



ACQUISITION & TECHNOLOGY

The Will to Change

Fulfilling the Mission

The mission of the Office of the Deputy Under Secretary of Defense for Acquisition and Technology (DUSD (A&T)) is to reshape the enterprise using innovation that accelerates lasting improvement for all elements of the acquisition system. Trust, integrity and ethics are at the core of A&T's initiatives and, as such, are the cornerstones for building streamlined and simplified acquisition excellence.

The A&T Organization

With more than 11,000 dedicated professionals who embody 'The Will to Change,' A&T's oversight and policy direction reaches across the Department of Defense (DoD), improving acquisition processes, major defense systems, software and systems engineering, developmental testing, industrial base preparedness, contracting, and small business programs.

Six Directorates comprise A&T: Defense Procurement & Acquisition Policy, Industrial Policy, Joint Advanced Concepts, Office of Small Business Programs, Portfolio Systems Acquisition and Systems & Software Engineering. Additionally, A&T oversees the Defense Acquisition University and the Defense Contract Management Agency, which provide premier workforce training and education, and world class contract management and administration services, respectively.

Strategic and Operational Initiatives

A&T has aggressive goals with critical underlying strategic and operational initiatives that have already increased competition, reduced cycle time, and enhanced communications. These initiatives encompass:

- ✦ **Acquisition of Services** – Bringing management and discipline to DoD's acquisition of services
- ✦ **Defense Priorities and Allocations System (DPAS)** – Managing industrial resources to prioritize national defense and emergency preparedness
- ✦ **Emergency Contracting** – Applying lessons learned from recent emergencies to expand contingency contracting policy and support contingency contracting officers
- ✦ **Energy Efficiency** – Reforming DoD purchasing practices affecting fuel and energy consumption
- ✦ **Expanding Opportunities for Small Disadvantaged Businesses** – Providing incentives through the Mentor-Protégé Pilot Program to assist small disadvantaged businesses become DoD prime contractors, subcontractors and suppliers
- ✦ **Program Manager Empowerment and Accountability** – Enhancing the role of program managers in DoD's acquisition process
- ✦ **Program Support Reviews** – Revitalizing systems engineering throughout DoD by identifying and resolving issues and risks
- ✦ **Strategic and Tactical Acquisition Reform** – Implementing the Concept Decision and Timed Defined Acquisition processes mandated by the 2006 Quadrennial Defense Review
- ✦ **Supporting Strategic Investment Decisions** – Creating a framework for strategic and tactical investment and acquisition, to produce stable, predictable outcomes
- ✦ **System Assurance** – Mitigating risks to DoD systems from the increased use of commercial software and globalization of software development
- ✦ **Systems Engineering** – Reinvigorating systems engineering to establish better cost controls and improve DoD acquisition programs
- ✦ **Technological Innovation Through Small Businesses** – Funding research and development projects at small technology companies through the Small Business Innovation Research (SBIR) and Small Business Technology Transfer (STTR) Programs

A&T Vision

Leadership for an integrated, responsive Acquisition system providing Warfighter needs with predictable performance.

The Will to Change

The A&T motto, "The Will to Change", illustrates the desire to modernize and transform DoD's acquisition and technology processes and systems, ensuring exceptional performance and results.

