

## Michael G. Knollmann

Director, Joint Operations Support (JOS)

Mr. Michael Knollmann is a member of the Senior Executive Service assigned to the Office of the Secretary of Defense (OSD). As Director, Joint Operations Support, he integrates the efforts of the Defense acquisition enterprise with the joint military needs domain. His responsibilities include facilitating representatives of OSD's Acquisition, Technology & Logistics (AT&L) secretariat in the senior levels of the Joint Capabilities Integration and Development (JCIDS) process.



Mr. Knollmann regularly represents AT&L on the Joint Requirements Oversight Council (JROC). He also coordinates AT&L interaction with the joint Combatant Commanders. The Joint Operations Support (JOS) staff coordinates the Defense acquisition enterprise's participation in the Capability Gap Assessment (CGA) cycle culminating in annual development of prioritized military joint capability needs. The JOS staff also coordinates a global network of Science & Technology (S&T) advisors serving on the joint Combatant Commander staffs and assists these advisors to leverage the laboratories and engineering centers of the military departments and agencies.

Mr. Knollmann's service in OSD began in 2001 with duties as the Military Deputy to the Deputy Under Secretary of Defense Advanced Systems & Concepts (AS&C). AS&C formulated and sponsored military capability experiments, comparative testing, technology transition initiatives and Advanced Concept Technology Demonstrations (ACTD) that fielded innovative solutions for military customers. Mr. Knollmann fostered evolution of ACTDs into Joint Capability Technology Demonstrations (JCTD) specifically aimed to serve the needs of joint commanders by bridging gaps in the force capabilities provided by the military services. Appointed to the Senior Executive Service in 2005, Mr. Knollmann re-entered the Department of Defense serving as Assistant Deputy Under Secretary of Defense, Joint & Coalition Operations Support in the Defense Research & Engineering organization, and transitioned to his present assignment in 2009.

Mr. Knollmann led the 2005 Quadrennial Defense Review (QDR) panel that explored use of joint capability portfolios to synchronize military needs, acquisition solutions and financial resource communities. He later co-chaired the 2010 QDR Key Mission Area S&T studies yielding insights into the technology areas required to support developmental military capabilities specified by the Secretary of Defense. Mr. Knollmann also co-chaired the "Red Teams" that provided recommendations forming plans for disestablishment of U.S. Joint Forces Command and the Business Transformation Agency.

A graduate of Miami University and the Armed Forces Staff College, Mr. Knollmann retired from the Navy in 2004 after an active duty career spanning thirty years. His afloat military assignments included duties aboard submarines, frigates, destroyers and aircraft carriers. Ashore, he served at Supreme Headquarters Allied Powers Europe, on the Navy Staff and on the Joint Staff.

