BRAC 2005 Infrastructure Steering Group (ISG)

Meeting Minutes of January 28, 2005

The Acting Under Secretary of Defense (Acquisition, Technology, and Logistics), Mr. Michael W. Wynne chaired this meeting. The list of attendees is attached.

Mr. Peter Potochney, Director of OSD BRAC, opened the meeting by providing a process overview, noting the ISG actions taken to date on 37 Candidate Recommendations for the Industrial, Headquarters and Support Activities (H&SA), and Medical Joint Cross Service Groups (JCSGs). The ISG briefly discussed overall progress and whether the candidate recommendations reviewed to date are meeting expectations. Mr. Potochney then turned the meeting over to each of the Joint Cross- Service Groups Chairs who briefed their candidate recommendations.

Mr. Wynne, as Chairman of the Industrial JCSG, briefed Candidate Recommendations contained in the attached slides. The ISG then approved, with no exceptions, all five of the Industrial JCSG candidate recommendations that Mr. Wynne presented. Mr. Wynne noted that all JCSG candidate recommendations approved by the ISG at the January 14 and 21 meetings; as well this ISG would be submitted to the IEC for approval, this afternoon.

Using the attached slides, Mr. Don Tison, Chairman of H&SA JCSG, briefed the ISG on five candidate recommendations. The ISG agreed to hold candidate recommendation HSA-0050 pending the ISG Chair and the Vice Chief of the Joint Staff's review of concerns raised by the Army. The ISG approved the other four recommendations noting that the final language for all installation management recommendations would have to be carefully crafted to preclude implementation problems.

Lieutenant General George Taylor, Chairman of the Medical JCSG, briefed one candidate recommendation. The ISG approved the recommendation. Following General Taylor, Vice Admiral Keith Lippert, Chairman of the Supply and Storage, JCSG briefed one candidate recommendation. The ISG approved the candidate recommendation noting that savings could be higher than estimated.

Throughout the JCSG briefings, several ISG members noted the need to reconcile the final package of candidate recommendations to avoid difficulty in double counting costs and savings and internal conflicts.

The Army and Navy next provided informational briefings on the candidate recommendations they had thus far submitted to the IEC. The Army presented 96 candidate recommendations. The Army noted that it would not brief candidate

recommendation Army-0136 to the IEC for approval until issues were resolved with the Education and Training JCSG.

The ISG meeting concluded with the Navy presentation of 38 candidate recommendations.

Approved: _____
Michael W. Wynne
Chairman, Infrastructure Steering Group

Attachments:
1. List of Attendees
2. Briefing slides entitled "BRAC 2005 Briefing to the Infrastructure Steering Group January 28, 2005"
3 Read Ahead package dated January 24, 2005 used to facilitate meeting, which includes candidate recommendation and accompanying quad charts, and a compact disc with additional supporting information.
4. Read Ahead package dated January 27, 2005 used to facilitate meeting which includes: Briefing Slides titled "BRAC 2005 Briefing to the ISG" dated January 28, 2005; a summary of registered scenarios divided into 5 categories of Independent, Enabling, Conflicting, Deleted and Not Ready for Categorization; a summary of "New Conflicts Settled"; a categorization report of all scenarios and the Registered Scenario Report on compact disc

Infrastructure Steering Group Meeting
January 28, 2005

Attendees

Members:

- Mr. Michael W. Wynne, Acting Under Secretary of Defense (Acquisition, Technology and Logistics)
- GEN Richard A. Cody, Vice Chief of Staff of the Army
- Mr. Philip W. Grone, Deputy Under Secretary of Defense (I&E)
- Gen William Nyland, Assistant Commandant of the Marine Corps
- Mr. Raymond DuBois, Director, Administration and Management (DA&M)
- Hon Geoffrey Prosch, Assistant Secretary of the Army (I&E)
- Ms. Anne R. Davis, Special Assistant to the Secretary of the Navy for BRAC
- Gen Peter Pace, Vice Chairman, Joint Chiefs of Staff
- Hon Nelson Gibbs, Assistant Secretary of the Air Force (IE)

Alternates:

- Maj Gen Gary Heckman, Assistant Deputy Chief of Staff of the Air Force for Gen Michael Moseley, Vice Chief of Staff for the Air Force

Education and Training JCSG

- Mr. Charles S. Abell, Chairman, Education and Training JCSG
- Mr. Robert Howlett, Acting Executive Secretary for Education and Training JCSG

Headquarters and Support JCSG

- Mr. Don Tison, Chairman, Headquarters and Support Activities JCSG
- COL Carla Coulson, Chief of Staff, Headquarters and Support Activities JCSG

Industrial JCSG

- Mr. Jay Berry, Executive Secretary to the Industrial JCSG
- Mr. Gary Motsek, Chairman of Industrial JCSG subgroup Munitions and Armaments
- Mr. Steve Krum, Ship Overhaul and Repair Working Group Lead

Intelligence JCSG

- Ms. Carole Haave, Chairman, Intelligence JCSG
- Mr. Wayne Howard, Senior Strategic Analyst, [BRAC Core Team Facilitator] for Intelligence JCSG

Medical JCSG

- Lt Gen George Taylor, Chairman, Medical JCSG
- Col Mark Hamilton, Executive to the Air Force Surgeon General

Supply and Storage JCSG

- VADM Keith Lippert, Chairman, Supply and Storage JCSG
- Col Louis Neeley, Executive Secretary for Supply and Storage JCSG

Technical JCSG

- Dr. Ron Sega, Chairman, Technical JCSG
- Mr. Al Shaffer, Director, Plans and Systems, Office of the Director, Defense, Research and Engineering

Others:

- Dr. Craig College, Deputy Assistant Secretary of the Army (IA)
- Mr. Dennis Biddick, Chief of Staff for Deputy Assistant Secretary of the Navy (IS&A)
- Mr. Fred Pease, Deputy Assistant Secretary of the Air Force (B&IA)
- Lt Gen John Kelly, Deputy Commandant for Installations and Logistics for the Marine Corps
- Ms. Ariane L. Whittemore, Deputy Director, Material, Readiness & Logistics for the Navy
- Col Dan Woodward, Branch Chief, Forces Division, Joint Staff, J-8
- Ms. Deborah Culp, Program Director, Contract Management Directorate, Office of the Inspector General
- CAPT William Porter, Senior Military Assistant to the Under Secretary of Defense (AT&L)
- Mr. Peter Potochney, Director, OSD BRAC
- COL Robert Henderson, Military Deputy, OSD BRAC
- Mrs. Nicole Bayert, Associate General Counsel, Environment and Installations
- Mr. Andrew Porth, Assistant Director, OSD BRAC
- Ms. Ginger Rice, Assistant Director, OSD BRAC
- Ms. Laurel Glenn, Action Officer, OSD BRAC

BRAC 2005

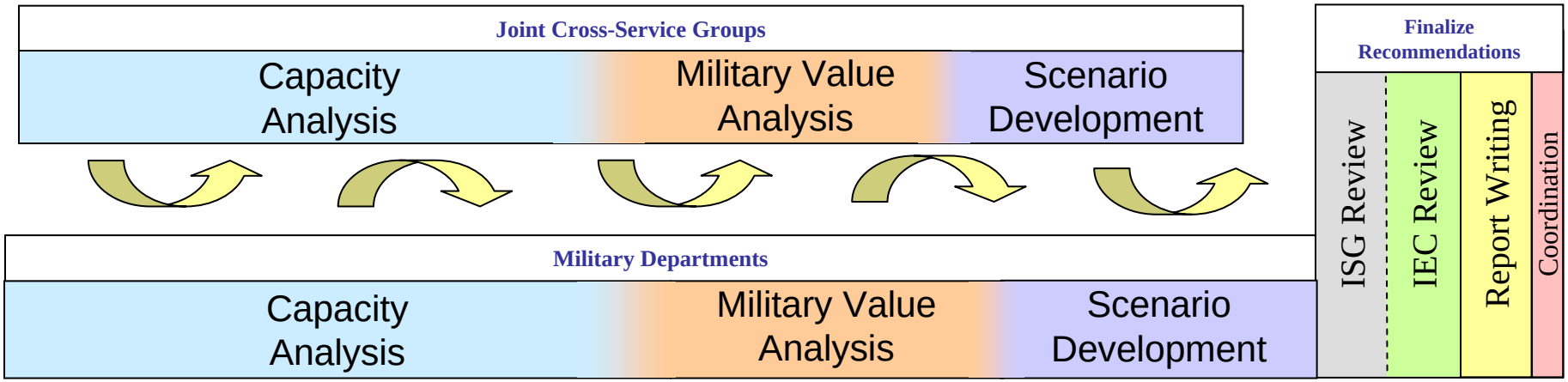
Briefing to the
Infrastructure Steering Group

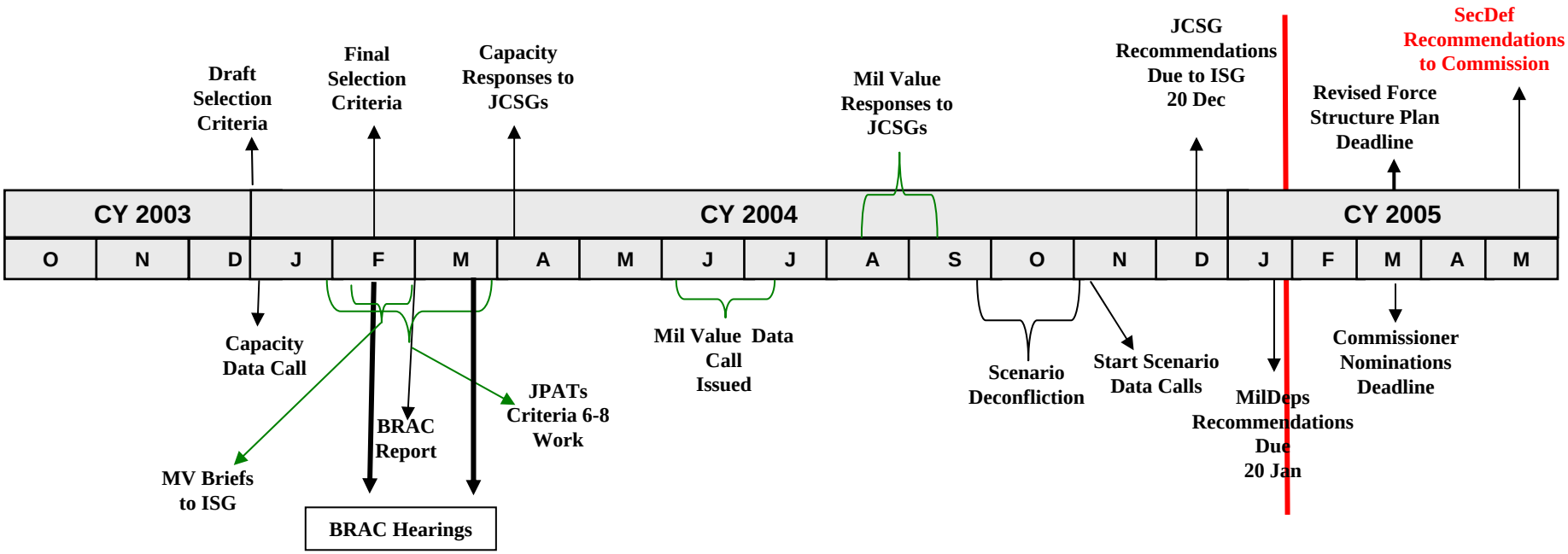
January 28, 2005

Purpose

- Process Overview
- Summary of Conflict Review
- Candidate Recommendations
  - Summary of ISG Actions to date
  - Industrial (5)
  - Headquarters and Support Activities (5)
  - Medical (1)
  - Supply & Storage (1)
  - USA (96)
  - DoN (38)

Process Overview





Summary of Conflict Review

- As of 14 Jan 05 - 972 Registered Scenarios
  - 0 New Conflicting Scenarios
  - 114 Old Conflicts Settled
  - 8 Not Ready for Categorization
  - 637 Independent
  - 41 Enabling
  - 172 Deleted

Candidate Recommendations

Projected Briefings to ISG (as of 28 Jan)

Group	Total	7 Jan	14 Jan	21 Jan	28 Jan	4 Feb	11 Feb	25 Feb
E&T	30						15	15
H&SA	53	16		3	5	9	12	8
IND	42			10	5	4	12	11
INTEL	4							4
MED	19		8		1		4	6
S&S	7				1		3	3
TECH	11						4	7
ARMY	150				96	25	29	
DoN	60				38		5	17
USAF	60						20	40

Legend:

Approved	Disapproved	Hold	Pending
(37)	(0)	(0)	(399)

Industrial Joint Cross Service Group

Ship Repair #'s IND-0019, 0030 and 0024

- Two of these Three Candidate Recommendations are Navy "followers," which Relocate the Navy Ship Intermediate-Level Maintenance Function Consistent with DON Ship Home Port Change Scenarios:
  - IND-0019: Close Ship Intermediate Maintenance Activity, Pascagoula, MS by relocating the ship intermediate repair function to SIMA, Mayport, FL
  - IND-0030: Close Ship Intermediate Maintenance Activity, Ingleside, TX by relocating the ship intermediate repair function to SIMA, San Diego, CA
- IND-0024: Realigns Ship Intermediate Maintenance Activity, Norfolk, VA by relocating the ship intermediate maintenance function to Norfolk Naval Shipyard:
  - This Candidate Recommendation is only worthwhile if Norfolk Naval Shipyard is not in the Working Capital Fund, which Requires Changing PBD 702
- Attached "Quad Charts" Provide Details for Each

Candidate # IND-0019

Candidate Recommendation: Close SIMA PASCAGOULA MS by relocating the ship intermediate repair function to SIMA MAYPORT FL.

Justification

- Reduces excess capacity
- Responds to mission elimination
  - Supports DON-0002; if DON-0002 does not become a recommendation, this recommendation should be dropped.

Military Value

- SIMA PASCAGOULA MS 9th of 13
- SIMA MAYPORT FL 6th of 13

Payback

- One-time cost: $1,906K
- Net implementation savings: $94,070K
- Annual recurring savings: $17,320K
- Payback time: Immediate
- NPV (savings): $248,435K

Impacts

- Criteria 6: -346 jobs (191 direct, 155 indirect); 0.5%
- Criteria 7: No issues
- Criteria 8: No impediments

✓ Strategy
✓ COBRA
✓ Capacity Analysis / Data Verification
✓ Military Value Analysis / Data Verification
✓ JCSG/MilDep Recommended
✓ Criteria 6-8 Analysis
✓ De-conflicted w/JCSGs
✓ De-conflicted w/MilDeps

Candidate # IND-0030

Candidate Recommendation: Close SIMA NRMF INGLESIDE TX by relocating the ship intermediate repair function for all MCM/MHC to SIMA SAN DIEGO CA.

Justification

- Reduce excess capacity
- Responds to mission elimination
  - Enables DON-0032; if DON-0032 does not become a recommendation, this recommendation should be dropped.

Military Value

- SIMA NRMF INGLESIDE TX 7 of 13 SIMAs
- SIMA San Diego 1 of 13 SIMAs
- Military judgment: Removes excess capacity when Fleet units (maintenance requirement) are realigned and provides more efficient use of remaining capacity.

Payback

- One-time cost: $2.878M
- Net implementation savings: $106.931M
- Annual recurring savings: $30.94M
- Payback time: Immediate
- NPV (savings): $385.5M

Impacts

- Criteria 6: - 842 jobs (395 direct, 447 indirect); 0.38%
- Criteria 7: Increased housing cost in San Diego.
- Criteria 8: No Impediments.

✓ Strategy
✓ COBRA
✓ Capacity Analysis / Data Verification
✓ Military Value Analysis / Data Verification
✓ JCSG/MilDep Recommended
✓ Criteria 6-8 Analysis
✓ De-conflicted w/JCSGs
✓ De-conflicted w/MilDeps

Candidate # IND-0024

Candidate Recommendation: Realign SIMA NORFOLK VA by relocating intermediate ship maintenance function to NAVSHIPYD NORFOLK VA.

Justification

- Reduce excess capacity
- Synergy of collocation
- Consolidating depot and intermediate maintenance only worthwhile if NAVSHPYD Norfolk is not in Working Capital Fund
  - Requires changing PBD 702

Military Value

- SIMA NORFOLK and NAVSHIPYD NORFOLK are not peers, so direct comparison is not meaningful.
- NAVSHIPYD is 2nd of 9 Shipyards and collocation of depot and intermediate maintenance provides highest overall military value to the Department.

Payback

One-time cost:	$2,437K
Net implementation savings:	$30,618K
Annual recurring savings:	$7,371K
Payback time:	Immediate
NPV (savings):	$96,626K

Impacts

- Criteria 6: -209 jobs (95 direct, 114 indirect); <0.1%
- Criteria 7: No issues
- Criteria 8: No impediments

✓ Strategy
✓ COBRA
✓ Capacity Analysis / Data Verification
✓ Military Value Analysis / Data Verification
✓ JCSG/MilDep Recommended
✓ Criteria 6-8 Analysis
✓ De-conflicted w/JCSGs
✓ De-conflicted w/MilDeps

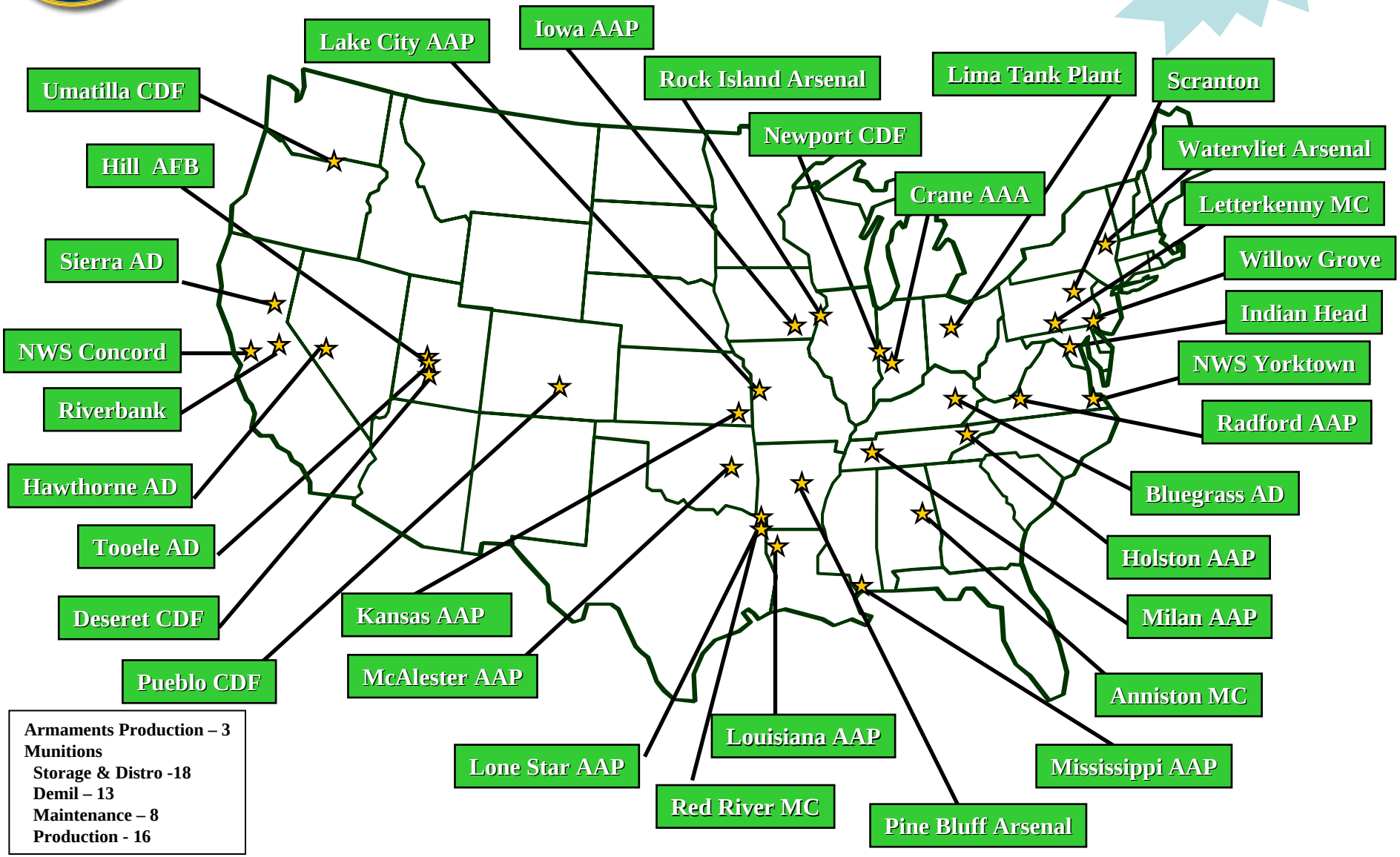
MUNITIONS & ARMAMENTS

CANDIDATE RECOMMENDATIONS

- Close Hawthorne Army Depot
- Close Mississippi Army Ammunition Plant

MUNITIONS SITES

33 Sites



Armaments Production – 3
Munitions
- **Storage & Distro -18**
- **Demil – 13**
- **Maintenance – 8**
- **Production - 16**

MUNITIONS &ARMAMENTS SUBGROUPS

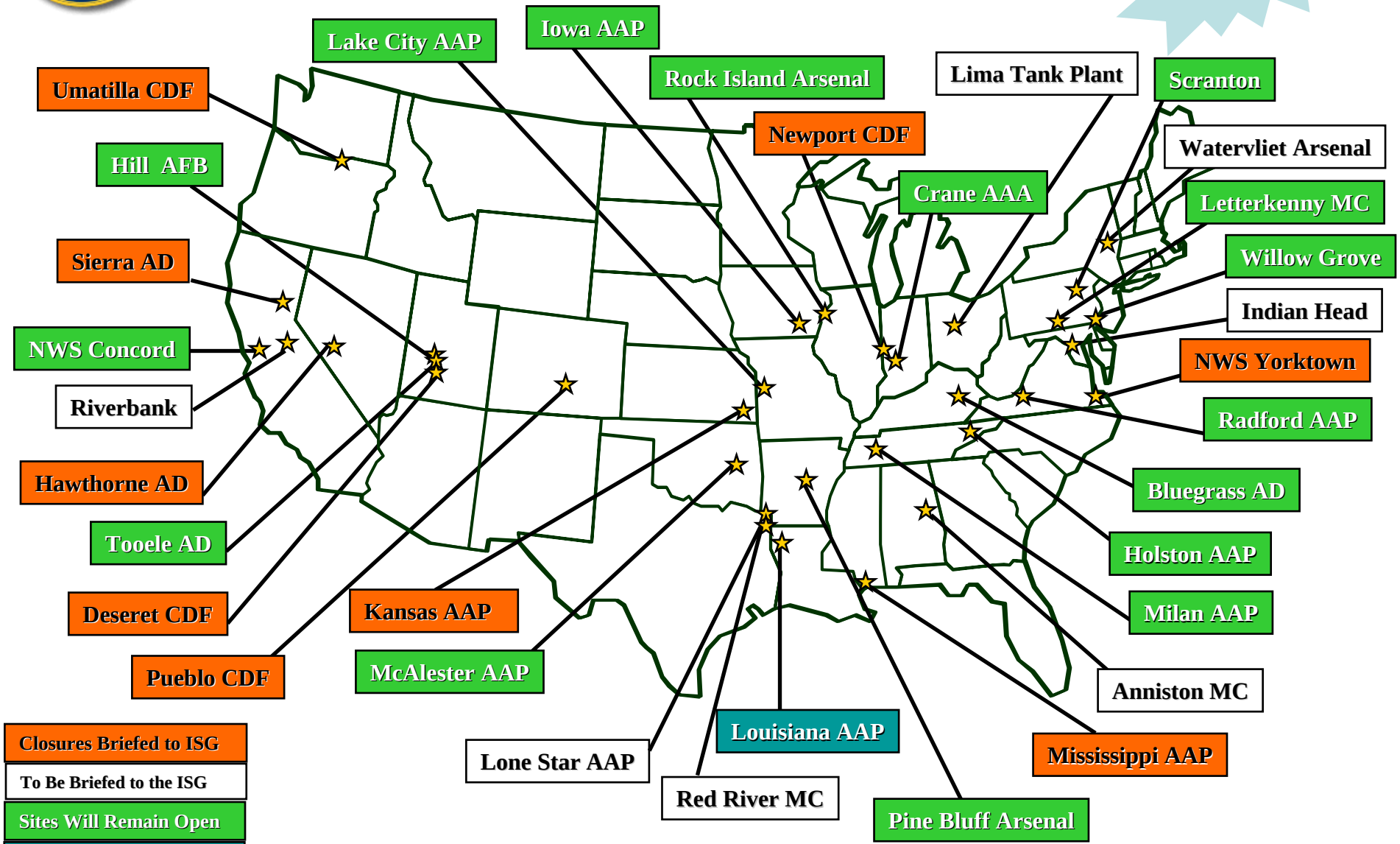
✓ ***Functions/sites***

- **Armaments Production - 3**
- **Munitions Storage & Distribution – 18**
- **Munitions Demilitarization – 13**
- **Munitions Maintenance – 8**
- **Munitions Production – 16**

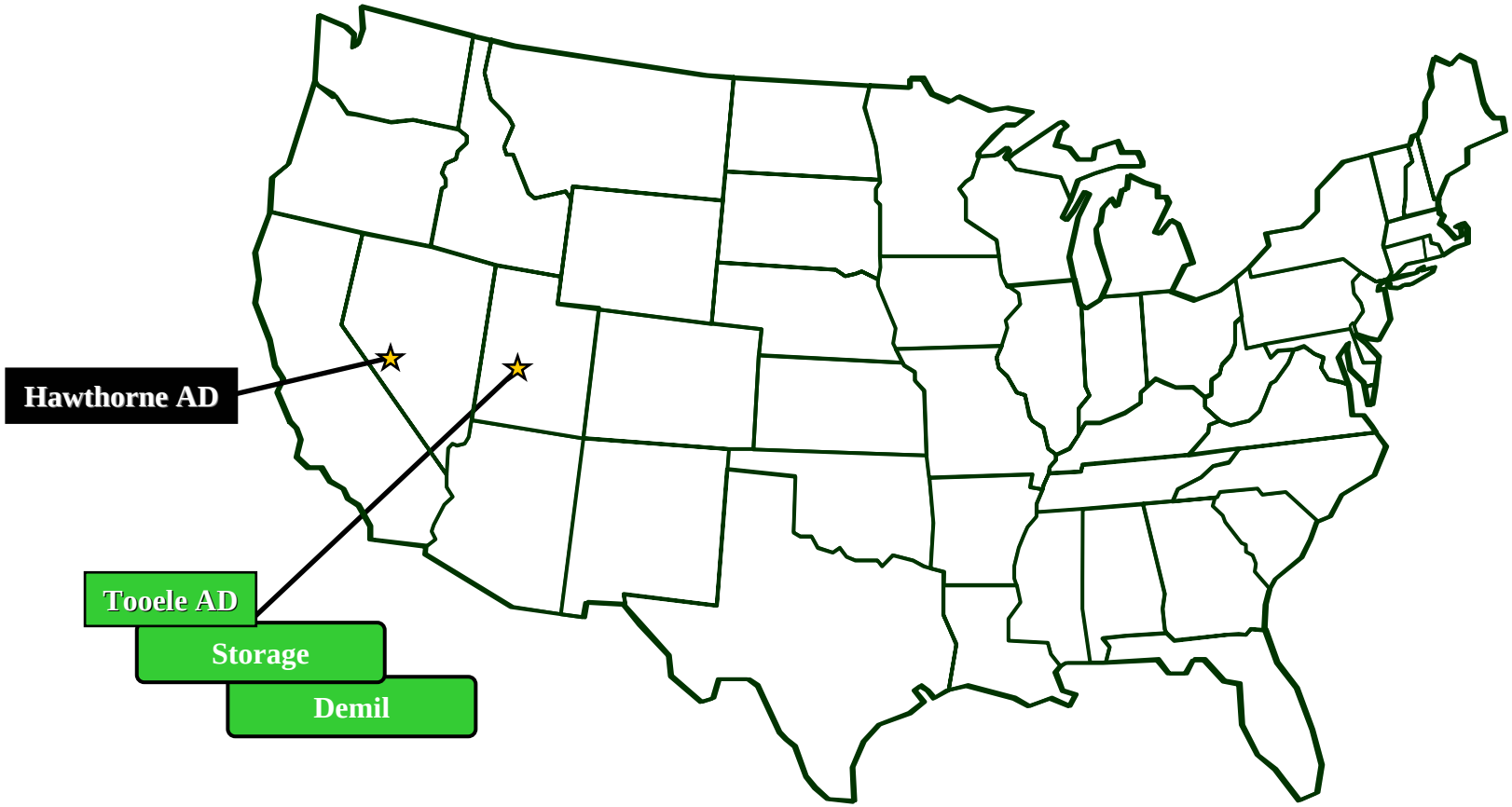
Artillery – 8	Bombs – 3
CAD/PAD – 1	Cluster Bombs – 3
Energetics – 4	Medium Caliber – 3
Metal Parts – 4	Mines – 4
Missiles – 6	Mortars – 5
Pyro/Demo – 9	Rockets – 4
Small Caliber – 1	Tank - 2
Torpedoes – 1	

MUNITIONS SITES

17/33 Sites



CLOSE HAWTHORNE ARMY DEPOT



#IND-0108: HAWTHORNE ARMY DEPOT

Candidate Recommendation: Close Hawthorne Army Depot, NV. Relocate Storage and Demilitarization functions to Tooele Army Depot, UT.

Justification

- ✓ Capacity and capability for Storage and Demil exists at numerous munitions sites.
- ✓ Closure reduces redundancy and removes excess from the Industrial Base
- ✓ Allows DoD to create centers of excellence and establish deployment networks that support readiness for all Services

Military Value

- ✓ Hawthorne: Storage/Dist, 2nd of 23; Demil 1st of 13
- ✓ Tooele: Storage/Dist 5th of 23; Demil 2nd of 13
- ✓ Military judgment tips scale to Toole because of support to readiness, accessibility and ease of out-loading.

Payback

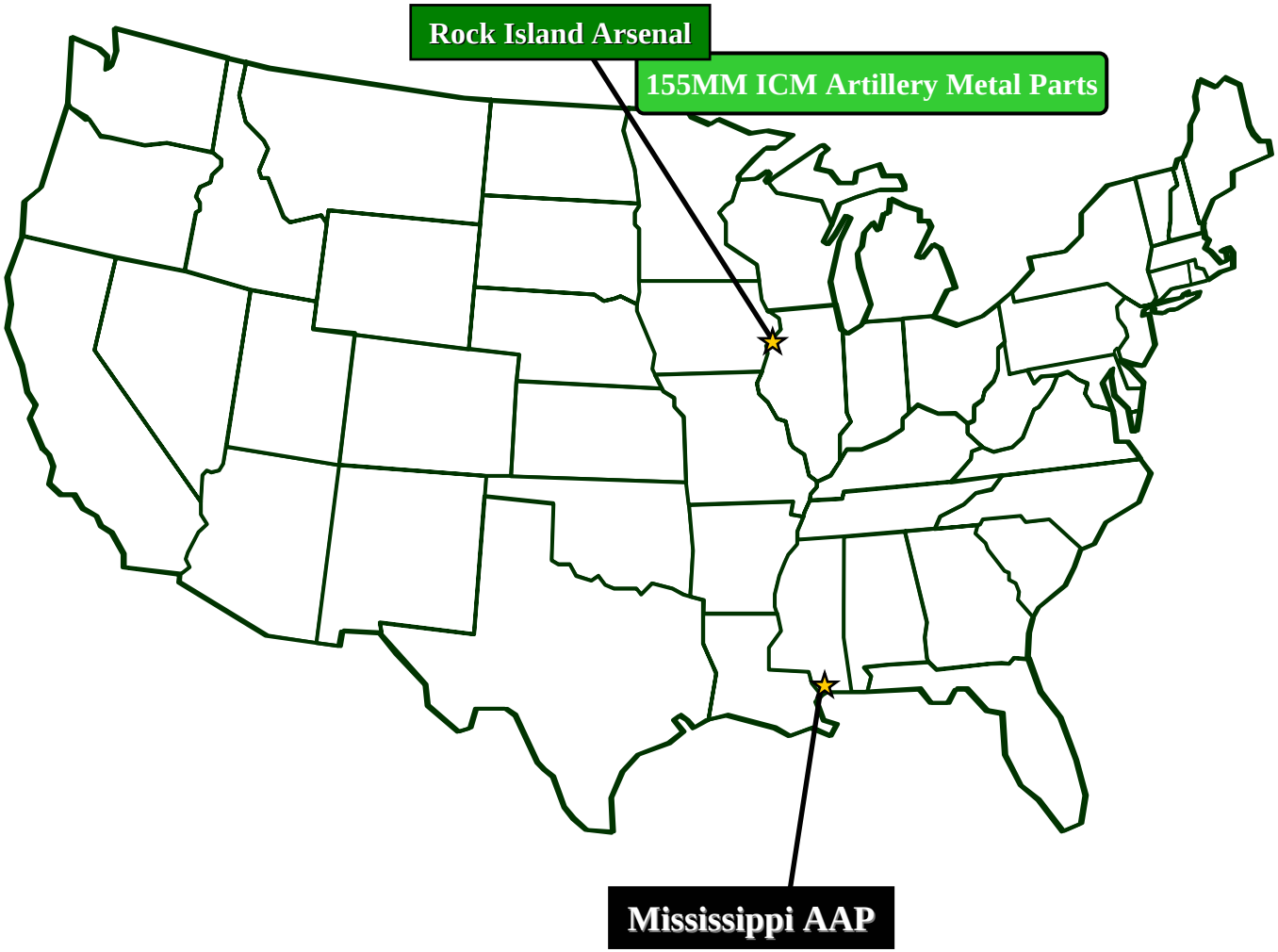
✓ One-Time Cost:	$100.98M
✓ Net Implementation Savings:	$139.42M
✓ Annual Recurring Savings:	$74.98M
✓ Payback Period:	Immediately
✓ NPV (savings):	$833.75M

Impacts

- ✓ Criterion 6: -146 jobs (86 Direct, 60 Indirect); 0.06%
- ✓ Criterion 7: No Issues
- ✓ Criterion 8: Air quality, historic, land constraints, threatened species, water, and waste mgmt. No impediments.

✓ Strategy ✓ Capacity Analysis / Data Verification ✓ JCSG/MilDep Recommended ✓ De-conflicted w/JCSGs
✓ COBRA ✓ Military Value Analysis / Data Verification ✓ Criteria 6-8 Analysis ✓ De-conflicted w/MilDeps

CLOSE MISSISSIPPI AAP



#IND-0110: MISSISSIPPI AAP

Candidate Recommendation: Close Mississippi Army Ammunition Plant, MS. Relocate the 155MM ICM artillery metal parts functions to Rock Island Arsenal, IL.

Justification	Military Value
■ Four sites within the Industrial Base produce munitions metal parts ■ Closure allows DoD to generate efficiencies and nurture partnership with multiple sources in the private sector	■ Mississippi AAP ranked 3rd of 4 for metal parts production ■ Rock Island ranked 1st of 3 for armaments production ■ Military judgment deems Rock Island as most cost efficient destination for this mission
Payback	**Impacts**
■ One-time cost: $45.5M ■ Net implementation cost : $2.2M ■ Annual recurring savings: $8.6M ■ Payback time: 5 years ■ NPV (savings): $76.6M	■ Criteria 6: -88 jobs (54 direct, 34 indirect); 0.54% ■ Criteria 7: No issues ■ Criteria 8: Air, historic, endangered species, and waste mgmt issues. No Impediments.

✓ Strategy
✓ COBRA
✓ Capacity Analysis / Data Verification
✓ Military Value Analysis / Data Verification
✓ JCSG/MilDep Recommended
✓ Criteria 6-8 Analysis
✓ De-conflicted w/JCSGs
✓ De-conflicted w/MilDeps

Headquarters & Support Activities
Joint Cross Service Group

HSA JCSG

Geo-clusters & Functional

- Correctional Facilities
- Civilian Personnel Offices
- Defense Agencies
- Financial Management (7 Jan 05)
- Military Personnel Centers (7 Jan 05)
- ✓ Installation Management (14 of 15)

Mobilization

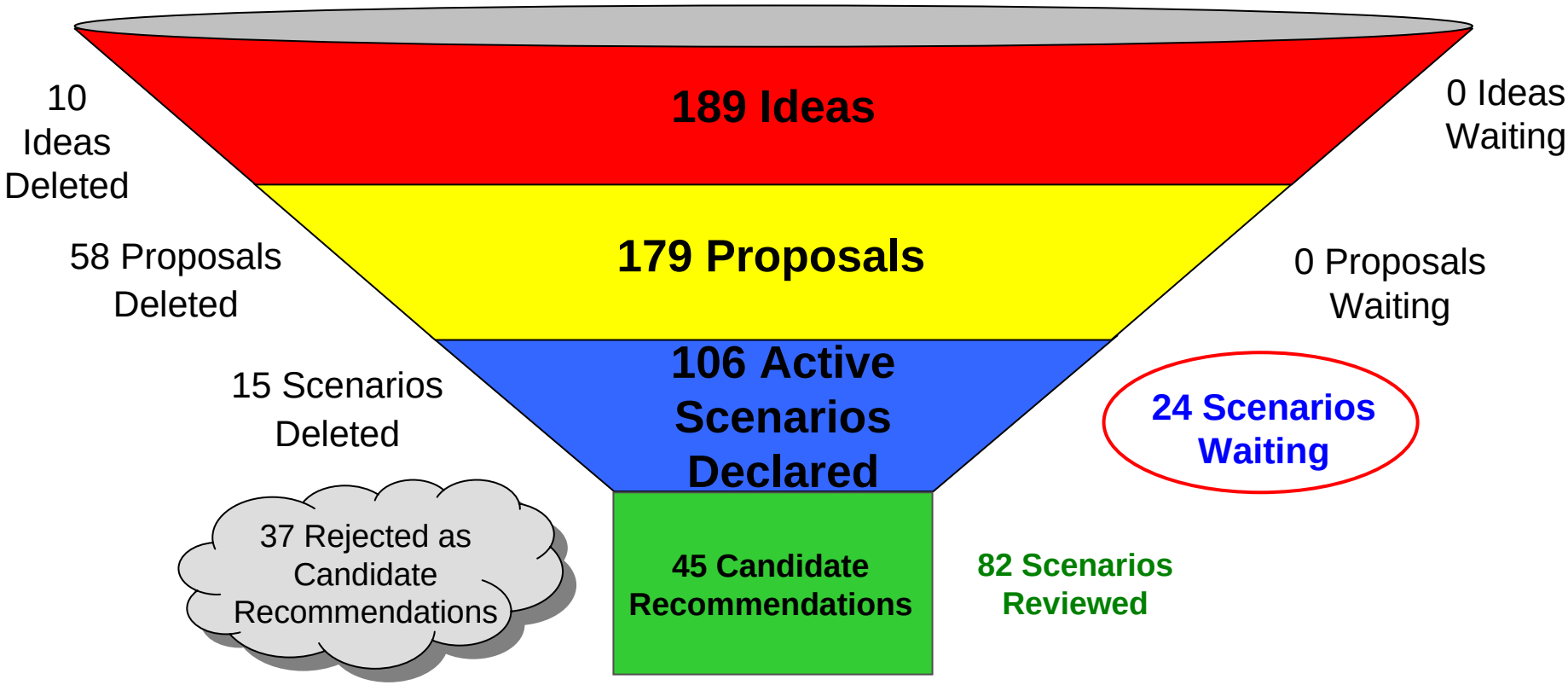
- Mobilization

Major Admin & HQ

- ✓ Combatant Commands/ Service Component Commands (3 of 5)
- Major Admin & HQ (3 of 16) (21 Jan 05)
- Reserve & Recruiting Commands

Statistics

HSA JCSG Currently has:



19 ISG Approved & Prep for IEC	__ ISG Approved, but on Hold for Enabling Scenario	__ ISG On Hold for Addl Info or Related Candidate Recommendation	__ Note Conflict(s) to be Considered & Resolved	__ ISG Disapproved

TRADOC

Co-locate TRADOC
@ Ft. Eustis
HSA-0057
MAH-COCOMs-0003

HSA-0057: Relocate TRADOC

Candidate Recommendation: Realign Fort Monroe, VA, by relocating all of the Army Training and Doctrine Command (TRADOC), except the Army Accessions Command and the Army Cadet Command, to Fort Eustis, VA.

Justification

- ✓ Merges common support functions.
- ✓ Enables USA-0113 (closes Ft. Monroe)
- ✓ 427 Admin Buildable acres at Ft. Eustis, VA. 173 Undetermined-Use acres at Ft. Story, VA.
- ✓ MILCON required.

Military Value

- ✓ Ft. Eustis is 43 of 147
- ✓ Ft. Monroe is 100 of 147

Payback

✓ One Time Cost:	$78.323M
✓ Net Implementation Cost:	$55.8M
✓ Annual Recurring Savings:	$14.0M
✓ Payback Period:	6 yrs
✓ NPV (Savings:	$ 78.8M

Impacts

- ✓ Criterion 6. - 425 jobs (166 direct/259 indirect); < 0.1%
- ✓ Criterion 7. No issues
- ✓ Criterion 8. Air Quality at Fort Eustis

✓ Strategy ✓ Capacity Analysis / Data Verification
✓ COBRA ✓ Military Value Analysis / Data Verification

❑ JCSG/MilDep Recommended ✓ De-conflicted w/JCSGs
✓ Criteria 6-8 Analysis ✓ De-conflicted w/MilDeps

FORSCOM

~~**Relocate FORSCOM**~~
~~@ **Ft. Eustis**~~
~~HSA-0055~~
~~MAH-COCOMs-0008~~

OR

~~**Relocate FORSCOM**~~
~~@ **Peterson AFB**~~
~~HSA-0060~~
~~MAH-COCOMs-0009~~

OR

~~**Relocate FORSCOM**~~
~~@ **Ft. Carson**~~
~~HSA-0102~~
~~MAH-COCOMs-0012~~

OR

Relocate FORSCOM
@ **Pope AFB** ✓
HSA-0124
MAH-COCOMs-0014

HSA-0124 : Relocate FORSCOM

Candidate Recommendation: Realign Ft. McPherson, GA, by relocating the Forces Command Headquarters (FORSCOM HQ) to Pope Air Force Base, NC.

Justification

- ✓ Enables USA-0112 (closes McPherson)
- ✓ Locates near XVIII ABN Corps, 82nd ABN Division, & USA SOC.
- ✓ Fulfills Transformational Options to consolidate HQs at a single location and eliminate stand-alone HQs.

Military Value

- ✓ Pope AFB is 29th of 147
- ✓ Ft. McPherson is 102nd of 147

Payback

✓ One Time Cost:	$ 92.5M
✓ Net Implementation Cost:	$ 64.7M
✓ Annual Recurring Savings:	$ 15.3M
✓ Payback Period:	7 yrs
✓ NPV (Savings):	$ 83.7M

Impacts

- ✓ Criterion 6: -2,731 jobs (1614 direct, 1117 indirect); 0.10 %.
- ✓ Criterion 7: Housing, medical, crime, and education issues. On balance, action should proceed.
- ✓ Criterion 8: Endangered species, wetlands, land use constraints. On balance, action should proceed.

✓ Strategy ✓ Capacity Analysis / Data Verification ✓ JCSG/MilDep Recommended ✓ De-conflicted w/JCSGs
✓ COBRA ✓ Military Value Analysis / Data Verification ✓ Criteria 6-8 Analysis ✓ De-conflicted w/MilDeps

USARPAC

(US Army Pacific)

Co-locate USARPAC w/ PACFLT & PACAF
@ Pearl Harbor
HSA-0050
MAH-COCOMs-0002
✓
E

OR

~~**Relocate USARPAC**~~
~~**@ Schofield Barracks**~~
~~HSA-0110~~
~~MAH-COCOMs-0013~~

HSA-0050: Co-locate USARPAC with PACFLT and PACAF

Candidate Recommendation: Realign Fort Shafter, HI, by relocating USARPAC HQ and the Army Installation Management Agency (IMA) Region Pacific to Naval Station Pearl Harbor, HI.

Justification

- ✓ Co-locates three PACOM service component commands in the Geo-cluster which will reduce footprint, improve interoperability, and realize savings through shared common support functions.
- ✓ Enables USA-0120 (close Ft. Shafter)

Military Value

- ✓ Fort Shafter 117th of 147
- ✓ NAVSTA Pearl Harbor 76th of 147

Payback

✓ One Time Cost:	$101.9M
✓ Net Implementation Cost:	$104.4M
✓ Annual Recurring Cost:	$ 0.04M
✓ Payback Period:	NEVER
✓ NPV (cost):	$ 93.1M

Impacts

- ✓ Criterion 6: -50 jobs (25 direct, 25 indirect); <0.01%
- ✓ Criterion 7: No issues
- ✓ Criterion 8: Historic landmark issues

✓ Strategy ✓ Capacity Analysis / Data Verification ✓ JCSG/MilDep Recommended ✓ De-conflicted w/JCSGs
✓ COBRA ✓ Military Value Analysis / Data Verification ✓ Criteria 6-8 Analysis ✓ De-conflicted w/MilDeps

Installation Management

Joint Bases (JB)

JB @ Dix/McGuire/Lakehurst
HSA-0011
GC-IM-0003 ✓

JB @ Bragg/Pope
HSA-0009
GC-IM-0001 ✓

JB @ Elmendorf/Richardson
HSA-0015
GC-IM-0007 ✓

JB @ Andrews/Washington
HSA-0012
GC-IM-0004 ✓

JB @ Anacostia/Bolling/NRL
HSA-0013
GC-IM-0005 ✓

JB @ Myer/Henderson Hall
HSA-0014
GC-IM-0006 ✓

JB @ Pearl Harbor/Hickam
HSA-0016
GC-IM-0008 ✓

JB @ Monmouth/Earle Colts Neck
HSA-0075
GC-IM-0018 ✓

JB @ Dobbins/Atlanta
HSA-0119
GC-IM-0019 ✓

JB @ Lewis/McChord
HSA-0010
GC-IM-0002 ✓

Consolidations

Consolidate Charleston AFB & NWS Charleston
HSA-0032
GC-IM-0009 ✓

Consolidate Lackland AFB, Ft. Sam Houston, & Randolph AFB
HSA-0017
GC-IM-0014 ✓

Consolidate Anderson AFB & COMNAVMARIANNAS Guam
HSA-0127
GC-IM-0021

Consolidate South Hampton Roads Installations
HSA-0034
GC-IM-0012 ✓

Consolidate North Hampton Roads Installations
HSA-0033
GC-IM-0013 ✓

HSA-0014: Establish Joint Base Myer-Henderson Hall

Candidate Recommendation: Realign Henderson Hall by relocating the installation management functions/responsibilities to Ft Myer, establishing Joint Base Myer-Henderson Hall. The U.S. Army will assume responsibility for all Base Operating Support (BOS) (with the exceptions of Health and Military Personnel Services) and the O&M portion of Sustainment, Restoration and Modernization (SRM) for the new joint base.

Justification

- ✓ Installation management mission consolidation eliminates redundancy and creates economies of scale.
- ✓ Potential for personnel and footprint reductions (minimum of 13 positions and associated footprint).
- ✓ Maximizes joint utilization of infrastructure.
- ✓ Fuses synergy-type efficiencies to maximize potential for cost reductions and improved services

Military Value

- ✓ Comparison of BASOPS missions using Military Value model:
  - ✓ Ft Myer - .172
  - ✓ Henderson Hall - .125

Payback

✓ One time costs:	$481K
✓ Net Implementation savings:	$5.4M
✓ Annual Recurring savings:	$1.2M
✓ Payback period:	Immediate
✓ NPV (savings):	$16.4M

Impacts

- ✓ Criterion 6: -21 jobs (13 direct/8 indirect); Less than 0.1%
- ✓ Criterion 7: No issues
- ✓ Criterion 8: No impediments

✓ Strategy
✓ COBRA
✓ Capacity Analysis / Data Verification
✓ Military Value Analysis / Data Verification
✓ JCSG/MilDep Recommended
✓ Criteria 6-8 Analysis
✓ De-conflicted w/JCSGs
✓ De-conflicted w/MilDeps

HSA-0119: Establish Joint Base Dobbins-Atlanta

Candidate Recommendation: Realign Naval Air Station Atlanta by relocating the installation management functions/responsibilities to Dobbins ARB, establishing Joint Base Dobbins-Atlanta. The U.S. Air Force will assume responsibility for all Base Operating Support (BOS) (with the exceptions of Health and Military Personnel Services) and the O&M portion of Sustainment, Restoration and Modernization (SRM) for the new joint base.

Justification

- ✓ Installation management mission consolidation eliminates redundancy and creates economies of scale.
- ✓ Good potential for personnel and footprint reductions (minimum of 45 positions and associated footprint).
- ✓ Fuses synergy-type efficiencies to maximize potential for cost reductions and improved services.

Military Value

- ✓ Comparison of BASOPS missions using Military Value model:
  - ✓ Dobbins ARB - .188
  - ✓ NAS Atlanta - .145
- ✓ Enhances jointness

Payback

✓ One time costs:	$1.2M
✓ Net Implementation savings:	$16.2M
✓ Annual Recurring savings:	$3.8M
✓ Payback period:	Immediate
✓ NPV (savings):	$50.3M

Impacts

✓Criterion 6: -74 jobs (45 direct/29 indirect); < 0.1%

✓Criterion 7: No issues regarding community infrastructure

✓Criterion 8: No known environmental impediments with this recommendation

✓ Strategy
✓ COBRA
✓ Capacity Analysis / Data Verification
✓ Military Value Analysis / Data Verification
✓ JCSG/MilDep Recommended
✓ Criteria 6-8 Analysis
✓ De-conflicted w/JCSGs
✓ De-conflicted w/MilDeps

Medical
Joint Cross Service Group

Medical Joint Cross Service Group

Healthcare Education & Training

- Enlisted Medical Training
- Officer Medical Ed

Healthcare Services

- Primary Care
- Specialty Care
- **Inpatient**

Healthcare Research, Development & Acquisition

- Aerospace Operational Med
- Combat Casualty Care
- Hyperbaric and Diving Medicine
- IM/IT Acquisition
- Medical Biological Defense
- Medical Chemical Defense

Candidate #MED-0030 USUHS

Candidate Recommendation: Close the Uniform Services University of Health Sciences (USUHS) at the National Naval Medical Center (NNMC) Bethesda, MD.

Justification

- ✓ Reduces excess capacity
- ✓ USUHS 3 times more costly than scholarships.
- ✓ The civilian sector offers alternatives for educating military physicians.
- ✓ Redistributes military providers (faculty) to patient care and operational mission.

Military Value

- ✓ Average military value of education and training activities of the MHS increases from 32.43 to 32.63 without USUHS.

Payback

- ✓ One Time Cost: $38,722K
- ✓ Net Implementation Savings: $34,379K
- ✓ Annual Recurring Savings: $58,091K
- ✓ Payback Period: 1 year
- ✓ NPV (savings): $574,679K

Impacts

- ✓ Criteria 6: -3,561 jobs (1998 direct, 1563 indirect; 0.49%)
- ✓ Criteria 7: No issues
- ✓ Criteria 8: No impediments
- ✓ Other Risks:
  - ✓Title 10 prohibits closure of USUHS
  - ✓Expansion of scholarship program by ~161 students.

✓ Strategy ✓ Capacity Analysis / Data Verification ✓ JCSG/MilDep Recommended ✓ De-conflicted w/JCSGs
✓ COBRA ✓ Military Value Analysis / Data Verification ✓ Criteria 6-8 Analysis ✓ De-conflicted w/MilDeps

Financial: Medical

Proposal Title	1 Time Cost	Total 1-6 yr Net Cost	NPV Savings
To date:	$20,329K	-$158,521K	$460,428K
MEDCR-0030 USUHS	$38,722K	-$34,379K	$574,679K
Totals	$59,051K	-$192,900K	$1,035,107K

Supply and Storage Joint Cross-Service Group (S&S JCSG)

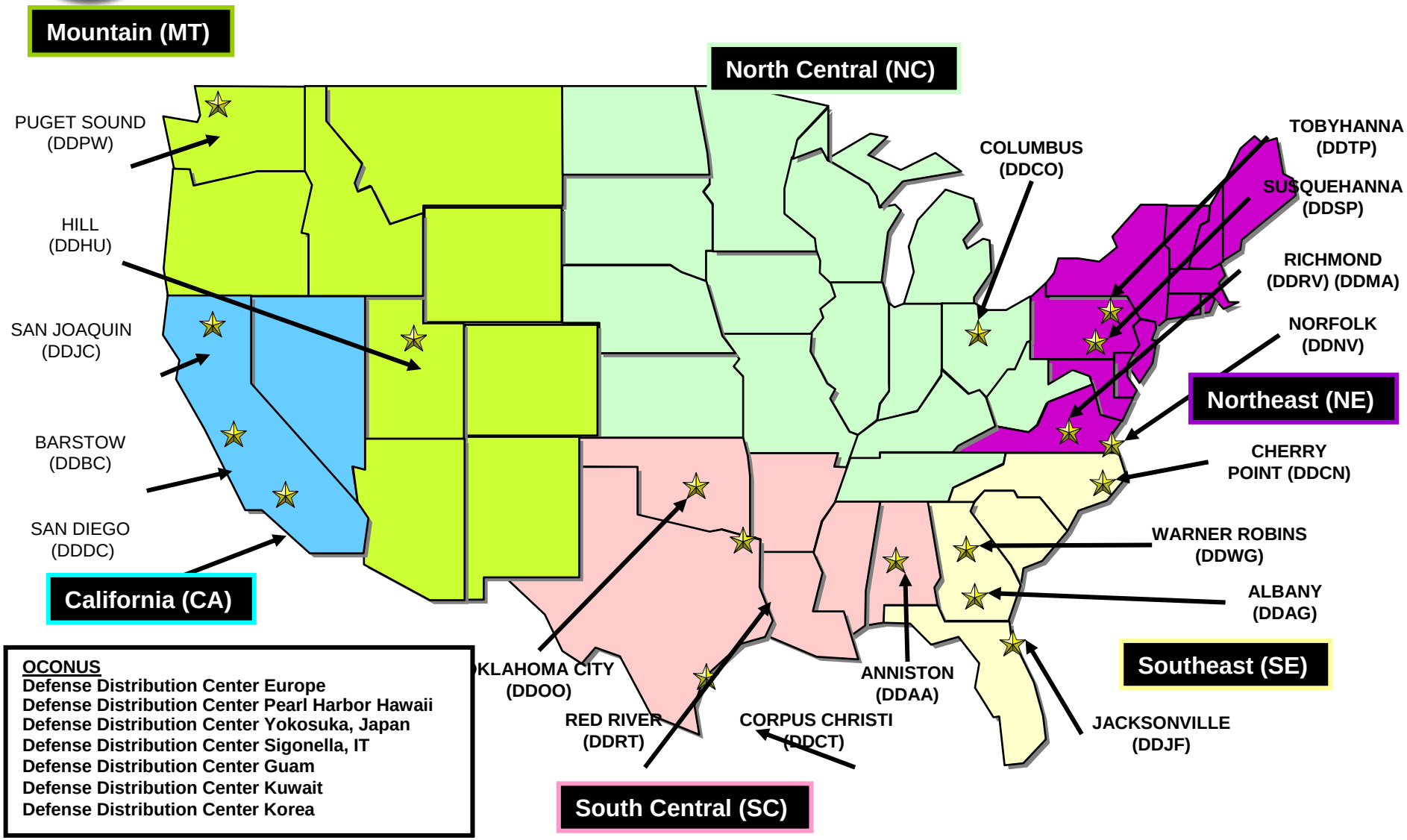
Scope of the Effort

- Supply Distribution Depots
- Inventory Control Points (ICP)
- Industrial Site Supply and Distribution

Candidate Recommendations

- **S&S-0004 Strategic Supply Distribution Platform**
  - **Completed**
- S&S Candidate Recommendations in Final
  - Commodities Privatization
    - S&S-0043 Tires
    - S&S-0044 Packaged POL
    - S&S-0045 Compressed Gases
  - Preparing for OSD General Counsel Review
  - No adverse environmental issues noted

DLA Defense Supply Distribution Centers



OCONUS
Defense Distribution Center Europe
Defense Distribution Center Pearl Harbor Hawaii
Defense Distribution Center Yokosuka, Japan
Defense Distribution Center Sigonella, IT
Defense Distribution Center Guam
Defense Distribution Center Kuwait
Defense Distribution Center Korea

Statistics

One Candidate Recommendation

Three CRs in Final

Six Active

46 Scenarios

54 Proposals

S&S JCSG: Candidate Recommendation

S&S-0004: Regionalize Strategic Distribution (4 Regions)

- Eliminates 971 personnel positions (15% Defense Distribution Center (DDC) CONUS total)
- Eliminates 25.6M sq ft storage capacity (50% DDC CONUS total)

Candidate #S&S-0004

Candidate Recommendation (Summary): Reconfigure wholesale storage and distribution around 4 regional Strategic Distribution Platforms (SDPs): Susquehanna,, Warner Robins, Red River and San Joaquin. Disestablish DD Columbus. Realign the following DDs as Forward Distribution Points (FDPs): Tobyhanna, Norfolk, Richmond, Cherry Point, Albany, Jacksonville, Anniston, Corpus Christi, Oklahoma City, Hill, Puget Sound, San Diego and Barstow.

Justification

- ✓ Provides for regional support to customers worldwide
- ✓ Enhances strategic flexibility via multiple platforms to respond to routine requirements and worldwide contingencies
- ✓ Improves surge options and capabilities
- ✓ Returns significant storage infrastructure to host organizations
- ✓ Provides for significant personnel reductions

Military Value

- ✓ **Relative Military Value Against Peers:**
  Region 1. SDP-Susquehanna: Ranked 1 out of 5
  Region 2. SDP Warner Robins: Ranked 4 out of 5
  Region 3. SDP Red River: Ranked 2 out of 3
  Region 4. SDP San Joaquin: Ranked 2 out of 5
- ✓ **Military Judgment:** Applied in selecting SDPs for regions 2, 3 and 4 to minimize MILCON (capacity) and optimize support to customer organizations (geographical location).

Payback

✓ One-time Cost:	$223.4M
✓ Net Implementation Savings:	$202.9M
✓ Annual Savings:	$137.4M
✓ Payback Period:	2 Years
✓ NPV (Savings):	$1.5B

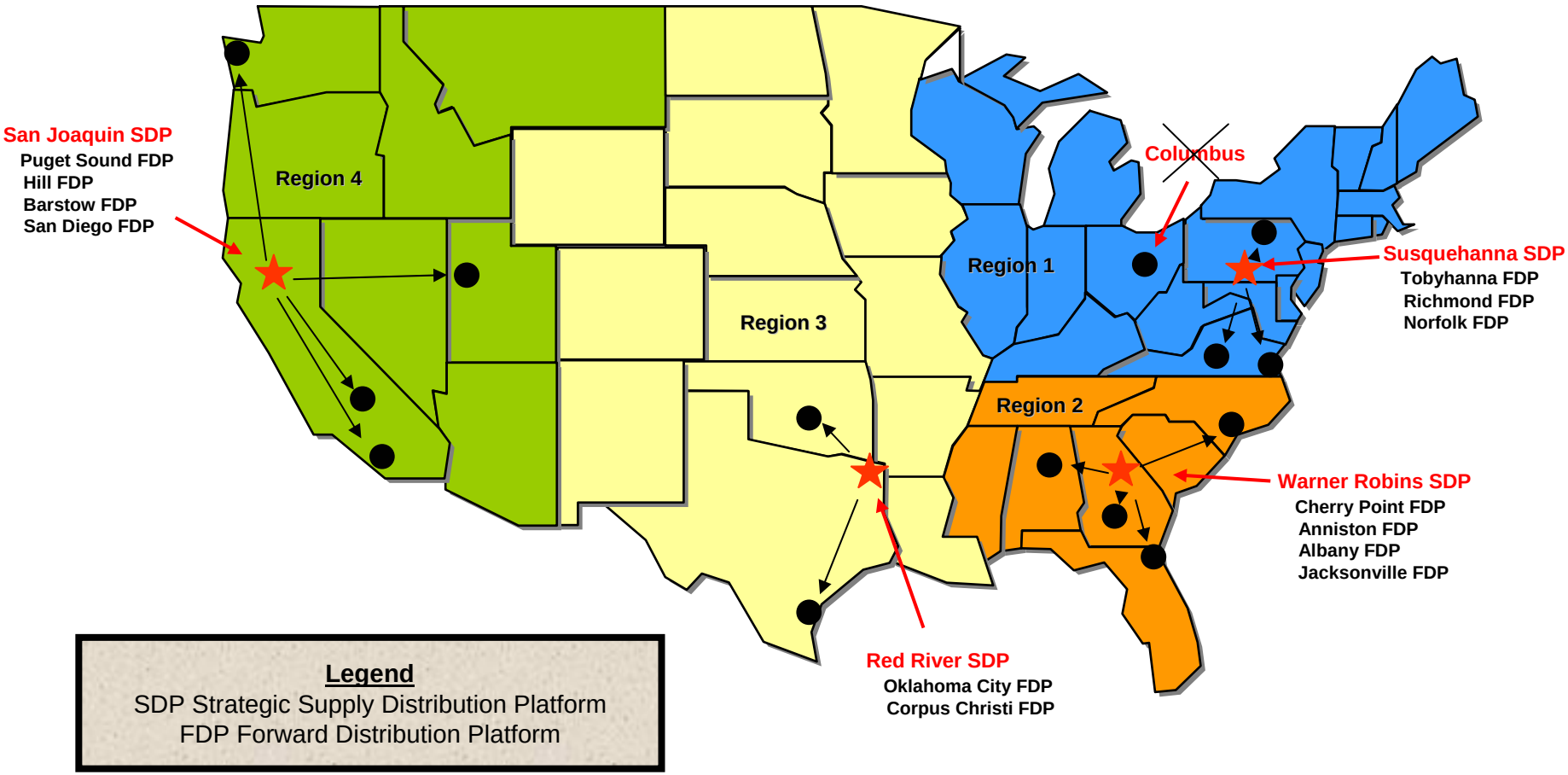
Impacts

- ✓ **Criterion 6:** From -12 to -991 jobs; <0.1% to 0.22%
- ✓ **Criterion 7:** No impediments
- ✓ **Criterion 8:** Archeological issues; no impediments

✓ **Strategy** ✓ **Capacity Analysis / Data Verification** ✓ **JCSG/MilDep Recommended** ❑ **De-conflicted w/JCSGs**

✓ **COBRA** ✓ **Military Value Analysis / Data Verification** ✓ **Criteria 6-8 Analysis** ✓ **De-conflicted w/MilDeps**

Candidate #S&S-0004



Summary

- S&S-0004
  - Eliminates 971 (15%) positions out of 6,620
  - Eliminates 25.6 M (50%) Sq/Ft out of 51.2 M
- S&S-0043/44/45 (finalizing)
  - Eliminates an additional 131 positions

Army Candidate Recommendations

Army BRAC Strategy

Army Vision: A campaign quality Joint and Expeditionary Army positioned to provide relevant and ready combat power to Combatant Commanders from a portfolio of installations that projects power, trains, sustains and enhances the readiness and well-being of the Joint Team."

BRAC Principles

Transformational Options

Army Campaign Plan

Strategy Driven

Military Value Analysis

Army Proposals/Scenarios

- Return From Overseas
- Brigade Combat Teams
- Reserve Transformation

Joint Cross Service Group Proposals/Scenarios

- Business Function Efficiencies

Army BRAC Focus

Army
Army/JAST

Operational Army

- Place Units Returning From Overseas
- Relocate Units of Action/Modular Brigades/Special Operations Forces

E&T
HSA/Tech
HSA

Institutional Army

- Reduce Training & Doctrine Command footprint
- Reduce Army Materiel Command footprint
- Generate HQ & Support Activities efficiencies

Industrial
S&S

Materiel & Logistics

- Transform the Industrial Base while reducing excess

Army
Navy/AF
JAST

Reserve Component

- Transform Reserve facilities as part of overall Army effort
- Identify Joint basing and Home Station deployment opportunities
- Gain efficiencies by consolidating and collocating facilities

Medical
Intell
Army

Other Efficiencies

- Closing Installations not in the Military Value Portfolio (34 of 37)

150 Candidate Recommendations
Today's Presentation:
7 Active,
89 Reserve Component

Transformational
Joint
Excess

Candidate #USA-0221

Candidate Recommendation: Realign Fort Riley, KS by relocating combat arms brigade elements to Fort Bliss, TX, and relocating 1st Infantry Division units and various echelons above division units to Fort Riley, KS. Realign Fort Bliss, TX by relocating the Air Defense Artillery School to Fort Sill (#USA-0004 Net Fires) and relocating 1st Armored Division and 2d Infantry Division units and various echelon above division units to Fort Bliss, TX.

Justification

- ✓ Single-Service collocation of Brigade Combat Teams at Fort Bliss and takes advantage of one of the largest heavy maneuver areas
- ✓ Single-Service collocation of Brigade Combat Teams at Fort Riley to support the Army's transformation to a modular force
- ✓ Lowest One-Time Cost among alternatives

Military Value

- ✓ MVI: Fort Bliss (1), Fort Riley (14)
- ✓ Improves Military Value (by moving activities to a higher military value installation), and takes advantage of excess capacity at Fort Bliss and Fort Riley.
- ✓ Essential to support the Twenty Year Force Structure Plan

Payback

1. One-time cost:	$4188.1M
2. Net of Implementation Costs:	$855.5M
3. Annual Recurring Savings:	$919.7M
4. Payback period:	3 years
5. NPV savings:	$7607.2M

Impacts

- ✓ Criterion 6 – Max potential increase of 39,933 jobs in the El Paso, TX metropolitan area which is 12.15% of ROI. Max potential increase of 15,991 jobs in the Manhattan, KS metropolitan area which is 22.08% of ROI.
- ✓ Criterion 7 – Low risk. Of the ten attributes evaluated two declined (Cost of living and Employment)
- ✓ Criterion 8 – Significant Impact – large population increase; air analysis required, & potential restrictions due to archeological resource issues & water availability

- ✓ Strategy
- ✓ COBRA
- ✓ Capacity Analysis / Data Verification (On going)
- ✓ Military Value Analysis / Data Verification (On going)
- ✓ JCSG Recommended
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/JCSGs
- ✓ De-conflicted w/Services

Candidate #USA-0040

Candidate Recommendation: Realigns Fort Bragg, NC by relocating 7th Special Forces Group (SFG) to Eglin AFB, FL.

Justification

- ✓ Multi-Service Collocation
- ✓ Collocates the 7th SFG with AF SOF units creating joint training synergy with AF SOF
- ✓ Places 7th SFG with training lands that match their wartime AOR
- ✓ Reduces training/range stress on Ft Bragg

Military Value

- ✓ MVI: Bragg (5), Eglin (31)
- ✓ Creates space at higher value installation to support addition of new BCT
- ✓ Enhances Joint and SOF training

Payback

1. One Time Cost:	$112.4M
2. Net of Implementation Costs:	$156.5M
3. Recurring Costs:	$10.9M
4. Payback Period:	Never
5. NPV Costs:	$250M

Impacts

- ✓ Criterion 6 – Max potential reduction of 2281 jobs (1367 direct & 914 indirect) or 1.17 % of economic area employment.
- ✓ Criterion 7 – Low risk
- ✓ Criterion 8 – Minimal Impact – potential air permit modifications, cult/arch resource issues, & training restrictions due to threatened species (Eglin)

- ✓ Strategy
- ✓ COBRA
- ✓ Capacity Analysis / Data Verification
- ✓ Military Value Analysis / Data Verification
- ✓ MilDep Recommended
- ✓ Criteria 6-8 Analysis
- ❑ De-conflicted w/JCSGs
- ✓ De-conflicted w/Services

Candidate # USA-0113

Candidate Recommendation: Close Ft. Monroe; relocate the US Army Training & Doctrine Command (TRADOC) Headquarters to Ft. Eustis; relocate the US Army Accessions Command and Army Cadet Command to Ft. Knox where it will co-locate with the Army Recruiting Command; relocate the Installation Management Agency's Northeast Region HQs to Ft. Lee where it will consolidate with the IMA Southeast Region HQs relocating from Ft. McPherson; relocate the NETCOM Northeast Region HQs to Ft. Lee where it will consolidate with the NETCOM Southeast Region HQs relocating from Ft. McPherson; and relocate the Army Contracting Agency Northern Region Office to Ft. Lee (IMA/NETCOM/ACA consolidations being done under HSA-0077).

Justification

- ✓ HSA proposals vacate 51% of total square footage
- ✓ No proposals to utilize created excess makes Ft. Monroe too expensive to maintain
- ✓ Enabling HSA proposals: HSA-0057 & HSA-0077

Military Value

- ✓ Increases Military Value by moving from a low ranking installation to higher ranked installations
- ✓ Ft. Monroe(67), Ft. Eustis (33), Ft. Knox (12), Ft. Lee (34)

Payback

✓ One-Time Cost:	$126.3M
✓ Net Implementation Savings:	$63.6M
✓ Annual Recurring Savings:	$49.1M
✓ Payback Period:	2 Years
✓ NPV (Savings):	$511.0M

Impacts

- ✓ Criterion 6 – Max potential reduction of 3,179 jobs (1,368 Direct & 1,811 Indirect) or -0.32% of the total ROI employment
- ✓ Criterion 7 – Of the 10 attributes evaluated only one decreases significantly (Employment when moving to Ft. Knox)
- ✓ Criterion 8 – Moderate Impact - air analysis required (Eustis); potential Cult/Arch resource issues (Eustis, Lee); UXO remediation (Monroe)

✓ Strategy ✓ Capacity Analysis / Data Verification ✓ MILDEP Recommended ❑ De-conflicted w/JCSGs

✓ COBRA ✓ Military Value Analysis / Data Verification ✓ Criteria 6-8 Analysis ❑ De-conflicted w/Services

Candidate # USA-0136

Candidate Recommendation: Close Carlisle Barracks by relocating the War College to Fort Leavenworth.

Justification

- ✓ Single-Service activity consolidation
- ✓ Consolidates officer strategic and operational education
- ✓ Promotes training effectiveness and functional efficiencies
- ✓ Lowest One-Time Cost among alternatives
- ✓ Closes Carlisle Barracks
- ✓ Army supported

Military Value

- ✓ Improves Military Value (by moving activities to a higher military value installation), and takes advantage of excess capacity at Fort Leavenworth.
- ✓ MVI: Leavenworth (64), Carlisle Barracks (76)

Payback

1. One-Time Cost:	$94.8M
2. Net Implementation Savings:	$91.9M
3. Annual Recurring Savings:	$48.5M
4. Payback Period:	2 Years
5. NPV (Savings):	$532.2M

Impacts

- ✓ Criterion 6 – Max potential reduction of 2,429 jobs (1394 direct &1035 indirect) or 0.63% of economic area employment.
- ✓ Criterion 7: The overall level of risk for this recommendation is medium. Of the ten attributes evaluated three declined (Cost of living, Employment and Safety).
- ✓ Criterion 8 – Minimal Impact - air analysis required & potential Cult/Arch resource issues (Leavenworth); remediate 1 UXO site (Carlisle)

✓ Strategy ✓ Capacity Analysis / Data Verification (On going) ✓ JCSG Recommended ✓ De-conflicted w/JCSGs

✓ COBRA ✓ Military Value Analysis / Data Verification ✓ Criteria 6-8 Analysis ✓ De-conflicted w/Services

Candidate #USA-0006

Candidate Recommendation: Realign Fort Monmouth by relocating the US Military Academy Preparatory School to West Point.

Justification

- ✓ Single Service activity Consolidation
- ✓ Consolidates Army Academy training from two locations to one location
- ✓ Promotes training effectiveness and functional efficiencies
- ✓ Army supported

Military Value

- ✓ Moving the Prep school to West Point (a higher military value ranking to a lower) is justified by improvements gained in operational and training efficiencies.
- ✓ Cannot be accomplished at Fort Monmouth
- ✓ Creates space at Fort Monmouth for additional activities.
- ✓ MVI: Fort Monmouth (47), West Point (61)

Payback

1. One-Time Cost:	$28.7M
2. Net Implementation Cost:	$14.7M
3. Annual Recurring Savings:	$3.2M
4. Payback Period:	10 Years
5. NPV (savings):	15.3M

Impacts

- ✓ Criterion 6 – Max potential reduction of 431 jobs (268 direct & 163 indirect) or 0.04% of economic area employment.
- ✓ Criterion 7: The overall level of risk for this recommendation is low. Of the ten attributes evaluated one declined (Housing)
- ✓ Criterion 8: Minimal Impact - air analysis req'd

- ✓ Strategy
- ✓ COBRA
- ✓ Capacity Analysis / Data Verification (On going)
- ✓ Military Value Analysis / Data Verification (On going)
- ✓ JCSG Recommended
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/JCSGs
- ✓ De-conflicted w/Services

Candidate #USA-0046

Candidate Recommendation: Realign Fort Benning and Fort Leonard Wood by relocating the Drill Sergeant School at each location to Fort Jackson.

Justification

- ✓ Single Service activity Consolidation
- ✓ Consolidates Drill Sergeants training from three locations to one location
- ✓ Promotes training effectiveness and functional efficiencies
- ✓ Lowest One-Time Cost & best NPV among alternatives

Military Value

- ✓ Moving from Leonard Wood to Jackson improves Military Value. Moving from Benning to Jackson is justified by improvements gained in operational efficiency and use of excess capacity at Fort Jackson
- ✓ Creates space at Fort Benning and Fort Leonard Wood for additional activities
- ✓ MVI: Benning (9), Jackson (26), Leonard Wood (33)

Payback

1. One-Time Cost:	$2.0M
2. Net Implementation Savings:	$8.8M
3. Annual Recurring Savings:	$2.9M
4. Payback Period:	Immediate
5. NPV (Savings):	$34.9M

Impacts

- ✓ Criterion 6: Max potential reduction: Benning 171 (-0.1%), & Leonard Wood 237 (-0.93%)
- ✓ Criterion 7: The overall level of risk for this recommendation is low. Of the ten attributes evaluated one declined (Transportation)
- ✓ Criterion 8: Minimal Impact - air analysis required

✓ Strategy ✓ Capacity Analysis / Data Verification (On going) ✓ JCSG/MILDEP Recommended ✓ De-conflicted w/JCSGs

✓ COBRA ✓ Military Value Analysis / Data Verification (On going) ✓ Criteria 6-8 Analysis ✓ De-conflicted w/Services

Candidate # USA-0132

Candidate Recommendation: Realign Fort Wainwright by relocating the Cold Regions Test Center (CRTC) headquarters from Fort Wainwright to Fort Greely. Co-locates CRTC headquarters with the mission execution.

Justification

- ✓ Consolidates Headquarters and mission activity.
- ✓ Improves Safety for personnel.
- ✓ Army supported

Military Value

- ✓ Improves operational efficiency by eliminating the need for daily commutes.
- ✓ MVI: Fort Wainwright (11), Fort Greely (Not rated)

Payback

✓ One-Time Cost:	$33K
✓ Net Implementation Savings	$37K
✓ Annual Recurring Savings	$10K
✓ Pay Back Period	Immediate
✓ NPV Savings	$133K

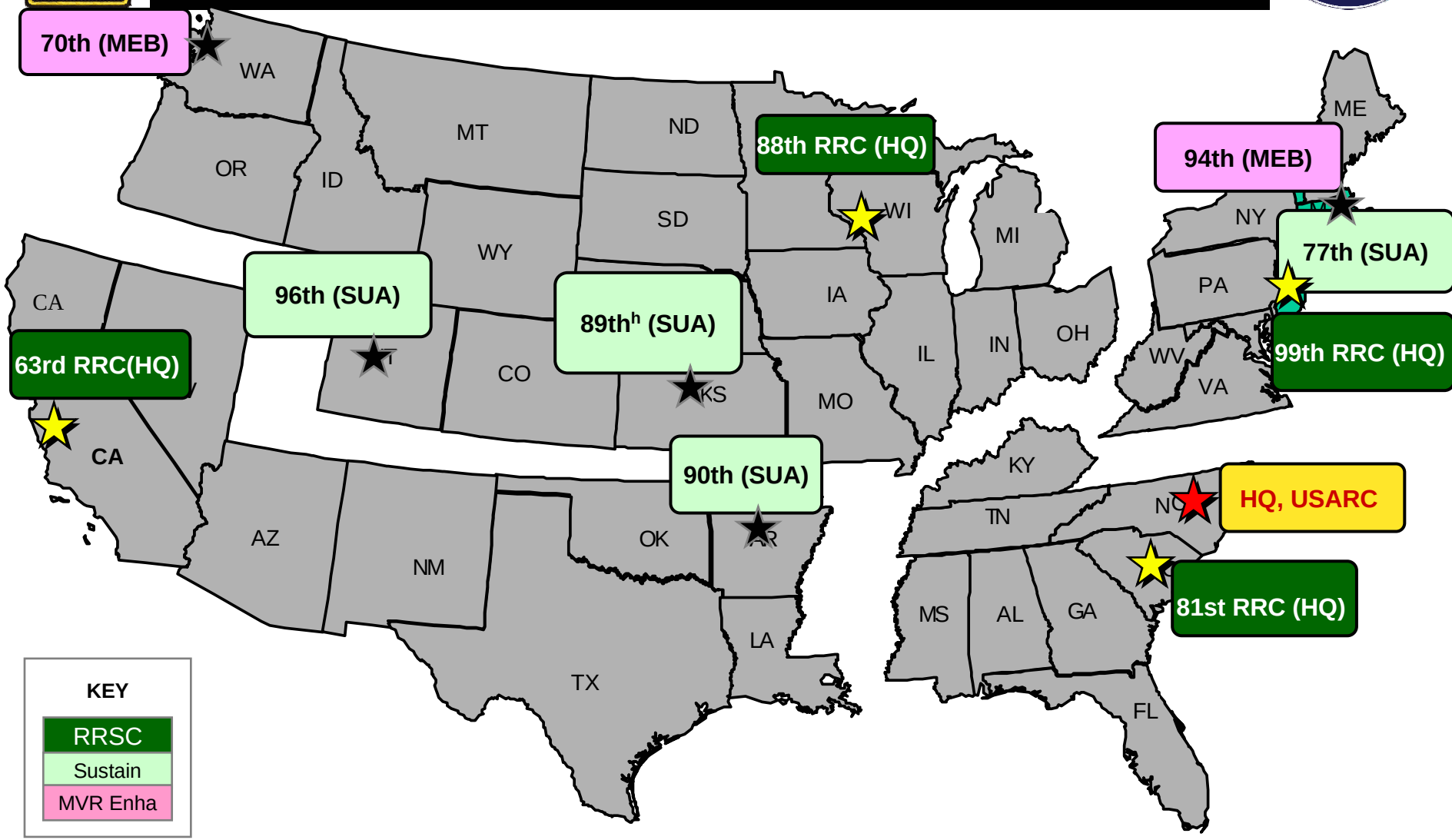
Impacts

- ✓ Criterion 6 – No Impact
- ✓ Criterion 7 – No Impact
- ✓ Criterion 8 – Minimal Impact – no issues

Army Reserve C2 Restructuring Option

- Reduces 10 Regional Readiness Commands to 4 Regional Readiness Support Commands
  - Moffett Field, California
  - Ft McCoy, Wisconsin
  - Ft Dix, New Jersey
  - Ft Jackson, South Carolina
- Converts remaining 6 Regional Readiness Commands to Deployable Force Structure:
  - Maneuver Enhancement Brigades
  - Sustainment Brigades
- HQ USARC moves to Pope AFB

Army Reserve C2 Proposals



Transforming Through Base Realignment and Closure

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Dr. Craig College/craig.college @hqda.army.mil/703.696.9534

Candidate # USA-0167

PIMS # 013

Candidate Recommendation: Close Camp Kilmer, NJ and relocate the HQ 78th Division and establish a Sustainment Unit of Action at Fort Dix, NJ.
•Realign Fort Totten by relocating the 77th RRC HQ from the Ernie Pyle Army Reserve Center to Ft. Dix, NJ.
•Realign Naval Air Station Willow Grove, PA by relocating Co A/ 228th Aviation from Willow Grove, Pa to Fort Dix.
•Realign Fort Sheridan by relocating the 244th Aviation Brigade to Fort Dix, New Jersey.
•Realign Ft. Dix by relocating Equipment Concentration Site 27 to the New Jersey National Guard Mobilization and Training Equipment Site joint facility at Lakehurst, NJ
•Realign Pitt United States Army Reserve Center located in Corapolis, PA by relocating the 99th to Fort Dix, New Jersey and closing Charles Kelly Support Center and relocating units from the Charles Kelly Support Center to Pitt United States Army Reserve Center.
•Close the NYARNG 47th Regiment Marcy Armory in Brooklyn, the Brooklyn Bedford Armory/OMS 12 and relocate the activities to a new AFRC on Fort Hamilton.
•Close Carpenter USARC in Poughkeepsie, NY, close McDonald USARC, in Jamaica, NY, close Ft Tilden USARC, Far Rockaway NY, close Muller USARC, Bronx, NY, and relocate the units from these closures to Fort Totten.
•These actions will establish the Northeast Regional Readiness Command Headquarters and consolidation of command on Ft. Dix.

Justification

- ✓ Multi component Reserve collocation
- ✓ Converts non-deployable units into deployable force structure
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection, recruiting /retention

Military Value

- ✓ High Military Value - New Army capability
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Transforms USAR Command and Control
- ✓ Increases training time / new training capability
- ✓ Establishes joint use facility

Payback

✓ One-Time Cost:	$179.2M
✓ Net of Implementation Costs:	$57.4M
✓ Recurring Savings:	$34.8M
✓ Payback Period:	5 Years
✓ NPV Savings:	$263.8M

Impacts

- ✓ Minimal impact - maximum potential reduction of 847 jobs (530 direct and 317 indirect) or a maximum local impact of -0.07 percent
- ✓ Medium environmental risk / remediation issues present

- ✓ Strategy
- ✓ COBRA
- ✓ Capacity Analysis / Data Verification (On going)
- ✓ Military Value Analysis / Data Verification (On going)
- ✓ MilDep Recommended
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/JCSGs
- ✓ De-conflicted w/MilDeps

C2 Candidate Recommendations Summary

PIMS # 013

USA-131 USAR C2 Proposal SOUTHEAST
USA-166 USAR C2 Proposal NORTHWEST
USA-168 USAR Proposal SOUTHWEST
USA-167 USAR Proposal NORTHEAST

Justification

- ✓ Multi component Reserve collocation
- ✓ Converts non-deployable units into deployable force structure
- ✓ Supports Readiness Processing and Home Station Mob.
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection, recruiting and retention

Military Value

- ✓ High Military Value - New Army capability
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Transforms USAR Command and Control
- ✓ Increases training time / new training capability
- ✓ Establishes joint use facility

Payback

✓ One-Time Cost:	$343.9M
✓ Net of Implementation Costs:	$176.8M
✓ Recurring Savings:	$49.2M
✓ Payback Period:	5 Years - Never
✓ NPV Savings:	$359.6M

Impacts

- ✓ Minimal impact - maximum potential reduction of 847 jobs (530 direct and 317 indirect) or a maximum local impact of -0.07 percent
- ✓ Medium environmental risk / remediation issues present

- ✓ Strategy
- ✓ COBRA
- ✓ Capacity Analysis / Data Verification (On going)
- ✓ Military Value Analysis / Data Verification (On going)
- ✓ MilDep Recommended
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/JCSGs
- ✓ De-conflicted w/MilDeps

RC Military Value

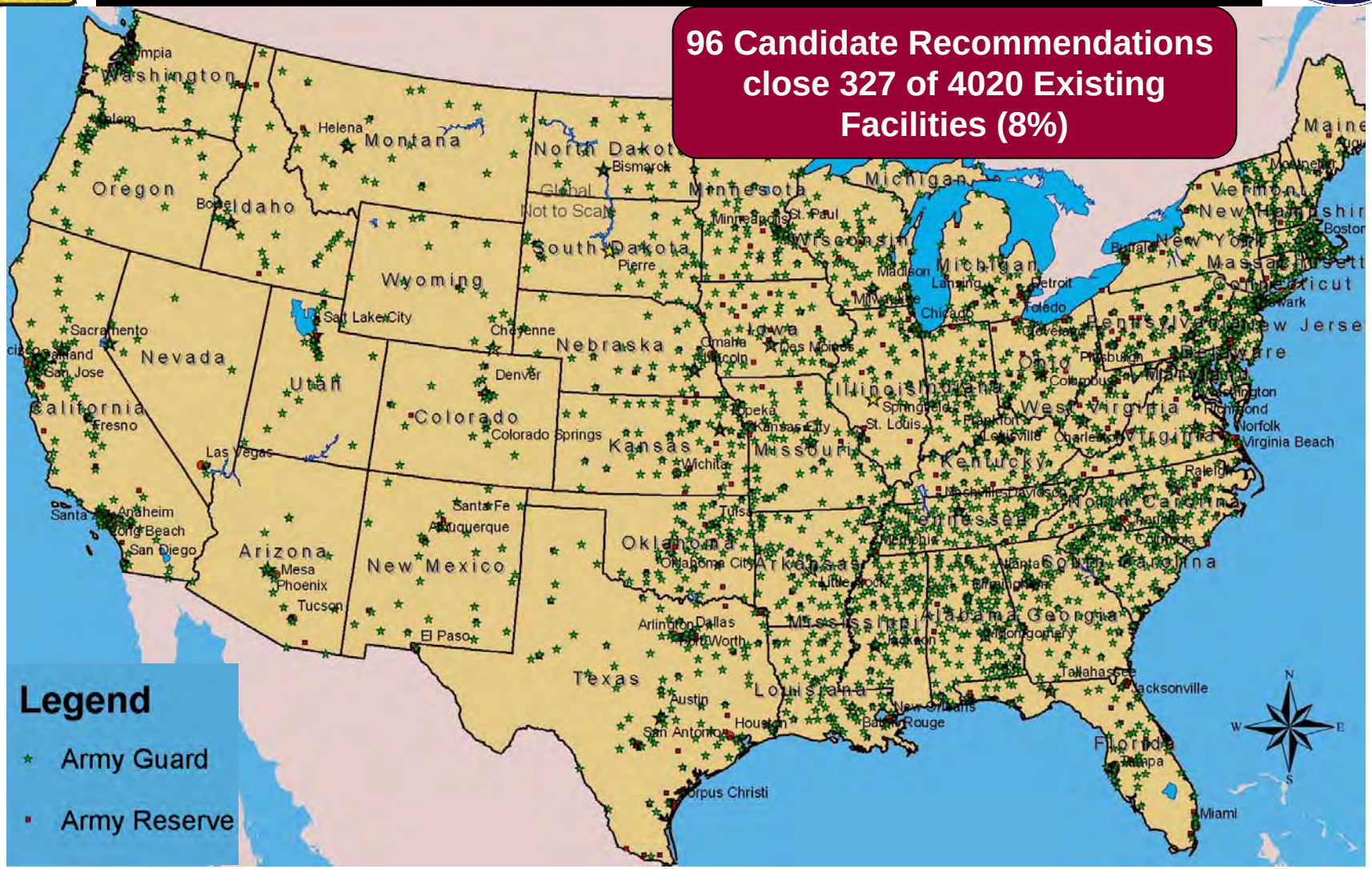
Military Value is enhanced by replacing and consolidating outdated and encroached infrastructure

- Encroached properties
  - Inhibit effective training.
  - Increase vulnerability – poor AT/FP posture
- Aged facilities
  - Lack adequate IT infrastructure for effective C3
  - Are too small for larger current units/missions
  - Insufficient equipment supply areas
  - Maintenance bays crowded with supplies and repair parts
  - Inadequate classrooms and administrative areas

1950s and 60s infrastructure does not support a 21st Century fighting force

Army Guard and Reserve Property

96 Candidate Recommendations close 327 of 4020 Existing Facilities (8%)



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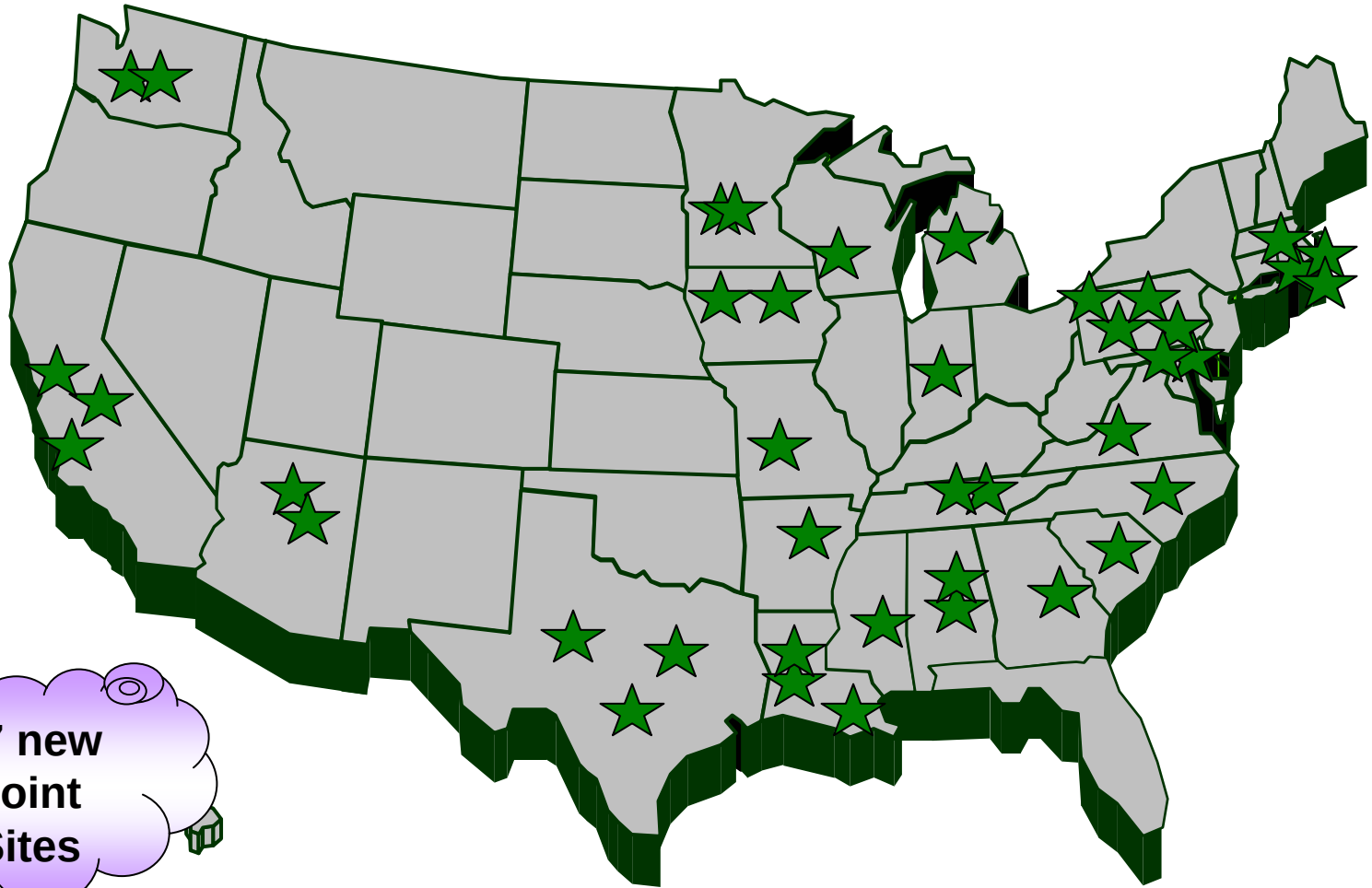
Joint-Multi-Service Candidate Recommendations



37 new Joint Sites

PIMS # 15

Candidate # USA-0134

Candidate Recommendation: Close Alabama Army National Guard Armories in Bridgeport, Double Springs and Scottsboro; close Marine Corps Reserve Center,Huntsville, AL realign the Balch Army National Guard Armory in Huntsville by relocating the Headquarters and Headquarters Detachment of the 441st Ordnance Battalion, the 1241st Ordnance Team, 1117th Ordnance Team and Battery B, 1st/203rd Patriot Battalion. Re-locate ACC Reserve Component units into a new Armed Forces Reserve Center on Redstone Arsenal, AL.

Justification

- ✓ Multi-Service Reserve Collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection, recruiting /retention

Military Value

- ✓ High Military Value – New Joint Capability
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Combines combat and support units in one location

Payback

✓ One-Time Cost:	$12,350K
✓ Net of Implementation Costs:	$12,488K
✓ Recurring Savings:	$32K
✓ Payback Period:	100+ Years
✓ NPV Costs:	$11,648K

Impacts

- ✓ Minimal economic impact
- ✓ Minimal community impact
- ✓ Low environmental impact / no significant issues
- ✓ Joint USA and DON Proposal that supports DON-088

- ✓ Strategy
- ✓ COBRA
- ✓ Capacity Analysis / Data Verification
- ✓ Military Value Analysis / Data Verification
- ✓ MilDep Recommended
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/JCSGs
- ✓ De-conflicted w/MilDeps

Additional Joint RC Candidate Recommendations

AFRC Marana, AZ
AFRC Tuscaloosa, AL
AFRC Muscatine, IA
AFRC Cambridge, MN
AFRC Redstone Arsenal, AL
AFRC White River Junction, VT
AFRC Buckeye, AZ
AFRC Bell, CA
AFRC Lake County, IL
AFRC Baton Rouge, LA
AASF NAS New Orleans, LA
AFRC Evertt, WA
AFRC Allentown-Bethelem, PA
AFRC Cedar Rapids, IA
AFRC El Centro Naval Air Station, CA

AFRC Ft Benning, GA
AFRC Grand Rapids, MI
AFRC Ft Custer, MI
AFRC Newport Naval Base, RI
AFRC Chattanooga, TN
AFRC Milwaukee, WI
AFRC Roanoke, VA
AFRC Chester-Germantown, PA
AFRC Scranton, PA
AFRC Newark, DE
AFRC NAS Kingsville, TX
AFRC Amarillo, TX
AFRC Bristol-Woodhaven, PA
AFRC Frederick, MD

AFRC Shreveport, LA
AFRC Red River, TX
AFRC Camp Dodge, LA
AFRC Memphis, TN
AFRC Madison, WI
AFRC CSMS Ayer, MA
AFRC Raleigh, NC
AFRC Farmingdale, NY
AFRC Yakima Tng. Center, WA
AFRC Moffett Field, CA

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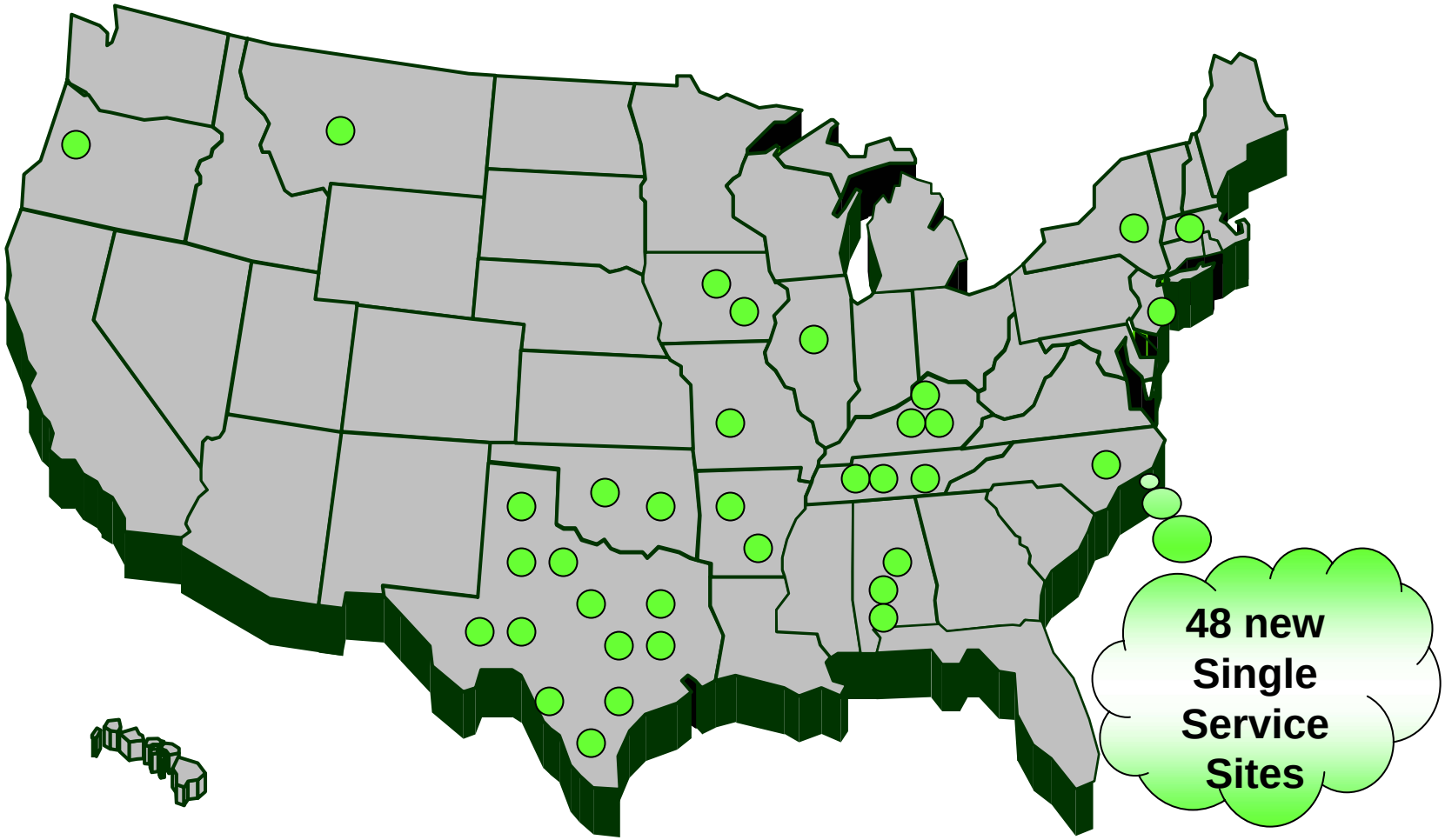
Army-Only or Multi-Component Candidate Recommendations



PIMS # 092

Candidate # USA-0021

Candidate Recommendation: Close Oklahoma Army National Guard Readiness Centers located in Southwest Oklahoma City (44th Street), Enid, El Reno, Minco, and Pawnee; close the Oklahoma Army National Guard Field Maintenance Shop FMS #10 located in Enid; close the United States Army Reserve Centers located in Perez and Krowse. Relocate units into a new Armed Forces Reserve Center in West Oklahoma City, Oklahoma, if the State of Oklahoma provides the real property at no cost to the United States. Realign the Oklahoma Army National Guard Readiness Center located in Midwest City by relocating the 1345 Transportation Company and the 345th Quartermaster Water Support Battalion from Midwest City and collocating them with National Guard and Reserve units being relocated under this recommendation.

Justification

- ✓ Multi service Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection, recruiting / retention

Military Value

- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Improves operational efficiencies

Payback

✓ One-Time Cost:	$28,192K
✓ Net of Implementation Savings:	$17,862K
✓ Recurring Saving:	$10,416K
✓ Payback Period:	2 Years
✓ NPV Savings:	$112,298K

Impacts

- ✓ Max potential reduction of 205 jobs (105 direct & 100 indirect) or 0.48% of the economic area employment
- ✓ Minimal community impact
- ✓ Low environmental impact / no significant issues

- ✓ Strategy
- ✓ COBRA
- ✓ Capacity Analysis / Data Verification
- ✓ Military Value Analysis / Data Verification
- ✓ MilDep Recommended
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/JCSGs
- ✓ De-conflicted w/MilDeps

Additional Army-Only or Multi-Compo RC Candidate Recommendations

AFRC Newton, CT
AFRC Oklahoma City, OK
AFRC OMS FT Campbell, KY
JT Maint Facility Ft Chaffee, AR
AFRC Middletown, IA
AFRC Des Moines, IA
AFRC Ceiba, PR
AFRC Huntsville, TX
AFRC Ft Bliss, TX
AFRC Brownsville, TX
AFRC Ft Buchanan, PR
AFRC East Houston, TX
JT Forces HQ Montgomery, AL
AFRC Stewart Army Sub Post, NY
Consolidated Maintenance Facility Smyrna, TN

AFRC Ft Chaffee, AR
AFRC Grand Prairie, TX
AFRC NW Houston, TX
AFRC Kingsport, TN
AFRC Cape Giradeau, MO
AFRC/ECS Ft Sill, OK
AFRC Ft Allen, PR
AFRC San Marcos, TX
AFRC Round Rock, TX
AFRC Ft Knox, KY
AFRC Ft Hood, TX
AFRC JRB Ft Worth, TX
Pelham Range, AL

AFRC Norman, OK
AFRC McAlester, OK
AFRC Pine Bluff Arsenal, AR
AFRC Camden, NJ
AFRC Missoula, MT
AFRC Wilmington, NC
AFRC Lewisville, TX
AFRC Camp Bullis, TX
AFRC Mobile, AL
AFRC Bluegrass AAD, KY
AFRC Camp Withycomb, OR
AFRC Broken Arrow, OK
AFRC Camp Minden, LA
AFRC Greenwood-Franklin, IN
Consolidated Mainenance Facility Milan, TN

COBRA Summary

	1-Time Costs	NPV Savings	6 Yr Costs	Recurring Savings
7 Active Component	4.6	-8.5	0.9	-1.0
89 Reserve Component	2.3	-0.6	1.4	-0.2
Total	6.9	-9.1	2.3	-1.2

Figures in $Billions

Today

AC: 3 Closures, 12 Realignments

RC: 327 Closures, 85 Realignments

JCSGs

AC: ~17 Closures, ~19 Realignments

To Follow:

AC: 3 Closures, 4 Realignments

RC: 158 Closures, ~55 Realignments

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For Discussion Purposes Only—Do Not Release Under FOIA

Department of the Navy
BRAC 2005
Candidate Recommendations Brief
to

Infrastructure Steering Group

Draft Deliberative Document - For Discussion Purposes Only - Do Not Release Under FOIA

DON BRAC Strategy

- Continue to rationalize/consolidate infrastructure capabilities to eliminate unnecessary excess
- Balance effectiveness of fleet concentration with AT/FP desire for dispersion/redundancy
- Leverage opportunities for total force laydown and joint basing
- Accommodate changing operational concepts
- Facilitate evolution of force structure and infrastructure organizational alignment

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761 Navy activities
76 Marine Corps activities
Total 376 "fencelines"

BRAC 2005 Scope of Review

DON
469 DON Activities

- Surface/Subsurface
- Aviation
- Ground
- Recruit Training
- Officer Accessions
- DON Unique PME
- Reserve Centers
- Recruiting Districts/Stations
- Regional Support
- Other Support

Headquarters & Support
74 DON Activities

- Civilian Personnel Offices
- Major Admin/HQs Activities
- Joint Mobilization
- Military Personnel Centers
- Corrections
- Defense Finance & Accounting Service
- Installation Management

Education & Training
124 DON Activities

- Flight Training
- Specialized Skills Training
- Professional Development Education
- Ranges

Supply & Storage
9 DON Activities
(does not include detachments)

- Supply
- Storage
- Distribution

Technical
54 DON Activities
(does not include detachments)

- Air, Land, Sea, Space
- Weapons & Armaments
- C4ISR
- Innovative Systems
- Enabling Technologies

Industrial
101 DON Activities
(includes 35 detachments)

- Maintenance
- Ship Overhaul & Repair
- Munitions & Armaments

Medical
52 DON Activities

- Education & Training
- Health Care Services
- RDA

Intelligence
18 DON Activities

- Intelligence

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Progression of Analysis

DON

469 DON Activities

- Surface/Subsurface
- Aviation
- Ground
- Recruit Training
- Officer Accessions
- DON Unique PME
- Reserve Centers
- Recruiting Districts/Stations
- Regional Support
- Other Support

Capacity Analysis
Military Value Analysis
Optimization
Scenario Development
Scenario Assessment

Operational:
- Ground – 1 scenario
- Surface/Subsurface – 11 scenarios (plus 4 variations)

DON-specific HSA:
- Reserve Centers – 36 scenarios
- Regional Support Activities – 13 scenarios
- Recruiting Management– 3 scenarios

Additional Analysis:
* Surface/Subsurface
  - Carrier move (2 scenarios)
* Regional Support Activities
  - Marine Corps Districts (2 scenarios)
* Reserve Centers (Joint)

Scenario Analysis
Costs & Saving
Other Considerations
IEG Deliberations
CR Risk Assessment

Operational:
- Surface/Subsurface – 3 Candidate Recommendations (CRs) [4 activities]

DON-specific HSA:
- Reserve Centers – 29 CRs [29 activities]
- Regional Support Activities – 5 CRs [10 activities]
- Recruiting Management – 1 CR [5 activities]

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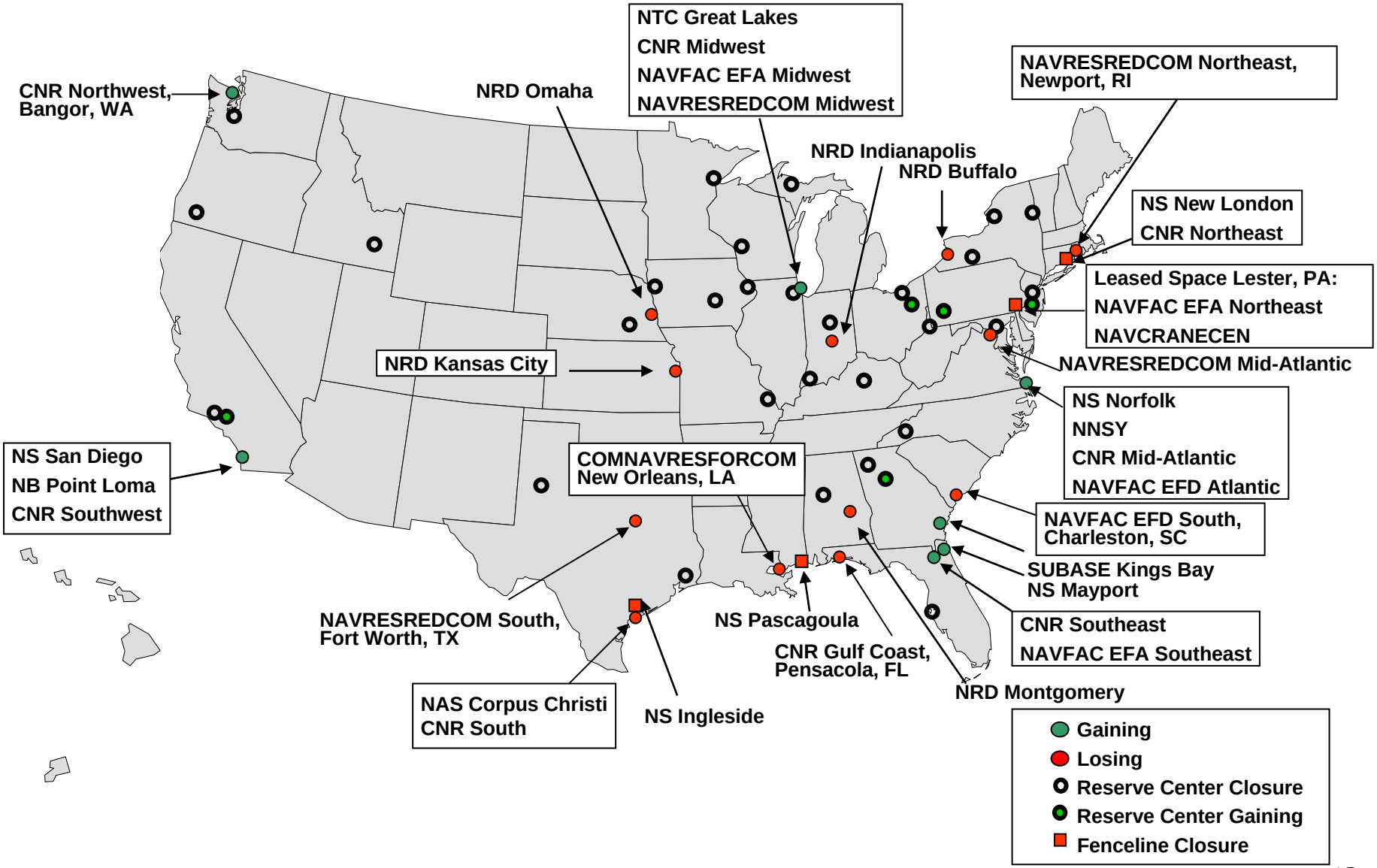
DON Candidate Recommendations

- Close Naval Station Pascagoula, MS; Relocate ships to Naval Station Mayport, FL. Relocate Defense Common Ground Station to another naval activity.
- Close Naval Station Ingleside, TX; Relocate ships to Naval Station San Diego, CA; Consolidate MINEWARTRACEN with FLEASWTRACEN, San Diego, CA. Realign NAS Corpus Christi, TX; Relocate COMINEWARCOM to ASW Center, Naval Base Point Loma, CA.
- Close SUBASE New London, CT. Relocate assigned submarines to Naval Station Norfolk, VA and SUBASE Kings Bay, GA. Relocate the Naval Submarine School and Center for Submarine Learning to SUBASE Kings Bay, GA.
- Close 29 Navy Reserve Centers/Navy and Marine Corps Reserve Centers/ Inspector-Instructors.
- Consolidate Regional Support Activities (Five Candidate Recommendations involving ten activities).
- Close Navy Recruiting District (NRD) Indianapolis IN, NRD Omaha NE, NRD Buffalo NY, NRD Montgomery AL and NRD Kansas City MO.

Assumed JCSG Actions

- Assumed JCSG enabling action or concurrence:
  - **DON-0002: Close NS Pascagoula**
    - Enabling IND-0019 - Consolidate SIMA Pascagoula, MS, with SIMA Mayport, FL
    - S&S Concurrence - Consolidate FISC Jacksonville, FL, function FISC Jacksonville DET Pascagoula, MS with FISC Jacksonville, FL
  - **DON-0032: Close NS Ingleside**
    - Enabling IND-0030 - Consolidate SIMA NRMF Ingleside TX, with SIMA San Diego, CA
    - E&T Concurrence - Consolidate MINEWARTRACEN, Ingleside, TX with FLEASWTRACEN, San Diego, CA
    - S&S Concurrence - Consolidate FISC Jacksonville, FL, function FISC Jacksonville DET Ingleside, TX with FISC San Diego, CA
  - **DON-0033: Close NS New London**
    - Enabling IND-0037 - Consolidate the SSN intermediate repair function of Naval Submarine Support Facility New London, CT, with TRF Kings Bay, GA, SIMA Norfolk and NSY Norfolk
    - Enabling MED-0035 - Co-locate Naval Submarine Medical Research Laboratory, Groton, CT with NAVXDIVINGU Panama City, FL
    - E&T Concurrence - Relocate NAVSUBSCOL Groton, CT, to SUBASE Kings Bay, GA, consolidate NAVSUBSCOL Groton, CT, with SUBTRAFAC Norfolk, VA, and relocate CENSUBLEARNING Groton, CT, to SUBASE Kings Bay, GA
    - Intel Concurrence - Consolidate NSGA Groton, CT, with NSGA Norfolk, VA
    - Medical Concurrence - Relocate the NAVOPMEDINST Pensacola, FL, function Naval Undersea Medical Institute Groton, CT, to NSHS Portsmouth, VA
- No medical/dental billets included in closure candidate recommendations
  - All candidate recommendations require review of impacts on medical/dental requirements

DON Candidate Recommendations



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DON Candidate Recommendation Payback Summary

	Billets Elim	Billets Moved	One-Time Costs	Steady-State Savings	20 Year NPV	Cost/NPV ratio
Surface/Subsurface (3 CRs)	2,887	9061	895.88	-308.48	-2,817.46	1:3
Reserve Centers (29 CRs)	170	142	8.65	-22.61	-316.17	1:37
Regional Support Activities (5 CRs)	251	815	49.32	-23.04	-258.33	1:5
Recruiting Management (1 CR)	152	0	2.44	-14.53	-207.76	1:85
TOTAL (38 CRs)	**3,460**	**10,018**	**956.29**	**-368.66**	**-3,599.72**	**1:4**

All Dollars shown in Millions

Next Steps

- IEC meeting today at 1230
- Next ISG meeting 4 Feb 05 (1030-1200)
  - Next IEC meeting 7 Feb 05 (1645-1730)
- Continuation of Candidate Recommendations

OFFICE OF THE UNDER SECRETARY OF DEFENSE
3000 DEFENSE PENTAGON
WASHINGTON, DC 20301-3000

ACQUISITION
TECHNOLOGY
AND LOGISTICS

JAN 24 2005

MEMORANDUM FOR INFRASTRUCTURE STEERING GROUP (ISG) MEMBERS

SUBJECT: Candidate Recommendations Packages for the January 28, 2005, ISG Meeting

The Infrastructure Steering Group will meet on January 28, 2005, at 10:30 a.m. in 3D-1019. This memorandum provides the candidate recommendation packages for consideration at this meeting. As prescribed in Acting USD (AT&L) memo of January 4, 2005, attachment 1 contains hard copies of the candidate recommendations and accompanying quad charts for the briefing. The disc at attachment 2 provides additional supporting documentation. This information has also been posted to the OSD AT&L portal. The briefing slides and conflict review information for this ISG meeting will be provided separately.

Please contact me at (703) 614-5356 if you have any questions or concerns.

Peter J. Potochney
Director, Base Realignment and Closure
Office of the Deputy Undersecretary of Defense
(Installations and Environment)

Attachments:
As stated

Candidate # IND-0019

Candidate Recommendation: Close SIMA PASCAGOULA MS by relocating the ship intermediate repair function to SIMA MAYPORT FL.

Justification

- Reduces excess capacity
- Responds to mission elimination
  - Supports DON-0002; if DON-0002 does not become a recommendation, this recommendation should be dropped.

Military Value

- SIMA PASCAGOULA MS 9th of 13
- SIMA MAYPORT FL 6th of 13

Payback

One-time cost:	$1,906K
Net implementation savings:	$94,070K
Annual recurring savings:	$17,320K
Payback time:	Immediate
NPV (savings):	$248,435K

Impacts

- Criteria 6: -346 jobs (191 direct, 155 indirect); 0.5%
- Criteria 7: No issues
- Criteria 8: No impediments

✓ Strategy
✓ COBRA
✓ Capacity Analysis / Data Verification
✓ Military Value Analysis / Data Verification
✓ JCSG/MilDep Recommended
✓ Criteria 6-8 Analysis
✓ De-conflicted w/JCSGs
✓ De-conflicted w/MilDeps

Candidate Recommendation # IND-0019

Candidate Recommendation: Close SIMA PASCAGOULA MS by relocating the ship intermediate repair function to SIMA MAYPORT FL.

Justification: This recommendation supports mission elimination at SIMA PASCAGOULA MS and reduces excess ship repair capacity. This recommendation enables a corresponding Department of Navy recommendation to move ships remaining at their Pascagoula, MS homeport to Mayport, FL.

Payback: The total estimated one-time cost to the Department of Defense to implement this recommendation is $1,906K. The net of all costs and savings to the Department during the implementation period is a savings of $94,070K. Annual recurring savings to the Department after implementation are $17,320K with a payback expected immediately. The net present value of the costs and savings to the Department over 20 years is a savings of $248,435K.

Impacts:

Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 346 jobs (191 direct jobs and 155 indirect jobs) over the 2006-2011 period in the Pascagoula, MS Metropolitan Statistical Area economic area, which is 0.5 percent of economic area employment.

Community Infrastructure: A review of community attributes indicates no issues regarding the ability of the infrastructure of the communities to support missions, forces and personnel.

Environmental Impact:
This recommendation has no impact on air quality; cultural, archeological, or tribal resources; dredging; land use constraints or sensitive resource areas; marine mammals, resources, or sanctuaries; noise; threatened and endangered species or critical habitat; waste management; water resources; or wetlands. This recommendation will require expending approximately $20K for an Air Permit for the Paint/Blast Booth. This cost was included in the payback calculation. This recommendation does not otherwise impact the costs of environmental restoration, waste management, and environmental compliance activities.

Candidate # IND-0024

Candidate Recommendation: Realign SIMA NORFOLK VA by relocating intermediate ship maintenance function to NAVSHIPYD NORFOLK VA.

Justification

- Reduce excess capacity
- Synergy of collocation
- Consolidating depot and intermediate maintenance only worthwhile if NAVSHPYD Norfolk is not in Working Capital Fund
  - Requires changing PBD 702

Military Value

- SIMA NORFOLK and NAVSHIPYD NORFOLK are not peers, so direct comparison is not meaningful.
- NAVSHIPYD is 2nd of 9 Shipyards and collocation of depot and intermediate maintenance provides highest overall military value to the Department.

Payback

One-time cost:	$2,437K
Net implementation savings:	$30,618K
Annual recurring savings:	$7,371K
Payback time:	Immediate
NPV (savings):	$96,626K

Impacts

- Criteria 6: -209 jobs (95 direct, 114 indirect); <0.1%
- Criteria 7: No issues
- Criteria 8: No impediments

Candidate Recommendation # IND-0024

Candidate Recommendation: Realign SIMA NORFOLK VA by relocating intermediate ship maintenance function to NAVSHIPYD NORFOLK VA.

Justification: This recommendation supports capacity reduction at SIMA NORFOLK VA and reduces excess ship repair capacity. This consolidation matches the ship maintenance infrastructure at the other major Fleet concentrations where depot and intermediate level activities are collocated. This consolidation will lead to synergy and efficiency in ship maintenance.

Payback: The total estimated one-time cost to the Department of Defense to implement this recommendation is $2,437K. The net of all costs and savings to the Department during the implementation period is a savings of $30,618K. Annual recurring savings to the Department after implementation are $7,371K with a payback expected immediately. The net present value of the costs and savings to the Department over 20 years is a savings of $96,626K.

Impacts:

Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 209 jobs (95 direct jobs and 114 indirect jobs) over the 2006-2011 period in the in the Virginia Beach-Norfolk-Newport News, VA-NC Metropolitan Statistical Area, which is less than 0.1 percent of economic area employment.

Community Infrastructure: A review of community attributes indicates no issues regarding the ability of the infrastructure of the community to support missions, forces and personnel.

Environmental Impact: Historic property has been identified on Naval Shipyard, Norfolk, VA. There is no programmatic agreement for historic property in place with the State Historic Preservation Officer. Naval Shipyard Norfolk has sites with high archeological potential identified, but they do not restrict current construction and do not restrict current operation. This recommendation has no impact on air quality; dredging; land use constraints or sensitive resource areas; marine mammals, resources, or sanctuaries; noise; threatened and endangered species or critical habitat; waste management; water resources; or wetlands. This recommendation does not impact the costs of environmental restoration, waste management, and environmental compliance activities.

Candidate # IND-0030

Candidate Recommendation: Close SIMA NRMF INGLESIDE TX by relocating the ship intermediate repair function for all MCM/MHC to SIMA SAN DIEGO CA.

Justification

- Reduce excess capacity
- Responds to mission elimination
  - Enables DON-0032; if DON-0032 does not become a recommendation, this recommendation should be dropped.

Military Value

- SIMA NRMF INGLESIDE TX 7 of 13 SIMAs
- SIMA San Diego 1 of 13 SIMAs
- Military judgment: Removes excess capacity when Fleet units (maintenance requirement) are realigned and provides more efficient use of remaining capacity.

Payback

One-time cost:	$ 2.878M
Net implementation savings:	$106.931M
Annual recurring savings:	$ 30.94M
Payback time:	Immediate
NPV (savings):	$385.5M

Impacts

- Criteria 6: - 842 jobs (395 direct, 447 indirect); 0.38%
- Criteria 7: Increased housing cost in San Diego.
- Criteria 8: No Impediments.

Candidate Recommendation # IND-0030

Candidate Recommendation: Close SIMA NRMF INGLESIDE TX by relocating the ship intermediate repair function for all MCM/MHC to SIMA SAN DIEGO CA.

Justification: This recommendation supports mission elimination at SIMA NRMF Ingleside, TX and reduces excess ship repair capacity. This recommendation enables a corresponding Department of Navy recommendation to move all MCM/MHC ships from their Ingleside, Texas, home port to San Diego, California.

Payback: The total estimated one-time cost to the Department of Defense to implement this recommendation is $2,878K. The net of all costs and savings to the Department during the implementation period is a savings of $106,931K. Annual recurring savings to the Department after implementation are $30,940K with a payback expected immediately. The net present value of the costs and savings to the Department over 20 years is a savings of $385,500K.

Impacts:

Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 842 jobs (395 direct jobs and 447 indirect jobs) over the 2006-2011 period in the Corpus Christi, TX Metropolitan Statistical Area, which is 0.38 percent of economic area employment.

Community Infrastructure: A review of community attributes indicates that housing costs will be significantly higher in the San Diego, CA area. The Department concludes this recommendation should proceed notwithstanding this issue. There are no other issues regarding the ability of the infrastructure of the communities to support missions, forces, and personnel.

Environmental Impact: This recommendation has no impact on air quality; cultural, archeological, or tribal resources; dredging; land use constraints or sensitive resource areas; marine mammals, resources, or sanctuaries; noise; threatened and endangered species or critical habitat; waste management; water resources; or wetlands. This recommendation will require several waste management and environmental compliance actions at Ingleside, with an estimated cost of $230K. This recommendation will also require environmental compliance actions at San Diego, with an estimated cost of $600K. These costs were not included in the payback calculation; the Department concludes this recommendation should proceed notwithstanding these additional environmental costs. This recommendation does not otherwise impact the costs of environmental restoration, waste management, and environmental compliance activities.

#IND-0108: HAWTHORNE ARMY DEPOT

Candidate Recommendation: Close Hawthorne Army Depot, NV. Relocate Storage and Demilitarization functions to Tooele Army Depot, UT.

Justification	Military Value
✓ Capacity and capability for Storage and Demil exists at numerous munitions sites. ✓ Closure reduces redundancy and removes excess from the Industrial Base ✓ Allows DoD to create centers of excellence and establish deployment networks that support readiness for all Services	✓ Hawthorne: Storage/Dist, 2nd of 23; Demil 1st of 13 ✓ Tooele: Storage/Dist 5th of 23; Demil 2nd of 13

Payback		Impacts
✓ One-Time Cost:	$100.98M	✓ Criterion 6: -146 jobs (86 Direct, 60 Indirect); 0.06%
✓ Net Implementation Savings:	$139.42M	✓ Criterion 7: No Issues
✓ Annual Recurring Savings:	$74.98M	✓ Criterion 8: Air quality, historic, land constraints, threatened species, water, and waste mgmt. No impediments.
✓ Payback Period:	Immediately	
✓ NPV (savings):	$833.75M	

✓ Strategy ✓ Capacity Analysis / Data Verification ✓ JCSG/MilDep Recommended ✓ De-conflicted w/JCSGs
✓ COBRA ✓ Military Value Analysis / Data Verification ✓ Criteria 6-8 Analysis ✓ De-conflicted w/MilDeps

Candidate Recommendation #IND-0108

Candidate Recommendation: Close Hawthorne Army Depot, NV. Relocate Storage and Demilitarization functions to Tooele Army Depot, UT.

Justification: Capacity and capability for Storage and Demilitarization exists at numerous munitions sites. To reduce redundancy and remove excess from the Industrial Base, the closure allows DoD to create centers of excellence and establish deployment networks that support readiness. Hawthorne AD has infrastructure problems that severely limit the ability to offload.

Payback: The total estimated one-time cost to the Department of Defense to implement this recommendation is $100.98M. The net of all costs and savings to the Department during the implementation period is a cost of $139.42M. Annual recurring savings to the Department after implementation are $74.98M with a payback beginning immediately. The net present value of the costs and savings to the Department over 20 years is a savings of $833.75M.

Impacts

Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 146 jobs (86 direct jobs and 60 indirect jobs) over the period 2006-2011 in the Reno-Sparks, NV metropolitan statistical area, which is less than 0.1 percent of the economic area employment.

Community Infrastructure: A review of community attributes indicates no issues regarding the ability of the infrastructure of the community to support missions, forces, and personnel.

Environmental Impact: This recommendation has potential impact on air quality at Tooele Army Depot. While no air permits will be necessary for demilitarization activities, New Source Review and Air Conformity analysis will be required. Additional operations may impact these resources, which may lead to further restrictions. Surveys and consultation with the State Historic Preservation Officer will be required at Hawthorne Army Depot to ensure protection of cultural and historic resources at that installation. Disposition and cleanup of 13 operational ranges will be required at Hawthorne. Federally listed species at Hawthorne include Lahontan cutthroat trout and bald eagle. Continued management and or deed restrictions may be necessary to ensure future protection. Special waste management areas at Hawthorne include RCRA, TSDF, and solid waste disposal facility. Restoration monitoring/sweeps, access controls and/or deed restrictions may be required to prevent disturbance and health/safety risks from these areas. The on-installation sewage treatment plant at Tooele may require upgrade

based on reported permitted/maximum daily outflows or services may need to be purchased from off-installation plant to accommodate additional personnel. Ground water contamination issues at Hawthorne include TCE, TNT, RDX, Petroleum Hydrocarbons (gasoline), PCE, TNB, Tetryl, and DNT. Surface water contamination issues at Hawthorne include UXO. Restoration and/or monitoring of contaminated media may be required after closure. Hawthorne also has domestic and industrial wastewater treatment plants that may require closure. This recommendation has no impact on dredging; marine mammals, resources, or sanctuaries; noise; or wetlands. This recommendation will require a New Source Review and an Air Conformity Analysis at Tooele, and Environmental Baseline Survey at Hawthorne, and National Environmental Policy Act documentation at both Tooele and Hawthorne. The approximately $1.45M cost of these actions was included in the payback calculation. This recommendation does not otherwise impact the costs of environmental restoration, waste management, and environmental compliance activities.

Candidate Recommendation #IND-0108

Supporting Information

Known or Potential Conflicts: **None**

Capacity Analysis: Attached. Closure of Hawthorne eliminates 16,510 STONS of Demilitarization capacity and 4,993.8 KSF of storage capacity.

Military Value Analysis: This recommendation relocates storage functions from Hawthorne Army Depot which has a quantitative military value score of 0.578853 (2nd of 23) to Tooele Army Depot which has a quantitative military value score of 0.328174 (5th of 23). The recommendation also relocates demil from Hawthorne Army Depot which has a quantitative military value score of 0.818122 (1st of 13) to Tooele Army Depot which has a quantitative military value score of 0.725705 (2nd of 23). Although Hawthorne has a higher quantitative military value score than Tooele, it is the military judgment of the Industrial Joint Cross Service group that Tooele is the preferred location for storage functions because it establishes a deployment network that supports the readiness posture of all Military departments. As far as out-loading of the Services stocks, the readiness deployment network at Tooele far exceeds that of Hawthorne. Tooele is used to store immediate response or primary sustainment stocks. Accessibility and ease of out-loading are major factors in determining this response category. Hawthorne is used to store secondary sustainment or tier 2 level stocks. Accessibility is the greatest hindrance to Hawthorne ability to support immediate go-to-war readiness.

COBRA Reports: Attached

Criterion Six Report: Attached.

Criterion Seven Report: Attached

Criterion Eight Report: Attached

Summary of Scenario Environmental Impacts: Attached

Force Structure Capabilities: Based upon certified data call to the Military Departments regarding capacity and capability requirements, each Service verified that their response either met or exceeded the capability requirements dictated by the 20-Year Force Structure Plan. This scenario is consistent with their capability requirements.

#IND-0110: MISSISSIPPI AAP

Candidate Recommendation: Close Mississippi Army Ammunition Plant, MS. Relocate the 155MM ICM artillery metal parts functions to Rock Island Arsenal, IL.

Justification	Military Value
■ Four sites within the Industrial Base produce munitions metal parts ■ Closure allows DoD to generate efficiencies and nurture partnership with multiple sources in the private sector	■ Mississippi: Metal Parts Production 3rd of 4 ■ Rock Island: Armaments Production 1st of 3 ■ Military judgment deems Rock Island as most cost efficient destination for this mission

Payback		Impacts
■ One-time cost:	$45.5M	■ Criteria 6: -88 jobs (54 direct, 34 indirect); 0.54% ■ Criteria 7: No issues ■ Criteria 8: Air, historic, endangered species, and waste mgmt issues. No Impediments.
■ Net implementation cost :	$2.2M	
■ Annual recurring savings:	$8.6M	
■ Payback time:	5 years	
■ NPV (savings):	$76.6M	

✓ Strategy ✓ Capacity Analysis / Data Verification ✓ JCSG/MilDep Recommended ✓ De-conflicted w/JCSGs
✓ COBRA ✓ Military Value Analysis / Data Verification ✓ Criteria 6-8 Analysis ✓ De-conflicted w/MilDeps

Candidate Recommendation #IND-0110

Candidate Recommendation: Close Mississippi Army Ammunition Plant, MS. Relocate the 155MM ICM artillery metal parts functions to Rock Island Arsenal, IL.

Justification: There are 4 sites within the Industrial Base producing Metal Parts. To remove excess from the Industrial Base, the closure allows DoD to generate efficiencies and nurture partnership with multiple sources in the private sector.

Payback: The total estimated one-time cost to the Department of Defense to implement this recommendation is $45.5M. The net of all costs and savings to the Department during the implementation period is a cost of $2.2M. Annual recurring savings to the Department after implementation are $8.6M with a payback expected in 5 years. The Net Present Value of the costs and savings to the Department over 20 years is a savings of $76.6M.

Impacts:

Economic Impact: Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 88 jobs (54 direct jobs and 34 indirect jobs) over the 2006 – 2011period in the Picayune, MS micropolitan statistical area, which is 0.54 percent of economic area employment.

Community Infrastructure: A review of community attributes indicates no issues regarding the ability of the infrastructure of the community to support missions, forces, and personnel.

Environmental Impact: This recommendation has potential impact water resources at Mississippi Army Ammunition Plant. The installation has both domestic and industrial wastewater treatment plants that may require closure. There is a potential impact on air quality at Rock Island Arsenal. Conformity analysis and permit modifications are needed for new construction. Rock Island Arsenal has a high potential for archeological resources, 75% of the installation surveyed, 65 historic properties identified, and native people sites identified. This recommendation has no impact on dredging; land use constraints; marine mammals, resources, or sanctuaries; noise; threatened and endangered species or critical habitat; waste management; or wetlands. Because the Department has a legal obligation to perform environmental restoration regardless of whether a base is closed, realigned, or remains open, the estimated $2.3M costs of environmental restoration at Mississippi was not included in the payback calculation. Mississippi AAP will require an environmental baseline survey at a cost of approximately $1.3M; air conformity analysis at a cost of $50K; new source review at a cost of $100K; and realignment NEPA at gaining base at a cost of $1M. These costs were included in the payback calculation. This recommendation does not otherwise impact the costs of environmental restoration, waste management, and environmental compliance activities.

Candidate Recommendation

#IND-0110: Close Mississippi AAP

Supporting Information

Known or Potential Conflicts:

Capacity Analysis: Attached. Closure eliminates 4M production units.

Military Value Analysis: Attached. This recommendation relocates the storage mission from Mississippi Army Ammunition Plant which has a quantitative military value score of 0.115812 (3rd of 4 metal parts production locations) to Rock Island Arsenal which has a quantitative military value score of 0.95202 (1st of 3 armaments production locations). The absorption of cartridge cases and grenade metal parts from 3 sites requires milcon. Rock Island Arsenal is the most cost efficient destination for this mission ($30.5M at Rock Island versus $69.5M at Scranton).

COBRA Reports: Attached

Criterion Six Report: Attached

Criterion Seven Report: Attached

Criterion Eight Summary of Scenario Environmental Impacts: Attached

Force Structure Capabilities: Based upon certified data call to the Military Departments regarding capacity and capability requirements, each Service verified that their response either met or exceeded the capability requirements dictated by the 20-Year Force Structure Plan. This scenario is consistent with their capability requirements.

#IND-0111: RED RIVER MUNITIONS CENTER

Candidate Recommendation: Close Red River Munitions Center. Relocate Storage, Demilitarization, and Munitions Maintenance functions to McAlester AAP.

Justification	Military Value
✓ Capacity and capability for Munitions Storage, Demil, and Maintenance exists at numerous munitions sites. ✓ Closure reduces redundancy and removes excess from the Industrial Base ✓ Allows DoD to create centers of excellence, generate efficiencies and create deployment networks servicing all Services	✓ Red River: Storage/Dist 4th of 23; Demil 7th of 13; Maintenance 6th of 10 ✓ McAlester: Storage/Dist 1st of 23; Demil 3rd of 13; Maintenance 4th of 10

Payback		Impacts
✓ One-Time Cost:	$110.3M	✓ Criterion 6: -207 jobs (124 Direct/83 Indirect); 0.3%
✓ Net Implementation Cost:	$72.7M	✓ Criterion 7: No Issues
✓ Annual Recurring Savings:	$14.9M	✓ Criterion 8: Historic, land constraints, and waste mgmt. No impediments.
✓ Payback Period:	7 Years	
✓ NPV (savings):	$71.1M	

✓ Strategy ✓ Capacity Analysis / Data Verification ✓ JCSG/MilDep Recommended ✓ De-conflicted w/JCSGs
✓ COBRA ✓ Military Value Analysis / Data Verification ✓ Criteria 6-8 Analysis ✓ De-conflicted w/MilDeps

Candidate Recommendation #IND-0111

Candidate Recommendation: Close Red River Munitions Center, TX. Relocate the storage, demilitarization, and munitions maintenance functions to McAlester AAP, OK.

Justification: Capacity and capability for Munitions Storage, Demilitarization, and Maintenance exists at numerous munitions sites. To reduce redundancy and remove excess from the Industrial Base, the closure allows DoD to create centers of excellence, generate efficiencies, and create deployment networks servicing all Services.

Payback: The total estimated one-time cost to the Department of Defense to implement this recommendation is $110.3M. The net of all costs and savings to the Department during the implementation period is a cost of $72.7M. Annual recurring savings to the Department after implementation are $14.9 M with a payback expected in 7 years. The net present value of the costs and savings to the Department over 20 years is a savings of $71.1M.

Impacts:

Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 207 jobs (124 direct jobs and 83 indirect jobs) over the period 2006-2011 in the Texarkana, TX-Texarkana, AR metropolitan statistical area, which is 0.3 percent of the economic area employment.

Community Infrastructure: A review of community attributes indicates no issues regarding the ability of the infrastructure of the community to support missions, forces, and personnel.

Environmental Impact: This recommendation may have a positive impact on air quality at Red River by reducing OB/OD emissions. This recommendation has the potential for historic impacts for Red River Munitions Center. Survey and consultation with the SHPO required to ensure protection of cultural resources. Restoration and/or monitoring of contaminated media will likely be required at Red River. Red River has RCRA TSD facility and RCRA Subpart X permit. Restoration, monitoring/sweeps, access controls and/or deed restrictions may be required to prevent disturbance and health/safety risks from these areas. The recommendation has no impact on dredging; marine mammals, resources, or sanctuaries; noise; threatened and endangered species or critical habitat, and wetlands. This recommendation will require an Environmental Baseline Survey at the losing location and Environmental Impact Statements at both the losing and gaining locations. The estimate of $2.3M cost of these actions was included in the payback calculation. This recommendation does not otherwise impact the costs of environmental restoration, waste management, and environmental compliance activities.

Candidate Recommendation #IND-0111
Supporting Information

Known or Potential Conflicts: No known conflicts.

Capacity Analysis: Attached

Military Value Analysis: Details are attached. This recommendation relocates the storage, demilitarization, and munitions maintenance missions from Red River Army Depot which has a quantitative military value score of 0.329818 for storage and distribution (4th of 23 storage and distribution locations); 0.16709 for demilitarization (7th of 13 demilitarization locations); and 0.199950 for munitions maintenance (6th of 10 munitions maintenance locations) to McAlester Army Ammunition Plant which has a quantitative military value score of 0.616807 for storage and distribution (1st of 23 storage and distribution locations); 0.699519 for demilitarization (3rd of 13 demilitarization locations); and 0.260126 for munitions maintenance (4th of 10 munitions maintenance locations). In each case the mission is moving to a location of higher military value.

COBRA Reports: Attached

Criterion Six Report: Attached

Criterion Seven Report: Attached

Criterion Eight Summary of Scenario Environmental Impacts: Attached

Force Structure Capabilities: Based upon certified data call to the Military Departments regarding capacity and capability requirements, each Service verified that their response either met or exceeded the capability requirements dictated by the 20-Year Force Structure Plan. This scenario is consistent with their capability requirements.

HSA-0014: Establish Joint Base Myer-Henderson Hall

Candidate Recommendation: Realign Henderson Hall by relocating the installation management functions/responsibilities to Ft Myer, establishing Joint Base Myer-Henderson Hall. The U.S. Army will assume responsibility for all Base Operating Support (BOS) (with the exceptions of Health and Military Personnel Services) and the O&M portion of Sustainment, Restoration and Modernization (SRM) for the new joint base.

Justification

- ✓ Installation management mission consolidation eliminates redundancy and creates economies of scale.
- ✓ Potential for personnel and footprint reductions (minimum of 13 positions and associated footprint).
- ✓ Maximizes joint utilization of infrastructure.
- ✓ Fuses synergy-type efficiencies to maximize potential for cost reductions and improved services.

Military Value

- ✓ Comparison of BASOPS missions using Military Value model:
  - ✓ Ft Myer - .172
  - ✓ Henderson Hall - .125

Payback

✓ One time costs:	$481K
✓ Net Implementation savings:	$5.4M
✓ Annual Recurring savings:	$1.2M
✓ Payback period:	Immediate
✓ NPV (savings):	$16.4M

Impacts

- ✓ Criterion 6: -21 jobs (13 direct/8 indirect); Less than 0.1%
- ✓ Criterion 7: No issues
- ✓ Criterion 8: No impediments

✓ Strategy ✓ Capacity Analysis / Data Verification ✓ JCSG/MilDep Recommended ✓ De-conflicted w/JCSGs

✓ COBRA ✓ Military Value Analysis / Data Verification ✓ Criteria 6-8 Analysis ✓ De-conflicted w/MilDeps

Candidate Recommendation #HSA-0014

Candidate Recommendation: Realign Henderson Hall by relocating the installation management functions/responsibilities to Ft. Myer, establishing Joint Base Myer-Henderson Hall. The U.S. Army will assume responsibility for all Base Operating Support (BOS) (with the exceptions of Health and Military Personnel Services) and the O&M portion of Sustainment, Restoration and Modernization (SRM) for this new joint base.

Justification: Both Ft. Myer and Henderson Hall employ military, civilian and contractor personnel to perform common functions in support of installation facilities and personnel. Both installations execute these functions using similar or near similar processes. Because these installations share a common boundary with minimal distance between the major facilities, there is significant opportunity to reduce duplication of efforts with resulting reduction of overall manpower and facilities requirements capable of generating savings which will be realized by paring unnecessary management personnel and achieving greater efficiencies through economies of scale. Intangible savings are expected to result from opportunities to consolidate and optimize existing and future service contract requirements. Additional opportunities for savings are also expected to result from establishment of a single space management authority capable of generating greater overall utilization of facilities and infrastructure. Further savings are expected to result from opportunities to reduce and correctly size both owned and contracted commercial fleets of base support vehicles and equipment consistent with the size of the combined facilities and supported populations.

Regional efficiencies achieved as a result of the Army's regionalization of installation management under the US Army Installation Management Agency will provide additional opportunities for overall savings as Henderson Hall is consolidated under this management structure.

Payback: The total estimated one-time cost to the Department of Defense to implement this recommendation is $481K. The net of all costs and savings to the Department during the implementation period is a savings of $5.4M. Annual recurring savings to the Department after implementation are $1.2M with a payback expected immediately. The net present value of the costs and savings to the Department over 20 years is a savings of $16.4M.

Impacts:

Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 21 jobs (13 direct jobs and 8 indirect jobs) over the 2006-2011 period in the Washington-Arlington-Alexandria, DC-VA-MD-WV Metropolitan Division economic area, which is less than 0.1 percent of economic area employment.

Community Infrastructure: Review of community attributes indicates no issues regarding the ability of the community's infrastructure to support forces, missions, and personnel.

Environmental Impact: This recommendation has no impact on air quality; cultural, archeological, or tribal resources; dredging; land use constraints or sensitive resources areas; marine mammals, resources or sanctuaries; noise; threatened and endangered species or critical habitat; waste management; water resources; or wetlands. This recommendation does not impact the costs of environmental restoration, waste management, and environmental compliance activities.

7 Attachments:

1.) Competing Recommendations/Force Structure Capabilities
2.) Military Value Results
3.) Capacity Analysis
4.) COBRA Results
5.) Economic Impact Report
6.) Installation Criterion 7 Profile
7.) Summary of Scenario Environmental Impacts

HSA-0050: Co-locate USARPAC with PACFLT and PACAF

Candidate Recommendation: Realign Fort Shafter, HI, by relocating USARPAC HQ and the Army Installation Management Agency (IMA) Region Pacific to Naval Station Pearl Harbor, HI.

Justification

- ✓ Co-locates three PACOM service component commands in the Geo-cluster which will reduce footprint, improve interoperability, and realize savings through shared common support functions.
- ✓ Enables USA-0120 (close Ft. Shafter)

Military Value

- ✓ Fort Shafter 117th of 147
- ✓ NAVSTA Pearl Harbor 76th of 147

Payback

✓ One Time Cost:	$119.4M
✓ Net Implementation Cost:	$126.2M
✓ Annual Recurring Cost:	$ 1.4M
✓ Payback Period:	NEVER
✓ NPV (cost):	$127.5M

Impacts

- ✓ Criterion 6: -50 jobs (25 direct, 25 indirect); <0.01%
- ✓ Criterion 7: No issues
- ✓ Criterion 8: Historic issues

✓ Strategy
✓ COBRA
✓ Capacity Analysis / Data Verification
✓ Military Value Analysis / Data Verification
✓ JCSG/MilDep Recommended
✓ Criteria 6-8 Analysis
✓ De-conflicted w/JCSGs
✓ De-conflicted w/MilDeps

Candidate Recommendation HSA-0050

Candidate Recommendation: Realign Fort Shafter, HI, by relocating USARPAC HQ and the Army Installation Management Agency (IMA) Region Pacific to Naval Station Pearl Harbor, HI.

Justification: This recommendation collocates PACOM component commands and enhances joint coordination. Collocation of USARPAC with PACAF and PACFLT on one installation (a geo-cluster), will also reduce footprint, improve interoperability, and realize savings through shared common support functions.

Payback: The total estimated one-time cost to the Department of Defense to implement this recommendation is $119.3M. The net of all costs and savings to the Department during the implementation period is a cost of $126M. Annual recurring costs to the Department after implementation are $1.4M, with no payback expected. The net present value of the costs and savings to the Department over 20 years is a cost of $128M.

Impacts:

Economic Impact: Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 50 jobs (25 direct and 25 indirect jobs) over the 2006-2011 time period in the Honolulu, HI Metropolitan Statistical Economic Area, which is 0.01 percent of economic area employment.

Community Infrastructure: A review of community attributes indicates no issues regarding the ability of the infrastructure of the community to support missions, forces and personnel.

Environmental Impact: Military construction for new mission may be impacted by Historic and Archeological Resources. Almost all of Naval Station Pearl Harbor lies within the Pearl Harbor National Historic Landmark. Many of the facilities on Pearl are either listed or eligible for listing on the National Register of Historic Places. Demolition of a historic facility will require extensive consultation and any new construction could be delayed. Also, depending on where a new facility is sited, there may be specific architectural requirements placed on the design in order to maintain the historic character of any surrounding historic facilities. This action should proceed notwithstanding these impacts. This recommendation has no impact on air quality; dredging; land use constraints or sensitive resource areas; marine mammals, resources, or sanctuaries; noise; threatened and endangered species or critical habitat; waste management; water resources; or wetlands. This recommendation does not impact the costs of

environmental restoration, waste management, and environmental compliance activities.

Other Supporting Documentation:
Tab 2 – Supporting Information
Tab 3 – Criterion 6, Economic Impact
Tab 4 – Criterion 7, Community Infrastructure
Tab 5 – Criterion 8, Environmental Impact
Tab 6 – COBRA Reports

HSA-0057: Relocate TRADOC

Candidate Recommendation: Realign Fort Monroe, VA, by relocating all of the Army Training and Doctrine Command (TRADOC), except the Army Accessions Command and the Army Cadet Command, to Fort Eustis, VA.

Justification

- ✓ Merges common support functions.
- ✓ Enables USA-0125 (closes Ft. Monroe)
- ✓ 427 Admin Buildable acres at Ft. Eustis, VA.
  173 Undetermined-Use acres at Ft. Story, VA.
- ✓ MILCON required.

Military Value

- ✓ Ft. Eustis is 43 of 147
- ✓ Ft. Monroe is 100 of 147

Payback

✓ One Time Cost:	$78.323M
✓ Net Implementation Cost:	$55.8M
✓ Annual Recurring Savings:	$14.0M
✓ Payback Period:	6 yrs
✓ NPV (Savings:	$ 78.8M

Impacts

- ✓ Criterion 6. - 425 jobs (166 direct/259 indirect); < 0.1%
- ✓ Criterion 7. No issues
- ✓ Criterion 8. Air Quality at Fort Eustis

✓ Strategy ✓ Capacity Analysis / Data Verification ❑ JCSG/MilDep Recommended ✓ De-conflicted w/JCSGs
✓ COBRA ✓ Military Value Analysis / Data Verification ✓ Criteria 6-8 Analysis ✓ De-conflicted w/MilDeps

Candidate Recommendation #HSA-0057

Candidate Recommendation: Realign Fort Monroe, VA, by relocating all of the Army Training and Doctrine Command (TRADOC), except the Army Accessions Command and the Army Cadet Command, to Fort Eustis, VA.

Justification: This recommendation merges common support functions for US Army organizations, and maintains TRADOC in the vicinity of Headquarters Joint Forces Command (Naval Station Norfolk).

Payback: The total estimated one-time cost to the Department of Defense to implement this recommendation is $78.323M. The net of all costs and savings to the Department during the implementation period is a cost of $55.8M. Annual recurring savings to the Department after implementation are $14.0M, with payback expected in six years. The net present value of the costs and savings to the Department over 20 years is a savings of $78.806M.

Impacts:

Economic Impact: Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 425 jobs (186 direct and 239 indirect jobs) over the 2006-2011 time period in the Virginia Beach-Norfolk-Newport News Statistical Economic Area, which is less than 0.1 percent of economic area employment.

Community Infrastructure: A review of community attributes indicates no issues regarding the ability of the infrastructure of the communities to support missions, forces and personnel.

Environmental Impact: This recommendation may impact the air quality at Fort Eustis. Fort Eustis is in a projected non-attainment area for Ozone (8-hour criteria). This recommendation has no impact on cultural, archeological, or tribal resources; dredging; land use constraints or sensitive resource areas; marine mammals, resources, or sanctuaries; noise; threatened and endangered species or critical habitat; waste management; water resources; or wetlands. This recommendation may require a New Source Review and/or Air Conformity Analysis, as well as an environmental assessment, at Fort Eustis. The estimated $550,000 cost of these analyses was included in the payback calculation. This recommendation does not otherwise impact the costs of environmental restoration, waste management, and environmental compliance activities.

Other Attachments/Documentation (see Scenario Package):
Tab 2 – Supporting Information
Tab 3 – Criterion 6, Economic Impact

Tab 4 – Criterion 7, Community Infrastructure
Tab 5 – Criterion 8, Environmental Impact
Tab 6 – COBRA Reports

HSA-0119: Establish Joint Base Dobbins-Atlanta

Candidate Recommendation: Realign Naval Air Station Atlanta by relocating the installation management functions/responsibilities to Dobbins ARB, establishing Joint Base Dobbins-Atlanta. The U.S. Air Force will assume responsibility for all Base Operating Support (BOS) (with the exceptions of Health and Military Personnel Services) and the O&M portion of Sustainment, Restoration and Modernization (SRM) for the new joint base.

Justification

- ✓ Installation management mission consolidation eliminates redundancy and creates economies of scale.
- ✓ Good potential for personnel and footprint reductions (minimum of 45 positions and associated footprint).
- ✓ Fuses synergy-type efficiencies to maximize potential for cost reductions and improved services

Military Value

- ✓ Comparison of BASOPS missions using Military Value model:
  - ✓ Dobbins ARB - .188
  - ✓ NAS Atlanta - .145
- ✓ Enhances jointness

Payback

✓ One time costs:	$1.2M
✓ Net Implementation savings:	$16.2M
✓ Annual Recurring savings:	$3.8M
✓ Payback period:	Immediate
✓ NPV (savings):	$50.3M

Impacts

- ✓ Criterion 6: -74 jobs (45 direct/29 indirect); Less than 0.1%
- ✓ Criterion 7: No issues regarding community infrastructure
- ✓ Criterion 8: No known environmental impediments with this recommendation

✓ Strategy ✓ Capacity Analysis / Data Verification ✓ JCSG/MilDep Recommended ✓ De-conflicted w/JCSGs

✓ COBRA ✓ Military Value Analysis / Data Verification ✓ Criteria 6-8 Analysis ✓ De-conflicted w/MilDeps

Candidate Recommendation #HSA-0119

Candidate Recommendation: Realign NAS Atlanta by relocating the installation management functions/responsibilities to Dobbins ARB, establishing Joint Base Dobbins-Atlanta. The U.S. Air Force will assume responsibility for all Base Operating Support (BOS) (with the exceptions of Health and Military Personnel Services) and the O&M portion of Sustainment, Restoration and Modernization (SRM) for the new joint base.

Justification: Naval Air Station Atlanta and Dobbins ARB employ military, civilian and contractor personnel to perform common functions in support of installation facilities and personnel. Both installations execute these functions using similar or near similar processes. Because these installations share a common boundary with minimal distance between the major facilities, there is significant opportunity to reduce duplication of efforts with resulting reduction of overall manpower and facilities requirements capable of generating savings which will be realized by paring unnecessary management personnel and achieving greater efficiencies through economies of scale. Intangible savings are expected to result from opportunities to consolidate and optimize existing and future service contract requirements. Additional opportunities for savings are also expected to result from establishment of a single space management authority capable of generating greater overall utilization of facilities and infrastructure. Further savings are expected to result from opportunities to reduce and correctly size both owned and contracted commercial fleets of base support vehicles and equipment consistent with the size of the combined facilities and supported populations.

Payback: The total estimated one-time cost to the Department of Defense to implement this recommendation is $1.25 million. The net of all costs and savings to the Department during the implementation period is a savings of $16.23 million. Annual recurring savings to the Department after implementation are $3.8 million with an immediate payback expected. The net present value of the costs and savings to the Department over 20 years is a savings of $50.3 million.

Impacts:

Economic Impact : Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 74 jobs (45 direct jobs and 29 indirect jobs) over the 2006-2011 period in the Atlanta-Sandy Springs-Marietta, A Metropolitan Statistical economic area, which is less than 0.1 percent of economic area employment.

Community Infrastructure: Review of community attributes indicates no issues regarding the ability of the community's infrastructure to support forces, missions, and personnel.

Environmental Impact: This recommendation has no impact on air quality; cultural, archeological, or tribal resources; dredging; land use constraints or sensitive resources areas; marine mammals, resources or sanctuaries; noise; threatened and endangered species or critical habitat; waste management; water resources; or wetlands. This

Competing Recommendations: There are no known competing recommendations that affect this scenario.

Force Structure Capabilities: This recommendation has been constructed to accommodate the current and surge requirements. Since the manpower levels remain generally stable through FY 2011 within this Force & Infrastructure Category (F&IC) for all services, and end strength levels as reported in the 20-year Force structure plan remain relatively flat, it follows that this recommendation is consistent with the 20-Year Force Structure Plan.

recommendation does not impact the costs of environmental restoration, waste management, and environmental compliance activities.

8 Attachments:

1.) Competing Recommendations/Force Structure Capabilities
2.) Military Value Results
3.) Capacity Analysis
4.) COBRA Results
5.) Economic Impact Report
6.) Installation Criterion 7 Profile
7.) Summary of Scenario Environmental Impacts
8.) AF Comments Concerning COBRA Costs/Savings

HSA-0124 : Relocate FORSCOM

Candidate Recommendation: Realign Ft. McPherson, GA, by relocating the Forces Command Headquarters (FORSCOM HQ) to Pope Air Force Base, NC.

Justification

- ✓ Enables USA-0112 (closes McPherson)
- ✓ Locates near XVIII ABN Corps, 82nd ABN Division, & USA SOC.
- ✓ Fulfills Transformational Options to consolidate HQs at a single location and eliminate stand-alone HQs.

Military Value

- ✓ Pope AFB is 29th of 147
- ✓ Ft. McPherson is 102nd of 147

Payback

✓ One Time Cost:	$ 99.8M
✓ Net Implementation Cost:	$ 72.4M
✓ Annual Recurring Savings:	$ 15.1M
✓ Payback Period:	7 yrs
✓ NPV (Savings):	$ 75.3M

Impacts

- ✓ Criterion 6: -2,731 jobs (1614 direct, 1117 indirect); 0.10 %.
- ✓ Criterion 7: Housing, medical, crime, and education issues. On balance, action should proceed.
- ✓ Criterion 8: Endangered species, wetlands, land use constraints. On balance, action should proceed.

✓ Strategy
✓ COBRA
✓ Capacity Analysis / Data Verification
✓ Military Value Analysis / Data Verification
✓ JCSG/MilDep Recommended
✓ Criteria 6-8 Analysis
✓ De-conflicted w/JCSGs
✓ De-conflicted w/MilDeps

Candidate Recommendation #HSA-0124

Candidate Recommendation: Realign Ft. McPherson, GA, by relocating the Forces Command Headquarters (FORSCOM HQ) to Pope Air Force Base, NC.

Justification: This recommendation moves FORSCOM HQ to the vicinity of the XVIII ABN Corps, 82nd Airborne Division, and the US Army Special Operations Command (at nearby Ft. Bragg).

Payback: The total estimated one-time cost to the Department of Defense to implement this recommendation is $99.8M. The net of all costs and savings to the Department during the implementation period is a cost of $72.4M. Annual recurring savings to the Department after implementation are $15.1M, with a payback expected in seven (7) years. The net present value of the costs and savings to the Department over 20 years is a savings of $75.3M.

Impacts:

Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 2,731 jobs (1,614 direct jobs/1,117 indirect jobs) in the Atlanta-Sandy Springs-Marietta, GA Metropolitan Statistical area, which is 0.10 percent of the economic area employment.

Community Infrastructure: A review of community attributes indicates that the community surrounding Pope AFB has a crime rate index higher than the national average, fewer rental and sale housing units available, a higher population to physician ratio than the national average, and a higher population to medical beds ratio than the national average. These issues do not impede the ability of the community to support missions, forces, and personnel.

Environmental Impact: This recommendation may require a minor air permit revision at the receiving location The scenario may impact an 18-acre historic district with 32 contributing resources at Pope AFB. It may also impact a historic property not in a historic district. Two sensitive resource areas currently restrict military installation operations at Pope AFB. The Ft Bragg Endangered Species Ecosystem has red-cockaded woodpecker foraging vegetation that may be airfield height obstructions, and fire management rarely impacts airfield operations. This first resource area restricts five percent of Pope AFB's land. Second, wetlands on Pope restrict construction and maintenance on 6.6% of the military installation. Pope AFB identified four constraints on operations. All involve the inability to complete training requirements at home station and must go TDY. The restrictions are in effect from January to December from 2300 to 0800 hours and involve training ranges. Military Munitions Response Program sites exist on Pope and may represent a safety hazard for future development. Threatened and Endangered (T&E) species and/or critical habitats exist and impact operations on Pope

AFB. Additional operations may further impact T&E species and/or critical habitats. North Carolina requires a permit for withdrawal of groundwater. Modification of on-installation treatment works may be necessary. Wetlands restrict 6.9% of Pope AFB. Wetlands already restrict operations. Additional operations may impact wetlands, which may restrict operations. This recommendation has no impact on dredging; marine mammals, resources, or sanctuaries; noise; or waste management. This recommendation requires approximately $338K in environmental compliance costs. These costs were included in the payback calculation. This recommendation does not otherwise impact the costs of environmental restoration, waste management, and environmental compliance activities.

Other Attachments/Documentation (see Scenario Package):

Tab 2: Supporting Information
Tab 3: Criterion 6 - Economic Impact Report
Tab 4: Criterion 7 - Community Infrastructure
Tab 5: Criterion 8 - Environmental Impact (incomplete-pending response)
Tab 6: COBRA Reports

Candidate #MED-0030 USUHS

Candidate Recommendation: Close the Uniform Services University of Health Sciences (USUHS) at the National Naval Medical Center (NNMC) Bethesda, MD.

Justification

- ✓ Reduces excess capacity
- ✓ USUHS 3 times more costly than scholarships.
- ✓ The civilian sector offers alternatives for educating military physicians.
- ✓ Redistributes military providers (faculty) to patient care and operational mission.

Military Value

- ✓ Average military value major education and training activities of the MHS increases from 32.43 to 32.63 without USUHS while retaining the continuing education and Medical Training Network functions.

Payback

✓ One Time Cost:	$38,722K
✓ Net Implementation Savings:	$34,379K
✓ Annual Recurring Savings:	$58,091K
✓ Payback Period:	1 year
✓ NPV (savings):	$574,679K

Impacts

- ✓ Criteria 6: -3,561 jobs (1998 direct, 1563 indirect; 0.49%
- ✓ Criteria 7: No issues
- ✓ Criteria 8: No impediments
- ✓ Other Risks:
  - ✓Title 10 prohibits closure of USUHS
  - ✓Expansion of scholarship program by ~161 students.

✓ Strategy ✓ Capacity Analysis / Data Verification ✓ JCSG/MilDep Recommended ✓ De-conflicted w/JCSGs
✓ COBRA ✓ Military Value Analysis / Data Verification ✓ Criteria 6-8 Analysis ✓ De-conflicted w/MilDeps

Other Considerations/Risks

- 10 U.S.C. Section 2112a prohibits closure of USUHS
- USUHS was established to provide continuity & Leadership & ensure medical readiness for the MHS – programs have tri-service impact
- USUHS - >9 candidates per slot vs. 1 for HPSP
- Alumni represent 22% of the physician corps
- Once adjusted for obligated service, the retention is identical for USUHS graduates and HSPS recipients.
- Nation-wide shortage has led to 1000 vacancies for full-time physician in the VA (provides higher civilian salaries) could lead to recruitment shortfalls.

Candidate Recommendation #MED-0030 (USUHS)

Candidate Recommendation: Close the Uniform Services University of Health Sciences (USUHS) at the National Naval Medical Center (NNMC) Bethesda, MD.

Justification: The Department will rely on civilian universities to educate military physicians. The student costs at USUHS are three times more than alternative scholarship programs Although historically USUHS graduates remain on active duty longer than physicians accessed from other sources, this is due in large part to the longer active duty service commitment assigned to USUHS graduates. The retention of USUHS graduates after the conclusion of their obligated service is statistically identical to that of other sources, demonstrating no particular bias of the USUHS graduates to serve in the military health system. USUHS graduates may be placed in civilian institutions after graduation for up five years to complete their residency training, reducing the value of the USUHS military training environment. USUHS Military personnel who provide direct patient care will be redistributed by the Services to replace civilian and contract medical personnel elsewhere in the Military Health System. Continuing Education and Medical Training Network support personnel will be relocated to Bethesda National Naval Medical Center. Other active duty faculty and support authorizations will be eliminated. Active duty student authorizations at USUHS will be eliminated. Funding for the Health Professions Scholarship Program will be increased by the amount necessary to cover the additional student numbers previously trained at USUHS.

Payback:
The total estimated one-time cost to the Department of Defense to implement this recommendation is $38,722K. The net of all costs and savings to the Department during the implementation period is a savings of $34,379K. Annual recurring savings to the Department after implementation are $58,091K with a payback expected in 1 year. The net present value (NPV) of the costs and savings to the Department over 20 years is a savings of $574,679K.

Impacts:

Economic Impact: Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 3,561 jobs (1,998 direct jobs and 1,563 indirect jobs) over the 2006-2011 period in the Bethesda – Frederick – Gaithersburg, MD Metropolitan Division, which is 0.49 percent of economic area employment.

Community Infrastructure: A review of community attributes indicates no issues regarding the ability of the infrastructure of the communities to support missions, forces and personnel.

Environmental Impact: This recommendation has no impact on air quality, cultural, archeological, or tribal resources; dredging; and use constraints or sensitive resource areas; marine mammals, resources, or sanctuaries; noise; threatened and endangered species or critical habitat; waste management; water resources; or wetlands. Environmental compliance and waste management costs associated with preparing the facility for other uses are estimated to be $7.03M and have been included in the payback calculation. This recommendation does not otherwise impact the costs of environmental restoration, waste management, and environmental compliance activities.

Supporting Information:

- There are no known competing recommendations.
- Force Structure Capabilities.
- Military Value Analysis Results. The Medical Education and Training Military Value functional scoring plan and analysis was developed using a consensus methodology with subject matter experts representing all the Military Departments. The Functional Military Value analysis of medical/dental education and training was based on assessment of the relative capabilities of various activities to conduct the spectrum of DoD medical/dental education and training missions. In addition, value was also based on the historically demonstrated ability of the facilities to support the mission and operational needs of the activity. The Medical Education and Training subgroup defined the following four attributes that pertain to the Military Value Final Selection Criteria for Medical Education and Training:
    - Operational Readiness
    - Military Unique Training
    - Joint/Integrated Training
    - Physical Capacity and Facility Condition

  The focus of this recommendation in regards to Functional Military Value is centered on military unique training. Analysis of the impact of USUHS on the medical education and training functional military value of the education and training activities of the MHS increases from 32.43 to 32.63 without USUHS while retaining the continuing education and Medical Training Network functions. USUHS is included in the military value of Bethesda National Naval Medical Center as a part of it Education and Training aspect. When the USUHS is removed, the military value of Bethesda National Naval Medical center only drops from 37.15 to 36.33. This highlights the low military value of the USUHS activity as it represents almost one third of the Bethesda National Naval Medical Center staffing.

  A listing of the military values of the various military medical clinical activities is given in Appendix 1.

Capacity Analysis Results. The capacity for USUHS is included in the capacity of the education and training programs at Bethesda National Naval Medical Center. In the past several years, USUHS has validated that the training capacity cannot be expanded beyond its current level without significant expansion of its infrastructure. The critical capacity for this recommendation is the capacity of the civilian medical school system to absorb the additional students every year resulting from the USUHS closure. The DoD currently recruits 1,228 graduates from civilian sources and 163 (12%) graduates from USUHS, annually. The United States currently admits over 20,000 medical students, nation-wide, with ~74,000 applicants for those positions. Average ratios of applicants to positions shows that for HPSP ~1.2 applicants per position and for USUHS ~9 applicants per position. This ratio is somewhat misleading in that the applicants for HPSP are students already accepted at medical schools who are looking for a scholarship. For USUHS, the applicants represent potential students who are looking for acceptance at a medical school. The civilian medical education system appears to have sufficient capacity to absorb the additional students.

Appendix 2 presents the capacity of the military medical clinical education and training activities. Due to their nature and the long lead times required for professional training, there is no need to retain capacity to support surge in the medical education and training functional area.

Appendix 1. Medical Education and Training Military Value.

Installation/Location	Numerical Military Value
NAS_PENSACOLA	71.58
BROOKS_CITY-BASE	70.6
SHEPPARD_AFB	67.47
FORT_BRAGG	66.34
ANDREWS_AFB	63.56
FORT_SAM_HOUSTON	62.95
NMC_PORTSMOUTH	61.62
NMC_SAN_DIEGO	60.91
KEESLER_AFB	57.77
LACKLAND_AFB	55.05
EGLIN_AFB	54.91
NAVSTA_GREAT_LAKES	54.22
NWS_YORKTOWN	52.95
FORT_HOOD	48.1
OFFUTT_AFB	45.5
WALTER_REED_ARMY_MEDICAL_CENTER	44.25
FORT_BELVOIR	41.8
FORT_CARSON	38.58
TRAVIS_AFB	38.28
NNMC_BETHESDA	37.15
FORT_LEWIS	36.34
SCOTT_AFB	33.4
FORT_BENNING	33.18
FORT_JACKSON	31.31
WEST_POINT_MIL_RESERVATION	30.36
MACDILL_AFB	28.12
NELLIS_AFB	28.04
WRIGHT-PATTERSON_AFB	27.33
FORT_EUSTIS	27.2
LANGLEY_AFB	25.23
MCB_CAMP_LEJEUNE	24.73
TRIPLER_ARMY_MEDICAL_CENTER	24.71
FORT_GORDON	24.29
NAS_JACKSONVILLE	22.48
NAVSTA_NORFOLK	22.03
COLUMBUS_AFB	21.9

FORT_POLK	21.29
HOLLOMAN_AFB	19
MCB_CAMP_PENDLETON	17.67
NH_BREMERTON	17.47
NAVSTA_SAN_DIEGO	17.13
FORT_CAMPBELL	17.09
LITTLE_ROCK_AFB	17
BARKSDALE_AFB	16.86
BOLLING_AFB	16.02
CHARLESTON_AFB	15.55
FORT_BLISS	15.48
MOUNTAIN_HOME_AFB	14.06
VANCE_AFB	14
UNITED_STATES_AIR_FORCE_ACADEMY	13.2
FORT_RILEY	13.09
SCHOFIELD_BARRACKS	12.93
RANDOLPH_AFB	12
ELMENDORF_AFB	11.97
FORT_DETRICK	11.9
FORT_KNOX	11.9
FORT_MEADE	11.2
SHAW_AFB	11
FORT_LEAVENWORTH	10.13
MCRD_PARRIS_ISLAND	10.13
NTC_AND_FORT_IRWIN_CA	9.92
FORT_SILL	9.53
LUKE_AFB	9
FORT_STEWART	7.48
CORRY_STATION	6.91
ABERDEEN_PROVING_GROUND	6
FORT_LEONARD_WOOD	5.31
DUGWAY_PROVING_GROUND	5.06
KIRTLAND_AFB	4
LAUGHLIN_AFB	4
HURLBURT_FIELD	2.38
MOODY_AFB	1.7
MAXWELL_AFB	1.49
NAVSTA_NEWPORT	1.19
ELLSWORTH_AFB	0.92

Appendix 2. Education and Training Capacity.

	Current Usage (Hrs/Wk)	Current Capacity (Hrs/Wk)	Max Capacity (Hrs/Wk)	Capacity Available to Surge	Capacity Required to Surge	Excess Capacity (Hrs/Wk)
NNMC BETHESDA	2,075,733	2,075,733	2,388,150	312,417	0	312,417
LACKLAND AFB	1,482,502	1,482,502	1,666,880	184,378	0	184,378
NMC SAN DIEGO	1,085,364	1,085,364	1,435,588	350,224	0	350,224
WALTER REED ARMY MEDICAL	944,680	944,680	973,940	29,260	0	29,260
NMC PORTSMOUTH	646,246	646,246	692,282	46,036	0	46,036
FORT GORDON	267,456	267,456	435,412	167,956	0	167,956
FORT LEWIS	218,225	218,225	261,870	43,645	0	43,645
FORT SAM HOUSTON	150,143	150,143	205,920	55,777	0	55,777
KEESLER AFB	145,123	145,123	161,634	16,511	0	16,511
TRAVIS AFB	133,834	133,834	171,428	37,594	0	37,594
WRIGHT-PATTERSON AFB	131,624	131,624	160,562	28,939	0	28,939
FORT CAMPBELL	72,287	72,287	73,359	1,073	0	1,073
TRIPLER ARMY MEDICAL	68,224	68,224	83,200	14,976	0	14,976
MCB CAMP PENDLETON	57,876	57,876	64,792	6,916	0	6,916
ANDREWS AFB	48,729	48,729	63,655	14,926	0	14,926
FORT BLISS	46,942	46,942	46,942	0	0	0
BROOKS CITY-BASE	45,117	45,117	60,285	15,168	0	15,168
FORT BRAGG	39,997	39,997	41,274	1,277	0	1,277
SHEPPARD AFB	39,479	39,479	52,710	13,231	0	13,231
NAS JACKSONVILLE	30,371	30,371	38,220	7,849	0	7,849
NAVSTA SAN DIEGO	27,064	27,064	31,824	4,760	0	4,760
NAVSTA NORFOLK	26,944	26,944	33,152	6,208	0	6,208
FORT HOOD	26,780	26,780	32,500	5,720	0	5,720
NAVSTA PEARL HARBOR	21,792	21,792	26,400	4,608	0	4,608
PENSACOLA	17,380	17,380	18,150	770	0	770
SCOTT AFB	17,248	17,248	32,032	14,784	0	14,784
EGLIN AFB	16,245	16,245	18,810	2,565	0	2,565
FORT RILEY	12,539	12,539	25,078	12,539	0	12,539
OFFUTT AFB	12,341	12,341	22,876	10,535	0	10,535
FORT BENNING	11,855	11,855	18,060	6,206	0	6,206
UNITED STATES AIR FORCE	5,480	5,480	8,049	2,569	0	2,569
LANGLEY AFB	5,226	5,226	5,829	603	0	603

KIRTLAND AFB	4,453	4,453	5,256	803	0	803
WEST POINT MIL RESERVATION	3,859	3,859	6,129	2,270	0	2,270
MACDILL AFB	3,191	3,191	5,273	2,081	0	2,081
NAVSTA GREAT LAKES	2,982	2,982	3,360	378	0	378
NELLIS AFB	2,662	2,662	4,826	2,163	0	2,163
FORT STEWART	1,200	1,200	1,320	120	0	120
FORT EUSTIS	1,120	1,120	1,200	80	0	80
FORT CARSON	1,023	1,023	1,395	372	0	372
NH BREMERTON	800	800	800	0	0	0
NAS CORPUS CHRISTI	770	770	966	196	0	196
MCB CAMP LEJEUNE	750	750	1,350	600	0	600
FORT MEADE	720	720	720	0	0	0
FORT POLK	720	720	1,170	450	0	450
ELMENDORF AFB	560	560	700	140	0	140
MCAGCC TWENTYNINE PALMS	558	558	786	228	0	228
MOODY AFB	374	374	544	170	0	170
FORT BELVOIR	360	360	1,200	840	0	840
MCCHORD AFB	245	245	392	147	0	147
NAS LEMOORE	204	204	252	48	0	48
BOLLING AFB	165	165	198	33	0	33
NAVAL SUB BASE POINT LOMA	144	144	240	96	0	96
MCAS BEAUFORT	108	108	108	0	0	0
NAVSTA NEWPORT	108	108	144	36	0	36
SCHOFIELD BARRACKS	104	104	104	0	0	0
BARKSDALE AFB	96	96	128	32	0	32
FORT DRUM	72	72	120	48	0	48
NAS WHIDBEY ISLAND	66	66	66	0	0	0
NWS YORKTOWN	52	52	60	8	0	8
FORT LEAVENWORTH	40	40	40	0	0	0
NAS BRUNSWICK	31	31	33	2	0	2
NAVSTA ANNAPOLIS	24	24	48	24	0	24

S&S-0004: Regionalize Strategic Distribution (4 Regions)

Candidate Recommendation (Summary): Reconfigures wholesale storage and distribution around 4 regional Strategic Distribution Platforms: Susquenhanna, Warner Robins, Red River, and San Joaquin. Disestablishes DD Columbus. Following DDs realigned into Forward Distribution Points: Tobyhanna, Norfolk, Richmond, Cherry Point, Albany, Jacksonville, Anniston, Corpus Christi, Oklahoma, Hill, Puget Sound, San Diego, and Barstow.

Justification

- ✓ Provides for regional support to customers worldwide.
- ✓ Enhances strategic flexibility via multiple platforms to respond to routine requirements and worldwide contingencies.
- ✓ Improves surge options and capabilities.
- ✓ Returns significant storage infrastructure (34M ft^3) to host organizations.
- ✓ Provides for significant personnel reductions.

Military Value

✓**Relative Military Value Against Peers:**

Region 1. SDP-Susquehanna: Ranked 1 out of 5

Region 2. SDP Warner Robins: Ranked 4 out of 5

Region 3. SDP Red River: Ranked 2 out of 3

Region 4. SDP San Joaquin: Ranked 2 out of 5

✓ **Military Judgment:** Applied in selecting SDPs for Regions 2, 3 and 4 to minimize MILCON (Capacity) and optimize support to customer organizations (Geographical Location).

Payback

✓ One-time Cost:	$223.4M
✓ Net Implementation Savings:	$202.9M
✓ Annual Savings:	$137.4M
✓ Payback Period:	5 years
✓ NPV (Savings):	$1.5B

Impacts

- ✓ **Criterion 6:** From -12 to -991 jobs; <0.1% to 0.22%
- ✓ **Criterion 7:** No impediments
- ✓ **Criterion 8:** Archeological issues, no impediments

✓ Strategy	✓ Capacity Analysis / Data Verification	✓ JCSG/MilDep Recommended	✓ De-conflicted w/JCSGs
✓ COBRA	✓ Military Value Analysis / Data Verification	✓ Criteria 6-8 Analysis	❑ De-conflicted w/MilDeps

Candidate Recommendation #S&S-0004

Candidate Recommendation: Disestablish the Defense Distribution Depot, Columbus, OH. Redistribute the storage and distribution functions and associated inventories to the Defense Distribution Depot, Susquehanna, PA, hereby designated the Susquehanna Strategic Distribution Platform.

Realign the Defense Distribution Depot, Tobyhanna, PA, by relocating the storage and distribution functions and associated inventories to the Susquehanna Strategic Distribution Platform. Retain the minimum necessary storage and distribution functions and associated inventories at Defense Distribution Depot, Tobyhanna, PA, to support Tobyhanna Army Depot and to serve as a Forward Distribution Point.

Realign the Defense Distribution Depot, Norfolk, VA, by relocating the storage and distribution functions and associated inventories to the Susquehanna Strategic Distribution Platform. Retain the minimum necessary storage and distribution functions and associated inventories at Defense Distribution Depot, Norfolk, VA, to support industrial activities at Norfolk Naval Base and to serve as a Forward Distribution Point.

Realign the Defense Distribution Depot, Richmond, VA, by relocating the storage and distribution functions and associated inventories to the Susquehanna Strategic Distribution Platform. Retain the minimum necessary storage and distribution functions and associated inventories at Defense Distribution Depot, Richmond, VA, to serve as a Forward Distribution Point.

Realign the Defense Distribution Depot, Cherry Point, NC, by relocating the storage and distribution functions and associated inventories to the Defense Distribution Depot Warner Robins, GA, hereby designated the Warner Robins Strategic Distribution Platform. Retain the minimum necessary storage and distribution functions and associated inventories at Defense Distribution Depot, Cherry Point, NC, to support Naval Air Depot Cherry Point and to serve as a Forward Distribution Point.

Realign the Defense Distribution Depot, Albany, GA, by relocating the storage and distribution functions and associated inventories to the Warner Robins Strategic Distribution Platform. Retain the minimum necessary storage and distribution functions and associated inventories at Defense Distribution Depot, Albany, GA, to support the Maintenance Center Albany and to serve as a Forward Distribution Point.

Realign the Defense Distribution Depot, Jacksonville, FL, by relocating the storage and distribution functions and associated inventories to the Warner Robins Strategic Distribution Platform. Retain the minimum necessary storage and distribution functions and associated inventories at Defense Distribution Depot, Jacksonville, FL, to support Naval Aviation Depot Jacksonville and to serve as a Forward Distribution Point.

Realign the Defense Distribution Depot, Anniston, AL, by relocating the storage and distribution functions and associated inventories to the Warner Robins Strategic Distribution Platform. Retain the minimum necessary storage and distribution functions and associated inventories at Defense Distribution Depot, Anniston, AL, to support Anniston Army Depot and to serve as a Forward Distribution Point.

Realign the Defense Distribution Depot, Corpus Christi, TX, by relocating the storage and distribution functions and associated inventories to the Defense Distribution Depot Red River, TX, hereby designated the Red River Strategic Distribution Platform. Retain the minimum necessary storage and distribution functions and associated inventories at Defense Distribution Depot, Corpus Christi, TX, to support Corpus Christi Army Depot and to serve as a Forward Distribution Point.

Realign the Defense Distribution Depot, Oklahoma City, OK, by relocating the storage and distribution functions and associated inventories to the Red River Strategic Distribution Platform. Retain the minimum necessary storage and distribution functions and associated inventories at Defense Distribution Depot, Oklahoma City, OK, to support Oklahoma City Air Logistics Center and to serve as a Forward Distribution Point.

Realign the Defense Distribution Depot, Hill, UT, by relocating the storage and distribution functions and associated inventories to the Defense Distribution Depot San Joaquin, hereby designated the San Joaquin Strategic Distribution Platform. Retain the minimum necessary storage and distribution functions and associated inventories at Defense Distribution Depot, Hill, UT, to support Ogden Air Logistics Center and to serve as a Forward Distribution Point.

Realign the Defense Distribution Depot, Puget Sound, WA, by relocating the storage and distribution functions and associated inventories to the San Joaquin Strategic Distribution Platform. Retain the minimum necessary storage and distribution functions and associated inventories at Defense Distribution Depot, Puget Sound, WA, to support Puget Sound Naval Shipyard and to serve as a Forward Distribution Point.

Realign the Defense Distribution Depot, San Diego, CA, by relocating the storage and distribution functions and associated inventories to the San Joaquin Strategic Distribution Platform. Retain the minimum necessary storage and distribution functions and associated inventories at Defense Distribution Depot, San Diego, CA to support Naval Aviation Depot North Island and to serve as a Forward Distribution Point.

Realign the Defense Distribution Depot, Barstow, CA by relocating the storage and distribution functions and associated inventories to the San Joaquin Strategic Distribution Platform. Retain the minimum necessary storage and distribution functions and

associated inventories at Defense Distribution Depot, Barstow, CA, to support the Maintenance Center Barstow and to serve as a Forward Distribution Point.

Justification: This recommendation reconfigures the Department's wholesale storage and distribution infrastructure to improve support to the future force, whether home-based or deployed. It transforms existing logistics processes by creating four CONUS support regions, with each having one Strategic Distribution Platform and multiple Forward Distribution Points. Each Strategic Distribution Platform will be equipped with state-of-the-art consolidation, containerization and palletization capabilities, and the entire structure will provide for in-transit cargo visibility and real-time accountability. Distribution Depots, no longer needed for regional supply, will realigned as Forward Distribution Points and will provide dedicated receiving, storing and issuing functions solely in support of on-base industrial customers such as maintenance depots, shipyards and air logistics centers. Forward Distribution Points will also support any unique local missions such as DEPMEDS assembly, and other reimbursable missions which could be assigned from time to time. This structure builds on lessons from recent contingencies, eliminates pipeline bottlenecks, supports CONUS basing of overseas forces, and provides more responsive support for deployment and sustainment of joint forces worldwide. It streamlines infrastructure, eliminates unnecessary redundancies and reduces costs but still retains sufficient capacity and flexibility to handle surge and unforeseen requirements.

Payback: The total estimated one-time cost to the Department of Defense to implement this recommendation is $223.4M. The net of all costs and savings to the Department of Defense during the implementation period is a savings of $202.9M. Annual recurring savings to the Department after implementation are $137.4M with a payback expected in 5 years. The net present value of the costs and savings to the Department over 20 years is a savings of $1.5B.

Impacts:

Economic Impacts: Assuming no economic recovery, this recommendation could affect locations listed in the table below with regard to the maximum potential reduction of total jobs over the 2006-2011 period. Also identified is the Economic Region of Influence and the percent of economic area employment:

Metropolitan Statistical Areas	Jobs Lost-Direct	Jobs Lost-Indirect	Jobs Lost-Total	% of Employment
Columbus, OH	21	16	37	Less than 0.1
Scranton-Wilkes-Barre, PA	85	59	144	Less than 0.1
Beach-Norfolk-Newport News, VA-NC	323	449	772	Less than 0.1

Richmond, VA	118	91	209	Less than 0.1
New Bern, NC	8	7	15	Less than 0.1
Albany, GA	40	31	71	Less than 0.1
Jacksonville, FL	109	152	261	Less than 0.1
Anniston-Oxford, AL	77	57	134	.22
Corpus Christi, TX	80	116	196	Less than 0.1
Ogden-Clearfield, UT	69	67	136	Less than 0.1
Bremerton-Silverdale, WA	58	61	119	Less than 0.1
San Diego-Carlsbad-San Marcos, CA	13	14	27	Less than 0.1
Riverside-San Bernadino, CA	6	6	12	Less than 0.1
Oklahoma City, OK	437	554	991	.14
Totals	1,444	1,680	3,124	-

Community Infrastructure: A review of community attributes indicates there are no issues regarding the ability of communities to support missions, forces, and personnel.

Environmental Impacts: Warner Robins contains archeological sites, areas with a high potential for archeological sites, and historic property that may be impacted by this recommendation. Wetlands restrict 26% of Warner Robins. While wetlands do not currently restrict operations, additional operations may impact wetlands. This recommendation has no impact on air quality; dredging; land use constraints or sensitive resource areas; marine mammals, resources, or sanctuaries; noise; threatened and endangered species or critical habitat; waste management; water resources. This recommendation will require National Environmental Policy Act documentation costing approximately $1.2 M. This cost was included in the payback calculation. This recommendation does not otherwise impact the costs of environmental restoration, waste management, and environmental compliance activities.

Attachment 1
Supporting Information

Competing Recommendations: Scenarios #IND-0083, #IND-0063 and IND-0127 conflict with this recommendation. These scenarios propose to move industrial functions off of Red River Army Depot. Although this recommendation is not dependent on industrial functions remaining, it does assume the Army retains ownership of the installation and that the Defense Distribution Depot remains a tenant. Relocation of industrial functions could eventually cause the Army to relinquish ownership of the installation and, if this occurs, significant changes in costs and savings will result. In fact, The Distribution Depot at Red River may not then be the optimum location for a Strategic Distribution Platform.

Support to 20-Year Force Structure Plan: This recommendation supports the 20-Year Force Structure Plan, which calls for end-strengths, mix of units and funding levels to remain relatively flat and stable. The recommendation eliminates 34M cubic feet of excess wholesale storage capacity, over and above that needed to support the future force structure. It retains sufficient storage capacity to satisfy surge requirements of 20%, mobilization requirements, and requirements for redeployment and retrograde of equipment. Just as important, this recommendation reconfigures wholesale storage and infrastructure in CONUS to support the Department's plans to home-base units currently based permanently overseas.

Military Value Analysis Results: This recommended scenario allocates Strategic Distribution Platforms (SDPs) and Forward Distribution Points (FDPs) on a regional basis. The scenario has four CONUS regions, with each region having one SDP and several FDPs supporting industrial facilities. Listed below are the quantitative military value scores and rankings for all the distribution depots considered in developing this scenario. Distribution depots in the same regions were compared to select the best one to serve as the regional SDP. Selection was based on quantitative military value scores, military judgment, storage capacity, and geographical location. Available storage capacity determines the extent of military construction required, and location influences capabilities to achieve acceptable customer wait times. Even though Warner Robins, Red River, and San Joaquin did not have the highest quantitative military value scores in their respective regions, it was the military judgment of the Supply and Storage Joint Cross Service Group that their storage capacities and locations provided the highest overall military value to the Department as SDPs.

Defense Distribution Depots	Raw MV Score	Regional MV Ranking
Region 1. North-Eastern US & European Theater		
Defense Distribution Depot, Columbus	.2239	5

Defense Distribution Depot, Tobyhanna	.2797	3
Defense Distribution Depot, Richmond	.2770	4
Defense Distribution Depot, Norfolk	.4042	2
Defense Distribution Depot, Susquehanna (SDP)	.4092	1
Region 2. South-Eastern US		
Defense Distribution Depot, Cherry Point	.2163	5
Defense Distribution Depot, Albany	.2661	3
Defense Distribution Depot, Jacksonville	.3510	1
Defense Distribution Depot, Anniston	.3106	2
Defense Distribution Depot, Warner Robins (SDP)	.2413	4
Region 3. Central US		
Defense Distribution Depot, Oklahoma City	.3625	1
Defense Distribution Depot, Corpus Christi	.2268	3
Defense Distribution Depot, Red River (SDP)	.3364	2
Region 4. Western US & Pacific Theater		
Defense Distribution Depot, Puget Sound	.2709	3
Defense Distribution Depot, Hill	.4678	1
Defense Distribution Depot, San Diego	.2524	4
Defense Distribution Depot, Barstow	.2506	5
Defense Distribution Depot, San Joaquin (SDP)	.4151	2

Capacity Analysis Results: Capacities for storage and distribution functions are arrayed below for each of the Defense Distribution Depots considered in this analysis. Also presented are the capacity figures for Defense Distribution Depot, Pearl Harbor.

S&S Activity	Regular Covered Storage (cu ft)	Special Covered Storage (cu ft)	Open Storage (sq ft)	No. Loading Docks
Defense Distribution Depot, Albany				
Current Capacity	12,994,000	1,882,000	52,000	60
Utilized Capacity	4,635,000	587,000	0	26
Maximum Potential Capacity	12,994,000	1,882,000	52,000	60
Capacity Available to Surge	8,359,000	1,295,000	52,000	34
Capacity Required to Surge	927,000	117,400	10,400	5
Excess Capacity	8,359,000	1,295,000	52,000	34
Excess Capacity at 20% Surge	7,432,000	1,177,600	41,600	29
Defense Distribution Depot, Anniston				
Current Capacity	13,550,000	2,123,000	2,550,000	28

Utilized Capacity	7,295,999	958,000	1,827,000	57
Maximum Potential Capacity	13,550,000	2,123,000	2,550,000	28
Capacity Available to Surge	6,254,001	1,165,000	723,000	-29
Capacity Required to Surge	1,459,200	191,600	365,400	11
Excess Capacity	6,254,001	1,165,000	723,000	-29
Excess Capacity at 20% Surge	4,794,801	973,400	357,600	-40
Defense Distribution Depot, Barstow				
Current Capacity	10,848,000	81,000	1,209,000	20
Utilized Capacity	3,551,000	32,000	186,999	15
Maximum Potential Capacity	10,848,000	81,000	1,209,000	20
Capacity Available to Surge	7,297,000	49,000	1,022,001	5
Capacity Required to Surge	710,200	6,400	37,400	3
Excess Capacity	7,297,000	49,000	1,022,001	5
Excess Capacity at 20% Surge	6,586,800	42,600	984,601	2
Defense Distribution Depot, Cherry Point				
Current Capacity	3,091,000	11,000	178,000	22
Utilized Capacity	2,022,001	7,999	105,000	10
Maximum Potential Capacity	3,091,000	11,000	178,000	22
Capacity Available to Surge	1,068,999	3,001	73,000	12
Capacity Required to Surge	404,400	1,600	20,999	2
Excess Capacity	1,068,999	3,001	73,000	12
Excess Capacity at 20% Surge	664,599	1,401	52,001	10
Defense Distribution Depot, Columbus				
Current Capacity	9,018,000	0	0	26
Utilized Capacity	3,236,000	0	0	14
Maximum Potential Capacity	9,018,000	0	0	26
Capacity Available to Surge	5,782,000	0	0	22
Capacity Required to Surge	647,200	0	0	1
Excess Capacity	5,782,000	0	0	22
Excess Capacity at 20% Surge	5,134,800	0	0	21
Defense Distribution Depot, Corpus Christi				
Current Capacity	1,191,000	977,000	123,000	16
Utilized Capacity	716,001	695,997	61,000	6
Maximum Potential Capacity	1,191,000	977,000	123,000	16
Capacity Available to Surge	474,999	281,003	62,000	10
Capacity Required to Surge	143,200	139,199	12,200	1
Excess Capacity	474,999	281,003	62,000	10
Excess Capacity at 20% Surge	331,799	141,804	49,800	9

Defense Distribution Depot, Hill				
Current Capacity	12,888,000	320,000	543,000	106
Utilized Capacity	9,164,998	208,332	508,000	53
Maximum Potential Capacity	12,888,000	320,000	543,000	106
Capacity Available to Surge	3,723,002	111,668	35,000	53
Capacity Required to Surge				
Excess Capacity	3,723,002	111,668	35,000	53
Excess Capacity at 20% Surge	1,890,002	70,002	-66,600	42
Defense Distribution Depot, Jacksonville				
Current Capacity	4,284,000	215,000	97,000	16
Utilized Capacity	3,685,999	169,001	78,000	12
Maximum Potential Capacity	4,284,000	215,000	97,000	16
Capacity Available to Surge	598,001	45,999	19,000	4
Capacity Required to Surge	737,200	33,800	15,600	2
Excess Capacity	598,001	45,999	19,000	4
Excess Capacity at 20% Surge	-139,199	12,199	3,400	2
Defense Distribution Depot, Norfolk				
Current Capacity	16,854,000	1,905,000	127,000	48
Utilized Capacity	8,897,001	339,001	9,000	12
Maximum Potential Capacity	16,854,000	1,905,000	127,000	48
Capacity Available to Surge	7,956,999	1,565,999	118,000	36
Capacity Required to Surge	1,779,400	67,800	1,800	2
Excess Capacity	7,956,999	1,565,999	118,000	36
Excess Capacity at 20% Surge	6,177,599	1,498,199	116,200	34
Defense Distribution Depot, Oklahoma City				
Current Capacity	16,641,000	330,000	544,000	64
Utilized Capacity	13,701,000	243,002	452,000	21
Maximum Potential Capacity	16,641,000	330,000	544,000	64
Capacity Available to Surge	2,940,000	86,998	92,000	43
Capacity Required to Surge	2,740,200	48,600	90,400	4
Excess Capacity	2,940,000	86,998	92,000	43
Excess Capacity at 20% Surge	199,800	38,398	1,600	39
Defense Distribution Depot, Pearl Harbor				
Current Capacity	3,376,000	291,000	89,000	58
Utilized Capacity	2,667,999	151,000	24,000	169
Maximum Potential Capacity	3,376,000	291,000	89,000	58
Capacity Available to Surge	708,001	140,000	65,000	-111
Capacity Required to Surge	533,600	30,200	15,600	34

Excess Capacity	708,001	140,000	65,000	-111
Excess Capacity at 20% Surge	174,401	109,800	49,400	-145
Defense Distribution Depot, Puget Sound				
Current Capacity	1,902,000	25,000	15,000	44
Utilized Capacity	771,999	19,999	5,001	20
Maximum Potential Capacity	1,902,000	25,000	15,000	44
Capacity Available to Surge	1,130,001	5,001	9,999	24
Capacity Required to Surge	154,400	4,000	1,000	4
Excess Capacity	1,130,001	5,001	9,999	24
Excess Capacity at 20% Surge	975,601	1,001	8,999	20
Defense Distribution Depot, Red River				
Current Capacity	17,514,000	6,641,000	1,868,000	34
Utilized Capacity	13,431,999	4,630,997	1,262,999	9
Maximum Potential Capacity	17,514,000	6,641,000	1,868,000	34
Capacity Available to Surge	4,082,001	2,010,003	605,001	25
Capacity Required to Surge	2,686,400	926,199	252,600	2
Excess Capacity	4,082,001	2,010,003	605,001	25
Excess Capacity at 20% Surge	1,395,601	1,083,804	352,401	23
Defense Distribution Depot, Richmond				
Current Capacity	24,005,000	3,016,000	862,000	18
Utilized Capacity	11,016,999	2,191,080	46,001	9
Maximum Potential Capacity	24,005,000	3,016,000	862,000	18
Capacity Available to Surge	12,988,001	825,000	815,999	9
Capacity Required to Surge	2,203,400	438,200	9,200	2
Excess Capacity	12,988,001	825,000	815,999	9
Excess Capacity at 20% Surge	10,784,601	386,800	806,799	7
Defense Distribution Depot, San Diego				
Current Capacity	9,062,000	614,000	110,000	100
Utilized Capacity	6,253,001	485,001	81,000	50
Maximum Potential Capacity	9,062,000	614,000	110,000	100
Capacity Available to Surge	2,808,999	128,999	29,000	50
Capacity Required to Surge	1,250,600	97,000	16,200	10
Excess Capacity	2,808,999	128,999	29,000	50
Excess Capacity at 20% Surge	1,558,399	31,999	12,800	40
Defense Distribution Depot, San Joaquin				
Current Capacity	43,120,000	1,239,000	555,000	64
Utilized Capacity	31,853,000	772,001	248,000	13

Maximum Potential Capacity	43,120,000	1,239,000	555,000	64
Capacity Available to Surge	11,267,000	466,999	307,000	51
Capacity Required to Surge	6,370,600	154,400	49,600	3
Excess Capacity	11,267,000	466,999	307,000	51
Excess Capacity at 20% Surge	4,896,400	312,599	257,400	48
Defense Distribution Depot, Susquehanna				
Current Capacity	53,154,000	2,064,000	259,000	244
Utilized Capacity	46,618,000	1,988,998	68,160	393
Maximum Potential Capacity	53,154,000	2,064,000	259,000	244
Capacity Available to Surge	6,536,000	75,002	190,840	-149
Capacity Required to Surge	9,323,600	397,800	17,040	79
Excess Capacity	6,536,000	75,002	190,840	-149
Excess Capacity at 20% Surge	-2,787,600	-322,798	173,800	-228
Defense Distribution Depot, Tobyhanna				
Current Capacity	15,158,000	238,000	901,000	22
Utilized Capacity	10,612,000	163,000	620,999	7
Maximum Potential Capacity	15,158,000	238,000	901,000	22
Capacity Available to Surge	4,546,000	75,000	280,001	15
Capacity Required to Surge	2,122,400	32,600	124,200	1
Excess Capacity	4,546,000	75,000	280,001	15
Excess Capacity at 20% Surge	2,423,600	42,400	155,801	14
Defense Distribution Depot, Warner Robins				
Current Capacity	16,921,000	1,389,000	292,000	52
Utilized Capacity	13,647,000	1,106,000	295,999	45
Maximum Potential Capacity	16,921,000	1,389,000	292,000	52
Capacity Available to Surge	3,274,000	283,000	-3,999	7
Capacity Required to Surge	2,729,400	221,200	59,200	9
Excess Capacity	3,274,000	283,000	-3,999	7
Excess Capacity at 20% Surge	544,600	61,800	-63,199	-2

U.S. ARMY

Candidate #USA-0006

Candidate Recommendation: Realign Fort Monmouth by relocating the US Military Academy Preparatory School to West Point.

Justification

- ✓ Single Service activity Consolidation
- ✓ Consolidates Army Academy training from two locations to one location
- ✓ Promotes training effectiveness and functional efficiencies
- ✓ Army supported

Military Value

- ✓ Moving the Prep school to West Point (a higher military value ranking to a lower) is justified by improvements gained in operational and training efficiencies.
- ✓ Cannot be accomplished at Fort Monmouth
- ✓ Creates space at Fort Monmouth for additional activities.
- ✓ MVI: Fort Monmouth (47), West Point (61)

Payback

1. One-Time Cost:	$28.7M
2. Net Implementation Cost:	$14.7M
3. Annual Recurring Savings:	$3.2M
4. Payback Period:	10 Years
5. NPV (savings):	15.3M

Impacts

- ✓ Criterion 6 – Max potential reduction of 431 jobs (268 direct & 163 indirect) or 0.04% of economic area employment.
- ✓ Criterion 7: The overall level of risk for this recommendation is low. Of the ten attributes evaluated one declined (Housing)
- ✓ Criterion 8: Minimal Impact - air analysis req'd

✓ Strategy ✓ Capacity Analysis / Data Verification (On going) ✓ JCSG Recommended ✓ De-conflicted w/JCSGs

✓ COBRA ✓ Military Value Analysis / Data Verification (On going) ✓ Criteria 6-8 Analysis ✓ De-conflicted w/Services

BRAC 2005 - TABS Proposal Information Management System (PIMS)

Candidate Recommendation #USA-0006

20-Jan-05

Candidate Recommendation:

Realign Fort Monmouth by relocating the US Military Academy Preparatory School to West Point.

Justification:

Consolidates all academy related training from two locations (Fort Monmouth, and West Point) to one location (West Point), which fosters consistency, standardization and training proficiency. This recommendation creates space at Fort Monmouth for other activities. This recommendation also supports the transformational option to collocate institutional training, MTOE units, RDTE organizations and other TDA units in large numbers in single installations to support force stabilization and enhance training.

Payback:

The total estimated one-time cost to the Department of Defense to implement this recommendation is $ 28,737 thousand. The net of all costs and savings to the Department of Defense during the implementation period is a cost of $ 14,721 thousand. Annual recurring savings to the Department after implementation are $ 3,225 thousand with a payback of 10 years (2018). The net present value of the costs and savings to the Department over 20 years is a savings of $ 15,279 thousand.

Impact On Other Government Agencies:

None

Impacts:

A. Economic Impact:

Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 431 jobs (268 direct and 163 indirect jobs) over the 2006 – 2011 period in the Edison, NJ metropolitan area, which is 0.04 percent of economic area employment. This recommendation could result in a potential addition of 385 jobs (244 direct and 141 indirect jobs) over the 2006 – 2011 period in the Poughkeepsie-Newburgh-Middletown, NY metropolitan area, which is 0.12 percent of economic area employment.

B. Local Area Impact:

The local area infrastructure is sufficient to support this recommendation. A review of community attributes (Child Care, Cost of Living, Education, Employment, Housing, Medical Health, Population Center, Safety, Transportation, and Utilities) revealed no significant issues regarding the ability of the local community's infrastructure to support forces, missions, and personnel. When moving from Fort Monmouth to West Point, the following local area capabilities improved: Education and Employment; and the following local area capabilities are not as robust: Housing. The overall level of risk for this recommendation is Low.

C. Environmental Impact:

A preliminary environmental impact assessment was performed for this specific proposal. The assessment for both gaining and losing installations addressed impacts on: 1) air quality; 2) cultural/archeological/tribal resources; 3) dredging; 4) land use constraints/sensitive resource areas; 5) marine mammals/marine resources/marine sanctuaries; 6) noise; 7) threatened and endangered species/critical habitat; 8) waste management; 9) water resources; and 10) wetlands. The following key environmental impacts were identified for the gaining installation, West Point Military Academy:

- Due to Non-Attainment status (Ozone, 8-hour) of West Point and planned construction, a New Source Review Analysis and Permitting, and a Air Conformity Analysis will be likely be required – estimated cost is between $25K and $500K.

Minimal environmental impacts were identified for the losing installations, Fort Monmouth. A formal and more comprehensive assessment will be performed early in the implementation process.

The section above provides environmental impacts likely to occur as a result of the recommended action, with associated costs given as ranges of costs. Until appropriate surveys are completed, actual costs associated with these impacts cannot be precisely determined, therefore these costs WERE NOT INCLUDED in COBRA analyses, nor used in determining proposal environmental risk ratings (Low, Medium, High). COBRA does include, recurring and non-recurring environmental compliance and waste management costs within Base Operating Support (BOS) costs. In addition, the below, specific one-time environmental costs were included in COBRA analyses:

- National Environmental Policy Act (NEPA) Environmental Assessment (EA) = $100,000.
- Air Conformity Analysis = $50,000 (Clean Air Act)
- New Source Review Analysis and Permitting = $100,000 (Clean Air Act)

**** End of Report ****

U.S.ARMY

PIMS # 021

Candidate # USA-0015

Candidate Recommendation: **Close Connecticut Army Reserve Centers: Turner (Fairfield), Sutcovey (Waterbury), Danbury, close Connecticut Army Guard Armories: Naugatuck and its associated Organizational Maintenance Shop, Norwalk and its associated Organizational Maintenance Shop, realign Connecticut Army Guard Armory New Haven and re-locate units into a new Armed Forces Reserve Center and associated maintenance facilities in Newtown, CT adjacent to the existing CTARNG Armory there, if the Army is able to acquire suitable land for the construction of the facilities.**

Justification

- ✓ Multi component Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Terminates lease / closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection, recruiting / retention

Military Value

- ✓ Establishes joint interoperability
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ New army maintenance capability
- ✓ Improves operational efficiencies

Payback

✓ One-Time Cost:	$63,342K
✓ Net of Implementation Costs:	$60,607K
✓ Recurring Savings:	$1,050K
✓ Payback Period:	100 years
✓ NPV Costs:	$48,359K

Impacts

- ✓ Minimal economic impact
- ✓ Minimal community impact
- ✓ Low environmental risk / no significant issues

✓ Strategy ✓ Capacity Analysis / Data Verification ✓ MilDep Recommended ✓ De-conflicted w/JCSGs

✓ COBRA ✓ Military Value Analysis / Data Verification ✓ Criteria 6-8 Analysis ✓ De-conflicted w/MilDeps

BRAC 2005 - TABS Proposal Information Management System (PIMS)

Candidate Recommendation #USA-0015

20-Jan-05

Candidate Recommendation:

Close Connecticut Army Reserve Centers: Turner (Fairfield), Sutcovey (Waterbury), and Danbury, close Connecticut Army Guard Armories: Naugatuck and its associated Organizational Maintenance Shop, Norwalk and its associated Organizational Maintenance Shop, realign Connecticut Army Guard Armory New Haven by re-locating A Company 242 Engineer Battalion. Re-locate all units from closed or realigned centers to a new Armed Forces Reserve Center and associated maintenance facilities in Newtown, CT adjacent to the existing CTARNG Armory there, if the State of CT provides property required at no cost for the construction of the facility.

Justification:

Facilities are 26-75 years old and all require significant renovation and expansion to meet minimum requirements. Unable to expand in current facilities due to urban encroachment or geographic limitations. Vehicle storage cannot be met at any location. New site/facility will serve as an Equipment Concentration Site/ Mobilization Training and Equipment Site (ECS/MATES) site for both Connecticut Army National Guard and the United States Army Reserve (CTARNG and USAR). Land in area of Newtown, CT is currently owned by CTARNG. Proposes expansion of the CTARNG facility located there. Proposal develops a 1000 person Tier II, Phase II Joint Training and Maintenance Site. Land is available and adjacent to current facility. Proposal includes terminating a CTARNG Military Construction (MILCON) project for Future Year Defense Program Plan (FYDP) year 2007 which will save $3.65M from the 2007 FYDP. This facility would enhance both training (creates training synergy) and maintenance readiness by co-locating Engineer (EN),Chemical (CM), Infantry (IN), Military Intelligence (M), Transportation Corps (TC), and Civil Affairs (CA) units with three Organizational Maintenance Shops (OMS). New facility will provide a small to medium maneuver training area, thus reducing driving time and increases training readiness. New facility will meet all Anti Terror/Force Protecion (AT/FP)requirements and will provide new ability to conduct Home Station Soldier Readiness Processing/Mobilization/Demobilization (SRP, MOB, and DEMOB).

Payback:

The total estimated one-time cost to the Department of Defense to implement this recommendation is $ 63,342 thousand. The net of all costs and savings to the Department of Defense during the implementation period is a cost of $ 60,607 thousand. Annual recurring savings to the Department after implementation are $ 1,050 thousand with a payback of 100+ years (2108). The net present value of the costs and savings to the Department over 20 years is a cost of $ 48,359 thousand.

Impact On Other Government Agencies:

This candidate recommendation provides the opportunity for other Local, State, or Federal organizations to partner with the Reserve Components to enhance Homeland Security and Homeland Defense at a reduced cost to those agencies.

Impacts:

A. Economic Impact:

Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential reduction/increase of 0 jobs (0 direct and 0 indirect jobs) over the 2006 – 2011 period in the Bridgeport-Stamford-Norwalk, CT metropolitan area, which is 0 percent of economic area employment.

B. Local Area Impact:

There will be a minimal impact to the community since the Reserve Component units participating in this action will remain within a local driving distance from their current location. Members of these Reserve Component units are already part of the local community and their residency status will not change. Armed Forces Reserve Centers require minimal community infrastructure to support their activities.

C. Environmental Impact:

A preliminary environmental impact assessment was performed for this specific proposal. The assessment addressed the following environmental resource areas: 1) Compliance; 2) Restoration; and, 3) Waste Management. It was determined that there would be minimal environmental impacts on these resource areas caused by this action. A formal and more comprehensive assessment will be performed early in the implementation process along with the necessary facility environmental baseline surveys. The Army will work with community, State and Federal environmental agencies to satisfy applicable legal requirements associated with environmental impacts.

**** End of Report ****

U.S. ARMY

PIMS # 023

Candidate # USA-0016

Candidate Recommendation: **Close the Arkansas Army National Guard Installation Support Facility on Fort Chaffee, close the Arkansas Army National Guard Readiness Centers located in Charleston, Van Buren, and Fort Smith, AR; and close 75th Division (Exercise) buildings #2552-2560, 2516, and 2519, and realign the Army Reserve Center located in Darby, AR, by relocating the 341st Engineer Company and consolidate all units into a new Armed Forces Reserve Center on Fort Chaffee, Arkansas.**

Justification

- ✓ Multi Compo Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection, recruiting / retention

Military Value

- ✓ Improves operational efficiencies
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Enhances administrative and training capability

Payback

✓ One-Time Cost:	$23,480K
✓ Net of Implementation Costs:	$23,699K
✓ Recurring Savings:	$73K
✓ Payback Period:	100 Years
✓ NPV Costs:	$21,976K

Impacts

- ✓ Minimal economic impact
- ✓ Minimal community impact
- ✓ Low environmental impact / no significant issues

- ✓ Strategy
- ✓ COBRA
- ✓ Capacity Analysis / Data Verification
- ✓ Military Value Analysis / Data Verification
- ✓ MilDep Recommended
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/JCSGs
- ✓ De-conflicted w/MilDeps

BRAC 2005 - TABS Proposal Information Management System (PIMS)

Candidate Recommendation # USA-0016

19-Jan-05

Candidate Recommendation:

Close the Arkansas Army National Guard Installation Support Facility on Fort Chaffee, close the Arkansas Army National Guard Readiness Centers located in Charleston, Van Buren, and Fort Smith, AR; and close 75th Division (Exercise) buildings #2552-2560, 2516, and 2519, and realign the Army Reserve Center located in Darby, AR, by relocating the 341st Engineer Company and consolidate all units into a new Armed Forces Reserve Center on Fort Chaffee, Arkansas.

Justification:

Move Arkansas Army National Guard (ARARNG) and US Army Reserve (USAR) units from over utilized facilities to a new Armed Forces Reserve Center (AFRC) on Fort Chaffee, AR. Adequate space is available at no cost to the government. The three facilities closing off Fort Chaffee are currently at between 170-280% capacity and are rated Installation Status Report (ISR) AMBER. The units currently in Fort Chaffee are all in World War II temporary structures. The facility that is contributing soldiers in the realignment is currently at 250% utilization. Moves 500 soldiers onto Fort Chaffee, enhancing their ability to train, mobilize, deploy and force protect. Unites three elements of the 75th Division Exercise (DIVEX) into a new purpose-designed facility improving their ability to plan and execute training oversight for the Enhanced Support Brigade (ESB) through provision of an auditorium and better facilities. Anti Terror/Force Protection (AT/FP) for all units will be improved, as new buildings will meet Department of Defense standards and will be located on a controlled access installation. New facility with multi-function buildings will provide the ability to execute Home Station Soldier Readiness Processing/mobilization/Demobilization (SRP/MOB/DEMOB) activities.

Payback:

The total estimated one-time cost to the Department of Defense to implement this recommendation is $ 23,480 thousand. The net of all costs and savings to the Department of Defense during the implementation period is a cost of $ 23,699 thousand. Annual recurring savings to the Department after implementation are $ 73 thousand with a payback of 100 years (2108). The net present value of the costs and savings to the Department over 20 years is a cost of $ 21,976 thousand.

Impact On Other Government Agencies:

This candidate recommendation provides the opportunity for other Local, State, or Federal organizations to partner with the Reserve Components to enhance Homeland Security and Homeland Defense at a reduced cost to those agencies.

Impacts:

A. Economic Impact:

Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential reduction/increase of 0 jobs (0 direct and 0 indirect jobs)

over the 2006 – 2011 period in the Fort Smith, AR metropolitan area, which is 0 percent of economic area employment.

B. Local Area Impact:

There will be a minimal impact to the community since the Reserve Component units participating in this action will remain within a local driving distance from their current location. Members of these Reserve Component units are already part of the local community and their residency status will not change. Armed Forces Reserve Centers require minimal community infrastructure to support their activities.

C. Environmental Impact:

A preliminary environmental impact assessment was performed for this specific proposal. The assessment addressed the following environmental resource areas: 1) Compliance; 2) Restoration; and, 3) Waste Management. It was determined that there would be minimal environmental impacts on these resource areas caused by this action. A formal and more comprehensive assessment will be performed early in the implementation process along with the necessary facility environmental baseline surveys. The Army will work with community, State and Federal environmental agencies to satisfy applicable legal requirements associated with environmental impacts.

**** End of Report ****

U.S. ARMY

PIMS # 087

Candidate # USA-0020

Candidate Recommendation: **Close the Oklahoma Army National Guard Readiness Centers located in Broken Arrow, Tonkawa, Konawa, Wewoka, and Oklahoma City (23rd Street); close the Oklahoma Army National Guard Field Maintenance Shop and Norman Readiness Center located in Oklahoma City (23rd Street); realign the Oklahoma Army National Guard Combined Support Maintenance Shop located in Norman; realign C Company, 700th Support Battalion from the Oklahoma Army National Guard Readiness Center located in Edmond; close the United States Army Reserve Centers in Norman, Antlers, and Clinton, Oklahoma and relocate units into a new Armed Forces Reserve Center and Consolidated Maintenance Facility on the Norman Military Complex, Norman, Oklahoma, if the State of Oklahoma provides the real property at no cost to the United States.**

Justification

- ✓ Multi component Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Terminates lease / closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection, recruiting / retention

Military Value

- ✓ High Military Value
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Establishes joint interoperability
- ✓ Improves operational efficiencies

Payback

✓ One-Time Cost:	$12,115K
✓ Net of Implementation Costs:	$8,345K
✓ Recurring Savings:	$925K
✓ Payback Period:	16years
✓ NPV Savings:	$521K

Impacts

- ✓ Minimal economic impact
- ✓ Minimal community impact
- ✓ Low environmental risk / no significant issues

✓ Strategy ✓ Capacity Analysis / Data Verification ✓ MilDep Recommended ✓ De-conflicted w/JCSGs

✓ COBRA ✓ Military Value Analysis / Data Verification ✓ Criteria 6-8 Analysis ✓ De-conflicted w/MilDeps

BRAC 2005 - TABS Proposal Information Management System (PIMS)

Candidate Recommendation # USA-0020

20-Jan-05

Candidate Recommendation:

Close the Oklahoma Army National Guard Readiness Centers located in Broken Arrow, Tonkawa, Konawa, Wewoka, and Oklahoma City (23rd Street); close the Oklahoma Army National Guard Field Maintenance Shop and Norman Readiness Center located in Oklahoma City (23rd Street); realign the Oklahoma Army National Guard Combined Support Maintenance Shop located in Norman; realign C Company, 700th Support Battalion from the Oklahoma Army National Guard Readiness Center located in Edmond; close the United States Army Reserve Centers in Norman, Antlers, and Clinton, Oklahoma and relocate units into a new Armed Forces Reserve Center and Consolidated Maintenance Facility on the Norman Military Complex, Norman, Oklahoma, if the State of Oklahoma provides the real property at no cost to the United States.

Justification:

Closes 7 facilities and construct a new complex on a state-owned military reservation, but would be leased to the Federal Government for this proposal. This site has rail, air and interstate access. Sufficient space exists on the Norman Military Complex for this proposal with potential for expansion. Realigns the Consolidated Support Maintenance Shop (CSMS) operation currently at Norman and C Company 700 Support Battalion (SB) from the Edmonds Armory into the new complex. Reunites the 700th Support Battalion in one complex with a consolidated maintenance facility, which enhances maintenance operations and improves equipment readiness. This has military significance because the 700th supports the entire Oklahoma Army National Guard (OKARNG) with repair parts. Collocates one Field Maintenance Shop with its higher echelon element. Creates new joint training synergy by putting Support Battalion, Sombat Support, Adjutant General, Chemical and Infantry units together in one location. This also creates new cross-functional career development opportunities. Provides enhances facilities and mutual support for training, mobilization and deployment operations. Anti Terror/Force Protection (AT/FP) posture will be enhanced, as facility will comply with all requirements.

Payback:

The total estimated one-time cost to the Department of Defense to implement this recommendation is $ 12,115 thousand. The net of all costs and savings to the Department of Defense during the implementation period is a cost of $ 8,345 thousand. Annual recurring savings to the Department after implementation are $ 925 thousand with a payback of 16 years (2024). The net present value of the costs and savings to the Department over 20 years is a savings of $ 521 thousand.

Impact On Other Government Agencies:

This candidate recommendation provides the opportunity for other Local, State, or Federal organizations to partner with the Reserve Components to enhance Homeland Security and Homeland Defense at a reduced cost to those agencies.

Impacts:

A. Economic Impact:

Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential reduction/increase of 0 jobs (0 direct and 0 indirect jobs) over the 2006 – 2011 period in the Oklahoma City, OK metropolitan area, which is 0 percent of economic area employment.

B. Local Area Impact:

There will be a minimal impact to the community since the Reserve Component units participating in this action will remain within a local driving distance from their current location. Members of these Reserve Component units are already part of the local community and their residency status will not change. Armed Forces Reserve Centers require minimal community infrastructure to support their activities.

C. Environmental Impact:

A preliminary environmental impact assessment was performed for this specific proposal. The assessment addressed the following environmental resource areas: 1) Compliance; 2) Restoration; and, 3) Waste Management. It was determined that there would be minimal environmental impacts on these resource areas caused by this action. A formal and more comprehensive assessment will be performed early in the implementation process along with the necessary facility environmental baseline surveys. The Army will work with community, State and Federal environmental agencies to satisfy applicable legal requirements associated with environmental impacts.

**** End of Report ****

U.S.ARMY

PIMS # 092

Candidate # USA-0021

Candidate Recommendation: **Close Oklahoma Army National Guard Readiness Centers located in Southwest Oklahoma City (44th Street), Enid, El Reno, Minco, and Pawnee; close the Oklahoma Army National Guard Field Maintenance Shop FMS #10 located in Enid; close the United States Army Reserve Centers located in Perez and Krowse. Relocate units into a new Armed Forces Reserve Center in West Oklahoma City, Oklahoma, if the State of Oklahoma provides the real property at no cost to the United States. Realign the Oklahoma Army National Guard Readiness Center located in Midwest City by relocating the 1345 Transportation Company and the 345th Quartermaster Water Support Battalion from Midwest City and collocating them with National Guard and Reserve units being relocated under this recommendation.**

Justification

- ✓ Multi service Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection, recruiting / retention

Military Value

- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Improves operational efficiencies

Payback

✓ One-Time Cost:	$28,192K
✓ Net of Implementation Savings:	$17,862K
✓ Recurring Saving:	$10,416K
✓ Payback Period:	2 Years
✓ NPV Savings:	$112,298K

Impacts

- ✓ Max potential reduction of 205 jobs (105 direct & 100 indirect) or 0.48% of the economic area employment
- ✓ Minimal community impact
- ✓ Low environmental impact / no significant issues

✓ Strategy ✓ Capacity Analysis / Data Verification ✓ MilDep Recommended ✓ De-conflicted w/JCSGs

✓ COBRA ✓ Military Value Analysis / Data Verification ✓ Criteria 6-8 Analysis ✓ De-conflicted w/MilDeps

BRAC 2005 - TABS Proposal Information Management System (PIMS)

Candidate Recommendation # USA-0021

20-Jan-05

Candidate Recommendation:

Close Oklahoma Army National Guard Readiness Centers located in Southwest Oklahoma City (44th Street), Enid, El Reno, Minco, and Pawnee; close the Oklahoma Army National Guard Field Maintenance Shop FMS #10 located in Enid; close the United States Army Reserve Centers located in Perez and Krowse. Relocate units into a new Armed Forces Reserve Center in West Oklahoma City, Oklahoma, if the State of Oklahoma provides the real property at no cost to the United States. Realign the Oklahoma Army National Guard Readiness Center located in Midwest City by relocating the 1345 Transportation Company and the 345th Quartermaster Water Support Battalion from Midwest City and collocating them with National Guard and Reserve units being relocated under this recommendation.

Justification:

Closes six Army National Guard (ARNG) armories, one ARNG Field Maintenance Site and two US Army Reserve (USAR) Centers, all but one rated Red on the Installation Status Report (ISR). Relocates Oklahoma Army National Guard (OKARNG), USAR, and Field Maintenance Site to a new joint Armed Forces Reserve Center (AFRC) in the Oklahoma City area. Co-locates three O6 commands with the Exercise Brigade (BDE) of the Training Support Division. The co-location of infantry (IN) and Field artillery (FA) units will create new training synergy and cross-functional career development opportunities. Moves a Table of Organization and equipment Army Hospital which enhances mobilization and deployment support. Improves recruiting posture by tapping new neighborhoods. Multi-use facility will provide for ability to conduct Home Station Soldier Readiness Processing/Mobilization/demobilization (SRP/MOB/DEMOB) activities. Anti Terrorism/Force Protection (AT/FP) posture will be enhanced, as facility will comply with all force protection requirements.

Payback:

The total estimated one-time cost to the Department of Defense to implement this recommendation is $ 28,192 thousand. The net of all costs and savings to the Department of Defense during the implementation period is a savings of $ 17,862 thousand. Annual recurring savings to the Department after implementation are $ 10,416 thousand with a payback of 2 years (2010). The net present value of the costs and savings to the Department over 20 years is a savings of $ 112,298 thousand.

Impact On Other Government Agencies:

This candidate recommendation provides the opportunity for other Local, State, or Federal organizations to partner with the Reserve Components to enhance Homeland Security and Homeland Defense at a reduced cost to those agencies.

Impacts:

A. Economic Impact:

Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 205 jobs (105 direct and 100 indirect jobs) over the 2006 – 2011 period in the Enid, OK metropolitan area, which is 0.48 percent of economic area employment.

B. Local Area Impact:

There will be a minimal impact to the community since the Reserve Component units participating in this action will remain within a local driving distance from their current location. Members of these Reserve Component units are already part of the local community and their residency status will not change. Armed Forces Reserve Centers require minimal community infrastructure to support their activities.

C. Environmental Impact:

A preliminary environmental impact assessment was performed for this specific proposal. The assessment addressed the following environmental resource areas: 1) Compliance; 2) Restoration; and, 3) Waste Management. It was determined that there would be minimal environmental impacts on these resource areas caused by this action. A formal and more comprehensive assessment will be performed early in the implementation process along with the necessary facility environmental baseline surveys. The Army will work with community, State and Federal environmental agencies to satisfy applicable legal requirements associated with environmental impacts.

**** End of Report ****

U.S.ARMY

PIMS # 095

Candidate # USA-0022

Candidate Recommendation: **Close Texas Army National Guard Readiness Centers located in Arlington and California Crossing, Texas; close the Herzog United States Army Reserve Center located in Dallas, Texas; close the United States Army Reserve Center located in Abilene, Texas and re-locate units into a new Armed Forces Reserve Center on the Grand Prairie Reserve Complex, Grand Prairie, Texas.**

Justification

- ✓ Multi Component Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection, recruiting / retention

Military Value

- ✓ High Military Value – New Joint Capability
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Establishes joint interoperability
- ✓ Improves operational efficiencies

Payback

✓ One-Time Cost:	$20,151K
✓ Net of Implementation Costs:	$535K
✓ Annual Recurring Savings:	$4,472K
✓ Payback Period:	4 Years
✓ NPV Savings:	$40,369K

Impacts

- ✓ Minimal economic impact - max potential reduction of 91 jobs (47 direct and 44 indirect) or less that is 0.1% of the total ROI employment.
- ✓ Minimal community impact
- ✓ Low environmental impact/no significant issues

- ✓ Strategy
- ✓ COBRA
- ✓ Capacity Analysis / Data Verification
- ✓ Military Value Analysis / Data Verification
- ✓ MilDep Recommended
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/JCSGs
- ✓ De-conflicted w/MilDeps

BRAC 2005 - TABS Proposal Information Management System (PIMS)

Candidate Recommendation # USA-0022

20-Jan-05

Candidate Recommendation:

Close Texas Army National Guard Readiness Centers located in Arlington and California Crossing, Texas; close the Herzog United States Army Reserve Center located in Dallas, Texas; close the United States Army Reserve Center located in Abilene, Texas and re-locate units into a new Armed Forces Reserve Center on the Grand Prairie Reserve Complex, Grand Prairie, Texas.

Justification:

Relocates units from over 42 year old facilities and move them to a new Armed Forces Reserve Center (AFRC) on government owned Grand Prairie Reserve Complex in Grand Prairie, TX. This new 130K sf facility will includes a 7300 sf multi-use classroom, training, billeting facility, which will provide for ability to conduct Home Station Soldier Readiness Processing/Mobilization/Demobilization (SRP/MOB/DEMOB) activities. Co-locates a Combat Support (CS) Battalion (BN), an Engineer Battalion (EN BN), a Civil Affairs Battalion (CA BN) and an Armor Company (AR CO) together with a maintenance facility to create training, readiness, mobilization and deployment synergies. Anti Terror/Force Protection (AT/FP) posture will be enhanced, as facility will comply with all force protection requirements.

Payback:

The total estimated one-time cost to the Department of Defense to implement this recommendation is $ 20,151 thousand. The net of all costs and savings to the Department of Defense during the implementation period is a cost of $ 535 thousand. Annual recurring savings to the Department after implementation are $ 4,472 thousand with a payback of 4 years (2012). The net present value of the costs and savings to the Department over 20 years is a savings of $ 40,369 thousand.

Impact On Other Government Agencies:

This candidate recommendation provides the opportunity for other Local, State, or Federal organizations to partner with the Reserve Components to enhance Homeland Security and Homeland Defense at a reduced cost to those agencies.

Impacts:

A. Economic Impact:

Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 91 jobs (47 direct and 44 indirect jobs) over the 2006 – 2011 period in Abilene,Texas, which is less than 0.1 percent of economic area employment.

B. Local Area Impact:

There will be a minimal impact to the community since the Reserve Component units participating in this action will remain within a local driving distance from their current

location. Members of these Reserve Component units are already part of the local community and their residency status will not change. Armed Forces Reserve Centers require minimal community infrastructure to support their activities.

C. Environmental Impact:

A preliminary environmental impact assessment was performed for this specific proposal. The assessment addressed the following environmental resource areas: 1) Compliance; 2) Restoration; and, 3) Waste Management. It was determined that there would be minimal environmental impacts on these resource areas caused by this action. A formal and more comprehensive assessment will be performed early in the implementation process along with the necessary facility environmental baseline surveys. The Army will work with community, State and Federal environmental agencies to satisfy applicable legal requirements associated with environmental impacts.

**** End of Report ****

U.S.ARMY

PIMS # 098

Candidate # USA-0023

Candidate Recommendation: **Close the Floyd Parker United States Army Reserve Center in McAlester, Oklahoma; close the Field Maintenance Shop located in Durant, Oklahoma; close the Oklahoma Army National Guard Readiness Centers located in Atoka, Allen, Hartshorne, Madill, and Tishomingo, Oklahoma; close the Oklahoma Army National Guard Readiness Center and Field Maintenance Shop located in Edmond and re-locate units into a new Armed Forces Reserve Center and Consolidated Field Maintenance Shop on the McAlester Army Ammunition Plant, McAlester, Oklahoma.**

Justification

- ✓ Multi Compo Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection, recruiting / retention

Military Value

- ✓ High Military Value – New Army Capability
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Establishes joint interoperability
- ✓ Improves operational efficiencies

Payback

✓ One-Time Cost:	$10,806K
✓ Net of Implementation Savings:	$1,383K
✓ Recurring Savings:	$2,785K
✓ Payback Period:	3 Years
✓ NPV Savings:	$26,7864K

Impacts

- ✓ Minimal economic impact: maximum potential reduction of 45 jobs (33 direct and 12 indirect) or -0.21 percent.
- ✓ Minimal community impact
- ✓ Low environmental risk / no significant issues

✓ Strategy ✓ Capacity Analysis / Data Verification ✓ MilDep Recommended ✓ De-conflicted w/JCSGs

✓ COBRA ✓ Military Value Analysis / Data Verification ✓ Criteria 6-8 Analysis ✓ De-conflicted w/MilDeps

BRAC 2005 - TABS Proposal Information Management System (PIMS)

Candidate Recommendation #USA-0023

20-Jan-05

Candidate Recommendation:

Close the Floyd Parker United States Army Reserve Center in McAlester, Oklahoma; close the Field Maintenance Shop located in Durant, Oklahoma; close the Oklahoma Army National Guard Readiness Centers located in Atoka, Allen, Hartshorne, Madill, and Tishomingo, Oklahoma; close the Oklahoma Army National Guard Readiness Center and Field Maintenance Shop located in Edmond and re-locate units into a new Armed Forces Reserve Center and Consolidated Field Maintenance Shop on the McAlester Army Ammunition Plant, McAlester, Oklahoma.

Justification:

Consolidates Oklahoma ARNG units into a new AFRC on McAlester Army ammunition plant property. This proposal co-locates the HHC, 180th Infantry with its maintenance shop, enhancing readiness. Creates training synergy by collocating combat arms, combat support and combat service support under one roof. Collocation will greatly facilitate mobilization, Soldier Readiness Processing (SRP), unit training, and enhances maintenance posture. Anti Terror/Force Protection (AT/FP) posture will be enhanced, as facility will comply with all force protection requirements.

Payback:

The total estimated one-time cost to the Department of Defense to implement this recommendation is $ 10,806 thousand. The net of all costs and savings to the Department of Defense during the implementation period is a savings of $ 1,383 thousand. Annual recurring savings to the Department after implementation are $ 2,785 thousand with a payback of 3 years (2011). The net present value of the costs and savings to the Department over 20 years is a savings of $ 26,786 thousand.

Impact On Other Government Agencies:

This candidate recommendation provides the opportunity for other Local, State, or Federal organizations to partner with the Reserve Components to enhance Homeland Security and Homeland Defense at a reduced cost to those agencies.

Impacts:

A. Economic Impact:

Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 45 jobs (33 direct and 12 indirect jobs) over the 2006 – 2011 period in the McAlester OK metropolitan statistical area, which is -0.21 percent of economic area employment.

B. Local Area Impact:

There will be a minimal impact to the community since the Reserve Component units participating in this action will remain within a local driving distance from their current location. Members of these Reserve Component units are already part of the local

community and their residency status will not change. Armed Forces Reserve Centers require minimal community infrastructure to support their activities.

C. Environmental Impact:

A preliminary environmental impact assessment was performed for this specific proposal. The assessment addressed the following environmental resource areas: 1) Compliance; 2) Restoration; and, 3) Waste Management. It was determined that there would be minimal environmental impacts on these resource areas caused by this action. A formal and more comprehensive assessment will be performed early in the implementation process along with the necessary facility environmental baseline surveys. The Army will work with community, State and Federal environmental agencies to satisfy applicable legal requirements associated with environmental impacts.

**** End of Report ****

U.S. ARMY

PIMS # 153

Candidate # USA-0026

Candidate Recommendation: Close the Tennessee Army National Guard Readiness Center located in Clarksville, Tennessee; close the United States Army Reserve facility outside Fort Campbell and re-locate units into a new consolidated Armed Forces Reserve Center with an organizational Maintenance Shop (OMS) on Fort Campbell, Kentucky. Return buildings #2907 and #6912 used by the United States Army Reserve to Fort Campbell.

Justification

- ✓ Multi Compo Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Terminates lease / closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection, recruiting / retention

Military Value

- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Improves operational efficiencies
- ✓ Improves functional effectiveness

Payback

✓ One-Time Cost:	$12,608K
✓ Net of Implementation Savings:	$15,843K
✓ Recurring Savings:	$7,172K
✓ Payback Period:	1 Year
✓ NPV Savings:	$80,687K

Impacts

- ✓ Max potential reduction of 18 jobs (12 direct & 6 indirect) or less than 0.1% of the total ROI employment
- ✓ Minimal community impact
- ✓ Low environmental impact / no significant issues

✓ Strategy ✓ Capacity Analysis / Data Verification ✓ MilDep Recommended ✓ De-conflicted w/JCSGs

✓ COBRA ✓ Military Value Analysis / Data Verification ✓ Criteria 6-8 Analysis ✓ De-conflicted w/MilDeps

BRAC 2005 - TABS Proposal Information Management System (PIMS)

Candidate Recommendation # USA-0026

20-Jan-05

Candidate Recommendation:

Close the Tennessee Army National Guard Readiness Center located in Clarksville, Tennessee; close the United States Army Reserve facility outside Fort Campbell and relocate units into a new consolidated Armed Forces Reserve Center with an organizational Maintenance Shop (OMS) on Fort Campbell, Kentucky.

Justification:

Relocates US Army Reserve (USAR) unit from 50 years old and Installation Status Report (ISR) rated RED facility to a new Armed Forces Reserve Center (AFRC) at Fort Campbell, KY. Consolidates soldiers from a Garrison Support Unit (GSU), Division Institutional Training (DIV-IT), Legal Support Office (LSO), and an air defense artillery (ADA) unit into a new AFRC creating new training synergy and cross-functional career development opportunities. New facility will enhance retention and recruiting efforts, meet Anti Terror/Force Protection (AT/FP) requirements, and allow Soldier Readiness Processing (SRP) and other mobilization/demobilization (MOB/DEMOB) activities. Training will be enhanced by the availability of training resources on Fort Campbell. The new AFRC will support the Army National Guard (ARNG) Homeland Defense mission.

Payback:

The total estimated one-time cost to the Department of Defense to implement this recommendation is $ 12,608 thousand. The net of all costs and savings to the Department of Defense during the implementation period is a savings of $ 15,843 thousand. Annual recurring savings to the Department after implementation are $ 7,172 thousand with a payback of 1 years (2009). The net present value of the costs and savings to the Department over 20 years is a savings of $ 80,687 thousand.

Impact On Other Government Agencies:

This candidate recommendation provides the opportunity for other Local, State, or Federal organizations to partner with the Reserve Components to enhance Homeland Security and Homeland Defense at a reduced cost to those agencies.

Impacts:

A. Economic Impact:

Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential reduction/increase of 0 jobs (0 direct and 0 indirect jobs) over the 2006 – 2011 period in the Clarksville TN-KY metropolitan area, which is 0 percent of economic area employment.

B. Local Area Impact:

There will be a minimal impact to the community since the Reserve Component units participating in this action will remain within a local driving distance from their current

location. Members of these Reserve Component units are already part of the local community and their residency status will not change. Armed Forces Reserve Centers require minimal community infrastructure to support their activities.

C. Environmental Impact:

A preliminary environmental impact assessment was performed for this specific proposal. The assessment addressed the following environmental resource areas: 1) Compliance; 2) Restoration; and, 3) Waste Management. It was determined that there would be minimal environmental impacts on these resource areas caused by this action. A formal and more comprehensive assessment will be performed early in the implementation process along with the necessary facility environmental baseline surveys. The Army will work with community, State and Federal environmental agencies to satisfy applicable legal requirements associated with environmental impacts.

**** End of Report ****

U.S. ARMY

PIMS # 191

Candidate # USA-0028

Candidate Recommendation: **Close Indiana Army Guard Garrison Armory (Camp Atterbury building 500); realign 219th Area Support Group Readiness Center (Camp Atterbury building 4);realign United States Army Reserve Center Charles H. Seston and relocate units to a new Armed Forces Reserve Center in a suitable location in the vicinity of the cities of Greenwood and Franklin, Indiana, if the Army is able to acquire suitable land for the construction of the facilities.**

Justification

- ✓ Multi component Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection / recruiting / retention

Military Value

- ✓ Improves operational efficiencies
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Increases training time and effectiveness
- ✓ Combines support units in one location
- ✓ Enhances Camp Atterbury mobilization capability

Payback

✓ One-Time Cost:	$23,741K
✓ Net of Implementation Costs:	$25,035K
✓ Recurring Costs:	$171K
✓ Payback Period:	Never
✓ NPV Costs:	$25,509K

Impacts

- ✓ Minimal economic impact
- ✓ Minimal community impact
- ✓ Low environmental risk / no significant issues

✓ Strategy ✓ Capacity Analysis / Data Verification ✓ MilDep Recommended ✓ De-conflicted w/JCSGs

✓ COBRA ✓ Military Value Analysis / Data Verification ✓ Criteria 6-8 Analysis ✓ De-conflicted w/MilDeps

BRAC 2005 - TABS Proposal Information Management System (PIMS)

Candidate Recommendation #USA-0028

20-Jan-05

Candidate Recommendation:

Close Indiana Army Guard Garrison Armory (Camp Atterbury building 500); realign 219th Area Support Group Readiness Center (Camp Atterbury building 4);realign United States Army Reserve Center Charles H. Seston and relocate units to a new Armed Forces Reserve Center in a suitable location in the vicinity of the cities of Greenwood and Franklin, Indiana, if the Army is able to acquire suitable land for the construction of the facilities.

Justification:

Closes Camp Atterbury Garrison Armory (WWII wood building), realigns ASG ARNG Readiness Center (BLDG 4), and build new facility in Interstate165/U S31 corridor between cities of Greenwood and Franklin. Enhances Power Support Platform mission of Camp Atterbury. Proposal vacates two buildings at Camp Atterbury, allowing their use as Soldier Readiness Processing Center (SRPC) and Mobilizing Unit In Processing Center (MUIC). Relocating units will benefit from the proximity of Greenwood population area as a recruiting base. AT/FP posture will be enhanced, as facility will comply with all force protection requirements. New facility will facilitate SRP, mobilization, demobilization, unit training, and enhances maintenance posture.

Payback:

The total estimated one-time cost to the Department of Defense to implement this recommendation is $ 23,741 thousand. The net of all costs and savings to the Department of Defense during the implementation period is a cost of $ 25,035 thousand. Annual recurring cost to the Department after implementation are $ 171 thousand with a payback of Never years ( ). The net present value of the costs and savings to the Department over 20 years is a cost of $ 25,509 thousand.

Impact On Other Government Agencies:

This candidate recommendation provides the opportunity for other Local, State, or Federal organizations to partner with the Reserve Components to enhance Homeland Security and Homeland Defense at a reduced cost to those agencies.

Impacts:

A. Economic Impact:

Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential reduction/increase of 0 jobs (0 direct and 0 indirect jobs) over the 2006 – 2011 period in the Indianapolis, IN metropolitan area, which is 0 percent of economic area employment.

B. Local Area Impact:

There will be a minimal impact to the community since the Reserve Component units participating in this action will remain within a local driving distance from their current

location. Members of these Reserve Component units are already part of the local community and their residency status will not change. Armed Forces Reserve Centers require minimal community infrastructure to support their activities.

C. Environmental Impact:

A preliminary environmental impact assessment was performed for this specific proposal. The assessment addressed the following environmental resource areas: 1) Compliance; 2) Restoration; and, 3) Waste Management. It was determined that there would be minimal environmental impacts on these resource areas caused by this action. A formal and more comprehensive assessment will be performed early in the implementation process along with the necessary facility environmental baseline surveys. The Army will work with community, State and Federal environmental agencies to satisfy applicable legal requirements associated with environmental impacts.

**** End of Report ****

U.S.ARMY

PIMS # 196

Candidate # USA-0029

Candidate Recommendation: Close the Texas Army National Guard Readiness Centers located in Beaumont, Port Arthur, and Port Neches, Texas; close the Texas Army National Guard Readiness Center located in Orange, Texas; close the Texas Army National Guard Field Maintenance Shop located in Port Neches, Texas; close the United States Army Reserve Centers located in Houston and Perimeter Park, Texas and relocate units into a new Armed Forces Reserve Center with a consolidated Field Maintenance Shop in Houston, Texas, if the Army is able to acquire land suitable for the construction of the facilities.

Justification

- ✓ Multi component Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection, recruiting / retention

Military Value

- ✓ High Military Value – New Army Capability
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Establishes joint interoperability
- ✓ Improves operational efficiencies
- ✓ Eliminates leased space

Payback

✓ One-Time Cost:	$26,531K
✓ Net of Implementation Costs:	$26,257K
✓ Recurring Savings:	$186K
✓ Payback Period:	100+ Years
✓ NPV Costs:	$23,430K

Impacts

- ✓ Max potential reduction of 3 jobs (2 direct & 1 indirect) or less than 0.1 % of the total ROI employment
- ✓ Minimal community impact
- ✓ Low environmental impact / no significant issues

- ✓ Strategy
- ✓ COBRA
- ✓ Capacity Analysis / Data Verification
- ✓ Military Value Analysis / Data Verification
- ✓ MilDep Recommended
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/JCSGs
- ✓ De-conflicted w/MilDeps

BRAC 2005 - TABS Proposal Information Management System (PIMS)

Candidate Recommendation # USA-0029

19-Jan-05

Candidate Recommendation:

Close the Texas Army National Guard Readiness Centers located in Beaumont, Port Arthur, and Port Neches, Texas; close the Texas Army National Guard Readiness Center located in Orange, Texas; close the Texas Army National Guard Field Maintenance Shop located in Port Neches, Texas; close the United States Army Reserve Centers located in Houston and Perimeter Park, Texas and relocate units into a new Armed Forces Reserve Center with a consolidated Field Maintenance Shop in Houston, Texas, if the Army is able to acquire land suitable for the construction of the facilities.

Justification:

Relocates units from 7 facilities ranging in age from 24-47 years old and currently being utilized at an average 130% to a new Armed Forces Reserve Center (AFRC) at a location yet to be determined in the NW Houston area. This proposal will co-locate a Field Maintenance Site (FMS) and Army Maintenance Support activity (AMSA), this will enhance maintenance operations and greatly improve equipment readiness. By collocating a variety of civil affairs, combat support and combat service support units, creates new training synergies and cross-functional career development opportunities. Provides enhanced facilities and mutual support for training, mobilization, Soldier Readiness Processing (SRP), and deployment operations. Anti- Terroism/Force Protection (AT/FP) posture will be enhanced, as new facility will comply with all force protection requirements.

Payback:

The total estimated one-time cost to the Department of Defense to implement this recommendation is $ 26,531 thousand. The net of all costs and savings to the Department of Defense during the implementation period is a cost of $ 26,257 thousand. Annual recurring savings to the Department after implementation are $ 186 thousand with a payback of 100+ years (2108). The net present value of the costs and savings to the Department over 20 years is a cost of $ 23,430 thousand.

Impact On Other Government Agencies:

This candidate recommendation provides the opportunity for other Local, State, or Federal organizations to partner with the Reserve Components to enhance Homeland Security and Homeland Defense at a reduced cost to those agencies.

Impacts:

A. Economic Impact:

Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 3 jobs (2 direct and 1 indirect jobs) over the 2006 – 2011 period in the Houston-Baytown-Sugarland Texas metropolitan statistical area, which is less than 0.1 percent of economic area employment.

B. Local Area Impact:

There will be a minimal impact to the community since the Reserve Component units participating in this action will remain within a local driving distance from their current location. Members of these Reserve Component units are already part of the local community and their residency status will not change. Armed Forces Reserve Centers require minimal community infrastructure to support their activities.

C. Environmental Impact:

A preliminary environmental impact assessment was performed for this specific proposal. The assessment addressed the following environmental resource areas: 1) Compliance; 2) Restoration; and, 3) Waste Management. It was determined that there would be minimal environmental impacts on these resource areas caused by this action. A formal and more comprehensive assessment will be performed early in the implementation process along with the necessary facility environmental baseline surveys. The Army will work with community, State and Federal environmental agencies to satisfy applicable legal requirements associated with environmental impacts.

**** End of Report ****

U.S. ARMY

Candidate #USA-0040

Candidate Recommendation: Realigns Fort Bragg, NC by relocating 7th Special Forces Group (SFG) to Eglin AFB, FL.

Justification

- ✓ Multi-Service Collocation
- ✓ Collocates the 7th SFG with AF SOF units creating joint training synergy with AF SOF
- ✓ Places 7th SFG with training lands that match their wartime AOR
- ✓ Reduces training/range stress on Ft Bragg

Military Value

- ✓ MVI: Bragg (5), Eglin (31)
- ✓ Creates space at higher value installation to support addition of new BCT
- ✓ Enhances Joint and SOF training

Payback

1. One Time Cost:	$112.4M
2. Net of Implementation Costs:	$156.5M
3. Recurring Costs:	$10.9M
4. Payback Period:	Never
5. NPV Costs:	$250M

Impacts

- ✓ Criterion 6 – Max potential reduction of 2281 jobs (1367 direct & 914 indirect) or 1.17 % of economic area employment.
- ✓ Criterion 7 – Low risk
- ✓ Criterion 8 – Minimal Impact – potential air permit modifications, cult/arch resource issues, & training restrictions due to threatened species (Eglin)

✓ Strategy	✓ Capacity Analysis / Data Verification	✓ MilDep Recommended	☐ De-conflicted w/JCSGs
✓ COBRA	✓ Military Value Analysis / Data Verification	✓ Criteria 6-8 Analysis	✓ De-conflicted w/Services

BRAC 2005 - TABS Proposal Information Management System (PIMS)

Candidate Recommendation # USA-0040

20-Jan-05

Candidate Recommendation:

Realigns Fort Bragg, NC by relocating 7th Special Forces Group (SFG) to Eglin AFB, FL.

Justification:

Co-locates Army and Air Force special operations forces creating joint training opportunities. Aligns 7th SFG with training lands compatible with their wartime area of responsibility. Realigning Fort Bragg increases training land and range availability and vacates facilities that could support the addition of new Army modular units as part of the Army's Twenty Year Force Structure Plan.
This recommendation also supports the following transformational options:
46 Locate Special Operations Forces (SOF) in locations that best support specialized training needs, training with conventional forces and other service SOF units and wartime alignment deployment requirements.
40 Integrate selected range capabilities across Services to enhance Service collective, interoperability and joint training, such as Urban Operations, Littoral, training in unique settings (arctic, mountain, desert, and tropical).

Payback:

The total estimated one-time cost to the Department of Defense to implement this recommendation is $ 112,411 thousand. The net of all costs and savings to the Department of Defense during the implementation period is a cost of $ 156,462 thousand. Annual recurring cost to the Department after implementation are $ 10,907 thousand with a payback of 0 years (Never). The net present value of the costs and savings to the Department over 20 years is a cost of $ 249,961 thousand.

Impact On Other Government Agencies:

No impact to other governmental agencies.

Impacts:

A. Economic Impact:

Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 2281 jobs (1367 direct jobs and 914 indirect jobs) over the 2006-2011 period in the [Fayetteville NC metropolitan statistical area] economic area, which is 1.17 percent of economic area employment. This candidate recommendation could result in a maximum increase of 2561 jobs (1352 direct and 1159 indirect jobs) over the 2006-2011 period in the [Fort Walton Beach-Crestview-Destin, FL metropolitan statistical area] economic area, which is 2.13 percent of economic area employment.

B. Local Area Impact:

The overall level of risk for this recommendation is Low. Of the ten attributes evaluated

(Child Care, Cost of Living, Education, Employment, Housing, Medical Health, Population Center, Safety, Transportation, and Utilities) two levels of support declined (Cost of Living, Education) when moving activities from Fort Bragg to Eglin AFB.

C. Environmental Impact:

A preliminary environmental impact assessment was performed for this specific proposal. The assessment for both gaining and losing installations addressed impacts on: 1) air quality; 2) cultural/archeological/tribal resources; 3) dredging; 4) land use constraints/sensitive resource areas; 5) marine mammals/marine resources/marine sanctuaries; 6) noise; 7) threatened and endangered species/critical habitat; 8) waste management; 9) water resources; and 10) wetlands.

The following key environmental impacts were identified by the Air Force for the gaining installation, Eglin Air Force Base: (Provided to TABS by USAF Jan 14, 2005)

-An air permit revision may be needed.

The base has 1,930 archaeological sites, and a high potential for archaeological sites, but they do not constrain operations. An Indian tribe has been in formal consultation within the past two years regarding the archaeological sites. Historic properties and districts exist but do not constrain operations. Additional operations could impact these sites, which would impact operations.

Operations are already restricted by electromagnetic radiation and/or emissions. Additional operations may further impact constraining factors and therefore further restrict operations. Sensitive resource areas exist, but do not constrain operations. Additional operations may impact these areas and therefore restrict operations. Military Munitions Response Program sites exist on the installation and may represent a safety hazard for future development. The base uses safety waivers and exemptions to accomplish the mission. Additional operations may compound the need for safety waivers.

Noise contours may change as a result of the change in mission, and may be impacted primarily from blast noise and vehicle and helicopter noise.

11 T&E species and 2 critical habitats exist and impact operations on 78% of the installation. Operations/testing/training have been delayed or diverted to meet mission requirements. Additional operations may further impact T&E species and/or critical habitats. Endangered Species Act Consultation is required for all T&E species.

The installation is not operating at the maximum permitted capacity for its RCRA Subpart X permitted facility. Modification of the hazardous waste program may be necessary.

The state requires a permit for withdrawal of groundwater. Potable water controls/restrictions were implemented on 1,825 days from FY99 though FY03. Modification of on-installation treatment works may be necessary.

Wetlands restrict 13.53% of the base, and operations are restricted by their CWA Section 404 permit. Additional operations may impact wetlands and the permit, which may further restrict operations.

A formal and more comprehensive assessment will be performed early in the implementation process. The Army will work with the community and State and Federal environmental agencies to satisify applicable legal requirements associated with environmental impacts resulting from this action.

The section above provides environmental impacts likely to occur as a result of the recommended action, with associated costs given as ranges of costs. Until appropriate surveys are completed, actual costs associated with these impacts cannot be precisely determined, therefore these costs WERE NOT INCLUDED in COBRA analyses, nor used in determining proposal environmental risk ratings (Low, Medium, High). COBRA does include, recurring and non-recurring environmental compliance and waste management costs within Base Operating Support (BOS) costs. In addition, the below, specific one-time environmental costs were included in COBRA analyses:

Eglin AFB:

Hazardous Waste Program (FY07): $100,000.
NEPA (FY06): $400,000
Air Permit Revision (FY07): $50,000

No COBRA costs required for Army Losing Installation, Ft. Bragg – installation is not closing.

**** End of Report ****

U.S.ARMY

Candidate #USA-0046

Candidate Recommendation: Realign Fort Benning and Fort Leonard Wood by relocating the Drill Sergeant School at each location to Fort Jackson.

Justification

- ✓ Single Service activity Consolidation
- ✓ Consolidates Drill Sergeants training from three locations to one location
- ✓ Promotes training effectiveness and functional efficiencies
- ✓ Lowest One-Time Cost & best NPV among alternatives

Military Value

- ✓ Moving from Leonard Wood to Jackson improves Military Value. Moving from Benning to Jackson is justified by improvements gained in operational efficiency and use of excess capacity at Fort Jackson
- ✓ Creates space at Fort Benning and Fort Leonard Wood for additional activities
- ✓ MVI: Benning (9), Jackson (26), Leonard Wood (33)

Payback

1. One-Time Cost:	$2.0M
2. Net Implementation Savings:	$8.8M
3. Annual Recurring Savings:	$2.9M
4. Payback Period:	Immediate
5. NPV (Savings):	$34.9M

Impacts

- ✓ Criterion 6: Max potential reduction: Benning 171 (-0.1%), & Leonard Wood 237 (-0.93%)
- ✓ Criterion 7: The overall level of risk for this recommendation is low. Of the ten attributes evaluated one declined (Transportation)
- ✓ Criterion 8: Minimal Impact - air analysis required

✓ Strategy	✓ Capacity Analysis / Data Verification (On going)	✓ JCSG/MILDEP Recommended	✓ De-conflicted w/JCSGs
✓ COBRA	✓ Military Value Analysis / Data Verification (On going)	✓ Criteria 6-8 Analysis	✓ De-conflicted w/Services

BRAC 2005 - TABS Proposal Information Management System (PIMS)

Candidate Recommendation # USA-0046

20-Jan-05

Candidate Recommendation:

Realign Fort Benning and Fort Leonard Wood by relocating the Drill Sergeant School at each location to Fort Jackson.

Justification:

Consolidates Drill Sergeant's Training from three locations (Fort Benning, Fort Jackson, & Fort Leonard Wood) to one location (Fort Jackson), which fosters consistency, standardization and training proficiency. Approximately 50 percent of Basic Combat Training (conducted solely by drill sergeants), is currently performed at Fort Jackson. It also facilitates task force stabilization, by training drill sergeants where a majority will be utilized. This recommendation creates space at Fort Benning and Fort Leonard Wood for other activities. This recommendation also supports the transformational option to collocate institutional training, MTOE units, RDTE organizations and other TDA units in large numbers in single installations to support force stabilization and enhance training.

Payback:

The total estimated one-time cost to the Department of Defense to implement this recommendation is $ 1,977 thousand. The net of all costs and savings to the Department of Defense during the implementation period is a savings of $ 8,813 thousand. Annual recurring savings to the Department after implementation are $ 2,890 thousand with a payback of 0.0 years (2008). The net present value of the costs and savings to the Department over 20 years is a savings of $ 34,878 thousand.

Impact On Other Government Agencies:

None

Impacts:

A. Economic Impact:

Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 171 jobs (121direct and 51 indirect jobs) over the 2006 – 2011 period in the Columbus, GA metropolitan area, which is 0.1 percent of economic area employment. Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 237 jobs (183 direct and 54 indirect jobs) over the 2006 – 2011 period in the Fort Leonard Wood, MO metropolitan area, which is 0.93 percent of economic area employment. This recommendation could result in a potential addition of 388 jobs (273 direct and 115 indirect jobs) over the 2006 – 2011 period in the Columbia, SC metropolitan area, which is 0.09 percent of economic area employment.

B. Local Area Impact:

The local area infrastructure is sufficient to support this recommendation. A review of community attributes (Child Care, Cost of Living, Education, Employment, Housing, Medical

Health, Population Center, Safety, Transportation, and Utilities) revealed no significant issues regarding the ability of the local community's infrastructure to support forces, missions, and personnel. When moving from Fort Benning to Fort Jackson, the following local area capabilities improved: Cost of Living, Employment, and Medical Health; and the following local area capabilities are not as robust: Transportation. When moving from Fort Leonard Wood to Fort Jackson, the following local area capabilities improved: Child Care, Employment, Medical Health and Population Center; and the following local area capabilities are not as robust: Transportation and Safety. The overall level of risk for this recommendation is Low.

C. Environmental Impact:

A preliminary environmental impact assessment was performed for this specific proposal. The assessment for both gaining and losing installations addressed impacts on: 1) air quality; 2) cultural/archeological/tribal resources; 3) dredging; 4) land use constraints/sensitive resource areas; 5) marine mammals/marine resources/marine sanctuaries; 6) noise; 7) threatened and endangered species/critical habitat; 8) waste management; 9) water resources; and 10) wetlands. The following key environmental impacts were identified for the gaining installation, Fort Jackson:

- Due to Non-Attainment status (Ozone, 8-hour) of Fort Jackson and planned construction, a New Source Review Analysis and Permitting, and a Air Conformity Analysis will likely be required – estimated cost is between $25K and $500K.

Minimal environmental impacts were identified for the losing installations, Fort Benning and Fort Leonard Wood. A formal and more comprehensive assessment will be performed early in the implementation process. The Army will work with the community and State and Federal environmental agencies to satisify applicable legal requirements associated with environmental impacts resulting from this action.

The section above provides environmental impacts likely to occur as a result of the recommended action, with associated costs given as ranges of costs. Until appropriate surveys are completed, actual costs associated with these impacts cannot be precisely determined, therefore these costs WERE NOT INCLUDED in COBRA analyses, nor used in determining proposal environmental risk ratings (Low, Medium, High). COBRA does include, recurring and non-recurring environmental compliance and waste management costs within Base Operating Support (BOS) costs. In addition, the below, specific one-time environmental costs were included in COBRA analyses:

- National Environmental Policy Act (NEPA) Environmental Assessment (EA) = $100,000.
- Air Conformity Analysis = $50,000 (Clean Air Act)
- New Source Review Analysis and Permitting = $100,000 (Clean Air Act)

**** End of Report ****

U.S. ARMY

PIMS # 019

Candidate # USA-0054

Candidate Recommendation: Close the Allen Hall Army Reserve Center near Tucson Arizona; realign the Army Reserve Center on Fort Huachuca, Arizona by relocating the Maintenance Support Activity; realign the Arizona Army National Guard 52d St Armory by relocating the 860th MP Company; realign Papago Park Military Reservation in Phoenix, Arizona by relocating the 98th Troop Command. Relocate all units from closed or realigned facilities to an Armed Forces Reserve Center and maintenance facility on the Arizona Army National Guard Silverbell Army Heliport/Pinal Air Park in Marana, Arizona, if the State of Arizona provides the real property at no cost to the United States.

Justification

- ✓ Multi Component Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection, recruiting / retention

Military Value

- ✓ High Military Value – new army capability
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Maximizes training associations

Payback

✓ One-Time Cost:	$14,844K
✓ Net of Implementation Savings:	$9,182K
✓ Recurring Savings:	$5,409K
✓ Payback Period:	2 years
✓ NPV Savings:	$58,211K

Impacts

- ✓ Minimal economic impact – maximum potential reduction of 113 jobs (60 direct and 53 indirect) or less than 0.1% of the total ROI employment
- ✓ Minimal community impact
- ✓ Low environmental risk / no significant issues

✓ Strategy ✓ Capacity Analysis / Data Verification ✓ MilDep Recommended ✓ De-conflicted w/JCSGs

✓ COBRA ✓ Military Value Analysis / Data Verification ✓ Criteria 6-8 Analysis ✓ De-conflicted w/MilDeps

BRAC 2005 - TABS Proposal Information Management System (PIMS)

Candidate Recommendation #USA-0054

20-Jan-05

Candidate Recommendation:

Close the Allen Hall Army Reserve Center near Tucson Arizona; realign the Army Reserve Center on Fort Huachuca, Arizona by relocating the Maintenance Support Activity; realign the Arizona Army National Guard 52d St Armory by relocating the 860th MP Company; realign Papago Park Military Reservation in Phoenix, Arizona by relocating the 98th Troop Command. Relocate all units from closed or realigned facilities to an Armed Forces Reserve Center and maintenance facility on the Arizona Army National Guard Silverbell Army Heliport/Pinal Air Park in Marana, Arizona, if the State of Arizona provides the real property at no cost to the United States.

Justification:

Included in this proposal is a transformational Army National Guard (ARNG) Military Police (MP) unit that is currently occupying the facility of a deployed unit. The Allen US Army Reserve Center (USARC) is over 50 yrs old, rated AMBER (administrative area) on the Installation Status Report (ISR) and RED for the Organizational Maintenance Shop (OMS). It is short on administrative space, privately owned vehicle (POV) parking and Military Vehicle (MV) parking and in addition does not meet Anti Terror/Force Protection (AT/FP) requirements. New Armed Forces Reserve Center AFRC to be constructed in the Arizona Army National Guard (AZARNG) Silverbell Army Heliport (SBAHP) in Marana, AZ, will have a Field Maintenance Shop that will improve sustainability and maintenance of equipment. The proximity to Florence Training Site will allow for weapons qualification, bivouac sites, and Nuclear/Biological/Chemical (NBC) training. SBAHP is collocated with the Pinal Airport (747 capable), this would allow Marana's AFRC to be used as Power Projection Platform for mobilization. Presence of Basic Combat Training units would capitalize and synchronize with recruiting efforts. This proposal would eliminate a maintenance requirement for Ft. Huachuca and will provide the ability to execute Home Station Soldier Readiness Processing/Mobilization/Demobilization (SRP/MOB/DEMOB). The AZARNG is already developing this site for the Western Army Aviation Training Site. The relocation of the 860th MP Company and the 98th Troop Command are actions that will be no cost to the United States government.

Payback:

The total estimated one-time cost to the Department of Defense to implement this recommendation is $ 14,844 thousand. The net of all costs and savings to the Department of Defense during the implementation period is a savings of $ 9,182 thousand. Annual recurring savings to the Department after implementation are $ 5,409 thousand with a payback of 2 years (2010). The net present value of the costs and savings to the Department over 20 years is a savings of $ 58,211 thousand.

Impact On Other Government Agencies:

This candidate recommendation provides the opportunity for other Local, State, or Federal organizations to partner with the Reserve Components to enhance Homeland Security and

Homeland Defense at a reduced cost to those agencies.

Impacts:

A. Economic Impact:

Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 113 jobs (60 direct and 53 indirect jobs) over the 2006 – 2011 period in the Tucson, AZ Metropolitan Statistical Area, which is -0.03 percent of economic area employment.

B. Local Area Impact:

There will be a minimal impact to the community since the Reserve Component units participating in this action will remain within a local driving distance from their current location. Members of these Reserve Component units are already part of the local community and their residency status will not change. Armed Forces Reserve Centers require minimal community infrastructure to support their activities.

C. Environmental Impact:

A preliminary environmental impact assessment was performed for this specific proposal. The assessment addressed the following environmental resource areas: 1) Compliance; 2) Restoration; and, 3) Waste Management. It was determined that there would be minimal environmental impacts on these resource areas caused by this action. A formal and more comprehensive assessment will be performed early in the implementation process along with the necessary facility environmental baseline surveys. The Army will work with community, State and Federal environmental agencies to satisfy applicable legal requirements associated with environmental impacts.

**** End of Report ****

U.S.ARMY

PIMS # 025

Candidate # USA-0055

Candidate Recommendation: **Close the Arkansas Army National Guard Readiness Center and the United States Army Reserve Center located in Pine Bluff, AR and re-locate units into a new Armed Forces Reserve Center on Pine Bluff Arsenal, Arkansas.**

Justification

- ✓ Multi Compo Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Eliminates leased property
- ✓ Enhances Anti Terror / Force Protection, recruiting / retention

Military Value

- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Improves operational efficiencies
- ✓ Enhances administrative and training capability

Payback

✓ One-Time Cost:	$9,237K
✓ Net of Implementation Savings:	$3,316K
✓ Recurring Savings:	$2,835K
✓ Payback Yrs /Break Even Yr:	3 Years
✓ NPV Savings:	$29,079K

Impacts

- ✓ Minimal economic impact – max potential reduction of 48 jobs (34 direct and 14 indirect) or less that 0.1% of the total ROI employment.
- ✓ Minimal community impact
- ✓ Low environmental impact / no significant issues

✓ Strategy ✓ Capacity Analysis / Data Verification ✓ MilDep Recommended ✓ De-conflicted w/JCSGs

✓ COBRA ✓ Military Value Analysis / Data Verification ✓ Criteria 6-8 Analysis ✓ De-conflicted w/MilDeps

BRAC 2005 - TABS Proposal Information Management System (PIMS)

Candidate Recommendation #USA-0055

20-Jan-05

Candidate Recommendation:

Close the Arkansas Army National Guard Readiness Center and the United States Army Reserve Center located in Pine Bluff, AR and re-locate units into a new Armed Forces Reserve Center on Pine Bluff Arsenal, Arkansas.

Justification:

Consolidates two over-utilized facilities (143%, 177%) into one new facility and moves units inside the fence of Pine Bluff Arsenal. Anti Terror/Force Protection (AT/FP) posture will be enhanced by new facility complying with all requirements and by location inside fenced area. Units will benefit from existing training areas and small arms ranges. New facility will include a multi-use building for classroom/training space and will provide for execution of Home Station Soldier Readiness Processing/Mobilization/Demobilization (SRP/MOB/DEMOB) activities. Co-locates infantry (IN), engineer (EN), signal (SC), and chemical (CM) units creating new training synergies and cross-functional career development opportunities.

Payback:

The total estimated one-time cost to the Department of Defense to implement this recommendation is $ 9,237 thousand. The net of all costs and savings to the Department of Defense during the implementation period is a savings of $ 3,316 thousand. Annual recurring savings to the Department after implementation are $ 2,835 thousand with a payback of 3 years (2011). The net present value of the costs and savings to the Department over 20 years is a savings of $ 29,079 thousand.

Impact On Other Government Agencies:

This candidate recommendation provides the opportunity for other Local, State, or Federal organizations to partner with the Reserve Components to enhance Homeland Security and Homeland Defense at a reduced cost to those agencies.

Impacts:

A. Economic Impact:

Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 48 jobs (34 direct and 14 indirect jobs) over the 2006 – 2011 period in the Pine Bluff Arkansas metropolitan statistical area, which is -0.1 percent of economic area employment.

B. Local Area Impact:

There will be a minimal impact to the community since the Reserve Component units participating in this action will remain within a local driving distance from their current location. Members of these Reserve Component units are already part of the local community and their residency status will not change. Armed Forces Reserve Centers require minimal community infrastructure to support their activities.

C. Environmental Impact:

A preliminary environmental impact assessment was performed for this specific proposal. The assessment addressed the following environmental resource areas: 1) Compliance; 2) Restoration; and, 3) Waste Management. It was determined that there would be minimal environmental impacts on these resource areas caused by this action. A formal and more comprehensive assessment will be performed early in the implementation process along with the necessary facility environmental baseline surveys. The Army will work with community, State and Federal environmental agencies to satisfy applicable legal requirements associated with environmental impacts.

**** End of Report ****

U.S.ARMY

PIMS # 030

Candidate # USA-0057

Candidate Recommendation: **Close the Arkansas Army National Guard Combined Support Maintenance Shop (CSMS) on Fort Chaffee and the Army Reserve Equipment Concentration Site (ECS) located in Barling, Arkansas and relocate and consolidate facilities into a new Joint Maintenance Facility on Fort Chaffee, Arkansas.**

Justification

- ✓ Multi Compo Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Eliminates leased property
- ✓ Enhances Anti Terror / Force Protection / recruiting / retention

Military Value

- ✓ High Military Value
- ✓ Improves operational efficiencies
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Enhances administrative and training capability

Payback

✓ One-Time Cost:	$19,331K
✓ Net of Implementation Costs:	$17,131K
✓ Recurring Savings:	$595K
✓ Payback Period:	100+ years
✓ NPV Costs:	$10,917K

Impacts

- ✓ Minimal economic impact
- ✓ Minimal community impact
- ✓ Environmental impact - no significant issues

✓ Strategy ✓ Capacity Analysis / Data Verification ✓ MilDep Recommended ✓ De-conflicted w/JCSGs

✓ COBRA ✓ Military Value Analysis / Data Verification ✓ Criteria 6-8 Analysis ✓ De-conflicted w/MilDeps

BRAC 2005 - TABS Proposal Information Management System (PIMS)

Candidate Recommendation # USA-0057

20-Jan-05

Candidate Recommendation:

Close the Arkansas Army National Guard Combined Support Maintenance Shop (CSMS) on Fort Chaffee and the Army Reserve Equipment Concentration Site (ECS) located in Barling, Arkansas and relocate and consolidate facilities into a new Joint Maintenance Facility on Fort Chaffee, Arkansas.

Justification:

Closes the US Army Reserve (USAR) Equipment Concentration Site (ECS) 15 at Barling, Arkansas (AR) and the Army National Guard (ARNG) Consolidated Support Maintenance Shop (CSMS)-A on Fort Chaffee and consolidates maintenance operations in a new Army Mobilization Area Training and Equipment Site (MATES) on Fort Chaffee close to the bulk fuel point and wash rack. Twenty (20) acres are available on state-owned land at Fort Chaffee. Enhances the efficiency of USAR and ARNG maintenance operations and enhances the value of the maneuver space at Fort Chaffee by providing storage and maintenance close to the maneuver box. Improves the ability of the USAR, ARNG, and Fort Chaffee to support mobilization and deployment. Anti Terror/Force Protection (AT/FP) posture will be enhanced, as facility will comply with all requirements and will be located on controlled access area of Fort Chaffee.

Payback:

The total estimated one-time cost to the Department of Defense to implement this recommendation is $ 19,331 thousand. The net of all costs and savings to the Department of Defense during the implementation period is a cost of $ 17,131 thousand. Annual recurring savings to the Department after implementation are $ 595 thousand with a payback of 100+ years ((2108). The net present value of the costs and savings to the Department over 20 years is a cost of $ 10,917 thousand.

Impact On Other Government Agencies:

This candidate recommendation provides the opportunity for other Local, State, or Federal organizations to partner with the Reserve Components to enhance Homeland Security and Homeland Defense at a reduced cost to those agencies.

Impacts:

A. Economic Impact:

Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential reduction/increase of 0 jobs (0 direct and 0 indirect jobs) over the 2006 – 2011 period in the Fort Smith AR - OK metropolitan area, which is 0 percent of economic area employment.

B. Local Area Impact:

There will be a minimal impact to the community since the Reserve Component units

participating in this action will remain within a local driving distance from their current location. Members of these Reserve Component units are already part of the local community and their residency status will not change. Armed Forces Reserve Centers require minimal community infrastructure to support their activities.

C. Environmental Impact:

A preliminary environmental impact assessment was performed for this specific proposal. The assessment addressed the following environmental resource areas: 1) Compliance; 2) Restoration; and, 3) Waste Management. It was determined that there would be minimal environmental impacts on these resource areas caused by this action. A formal and more comprehensive assessment will be performed early in the implementation process along with the necessary facility environmental baseline surveys. The Army will work with community, State and Federal environmental agencies to satisfy applicable legal requirements associated with environmental impacts.

**** End of Report ****

U.S.ARMY

PIMS # 070

Candidate # USA-0064

Candidate Recommendation: Close Kingsport Armed Forces Center, TN, and its collocated AMSA and Organizational Maintenance Shop, and four collocated buildings, and re-locate units into a new Armed Forces Reserve Center and collocated Field Maintenance Shop on the Holston Army Ammunition Plant, in Kingsport, TN.

Justification

- ✓ Multi service Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection / recruiting / retention

Military Value

- ✓ Improves overall training efficiencies thru joint capability
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Improves operational efficiencies
- ✓ Improves functional effectiveness

Payback

✓ One-Time Cost:	$13,073K
✓ Net of Implementation Costs:	$12,765K
✓ Recurring Savings:	$141K
✓ Payback Period:	100+ years
✓ NPV Costs:	$10,901K

Impacts

- ✓ Minimal economic impact
- ✓ Minimal community impact
- ✓ Low Environmental impact – sewage upgrade required

✓ Strategy ✓ Capacity Analysis / Data Verification ✓ MilDep Recommended ✓ De-conflicted w/JCSGs

✓ COBRA ✓ Military Value Analysis / Data Verification ✓ Criteria 6-8 Analysis ✓ De-conflicted w/MilDeps

BRAC 2005 - TABS Proposal Information Management System (PIMS)

Candidate Recommendation #USA-0064

20-Jan-05

Candidate Recommendation:

Close Kingsport Armed Forces Center, TN, and its collocated AMSA and Organizational Maintenance Shop, and four collocated buildings, and re-locate units into a new Armed Forces Reserve Center and collocated Field Maintenance Shop on the Holston Army Ammunition Plant, in Kingsport, TN.

Justification:

Close 3 facilities (6 buildings) Installation Status Report (ISR) RED. The facilities are 40+ yrs old. Short of space and encumbered by code related issues (electrical, environmental, fire, health and safety) are also unable to meet Anti Terror/Force Protection (AT/FP). Build a new Armed Forces Reserve Center (AFRC) on Holston Army Ammunition Plant (HAAP), Kingsport TN. Approximately 45 acres are available for the proposed AFRC that will provide for future expansion. Construction of a new facility with Field Maintenance Shop (FMS) helps start TN's transformation into the Army's Logistical Plan for two levels of maintenance. Video teleconference (VTC)/distance learning capability enhances individual soldier readiness. 2/278th Armored Cavalry (CAV) Regiment co-located with maintenance support enhances readiness. Proposed facility will provide Soldier Readiness Processing/Mobilization/Demobilization (SRP/MOB/DEMOB) capability and the ability to take advantage of HAAP railheads for quick deployment which is a significant advantage for an Armored Cavalry Regiment (ACR). Anti Terror/Force Protection (AT/FP) will be enhanced as the new facility will be constructed so as to meet current force protection criteria.

Payback:

The total estimated one-time cost to the Department of Defense to implement this recommendation is $ 13,073 thousand. The net of all costs and savings to the Department of Defense during the implementation period is a cost of $ 12,765 thousand. Annual recurring savings to the Department after implementation are $ 141 thousand with a payback of 100+ years (2108). The net present value of the costs and savings to the Department over 20 years is a cost of $ 10,901 thousand.

Impact On Other Government Agencies:

This candidate recommendation provides the opportunity for other Local, State, or Federal organizations to partner with the Reserve Components to enhance Homeland Security and Homeland Defense at a reduced cost to those agencies.

Impacts:

A. Economic Impact:

Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential reduction/increase of 0 jobs (0 direct and 0 indirect jobs) over the 2006 – 2011 period in the Kingsport-Bristol-Bristol, TN-VA metropolitan area, which is 0 percent of economic area employment.

B. Local Area Impact:

There will be a minimal impact to the community since the Reserve Component units participating in this action will remain within a local driving distance from their current location. Members of these Reserve Component units are already part of the local community and their residency status will not change. Armed Forces Reserve Centers require minimal community infrastructure to support their activities.

C. Environmental Impact:

A preliminary environmental impact assessment was performed for this specific proposal. The assessment addressed the following environmental resource areas: 1) Compliance; 2) Restoration; and, 3) Waste Management. It was determined that there would be minimal environmental impacts on these resource areas caused by this action. A formal and more comprehensive assessment will be performed early in the implementation process along with the necessary facility environmental baseline surveys. The Army will work with community, State and Federal environmental agencies to satisfy applicable legal requirements associated with environmental impacts.

**** End of Report ****

U.S. ARMY

PIMS # 072

Candidate # USA-0065

Candidate Recommendation: Close the Tennessee Army National Guard Field Maintenance Shop located on the Volunteer Training Site near Smyrna, Tennessee; close the Tennessee Army National Guard Field Maintenance Shop located in Lebanon, Tennessee; close the Tennessee Army National Guard Field Maintenance Shop located in Nashville, Tennessee and re-locate units to a Consolidated Maintenance Facility on the Volunteer Training Site near Smyrna, Tennessee, if the State of Tennessee provides the real property at no cost to the United States.

Justification

- ✓ Multi component Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Mission consolidation
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection, recruiting / retention

Military Value

- ✓ New maintenance capability / consolidation on Federal land
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Enhances equipment readiness
- ✓ Improves operational efficiencies

Payback

✓ One-Time Cost:	$5,207K
✓ Net of Implementation Costs:	$5,236K
✓ Recurring Savings:	$16K
✓ Payback Period:	100+ Years
✓ NPV Costs:	$4,861K

Impacts

- ✓ Minimal economic impact
- ✓ Minimal community impact
- ✓ Low environmental risk / no significant issues

✓ Strategy ✓ Capacity Analysis / Data Verification ✓ MilDep Recommended ✓ De-conflicted w/JCSGs

✓ COBRA ✓ Military Value Analysis / Data Verification Criteria 6-8 Analysis ✓ De-conflicted w/MilDeps

BRAC 2005 - TABS Proposal Information Management System (PIMS)

Candidate Recommendation #USA-0065

20-Jan-05

Candidate Recommendation:

Close the Tennessee Army National Guard Field Maintenance Shop located on the Volunteer Training Site near Smyrna, Tennessee; close the Tennessee Army National Guard Field Maintenance Shop located in Lebanon, Tennessee; close the Tennessee Army National Guard Field Maintenance Shop located in Nashville, Tennessee and re-locate units to a Consolidated Maintenance Facility on the Volunteer Training Site near Smyrna, Tennessee, if the State of Tennessee provides the real property at no cost to the United States.

Justification:

All 3 closing facilities are rated RED or AMBER on the Installation Status Report (ISR). 25+ yrs old and short on storage space with code related deficiencies in electrical, fire code, health and safety as well as environmental. Would require extensive renovation to bring them up to code. None of the existing maintenance facilities have adequate space for expansion. Adequate facilities for maintenance and repair of support elements of an enhanced brigade improve readiness and MOB capability. Existing support facilities at Volunteer Training Site (VTS) Smyrna include barracks, dining facilities, medical facilities, classrooms, admin facilities, Motor Vehicle Storage Area (MVSA) training areas and ranges all of which enhance mobilization (MOB). That coupled with maintenance enhancements improves support to units during pre and post MOB. VTS Smyrna is adjacent to Smyrna Airport, which is capable of handling C5A transport aircraft. Anti Terror/Force Protection (AT/FP) will be enhanced, as the new facility will comply with current requirements.

Payback:

The total estimated one-time cost to the Department of Defense to implement this recommendation is $ 5,207 thousand. The net of all costs and savings to the Department of Defense during the implementation period is a cost of $ 5,236 thousand. Annual recurring savings to the Department after implementation are $ 16 thousand with a payback of 100+ years (2108). The net present value of the costs and savings to the Department over 20 years is a cost of $ 4,861 thousand.

Impact On Other Government Agencies:

This candidate recommendation provides the opportunity for other Local, State, or Federal organizations to partner with the Reserve Components to enhance Homeland Security and Homeland Defense at a reduced cost to those agencies.

Impacts:

A. Economic Impact:

Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential reduction/increase of 0 jobs (0 direct and 0 indirect jobs) over the 2006 – 2011 period in the Kingsport Nashville-Davidson- Murfreesboro, TN metropolitan area, which is 0 percent of economic area employment.

B. Local Area Impact:

Closing facilities do not have sufficient capacity for consolidation or expansion. Gaining installation has sufficient building capacity or buildable acres to support proposal.

C. Environmental Impact:

A preliminary environmental impact assessment was performed for this specific proposal. The assessment addressed the following environmental resource areas: 1) Compliance; 2) Restoration; and, 3) Waste Management. It was determined that there would be minimal environmental impacts on these resource areas caused by this action. A formal and more comprehensive assessment will be performed early in the implementation process along with the necessary facility environmental baseline surveys. The Army will work with community, State and Federal environmental agencies to satisfy applicable legal requirements associated with environmental impacts.

**** End of Report ****

U.S. ARMY

PIMS # 073

Candidate # USA-0069

Candidate Recommendation: Close the Tennessee Army National Guard Combined Support Maintenance Shop (CSMS) located on the Milan Army Ammunition Plant; close the Tennessee Army National Guard Field Maintenance Shop (FMS) located in Martin, Tennessee; close the Tennessee Army National Guard Field Maintenance Shop (FMS) located in Jackson, Tennessee; close the Field Maintenance Shop (FMS) located in Trenton, Tennessee; close the Field Maintenance Shop (FMS) located in Camden, Tennessee and re-locate units to a new Consolidated Maintenance Facility on the Milan Army Ammunition Plant.

Justification

- ✓ Single Service reserve consolidation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Mission consolidation / increases functional effectiveness
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection / recruiting / retention

Military Value

- ✓ Consolidates maintenance capability on Federal property
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Improves operational efficiencies
- ✓ Enhances administrative and storage capability

Payback

✓ One-Time Cost:	$9,486K
✓ Net of Implementation Costs:	$9,662K
✓ Recurring Costs:	$1K
✓ Payback Period:	Never
✓ NPV Costs:	$9,248K

Impacts

- ✓ Minimal economic impact
- ✓ Minimal community impact
- ✓ Low environmental risk / no significant issues

✓ Strategy ✓ Capacity Analysis / Data Verification ✓ MilDep Recommended ✓ De-conflicted w/JCSGs

✓ COBRA ✓ Military Value Analysis / Data Verification ✓ Criteria 6-8 Analysis ✓ De-conflicted w/MilDeps

BRAC 2005 - TABS Proposal Information Management System (PIMS)

Candidate Recommendation #USA-0069

20-Jan-05

Candidate Recommendation:

Close the Tennessee Army National Guard Combined Support Maintenance Shop (CSMS) located on the Milan Army Ammunition Plant; close the Tennessee Army National Guard Field Maintenance Shop (FMS) located in Martin, Tennessee; close the Tennessee Army National Guard Field Maintenance Shop (FMS) located in Jackson, Tennessee; close the Field Maintenance Shop (FMS) located in Trenton, Tennessee; close the Field Maintenance Shop (FMS) located in Camden, Tennessee and re-locate units to a new Consolidated Maintenance Facility on the Milan Army Ammunition Plant.

Justification:

Three facilities are 25+ yrs old and are short required space and have safety and code violations/issues. Two facilities are less than 20 yrs old and have operational deficiencies which inhibit current support missions/capabilities. All are coded RED or AMBER on Installation Status Report (ISR). Complex to be constructed on Volunteer Training Site (VTS) Milan, federally leased from the Milan Army Ammunition Plant (MAAP) Milan, TN. Moves one Combined Support Maintenance Shop (CSMS) and four Field Maintenance Shops (FMS) into a consolidated CSMS/FMA will improve maintenance support for an enhanced brigade. Existing VTS Milan training areas, ranges, dining, medical administrative support and barracks facilities facilitate unit mobilization (MOB) and demobilization (DEMOB).

Payback:

The total estimated one-time cost to the Department of Defense to implement this recommendation is $ 9,486 thousand. The net of all costs and savings to the Department of Defense during the implementation period is a cost of $ 9,662 thousand. Annual recurring cost to the Department after implementation are $ 1 thousand with a payback of Never years ( ). The net present value of the costs and savings to the Department over 20 years is a cost of $ 9,248 thousand.

Impact On Other Government Agencies:

This candidate recommendation provides the opportunity for other Local, State, or Federal organizations to partner with the Reserve Components to enhance Homeland Security and Homeland Defense at a reduced cost to those agencies.

Impacts:

A. Economic Impact:

Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential reduction/increase of 0 jobs (0 direct and 0 indirect jobs) over the 2006 – 2011 period in the Gibson County metropolitan area, which is 0 percent of economic area employment.

B. Local Area Impact:

There will be a minimal impact to the community since the Reserve Component units

participating in this action will remain within a local driving distance from their current location. Members of these Reserve Component units are already part of the local community and their residency status will not change. Armed Forces Reserve Centers require minimal community infrastructure to support their activities.

C. Environmental Impact:

A preliminary environmental impact assessment was performed for this specific proposal. The assessment addressed the following environmental resource areas: 1) Compliance; 2) Restoration; and, 3) Waste Management. It was determined that there would be minimal environmental impacts on these resource areas caused by this action. A formal and more comprehensive assessment will be performed early in the implementation process along with the necessary facility environmental baseline surveys. The Army will work with community, State and Federal environmental agencies to satisfy applicable legal requirements associated with environmental impacts.

**** End of Report ****

U.S.ARMY

PIMS # 267

Candidate # USA-0076

Candidate Recommendation: **Close the New Jersey Army National Guard Burlington Armory in Burlington, New Jersey; close the Nelson Brittin Army Reserve Center in Camden, New Jersey and relocate units to a new consolidated Armed Forces Reserve Center in Camden, New Jersey, if the Army is able to acquire suitable land for the construction of the facilities.**

Justification

- ✓ Multi compo Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Enhances Anti Terror/Force Protection / recruiting/retention

Military Value

- ✓ High Military Value - operational efficiencies
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Improves functional effectiveness
- ✓ Increases training time

Payback

✓ One-Time Cost:	$13,342K
✓ Net of Implementation Costs:	$235K
✓ Recurring Savings:	$2,986K
✓ Payback Period:	4 years
✓ NPV Savings:	$27,071K

Impacts

- ✓ Criterion 6 Max potential reduction of 51 jobs (35 direct and 16 indirect) and a 0% impact on the economic area.
- ✓ Minimal community impact
- ✓ Environmental risk / no significant issues

✓ Strategy ✓ Capacity Analysis / Data Verification ✓ MilDep Recommended ✓ De-conflicted w/JCSGs

✓ COBRA ✓ Military Value Analysis / Data Verification ✓ Criteria 6-8 Analysis ✓ De-conflicted w/MilDeps

BRAC 2005 - TABS Proposal Information Management System (PIMS)

Candidate Recommendation #USA-0076

20-Jan-05

Candidate Recommendation:

Close the New Jersey Army National Guard Burlington Armory in Burlington, New Jersey; close the Nelson Brittin Army Reserve Center in Camden, New Jersey and relocate units to a new consolidated Armed Forces Reserve Center in Camden, New Jersey, if the Army is able to acquire suitable land for the construction of the facilities.

Justification:

Co-location of infantry, chemical, quartermaster, Division Training and warfighting coordination skills. Addresses critical shortfall in Anti Terror/Force Protection (AT/FP) at both locations. Provides a new Home Station Soldier Readiness Processing (SRP) Mobilization / Deployment capability. Provides a new Homeland Defense / Response backup Emergency Operations Center (EOC) capability. New facility will incorporate the Fire Arms Training Simulator (FATS) to enhance individual weapons qualification training. Relocates units to a new facility that is unencroached. (This facility will also serve as Alternate EOC for Western NJ.)

Payback:

The total estimated one-time cost to the Department of Defense to implement this recommendation is $ 13,342 thousand. The net of all costs and savings to the Department of Defense during the implementation period is a cost of $ 235 thousand. Annual recurring savings to the Department after implementation are $ 2,986 thousand with a payback of 4 years (2012). The net present value of the costs and savings to the Department over 20 years is a savings of $ 27,071 thousand.

Impact On Other Government Agencies:

This candidate recommendation provides the opportunity for other Local, State, or Federal organizations to partner with the Reserve Components to enhance Homeland Security and Homeland Defense at a reduced cost to those agencies.

Impacts:

A. Economic Impact:

Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 51 jobs (35 direct and 16 indirect jobs) over the 2006 – 2011 period in the Philadelphia, PA metropolitan statistical area, which is 0.0 percent of economic area employment.

B. Local Area Impact:

There will be a minimal impact to the community since the Reserve Component units participating in this action will remain within a local driving distance from their current location. Members of these Reserve Component units are already part of the local community and their residency status will not change. Armed Forces Reserve Centers

require minimal community infrastructure to support their activities.

C. Environmental Impact:

A preliminary environmental impact assessment was performed for this specific proposal. The assessment addressed the following environmental resource areas: 1) Compliance; 2) Restoration; and, 3) Waste Management. It was determined that there would be minimal environmental impacts on these resource areas caused by this action. A formal and more comprehensive assessment will be performed early in the implementation process along with the necessary facility environmental baseline surveys. The Army will work with community, State and Federal environmental agencies to satisfy applicable legal requirements associated with environmental impacts.

**** End of Report ****

U.S. ARMY

PIMS # 268

Candidate # USA-0077

Candidate Recommendation: **Close the Iowa Army Guard Armory Burlington, Iowa; close Army Reserve Center and Area Maintenance Support Activity in Middletown, Iowa; discontinue use of building #100-101 on Iowa Army Ammunition Plant and relocate units into a new consolidated Armed Forces Reserve Center with an organizational maintenance and vehicle storage facility on Iowa Army Ammunition Plant.**

Justification

- ✓ Multi-Component Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti-Terror / Force Protection, recruiting / retention

Military Value

- ✓ Improves operational efficiencies
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Increases training time
- ✓ Improves functional effectiveness

Payback

✓ One-Time Cost:	$21,186K
✓ Net of Implementation Costs:	$22,751K
✓ Recurring Costs:	$263K
✓ Payback Period:	Never
✓ NPV Costs:	$24,159K

Impacts

- ✓ Minimal economic impact
- ✓ Minimal community impact
- ✓ Low environmental risk / no significant issues

✓ Strategy ✓ Capacity Analysis / Data Verification ✓ MilDep Recommended ✓ De-conflicted w/JCSGs

✓ COBRA ✓ Military Value Analysis / Data Verification ✓ Criteria 6-8 Analysis ✓ De-conflicted w/MilDeps

BRAC 2005 - TABS Proposal Information Management System (PIMS)

Candidate Recommendation #USA-0077

20-Jan-05

Candidate Recommendation:

Close the Iowa Army Guard Armory Burlington, Iowa; close Army Reserve Center and Area Maintenance Support Activity in Middletown, Iowa; discontinue use of building #100-101 on Iowa Army Ammunition Plant and relocate units into a new consolidated Armed Forces Reserve Center with an organizational maintenance and vehicle storage facility on Iowa Army Ammunition Plant.

Justification:

Co-locates Iowa Army National Guard (IAARNG) units currently located in Burlington, IA Readiness Center with the US Army Reserve (USAR) units in Middletown USAR Center (USARC) and the Iowa Army Ammunition Plant (IAAP) administration center (bld 100-101) on Iowa Army Ammunition Plan. Provides capability for Home Station Soldier Readiness Processing / Mobilization / Demobilization (HS SRP/ MOB and DEMOB) activities. New facility will also serve as a disaster relief simulation center and the IAAP administration building. Existing facilities are undersized and in poor condition. The Middletown USAR Center is over 30 years old, while the Burlington IAARNG Readiness Center is over 70 years old. Anti-Terror / Force Protection (AT/FP) requirements cannot be met at the Burlington Readiness Center due to site restrictions. Co-locating maintenance operations improves equipment readiness and saves travel time to disparate locations thus increasing training time.

Payback:

The total estimated one-time cost to the Department of Defense to implement this recommendation is $ 21,186 thousand. The net of all costs and savings to the Department of Defense during the implementation period is a cost of $ 22,751 thousand. Annual recurring cost to the Department after implementation are $263 thousand with a payback of Never years ( ). The net present value of the costs and savings to the Department over 20 years is a cost of $ 24,159 thousand.

Impact On Other Government Agencies:

This candidate recommendation provides the opportunity for other Local, State, or Federal organizations to partner with the Reserve Components to enhance Homeland Security and Homeland Defense at a reduced cost to those agencies.

Impacts:

A. Economic Impact:

Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 51 jobs (35 direct and 16 indirect jobs) over the 2006 – 2011 period in the Philiadelphia, PA metropolitan statistical area, which is -0 percent of economic area employment.

B. Local Area Impact:

There will be a minimal impact to the community since the Reserve Component units

participating in this action will remain within a local driving distance from their current location. Members of these Reserve Component units are already part of the local community and their residency status will not change. Armed Forces Reserve Centers require minimal community infrastructure to support their activities.

C. Environmental Impact:

A preliminary environmental impact assessment was performed for this specific proposal. The assessment addressed the following environmental resource areas: 1) Compliance; 2) Restoration; and, 3) Waste Management. It was determined that there would be minimal environmental impacts on these resource areas caused by this action. A formal and more comprehensive assessment will be performed early in the implementation process along with the necessary facility environmental baseline surveys. The Army will work with community, State and Federal environmental agencies to satisfy applicable legal requirements associated with environmental impacts.

**** End of Report ****

U.S.ARMY

PIMS # 031

Candidate # USA-0080

Candidate Recommendation: Close the Finnell United States Army Reserve Center and co-located Area Maintenance Support Activity located in Tuscaloosa, AL; close units from the Fort Powell-Shamblin Alabama Army National Guard Readiness Center located in Tuscaloosa and relocate units to the Northport Readiness Center; close the Vicksburg and Gulfport Mississippi Army Reserve Centers, and realign the Northport Alabama Army National Guard Readiness Center by relocating the 31st Chemical Brigade and consolidating reserve component units from other closed centers into a new Armed Forces Reserve Center and co-located Field Maintenance Facility in Tuscaloosa Alabama, if the Army is able to acquire land suitable for the construction of the facility.

Justification

- ✓ Multi compo Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection, recruiting / retention

Military Value

- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Improves operational efficiencies
- ✓ Improves functional effectiveness

Payback

✓ One-Time Cost:	$13,685K
✓ Net of Implementation Costs:	$2,450K
✓ Recurring Savings:	$2,517K
✓ Payback Period:	5 years
✓ NPV Savings:	$20,646K

Impacts

- ✓ Minimal economic impact – maximum potential loss of 52 jobs (28 direct and 24 indirect) or 0.1 percent of the total employment
- ✓ Minimal community impact
- ✓ Low environmental risk / no significant issues

✓ Strategy ✓ Capacity Analysis / Data Verification ✓ MilDep Recommended ✓ De-conflicted w/JCSGs

✓ COBRA ✓ Military Value Analysis / Data Verification ✓ Criteria 6-8 Analysis ✓ De-conflicted w/MilDeps

BRAC 2005 - TABS Proposal Information Management System (PIMS)

Candidate Recommendation # USA-0080

20-Jan-05

Candidate Recommendation:

Close the Finnell United States Army Reserve Center and co-located Area Maintenance Support Activity located in Tuscaloosa, AL; close units from the Fort Powell-Shamblin Alabama Army National Guard Readiness Center located in Tuscaloosa and relocate units to the Northport Readiness Center; close the Vicksburg and Gulfport Mississippi Army Reserve Centers, and realign the Northport Alabama Army National Guard Readiness Center by relocating the 31st Chemical Brigade and consolidating reserve component units from other closed centers into a new Armed Forces Reserve Center and co-located Field Maintenance Facility in Tuscaloosa Alabama, if the Army is able to acquire land suitable for the construction of the facility.

Justification:

Current facilities are 46 and 50 year old. Urban encroachment prevents expansion. Finnel Armed Forces Reserve Center (AFRC) and co-located Army Maintenance Support Activity (AMSA) #154 are in high crime area. Military equipment has been damaged by random gunshots. Local security cannot be enhanced and the facilities cannot meet current Anti Terror/Force Protection (AT/FP) requirements. In addition, current location and size prevent the conduct of realistic training. Construct an AFRC in Tuscaloosa, AL, that will provide for future expansion. Improves training and maintenance capabilities. Greatly enhances soldier safety and well-being and safeguards government equipment by exceeding local security and meeting AT/FP requirements. Co-location of medical, chemical, along with maintenance capability (AMSA shop) improves soldier and unit readiness. Facilitates the ability of units/soldiers to train in a safe environment and allows for hospital unit personnel to set up Deployable Medical Training Sets (DEPMEDS). This recommendation will support Home Station Soldier Readiness Processing/Mobilization/Demobilization (SRP/MOB/DEMOB) and other emergency requirements to include Homeland Defense. The unit that is in the Ft Powell-Shamblin facility will move to Northport Armory and the 31st Chemical Brigade that is in the Northport Armory will move to the new AFRC. (This proposal will not show an action at the Northport Armory because the closing facility is the Fort Powell Shamblin Armory.) No units restation as a result of the closure of Vicksburg Army Reserve Center #1 and the Doyle Hickey Army Reserve Center (Gulfport, Mississippi).

Payback:

The total estimated one-time cost to the Department of Defense to implement this recommendation is $ 13,685 thousand. The net of all costs and savings to the Department of Defense during the implementation period is a cost of $ 2,450 thousand. Annual recurring savings to the Department after implementation are $ 2,517 thousand with a payback of 5 years (2013). The net present value of the costs and savings to the Department over 20 years is a savings of $ 20,646 thousand.

Impact On Other Government Agencies:

This candidate recommendation provides the opportunity for other Local, State, or Federal

organizations to partner with the Reserve Components to enhance Homeland Security and Homeland Defense at a reduced cost to those agencies.

Impacts:

A. Economic Impact:

Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 52 jobs (28 direct and 24 indirect jobs) over the 2006 – 2011 period in the Meridian, MS Micropolitan Statistical Area, which is 0.1% percent of economic area employment.

B. Local Area Impact:

There will be a minimal impact to the community since the Reserve Component units participating in this action will remain within a local driving distance from their current location. Members of these Reserve Component units are already part of the local community and their residency status will not change. Armed Forces Reserve Centers require minimal community infrastructure to support their activities.

C. Environmental Impact:

A preliminary environmental impact assessment was performed for this specific proposal. The assessment addressed the following environmental resource areas: 1) Compliance; 2) Restoration; and, 3) Waste Management. It was determined that there would be minimal environmental impacts on these resource areas caused by this action. A formal and more comprehensive assessment will be performed early in the implementation process along with the necessary facility environmental baseline surveys. The Army will work with community, State and Federal environmental agencies to satisfy applicable legal requirements associated with environmental impacts.

**** End of Report ****

U.S.ARMY

PIMS # 020

Candidate # USA-0081

Candidate Recommendation: Close Connecticut US Army Reserve Centers: Middletown and associated Organizational Maintenance Shop (Middletown), SGT Libby and associated Organizational Maintenance Shop (New Haven); close Army Reserve Area Maintenance Support Activity #69 Milford; close Connecticut Army Guard Armories Putnam, Manchester, New Britain; close Connecticut Army Guard facility Newington and re-locate units to a new Armed Forces Reserve Center, Organizational Maintenance Shop and Army Maintenance Support Activity in Middletown Connecticut.

Justification

- ✓ Multi Compo Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Terminates lease / closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection, recruiting / retention

Military Value

- ✓ New Army maintenance capability
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Transformational – improves functional effectiveness
- ✓ Consolidates / collocates training
- ✓ Improves operational efficiencies

Payback

✓ One-Time Cost:	$86,689K
✓ Net of Implementation Costs:	$82,576K
✓ Recurring Savings:	$1,203K
✓ Payback Period:	100+ years
✓ NPV Costs:	$67,984K

Impacts

- ✓ Maximum potential reduction of 28 jobs (20 direct & 8 indirect) or less than 0.1 % of the total ROI employment
- ✓ Minimal community impact
- ✓ Low environmental risk / no significant issues

✓ Strategy ✓ Capacity Analysis / Data Verification ✓ MilDep Recommended ✓ De-conflicted w/JCSGs

✓ COBRA ✓ Military Value Analysis / Data Verification ✓ Criteria 6-8 Analysis ✓ De-conflicted w/MilDeps

BRAC 2005 - TABS Proposal Information Management System (PIMS)

Candidate Recommendation #USA-0081

20-Jan-05

Candidate Recommendation:

Close Connecticut US Army Reserve Centers: Middletown and associated Organizational Maintenance Shop (Middletown), SGT Libby and associated Organizational Maintenance Shop (New Haven); close Army Reserve Area Maintenance Support Activity #69 Milford;close Connecticut Army Guard Armories Putnam, Manchester, New Britain; close Connecticut Army Guard facility Newington and re-locate units to a new Armed Forces Reserve Center, Organizational Maintenance Shop and Army Maintenance Support Activity in Middletown Connecticut.

Justification:

Existing facilities range from between 22 and 80 years of age and require extensive repairs since most are classified Red or Amber on the Installation Status Report (ISR). None of these facilities meet/support current space or Anti Terror/Force Protection (AT/FP) requirements. The relocation of an Area Maintenance Support Activity (AMSA 69) from the 94th Regional Readiness Command (RRC) and an Organizational Maintenance Support (OMS) activity from the Connecticut Army National Guard (CTARNG) into the proposed new facility will greatly enhance unit's maintenance readiness. Collocating engineer (EN), infantry (IN), quartermaster (QM), military intelligence (MI), military police (MP), and medical units creates new training synergy and cross-functional career development opportunities. This proposed facility would also serve as an Equipment Concentration Site (ECS) for both the CTARNG and the United States Army Reserve (USAR). This proposal collocates military elements and will thereby achieve cost savings. The proposal creates opportunities to also collocate other Federal Agencies such as FEMA with the Army in one controlled access complex, thus creating a possible reduction in AT/FP costs. Unit's training readiness will improve with the small to medium maneuver training area and Military Operations in Urban Terrain (MOUT) area included in this facility. New facility will support Home Station Soldier Readiness Processing, Mobilization and Demobilization (SRP, MOB, and DEMOB).

Payback:

The total estimated one-time cost to the Department of Defense to implement this recommendation is $ 86,689 thousand. The net of all costs and savings to the Department of Defense during the implementation period is a cost of $ 82,576 thousand. Annual recurring savings to the Department after implementation are $ 1,203 thousand with a payback of 100+ years (2108). The net present value of the costs and savings to the Department over 20 years is a cost of $ 67,984 thousand.

Impact On Other Government Agencies:

This candidate recommendation provides the opportunity for other Local, State, or Federal organizations to partner with the Reserve Components to enhance Homeland Security and Homeland Defense at a reduced cost to those agencies.

Impacts:

A. Economic Impact:

Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 28 jobs (20 direct and 8 indirect jobs) over the 2006 – 2011 period in the Hartford, CT metropolitan area, which is less than 0.1 percent of economic area employment.

B. Local Area Impact:

There will be a minimal impact to the community since the Reserve Component units participating in this action will remain within a local driving distance from their current location. Members of these Reserve Component units are already part of the local community and their residency status will not change. Armed Forces Reserve Centers require minimal community infrastructure to support their activities.

C. Environmental Impact:

A preliminary environmental impact assessment was performed for this specific proposal. The assessment addressed the following environmental resource areas: 1) Compliance; 2) Restoration; and, 3) Waste Management. It was determined that there would be minimal environmental impacts on these resource areas caused by this action. A formal and more comprehensive assessment will be performed early in the implementation process along with the necessary facility environmental baseline surveys. The Army will work with community, State and Federal environmental agencies to satisfy applicable legal requirements associated with environmental impacts.

**** End of Report ****

Candidate Recommendation: **Close the Iowa Army National Guard Armory in Muscatine, Iowa; close the United States Reserve Center in Muscatine, Iowa; and re-locate units into a new consolidated Armed Forces Reserve Center in Muscatine, Iowa, if the Army is able to acquire suitable land for the construction of the facilities.**

Justification

- ✓ Multi-Component Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Eliminates lease / closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection, recruiting / retention

Military Value

- ✓ High Military Value – Enhanced operations
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Increases training associations
- ✓ Combines combat support units in one location

Payback

✓ One-Time Cost:	$8,418K
✓ Net of Implementation Costs:	$9,228K
✓ Recurring Costs:	$152K
✓ Payback Period:	Never
✓ NPV Costs:	$10,224K

Impacts

- ✓ Minimal economic impact
- ✓ Minimal community impact
- ✓ Low environmental risk / no significant issues

✓ Strategy ✓ Capacity Analysis / Data Verification ✓ MilDep Recommended ✓ De-conflicted w/JCSGs

✓ COBRA ✓ Military Value Analysis / Data Verification ✓ Criteria 6-8 Analysis ✓ De-conflicted w/MilDeps

BRAC 2005 - TABS Proposal Information Management System (PIMS)

Candidate Recommendation #USA-0082

20-Jan-05

Candidate Recommendation:

Close the Iowa Army National Guard Armory in Muscatine, Iowa; close the United States Army Reserve Center in Muscatine, Iowa; and re-locate units into a new consolidated Armed Forces Reserve Center in Muscatine, Iowa, if the State of Iowa provides the real property at no cost to the United States.

Justification:

This proposal moves US Army Reserve (USAR) out of leased facility that is significantly encroached by the community around it. The Army National Guard (ARNG) facility is over 50 years old. The new facility will meet unit requirements and provide enhanced capability to execute home station mobilization and soldier readiness processing. All units will be in a modern facility equipped with distance learning classrooms and video teleconference capabilities that greatly enhances distributed learning and professional skills / sustainment training. These same technologies also increase the ability to support homeland security / domestic response capabilities. Relocating these units to a modern facility greatly enhances the units' ability to attract, recruit and retain members of the Guard and Reserve. A site has been identified but not acquired. The state of Iowa will purchase land at no cost to Federal Government.

Payback:

The total estimated one-time cost to the Department of Defense to implement this recommendation is $ 8,418 thousand. The net of all costs and savings to the Department of Defense during the implementation period is a cost of $ 9,228 thousand. Annual recurring cost to the Department after implementation are $ 152 thousand with a payback of Never years ( ). The net present value of the costs and savings to the Department over 20 years is a cost of $ 10,224 thousand.

Impact On Other Government Agencies:

This candidate recommendation provides the opportunity for other Local, State, or Federal organizations to partner with the Reserve Components to enhance Homeland Security and Homeland Defense at a reduced cost to those agencies.

Impacts:

A. Economic Impact:

Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential reduction/increase of 0 jobs (0 direct and 0 indirect jobs) over the 2006 – 2011 period in the Muscatine County, IA metropolitan area, which is 0 percent of economic area employment.

B. Local Area Impact:

There will be a minimal impact to the community since the Reserve Component units

participating in this action will remain within a local driving distance from their current location. Members of these Reserve Component units are already part of the local community and their residency status will not change. Armed Forces Reserve Centers require minimal community infrastructure to support their activities.

C. Environmental Impact:

A preliminary environmental impact assessment was performed for this specific proposal. The assessment addressed the following environmental resource areas: 1) Compliance; 2) Restoration; and, 3) Waste Management. It was determined that there would be minimal environmental impacts on these resource areas caused by this action. A formal and more comprehensive assessment will be performed early in the implementation process along with the necessary facility environmental baseline surveys. The Army will work with community, State and Federal environmental agencies to satisfy applicable legal requirements associated with environmental impacts.

**** End of Report ****

U.S.ARMY

PIMS # 273

Candidate # USA-0086

Candidate Recommendation: **Close Minnesota Army National Guard Armory Cambridge, Minnesota; close the US Army Reserve Center Cambridge, Minnesota and re-locate units into a new Armed Forces Reserve Center in Cambridge Minnesota, if the State of Minnesota provides the real property at no cost to the United States.**

Justification

- ✓ Multi Compo Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Eliminates lease / closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection / recruiting / retention

Military Value

- ✓ High Military Value – New Army Capability
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Increases training time and effectiveness
- ✓ Combines combat support units in one location

Payback

✓ One-Time Cost:	$8,338K
✓ Net of Implementation Costs:	$8,959K
✓ Recurring Costs:	$102K
✓ Payback Period:	Never
✓ NPV Costs:	$9,505K

Impacts

- ✓ Minimal economic impact
- ✓ Minimal community impact
- ✓ Low environmental risk / no significant issues

- ✓ Strategy
- ✓ COBRA
- ✓ Capacity Analysis / Data Verification
- ✓ Military Value Analysis / Data Verification
- ✓ MilDep Recommended
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/JCSGs
- ✓ De-conflicted w/MilDeps

BRAC 2005 - TABS Proposal Information Management System (PIMS)

Candidate Recommendation # USA-0086

20-Jan-05

Candidate Recommendation:

Close Minnesota Army National Guard Armory Cambridge, Minnesota; close the US Army Reserve Center Cambridge, Minnesota and re-locate units into a new Armed Forces Reserve Center in Cambridge Minnesota, if the State of Minnesota provides the real property at no cost to the United States.

Justification:

Close Cambridge Army National Guard (ARNG) Center (leased) and Cambridge US Army Reserve Center (USARC) (45 years old) and construct an Armed Forces Reserve Center (AFRC) on an approximately 30 acre site in Cambridge that will be donated by the community. Both facilities are rated RED on the Installation Status Report (ISR). Affected units will relocate to the new AFRC that will provide for expansion, facilitate Soldier Readiness Processing (SRP), mobilization, and post-mobilization activities. Its proximity to Camp Ripley Training Center would allow for weapons qualification, maneuver training, bivouac sites and Nuclear/Biological/Chemical (NBC) training. Provides enhanced facilities and mutual support for training, mobilization and deployment operations. Anti Terror/Force Protection (AT/FP) posture will be enhanced, as the new facility will comply with all force protection requirements.

Payback:

The total estimated one-time cost to the Department of Defense to implement this recommendation is $ 8,338 thousand. The net of all costs and savings to the Department of Defense during the implementation period is a cost of $ 8,959 thousand. Annual recurring cost to the Department after implementation are $ 102 thousand with a payback of Never years ( ). The net present value of the costs and savings to the Department over 20 years is a cost of $ 9,505 thousand.

Impact On Other Government Agencies:

This candidate recommendation provides the opportunity for other Local, State, or Federal organizations to partner with the Reserve Components to enhance Homeland Security and Homeland Defense at a reduced cost to those agencies.

Impacts:

A. Economic Impact:

Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential reduction/increase of 0 jobs (0 direct and 0 indirect jobs) over the 2006 – 2011 period in the Minneapolis-St. Paul-Bloomington, MN-WI metropolitan area, which is 0 percent of economic area employment.

B. Local Area Impact:

There will be a minimal impact to the community since the Reserve Component units participating in this action will remain within a local driving distance from their current

location. Members of these Reserve Component units are already part of the local community and their residency status will not change. Armed Forces Reserve Centers require minimal community infrastructure to support their activities.

C. Environmental Impact:

A preliminary environmental impact assessment was performed for this specific proposal. The assessment addressed the following environmental resource areas: 1) Compliance; 2) Restoration; and, 3) Waste Management. It was determined that there would be minimal environmental impacts on these resource areas caused by this action. A formal and more comprehensive assessment will be performed early in the implementation process along with the necessary facility environmental baseline surveys. The Army will work with community, State and Federal environmental agencies to satisfy applicable legal requirements associated with environmental impacts.

**** End of Report ****

U.S.ARMY

PIMS # 201

Candidate # USA-0087

Candidate Recommendation: **Close Missouri Army National Guard Armories in Cape Girardeau, Jackson, and Charleston; close the United States Army Reserve Center Cape Girardeau and re-locate units into a new Armed Forces Reserve Center in Cape Girardeau, Missouri, if the State of Missouri provides the real property at no cost to the United States.**

Justification

- ✓ Multi component Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities / eliminates lease
- ✓ Enhances Anti Terror / Force Protection, recruiting / retention

Military Value

- ✓ High Military Value – New Army Capability
- ✓ Increases training time and effectiveness
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Maximizes training associations

Payback

✓ One-Time Cost:	$28,272K
✓ Net of Implementation Costs:	$16,307K
✓ Recurring Savings:	$2,822K
✓ Payback Period:	11 Years
✓ NPV Savings:	$10,207K

Impacts

- ✓ Max potential reduction of 39 jobs (32 direct & 7 indirect) or less than 0.1 % of the total ROI employment
- ✓ Minimal community impact
- ✓ Low environmental risk / no significant issues

- ✓ Strategy
- ✓ COBRA
- ✓ Capacity Analysis / Data Verification
- ✓ Military Value Analysis / Data Verification
- ✓ MilDep Recommended
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/JCSGs
- ✓ De-conflicted w/MilDeps

BRAC 2005 - TABS Proposal Information Management System (PIMS)

Candidate Recommendation #USA-0087

19-Jan-05

Candidate Recommendation:

Close Missouri Army National Guard Armories in Cape Girardeau, Jackson, and Charleston; close the United States Army Reserve Center Cape Girardeau and re-locate units into a new Armed Forces Reserve Center in Cape Girardeau, Missouri, if the State of Missouri provides the real property at no cost to the United States.

Justification:

Relocate Missouri Army National Guard (MOARNG) units from 53+ years old (with Installation Status Report (ISR) rated AMBER and RED) facilities to new Armed Forces Reserve Center (AFRC). Proposal collocates MOARNG, US Army Reserve (USAR), and possible US Navy Reserve (USNR) units into one location creating new joint training synergy. Moving units to this new AFRC will enhance their readiness by its proposed accessibility from I-55, home station mobilization capabilities, Organizational Maintenance Shop (OMS), and proximity to Wappapello Training Site (50 minutes travel time). New AFRC will meet all Anti Terror/Force Protection (AT/FP) requirements, plus a Highway Patrol Detachment will be one of the tenants.

Payback:

The total estimated one-time cost to the Department of Defense to implement this recommendation is $ 28,272 thousand. The net of all costs and savings to the Department of Defense during the implementation period is a cost of $ 16,307 thousand. Annual recurring savings to the Department after implementation are $ 2,822 thousand with a payback of 11 years (2019). The net present value of the costs and savings to the Department over 20 years is a savings of $ 10,207 thousand.

Impact On Other Government Agencies:

This candidate recommendation provides the opportunity for other Local, State, or Federal organizations to partner with the Reserve Components to enhance Homeland Security and Homeland Defense at a reduced cost to those agencies.

Impacts:

A. Economic Impact:

Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 39 jobs (32 direct and 7 indirect jobs) over the 2006 – 2011 period in the Cape Girardeau-Jackson Missouri-Illinois micropolitan area, which is less than 0.1 percent of economic area employment.

B. Local Area Impact:

There will be a minimal impact to the community since the Reserve Component units participating in this action will remain within a local driving distance from their current location. Members of these Reserve Component units are already part of the local community and their residency status will not change. Armed Forces Reserve Centers

require minimal community infrastructure to support their activities.

C. Environmental Impact:

A preliminary environmental impact assessment was performed for this specific proposal. The assessment addressed the following environmental resource areas: 1) Compliance; 2) Restoration; and, 3) Waste Management. It was determined that there would be minimal environmental impacts on these resource areas caused by this action. A formal and more comprehensive assessment will be performed early in the implementation process along with the necessary facility environmental baseline surveys. The Army will work with community, State and Federal environmental agencies to satisfy applicable legal requirements associated with environmental impacts.

**** End of Report ****

U.S. ARMY

PIMS # 231

Candidate # USA-0089

Candidate Recommendation: Realign Fort Missoula, Montana by relocating all units of the Army Reserve Center Veuve Hall (building 26), the Area Maintenance Support Activity shop #75, and the Army Guard Armory; and relocating those units to a new Armed Forces Reserve Center on 22 acres of state owned land in Missoula, Montana.

Justification

- ✓ Multi-Component Reserve collocation/eliminates encroachment
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection, recruiting / retention

Military Value

- ✓ Increases training time and effectiveness
- ✓ Improves operational efficiencies
- ✓ Combines combat and support units in one location
- ✓ Enhances Homeland Security and Homeland Defense

Payback

✓ One-Time Cost:	$17,994K
✓ Net of Implementation Costs:	$17,705K
✓ Recurring Savings:	$168K
✓ Payback Period:	100+ Years
✓ NPV Costs:	$15,372K

Impacts

- ✓ Minimal economic impact
- ✓ Minimal community impact
- ✓ Low environmental risk / no significant issues

✓ Strategy ✓ Capacity Analysis / Data Verification ✓ MilDep Recommended ✓ De-conflicted w/JCSGs

✓ COBRA ✓ Military Value Analysis / Data Verification ✓ Criteria 6-8 Analysis ✓ De-conflicted w/MilDeps

BRAC 2005 - TABS Proposal Information Management System (PIMS)

Candidate Recommendation #USA-0089

20-Jan-05

Candidate Recommendation:

Close the Army Reserve Center Veuve Hall (building 26) and the Area Maintenance Support Activity shop #75 both located on Fort Missoula, MT., and the Army Guard Armory located in Missoula; relocating all reserve component units to a new Armed Forces Reserve Center in Missoula, Montana, if the State of Montana provides the real property at no cost to the United States.

Justification:

This proposal closes Veuve Hall US Army Reserve (USAR) Center, Army Maintenance Support Activity #75 (AMSA) at Fort Missoula, and the Army National guard (ARNG) Readiness Center in Missoula and constructs a new Armed Forces Reserve Center (AFRC) on 22 acres of state owned land in Missoula, MT. The proposal consolidates 9 USAR units, an AMSA shop, 5 Montana Army National Guard (MTARNG) units, and the State of Montana Veterans Affairs Office into this proposed AFRC. The new AFRC will provide better Anti-Terror/Force Protection (AT/FP) measures, adequate space (for training, supply, administration, and maintenance), allow home station Soldier Readiness Processing (SRP)/mobilization/demobilization activities, and significant future expansion. Provides enhanced facilities and mutual support for training, mobilization and deployment operations.

Payback:

The total estimated one-time cost to the Department of Defense to implement this recommendation is $ 17,994 thousand. The net of all costs and savings to the Department of Defense during the implementation period is a cost of $ 17,705 thousand. Annual recurring savings to the Department after implementation are $ 168 thousand with a payback of 100 years (2108). The net present value of the costs and savings to the Department over 20 years is a cost of $ 15,372 thousand.

Impact On Other Government Agencies:

This candidate recommendation provides the opportunity for other Local, State, or Federal organizations to partner with the Reserve Components to enhance Homeland Security and Homeland Defense at a reduced cost to those agencies.

Impacts:

A. Economic Impact:

Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential reduction/increase of 0 jobs (0 direct and 0 indirect jobs) over the 2006 – 2011 period in the Missoula metropolitan area, which is 0 percent of economic area employment.

B. Local Area Impact:

This recommendation has minimal impact to community since most unit/installation relocations are within a local driving distance from the soldiers' current residence.

Reservists and full-time personnel will not need to relocate as a result of this proposal.

Negligible Impact

C. Environmental Impact:

A preliminary environmental impact assessment was performed for this specific proposal. The assessment addressed the following environmental resource areas: 1) Compliance; 2) Restoration; and, 3) Waste Management. It was determined that there would be minimal environmental impacts on these resource areas caused by this action. A formal and more comprehensive assessment will be performed early in the implementation process along with the necessary facility environmental baseline surveys. The Army will work with community, State and Federal environmental agencies to satisfy applicable legal requirements associated with environmental impacts.

**** End of Report ****

U.S.ARMY

PIMS # 065

Candidate # USA-0090

Candidate Recommendation: **Close New York Army National Guard Newburg Armory; close US Army Reserve Center Stewart Newburg; and re-locate units to a new Armed Forces Reserve Center on Stewart Army Sub Post adjacent to Stewart Air National Guard Base, New York.**

Justification

- ✓ Multi-Component Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror/Force Protection / recruiting/retention

Military Value

- ✓ High Value Multi-Component operational efficiencies
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Increases training time
- ✓ Collocates combat and support units

Payback

✓ One-Time Cost:	$25,682K
✓ Net of Implementation Costs:	$20,869K
✓ Recurring Savings:	$1,265K
✓ Payback Yrs /Break Even Yr:	33 years
✓ NPV Costs:	$8,336K

Impacts

- ✓ Minimal economic impact
- ✓ Minimal community impact
- ✓ Low environmental risk / no significant issues

✓ Strategy ✓ Capacity Analysis / Data Verification ✓ MilDep Recommended ✓ De-conflicted w/JCSGs

✓ COBRA ✓ Military Value Analysis / Data Verification ✓ Criteria 6-8 Analysis ✓ De-conflicted w/MilDeps

BRAC 2005 - TABS Proposal Information Management System (PIMS)

Candidate Recommendation # USA-0090

20-Jan-05

Candidate Recommendation:

Close New York Army National Guard Newburg Armory; close US Army Reserve Center Stewart Newburg; and re-locate units to a new Armed Forces Reserve Center on Stewart Army Sub Post adjacent to Stewart Air National Guard Base, New York.

Justification:

This proposal closes one Army National Guard (ARNG) Readiness Center and one Army Reserve Center and relocates them to Stewart Army SubPost in a new Armed Forces Reserve Center. Company D, 1-101 Armor; Battery A, 1-258 Field Artillery; Det 1 of Company B, 50th Combat Support Battalion (CSB); HHC, 411th En Bde; the 98th Training Battalion, 98th Regiment; and the 77th Area Maintenance Support Activity are housed in a single modern facility. The Newburgh ARNG Readiness Center facilities are rated "Red" on the Installation Status Report (ISR). The Stewart Newburgh Army Reserve Center and Army Maintenance Support Activity (AMSA) Shop are rated "Amber" on the ISR. All of these facilities have significant encroachment issues, which prevent them from meeting Anti-Terror/Force Protection (AT/FP) requirements. New facility will meet unit requirements and provide enhanced capability to execute home station mobilization and soldier readiness processing. All affected units are in a modern facility equipped with distance learning classrooms and video teleconference capabilities that greatly enhances distributed learning and professional skills / sustainment training. These same technologies also increase the ability to support homeland security / domestic response capabilities. Mission maintenance activities and equipment readiness will improve by co-locating maintenance functions in the new facility. Relocating these units to a modern facility greatly enhances the units' ability to attract, recruit and retain members of the Guard and Reserve.

Payback:

The total estimated one-time cost to the Department of Defense to implement this recommendation is $ 25,682 thousand. The net of all costs and savings to the Department of Defense during the implementation period is a cost of $ 20,869 thousand. Annual recurring savings to the Department after implementation are $ 1,265 thousand with a payback of 33 years (2041). The net present value of the costs and savings to the Department over 20 years is a cost of $ 8,336 thousand.

Impact On Other Government Agencies:

This candidate recommendation provides the opportunity for other Local, State, or Federal organizations to partner with the Reserve Components to enhance Homeland Security and Homeland Defense at a reduced cost to those agencies.

Impacts:

A. Economic Impact:

Economic Impact on Communities: Assuming no economic recovery, this recommendation

could result in a maximum potential reduction/increase of 0 jobs (0 direct and 0 indirect jobs) over the 2006 – 2011 period in the Poughkeepsie-Newburgh-Middletown, NY metropolitan area, which is 0 percent of economic area employment.

B. Local Area Impact:

There will be a minimal impact to the community since the Reserve Component units participating in this action will remain within a local driving distance from their current location. Members of these Reserve Component units are already part of the local community and their residency status will not change. Armed Forces Reserve Centers require minimal community infrastructure to support their activities.

C. Environmental Impact:

A preliminary environmental impact assessment was performed for this specific proposal. The assessment addressed the following environmental resource areas: 1) Compliance; 2) Restoration; and, 3) Waste Management. It was determined that there would be minimal environmental impacts on these resource areas caused by this action. A formal and more comprehensive assessment will be performed early in the implementation process along with the necessary facility environmental baseline surveys. The Army will work with community, State and Federal environmental agencies to satisfy applicable legal requirements associated with environmental impacts.

**** End of Report ****

U.S. ARMY

PIMS # 090

Candidate # USA-0092

Candidate Recommendation: **Close National Guard Readiness Centers located in Lawton, Frederick, Anadarko, Chickasha, Marlow, Walters, and Healdton; close United States Army Reserve Centers located in Keathley, Oklahoma; Burris, Oklahoma and Wichita Falls, Texas; close the 1st, 3rd, 5th, and 6th United States Army Reserve Centers and Equipment Concentration Site (ECS) located on Fort Sill; realign B/1-158 Field Artillery (MLRS) from the Oklahoma Army National Guard Readiness Center located in Duncan and re-locate units into a new Armed Forces Reserve Center on Fort Sill, Oklahoma and a new United States Army Reserve Equipment Concentration Site to be collocated with the Oklahoma Army National Guard Maneuver Area Training Equipment Site on Fort Sill.**

Justification

- ✓ Multi compo Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection, recruiting / retention

Military Value

- ✓ High Military Value – New Joint Capability
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Establishes joint interoperability
- ✓ Improves operational efficiencies

Payback

✓ One-Time Cost:	$46,526K
✓ Net of Implementation Costs:	$47,453K
✓ Recurring Savings:	$27K
✓ Payback Period:	100+ Years
✓ NPV Costs:	$45,105K

Impacts

- ✓ Minimal economic impact-maximum potential reduction of 0 jobs in the Lawton, OK metropolitan area.
- ✓ Minimal community impact
- ✓ Low environmental risk / no significant issues

- ✓ Strategy
- ✓ COBRA
- ✓ Capacity Analysis / Data Verification
- ✓ Military Value Analysis / Data Verification
- ✓ MilDep Recommended
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/JCSGs
- ✓ De-conflicted w/MilDeps

BRAC 2005 - TABS Proposal Information Management System (PIMS)

Candidate Recommendation # USA-0092

20-Jan-05

Candidate Recommendation:

Close National Guard Readiness Centers located in Lawton, Frederick, Anadarko, Chickasha, Marlow, Walters, and Healdton; close United States Army Reserve Centers located in Keathley, Oklahoma; Burris, Oklahoma and Wichita Falls, Texas; close the 1st, 3rd, 5th, and 6th United States Army Reserve Centers and Equipment Concentration Site (ECS) located on Fort Sill; realign B/1-158 Field Artillery (MLRS) from the Oklahoma Army National Guard Readiness Center located in Duncan and re-locate units into a new Armed Forces Reserve Center on Fort Sill, Oklahoma and a new United States Army Reserve Equipment Concentration Site to be collocated with the Oklahoma Army National Guard Maneuver Area Training Equipment Site on Fort Sill.

Justification:

Closes 7 Army National Guard (ARNG) facilities and 8 USAR facilities and relocates them all in a new AFRC facility on Fort Sill. Realigns the Duncan ARNG Readiness Center (MLRS unit) by relocating to the new AFRC . Collocates field artillery, maintenance, quartermaster, and engineer units in one location creating new training synergies and cross-functional career development opportunities. Creates a reserve component maintenance and storage facility on a major installation where training areas and ranges are located. Consolidates a Multiple Launch Rocket System (MLRS) battalion into Fort Sill where the Field Artillery School and ranges are located. Creates base operations support (BASOPs) efficiencies, moves 769 personnel onto a Power Projection Platform to enhances mobilization and deployment. Existing soldier services facilities will have a positive effect in soldier's morale and retention. Anti Terror / Force Protection (AT/FP) posture will be enhanced, as facility will comply with all force protection requirements and will be located on a controlled access installation. New facility will provide for ability to conduct Home Station Soldier Readiness Processing / Mobilization / Demobilization (SRP/MOB/DEMOB).

Payback:

The total estimated one-time cost to the Department of Defense to implement this recommendation is $ 46,526 thousand. The net of all costs and savings to the Department of Defense during the implementation period is a cost of $ 47,453 thousand. Annual recurring savings to the Department after implementation are $ 27 thousand with a payback of 100+ years (2108). The net present value of the costs and savings to the Department over 20 years is a cost of $ 45,105 thousand.

Impact On Other Government Agencies:

This candidate recommendation provides the opportunity for other Local, State, or Federal organizations to partner with the Reserve Components to enhance Homeland Security and Homeland Defense at a reduced cost to those agencies.

Impacts:

A. Economic Impact:

Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 0 jobs (0 direct and 0 indirect jobs) over the 2006 – 2011 period in the Lawton, OK metropolitan area, which is 0 percent of economic area employment.

B. Local Area Impact:

There will be a minimal impact to the community since the Reserve Component units participating in this action will remain within a local driving distance from their current location. Members of these Reserve Component units are already part of the local community and their residency status will not change. Armed Forces Reserve Centers require minimal community infrastructure to support their activities.

C. Environmental Impact:

A preliminary environmental impact assessment was performed for this specific proposal. The assessment addressed the following environmental resource areas: 1) Compliance; 2) Restoration; and, 3) Waste Management. It was determined that there would be minimal environmental impacts on these resource areas caused by this action. A formal and more comprehensive assessment will be performed early in the implementation process along with the necessary facility environmental baseline surveys. The Army will work with community, State and Federal environmental agencies to satisfy applicable legal requirements associated with environmental impacts.

**** End of Report ****

U.S. ARMY

PIMS # 107

Candidate # USA-0095

Candidate Recommendation: **Close Puerto Rico Army Guard Readiness Centers: Rocafort (Humacao), Algarin (Juncos), and Rivera (Ceiba). Realign United States Army Reserve Center 1st Lieutenant Paul Lavergne (Bayamon) by relocating the 973rd Combat Support (CS) Company and units from the closed Army Guard Readiness Centers into a new Armed Forces Reserve Center on USAR property in Ceiba, Puerto Rico.**

Justification

- ✓ Multi Compo Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Enhances Anti Terror/Force Protection, recruiting/retention

Military Value

- ✓ New Army capability – collocates combat and support units
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Improves operational efficiencies
- ✓ Increases training time

Payback

✓ One-Time Cost:	$26,407K
✓ Net of Implementation Costs:	$26,641K
✓ Recurring Savings:	$97K
✓ Payback Period:	100+Years
✓ NPV Costs:	$24,581K

Impacts

- ✓ Minimal economic impact
- ✓ Minimal community impact
- ✓ Low environmental risk / no significant issues

✓ Strategy ✓ Capacity Analysis / Data Verification ✓ MilDep Recommended ✓ De-conflicted w/JCSGs

✓ COBRA ✓ Military Value Analysis / Data Verification ✓ Criteria 6-8 Analysis ✓ De-conflicted w/MilDeps

BRAC 2005 - TABS Proposal Information Management System (PIMS)

Candidate Recommendation # USA-0095

20-Jan-05

Candidate Recommendation:

Close Puerto Rico Army Guard Readiness Centers: Rocafort (Humacao), Algarin (Juncos), and Rivera (Ceiba). Realign United States Army Reserve Center 1st Lieutenant Paul Lavergne (Bayamon) by relocating the 973rd Combat Support (CS) Company and units from the closed Army Guard Readiness Centers into a new Armed Forces Reserve Center on USAR property in Ceiba, Puerto Rico.

Justification:

Current facilities limit training potential and range in age from 23 years old to over 50 years old. Co-locates personnel and equipment thereby enhancing training and increasing training time. Co-locates Quartermaster (QM), Transportation (TC), Infantry (IN) and Engineer (EN) units allowing for new training relationships and synergy. Specifically enhances readiness for a QM Company (CO) with a mission for water storage and distribution. Training is enhanced due to closer proximity to Camp Santiago Training Center (CSTC), which is within one hour drive. Improves equipment storage and availability due to consolidation at one location. Equipment concentration improves maintenance support and enhances readiness. This new AFRC will not support pre mobilization (MOB) Soldier Readiness Processing (SRP) due to lack of billeting capability for extended MOB operations; however it supports MOB as a marshalling area. In addition, this site may facilitate stockpiling of essential war fighting equipment for immediate deployment through available sea and airports of embarkation. Co-tenants include: Homeland Security Agencies (HSA), Immigration Customs Enforcement (ICE), and US Coast Guard (USCG). All applicable Anti Terror/Force Protection (AT/FP) measures will be applied to this new facility. (Navy is in the process of transferring approximately 90 acres (non BRAC action) to the Army.

Payback:

The total estimated one-time cost to the Department of Defense to implement this recommendation is $ 26,407 thousand. The net of all costs and savings to the Department of Defense during the implementation period is a cost of $ 26,641 thousand. Annual recurring savings to the Department after implementation are $ 97 thousand with a payback of 100+ years ((2109)). The net present value of the costs and savings to the Department over 20 years is a cost of $ 24,581 thousand.

Impact On Other Government Agencies:

This candidate recommendation provides the opportunity for other Local, State, or Federal organizations to partner with the Reserve Components to enhance Homeland Security and Homeland Defense at a reduced cost to those agencies.

Impacts:

A. Economic Impact:

Economic Impact on Communities: Assuming no economic recovery, this recommendation

could result in a maximum potential reduction/increase of 0 jobs (0 direct and 0 indirect jobs) over the 2006 – 2011 period in the Fajardo, PR metropolitan area, which is 0 percent of economic area employment.

B. Local Area Impact:

There will be a minimal impact to the community since the Reserve Component units participating in this action will remain within a local driving distance from their current location. Members of these Reserve Component units are already part of the local community and their residency status will not change. Armed Forces Reserve Centers require minimal community infrastructure to support their activities.

C. Environmental Impact:

A preliminary environmental impact assessment was performed for this specific proposal. The assessment addressed the following environmental resource areas: 1) Compliance; 2) Restoration; and, 3) Waste Management. It was determined that there would be minimal environmental impacts on these resource areas caused by this action. A formal and more comprehensive assessment will be performed early in the implementation process along with the necessary facility environmental baseline surveys. The Army will work with community, State and Federal environmental agencies to satisfy applicable legal requirements associated with environmental impacts.

**** End of Report ****

U.S. ARMY

PIMS # 226

Candidate # USA-0096

Candidate Recommendation: **Realign US Army Reserve Center: Captain E. Rubio Junior, Puerto Nuevo by relocating the 8th Brigade, 108th DIV (IT); and realign Ft. Allen Puerto Rico Army Guard Center Juana Diaz by relocating the 201st Regional Training Institute into a new Armed Forces Reserve Center on Fort Allen.**

Justification

- ✓ Multi compo reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Enhances Anti Terror/Force Protection, recruiting/retention

Military Value

- ✓ New multi compo capability – collocation of training schools
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Improves operational efficiencies
- ✓ Increases training time

Payback

✓ One-Time Cost:	$14,567K
✓ Net of Implementation Costs:	$16,964K
✓ Recurring Costs:	$505K
✓ Payback Period:	Never
✓ NPV Costs:	$20,911K

Impacts

- ✓ Minimal economic impact
- ✓ Minimal community impact
- ✓ Low environmental risk / no significant issues

✓ Strategy ✓ Capacity Analysis / Data Verification ✓ MilDep Recommended ✓ De-conflicted w/JCSGs

✓ COBRA ✓ Military Value Analysis / Data Verification ✓ Criteria 6-8 Analysis ✓ De-conflicted w/MilDeps

BRAC 2005 - TABS Proposal Information Management System (PIMS)

Candidate Recommendation #USA-0096

20-Jan-05

Candidate Recommendation:

Realign US Army Reserve Center: Captain E. Rubio Junior, Puerto Nuevo by relocating the 8th Brigade,108th DIV (IT); and realign Ft. Allen Puerto Rico Army Guard Center Juana Diaz by relocating the 201st Regional Training Institute into a new Armed Forces Reserve Center on Fort Allen.

Justification:

Co-location of institutional training schools maximizes supported unit and individual soldier training accessibility. Maximizes training time by reducing equipment, facility and resource coordination. Proximity to Camp Santiago Training Center (20 minutes drive) will maximize training time and facilitate support of mobilizing units (Camp Santiago is a mobilization station). Rubio Army Reserve Center is 150% overutilized.

Payback:

The total estimated one-time cost to the Department of Defense to implement this recommendation is $ 14,567 thousand. The net of all costs and savings to the Department of Defense during the implementation period is a cost of $ 16,964 thousand. Annual recurring cost to the Department after implementation are $ 505 thousand with a payback of Never years (Never). The net present value of the costs and savings to the Department over 20 years is a cost of $ 20,911 thousand.

Impact On Other Government Agencies:

This candidate recommendation provides the opportunity for other Local, State, or Federal organizations to partner with the Reserve Components to enhance Homeland Security and Homeland Defense at a reduced cost to those agencies.

Impacts:

A. Economic Impact:

Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential reduction/increase of 0 jobs (0 direct and 0 indirect jobs) over the 2006 – 2011 period in the Juana Diaz County, PR metropolitan area, which is 0 percent of economic area employment.

B. Local Area Impact:

There will be a minimal impact to the community since the Reserve Component units participating in this action will remain within a local driving distance from their current location. Members of these Reserve Component units are already part of the local community and their residency status will not change. Armed Forces Reserve Centers require minimal community infrastructure to support their activities.

C. Environmental Impact:

A preliminary environmental impact assessment was performed for this specific proposal.

The assessment addressed the following environmental resource areas: 1) Compliance; 2) Restoration; and, 3) Waste Management. It was determined that there would be minimal environmental impacts on these resource areas caused by this action. A formal and more comprehensive assessment will be performed early in the implementation process along with the necessary facility environmental baseline surveys. The Army will work with community, State and Federal environmental agencies to satisfy applicable legal requirements associated with environmental impacts.

**** End of Report ****

U.S. ARMY

PIMS # 247

Candidate # USA-0098

Candidate Recommendation: **Close Texas Army National Guard Readiness Centers located in Denton, Irving, and Denison, Texas; close the Muchert United States Army Reserve Center located in Dallas, Texas, and relocate units into a new Armed Forces Reserve Center in Lewisville, Texas, if the Army is able to acquire land suitable for the construction of the facilities.**

Justification

- ✓ Multi Compo Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection, recruiting / retention

Military Value

- ✓ Establishes Army interoperability
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Improves operational efficiencies
- ✓ Improves functional effectiveness

Payback

✓ One-Time Cost:	$16,504K
✓ Net of Implementation Costs:	$16,921K
✓ Annual Recurring Cost:	$15K
✓ Payback Period:	Never
✓ NPV Costs:	$16,320K

Impacts

- ✓ Minimal economic impact
- ✓ Minimal community impact
- ✓ Low environmental impact / no significant issues

✓ Strategy ✓ Capacity Analysis / Data Verification ✓ MilDep Recommended ✓ De-conflicted w/JCSGs

✓ COBRA ✓ Military Value Analysis / Data Verification ✓ Criteria 6-8 Analysis ✓ De-conflicted w/MilDeps

BRAC 2005 - TABS Proposal Information Management System (PIMS)

Candidate Recommendation #USA-0098

20-Jan-05

Candidate Recommendation:

Close Texas Army National Guard Readiness Centers located in Denton, Irving, and Denison, Texas; close the Muchert United States Army Reserve Center located in Dallas, Texas, and relocate units into a new Armed Forces Reserve Center in Lewisville, Texas, if the Army is able to acquire land suitable for the construction of the facilities.

Justification:

Closes three Texas Army National Guard (TXARNG) Armories (1 leased) and one US Army Reserve Center (USARC). All centers in this proposal are over 40 years old and suffer acreage constraints, over utilization, and cannot be expanded. Build an 89K sq ft Center in the Lewisville, TX area, location to be determined. Estimated land acquisition cost is $450K ($30K per acre X 11.5 acres). Placing a new modern facility in a growing community and a prime demographic recruiting area will enhance personnel readiness for all units. Co-locates armor, engineer, quartermaster, military intelligence and maintenance units enhancing equipment readiness and creating new training associations, synergies, and cross-functional career development opportunities. An Reserve Training Detachment (RTD) will be sited at this location. New Armed Forces Reserve Center (AFRC) with multi-use buildings, will provide the ability to conduct Soldier Readiness Processing/Mobilization/Demobilization (SRP/MOB/DEMOB) activities. Anti Terror/Force Protection (AT/FP) posture will be enhanced, as facility will comply with all force protection requirements. Facility could be used as supply staging area for disaster/emergency situations.

Payback:

The total estimated one-time cost to the Department of Defense to implement this recommendation is $ 16,504 thousand. The net of all costs and savings to the Department of Defense during the implementation period is a cost of $ 16,921 thousand. Annual recurring cost to the Department after implementation are $ 15 thousand with a payback of Never years (( ). The net present value of the costs and savings to the Department over 20 years is a cost of $ 16,320 thousand.

Impact On Other Government Agencies:

This candidate recommendation provides the opportunity for other Local, State, or Federal organizations to partner with the Reserve Components to enhance Homeland Security and Homeland Defense at a reduced cost to those agencies.

Impacts:

A. Economic Impact:

Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential reduction/increase of 0 jobs (0 direct and 0 indirect jobs) over the 2006 – 2011 period in the Dallas County metropolitan area, which is 0 percent of economic area employment.

B. Local Area Impact:

There will be a minimal impact to the community since the Reserve Component units participating in this action will remain within a local driving distance from their current location. Members of these Reserve Component units are already part of the local community and their residency status will not change. Armed Forces Reserve Centers require minimal community infrastructure to support their activities.

C. Environmental Impact:

A preliminary environmental impact assessment was performed for this specific proposal. The assessment addressed the following environmental resource areas: 1) Compliance; 2) Restoration; and, 3) Waste Management. It was determined that there would be minimal environmental impacts on these resource areas caused by this action. A formal and more comprehensive assessment will be performed early in the implementation process along with the necessary facility environmental baseline surveys. The Army will work with community, State and Federal environmental agencies to satisfy applicable legal requirements associated with environmental impacts.

**** End of Report ****

U.S.ARMY

PIMS # 248

Candidate # USA-0099

Candidate Recommendation: **Close Texas Army National Guard Centers Dallas #2, Kaufman and Terrell (including the Organizational Maintenance Shop); close Hanby-Hayden United States Army Reserve Center, Mesquite and relocate units to a new Armed Forces Reserve Center with an Organizational Maintenance Shop on United States Army Reserve property in Seagoville, TX.**

Justification

- ✓ Multi compo Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection, recruiting / retention

Military Value

- ✓ High Military Value
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Establishes joint interoperability
- ✓ Improves operational efficiencies
- ✓ Eliminates leased space

Payback

✓ One-Time Cost:	$15,505K
✓ Net of Implementation Savings:	$18,911K
✓ Recurring Savings:	$7,722K
✓ Payback Period:	1Year
✓ NPV Savings:	$88,652K

Impacts

- ✓ Max potential reduction of 141 jobs (90 direct & 51 indirect) or 0.1 % of total ROI employment
- ✓ Minimal community impact
- ✓ Low environmental impact / no significant issues

✓ Strategy ✓ Capacity Analysis / Data Verification ✓ MilDep Recommended ✓ De-conflicted w/JCSGs

✓ COBRA ✓ Military Value Analysis / Data Verification ✓ Criteria 6-8 Analysis ✓ De-conflicted w/MilDeps

BRAC 2005 - TABS Proposal Information Management System (PIMS)

Candidate Recommendation #USA-0099

19-Jan-05

Candidate Recommendation:

Close Texas Army National Guard Centers Dallas #2, Kaufman and Terrell (including the Organizational Maintenance Shop); close Hanby-Hayden United States Army Reserve Center, Mesquite and relocate units to a new Armed Forces Reserve Center with an Organizational Maintenance Shop on United States Army Reserve property in Seagoville, TX.

Justification:

Closes 3 Texas army National Guard (TXARNG) Armories, 1 OMS, and 1 US Army Reserve Center (USARC). Existing facilities are over utilized (140%-250%), all but one are rated Red on the Installation Status Report, and range in age from 41-49 yrs old. All require extensive addition/renovation to meet current requirements. Expansion is not possible in current location due to acreage constraints and/or encroachment. Mesquite High School has expressed interest in the Mesquite USARC site. Build a new 131,300 sq ft facility on government owned land in Seagoville, TX (no known land acquisition costs associated with this proposal). Individual and multi-echelon training will benefit from additional land for field training and firing range on nearby government property. By co-locating infantry, armor, signal, medical, Reserve Training Detachment, and legal units in one location, creates new training synergy and cross-functional career development opportunities. Co-locates units with Field Maintenance Shop (FMS) enhancing equipment readiness. New facility, with multi-use buildings and limited billeting, enhances the ability to execute Home Station Soldier Readiness Processing/Mobilization/Demobilization (SRP/MOB/DEMOB) activities. Force protection for all units will be improved, as new buildings will meet Department of Defense anti-terrorism construction standards and will be located on a controlled access installation. Facility could be used as equipment/supply staging area in the event of mobilization or other emergency.

Payback:

The total estimated one-time cost to the Department of Defense to implement this recommendation is $ 15,505 thousand. The net of all costs and savings to the Department of Defense during the implementation period is a savings of $ 18,911 thousand. Annual recurring savings to the Department after implementation are $ 7,722 thousand with a payback of 1 years (2009). The net present value of the costs and savings to the Department over 20 years is a savings of $ 88,652 thousand.

Impact On Other Government Agencies:

This candidate recommendation provides the opportunity for other Local, State, or Federal organizations to partner with the Reserve Components to enhance Homeland Security and Homeland Defense at a reduced cost to those agencies.

Impacts:

A. Economic Impact:

Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 141 jobs (90 direct and 51 indirect jobs) over the 2006 – 2011 period in the {Fort Worth-Arlington, TX metropolitan statistical area}, which is -0.01 percent of economic area employment.

B. Local Area Impact:

There will be a minimal impact to the community since the Reserve Component units participating in this action will remain within a local driving distance from their current location. Members of these Reserve Component units are already part of the local community and their residency status will not change. Armed Forces Reserve Centers require minimal community infrastructure to support their activities.

C. Environmental Impact:

A preliminary environmental impact assessment was performed for this specific proposal. The assessment addressed the following environmental resource areas: 1) Compliance; 2) Restoration; and, 3) Waste Management. It was determined that there would be minimal environmental impacts on these resource areas caused by this action. A formal and more comprehensive assessment will be performed early in the implementation process along with the necessary facility environmental baseline surveys. The Army will work with community, State and Federal environmental agencies to satisfy applicable legal requirements associated with environmental impacts.

**** End of Report ****

U.S.ARMY

PIMS # 251

Candidate # USA-0101

Candidate Recommendation: Collocate Reserve Component units and consolidate facilities into a new Armed Forces Reserve Center in Huntsville, Texas by closing Close the Texas Army National Guard Readiness Center located in Huntsville; close , and closing the Miller United States Army Reserve Center located in Huntsville and re-locate units into a new Armed Forces Reserve Center in Huntsville, Texas, if the Army is able to acquire land suitable for the construction of the facility, if the Army is able to acquire suitable land for the construction of the facilities.

Justification

- ✓ Multi service Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection, recruiting / retention

Military Value

- ✓ Establishes joint interoperability
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Improves operational efficiencies
- ✓ Consolidates / collocates training

Payback

✓ One-Time Cost:	$6,710K
✓ Net of Implementation Costs:	$7,183K
✓ Recurring Costs:	$79K
✓ Payback Period:	Never
✓ NPV Costs:	$7,593K

Impacts

- ✓ Minimal economic impact
- ✓ Minimal community impact
- ✓ Low environmental impact/no significant issues

✓ Strategy ✓ Capacity Analysis / Data Verification ✓ MilDep Recommended ✓ De-conflicted w/JCSGs

✓ COBRA ✓ Military Value Analysis / Data Verification ✓ Criteria 6-8 Analysis ✓ De-conflicted w/MilDeps

BRAC 2005 - TABS Proposal Information Management System (PIMS)

Candidate Recommendation #USA-0101

20-Jan-05

Candidate Recommendation:

Close the Texas Army National Guard Readiness Center located in Huntsville; close the Miller United States Army Reserve Center located in Huntsville and re-locate units into a new Armed Forces Reserve Center in Huntsville, Texas, if the Army is able to acquire land suitable for the construction of the facility.

Justification:

Close 1 Texas Army National Guard (TXARNG) Armory (Installation Status Report -ISR Amber) and 1 US Army Reserve Center (USARC) (ISR Green), both facilities are overutilized over 200%, encroached, do not meet Anti Terror/Force Protection (AT/FP) requirements. Require additions to meet requirements but acreage constraints prohibit expansion. Build a 40,800 sq ft facility in vicinity of Huntsville, TX (location yet to be determined). Includes a 7300 sq ft multi use facility - classroom, training space or for billeting that provide the ability to execute Home Station Soldier Readiness Processing/Mobilization/Demobilization (SRP/MOB/DEMOB) activities. Estimated cost is $100K for 10 acres and coordination began for land in Huntsville, TX. Co-locates armor, quartermaster, and military police units. This increases training synergy and Military Occupational Speciality (MOS) /promotion opportunities. Multi use facility can be used for training, in event of civil emergency or to support Home Station Mobilization. AT/FP posture will be enhanced, as facility will comply with all force protection requirements.

Payback:

The total estimated one-time cost to the Department of Defense to implement this recommendation is $ 6,710 thousand. The net of all costs and savings to the Department of Defense during the implementation period is a cost of $ 7,183 thousand. Annual recurring cost to the Department after implementation are $ 79 thousand with a payback of Never years ( ). The net present value of the costs and savings to the Department over 20 years is a cost of $ 7,593 thousand.

Impact On Other Government Agencies:

This candidate recommendation provides the opportunity for other Local, State, or Federal organizations to partner with the Reserve Components to enhance Homeland Security and Homeland Defense at a reduced cost to those agencies.

Impacts:

A. Economic Impact:

Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential reduction/increase of 0 jobs (0 direct and 0 indirect jobs) over the 2006 – 2011 period in the Huntsville, TX. metropolitan area, which is 0 percent of economic area employment.

B. Local Area Impact:

There will be a minimal impact to the community since the Reserve Component units participating in this action will remain within a local driving distance from their current location. Members of these Reserve Component units are already part of the local community and their residency status will not change. Armed Forces Reserve Centers require minimal community infrastructure to support their activities.

C. Environmental Impact:

A preliminary environmental impact assessment was performed for this specific proposal. The assessment addressed the following environmental resource areas: 1) Compliance; 2) Restoration; and, 3) Waste Management. It was determined that there would be minimal environmental impacts on these resource areas caused by this action. A formal and more comprehensive assessment will be performed early in the implementation process along with the necessary facility environmental baseline surveys. The Army will work with community, State and Federal environmental agencies to satisfy applicable legal requirements associated with environmental impacts.

**** End of Report ****

U.S.ARMY

PIMS # 252

Candidate # USA-0102

Candidate Recommendation: **Close Texas Army National Guard facilities at San Marcos, Sequin, and New Braunfels; close Army Reserve facility at San Marcos and relocate units into a new Armed Forces Reserve Center in San Marcos, Texas, if the State of Texas provides, at no cost to the United States, the real property for construction of the facility.**

Justification

- ✓ Multi compo Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection, recruiting / retention

Military Value

- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Establishes joint interoperability
- ✓ Improves operational efficiencies
- ✓ Eliminates leased space

Payback

✓ One-Time Cost:	$13,844K
✓ Net of Implementation Savings:	$26,789K
✓ Recurring Savings:	$9,093K
✓ Payback Period:	1Year
✓ NPV Savings:	$108,707K

Impacts

- ✓ Minimal economic impact – max potential reduction of 145 jobs (106 direct and 39 indirect) or less than 0.1% of the total ROI employment.
- ✓ Minimal community impact
- ✓ Low environmental impact / no significant issues

- ✓ Strategy
- ✓ COBRA
- ✓ Capacity Analysis / Data Verification
- ✓ Military Value Analysis / Data Verification
- ✓ MilDep Recommended
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/JCSGs
- ✓ De-conflicted w/MilDeps

BRAC 2005 - TABS Proposal Information Management System (PIMS)

Candidate Recommendation #USA-0102

20-Jan-05

Candidate Recommendation:

Close Texas Army National Guard facilities at San Marcos, Sequin, and New Braunfels; close Army Reserve facility at San Marcos and relocate units into a new Armed Forces Reserve Center in San Marcos, Texas, if the State of Texas provides, at no cost to the United States, the real property for construction of the facility.

Justification:

Close Texas Army National Guard facilities at San Marcos, Sequin, and New Braunfels; close Army Reserve facility at San Marcos and relocate units into a new Armed Forces Reserve Center in San Marcos, Texas. Current facilities range in age from 41-50 yrs old. Three TXARNG facilities are AMBER and USARC is GREEN on the Installation Status Report (ISR) but current facilities are overutilized 229%, 213%,159%, and 153%. Encroachment/ acreage constraints prohibit expansion. Require addition to meet requirements. Build a 86,000 sq ft facility in vicinity of San Marcos, TX (location yet to be determined). Includes a 7300 sq ft multi use facility - classroom, training space or for billeting. Coordination begun for land in San Marcos, TX area with estimated cost is $100K for 10 acres. Co-locates Field Artillery (FA), Corps Support Command (COSCOM) and CORPS General Purpose units. This increases training potential, synergy, and support coordination. Co-location also creates new cross-functional career development opportunities. Multi use facility will provide for ability to conduct Home Station Soldier Readiness Processing / Mobilization / Demobilization (SRP/MOB/DEMOB) and can be used in event of emergency or to support Homeland Defense (HLD). Anti Terror / Force Protection (AT/FP) posture will be enhanced, as facility will comply with all force protection requirements.

Payback:

The total estimated one-time cost to the Department of Defense to implement this recommendation is $ 13,844 thousand. The net of all costs and savings to the Department of Defense during the implementation period is a savings of $ 26,789 thousand. Annual recurring savings to the Department after implementation are $ 9,093 thousand with a payback of 1 years (2009). The net present value of the costs and savings to the Department over 20 years is a savings of $ 108,707 thousand.

Impact On Other Government Agencies:

This candidate recommendation provides the opportunity for other Local, State, or Federal organizations to partner with the Reserve Components to enhance Homeland Security and Homeland Defense at a reduced cost to those agencies.

Impacts:

A. Economic Impact:

Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 145 jobs (106 direct and 39 indirect jobs)

over the 2006 – 2011 period in the Austin-Round Rock, TX metropolitan statistical area, which is less than 0.1 percent of economic area employment.

B. Local Area Impact:

There will be a minimal impact to the community since the Reserve Component units participating in this action will remain within a local driving distance from their current location. Members of these Reserve Component units are already part of the local community and their residency status will not change. Armed Forces Reserve Centers require minimal community infrastructure to support their activities.

C. Environmental Impact:

A preliminary environmental impact assessment was performed for this specific proposal. The assessment addressed the following environmental resource areas: 1) Compliance; 2) Restoration; and, 3) Waste Management. It was determined that there would be minimal environmental impacts on these resource areas caused by this action. A formal and more comprehensive assessment will be performed early in the implementation process along with the necessary facility environmental baseline surveys. The Army will work with community, State and Federal environmental agencies to satisfy applicable legal requirements associated with environmental impacts.

**** End of Report ****

U.S.ARMY

PIMS # 257

Candidate # USA-104

Candidate Recommendation: **Close Texas Army National Guard Readiness Center in Hondo, Texas; close United States Army Reserve Centers located in Boswell and Callaghan and relocate units into a new Armed Forces Reserve Center on Camp Bullis with A Company and Headquarters Company, 1st of the 141st Infantry; the Fifth Army ITAAS; the Regional Training Site-Intelligence; and the Army National Guard Area Support Medical Battalion (WQBVAA).**

Justification

- ✓ Multi Compo Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection, recruiting / retention

Military Value

- ✓ Establishes Army interoperability
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Improves operational efficiencies
- ✓ Enhances Homeland Defense

Payback

✓ One-Time Cost:	$32,367K
✓ Net of Implementation Costs:	$32,812K
✓ Recurring Savings:	$6K
✓ Payback Period:	100+ Years
✓ NPV Costs:	$31,320K

Impacts

- ✓ Minimal economic impact: Maximum potential reduction of 0 jobs or 0 percent
- ✓ Minimal community impact
- ✓ Low environmental impact / no significant issues

✓ Strategy ✓ Capacity Analysis / Data Verification ✓ MilDep Recommended ✓ De-conflicted w/JCSGs

✓ COBRA ✓ Military Value Analysis / Data Verification ✓ Criteria 6-8 Analysis ✓ De-conflicted w/MilDeps

BRAC 2005 - TABS Proposal Information Management System (PIMS)

Candidate Recommendation # USA-0104

20-Jan-05

Candidate Recommendation:

Close Texas Army National Guard Readiness Center in Hondo, Texas; close United States Army Reserve Centers located in Boswell and Callaghan and relocate units into a new Armed Forces Reserve Center on Camp Bullis with A Company and Headquarters Company, 1st of the 141st Infantry; the Fifth Army ITAAS; the Regional Training Site-Intelligence; and the Army National Guard Area Support Medical Battalion (WQBVAA).

Justification:

Construct an addition/alteration to expand the size of the Camp Bullis (Army property) USARC to 176K sq ft and convert it into a joint Armed Forces Reserve Center (AFRC). Also includes construction of two 7500 sq ft multi use facilities (training, classroom, billets) that will facilitate the execution of Home Station Soldier Readiness Processing / Mobilization / Demobilization (SRP/MOB/DEMOB) activities. Co-locates infantry, field artillery, military intelligence, engineer, medical, reserve training detachment, and maintenance units creating new training synergy and cross-functional career development opportunities. Maintenance functions - Field Maintenance Activity (FMA) and Equipment Concentration Site (ECS) - will facilitate maintenance operations and enhance equipment readiness. Units will gain an increase in training time due to closer proximity to existing ranges at Camp Bullis. Anti Terror / Force Protection (AT/FP) posture will be enhanced, as facility will comply with all force protection requirements.

Payback:

The total estimated one-time cost to the Department of Defense to implement this recommendation is $ 32,367 thousand. The net of all costs and savings to the Department of Defense during the implementation period is a cost of $ 32,812 thousand. Annual recurring savings to the Department after implementation are $ 6 thousand with a payback of 100+ years (2108). The net present value of the costs and savings to the Department over 20 years is a cost of $ 31,320 thousand.

Impact On Other Government Agencies:

This candidate recommendation provides the opportunity for other Local, State, or Federal organizations to partner with the Reserve Components to enhance Homeland Security and Homeland Defense at a reduced cost to those agencies.

Impacts:

A. Economic Impact:

Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 0 jobs (0 direct and 0 indirect jobs) over the 2006 – 2011 period in the Bexar County, Texas metropolitan area, which is 0 percent of economic area employment.

B. Local Area Impact:

There will be a minimal impact to the community since the Reserve Component units participating in this action will remain within a local driving distance from their current location. Members of these Reserve Component units are already part of the local community and their residency status will not change. Armed Forces Reserve Centers require minimal community infrastructure to support their activities.

C. Environmental Impact:

A preliminary environmental impact assessment was performed for this specific proposal. The assessment addressed the following environmental resource areas: 1) Compliance; 2) Restoration; and, 3) Waste Management. It was determined that there would be minimal environmental impacts on these resource areas caused by this action. A formal and more comprehensive assessment will be performed early in the implementation process along with the necessary facility environmental baseline surveys. The Army will work with community, State and Federal environmental agencies to satisfy applicable legal requirements associated with environmental impacts.

**** End of Report ****

Candidate # USA-0113

Candidate Recommendation: Close Ft. Monroe; relocate the US Army Training & Doctrine Command (TRADOC) Headquarters to Ft. Eustis; relocate the US Army Accessions Command and Army Cadet Command to Ft. Knox where it will co-locate with the Army Recruiting Command; relocate the Installation Management Agency's Northeast Region HQs to Ft. Lee where it will consolidate with the IMA Southeast Region HQs relocating from Ft. McPherson; relocate the NETCOM Northeast Region HQs to Ft. Lee where it will consolidate with the NETCOM Southeast Region HQs relocating from Ft. McPherson; and relocate the Army Contracting Agency Northern Region Office to Ft. Lee (IMA/NETCOM/ACA consolidations being done under HSA-0077).

Justification

- ✓ HSA proposals vacate 51% of total square footage
- ✓ No proposals to utilize created excess makes Ft. Monroe too expensive to maintain
- ✓ Enabling HSA proposals: HSA-0057 & HAS-0077

Military Value

- ✓ Increases Military Value by moving from a low ranking installation to higher ranked installations
- ✓ Ft. Monroe(67), Ft. Eustis (33), Ft. Knox (12), Ft. Lee (34)

Payback

✓ One-Time Cost:	$126.3M
✓ Net Implementation Savings:	$63.6M
✓ Annual Recurring Savings:	$49.1M
✓ Payback Period:	2 Years
✓ NPV (Savings):	$511.0M

Impacts

- ✓ Criterion 6 – Max potential reduction of 3,179 jobs (1,368 Direct & 1,811 Indirect) or -0.32% of the total ROI employment
- ✓ Criterion 7 – Of the 10 attributes evaluated only one decreases significantly (Employment when moving to Ft. Knox)
- ✓ Criterion 8 – Moderate Impact - air analysis required (Eustis); potential Cult/Arch resource issues (Eustis, Lee); UXO remediation (Monroe)

- ☑ Strategy
- ☑ COBRA
- ☑ Capacity Analysis / Data Verification
- ☑ Military Value Analysis / Data Verification
- ☑ MILDEP Recommended
- ☑ Criteria 6-8 Analysis
- ☐ De-conflicted w/JCSGs
- ☐ De-conflicted w/Services

BRAC 2005 - TABS Proposal Information Management System (PIMS)

Candidate Recommendation #USA-0113

18-Jan-05

Candidate Recommendation:

Close Ft. Monroe; relocate the US Army Training & Doctrine Command (TRADOC) Headquarters to Ft. Eustis; relocate the US Army Accessions Command and Army Cadet Command to Ft. Knox where it will co-locate with the Army Recruiting Command; relocate the Installation Management Agency's Northeast Region HQs to Ft. Lee where it will consolidate with the IMA Southeast Region HQs relocating from Ft. McPherson; relocate the NETCOM Northeast Region HQs to Ft. Lee where it will consolidate with the NETCOM Southeast Region HQs relocating from Ft. McPherson; and relocate the Army Contracting Agency Northern Region Office to Ft. Lee (IMA/NETCOM/ACA consolidations being done under HSA-0077).

Justification:

The HSA JCSG realigns Ft. Monroe by moving TRADOC Headquarters, the IMA Northeast Region HQs, the ACA Northern Region and the NETCOM Northeast Region HQs. There are no proposals to backfill the excess capacity created by these moves, making Ft. Monroe expensive to maintain.

Payback:

The total estimated one-time cost to the Department of Defense to implement this recommendation is $ 126,315 thousand. The net of all costs and savings to the Department of Defense during the implementation period is a savings of $ 63,670 thousand. Annual recurring savings to the Department after implementation are $ 49,128 thousand with a payback of 2 years (2010). The net present value of the costs and savings to the Department over 20 years is a savings of $ 511,012 thousand.

Impact On Other Government Agencies:

This recommendation affects the U.S. Post Office, a non-DoD Federal agency. In the absence of credible cost and savings information for the Post Office or knowledge regarding whether the Post Office will remain on the installation, the Department assumed the Post Office will be required to assume new base operating responsibilities on Ft. Monroe. The Department further assumed that because of these new base operating responsibilities, the effect of the recommendation on the Post Office would be an increase in its costs. As required by Section 2913(d) of the BRAC statute, the Department has taken the effect on the costs of this agency into account when making this recommendation.

Impacts:

A. Economic Impact:

Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential decrease of 3,179 jobs (1,368 direct and 1,811 indirect jobs) over the 2006 – 2011 period in the Virginia Beach-Norfolk-Newport News, VA metropolitan area, which is 0.32 percent of economic area employment.

Assuming no economic recovery, this recommendation could result in a maximum potential increase of 1,249 jobs (542 direct and 707 indirect jobs) over the 2006 – 2011 period in the Richmond, VA metropolitan area, which is 0.17 percent of economic area employment.

Assuming no economic recovery, this recommendation could result in a maximum potential increase of 501 jobs (214 direct and 287 indirect jobs) over the 2006 – 2011 period in the Elizabethtown, KY metropolitan area, which is 0.76 percent of economic area employment.

B. Local Area Impact:

The local area infrastructure at all affected locations is sufficient to support this recommendation. A review of community attributes (Child Care, Cost of Living, Education, Employment, Housing, Medical Health, Population Center, Safety, Transportation, and Utilities) revealed no significant issues regarding the ability of the local community's infrastructure to support forces, missions, and personnel. When moving from Ft. Monroe to Ft. Eustis, the following local area capabilities improved: Child Care, Population and Transportation. When moving from Ft. Monroe to Ft. Lee, the following local area capabilities improved: Safety; and the following capabilities are not as robust: Transportation. When moving from Ft. Monroe to Ft. Knox, the following local area capabilities improved: Child Care, Cost of Living, Education and Safety; and the following capabilities are not as robust: Employment and Medical.

C. Environmental Impact:

A preliminary environmental impact assessment was performed for this specific proposal. The assessment for both gaining and losing installations addressed impacts on: 1) air quality; 2) cultural/archeological/tribal resources; 3) dredging; 4) land use constraints/sensitive resource areas; 5) marine mammals/marine resources/marine sanctuaries; 6) noise; 7) threatened and endangered species/critical habitat; 8) waste management; 9) water resources; and 10) wetlands.

The following key environmental impacts were identified for the gaining installation, Fort Eustis:

- Due to Severe Non-Attainment status (Ozone 8-hour) for Fort Eustis and planned construction, a New Source Review Analysis and Permitting and a Air Conformity Analysis will likely be required – estimated cost is between $25K and $500K.

The following key environmental impacts were identified for the gaining installation, Fort Knox:
-A New Source Review required due to new construction – estimated cost is between $100K-$500K.

- Due to cultural resources (e.g., archeological, historic) and no Programmatic Agreement in place, prior to construction mitigation of archaeological or historical sites may be required –estimated cost is between $25K-$500K per site depending on complexity. Development of a Programmatic Agreement may also be necessary – estimated cost is $10,000.

-Due to presence of Threatened and Endangered Species, ESA Consultation including a

Biological Assessment Preparation may be required – estimated cost is between $10K and $100K. Endangered Species Management (including monitoring) also required – estimated cost $20K-$2M.

The following key environmental impacts were identified for the gaining installation, Fort Lee:
-A New Source Review required due to new construction – estimated cost is between $100K-$500K.

-Due to cultural resources (e.g., archeological, historic) a determination of archeological significance may be required – estimated cost is between $15K and $40K. Mitigation of archaeological or historical sites may be required.
–estimated cost is between $25K-$500K per site depending on complexity.

The following key environmental impacts were identified for the losing installation, Fort Monroe:

- Due to cultural resources (e.g., archeological, historic) and an incomplete archeological survey and no Programmatic Agreement in place, prior to construction an archeological survey along with a determination archeological significance may be required – estimated cost is between $15K and $40k. Development of a Programmatic Agreement may also be necessary – estimated cost is $10,000

- Several uncharacterized locations that likely contain buried UXO – no estimated cleanup costs computed yet.

A formal and more comprehensive assessment will be performed early in the implementation process along with necessary Initial Site Investigations. The Army will work with the community and State and Federal environmental agencies to satisify applicable legal requirements associated with environmental impacts resulting from this action.

The section above provides environmental impacts likely to occur as a result of the recommended action, with associated costs given as ranges of costs. Until appropriate surveys are completed, actual costs associated with these impacts cannot be precisely determined, therefore these costs WERE NOT INCLUDED in COBRA analyses, nor used in determining proposal environmental risk ratings (Low, Medium, High). COBRA does include, recurring and non-recurring environmental compliance and waste management costs within Base Operating Support (BOS) costs. In addition, the below, specific one-time environmental costs were included in COBRA analyses:

Fort Eustis:
- National Environmental Policy Act (NEPA) Environmental Assessment (EA) = $400,000.
- Air Conformity Analysis = $50,000 (Clean Air Act)
- New Source Review Analysis and Permitting = $100,000 (Clean Air Act)

Fort Knox:
- National Environmental Policy Act (NEPA) Environmental Assessment (EA) = $400,000.

- New Source Review Analysis and Permitting = $100,000 (Clean Air Act)

Ft Lee:
- New Source Review Analysis and Permitting = $100,000 (Clean Air Act)
- National Environmental Policy Act (NEPA) Environmental Assessment (EA) = $400,000.

Fort Monroe:
- National Environmental Policy Act (NEPA) and Initial Site Investigation Costs = $550,000

**** End of Report ****

U.S. ARMY

PIMS # 188

Candidate # USA-0117

Candidate Recommendation: **Close the Faith Wing US Army Reserve Center on Ft McClellan, Alabama and re-locate units into a new Armed Forces Reserve Center at the Joint Training and Equipment Concentration Site (ECS) on Pelham Range, Alabama, if the State of Alabama provides the real property at no cost to the United States.**

Justification

- ✓ Multi Compo Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facility
- ✓ Enhances Anti Terror / Force Protection, recruiting / retention

Military Value

- ✓ High Military Value – Army operational capability
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Enhances maintenance capability / equipment readiness
- ✓ Combines combat and support units in one location

Payback

✓ One-Time Cost:	$16,575K
✓ Net of Implementation Costs:	$17,850K
✓ Recurring Costs:	$219K
✓ Payback Period:	Never
✓ NPV Costs:	$19,066K

Impacts

- ✓ Minimal economic impact
- ✓ Minimal community impact
- ✓ Low environmental risk / no significant issues

✓ Strategy ✓ Capacity Analysis / Data Verification ✓ MilDep Recommended ✓ De-conflicted w/JCSGs

✓ COBRA ✓ Military Value Analysis / Data Verification ✓ Criteria 6-8 Analysis ✓ De-conflicted w/MilDeps

BRAC 2005 - TABS Proposal Information Management System (PIMS)

Candidate Recommendation #USA-0117

20-Jan-05

Candidate Recommendation:

Close the Faith Wing US Army Reserve Center on Ft McClellan, Alabama and re-locate units into a new Armed Forces Reserve Center and Joint Training and Equipment Concentration Site (ECS) on Pelham Range, Alabama, if the State of Alabama provides the real property at no cost to the United States.

Justification:

Relocates US Army Reserve (USAR) unit (closes the Faith Wing USAR Center on Ft McClellan AL) from a 55 year old building rated RED on the Installation Status Report (ISR) and an AMBER ISR rated facility to a new facility with an Equipment Concentation Site (ECS) on Pelham Range, near Fort McClellan, AL. Closes a Reserve Center that was "orphaned" when they "closed" a portion of Ft McClellan in 1995. New facility will include billeting and provide for Soldier Readiness Processing/Mobilization/Demobilization (SRP/MOB/DEMOB) activities. Close proximity to individual and crew served qualification ranges, training areas, and maintenance facilities will result in savings of driving time for soldiers/units from Ft McClellan, thereby increasing training time. Anti Terror/Force Protection (AT/FP) will be enhanced because ample land area will be available for implementation of required measures. ALARNG has master planned 75 acres on Pelham Range for the 81st RRC for this project. The new Joint Training and Equipment Concentration Site will service the vehicle repair and storage requirements currently being handled at Ft. Gillem, which closes under recommendation USA-0121.

Payback:

The total estimated one-time cost to the Department of Defense to implement this recommendation is $ 16,575 thousand. The net of all costs and savings to the Department of Defense during the implementation period is a cost of $ 17,850 thousand. Annual recurring cost to the Department after implementation are $ 219 thousand with a payback of years (Never). The net present value of the costs and savings to the Department over 20 years is a cost of $ 19,066 thousand.

Impact On Other Government Agencies:

This candidate recommendation provides the opportunity for other Local, State, or Federal organizations to partner with the Reserve Components to enhance Homeland Security and Homeland Defense at a reduced cost to those agencies.

Impacts:

A. Economic Impact:

Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential reduction/increase of 0 jobs (0 direct and 0 indirect jobs) over the 2006 – 2011 period in the Anniston,Alabama economic area which is 0 percent of economic area employment.

B. Local Area Impact:

There will be a minimal impact to the community since the Reserve Component units participating in this action will remain within a local driving distance from their current location. Members of these Reserve Component units are already part of the local community and their residency status will not change. Armed Forces Reserve Centers require minimal community infrastructure to support their activities.

C. Environmental Impact:

A preliminary environmental impact assessment was performed for this specific proposal. The assessment addressed the following environmental resource areas: 1) Compliance; 2) Restoration; and, 3) Waste Management. It was determined that there would be minimal environmental impacts on these resource areas caused by this action. A formal and more comprehensive assessment will be performed early in the implementation process along with the necessary facility environmental baseline surveys. The Army will work with community, State and Federal environmental agencies to satisfy applicable legal requirements associated with environmental impacts.

**** End of Report ****

U.S. ARMY

PIMS # 363

Candidate # USA-0131

Candidate Recommendation: Realign Birmingham Armed Forces Reserve Center Alabama by disestablishing the 81st Regional Readiness Command, and establishing the Army Reserve South East Regional Readiness Command in a new Armed Forces Reserve Center on Ft. Jackson, SC. Close Louisville United States Army Reserve Center and relocate the 100th DIV(IT) headquarters to Ft. Knox, Kentucky.

Justification

- ✓ Transforms Army Reserve Command and Control.
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Consolidates multiple TDA headquarters
- ✓ Enhances AT/FP, HLS, recruiting and retention

Military Value

- ✓ High Military Value – New Army Capability
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Facilitates re-engineering of USAR C2

Payback

✓ One-Time Cost:	$29,815k
✓ Net of Implementation Costs:	$22,412k
✓ Recurring Savings:	$2,404k
✓ Payback Period:	17 years
✓ NPV Savings:	$687k

Impacts

- ✓ Minimal economic impact- maximum potential local reduction of 499 jobs (305 direct and 194 indirect jobs) or -.08 percent
- ✓ Minimal community impact
- ✓ Minimal environmental impact

✓ Strategy ✓ Capacity Analysis / Data Verification ✓ MilDep Recommended ✓ De-conflicted w/JCSGs

✓ COBRA ✓ Military Value Analysis / Data Verification ✓ Criteria 6-8 Analysis ✓ De-conflicted w/MilDeps

BRAC 2005 - TABS Proposal Information Management System (PIMS)

Candidate Recommendation # USA-0131

21-Jan-05

Candidate Recommendation:

Realign Birmingham Armed Forces Reserve Center Alabama by disestablishing the 81st Regional Readiness Command, and establishing the Army Reserve South East Regional Readiness Command in a new Armed Forces Reserve Center on Ft. Jackson, SC. Close Louisville United States Army Reserve Center and relocate the 100th DIV(IT) headquarters to Ft. Knox, Kentucky.

Justification:

This proposal enhances the ability of these units to implement the "train, alert, deploy" model. Relocating the 100th DIV (IT) to Fort Knox positions the command to provide higher quality support to the institutional training mission and further enhances AC/RC integration, coordination and support. Relocating the 81st RRC will provide centralized command and control, training and life support to subordinate units, which will maximize the command's mission capabilities. Establishing the South East Regional Readiness Command on Fort Jackson will improve the Army Reserve's command and control mission capabilities, training posture, and the deployability of subordinate units. This recommendation locates this major headquarters on a major installation capable of providing appropriate anti-terrorism / force protection measures.

Payback:

The total estimated one-time cost to the Department of Defense to implement this recommendation is $ 29,815 thousand. The net of all costs and savings to the Department of Defense during the implementation period is a cost of $ 22,412 thousand. Annual recurring savings to the Department after implementation are $ 2,404 thousand with a payback of 17 years (2025). The net present value of the costs and savings to the Department over 20 years is a savings of $ 687 thousand.

Impact On Other Government Agencies:

This candidate recommendation provides the opportunity for other Local, State, or Federal organizations to partner with the Reserve Components to enhance Homeland Security and Homeland Defense at a reduced cost to those agencies.

Impacts:

A. Economic Impact:

Economic Impact on Communities:

Assuming no economic recovery, this recommendation could result in a maximum potential increase of 478 jobs (266 direct and 212 indirect jobs) over the 2006 – 2011 period in the Columbia, South Carolina Metropolitan Statistical Area, which is .11 percent of economic area employment.

Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 499 jobs (305 direct and 194 indirect jobs) over the 2006 – 2011 period in the Birmingham-Hoover, AL Metropolitan Statistical Area, which is -.08 percent of economic area employment.

Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 65 jobs (43 direct and 22 indirect jobs) over the 2006 – 2011 period in the Louisville, KY Metropolitan Statistical Area, which is -0.01 percent of economic area employment.

Assuming no economic recovery, this recommendation could result in a maximum potential increase of 72 jobs (43 direct and 29 indirect jobs) over the 2006 – 2011 period in the Elizabethtown, KY Metropolitan Statistical Area, which is 0.11 percent of economic area employment.

B. Local Area Impact:

There will be a minimal impact to the community since the Reserve Component units participating in this action will remain within a local driving distance from their current location. Members of these Reserve Component units are already part of the local community and their residency status will not change. Armed Forces Reserve Centers require minimal community infrastructure to support their activities.

C. Environmental Impact:

A preliminary environmental impact assessment was performed for this specific proposal. The assessment addressed the following environmental resource areas: 1) Compliance; 2) Restoration; and, 3) Waste Management. It was determined that there would be minimal environmental impacts on these resource areas caused by this action. A formal and more comprehensive assessment will be performed early in the implementation process along with the necessary facility environmental baseline surveys. The Army will work with community, State and Federal environmental agencies to satisfy applicable legal requirements associated with environmental impacts.

**** End of Report ****

Candidate # USA-0132

Candidate Recommendation: Realign Fort Wainwright by relocating the Cold Regions Test Center (CRTC) headquarters from Fort Wainwright to Fort Greely. Co-locates CRTC headquarters with the mission execution.

Justification

- ✓ Consolidates Headquarters and mission activity.
- ✓ Improves Safety for personnel.
- ✓ Army supported

Military Value

- ✓ Improves operational efficiency by eliminating the need for daily commutes.
- ✓ MVI: Fort Wainwright (11), Fort Greely (Not rated)

Payback

✓ One-Time Cost:	$33K
✓ Net Implementation Savings	$37K
✓ Annual Recurring Savings	$10K
✓ Pay Back Period	Immediate
✓ NPV Savings	$133K

Impacts

- ✓ Criterion 6 – No Impact
- ✓ Criterion 7 – No Impact
- ✓ Criterion 8 – Minimal Impact – no issues

☑ Strategy	☑ Capacity Analysis / Data Verification (On going)	☐ JCSG Recommended	☐ De-conflicted w/JCSGs
☑ COBRA	✓ Military Value Analysis / Data Verification	☑ Criteria 6-8 Analysis	☐ De-conflicted w/Services

BRAC 2005 - TABS Proposal Information Management System (PIMS)

Candidate Recommendation #USA-0132

18-Jan-05

Candidate Recommendation:

Realign Fort Wainwright by relocating the Cold Regions Test Center (CRTC) headquarters from Fort Wainwright to Fort Greely. Co-locates CRTC headquarters with the mission execution.

Justification:

Permits personnel assigned to Fort Greely Cold Regions Test Center to live at the same location as their work site, thus, avoiding a 200 mile daily round trip between quarters and work sites. Co-locates CRTC headquarters with the mission execution. Decreases the risks associated with the required year-round travel between Ft. Wainwright and Ft. Greely. Results in more efficient and cost effective monitoring & control of arctic testing of transformational systems.

Payback:

The total estimated one-time cost to the Department of Defense to implement this recommendation is $ 33 thousand. The net of all costs and savings to the Department of Defense during the implementation period is a savings of $ 37 thousand. Annual recurring savings to the Department after implementation are $ 10 thousand with a payback of 1 years (2007). The net present value of the costs and savings to the Department over 20 years is a savings of $ 133 thousand.

Impact On Other Government Agencies:

This candidate recommendation does not affect other Federal/Government Agencies.

Impacts:

A. Economic Impact:

Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 8 jobs (5 direct and 3 indirect jobs) over the 2006 – 2011 period in the Fairbanks metropolitan area (FT Wainwright), which is less than 0.1 percent of economic area employment. Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential increase of 8 jobs (5 direct and 3 indirect jobs) over the 2006 – 2011 period in the Fairbanks metropolitan area (FT Greely), which is 0 percent of economic area employment.

B. Local Area Impact:

The local area infrastructure is sufficient to support this recommendation. A review of community attributes (Child Care, Cost of Living, Education, Employment, Housing, Medical Health, Population Center, Safety, Transportation, and Utilities) revealed no significant issues regarding the ability of the local community's infrastructure to support forces, missions, and personnel. Ft Greely is in the same MSA and MHA as Ft Wainwright; therefore, the Army uses the same information for Local Area for both installations.

C. Environmental Impact:

A preliminary environmental impact assessment was performed for this specific proposal. The assessment for both gaining and losing installations addressed impacts on: 1) air quality; 2) cultural/archeological/tribal resources; 3) dredging; 4) land use constraints/sensitive resource areas; 5) marine mammals/marine resources/marine sanctuaries; 6) noise; 7) threatened and endangered species/critical habitat; 8) waste management; 9) water resources; and 10) wetlands. Due to the extremely small number of personnel involved and no significant changes in the missions for either Fort Greeley or Fort Wainwright, there are minimal environmental impacts resulting from this action.

A formal and more comprehensive assessment will be performed early in the implementation process along with necessary Initial Site Investigations. The Army will work with the community and State and Federal environmental agencies to satisify applicable legal requirements associated with environmental impacts resulting from this action.

The section above provides environmental impacts likely to occur as a result of the recommended action, with associated costs given as ranges of costs. Until appropriate surveys are completed, actual costs associated with these impacts cannot be precisely determined, therefore these costs WERE NOT INCLUDED in COBRA analyses, nor used in determining proposal environmental risk ratings (Low, Medium, High). COBRA does include, recurring and non-recurring environmental compliance and waste management costs within Base Operating Support (BOS) costs. In addition, the below, specific one-time environmental costs were included in COBRA analyses:

- National Environmental Policy Act (NEPA) Environmental Assessment (EA) = minimal

**** End of Report ****

U.S. ARMY

PIMS # 15

Candidate # USA-0134

•Candidate Recommendation: Close Alabama Army National Guard Armories in Bridgeport, Double Springs and Scottsboro; close Marine Corps Reserve Center,Huntsville, AL realign the Balch Army National Guard Armory in Huntsville by relocating the Headquarters and Headquarters Detachment of the 441st Ordnance Battalion, the 1241st Ordnance Team, 1117th Ordnance Team and Battery B, 1st/203rd Patriot Battalion. Re-locate ACC Reserve Component units into a new Armed Forces Reserve Center on Redstone Arsenal, AL.

Justification

- ✓ Multi-Service Reserve Collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection, recruiting /retention

Military Value

- ✓ High Military Value – New Joint Capability
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Combines combat and support units in one location

Payback

✓ One-Time Cost:	$12,350K
✓ Net of Implementation Costs:	$12,488K
✓ Recurring Savings:	$32K
✓ Payback Period:	100+ Years
✓ NPV Costs:	$11,648K

Impacts

- ✓ Minimal economic impact
- ✓ Minimal community impact
- ✓ Low environmental impact / no significant issues
- ✓ Joint USA and DON Proposal that supports DON-088

✓ Strategy ✓ Capacity Analysis / Data Verification ✓ MilDep Recommended ✓ De-conflicted w/JCSGs

✓ COBRA ✓ Military Value Analysis / Data Verification ✓ Criteria 6-8 Analysis ✓ De-conflicted w/MilDeps

BRAC 2005 - TABS Proposal Information Management System (PIMS)

Candidate Recommendation #USA-0134

20-Jan-05

Candidate Recommendation:

Close Alabama Army National Guard Armories in Bridgeport, Double Springs and Scottsboro; close Marine Corps Reserve Center,Huntsville, AL realign the Balch Army National Guard Armory in Huntsville by relocating the Headquarters and Headquarters Detachment of the 441st Ordnance Battalion, the 1241st Ordnance Team, 1117th Ordnance Team and Battery B, 1st/203rd Patriot Battalion. Re-locate all Reserve Component units into a new Armed Forces Reserve Center on Redstone Arsenal, AL.

Justification:

Moves Alabama Army National Guard (ALARNG) units from facilities with an average age of over 30 years. All are RED except 1 AMBER on the Installation Status Report (ISR). US Marince Corps Reserve (USMCR) facility is 44 years old and RED on ISR. Four ARNG facilities are short 30K sq ft of storage and all require extensive refurbishing and do not meet Anti Terror/Force Protection (AT/FP) requirements. New facility in Huntsville, AL will increase training time (by co-locating units with training areas and small arms range facilities), enhances AT/FP, and improves readiness. Combining army field artillery and air defense artillery, maintenance and ordnance units with USMCR units provides new training synergies and joint training opportunities. New facility will support Soldier Readiness Processing (SRP), provide new mobilization capabilities, and ability to conduct Homeland Defense (HLD) related staging.

Payback:

The total estimated one-time cost to the Department of Defense to implement this recommendation is $ 12,350 thousand. The net of all costs and savings to the Department of Defense during the implementation period is a cost of $ 12,488 thousand. Annual recurring savings to the Department after implementation are $ 32 thousand with a payback of 100+ years (2108). The net present value of the costs and savings to the Department over 20 years is a cost of $ 11,648 thousand.

Impact On Other Government Agencies:

This candidate recommendation provides the opportunity for other Local, State, or Federal organizations to partner with the Reserve Components to enhance Homeland Security and Homeland Defense at a reduced cost to those agencies.

Impacts:

A. Economic Impact:

Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential reduction/increase of 0 jobs (0 direct and 0 indirect jobs) over the 2006 – 2011 period in the Huntsville, AL metropolitan area, which is 0 percent of economic area employment.

B. Local Area Impact:

There will be a minimal impact to the community since the Reserve Component units participating in this action will remain within a local driving distance from their current location. Members of these Reserve Component units are already part of the local community and their residency status will not change. Armed Forces Reserve Centers require minimal community infrastructure to support their activities.

C. Environmental Impact:

A preliminary environmental impact assessment was performed for this specific proposal. The assessment addressed the following environmental resource areas: 1) Compliance; 2) Restoration; and, 3) Waste Management. It was determined that there would be minimal environmental impacts on these resource areas caused by this action. A formal and more comprehensive assessment will be performed early in the implementation process along with the necessary facility environmental baseline surveys. The Army will work with community, State and Federal environmental agencies to satisfy applicable legal requirements associated with environmental impacts.

**** End of Report ****

Candidate # USA-0136

Candidate Recommendation: Close Carlisle Barracks by relocating the War College to Fort Leavenworth.

Justification

- ✓ Single-Service activity consolidation
- ✓ Consolidates officer strategic and operational education
- ✓ Promotes training effectiveness and functional efficiencies
- ✓ Lowest One-Time Cost among alternatives
- ✓ Closes Carlisle Barracks
- ✓ Army supported

Military Value

- ✓ Improves Military Value (by moving activities to a higher military value installation), and takes advantage of excess capacity at Fort Leavenworth.
- ✓ MVI: Leavenworth (64), Carlisle Barracks (76)

Payback

1. One-Time Cost:	$94.8M
2. Net Implementation Savings:	$91.9M
3. Annual Recurring Savings:	$48.5M
4. Payback Period:	2 Years
5. NPV (Savings):	$532.2M

Impacts

- ✓ Criterion 6 – Max potential reduction of 2,429 jobs (1394 direct &1035 indirect) or 0.63% of economic area employment.
- ✓ Criterion 7: The overall level of risk for this recommendation is medium. Of the ten attributes evaluated three declined (Cost of living, Employment and Safety).
- ✓ Criterion 8 – Minimal Impact - air analysis required & potential Cult/Arch resource issues (Leavenworth); remediate 1 UXO site (Carlisle)

✓ Strategy	✓ Capacity Analysis / Data Verification (On going)	✓ JCSG Recommended	✓ De-conflicted w/JCSGs
✓ COBRA	✓ Military Value Analysis / Data Verification	✓ Criteria 6-8 Analysis	✓ De-conflicted w/Services

BRAC 2005 - TABS Proposal Information Management System (PIMS)

Candidate Recommendation #USA-0136

19-Jan-05

Candidate Recommendation:

Close Carlisle Barracks by relocating the War College to Fort Leavenworth.

Justification:

Consolidates Army officer operational level and strategic level education at one location, which fosters consistency, standardization and training proficiency. This recommendation also supports the transformational option to collocate Army War College and Command and General Staff College at a single location.

Payback:

The total estimated one-time cost to the Department of Defense to implement this recommendation is $ 94,771 thousand. The net of all costs and savings to the Department of Defense during the implementation period is a savings of $ 91,895 thousand. Annual recurring savings to the Department after implementation are $ 48,532 thousand with a payback of 2 years (2010). The net present value of the costs and savings to the Department over 20 years is a savings of $ 532,194 thousand.

Impact On Other Government Agencies:

This recommendation affects the US Postal Service on Carlisle barracks, a non-DoD Federal agency. In the absence of access to credible cost and savings information for that agency or knowledge regarding whether that agency will remain on the installation, the Department assumed that the non-DoD Federal agency will be required to assume new base operating responsibilities on the affected installation. The Department further assumed that because of these new base operating responsibilities, the effect of the recommendation on the non-DoD agency would be an increase in its costs. As required by Section 2913(d) of the BRAC statute, the Department has taken the costs of this agency into account when making this recommendation.

Impacts:

A. Economic Impact:

Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 2,429 jobs (1,394 direct and 1,035 indirect jobs) over the 2006 – 2011 period in the Harrisburg-Carlisle, PA metropolitan area, which is 0.63 percent of economic area employment. This recommendation could result in a potential addition of 1,127 jobs (661 direct and 466 indirect jobs) over the 2006 – 2011 period in the Kansas City, MO-KS metropolitan area, which is 0.09 percent of economic area employment.

B. Local Area Impact:

The local area infrastructure is sufficient to support this recommendation. A review of community attributes (Child Care, Cost of Living, Education, Employment, Housing, Medical Health, Population Center, Safety, Transportation, and Utilities) revealed no significant

issues regarding the ability of the local community's infrastructure to support forces, missions, and personnel. When moving from Carlisle to Fort Leavenworth the following local area capabilities improved: Population Center; and the following local area capabilities are not as robust: Cost of Living, Employment, and Safety. The overall level of risk for this recommendation is Medium.

C. Environmental Impact:

A preliminary environmental impact assessment was performed for this specific proposal. The assessment for both gaining and losing installations addressed impacts on: 1) air quality; 2) cultural/archeological/tribal resources; 3) dredging; 4) land use constraints/sensitive resource areas; 5) marine mammals/marine resources/marine sanctuaries; 6) noise; 7) threatened and endangered species/critical habitat; 8) waste management; 9) water resources; and 10) wetlands. The following key environmental impacts were identified for the gaining installation, Fort Leavenworth:

- Due to Non-Attainment status (Carbon Monoxide) for Fort Leavenworth and planned construction, a New Source Review Analysis and Permitting, and a Air Conformity Analysis will be likely be required – estimated cost is between $25K and $500K.

The following key environmental impacts were identified for the losing installation, Carlisle Barracks:

- Due to presence of cultural resources on the closing installation (e.g., archeological, historic), consultation with the State Historic Preservation Office will be necessary along with development of access controls and caretaker management efforts until the property is disposed of - estimated cost is between $500K and $1M.

- Known restoration activities to be completed – estimated cleanup cost is $2.56M.

A formal and more comprehensive assessment will be performed early in the implementation process along with necessary Initial Site Investigations. The Army will work with the community and State and Federal environmental agencies to satisify applicable legal requirements associated with environmental impacts resulting from this action.

The section above provides environmental impacts likely to occur as a result of the recommended action, with associated costs given as ranges of costs. Until appropriate surveys are completed, actual costs associated with these impacts cannot be precisely determined, therefore these costs WERE NOT INCLUDED in COBRA analyses, nor used in determining proposal environmental risk ratings (Low, Medium, High). COBRA does include, recurring and non-recurring environmental compliance and waste management costs within Base Operating Support (BOS) costs. In addition, the below, specific one-time environmental costs were included in COBRA analyses:

Fort Leavenworth:

- National Environmental Policy Act (NEPA) Environmental Assessment (EA) = $100,000.

- Air Conformity Analysis = $50,000 (Clean Air Act)
- New Source Review Analysis and Permitting = $100,000 (Clean Air Act)

Carlisle Barracks:

- National Environmental Policy Act (NEPA) and Initial Site Investigation Costs = $550,000

**** End of Report ****

U.S.ARMY

PIMS # 001

Candidate # USA-0138

Candidate Recommendation: **Close Vermont Army Guard Armories in Ludlow, North Springfield and Windsor, VT; close Chester Memorial Army Reserve Center and collocated Organizational Maintenance Shop; close Berlin Army Reserve Center; close Naval Reserve Center in White River Junction and re-locate units into a new Armed Forces Reserve Center with an Organizational Maintenance Facility in the vicinity of White River Junction, VT, if the Army is able to acquire suitable land for the construction of facilities.**

Justification

- ✓ Multi service Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection, recruiting / retention

Military Value

- ✓ High Military Value – New Joint Capability
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Improves operational efficiencies
- ✓ Improves functional effectiveness

Payback

✓ One-Time Cost:	$38,457K
✓ Net of Implementation Costs:	$38,894K
✓ Recurring Savings:	$86K
✓ Payback Period:	100 years
✓ NPV Costs:	$36,415K

Impacts

- ✓ Minimal economic impact
- ✓ Minimal community impact
- ✓ Low environmental risk / no significant issues
- ✓ Joint USA and DON proposal that supports DON-0116

✓ Strategy ✓ Capacity Analysis / Data Verification ✓ MilDep Recommended ✓ De-conflicted w/JCSGs

✓ COBRA ✓ Military Value Analysis / Data Verification ✓ Criteria 6-8 Analysis ✓ De-conflicted w/MilDeps

BRAC 2005 - TABS Proposal Information Management System (PIMS)

Candidate Recommendation #USA-0138

19-Jan-05

Candidate Recommendation:

Close Vermont Army Guard Armories in Ludlow, North Springfield and Windsor, VT; close Chester Memorial Army Reserve Center and collocated Organizational Maintenance Shop; close Berlin Army Reserve Center; close Naval Reserve Center in White River Junction and re-locate units into a new Armed Forces Reserve Center with an Organizational Maintenance Facility in the vicinity of White River Junction, VT, if the Army is able to acquire suitable land for the construction of facilities.

Justification:

This proposal creates a 400 person Tier 1, Phase II Armed Forces Reserve Center by consolidating personnel from 6 facilities into one facility/campus in the White River Junction, Vermont (VT) area. The closing of the United States Army Reserve (USAR) and Army National Guard (ARNG) facilities, all classified Red on the Installation Status Report (ISR), will avoid extensive repair costs. The USAR can terminate a $22K annual lease at the Berlin facility. None of the existing facilities meet Anti Terror/Force Protection (AT/FP) standards or meet current space requirements. New facility will meet all AT/FP and space requirements. Their locations in developed areas prevent future expansion to address the space problem. In fact the Army Reserve anticipates having to procure any even larger leased space in 10-18 months if this proposal is not approved. The new facility will provide joint training spaceand creates joint training synergy for medical, armor, engineer and other soldier/sailor skills. Distance Learning and Video Teleconference (VTC) capabilities will be included to enhance education and Command and Control (C2) capabilities. Limited billeting would be provided to support the needs of Trainee, Transfer, Medical Holdover, School (TTHS) Account. Supports personnel, mobilization, Soldier Readiness Processing (SR) and regional contingency operations. Combines combat and combat support units in one location.

Payback:

The total estimated one-time cost to the Department of Defense to implement this recommendation is $ 38,457 thousand. The net of all costs and savings to the Department of Defense during the implementation period is a cost of $ 38,894 thousand. Annual recurring savings to the Department after implementation are $ 86 thousand with a payback of 100+ years (2108). The net present value of the costs and savings to the Department over 20 years is a cost of $ 36,415 thousand.

Impact On Other Government Agencies:

This candidate recommendation provides the opportunity for other Local, State, or Federal organizations to partner with the Reserve Components to enhance Homeland Security and Homeland Defense at a reduced cost to those agencies.

Impacts:

A. Economic Impact:

Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential reduction/increase of 0 jobs (0 direct and 0 indirect jobs) over the 2006 – 2011 period in the Phoenix metropolitan area, which is 0 percent of economic area employment.

B. Local Area Impact:

There will be a minimal impact to the community since the Reserve Component units participating in this action will remain within a local driving distance from their current location. Members of these Reserve Component units are already part of the local community and their residency status will not change. Armed Forces Reserve Centers require minimal community infrastructure to support their activities.

C. Environmental Impact:

A preliminary environmental impact assessment was performed for this specific proposal. The assessment addressed the following environmental resource areas: 1) Compliance; 2) Restoration; and, 3) Waste Management. It was determined that there would be minimal environmental impacts on these resource areas caused by this action. A formal and more comprehensive assessment will be performed early in the implementation process along with the necessary facility environmental baseline surveys. The Army will work with community, State and Federal environmental agencies to satisfy applicable legal requirements associated with environmental impacts.

**** End of Report ****

U.S. ARMY

PIMS # 002

Candidate # USA-0139

Candidate Recommendation: Close Arizona Army National Guard Barnes Reserve Center and Organizational Maintenance Shop Phoenix, Arizona; close Army Reserve facility Phoenix; realign the Bulk Fuel Company from the Marine Corps Reserve Center Phoenix; and re-locate units to a new Armed Forces Reserve Center on the Arizona Army Guard Buckeye Training Site.

Justification

- ✓ Multi service Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Eliminates leased facility
- ✓ Closes substandard / undersized facility
- ✓ Enhances Anti Terror / Force Protection, recruiting /retention

Military Value

- ✓ New Joint Training Capability
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Increases operational readiness
- ✓ Improves operational efficiencies

Payback

✓ One-Time Cost:	$16,280K
✓ Net of Implementation Costs:	$14,508K
✓ Recurring savings:	$534K
✓ Payback Period:	100+ years
✓ NPV Costs:	$8,981K

Impacts

- ✓ Minimal economic impact
- ✓ Minimal community impact
- ✓ Low environmental risk / no significant issues
- ✓ Joint USA and DON proposal that supports DON-0101

✓ Strategy ✓ Capacity Analysis / Data Verification ✓ MilDep Recommended ✓ De-conflicted w/JCSGs

✓ COBRA ✓ Military Value Analysis / Data Verification ✓ Criteria 6-8 Analysis ✓ De-conflicted w/MilDeps

BRAC 2005 - TABS Proposal Information Management System (PIMS)

Candidate Recommendation # USA-0139

20-Jan-05

Candidate Recommendation:

Close Arizona Army National Guard Barnes Reserve Center and Organizational Maintenance Shop Phoenix, Arizona; close Army Reserve facility Phoenix; realign the Bulk Fuel Company from the Marine Corps Reserve Center Phoenix; and re-locate units to a new Armed Forces Reserve Center on the Arizona Army Guard Buckeye Training Site.

Justification:

Consolidates 800 personnel from the Army National Guard (ARNG), the US Army Reserve (USAR) and the US Marine Corps Reserve (USMCR) in a new facility at a large training area (1400 acres) and with improved Anti Terror / Force Protection (AT/FP). Moves a USMCR unit out of an unsecure, high crime area suffering from ongoing vandalism and destruction of government equipment. Creates new joint training synergy between USAR and USMCR Transportation assets. Collocation will greatly facilitate mobilization, Soldier Readiness Processing (SRP), unit training, and enhances maintenance posture. Close enough to Phoenix not to negatively impact personnel readiness.

Payback:

The total estimated one-time cost to the Department of Defense to implement this recommendation is $ 16,280 thousand. The net of all costs and savings to the Department of Defense during the implementation period is a cost of $ 14,508 thousand. Annual recurring savings to the Department after implementation are $ 534 thousand with a payback of 100+ years (2108). The net present value of the costs and savings to the Department over 20 years is a cost of $ 8,981 thousand.

Impact On Other Government Agencies:

This candidate recommendation provides the opportunity for other Local, State, or Federal organizations to partner with the Reserve Components to enhance Homeland Security and Homeland Defense at a reduced cost to those agencies.

Impacts:

A. Economic Impact:

Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential reduction/increase of 0 jobs (0 direct and 0 indirect jobs) over the 2006 – 2011 period in the Phoenix metropolitan area, which is 0 percent of economic area employment.

B. Local Area Impact:

There will be a minimal impact to the community since the Reserve Component units participating in this action will remain within a local driving distance from their current location. Members of these Reserve Component units are already part of the local

community and their residency status will not change. Armed Forces Reserve Centers require minimal community infrastructure to support their activities.

C. Environmental Impact:

A preliminary environmental impact assessment was performed for this specific proposal. The assessment addressed the following environmental resource areas: 1) Compliance; 2) Restoration; and, 3) Waste Management. It was determined that there would be minimal environmental impacts on these resource areas caused by this action. A formal and more comprehensive assessment will be performed early in the implementation process along with the necessary facility environmental baseline surveys. The Army will work with community, State and Federal environmental agencies to satisfy applicable legal requirements associated with environmental impacts.

**** End of Report ****

U.S. ARMY

PIMS # 018

Candidate # USA-0140

Candidate Recommendation: **Close Alabama Army Guard Armories: Ft. Ganey and Ft. Hardeman in Mobile; close the Wright Army Reserve Center, Mobile; close the Naval / Marine Corps Reserve Center, Mobile and re-locate units into a new Armed Forces Reserve Center in Mobile, Alabama, if the state of Alabama provides, at no cost to the United States, the real property for construction of the facility.**

Justification

- ✓ Multi service Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection, recruiting /retention

Military Value

- ✓ High Military Value – New Joint Capability
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Enhances readiness / training opportunities
- ✓ Establishes joint use facility

Payback

✓ One-Time Cost:	$10,918K
✓ Net of Implementation Costs:	$1,861K
✓ Recurring Savings:	$2,080K
✓ Payback Yrs /Break Even Yr:	5 Years
✓ NPV Savings:	$17,284K

Impacts

- ✓ Minimal economic impact: 32 job losses (-0.01%)
- ✓ Minimal community impact
- ✓ Low environmental risk / no significant issues
- ✓ Joint USA and DON proposal that supports DON-0130

✓ Strategy ✓ Capacity Analysis / Data Verification ✓ MilDep Recommended ✓ De-conflicted w/JCSGs

✓ COBRA ✓ Military Value Analysis / Data Verification Criteria 6-8 Analysis ✓ De-conflicted w/MilDeps

BRAC 2005 - TABS Proposal Information Management System (PIMS)

Candidate Recommendation #USA-0140

19-Jan-05

Candidate Recommendation:

Close Alabama Army Guard Armories: Ft. Ganey and Ft. Hardeman in Mobile; close the Wright Army Reserve Center, Mobile; close the Naval / Marine Corps Reserve Center, Mobile and re-locate units into a new Armed Forces Reserve Center in Mobile, Alabama, if the state of Alabama provides, at no cost to the United States, the real property for construction of the facility.

Justification:

Each of the existing facilities is over 30 years old and rated RED on the Installation Status Report (ISR). Facilities are short of storage space, unable to meet Anti Terror/Force Protection (AT/FP) requirements and have no way to mitigate or alleviate these problems. Co-locating the units into a new Armed Forces Reserve Center (AFRC) on State property in Mobile, AL will provide the ability to execute Home Station Soldier Readiness Processing/Mobilization/Demobilization (SRP/MOB/DEMOB). The new facility will meet all AT/FP requirements and serve as a staging area for Homeland Defense missions. This proposal enhances training by decreasing travel time to training sites. Co-locating medical units and a replacement company with other units in a new AFRC will create a new capability to provide medical and administrative support during MOB/Deployment operations.

Payback:

The total estimated one-time cost to the Department of Defense to implement this recommendation is $ 10,918 thousand. The net of all costs and savings to the Department of Defense during the implementation period is a cost of $ 1,861 thousand. Annual recurring savings to the Department after implementation are $ 2,080 thousand with a payback of 5 years (2013). The net present value of the costs and savings to the Department over 20 years is a savings of $ 17,284 thousand.

Impact On Other Government Agencies:

This candidate recommendation provides the opportunity for other Local, State, or Federal organizations to partner with the Reserve Components to enhance Homeland Security and Homeland Defense at a reduced cost to those agencies.

Impacts:

A. Economic Impact:

Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 32 jobs (22 direct and10 indirect jobs) over the 2006 – 2011 period in the Mobile, AL Metropolitan Statistical Area}, which is -0.01 percent of economic area employment.

B. Local Area Impact:

There will be a minimal impact to the community since the Reserve Component units participating in this action will remain within a local driving distance from their current

location. Members of these Reserve Component units are already part of the local community and their residency status will not change. Armed Forces Reserve Centers require minimal community infrastructure to support their activities.

C. Environmental Impact:

A preliminary environmental impact assessment was performed for this specific proposal. The assessment addressed the following environmental resource areas: 1) Compliance; 2) Restoration; and, 3) Waste Management. It was determined that there would be minimal environmental impacts on these resource areas caused by this action. A formal and more comprehensive assessment will be performed early in the implementation process along with the necessary facility environmental baseline surveys. The Army will work with community, State and Federal environmental agencies to satisfy applicable legal requirements associated with environmental impacts.

**** End of Report ****

U.S. ARMY

PIMS # 004

Candidate # USA-0141

Candidate Recommendation: **Close Army Reserve Centers: Desiderio (Pasadena), Schroeder Hall (Long Beach), Hazard Park (Los Angeles) California; close California Army Guard Armories: Bell and Montebello California; close Marine Corps Reserve Center Pico Rivera; close Naval Reserve Centers: Encino and San Pedro California and relocate units into a new Armed Forces Reserve Center on property being transferred from the General Services Administration to the Army Reserve.**

Justification

- ✓ Multi service Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Enhances Anti Terror/Force Protection and Homeland Support
- ✓ Closes substandard / undersized facilities

Military Value

- ✓ High Military Value – New Joint Capability
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Establishes joint use facility
- ✓ Enhances deployment capability
- ✓ Increases training time / effectiveness

Payback

✓ One-Time Cost	$37,945K
✓ Net of Implementation Costs:	$7,068K
✓ Recurring savings:	$7,152K
✓ Payback Period:	5 years
✓ NPV Savings:	$58,625K

Impacts

- Criterion 6 – Max potential reduction of 100 jobs (72 direct & 28 indirect) or 0.01% of the economic area employment
- Criterion 7 - Minimal community impact
- Criterion 8 - no significant issues

✓ Strategy ✓ Capacity Analysis / Data Verification ✓ MilDep Recommended ✓ De-conflicted w/JCSGs

✓ COBRA ✓ Military Value Analysis / Data Verification ✓ Criteria 6-8 Analysis ✓ De-conflicted w/MilDeps

BRAC 2005 - TABS Proposal Information Management System (PIMS)

Candidate Recommendation #USA-0141

20-Jan-05

Candidate Recommendation:

Close Army Reserve Centers: Desiderio (Pasadena), Schroeder Hall (Long Beach), Hazard Park (Los Angeles), California; close California Army Guard Armories: Bell and Montebello California; close Marine Corps Reserve Center Pico Rivera, California; close Naval Reserve Centers: Encino and San Pedro, California and relocate units into a new Armed Forces Reserve Center at Bell Armed Forces Reserve Center, California, on property being transferred from the General Services Administration to the Army Reserve.

Justification:

Moves units from Installation Status Report (ISR) RED facilities that don't meet Anti Terror / Force Protection (AT/FP) requirements. Would create a central site with a Combat Support Hospital (CSH) for the support of Soldier Readiness Processing (SRP) and mobilization/deployment support of 3,300 soldiers. Reunites portions of an Forward Support Battalion (FSB) and Main Support Battalion (MSB). Brings Armor (AR), Combat Support Battalion (CSB) and Transportation (TC) units together with Army National Guard (ARNG) MSB/FSB soldiers and a US Marine Corps Reserve (USMCR) unit for new joint training synergy. Complex is close to Interstate 5 and Los Angeles for recruiting/deployment

Payback:

The total estimated one-time cost to the Department of Defense to implement this recommendation is $ 37,945 thousand. The net of all costs and savings to the Department of Defense during the implementation period is a cost of $ 7,068 thousand. Annual recurring savings to the Department after implementation are $ 7,152 thousand with a payback of 5 years (2013). The net present value of the costs and savings to the Department over 20 years is a savings of $ 58,625 thousand.

Impact On Other Government Agencies:

This candidate recommendation provides the opportunity for other Local, State, or Federal organizations to partner with the Reserve Components to enhance Homeland Security and Homeland Defense at a reduced cost to those agencies.

Impacts:

A. Economic Impact:

Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential reduction/increase of 100 jobs (72 direct and 28 indirect jobs) over the 2006 – 2011 period in the Los Angeles Metropolitan Statistical Area, which is -0.01 percent of economic area employment.

B. Local Area Impact:

There will be a minimal impact to the community since the Reserve Component units participating in this action will remain within a local driving distance from their current location. Members of these Reserve Component units are already part of the local

community and their residency status will not change. Armed Forces Reserve Centers require minimal community infrastructure to support their activities.

C. Environmental Impact:

A preliminary environmental impact assessment was performed for this specific proposal. The assessment addressed the following environmental resource areas: 1) Compliance; 2) Restoration; and, 3) Waste Management. It was determined that there would be minimal environmental impacts on these resource areas caused by this action. A formal and more comprehensive assessment will be performed early in the implementation process along with the necessary facility environmental baseline surveys. The Army will work with community, State and Federal environmental agencies to satisfy applicable legal requirements associated with environmental impacts.

**** End of Report ****

U.S. ARMY

PIMS # 007

Candidate # USA-0142

Candidate Recommendation: Close California Army Guard Armories: El Centro, Calexico, and Brawley CA and re-locate units into a new Armed Forces Reserve Center on El Centro Naval Air Station, California.

Justification

- ✓ Multi-Service Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection, recruiting / retention

Military Value

- ✓ New Army capability
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Combines combat and support units in one location

Payback

✓ One-Time Cost:	$12,497K
✓ Net of Implementation Costs	$12,749K
✓ Recurring Savings:	$8K
✓ Payback Period:	100+ years
✓ NPV Costs:	$12,108K

Impacts

- ✓ Minimal economic impact
- ✓ Minimal community impact
- ✓ Low environmental risk / no significant issues
- ✓ USA proposal on DON Installation

✓ Strategy ✓ Capacity Analysis / Data Verification ✓ MilDep Recommended ✓ De-conflicted w/JCSGs

✓ COBRA ✓ Military Value Analysis / Data Verification ✓ Criteria 6-8 Analysis ✓ De-conflicted w/MilDeps

BRAC 2005 - TABS Proposal Information Management System (PIMS)

Candidate Recommendation #USA-0142

20-Jan-05

Candidate Recommendation:

Close California Army Guard Armories: El Centro, Calexico, Brawley and re-locate units into a new Armed Forces Reserve Center on El Centro Naval Air Station, California.

Justification:

'Moves units from Installation Status Report (ISR) RED facilities that do not meet Anti Terror/Force Protection (AT/FP) standards. Consolidates three California Army National Guard (CAARNG) facilities into one facility on an active Naval Air Station. Reunites three detachments of an Forward Support Battalion (FSB). Consolidation creates joint training opportunities among Armor, Engineers, Combat Service Support units, and Navy. Enhances logistics, training, mobilization, and deployment posture.

Payback:

The total estimated one-time cost to the Department of Defense to implement this recommendation is $ 12,497 thousand. The net of all costs and savings to the Department of Defense during the implementation period is a cost of $ 12,749 thousand. Annual recurring savings to the Department after implementation are $ 8 thousand with a payback of 100 years (2106). The net present value of the costs and savings to the Department over 20 years is a cost of $ 12,108 thousand.

Impact On Other Government Agencies:

This candidate recommendation provides the opportunity for other Local, State, or Federal organizations to partner with the Reserve Components to enhance Homeland Security and Homeland Defense at a reduced cost to those agencies.

Impacts:

A. Economic Impact:

Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential reduction/increase of 0 jobs (0 direct and 0 indirect jobs) over the 2006 – 2011 period in the Los Angeles metropolitan area, which is 0 percent of economic area employment.

B. Local Area Impact:

There will be a minimal impact to the community since the Reserve Component units participating in this action will remain within a local driving distance from their current location. Members of these Reserve Component units are already part of the local community and their residency status will not change. Armed Forces Reserve Centers require minimal community infrastructure to support their activities.

C. Environmental Impact:

A preliminary environmental impact assessment was performed for this specific proposal. The assessment addressed the following environmental resource areas: 1) Compliance; 2)

Restoration; and, 3) Waste Management. It was determined that there would be minimal environmental impacts on these resource areas caused by this action. A formal and more comprehensive assessment will be performed early in the implementation process along with the necessary facility environmental baseline surveys. The Army will work with community, State and Federal environmental agencies to satisfy applicable legal requirements associated with environmental impacts.

**** End of Report ****

U.S. ARMY

PIMS # 189

Candidate # USA-0143

Candidate Recommendation: **Close the United States Army Reserve Center located in Columbus, Georgia; close the Naval Reserve Center in Columbus, Georgia and relocate all units to a new Armed Forces Reserve Center and Equipment Concentration Site on Fort Benning, Georgia, to include all Army Reserve units currently occupying buildings #15 and #4960 on Fort Benning.**

Justification

- ✓ Multi service Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection, recruiting / retention

Military Value

- ✓ High Military Value – New Joint Capability
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Improves operational efficiencies
- ✓ Improves functional effectiveness

Payback

✓ One-Time Cost:	$21,161K
✓ Net of Implementation Costs:	$18,212K
✓ Recurring Savings:	$727K
✓ Payback Period:	80 Years
✓ NPV Costs:	$10,775K

Impacts

- ✓ Minimal economic impact – max potential reduction of 22 jobs (14 direct and 8 indirect) or -0.01% of the total ROI employment.
- ✓ Minimal community impact
- ✓ Low environmental impact / no significant issues
- ✓ Joint USA and DON proposal that supports DON-0104

✓ Strategy ✓ Capacity Analysis / Data Verification ✓ MilDep Recommended ✓ De-conflicted w/JCSGs

✓ COBRA ✓ Military Value Analysis / Data Verification ✓ Criteria 6-8 Analysis ✓ De-conflicted w/MilDeps

BRAC 2005 - TABS Proposal Information Management System (PIMS)

Candidate Recommendation #USA-0143

20-Jan-05

Candidate Recommendation:

Close the United States Army Reserve Center located in Columbus, Georgia; close the Naval Reserve Center in Columbus, Georgia and relocate all units to a new Armed Forces Reserve Center and Equipment Concentration Site on Fort Benning, Georgia, to include all Army Reserve units currently occupying buildings #15 and #4960 on Fort Benning.

Justification:

Relocates US Army Reserve (USAR) units from current facility (over 50 years old and rated AMBER on the Installation Status Report (ISR) and a US Navy Reserve (USNR) unit from current facility (over 57 years old and ISR RED), to a new joint Armed Forces reserve Center (AFRC) with Equipment Concentration Site (ECS) on Fort Benning, GA. The new Equipment Concentration Site will service half of the vehicle repair and storage requirements currently being handled at Ft. Gillem, which closes under recommendation USA-0121. Co-location of USAR and USNR units creates joint training synergies. Co-location with Garrison Support Unit (GSU) Detachment (DET) and Legal Support Offices (LSOs) enhances mobilization (MOB) preparedness. ECS provides improved maintenance capability and enhances readiness. USAR Quartermaster (QM), Engineer (EN), Medical (MED), Garrison Support Unit (GSU) and LSO units coupled with USNR unit diversity enhances joint opportunities. New facility will provide the ability to execute Soldier Readiness Processing (SRP), Mobilization (MOB), and Demobilization (DEMOB) activities. Ample land is available to implement all Anti Terror/Force Protection (AT/FP) requirements.

Payback:

The total estimated one-time cost to the Department of Defense to implement this recommendation is $ 21,161 thousand. The net of all costs and savings to the Department of Defense during the implementation period is a cost of $ 18,212 thousand. Annual recurring savings to the Department after implementation are $ 727 thousand with a payback of 80 years (2082). The net present value of the costs and savings to the Department over 20 years is a cost of $ 10,775 thousand.

Impact On Other Government Agencies:

This candidate recommendation provides the opportunity for other Local, State, or Federal organizations to partner with the Reserve Components to enhance Homeland Security and Homeland Defense at a reduced cost to those agencies.

Impacts:

A. Economic Impact:

Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 22 jobs (14 direct and 8 indirect jobs) over the 2006 – 2011 period in the Columbus, GA-AL metropolitan statistical area, which is -0.01 percent of economic area employment.

B. Local Area Impact:

There will be a minimal impact to the community since the Reserve Component units participating in this action will remain within a local driving distance from their current location. Members of these Reserve Component units are already part of the local community and their residency status will not change. Armed Forces Reserve Centers require minimal community infrastructure to support their activities.

C. Environmental Impact:

A preliminary environmental impact assessment was performed for this specific proposal. The assessment addressed the following environmental resource areas: 1) Compliance; 2) Restoration; and, 3) Waste Management. It was determined that there would be minimal environmental impacts on these resource areas caused by this action. A formal and more comprehensive assessment will be performed early in the implementation process along with the necessary facility environmental baseline surveys. The Army will work with community, State and Federal environmental agencies to satisfy applicable legal requirements associated with environmental impacts.

**** End of Report ****

U.S. ARMY

PIMS # 232

Candidate # USA-0144

Candidate Recommendation: **Close Illinois Army Guard Armory Waukegan; close Armed Forces Reserve Center Waukegan and re-locate Army and Marine Corps units into a new Armed Forces Reserve Center in Lake County, IL, if the Army is able to acquire suitable land for the construction of the facilities.**

Justification

- ✓ Multi service Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection, recruiting / retention

Military Value

- ✓ High Military Value – New Joint Capability
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Collocates reserve units at a new Armed Forces Reserve Center
- ✓ Increases training time and effectiveness
- ✓ Combines combat and support units in one location

Payback

✓ One-Time Cost:	$10,812K
✓ Net of Implementation Costs:	$9,672K
✓ Recurring Savings:	$334K
✓ Payback Period:	100+ Years
✓ NPV Costs:	$6,180K

Impacts

- ✓ Minimal economic impact
- ✓ Minimal community impact
- ✓ Low environmental impact / no significant issues

✓ Strategy	✓ Capacity Analysis / Data Verification	✓ MilDep Recommended	✓ De-conflicted w/JCSGs
✓ COBRA	✓ Military Value Analysis / Data Verification	Criteria 6-8 Analysis	✓ De-conflicted w/MilDeps

BRAC 2005 - TABS Proposal Information Management System (PIMS)

Candidate Recommendation #USA-0144

20-Jan-05

Candidate Recommendation:

Close Illinois Army Guard Armory Waukegan; close Armed Forces Reserve Center Waukegan and re-locate Army and Marine Corps units into a new Armed Forces Reserve Center in Lake County, IL, if the Army is able to acquire suitable land for the construction of the facilities.

Justification:

Close the Waukegan Army National Guard (ARNG) Armory and the Waukegan Armed Forces Reserve Center (AFRC), which houses US Army Reserve and US Marine Corps Reserve tenant units. Construct a new Armed Forces Reserve Center (AFRC) on a new site to be acquired in Lake County, IL. Existing facilities are 50 yrs old, require extensive refurbishing, and do not meet Anti-Terror/Force Protection (AT/FP). The ARNG Armory lacks adequate military and POV parking. This recommendation co-locates Army Military Police (MP), Drill Instructor and an institutional training unit with a USMCR Weapons Company (WPNS CO(-), 2nd Battalion (BN), 24 Marine Regiment (REGT). This creates new joint training opportunities and synergies. Modern facilities will improve Soldier Readiness Processing (SRP), Mobilization (MOB) and Demobilization (DEMOB) capabilities. Force protection will be enhanced, as the new facility will meet Anti-Terror/Force Protection (AT/FP) requirements.

Payback:

The total estimated one-time cost to the Department of Defense to implement this recommendation is $ 10,812 thousand. The net of all costs and savings to the Department of Defense during the implementation period is a cost of $ 9,672 thousand. Annual recurring savings to the Department after implementation are $ 334 thousand with a payback of 100+ years (2108). The net present value of the costs and savings to the Department over 20 years is a cost of $ 6,180 thousand.

Impact On Other Government Agencies:

This candidate recommendation provides the opportunity for other Local, State, or Federal organizations to partner with the Reserve Components to enhance Homeland Security and Homeland Defense at a reduced cost to those agencies.

Impacts:

A. Economic Impact:

Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential reduction/increase of 0 jobs (0 direct and 0 indirect jobs) over the 2006 – 2011 period in the Chicago-Naperville-Joliet, IL-IN-WI Metropolitan Statistical Area, Lake County-Kenosha County, IL-WI Metropolitan Division, which is 0 percent of economic area employment.

B. Local Area Impact:

Minimal Impact. There will be a minimal impact to the community since the Reserve

Component units participating in this action will remain within a local driving distance from their current location. Members of these Reserve Component units are already part of the local community and their residency status will not change. Armed Forces Reserve Centers require minimal community infrastructure to support their activities.

C. Environmental Impact:

A preliminary environmental impact assessment was performed for this specific proposal. The assessment addressed the following environmental resource areas: 1) Compliance; 2) Restoration; and, 3) Waste Management. It was determined that there would be minimal environmental impacts on these resource areas caused by this action. A formal and more comprehensive assessment will be performed early in the implementation process along with the necessary facility environmental baseline surveys. The Army will work with community, State and Federal environmental agencies to satisfy applicable legal requirements associated with environmental impacts.

**** End of Report ****

U.S. ARMY

PIMS # 209

Candidate # USA-0146

Candidate Recommendation: **Close Texas Army National Guard Readiness Centers located in Austin, Texas; close the Texas Army National Guard Field Maintenance Shop located in Austin, Texas; relocate units into a new consolidated Armed Forces Reserve Center with a consolidated Field Maintenance Shop in Round Rock, Texas, if the Army is able to acquire land suitable for the construction of the facilities.**

Justification

- ✓ Multi compo Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection, recruiting / retention

Military Value

- ✓ Establishes joint interoperability
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Improves operational efficiencies
- ✓ Eliminates leased space

Payback

✓ One-Time Cost:	$21,633K
✓ Net of Implementation Costs:	$21,333K
✓ Recurring Saving:	$192K
✓ Payback Period:	100+ Years
✓ NPV Costs:	$18,645K

Impacts

- ✓ Minimal economic impact
- ✓ Minimal community impact
- ✓ Low environmental impact / no significant issues

✓ Strategy	✓ Capacity Analysis / Data Verification	✓ MilDep Recommended	✓ De-conflicted w/JCSGs
✓ COBRA	✓ Military Value Analysis / Data Verification	✓ Criteria 6-8 Analysis	✓ De-conflicted w/MilDeps

BRAC 2005 - TABS Proposal Information Management System (PIMS)

Candidate Recommendation # USA-0146

20-Jan-05

Candidate Recommendation:

Close Texas Army National Guard Readiness Centers located in Austin, Texas; close the Texas Army National Guard Field Maintenance Shop located in Austin, Texas; relocate units into a new consolidated Armed Forces Reserve Center with a consolidated Field Maintenance Shop in Round Rock, Texas, if the Army is able to acquire land suitable for the construction of the facilities.

Justification:

Relocates units from 4 facilities (1 leased) into a new 128K square foot Armed Forces Reserve Center (AFRC) in Round Rock, TX (location yet to be determined). Enhances training, mobilization, Soldier Readiness Processing (SRP), and deployment by collocating a Combat Support Quartermaster (QM) battalion and an Engineer Company (CO) with several medical detachments. Co-location creates new training synergy and also creates new cross-functional career development opportunities. Enhances Anti Terror/Force Protection (AT/FP) by moving personnel into a newly designed facility that will meet all requirements.

Payback:

The total estimated one-time cost to the Department of Defense to implement this recommendation is $ 21,633 thousand. The net of all costs and savings to the Department of Defense during the implementation period is a cost of $ 21,333 thousand. Annual recurring savings to the Department after implementation are $ 192 thousand with a payback of 100 years (2108). The net present value of the costs and savings to the Department over 20 years is a cost of $ 18,645 thousand.

Impact On Other Government Agencies:

This candidate recommendation provides the opportunity for other Local, State, or Federal organizations to partner with the Reserve Components to enhance Homeland Security and Homeland Defense at a reduced cost to those agencies.

Impacts:

A. Economic Impact:

Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential reduction/increase of 0 jobs (0 direct and 0 indirect jobs) over the 2006 – 2011 period in the Austin, Texas, metropolitan area, which is 0 percent of economic area employment.

B. Local Area Impact:

There will be a minimal impact to the community since the Reserve Component units participating in this action will remain within a local driving distance from their current location. Members of these Reserve Component units are already part of the local community and their residency status will not change. Armed Forces Reserve Centers

require minimal community infrastructure to support their activities.

C. Environmental Impact:

A preliminary environmental impact assessment was performed for this specific proposal. The assessment addressed the following environmental resource areas: 1) Compliance; 2) Restoration; and, 3) Waste Management. It was determined that there would be minimal environmental impacts on these resource areas caused by this action. A formal and more comprehensive assessment will be performed early in the implementation process along with the necessary facility environmental baseline surveys. The Army will work with community, State and Federal environmental agencies to satisfy applicable legal requirements associated with environmental impacts.

**** End of Report ****

U.S. ARMY

PIMS # 204

Candidate # USA-0147

Candidate Recommendation: **Close the Texas Army National Guard Readiness Centers located on Fort Bliss and Hondo Pass, Texas; close the United States Army Reserve Centers located in Seguera, Benavidez, Fort Bliss, and McGregor Range, Texas; close the United States Army Reserve Equipment Concentration Site located on McGregor Range, Texas; and relocate units into a new consolidated Armed Forces Reserve Center with an Consolidated Equipment Concentration Site and Maintenance Facility on Fort Bliss, Texas.**

Justification

- ✓ Multi Compo Reserve consolidation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection, recruiting / retention

Military Value

- ✓ High Military Value – New Army Capability
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Establishes joint interoperability
- ✓ Improves operational efficiencies

Payback

✓ One-Time Cost:	$57,284K
✓ Net of Implementation Costs:	$18,807K
✓ Recurring Saving:	$8,790K
✓ Payback Period:	6 Years
✓ NPV Savings:	$62,341K

Impacts

- ✓ Max potential reduction of 188 jobs (106 direct & 82 indirect) or 0.06% of the economic area employment
- ✓ Minimal community impact
- ✓ Low environmental impact / no significant issues

✓ Strategy	✓ Capacity Analysis / Data Verification	✓ MilDep Recommended	✓ De-conflicted w/JCSGs
✓ COBRA	✓ Military Value Analysis / Data Verification	✓ Criteria 6-8 Analysis	✓ De-conflicted w/MilDeps

BRAC 2005 - TABS Proposal Information Management System (PIMS)

Candidate Recommendation # USA-0147

20-Jan-05

Candidate Recommendation:

Close Texas Army National Guard Readiness Centers located on Fort Bliss and Hondo Pass, Texas; close United States Army Reserve Centers located in Seguera, Benavidez, Fort Bliss, and McGregor Range, Texas; close the United States Army Reserve Equipment Concentration Site located on McGregor Range, Texas; and relocate units into a new consolidated Armed Forces Reserve Center with a Consolidated Equipment Concentration Site and Maintenance Facility on Fort Bliss, Texas.

Justification:

Move units from 6 facilities (one of which is on leased land: Seguera US Army Reserve Center - USARC) all of which are over-utilized on an average of 140%, to a new Armed Forces reserve Center (AFRC) on Texas Army National Guard (TXARNG) property in the cantonment area of Fort Bliss. Existing soldier support services (troop medical and dental clinic, Post Exchange, Commissary, Military clothing sales, legal services, etc.) will have a positive impact on soldier's recruiting, retention, and morale. Anti Terror/Force Protection (AT/FP) for all units will improve as new facility will meet DoD anti-terrorist constructions standards and will be located inside the fence. Equipment readiness will improve by placing units adjacent to their supporting maintenance (Equipment Concentration Site -87 andField Maintenance Site). Co-locating field artillery, quartermaster, engineer, chemical Area Supoport Group and Garrison Support Unit units will create new joint training synergy and cross-functional career development opportunities. New AFRC will provide the ability to execute Home Station Soldier Readiness Processing/Mobilization Demobilization (SRP/MOB/DEMOB).

Payback:

The total estimated one-time cost to the Department of Defense to implement this recommendation is $ 57,282 thousand. The net of all costs and savings to the Department of Defense during the implementation period is a cost of $ 18,802 thousand. Annual recurring savings to the Department after implementation are $ 8,790 thousand with a payback of 6 years (2014). The net present value of the costs and savings to the Department over 20 years is a savings of $ 62,594 thousand.

Impact On Other Government Agencies:

This candidate recommendation provides the opportunity for other Local, State, or Federal organizations to partner with the Reserve Components to enhance Homeland Security and Homeland Defense at a reduced cost to those agencies.

Impacts:

A. Economic Impact:

Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 188 jobs (106 direct and 82 indirect jobs)

over the 2006 – 2011 period in the El Paso Metropolitan Statistical Area which is -0.06 percent of economic area employment.

B. Local Area Impact:

There will be a minimal impact to the community since the Reserve Component units participating in this action will remain within a local driving distance from their current location. Members of these Reserve Component units are already part of the local community and their residency status will not change. Armed Forces Reserve Centers require minimal community infrastructure to support their activities.

C. Environmental Impact:

A preliminary environmental impact assessment was performed for this specific proposal. The assessment addressed the following environmental resource areas: 1) Compliance; 2) Restoration; and, 3) Waste Management. It was determined that there would be minimal environmental impacts on these resource areas caused by this action. A formal and more comprehensive assessment will be performed early in the implementation process along with the necessary facility environmental baseline surveys. The Army will work with community, State and Federal environmental agencies to satisfy applicable legal requirements associated with environmental impacts.

**** End of Report ****

U.S.ARMY

PIMS # 250

Candidate # USA-148

Candidate Recommendation: **Close the Texas Army National Guard Readiness Center and the United States Army Reserve Center located in Brownsville, Texas. Re-locate units to a new Armed Forces Reserve Center in Brownsville, Texas, if the Army is able to acquire suitable land for the construction of the facilities.**

Justification

- ✓ Multi - Component Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection, recruiting / retention

Military Value

- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Improves operational efficiencies
- ✓ Enhances Homeland Defense

Payback

✓ One-Time Cost:	$6,636K
✓ Net of Implementation Costs:	$6,757K
✓ Recurring Savings:	$5K
✓ Payback Period:	100+ Years
✓ NPV Costs:	$6,413K

Impacts

- ✓ Minimal economic impact
- ✓ Minimal community impact
- ✓ Low environmental impact / no significant issues

✓ Strategy	✓ Capacity Analysis / Data Verification	✓ MilDep Recommended	✓ De-conflicted w/JCSGs
✓ COBRA	✓ Military Value Analysis / Data Verification	✓ Criteria 6-8 Analysis	✓ De-conflicted w/MilDeps

BRAC 2005 - TABS Proposal Information Management System (PIMS)

Candidate Recommendation #USA-0148

20-Jan-05

Candidate Recommendation:

Close the Texas Army National Guard Readiness Center and the United States Army Reserve Center located in Brownsville, Texas. Re-locate units to a new Armed Forces Reserve Center in Brownsville, Texas, if the Army is able to acquire suitable land for the construction of the facilities.

Justification:

Close one Texas Army National Guard (TXARNG) Armory (leased), one US Army Reserve (USAR) Center (leased); both facilities are GREEN on Installation Status Report (ISR) but are overutilized 125% and 218% respectively and do not meet Anti Terror/Force Protection (AT/FP). Existing facilities require addition to meet requirements, but acreage constraints prohibit expansion. Build a 39,700 sq ft facility in vicinity of Brownsville, TX (location to be determined). By co-locating infantry and transportation units creates new training relations, synergy and cross-functional career development opportunities. New facility will provide the ability to conduct Home Station Soldier Readiness rocessing/Mobilization/Demobilization (SRP/MOB/DEMOB) activities and could be used for storage of equipment and/or supplies staging area in the event of mobilization. Anti Terror/Force Protection (AT/FP) posture will be enhanced, as facility will comply with all force protection requirements.

Payback:

The total estimated one-time cost to the Department of Defense to implement this recommendation is $ 6,636 thousand. The net of all costs and savings to the Department of Defense during the implementation period is a cost of $ 6,757 thousand. Annual recurring savings to the Department after implementation are $ 5 thousand with a payback of 100 years (2108). The net present value of the costs and savings to the Department over 20 years is a cost of $ 6,413 thousand.

Impact On Other Government Agencies:

This candidate recommendation provides the opportunity for other Local, State, or Federal organizations to partner with the Reserve Components to enhance Homeland Security and Homeland Defense at a reduced cost to those agencies.

Impacts:

A. Economic Impact:

Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential reduction/increase of 0 jobs (0 direct and 0 indirect jobs) over the 2006 – 2011 period in the Brownsville metropolitan area, which is 0 percent of economic area employment.

B. Local Area Impact:

There will be a minimal impact to the community since the Reserve Component units participating in this action will remain within a local driving distance from their current

location. Members of these Reserve Component units are already part of the local community and their residency status will not change. Armed Forces Reserve Centers require minimal community infrastructure to support their activities.

C. Environmental Impact:

A preliminary environmental impact assessment was performed for this specific proposal. The assessment addressed the following environmental resource areas: 1) Compliance; 2) Restoration; and, 3) Waste Management. It was determined that there would be minimal environmental impacts on these resource areas caused by this action. A formal and more comprehensive assessment will be performed early in the implementation process along with the necessary facility environmental baseline surveys. The Army will work with community, State and Federal environmental agencies to satisfy applicable legal requirements associated with environmental impacts.

**** End of Report ****

U.S. ARMY

PIMS # 224

Candidate # USA-0150

Candidate Recommendation: **Close Louisiana Army National Guard Readiness Centers located in Vivian, Many, Jonesboro, Donaldsonville, and Eunice; realign the Louisiana Army National Guard Readiness Centers in Bossier City, Shreveport, and Coushatta by relocating from Bossier the 527 Engineer Battalion Detachment 1, from Shreveport the 1/156 Armor Companies B & C, and from Coushatta the 1/156 Armor Company A. Relocate all units from closed or realigned centers into a new Armed Forces Reserve Center on Camp Minden, Louisiana.**

Justification

- ✓ Multi Compo Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities / eliminates lease
- ✓ Enhances Anti Terror / Force Protection, recruiting / retention

Military Value

- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Increases training time and effectiveness
- ✓ Combines units / joint interoperability
- ✓ Maximizes training associations

Payback

✓ One-Time Cost:	$17,718K
✓ Net of Implementation Costs:	$18,946K
✓ Recurring Cost:	200K
✓ Payback Period:	Never
✓ NPV Costs:	$19 943K

Impacts

- ✓ Minimal economic impact
- ✓ Minimal community impact
- ✓ Low environmental risk / no significant issues

✓ Strategy	✓ Capacity Analysis / Data Verification	✓ MilDep Recommended	✓ De-conflicted w/JCSGs
✓ COBRA	✓ Military Value Analysis / Data Verification	✓ Criteria 6-8 Analysis	✓ De-conflicted w/MilDeps

BRAC 2005 - TABS Proposal Information Management System (PIMS)

Candidate Recommendation #USA-0150

20-Jan-05

Candidate Recommendation:

Close Louisiana Army National Guard Readiness Centers located in Vivian, Many, Jonesboro, Donaldsonville, and Eunice; realign the Louisiana Army National Guard Readiness Centers in Bossier City, Shreveport, and Coushatta by relocating from Bossier the 527 Engineer Battalion Detachment 1, from Shreveport the 1/156 Armor Companies B & C, and from Coushatta the 1/156 Armor Company A. Relocate all units from closed or realigned centers into a new Armed Forces Reserve Center on Camp Minden, Louisiana.

Justification:

Closes five Louisiana army National Guard (LAARNG) Armories (Vivian, Many, Jonesboro, Donaldsonville, and Eunice), realigns three LAARNG Armories (Bossier City, Shreveport, and Coushatta). All but three of these facilities are rated Red on the Installation Status Report (ISR). Build a joint center on Camp Minden, LA (state owned) a 14,949-acre training site with 12,000 acres of maneuver area and excellent training ranges. Joint Readiness Training Center (JRTC) Ft Polk is extending its operation to include Camp Minden as an additional training site. Combines armored Cavalry, Mechanized Infantry, Armor, Combat Engineer and Support Battalion units in one location, which has excellent ranges and capacity. Creates new training opportunities and synergies. Location is capable of supporting Soldier Readiness Processing/Mobilization/Demobilization (SRP, MOB/DEMOB) operational. The units moving to this new location will benefit from existing 12,000 acres of maneuver area, Multi-purpose Laser Gunnery Range, 15 lane computerized pistol range, Military Operations in Urban Terrain (MOUT) site, Fire Fighter Training Center, land navigation course, and confidence course. Anti Terror/Force Protection (AT/FP) posture will be enhanced, as facility will comply with all force protection requirements. Camp Minden is a 14,949 acre training site with 12,000 acres of maneuver area and excellent training ranges.

Payback:

The total estimated one-time cost to the Department of Defense to implement this recommendation is $ 17,718 thousand. The net of all costs and savings to the Department of Defense during the implementation period is a cost of $ 18,946 thousand. Annual recurring cost to the Department after implementation are $ 200 thousand with a payback of Never years (( ). The net present value of the costs and savings to the Department over 20 years is a cost of $ 19,943 thousand.

Impact On Other Government Agencies:

This candidate recommendation provides the opportunity for other Local, State, or Federal organizations to partner with the Reserve Components to enhance Homeland Security and Homeland Defense at a reduced cost to those agencies.

Impacts:

A. Economic Impact:

Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential reduction/increase of 0 jobs (0 direct and 0 indirect jobs) over the 2006 – 2011 period in the Webster Parish, LA metropolitan area, which is 0 percent of economic area employment.

B. Local Area Impact:

There will be a minimal impact to the community since the Reserve Component units participating in this action will remain within a local driving distance from their current location. Members of these Reserve Component units are already part of the local community and their residency status will not change. Armed Forces Reserve Centers require minimal community infrastructure to support their activities.

C. Environmental Impact:

A preliminary environmental impact assessment was performed for this specific proposal. The assessment addressed the following environmental resource areas: 1) Compliance; 2) Restoration; and, 3) Waste Management. It was determined that there would be minimal environmental impacts on these resource areas caused by this action. A formal and more comprehensive assessment will be performed early in the implementation process along with the necessary facility environmental baseline surveys. The Army will work with community, State and Federal environmental agencies to satisfy applicable legal requirements associated with environmental impacts.

**** End of Report ****

U.S.ARMY

PIMS # 152

Candidate # USA-0151

Candidate Recommendation: **Close the Army Reserve Center on Fort Knox (comprised of buildings #6538, #6335, #2757, #1467, #203, and #6581); close Kentucky Army National Guard Readiness Center (comprised of buildings #2370, #2371, #9297, #606, and #584); close the Naval Reserve Centers in Louisville and Lexington, KY; close the Naval Reserve Center in Evansville, TN; relocate units to a new Armed Forces Reserve Center and Organizational Maintenance Shop on Fort Knox.**

Justification

- ✓ Multi service Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Move from substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection, recruiting / retention

Military Value

- ✓ Enhances maintenance capability / equipment readiness
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Improves operational efficiencies / functional effectiveness
- ✓ Enhances training

Payback

✓ One-Time Cost:	$29,933K
✓ Net of Implementation Costs:	$29,549K
✓ Recurring Savings:	$247K
✓ Payback Period:	100 years
✓ NPV Costs:	$25,962K

Impacts

- ✓ Minimal economic impact
- ✓ Minimal community impact
- ✓ Low environmental risk / no significant issues
- ✓ Joint USA and DON proposal that supports DON-109

✓ Strategy	✓ Capacity Analysis / Data Verification	✓ MilDep Recommended	✓ De-conflicted w/JCSGs
✓ COBRA	✓ Military Value Analysis / Data Verification	✓ Criteria 6-8 Analysis	✓ De-conflicted w/MilDeps

BRAC 2005 - TABS Proposal Information Management System (PIMS)

Candidate Recommendation #USA-0151

20-Jan-05

Candidate Recommendation:

Close the Army Reserve Center on Fort Knox (comprised of buildings #6538, #6335, #2757, #1467, #203, and #6581); close Kentucky Army National Guard Readiness Center (comprised of buildings #2370, #2371, #9297, #606, and #584); close the Naval Reserve Centers in Louisville and Lexington, KY; close the Naval Reserve Center in Evansville, TN; relocate all Army and Navy units to a new Armed Forces Reserve Center and Organizational Maintenance Shop on Fort Knox.

Justification:

Relocates units from 50 years old facilities that are coded RED on the Installation Status Report (ISR). Co-locates Division (DIV) Exercise (EX), Ordnance (ORD), maintenance, Battalion (BN) Troop Command. Enhances command and control and training through savings in coordination time and creates better operational associations. It increases training time by providing military vehicle parking in one location close to units. Maintenance training can be conducted in a new Organizational Maintenance Shop (OMS) thereby increasing mission capability and equipment readiness. State of the art conferencing and distance learning capabilities will increase soldier readiness. New AFRC will support Soldier Readiness Processing/Mobilization/Demobilization (SRP/MOB/DEMOB) activities, will be capable of supporting Kentucky Army National Guard (KYARNG) Homeland Defense (HLD) mission, and will meet all Anti Terror/Force Protection (AT/FP) requirements. Fort Knox has master planned 14 acres for this project. Enables Department of Navy scenarios to close Lexington Naval Marine Corps Reserve Center (NMCRC) and Louisville Naval Reserve Center (NRC).

Payback:

The total estimated one-time cost to the Department of Defense to implement this recommendation is $ 29,933 thousand. The net of all costs and savings to the Department of Defense during the implementation period is a cost of $ 29,549 thousand. Annual recurring savings to the Department after implementation are $ 247 thousand with a payback of 100 years (2108). The net present value of the costs and savings to the Department over 20 years is a cost of $ 25,962 thousand.

Impact On Other Government Agencies:

This candidate recommendation provides the opportunity for other Local, State, or Federal organizations to partner with the Reserve Components to enhance Homeland Security and Homeland Defense at a reduced cost to those agencies.

Impacts:

A. Economic Impact:

Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential reduction/increase of 0 jobs (0 direct and 0 indirect jobs)

over the 2006 – 2011 period in the Elizabethtown, KY metropolitan area, which is 0 percent of economic area employment.

B. Local Area Impact:

There will be a minimal impact to the community since the Reserve Component units participating in this action will remain within a local driving distance from their current location. Members of these Reserve Component units are already part of the local community and their residency status will not change. Armed Forces Reserve Centers require minimal community infrastructure to support their activities.

C. Environmental Impact:

A preliminary environmental impact assessment was performed for this specific proposal. The assessment addressed the following environmental resource areas: 1) Compliance; 2) Restoration; and, 3) Waste Management. It was determined that there would be minimal environmental impacts on these resource areas caused by this action. A formal and more comprehensive assessment will be performed early in the implementation process along with the necessary facility environmental baseline surveys. The Army will work with community, State and Federal environmental agencies to satisfy applicable legal requirements associated with environmental impacts.

**** End of Report ****

U.S.ARMY

PIMS # 225

Candidate # USA-0152

Candidate Recommendation: Close the Louisiana Army National Guard Army Aviation Support Facility AASF#1; close the Readiness Center located at Lake Front Airport, Louisiana; close the Louisiana Army National Guard Organizational Maintenance Shop located at Lake Front Airport and relocate units into a new Army Aviation Support Readiness Center and Joint Maintenance Facility on Naval Air Station, New Orleans.

Justification

- ✓ Multi service active and reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Eliminates leased property
- ✓ Enhances Anti Terror / Force Protection / recruiting / retention

Military Value

- ✓ High Military Value – New Joint Capability
- ✓ Improves operational efficiencies / joint interoperability
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Enhances administrative and training capability

Payback

✓ One-Time Cost:	$57,207K
✓ Net Implementation Costs:	$29,400K
✓ Recurring Savings:	$6,270K
✓ Payback Period:	10 Years
✓ NPV Savings:	$29,177K

Impacts

- ✓ Max potential reduction of 126 jobs (76 direct & 50 indirect) or less than 0.1 % of the total ROI employment
- ✓ Minimal community impact
- ✓ Low environmental impact / no significant issues
- ✓ USA proposal on DON facility

✓ Strategy	✓ Capacity Analysis / Data Verification	✓ MilDep Recommended	✓ De-conflicted w/JCSGs
✓ COBRA	✓ Military Value Analysis / Data Verification	✓ Criteria 6-8 Analysis	✓ De-conflicted w/MilDeps

BRAC 2005 - TABS Proposal Information Management System (PIMS)

Candidate Recommendation #USA-0152

19-Jan-05

Candidate Recommendation:

Close the Louisiana Army National Guard Army Aviation Support Facility AASF#1; close the Readiness Center located at Lake Front Airport, Louisiana; close the Louisiana Army National Guard Organizational Maintenance Shop located at Lake Front Airport and relocate units into a new Army Aviation Support Readiness Center and Joint Maintenance Facility on Naval Air Station, New Orleans.

Justification:

Close Louisiana (LA) Army Aviation Support Facility (AASF) #1 and Readiness Center (9 separate buildings at Lake Front Airport), relocate units to new Joint force facility on Naval Air Station Joint Reserve Base (NAS JRB), New Orleans (Federally owned land). Staying in the present facilities would require construction of flood protection walls and acquisition of new land. Acquiring land would require filling in part of the lake. NAS JRB New Orleans has a 3,245 acre training site with a 10,000 ft runway and infrastructure capable of supporting 20 UH-60 Rotary Wing aircraft. Would create new joint training synergies and opportunities with/for Army National Guard UH 60 aircraft and US Army Reserve, US Marine Corps Reserve, US Navy Reserve, US Navy, Air Guard and Air Force Reserve. Supports future Mobilization/Demobilization (MOB/DEMOB) and power projection. Collocation will greatly facilitate mobilization, Soldier Readiness Processing (SRP), unit training, and enhances maintenance posture. Anti Terror/Force Protection (AT/FP) posture will be enhanced, as facility will comply with all force protection requirements.

Payback:

The total estimated one-time cost to the Department of Defense to implement this recommendation is $ 57,207 thousand. The net of all costs and savings to the Department of Defense during the implementation period is a cost of $ 29,400 thousand. Annual recurring savings to the Department after implementation are $ 6,270 thousand with a payback of 10 years (2018). The net present value of the costs and savings to the Department over 20 years is a savings of $ 29,177 thousand.

Impact On Other Government Agencies:

This candidate recommendation provides the opportunity for other Local, State, or Federal organizations to partner with the Reserve Components to enhance Homeland Security and Homeland Defense at a reduced cost to those agencies.

Impacts:

A. Economic Impact:

Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 126 jobs (76 direct and 50 indirect jobs) over the 2006 – 2011 period in the New Orleans-Metaire-Kenner Louisiana metropolitan statistical area, which is -0.02 percent of economic area employment.

B. Local Area Impact:

There will be a minimal impact to the community since the Reserve Component units participating in this action will remain within a local driving distance from their current location. Members of these Reserve Component units are already part of the local community and their residency status will not change. Armed Forces Reserve Centers require minimal community infrastructure to support their activities.

C. Environmental Impact:

A preliminary environmental impact assessment was performed for this specific proposal. The assessment addressed the following environmental resource areas: 1) Compliance; 2) Restoration; and, 3) Waste Management. It was determined that there would be minimal environmental impacts on these resource areas caused by this action. A formal and more comprehensive assessment will be performed early in the implementation process along with the necessary facility environmental baseline surveys. The Army will work with community, State and Federal environmental agencies to satisfy applicable legal requirements associated with environmental impacts.

**** End of Report ****

U.S. ARMY

PIMS # 246

Candidate # USA-0153

Candidate Recommendation: Close the Roberts United States Army Reserve Center located in Baton Rouge, LA; close the Army National Guard Readiness Center located in Baton Rouge, LA close the Army National Guard Organizational Maintenance Shop #8 (OMS) located in Baton Rouge, LA; realign the Navy and Marine Corps Reserve Center located in Baton Rouge, LA and re-locate . US Marine Corps and Army units to a new Armed Forces Reserve Center and Field Maintenance Shop (FMS) on property adjacent to the Baton Rouge Airport (State Property). US Navy personnel will be re-located to the Navy Reserve Center, New Orleans.

Justification

- ✓ Multi service Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Eliminates leased property
- ✓ Enhances Anti Terror / Force Protection, recruiting / retention

Military Value

- ✓ High Military Value – New Joint Capability
- ✓ Improves operational efficiencies
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Enhances administrative and training capability

Payback

✓ One-Time Cost:	$14,202K
✓ Net of Implementation Costs:	$8,191K
✓ Recurring Savings:	$1,393K
✓ Payback Period:	12 years
✓ NPV Savings:	$4,903K

Impacts

- ✓ Minimal economic impact – max potential reduction of 18 jobs (12 direct and 6 indirect) or less that 0.0% of the total ROI employment.
- ✓ Minimal community impact
- ✓ Low environmental risk / no significant issues
- ✓ Joint USA and DON proposal that supports DON-0118

✓ Strategy	✓ Capacity Analysis / Data Verification	✓ MilDep Recommended	✓ De-conflicted w/JCSGs
✓ COBRA	✓ Military Value Analysis / Data Verification	✓ Criteria 6-8 Analysis	✓ De-conflicted w/MilDeps

BRAC 2005 - TABS Proposal Information Management System (PIMS)

Candidate Recommendation #USA-0153

20-Jan-05

Candidate Recommendation:

Close the Roberts United States Army Reserve Center located in Baton Rouge, LA; close the Army National Guard Readiness Center located in Baton Rouge, LA; close the Army National Guard Organizational Maintenance Shop #8 located in Baton Rouge, LA; realign the Navy and Marine Corps Reserve Center located in Baton Rouge, LA by re-locating the Navy personnel to Navy Reserve Center New Orleans and the H&S Company, 3/23 Marines to a new Armed Forces Reserve Center and Field Maintenance Shop on property adjacent to the Baton Rouge Airport (State Property), if the State of Louisiana provides the real property at no cost to the United States.

Justification:

Close the Louisiana Army National Guard (LAARNG) Baton Rouge Center and Organizational Maintenance Shop (OMS) #8 facilities. Sell/dispose of US Army Reserve Center (USARC) (Roberts USARC) owned land at Alonmaster, LA. Realign Naval Marine Corps Reserve Center (NMCRC) Baton Rouge. Build a new 101,450 sq ft Joint Facility and OMS at Baton Rouge. Land acquisition costs est. at $100K for 10 acres. Provides enhanced facilities and mutual support for training, mobilization and deployment operations. Co-locating with OMS will enhance maintenance operations and improve equipment readiness. Anti Terror/Force Protection (AT/FP) posture will be enhanced, as facility will comply with all force protection requirements.

Payback:

The total estimated one-time cost to the Department of Defense to implement this recommendation is $ 14,202 thousand. The net of all costs and savings to the Department of Defense during the implementation period is a cost of $ 8,191 thousand. Annual recurring savings to the Department after implementation are $ 1,393 thousand with a payback of 12 years (2020). The net present value of the costs and savings to the Department over 20 years is a savings of $ 4,903 thousand.

Impact On Other Government Agencies:

This candidate recommendation provides the opportunity for other Local, State, or Federal organizations to partner with the Reserve Components to enhance Homeland Security and Homeland Defense at a reduced cost to those agencies.

Impacts:

A. Economic Impact:

Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 18 jobs (12 direct and 6 indirect jobs) over the 2006 – 2011 period in the Baton Rouge, LA metropolitan area, which is 0.0 percent of economic area employment.

B. Local Area Impact:

There will be a minimal impact to the community since the Reserve Component units participating in this action will remain within a local driving distance from their current location. Members of these Reserve Component units are already part of the local community and their residency status will not change. Armed Forces Reserve Centers require minimal community infrastructure to support their activities.

C. Environmental Impact:

A preliminary environmental impact assessment was performed for this specific proposal. The assessment addressed the following environmental resource areas: 1) Compliance; 2) Restoration; and, 3) Waste Management. It was determined that there would be minimal environmental impacts on these resource areas caused by this action. A formal and more comprehensive assessment will be performed early in the implementation process along with the necessary facility environmental baseline surveys. The Army will work with community, State and Federal environmental agencies to satisfy applicable legal requirements associated with environmental impacts.

**** End of Report ****

U.S.ARMY

PIMS # 193

Candidate # USA-0154

Candidate Recommendation: Close the Michigan Army National Guard Armory in Wyoming, MI; close the Navy Marine Corps Reserve Center Grand Rapids, Michigan and relocate units to a new Armed Forces Reserve Center in Grand Rapids Industrial Park near Gerald R. Ford Airport, if the State of Michigan provides the real property at no cost to the United States.

Justification

- ✓ Multi service Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection, recruiting / retention

Military Value

- ✓ High Military Value – New Joint Capability
- ✓ Increases training time and effectiveness
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Establishes joint use facility
- ✓ Eliminates encroachment

Payback

✓ One-Time Cost:	$16,187K
✓ Net of Implementation Costs:	$12,508K
✓ Recurring Savings:	$848K
✓ Payback Period:	28 years
✓ NPV Costs:	$4,210K

Impacts

- ✓ Minimal economic impact – max potential reduction of 9 jobs (7 direct and 2 indirect) or less that 0.0% of the total ROI employment.
- ✓ Minimal community impact
- ✓ Low environmental risk / no significant issues
- ✓ Joint USA and DON proposal supported by DON-0123

✓ Strategy	✓ Capacity Analysis / Data Verification	✓ MilDep Recommended	✓ De-conflicted w/JCSGs
✓ COBRA	✓ Military Value Analysis / Data Verification	✓ Criteria 6-8 Analysis	✓ De-conflicted w/MilDeps

BRAC 2005 - TABS Proposal Information Management System (PIMS)

Candidate Recommendation #USA-0154

20-Jan-05

Candidate Recommendation:

Close the Michigan Army National Guard Armory in Wyoming, MI; close the Navy Marine Corps Reserve Center Grand Rapids, Michigan and relocate units to a new Armed Forces Reserve Center in Grand Rapids Industrial Park near Gerald R. Ford Airport, if the State of Michigan provides the real property at no cost to the United States.

Justification:

Close 1 Michigan Army National Guard (MIARNG) armory (Wyoming,Michigan (MI) and 1 MIARNG (US Marine Corps Reserve -USMCR - in Grand Rapids), build a new Armed Force Reserve Center (AFRC) in the Grand Rapids Industrial Park near Gerald R. Ford Airport, and move affected units to this new facility. Consolidation of units in the Grand Rapids AFRC will support Home Station Soldier Readiness Processing (SRP), mobilization and demobilization. Also it will co-locate USMCR and MIARNG units with their equipment, enhancing equipment readiness. Co-location joint services provide new training opportunities and synergies. Anti Terror/Force Protection (AT/FP) posture will be enhanced, as facility will comply with all force protection requirements. This new facility will have sufficient room for expansion to accommodate future force structure or mission requirements.

Payback:

The total estimated one-time cost to the Department of Defense to implement this recommendation is $ 16,187 thousand. The net of all costs and savings to the Department of Defense during the implementation period is a cost of $ 12,508 thousand. Annual recurring savings to the Department after implementation are $ 848 thousand with a payback of 28 years (2036). The net present value of the costs and savings to the Department over 20 years is a cost of $ 4,210 thousand.

Impact On Other Government Agencies:

This candidate recommendation provides the opportunity for other Local, State, or Federal organizations to partner with the Reserve Components to enhance Homeland Security and Homeland Defense at a reduced cost to those agencies.

Impacts:

A. Economic Impact:

Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 9 jobs (7 direct and 2 indirect jobs) over the 2006 – 2011 period in the Grand Rapids-Wyoming, MI Metropolitan Statistical Area, which is 0 percent of economic area employment.

B. Local Area Impact:

There will be a minimal impact to the community since the Reserve Component units participating in this action will remain within a local driving distance from their current

location. Members of these Reserve Component units are already part of the local community and their residency status will not change. Armed Forces Reserve Centers require minimal community infrastructure to support their activities.

C. Environmental Impact:

A preliminary environmental impact assessment was performed for this specific proposal. The assessment addressed the following environmental resource areas: 1) Compliance; 2) Restoration; and, 3) Waste Management. It was determined that there would be minimal environmental impacts on these resource areas caused by this action. A formal and more comprehensive assessment will be performed early in the implementation process along with the necessary facility environmental baseline surveys. The Army will work with community, State and Federal environmental agencies to satisfy applicable legal requirements associated with environmental impacts.

**** End of Report ****

U.S. ARMY

PIMS # 192

Candidate # USA-0156

Candidate Recommendation: **Close the US Army Reserve Center Stanford C. Parisian in Lansing; close the Army Reserve Center Area Maintenance Support Activity #135 Battle Creek; close the Naval and Marine Corps Reserve Center in Battle Creek, Michigan and re-locate units to a new Armed Forces Reserve Center on Fort Custer Reserve Training Center, Michigan.**

Justification

- ✓ Multi service Reserve collocation
- ✓ Supports Readiness Processing and Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection, recruiting / retention

Military Value

- ✓ High Military Value – New Joint Capability
- ✓ Increases training time and effectiveness
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Maximizes joint training associations
- ✓ Establishes joint use facility

Payback

✓ One-Time Cost:	$7,787K
✓ Net of Implementation Costs:	$7,911K
✓ Recurring Savings:	$10K
✓ Payback Period:	100+ years
✓ NPV Costs:	$7,506K

Impacts

- ✓ Minimal economic impact
- ✓ Minimal community impact
- ✓ Low environmental risk / no significant issues
- ✓ Joint USA and DON proposal that supports DON -0097

✓ Strategy	✓ Capacity Analysis / Data Verification	✓ MilDep Recommended	✓ De-conflicted w/JCSGs
✓ COBRA	✓ Military Value Analysis / Data Verification	✓ Criteria 6-8 Analysis	✓ De-conflicted w/MilDeps

BRAC 2005 - TABS Proposal Information Management System (PIMS)

Candidate Recommendation # USA-O156

18-Jan-05

Candidate Recommendation:

Close the US Army Reserve Center Stanford C. Parisian in Lansing; close the Army Reserve Center Area Maintenance Support Activity #135 Battle Creek; close the Naval and Marine Corps Reserve Center in Battle Creek, Michigan and re-locate units to a new Armed Forces Reserve Center on Fort Custer Reserve Training Center, Michigan.

Justification:

Close 2 US Army Reserve (USAR) and 1 US Marine Corps Reserve (USMCR) centers and realign 1 USMCR and build new Armed Forces Reserve Center (AFRC) on FT Custer Reserve Training Center, Michigan (MI). All these facilities are over 40 years old. Build a new joint AFRC with Army Maintenance Support Activity (AMSA) on Fort Custer, Michigan. This proposal puts units on their routine training area and co-locates USMCR unit with its equipment. Having the AMSA together with units will enhance maintenance operations, improve equipment readiness, and saves travel time to disparate locations. By co-locating USAR and USMCR it creates new joint training synergies and opportunities. New AFRC will include weapons simulator, secure network and communications capabilities. It will provide for ability to conduct Home Station Soldier Readiness Processing/Mobilization?Demobilization (SRP/MOB/DEMOB). Anti Terror/Force Protection (AT/FP) posture will be enhanced, as facility will comply with all force protection requirements.

Payback:

The total estimated one-time cost to the Department of Defense to implement this recommendation is $ 7,787 thousand. The net of all costs and savings to the Department of Defense during the implementation period is a cost of $ 7,911 thousand. Annual recurring savings to the Department after implementation are $ 10 thousand with a payback of 100 years (2108). The net present value of the costs and savings to the Department over 20 years is a cost of $ 7,506 thousand.

Impact On Other Government Agencies:

This candidate recommendation provides the opportunity for other Local, State, or Federal organizations to partner with the Reserve Components to enhance Homeland Security and Homeland Defense at a reduced cost to those agencies.

Impacts:

A. Economic Impact:

Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential reduction/increase of 0 jobs (0 direct and 0 indirect jobs) over the 2006 – 2011 period in the Lansing-East Lansing, MI or Battle Creek, MI metropolitan area, which is 0 percent of economic area employment.

B. Local Area Impact:

There will be a minimal impact to the community since the Reserve Component units

participating in this action will remain within a local driving distance from their current location. Members of these Reserve Component units are already part of the local community and their residency status will not change. Armed Forces Reserve Centers require minimal community infrastructure to support their activities.

C. Environmental Impact:

A preliminary environmental impact assessment was performed for this specific proposal. The assessment addressed the following environmental resource areas: 1) Compliance; 2) Restoration; and, 3) Waste Management. It was determined that there would be minimal environmental impacts on these resource areas caused by this action. A formal and more comprehensive assessment will be performed early in the implementation process along with the necessary facility environmental baseline surveys. As required by law, the Army will work with the community, State and Federal environmental agencies to mitigate any minor environmental impacts.

**** End of Report ****

U.S.ARMY

PIMS # 155

Candidate # USA-0157

Candidate Recommendation: Close the Army National Guard Readiness centers located in Greenville, Williamston, Belton, and Easley, South Carolina; close Lake City Army Reserve Center, Lake City, South Carolina; close the Rock Hill Memorial Army Reserve Center, Rock Hill, NC; close the Navy Marine Corps Reserve Center located in Greenville, South Carolina and relocate units to a new Armed Forces Reserve Center in Greenville, SC, if the State of South Carolina provides the real property at no cost to the United States.

Justification

- ✓ Multi service Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection, recruiting / retention

Military Value

- ✓ High Military Value – New Joint Capability
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Improves operational efficiencies
- ✓ Improves functional effectiveness

Payback

✓ One-Time Cost:	$25,476K
✓ Net of Implementation Costs:	$15,306K
✓ Recurring Savings:	$2,378K
✓ Payback Period:	12 Years
✓ NPV Savings:	$7,107K

Impacts

- ✓ Minimal economic impact – max potential reduction of 40 jobs (30 direct and 10 indirect jobs) or 0.01% of the total ROI employment.
- ✓ Minimal community impact
- ✓ Low environmental risk / no significant issues
- ✓ Joint USA and DON proposal that supports DON-0124

✓ Strategy	✓ Capacity Analysis / Data Verification	✓ MilDep Recommended	✓ De-conflicted w/JCSGs
✓ COBRA	✓ Military Value Analysis / Data Verification	✓ Criteria 6-8 Analysis	✓ De-conflicted w/MilDeps

BRAC 2005 - TABS Proposal Information Management System (PIMS)

Candidate Recommendation # USA-0157

20-Jan-05

Candidate Recommendation:

Close the Army National Guard Readiness centers located in Greenville, Williamston, Belton, and Easley, South Carolina; close Lake City Army Reserve Center, Lake City, South Carolina; close the Rock Hill Memorial Army Reserve Center, Rock Hill, NC; close the Navy Marine Corps Reserve Center located in Greenville, South Carolina and relocate units to a new Armed Forces Reserve Center in Greenville, SC, if the State of South Carolina provides the real property at no cost to the United States.

Justification:

Relocates units from existing facilities that do not meet Anti Terror/Force Protection (AT/FP) requirements and rated RED on the Installation Status Report (ISR) into a new Armed Forces Reserve Center (AFRC) in Greenville, SC. The Greenville Technical College will provide land to the Federal Government under a no cost lease provided the governement agrees to license the property to the South Carolina Army National Guard (SCARNG) for the purposes of constructing an AFRC. Combines Army signal, air defense, and maintenance with a US Marine Corps Reserve (USMCR) unit. Reduces geographic dispersion of Army Signal unit from four locations to two locations improving command and control (C2), planning and execution of operations and training, thus improving unit readiness. This proposal creates great joint training opportunities and synergy. New facility will be interagency capable, meet all Anti Terror/Force Protection (AT/FP) requirements, provide for Soldier Readiness Processing/Mobilization/Demobilization (SRP/MOB/DEMOB) activities. Will double as staging area for Homeland Defense (HLD). It will support Federal Emergency Management Agency (FEMA) by providing space and facilities for disaster response.

Payback:

The total estimated one-time cost to the Department of Defense to implement this recommendation is $ 25,476 thousand. The net of all costs and savings to the Department of Defense during the implementation period is a cost of $ 15,306 thousand. Annual recurring savings to the Department after implementation are $ 2,378 thousand with a payback of 12 years ((2020). The net present value of the costs and savings to the Department over 20 years is a savings of $ 7,107 thousand.

Impact On Other Government Agencies:

This candidate recommendation provides the opportunity for other Local, State, or Federal organizations to partner with the Reserve Components to enhance Homeland Security and Homeland Defense at a reduced cost to those agencies.

Impacts:

A. Economic Impact:

Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 40 jobs (30 direct and 10 indirect jobs) over

the 2006 – 2011 period in the Greenville, SC metropolitan area, which is 0.01 percent of economic area employment.

B. Local Area Impact:

There will be a minimal impact to the community since the Reserve Component units participating in this action will remain within local driving distance from their current location. Members of these Reserve Component units are already part of the local community and their residency status will not change. Armed Forces Reserve Centers require minimal community infrastructure to support their activities.

C. Environmental Impact:

A preliminary environmental impact assessment was performed for this specific proposal. The assessment addressed the following environmental resource areas: 1) Compliance; 2) Restoration; and, 3) Waste Management. It was determined that there would be minimal environmental impacts on these resource areas caused by this action. A formal and more comprehensive assessment will be performed early in the implementation process along with the necessary facility environmental baseline surveys. The Army will work with community, State and Federal environmental agencies to satisfy applicable legal requirements associated with environmental impacts.

**** End of Report ****

U.S.ARMY

PIMS # 045

Candidate # USA-0158

Candidate Recommendation: Close the Bristol, RI Army Reserve Center; close the Harwood Army Reserve Center in Providence, RI; close the Warwick, RI Army Reserve Center and Organizational Maintenance Shop and relocate units to a new Armed Forces Reserve Center on Newport Naval Base, Rhode Island.

Justification

- ✓ Multi service Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection, recruiting / retention

Military Value

- ✓ High Military Value – New Joint Capability
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Establishes joint interoperability
- ✓ Improves operational efficiencies

Payback

✓ One-Time Cost:	$31,934K
✓ Net of Implementation Costs:	$33,789K
✓ Annual Recurring Costs:	$322K
✓ Payback Period:	Never
✓ NPV (costs):	$35,101K

Impacts

- ✓ Minimal economic impact
- ✓ Minimal community impact
- ✓ Low environmental risk / no significant issues
- ✓ USA proposal on DON Installation
- ✓ Joint USA and DON proposal that supports DON-0150

✓ Strategy	✓ Capacity Analysis / Data Verification	✓ MilDep Recommended	✓ De-conflicted w/JCSGs
✓ COBRA	✓ Military Value Analysis / Data Verification	Criteria 6-8 Analysis	✓ De-conflicted w/MilDeps

BRAC 2005 - TABS Proposal Information Management System (PIMS)

Candidate Recommendation #USA-0158

21-Jan-05

Candidate Recommendation:

Close the Bristol, RI Army Reserve Center; close the Harwood Army Reserve Center in Providence, RI; close the Warwick, RI Army Reserve Center and Organizational Maintenance Shop and relocate units to a new Armed Forces Reserve Center on Newport Naval Base, Rhode Island.

Justification:

Move units from existing facilities that are between 46 and 48 years old, and proposes the construction of a Tier I, Phase III Inter Agency Center on Newport Naval Base, RI. New facility will enable units to conduct Soldier Readiness Processing (SRP) and Unit Status Report (USR) reporting through secure communications, and will meet all Anti Terror/Force Protection (AT/FP) requirements. Location on the Navy base allows for direct access to a wide range of training/operations and support services that will improve all participants' ability to train and fully utilize every available drill hour while reducing operating costs. Soldier's quality of life will be improved by available support facilities; this will have a positive effect on recruiting and retention. Opportunity for interagency training and support will also improve unit readiness. Use of the local medical facility adjacent to this proposed Armed Forces Reserve Center (AFRC) could provide opportunity for joint training such as 91W - combat lifesaver; better utilizing component resources and better preparing our soldiers for combat.

Payback:

The total estimated one-time cost to the Department of Defense to implement this recommendation is $ 31,934 thousand. The net of all costs and savings to the Department of Defense during the implementation period is a cost of $ 33,789 thousand. Annual recurring cost to the Department after implementation are $322 thousand with a payback of years (Never). The net present value of the costs and savings to the Department over 20 years is a cost of $ 35,101 thousand.

Impact On Other Government Agencies:

This candidate recommendation provides the opportunity for other Local, State, or Federal organizations to partner with the Reserve Components to enhance Homeland Security and Homeland Defense at a reduced cost to those agencies.

Impacts:

A. Economic Impact:

Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential reduction/increase of 0 jobs (0 direct and 0 indirect jobs) over the 2006 – 2011 period in the Providence-New Bedford-Fall River, RI-MA metropolitan area, which is 0 percent of economic area employment.

B. Local Area Impact:

There will be a minimal impact to the community since the Reserve Component units

participating in this action will remain within a local driving distance from their current location. Members of these Reserve Component units are already part of the local community and their residency status will not change. Armed Forces Reserve Centers require minimal community infrastructure to support their activities.

C. Environmental Impact:

A preliminary environmental impact assessment was performed for this specific proposal. The assessment addressed the following environmental resource areas: 1) Compliance; 2) Restoration; and, 3) Waste Management. It was determined that there would be minimal environmental impacts on these resource areas caused by this action. A formal and more comprehensive assessment will be performed early in the implementation process along with the necessary facility environmental baseline surveys. The Army will work with community, State and Federal environmental agencies to satisfy applicable legal requirements associated with environmental impacts.

**** End of Report ****

U.S. ARMY

PIMS # 069

Candidate # USA-0159

Candidate Recommendation: **Close the Guerry United States Army Reserve Center located in Chattanooga; close the Bonney Oaks Army Reserve Center located on the Volunteer Army Ammunition Plant; realign M Battery, 4/14 Marines from the Navy and Marine Corps Reserve Center in Chattanooga; and re-locate units into a new Armed Forces Reserve Center on the Volunteer Army Ammunition Plant, Tennessee.**

Justification

- ✓ Multi service Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Terminates lease / closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection, recruiting / retention

Military Value

- ✓ High Military Value – New Joint Capability
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Improves operational efficiencies
- ✓ Improves functional effectiveness

Payback

✓ One-Time Cost:	$10,682K
✓ Net of Implementation Costs:	$11,993K
✓ Annual Recurring Costs:	$259K
✓ Payback Period:	Never
✓ NPV Costs:	$13,837K

Impacts

- ✓ Minimal economic impact
- ✓ Minimal community impact
- ✓ Low environmental risk / no significant issues
- ✓ Joint USA and DON proposal that supports DON-0106

✓ Strategy	✓ Capacity Analysis / Data Verification	✓ MilDep Recommended	✓ De-conflicted w/JCSGs
✓ COBRA	✓ Military Value Analysis / Data Verification	✓ Criteria 6-8 Analysis	✓ De-conflicted w/MilDeps

BRAC 2005 - TABS Proposal Information Management System (PIMS)

Candidate Recommendation #USA-0159

18-Jan-05

Candidate Recommendation:

Close the Guerry United States Army Reserve Center located in Chattanooga; close the Bonney Oaks Army Reserve Center located on the Volunteer Army Ammunition Plant; realign M Battery, 4/14 Marines from the Navy and Marine Corps Reserve Center in Chattanooga; and re-locate units into a new Armed Forces Reserve Center on the Volunteer Army Ammunition Plant, Tennessee.

Justification:

Move soldiers from over utilized, inadequate, outdated, Installation Status Report (ISR) RED facilities to a new joint Armed Forces Reserve Center (AFRC) facility on Volunteer Army Ammunition Plant, Chattanooga, TN, which will accommodate present and future requirements and immediately improve efficiency in training execution. Provides for new joint training associations between the Army Reserve and Marine Corps Reserve. Enhances retention/recruiting efforts and Home Station Soldier Readiness Processing/Mobilization/ Demobilization (SRP/MOB/DEMOB) activities. New facility will comply with all Anti Terror/Force Protection (AT/FP) requirements. Individual training and maintenance readiness will benefit from joint environment efficiencies.

Payback:

The total estimated one-time cost to the Department of Defense to implement this recommendation is $ 10,682 thousand. The net of all costs and savings to the Department of Defense during the implementation period is a cost of $ 11,993 thousand. Annual recurring cost to the Department after implementation are $ 259 thousand with a payback of Never years ( ). The net present value of the costs and savings to the Department over 20 years is a cost of $ 13,837 thousand.

Impact On Other Government Agencies:

This candidate recommendation provides the opportunity for other Local, State, or Federal organizations to partner with the Reserve Components to enhance Homeland Security and Homeland Defense at a reduced cost to those agencies.

Impacts:

A. Economic Impact:

Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential reduction/increase of 0 jobs (0 direct and 0 indirect jobs) over the 2006 – 2011 period in the Chattanooga TN - GA metropolitan area, which is 0 percent of economic area employment.

B. Local Area Impact:

There will be a minimal impact to the community since the Reserve Component units participating in this action will remain within a local driving distance from their current

location. Members of these Reserve Component units are already part of the local community and their residency status will not change. Armed Forces Reserve Centers require minimal community infrastructure to support their activities.

C. Environmental Impact:

A preliminary environmental impact assessment was performed for this specific proposal. The assessment addressed the following environmental resource areas: 1) Compliance; 2) Restoration; and, 3) Waste Management. It was determined that there would be minimal environmental impacts on these resource areas caused by this action. A formal and more comprehensive assessment will be performed early in the implementation process along with the necessary facility environmental baseline surveys. The Army will work with community, State and Federal environmental agencies to satisfy applicable legal requirements associated with environmental impacts.

**** End of Report ****

U.S. ARMY

PIMS # 245

Candidate # USA-0160

Candidate Recommendation: **Close Milwaukee Army National Guard Armory and Field Maintenance Shops; close Naval and Marine Corps Reserve Center, Milwaukee and consolidate units into a new Armed Forces Reserve Center and Field Maintenance Shop in Milwaukee, if the state of Wisconsin provides suitable land for the construction of the facilities at no cost to the United States.**

Justification

- ✓ Multi service Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror/Force Protection / recruiting/retention

Military Value

- ✓ High Military Value - new joint operational efficiencies
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Improves functional operations
- ✓ New training capability / increases training time
- ✓ Collocates combat and support units

Payback

✓ One-Time Cost:	$23,264K
✓ Net of Implementation Costs:	$18,815K
✓ Recurring Savings:	$1,064K
✓ Payback Period:	37 years
✓ NPV Costs:	$8,272K

Impacts

- ✓ Minimal economic impact – maximum potential reduction of 22 jobs (16 direct and 6 indirect) or less than 0.1% of the total ROI employment
- ✓ Minimal community impact
- ✓ Low environmental risk / no significant issues
- ✓ Joint USA and DON proposal that supports DON- 0144

✓ Strategy	✓ Capacity Analysis / Data Verification	✓ MilDep Recommended	✓ De-conflicted w/JCSGs
✓ COBRA	✓ Military Value Analysis / Data Verification	✓ Criteria 6-8 Analysis	✓ De-conflicted w/MilDeps

BRAC 2005 - TABS Proposal Information Management System (PIMS)

Candidate Recommendation #USA-0160

19-Jan-05

Candidate Recommendation:

Close Milwaukee Army National Guard Armory and Field Maintenance Shops; close Naval and Marine Corps Reserve Center, Milwaukee and consolidate units into a new Armed Forces Reserve Center and Field Maintenance Shop in Milwaukee, if the state of Wisconsin provides suitable land for the construction of the facilities at no cost to the United States.

Justification:

Closes one Army National Guard (ARNG) Armory and one Field Maintenance Shop (FMS). Current ARNG facility is over 75 yrs old and is in need of extensive repair. Numerous Americans with Disabilities Act (ADA) and Occupational Safety Health act (OSHA) code violations exist. Site is landlocked. FMS was refurbished in 2002 but cannot expand to meet current maintenance bay requirements. Proposes new construction of an Armed Forces Reserve Center (AFRC) in Milwaukee (on land owned by the state and leased to the Federal Government). This proposal will co-locate Wisconsin Army National Guard (WIARNG) units (Field Artillery (FA), Military police (MP), Medical (MED), and an FMS) with US Marine Corps Reserve (USMCR) unit (infantry company), creating new joint training synergy and opportunities. Realigning USMCR from the Naval Marine Corps Reserve Center (NMCRC) allows more effective administration and training on Naval Reserve (NAVRES) personnel. Facility would be located 5 miles from a US Air Force Reserve (USAFR) base, which has C-130 aircraft assigned facilitating deployment operations. By locating units with FMS we enhance equipment readiness and maintenance operations. New facility will provide for ability to conduct Home Station Soldier Readiness Processing/Mobilization/Demobilization (SRP/MOB/DEMOB). Anti Terror/Force Proteciton (AT/FP) posture will be enhanced, as facility will comply with all force protection requirements.

Payback:

The total estimated one-time cost to the Department of Defense to implement this recommendation is $ 23,264 thousand. The net of all costs and savings to the Department of Defense during the implementation period is a cost of $ 18,815 thousand. Annual recurring savings to the Department after implementation are $ 1,064 thousand with a payback of 37 years (2045). The net present value of the costs and savings to the Department over 20 years is a cost of $ 8,272 thousand.

Impact On Other Government Agencies:

This candidate recommendation provides the opportunity for other Local, State, or Federal organizations to partner with the Reserve Components to enhance Homeland Security and Homeland Defense at a reduced cost to those agencies.

Impacts:

A. Economic Impact:

Economic Impact on Communities: Assuming no economic recovery, this recommendation

could result in a maximum potential reduction of 22 jobs (16 direct and 6 indirect jobs) over the 2006 – 2011 period in the Milwaukee-Waukesha-West Allis, WI metropolitan statistical area, which is -0.0 percent of economic area employment.

B. Local Area Impact:

There will be a minimal impact to the community since the Reserve Component units participating in this action will remain within a local driving distance from their current location. Members of these Reserve Component units are already part of the local community and their residency status will not change. Armed Forces Reserve Centers require minimal community infrastructure to support their activities.

C. Environmental Impact:

A preliminary environmental impact assessment was performed for this specific proposal. The assessment addressed the following environmental resource areas: 1) Compliance; 2) Restoration; and, 3) Waste Management. It was determined that there would be minimal environmental impacts on these resource areas caused by this action. A formal and more comprehensive assessment will be performed early in the implementation process along with the necessary facility environmental baseline surveys. The Army will work with community, State and Federal environmental agencies to satisfy applicable legal requirements associated with environmental impacts.

**** End of Report ****

U.S. ARMY

PIMS # 208

Candidate # USA-0161

Candidate Recommendation: **Close the Virginia Army National Guard Armory and Organizational Maintenance Shop (OMS #10) Roanoke, Virginia; close the Virginia Army National Guard Military Vehicle Storage Compound Roanoke, Virginia and relocate units into an Armed Forces Reserve Center with an Organizational Maintenance Facility adjacent to the Navy and Marine Corps Reserve Center in Roanoke, Virginia, if the State of Virginia provides the real property at no cost to the United States.**

Justification

- ✓ Multi Compo Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection, recruiting / retention

Military Value

- ✓ High Military Value
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ New training capability - Increases training time
- ✓ Improves functional effectiveness
- ✓ Maximizes training associations

Payback

✓ One-Time Cost:	$13,196K
✓ Net of Implementation Costs:	$14,214K
✓ Recurring Costs:	$175K
✓ Payback Period:	Never
✓ NPV Costs:	$15,187K

Impacts

- ✓ Minimal economic impact
- ✓ Minimal community impact
- ✓ Low environmental risk / no significant issues

✓ Strategy	✓ Capacity Analysis / Data Verification	✓ MilDep Recommended	✓ De-conflicted w/JCSGs
✓ COBRA	✓ Military Value Analysis / Data Verification	✓ Criteria 6-8 Analysis	✓ De-conflicted w/MilDeps

BRAC 2005 - TABS Proposal Information Management System (PIMS)

Candidate Recommendation # USA-0161

19-Jan-05

Candidate Recommendation:

Close the Virginia Army National Guard Armory and Organizational Maintenance Shop (OMS #10) Roanoke, Virginia; close the Virginia Army National Guard Military Vehicle Storage Compound Roanoke, Virginia and relocate units into an Armed Forces Reserve Center with an Organizational Maintenance Facility adjacent to the Navy and Marine Corps Reserve Center in Roanoke, Virginia, if the State of Virginia provides the real property at no cost to the United States.

Justification:

Vacates the Roanoke Virginia Army National Guard (VAARNG) Armory & Organizational Maintenance Shop (OMS), the VAARNG Military Vehicle Storage Compound to the City of Roanoke from whom they are leased. Rehabs the Roanoke US Navy / Marines Corps Reserve (USNMRC) Center and constructs a new addition for the VAARNG units. VAARNG assumes host role. Additional land will be acquired adjacent to the existing site, at no cost to the government, from the city of Roanoke. This proposal enhances training, mobilization, and deployment by collocating units for mutual support and assistance. It enhances Anti Terror / Force Protection (AT/FP) by moving from encroached sites to a new larger site that will comply with all force protection requirements. It enhances soldier quality of life by providing new facilities. Creates new joint training synergy between VAARNG and US Marine Corps Reserve (USMCR) units.

Payback:

The total estimated one-time cost to the Department of Defense to implement this recommendation is $ 13,196 thousand. The net of all costs and savings to the Department of Defense during the implementation period is a cost of $ 14,214 thousand. Annual recurring cost to the Department after implementation are $ 175 thousand with a payback of years (Never). The net present value of the costs and savings to the Department over 20 years is a cost of $ 15,187 thousand.

Impact On Other Government Agencies:

This candidate recommendation provides the opportunity for other Local, State, or Federal organizations to partner with the Reserve Components to enhance Homeland Security and Homeland Defense at a reduced cost to those agencies.

Impacts:

A. Economic Impact:

Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential reduction/increase of 0 jobs (0 direct and 0 indirect jobs) over the 2006 – 2011 period in the Roanoke, VA metropolitan area, which is 0 percent of economic area employment.

B. Local Area Impact:

There will be a minimal impact to the community since the Reserve Component units participating in this action will remain within a local driving distance from their current location. Members of these Reserve Component units are already part of the local community and their residency status will not change. Armed Forces Reserve Centers require minimal community infrastructure to support their activities.

C. Environmental Impact:

A preliminary environmental impact assessment was performed for this specific proposal. The assessment addressed the following environmental resource areas: 1) Compliance; 2) Restoration; and, 3) Waste Management. It was determined that there would be minimal environmental impacts on these resource areas caused by this action. A formal and more comprehensive assessment will be performed early in the implementation process along with the necessary facility environmental baseline surveys. The Army will work with community, State and Federal environmental agencies to satisfy applicable legal requirements associated with environmental impacts.

**** End of Report ****

U.S.ARMY

PIMS # 236

Candidate # USA-0162

Candidate Recommendation: **Close Reese US Army Reserve Center and Organizational Maintenance Shop Chester, Pennsylvania; close US Army Reserve Germantown Veterans Memorial Center, Philadelphia; close The US Marine Corps Reserve Center, Folsam, Pennsylvania and re-locate units to an Armed Forces Reserve Center in vicinity of Chester / Germantown, Pennsylvania. Implementation of this recommendation is contingent upon the acquisition of suitable land.**

Justification

- ✓ Multi service Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection / recruiting / retention

Military Value

- ✓ High Military Value - New joint capability
- ✓ Enhances joint interoperability
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ New training capability – maximizes training associations

Payback

✓ One-Time Cost:	$16,913K
✓ Net of Implementation Costs:	$13,358K
✓ Recurring Savings:	$877K
✓ Payback Period:	30 years
✓ NPV Costs:	$4,753K

Impacts

- ✓ Minimal economic impact – maximum potential reduction of 15 jobs (-0.0%)
- ✓ Minimal community impact
- ✓ Low environmental risk / no significant issues
- ✓ Joint USA / DON proposal that supports DON-0121

✓ Strategy ✓ Capacity Analysis / Data Verification ✓ MILDEP Recommended ✓ De-conflicted w/JCSGs

✓ COBRA ✓ Military Value Analysis / Data Verification ✓ Criteria 6-8 Analysis ✓ De-conflicted w/Services

BRAC 2005 - TABS Proposal Information Management System (PIMS)

Candidate Recommendation # USA-0162

19-Jan-05

Candidate Recommendation:

Close Reese US Army Reserve Center and Organizational Maintenance Shop Chester, Pennsylvania; close US Army Reserve Germantown Veterans Memorial Center, Philadelphia, Pennsylvania; close US Marine Corps Reserve Center, Folsam, Pennsylvania and re-locate units to an Armed Forces Reserve Center in vicinity of Chester / Germantown, Pennsylvania, if the Army is able to acquire suitible land for the construction of this facility.

Justification:

Close 2 US Army Reserve Centers (USARC) Centers (AMBER) and 1 US Marine Corps Reserve Center (USMCRC) (AMBER) and build a new 600 person Tier II Phase II Armed Forces Reserve Center (AFRC). Current centers are 46+ yrs old, cannot meet maintenance requirements. To bring the US Army Reserve (USAR) Centers to standard would require condemnation of adjacent properties. USMCR facility is over 46 yrs old, landlocked and short 5K sq ft. New construction avoids costly Anti Terror / Force Protection (AT/FP) upgrades. Combines Training (TNG), Transportation Corps (TC), Medical (MED), Quartermaster (QM) and Engineer (EN) (USMCR) units in one location, creates joint training associations. New facility will include video teleconference (VTC) and distance learning, home station Soldier Readiness Processing (SRP) and Mobilization (MOB) enhancements. Combines Oorganizational Maintenance Shop (OMS) with adequate vehicle storage, enhancing equipment readiness. MED unit is a Dental unit - enhances MOB. Anti Terror / Force Protection (AT/FP) posture will be enhanced, as facility will comply with all force protection requirements.

Payback:

The total estimated one-time cost to the Department of Defense to implement this recommendation is $ 16,913 thousand. The net of all costs and savings to the Department of Defense during the implementation period is a cost of $ 13,358 thousand. Annual recurring savings to the Department after implementation are $ 877 thousand with a payback of 30 years (2038). The net present value of the costs and savings to the Department over 20 years is a cost of $ 4,753 thousand.

Impact On Other Government Agencies:

This candidate recommendation provides the opportunity for other Local, State, or Federal organizations to partner with the Reserve Components to enhance Homeland Security and Homeland Defense at a reduced cost to those agencies.

Impacts:

A. Economic Impact:

Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 15 jobs (10 direct and 5 indirect jobs) over the 2006 – 2011 period in the Philadelphia PA metropolitan division, which is -0 percent of

economic area employment.

B. Local Area Impact:

There will be a minimal impact to the community since the Reserve Component units participating in this action will remain within a local driving distance from their current location. Members of these Reserve Component units are already part of the local community and their residency status will not change. Armed Forces Reserve Centers require minimal community infrastructure to support their activities.

C. Environmental Impact:

A preliminary environmental impact assessment was performed for this specific proposal. The assessment addressed the following environmental resource areas: 1) Compliance; 2) Restoration; and, 3) Waste Management. It was determined that there would be minimal environmental impacts on these resource areas caused by this action. A formal and more comprehensive assessment will be performed early in the implementation process along with the necessary facility environmental baseline surveys. The Army will work with community, State and Federal environmental agencies to satisfy applicable legal requirements associated with environmental impacts.

**** End of Report ****

U.S.ARMY

PIMS # 239

Candidate # USA-0163

Candidate Recommendation: **Close the Pennsylvania Army National Guard Armory in Scranton, Pennsylvania; close the Serrenti Memorial Army Reserve Center and its organizational maintenance shop in Scranton, Pennsylvania; close the Wilkes-Barre Army Reserve Center and its organizational maintenance shop in Wilkes-Barre, Pennsylvania; close the Marine Corps Reserve Center in Forty Fort, Pennsylvania; close the US Navy Reserve Center in Avoca, Pennsylvania and re-locate units into a new consolidated Armed Forces Reserve Center and organizational maintenance support facility in Scranton, Pennsylvania, if the Army is able to acquire suitable land for the construction of the facilities.**

Justification

- ✓ Multi service Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection, recruiting / retention

Military Value

- ✓ High Military Value – joint operational capability
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Enhances maintenance capability / equipment readiness
- ✓ Combines combat and support units in one location

Payback

✓ One-Time Cost:	$31,398K
✓ Net of Implementation Costs:	$26,996K
✓ Recurring Savings:	$1,108K
✓ Payback Period:	72 Years
✓ NPV Costs:	$15,678K

Impacts

- ✓ Minimal economic impact – maximum potential reduction of 20 jobs (15 direct and 5 indirect) or -0.01% of the total ROI employment.
- ✓ Minimal community impact
- ✓ Low environmental risk / no significant issues
- ✓ Joint USA and DON proposal that supports DON-0122

✓ Strategy	✓ Capacity Analysis / Data Verification	✓ MilDep Recommended	✓ De-conflicted w/JCSGs
✓ COBRA	✓ Military Value Analysis / Data Verification	✓ Criteria 6-8 Analysis	✓ De-conflicted w/MilDeps

BRAC 2005 - TABS Proposal Information Management System (PIMS)

Candidate Recommendation # USA-0163

20-Jan-05

Candidate Recommendation:

Close the Pennsylvania Army National Guard Armory in Scranton, Pennsylvania; close the Serrenti Memorial Army Reserve Center and its organizational maintenance shop in Scranton, Pennsylvania; close the Wilkes-Barre Army Reserve Center and its organizational maintenance shop in Wilkes-Barre, Pennsylvania; close the Marine Corps Reserve Center in Forty Fort, Pennsylvania; close the US Navy Reserve Center in Avoca, Pennsylvania and relocate units into a new consolidated Armed Forces Reserve Center and organizational maintenance support facility in Scranton, Pennsylvania, if the Army is able to acquire suitable land for the construction of the facilities.

Justification:

The US Army Reserve in conjunction with the Pennsylvania Army National Guard (PAARNG), US Marine Corps Reserve (USMCR) and US Navy Reserve (USNR) propose development of a 1500 person Tier II, Phase II Armed Forces Training, Maintenance and Support Site in Scranton, PA. Closes 2 USAR (Amber), 1 PAARNG (RED on the Installation Status Report)) and USMCR (AMBER) facility. All facilities are over 49 yrs old and are landlocked. One is settling into an old coal shaft and another sits on deteriorating wood pilings. Co-locates infantry, armor, force support battalion, engineer, quartermaster, training, criminal investigation, Med -dental, USMCR, and USNR units in one location creating a new joint training synergy. Combines Organizational Maintenance Shops (OMSs), which will enhance maintenance operations and equipment readiness. New facility will support Home Station Soldier Readiness Processing / Mobilization / Demobilization (SRP/MOB/DEMOB) and will provide distance learning, video teleconference (VTC) and classroom training space enhancements. Anti Terror / Force Protection (AT/FP) posture will be enhanced, as facility will comply with all force protection requirements.

Payback:

The total estimated one-time cost to the Department of Defense to implement this recommendation is $ 31,398 thousand. The net of all costs and savings to the Department of Defense during the implementation period is a cost of $ 26,996 thousand. Annual recurring savings to the Department after implementation are $ 1,108 thousand with a payback of 72 years (2080). The net present value of the costs and savings to the Department over 20 years is a cost of $ 15,678 thousand.

Impact On Other Government Agencies:

This candidate recommendation provides the opportunity for other Local, State, or Federal organizations to partner with the Reserve Components to enhance Homeland Security and Homeland Defense at a reduced cost to those agencies.

Impacts:

A. Economic Impact:

Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 20 jobs (15 direct and 5 indirect jobs) over the 2006 – 2011 period in the Scranton-Wilkes Barre, PA metropolitan statistical area, which is -0.01 percent of economic area employment.

B. Local Area Impact:

There will be a minimal impact to the community since the Reserve Component units participating in this action will remain within local driving distance from their current location. Members of these Reserve Component units are already part of the local community and their residency status will not change. Armed Forces Reserve Centers require minimal community infrastructure to support their activities.

C. Environmental Impact:

A preliminary environmental impact assessment was performed for this specific proposal. The assessment addressed the following environmental resource areas: 1) Compliance; 2) Restoration; and, 3) Waste Management. It was determined that there would be minimal environmental impacts on these resource areas caused by this action. A formal and more comprehensive assessment will be performed early in the implementation process along with the necessary facility environmental baseline surveys. The Army will work with community, State and Federal environmental agencies to satisfy applicable legal requirements associated with environmental impacts.

**** End of Report ****

U.S.ARMY

PIMS # 241

Candidate # USA-0164

Candidate Recommendation: **Close the Delaware Army National Guard William Nelson Armory in Middletown, Delaware; close the Major Robert Kirkwood United States Army Reserve Center and its organizational maintenance shop in Newark, Delaware; close the Naval and Marine Corps Reserve Center in Newark, Delaware and re-locate units to a new consolidated Armed Forces Reserve Center and organizational maintenance support facility in Newark, Delaware, if the Army is able to acquire suitable land for the construction of the facilities.**

Justification

- ✓ Multi service Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror/Force Protection / recruiting/retention

Military Value

- ✓ High Military Value - new joint operational efficiencies
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Improves functional operations
- ✓ New training capability / increases training time

Payback

✓ One-Time Cost:	$14,945K
✓ Net of Implementation Costs:	$11,286K
✓ Recurring Savings:	$874K
✓ Payback Period:	24 years
✓ NPV Costs:	$2,888K

Impacts

- ✓ Minimal economic impact – maximum potential reduction of 17 jobs (9 direct and 8 indirect) or -0.1 percent
- ✓ Minimal community impact
- ✓ Low environmental risk / no significant issues
- ✓ Joint USA and DON proposal that supports DON-0119

✓ Strategy	✓ Capacity Analysis / Data Verification	✓ MilDep Recommended	✓ De-conflicted w/JCSGs
✓ COBRA	✓ Military Value Analysis / Data Verification	✓ Criteria 6-8 Analysis	✓ De-conflicted w/MilDeps

BRAC 2005 - TABS Proposal Information Management System (PIMS)

Candidate Recommendation # USA-0164

19-Jan-05

Candidate Recommendation:

Close the Delaware Army National Guard William Nelson Armory in Middletown, Delaware; close the Major Robert Kirkwood United States Army Reserve Center and its organizational maintenance shop in Newark, Delaware; close the Naval and Marine Corps Reserve Center in Newark, Delaware and re-locate units to a new consolidated Armed Forces Reserve Center and organizational maintenance support facility in Newark, Delaware, if the Army is able to acquire suitable land for the construction of the facilities.

Justification:

US Army Reserve (USAR), Deleware Army National Guard (DEARNG), US Marine Corps Reserve (USMCR) and possibly US Navy Reserve (USNR) propose development of 1000 person Tier II, Phase II Armed Forces Training, Maintenance and Support Site in vicinity of Newark, DE. Close 1 USAR (AMBER-49 yrs old), 1 DEARNG (52 yrs old), 1 USMCR (RED). Encroachment on facilities due to urbanization creates Anti Terror / Force Protection (AT/FP) problems. Inadequate maintenance facilities requires disparate locations for vehicle storage and parking. Co-locates training, chemical, US Army Hospital, finance, Organizational Maintenance Shop (OMS) and USMCR Engineer Support Company in one location, creates new joint training synergies and opportunities. New facility will allow for Home Station Soldier Readiness Processing / Mobilization / Demobilization (HS SRP/ MOB and DEMOB). Could double as a Homeland Defense (HLD) support site. Co-locating maintenance operations improves equipment readiness and saves travel time to disparate locations thus increasing training time. Anti Terror / Force Protection (AT/FP) posture will be enhanced, as facility will comply with all force protection requirements.

Payback:

The total estimated one-time cost to the Department of Defense to implement this recommendation is $ 14,945 thousand. The net of all costs and savings to the Department of Defense during the implementation period is a cost of $ 11,286 thousand. Annual recurring savings to the Department after implementation are $ 874 thousand with a payback of 24 years (2032). The net present value of the costs and savings to the Department over 20 years is a cost of $ 2,888 thousand.

Impact On Other Government Agencies:

This candidate recommendation provides the opportunity for other Local, State, or Federal organizations to partner with the Reserve Components to enhance Homeland Security and Homeland Defense at a reduced cost to those agencies.

Impacts:

A. Economic Impact:

Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 17 jobs (9 direct and 8 indirect jobs) over the

2006 – 2011 period in the Camden, NJ metropolitan division, which is less than 0.1 percent of economic area employment.

B. Local Area Impact:

There will be a minimal impact to the community since the Reserve Component units participating in this action will remain within a local driving distance from their current location. Members of these Reserve Component units are already part of the local community and their residency status will not change. Armed Forces Reserve Centers require minimal community infrastructure to support their activities.

C. Environmental Impact:

A preliminary environmental impact assessment was performed for this specific proposal. The assessment addressed the following environmental resource areas: 1) Compliance; 2) Restoration; and, 3) Waste Management. It was determined that there would be minimal environmental impacts on these resource areas caused by this action. A formal and more comprehensive assessment will be performed early in the implementation process along with the necessary facility environmental baseline surveys. The Army will work with community, State and Federal environmental agencies to satisfy applicable legal requirements associated with environmental impacts.

**** End of Report ****

U.S.ARMY

PIMS # 014

Candidate # USA-0165

Candidate Recommendation: Close New York Army Guard Armories: Bayshore, Freeport, Huntington Station, Patchogue and Riverhead, Organizational Maintenance Shop (OMS) 21 (collocated with Bayshore Armory) New York; close Army Reserve Centers: the BG Theodore Roosevelt (Uniondale), Amityville Armed Forces Reserve Center (Army Reserve and Marine Corps Reserve) and re-locate units into a new Armed Forces Reserve Center/Organizational Maintenance Shop on federal property licensed to the New York Army National Guard in Farmingdale, New York.

Justification

- ✓ Multi service Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror/Force Protection, recruiting/retention

Military Value

- ✓ New Army maintenance capability
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Improves operational efficiencies
- ✓ Combines combat and support units in one location

Payback

✓ One-Time Cost:	$54,125K
✓ Net of Implementation Costs:	$51,699K
✓ Recurring Savings:	$885K
✓ Payback Period:	100+ years
✓ NPV Costs:	$41,284K

Impacts

- ✓ Minimal economic impact
- ✓ Minimal community impact
- ✓ Low environmental risk / no significant issues
- ✓ USA proposal that includes USMCR tenant

✓ Strategy	✓ Capacity Analysis / Data Verification	✓ MilDep Recommended	✓ De-conflicted w/JCSGs
✓ COBRA	✓ Military Value Analysis / Data Verification	✓ Criteria 6-8 Analysis	✓ De-conflicted w/MilDeps

BRAC 2005 - TABS Proposal Information Management System (PIMS)

Candidate Recommendation #USA-0165

20-Jan-05

Candidate Recommendation:

Close New York Army Guard Armories: Bayshore, Freeport, Huntington Station, Patchogue and Riverhead, Organizational Maintenance Shop (OMS) 21 (collocated with Bayshore Armory) New York; close Army Reserve Centers: the BG Theodore Roosevelt (Uniondale), Amityville Armed Forces Reserve Center (Army Reserve and Marine Corps Reserve) and re-locate units into a new Armed Forces Reserve Center/Organizational Maintenance Shop on federal property licensed to the New York Army National Guard in Farmingdale, New York.

Justification:

Closes 5 New York Army National Guard (NYARNG) facilities and 2 United States Army Reserve (USAR) facilities (one joint w United States Marine Corps Reserve (USMCR) and constructs 1 new facility in central Long Island. The Freeport, Bayshore, Huntington Station and Riverhead ARNG Readiness Center facilities are rated "Red" on the Installation Status Report. The Patchogue ARNG Readiness Center and the Uniondale and Amityville Army Reserve Centers are rated "Amber" on the Installatioin Status Report (ISR). All of these facilities have significant encroachment issues, which prevent them from meeting Anti Terror/Force protection (AT/FP) requirements. New facility will meet unit requirements and provides enhanced capability to execute home station mobilization and soldier readiness processing. Locates all units in a modern facility equipped with distance learning classrooms and video teleconference capabilities that greatly enhances distributed learning and professional skills / sustainment training. These same technologies also increase the ability to support homeland security / domestic response capabilities. Mission maintenance activities and equipment readiness will improve by co-locating multiple organizational maintenance functions in the new facility. Relocating these units to a modern facility greatly enhances the units' ability to attract, recruit and retain members of the Guard and Reserve.

Payback:

The total estimated one-time cost to the Department of Defense to implement this recommendation is $ 54,125 thousand. The net of all costs and savings to the Department of Defense during the implementation period is a cost of $ 51,699 thousand. Annual recurring savings to the Department after implementation are $ 885 thousand with a payback of 100+ years (2108). The net present value of the costs and savings to the Department over 20 years is a cost of $ 41,284 thousand.

Impact On Other Government Agencies:

This candidate recommendation provides the opportunity for other Local, State, or Federal organizations to partner with the Reserve Components to enhance Homeland Security and Homeland Defense at a reduced cost to those agencies.

Impacts:

A. Economic Impact:

Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential reduction/increase of 0 jobs (0 direct and 0 indirect jobs) over the 2006 – 2011 period in the Suffolk County metropolitan area, which is 0 percent of economic area employment.

B. Local Area Impact:

There will be a minimal impact to the community since the Reserve Component units participating in this action will remain within a local driving distance from their current location. Members of these Reserve Component units are already part of the local community and their residency status will not change. Armed Forces Reserve Centers require minimal community infrastructure to support their activities.

C. Environmental Impact:

A preliminary environmental impact assessment was performed for this specific proposal. The assessment addressed the following environmental resource areas: 1) Compliance; 2) Restoration; and, 3) Waste Management. It was determined that there would be minimal environmental impacts on these resource areas caused by this action. A formal and more comprehensive assessment will be performed early in the implementation process along with the necessary facility environmental baseline surveys. The Army will work with community, State and Federal environmental agencies to satisfy applicable legal requirements associated with environmental impacts.

**** End of Report ****

U.S.ARMY

PIMS # 299

Candidate # USA-0166

Candidate Recommendation: **Close Vancouver Barracks and relocate the 104th Division (IT) to Ft. Lewis, WA and all other units to a new Armed Forces Reserve Center in Vancouver, WA. Realign Fort Snelling, MN by disestablishing the 70th Regional Readiness Command at Ft. Lawton, WA and establishing a Maneuver Enhancement Brigade at Ft. Lewis, WA. Close Ft. Lawton and relocate units to Ft. Lewis, WA. Disestablish the 88th Regional Readiness Command at Ft. Snelling, MN and establish the Northwest Regional Readiness Command Headquarters at Ft. McCoy, WI. Realign the Wichita US Army Reserve Center by disestablishing the 89th Regional Readiness Command at the Wichita Army Reserve Center and establishing a Sustainment Unit of Action at the Wichita Army Reserve Center in support of the Northwest Regional Readiness Command at Ft. McCoy, WI. Realign Ft. Douglas, UT by disestablishing the 96th Regional Readiness Command and establishing a Sustainment Unit of Action at Ft. Douglas in support of the Northwest Regional Readiness Command at Ft. McCoy, WI.**

Justification

- ✓ Transforms Army Reserve Command and Control
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Consolidates multiple TDA headquarters
- ✓ Enhances AT/FP, HLS, recruiting and retention

Military Value

- ✓ High Military Value – New Army Capability
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Facilitates re-engineering of USAR C2

Payback

✓ One-Time Cost:	$80M
✓ Net of Implementation Costs:	$43M
✓ Recurring Savings:	$11M
✓ Payback Period:	9 years
✓ NPV Savings:	$58M

Impacts

- ✓ Minimal economic impact – maximum potential reduction of 416 jobs (259 direct and 157 indirect) or less than -0.2% of the total ROI.
- ✓ Minimal community impact
- ✓ Low environmental impact – no significant issues

✓ Strategy	✓ Capacity Analysis / Data Verification	✓ MilDep Recommended	✓ De-conflicted w/JCSGs
✓ COBRA	✓ Military Value Analysis / Data Verification	✓ Criteria 6-8 Analysis	✓ De-conflicted w/MilDeps

BRAC 2005 - TABS Proposal Information Management System (PIMS)

Candidate Recommendation #USA-0166

20-Jan-05

Candidate Recommendation:

Close Vancouver Barracks and relocate the 104th Division (IT) to Ft. Lewis, WA and all other units to a new Armed Forces Reserve Center in Vancouver, WA. Realign Fort Snelling, MN by disestablishing the 70th Regional Readiness Command at Ft. Lawton, WA and establishing a Maneuver Enhancement Brigade at Ft. Lewis, WA. Close Ft. Lawton and relocate units to Ft. Lewis, WA. Disestablish the 88th Regional Readiness Command at Ft. Snelling, MN and establish the Northwest Regional Readiness Command Headquarters at Ft. McCoy, WI. Realign the Wichita US Army Reserve Center by disestablishing the 89th Regional Readiness Command at the Wichita Army Reserve Center and establishing a Sustainment Unit of Action at the Wichita Army Reserve Center in support of the Northwest Regional Readiness Command at Ft. McCoy, WI. Realign Ft. Douglas, UT by disestablishing the 96th Regional Readiness Command and establishing a Sustainment Unit of Action at Ft. Douglas in support of the Northwest Regional Readiness Command at Ft. McCoy, WI.

Justification:

Reduces the Army Reserve's Command and Control structure and footprint by consolidating two major headquarters onto Fort Lewis, which sets conditions to establish one of three new Army Reserve Maneuver Enhancement Brigades (new operational capability). Divests a historic property (Vancouver Barracks) requiring extensive MILCON investments to meet current operational and force protection requirements. Significantly enhances training and mobilization capabilities on Fort Lewis by locating the 104th Division (Institutional Training) where they train on a regular basis. Mitigates encroachment issues on Fort Lawton and Vancouver Barracks. Moves other Ft Lawton units to Ft Lewis creating additional training associations and increased readiness, MOB and deployment capability. Enhances quality of life for RC soldiers by locating their place of duty on a major installation where they will have access to a full spectrum of services.

Payback:

The total estimated one-time cost to the Department of Defense to implement this recommendation is $ 79,781 thousand. The net of all costs and savings to the Department of Defense during the implementation period is a cost of $ 43,587 thousand. Annual recurring savings to the Department after implementation are $ 10,877 thousand with a payback of 9 years (2017). The net present value of the costs and savings to the Department over 20 years is a savings of $ 58,229 thousand.

Impact On Other Government Agencies:

This candidate recommendation provides the opportunity for other Local, State, or Federal organizations to partner with the Reserve Components to enhance Homeland Security and Homeland Defense at a reduced cost to those agencies.

Impacts:

A. Economic Impact:

Economic Impact on Communities:

Assuming no economic recovery, this recommendation could result in a maximum potential increase of 477 jobs (271 direct and 206 indirect jobs) over the 2006 – 2011 period in the Monroe County, WI Metropolitan Area, which is 2 percent of economic area employment.

Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 184 jobs (107 direct and 77 indirect jobs) over the 2006 – 2011 period in the Seattle-Bellevue-Everett,WA Metropolitan Statistical Area, which is -0.01 percent of economic area employment.

Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 416 jobs (259 direct and 157 indirect jobs) over the 2006 – 2011 period in the Minneapolis-St Paul MN-WI Metropolitan Statistical Area, which is -0.02 percent of economic area employment.

Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 154 jobs (78 direct and 76 indirect jobs) over the 2006 – 2011 period in the Wichita, KS Metropolitan Statistical Area, which is -0.04 percent of economic area employment.

Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 95 jobs (53 direct and 42 indirect jobs) over the 2006 – 2011 period in the Salt Lake City,UT Metropolitan Statistical Area, which is -0.1 percent of economic area employment.

Assuming no economic recovery, this recommendation could result in a maximum potential increase of 95 jobs (51 direct and 44 indirect jobs) over the 2006 – 2011 period in the Tacoma, WA Metropolitan Division, which is 0.03 percent of economic area employment.

B. Local Area Impact:

There will be a minimal impact to the community since the Reserve Component units participating in this action will remain within a local driving distance from their current location. Members of these Reserve Component units are already part of the local community and their residency status will not change. Armed Forces Reserve Centers require minimal community infrastructure to support their activities.

C. Environmental Impact:

A preliminary environmental impact assessment was performed for this specific proposal. The assessment addressed the following environmental resource areas: 1) Compliance; 2) Restoration; and, 3) Waste Management. It was determined that there would be minimal environmental impacts on these resource areas caused by this action. A formal and more comprehensive assessment will be performed early in the implementation process along with the necessary facility environmental baseline surveys. The Army will work with community, State and Federal environmental agencies to satisfy applicable legal requirements associated with environmental impacts.

U.S.ARMY

PIMS # 013

Candidate # USA-0167

Candidate Recommendation: Close Camp Kilmer, NJ and relocate the HQ 78th Division and establish a Sustainment Unit of Action at Fort Dix, NJ.

- Realign Fort Totten by relocating the 77th RRC HQ from the Ernie Pyle Army Reserve Center to Ft. Dix, NJ.
- Realign Naval Air Station Willow Grove, PA by relocating Co A/ 228th Aviation from Willow Grove, Pa to Fort Dix.
- Realign Fort Sheridan by relocating the 244th Aviation Brigade to Fort Dix, New Jersey.
- Realign Ft. Dix by relocating Equipment Concentration Site 27 to the New Jersey National Guard Mobilization and Training Equipment Site joint facility at Lakehurst, NJ
- Realign Pitt United States Army Reserve Center located in Corapolis, PA by relocating the 99th to Fort Dix, New Jersey and closing Charles Kelly Support Center and relocating units from the Charles Kelly Support Center to Pitt United States Army Reserve Center.
- Close the NYARNG 47th Regiment Marcy Armory in Brooklyn, the Brooklyn Bedford Armory/OMS 12 and relocate the activities to a new AFRC on Fort Hamilton.
- Close Carpenter USARC in Poughkeepsie, NY, close McDonald USARC, in Jamaica, NY, close Ft Tilden USARC, Far Rockaway NY, close Muller USARC, Bronx, NY, and relocate the units from these closures to Fort Totten.
- These actions will establish the Northeast Regional Readiness Command Headquarters and consolidation of command on Ft. Dix.

Justification

- ✓ Multi component Reserve collocation
- ✓ Converts non-deployable units into deployable force structure
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection, recruiting /retention

Military Value

- ✓ High Military Value - New Army capability
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Transforms USAR Command and Control
- ✓ Increases training time / new training capability
- ✓ Establishes joint use facility

Payback

✓ One-Time Cost:	$179.2M
✓ Net of Implementation Costs:	$57.4M
✓ Recurring Savings:	$34.8M
✓ Payback Period:	5 Years
✓ NPV Savings:	$263.8M

Impacts

- ✓ Minimal impact - maximum potential reduction of 847 jobs (530 direct and 317 indirect) or a maximum local impact of -0.07 percent
- ✓ Medium environmental risk / remediation issues present

✓ Strategy	✓ Capacity Analysis / Data Verification (On going)	✓ MilDep Recommended	✓ De-conflicted w/JCSGs
✓ COBRA	✓ Military Value Analysis / Data Verification (On going)	✓ Criteria 6-8 Analysis	✓ De-conflicted w/MilDeps

BRAC 2005 - TABS Proposal Information Management System (PIMS)

Candidate Recommendation #USA-0167

21-Jan-05

Candidate Recommendation:

Close Camp Kilmer, New Jersey and relocate the HQ 78th Division and establish a Sustainment Unit of Action at Fort Dix, NJ.
•Realign Fort Totten by relocating the 77th RRC HQ from the Ernie Pyle Army Reserve Center to Ft. Dix, NJ.
•Realign Naval Air Station Willow Grove, PA by relocating Co A/ 228th Aviation from Willow Grove, Pa to Fort Dix.
•Realign Fort Sheridan by relocating the 244th Aviation Brigade to Fort Dix, New Jersey.
•Realign Ft. Dix by relocating Equipment Concentration Site 27 to the New Jersey National Guard Mobilization and Training Equipment Site joint facility at Lakehurst, New Jersey.
•Realign Pitt United States Army Reserve Center located in Corapolis, PA by relocating the 99th to Fort Dix, New Jersey and closing Charles Kelly Support Center and relocating units from the Charles Kelly Support Center to Pitt United States Army Reserve Center.
•Close the NYARNG 47th Regiment Marcy Armory in Brooklyn, the Brooklyn Bedford Armory/OMS 12 and relocate the activities to a new AFRC on Fort Hamilton.
•Close Carpenter USARC in Poughkeepsie, NY, close McDonald USARC, in Jamaica, NY, close Ft Tilden USARC, Far Rockaway NY, close Muller USARC, Bronx, NY, and relocate the units from these closures to Fort Totten.
•These actions will establish the Northeast Regional Readiness Command Headquarters and consolidation of command on Ft. Dix.

Justification:

These actions will establish the North East Army Reserve Regional Readiness Command by disestablishing the 77th and 99th Regional Readiness Commands. The economies of efficiency realized by the consolidation of Command onto Fort Dix with the relocation of the 78th Division (Exercise) will enhance the ability of these units to support the "train, alert, deploy" model. Collocating the 244th Aviation Brigade and A/228th Aviation Company at Ft. Dix will improve mission capabilities, training posture, and deployability of the 244th Aviation Brigade.

Payback:

The total estimated one-time cost to the Department of Defense to implement this recommendation is $ 179,215 thousand. The net of all costs and savings to the Department of Defense during the implementation period is a cost of $ 57,385 thousand. Annual recurring savings to the Department after implementation are $ 34,764 thousand with a payback of 5 years (2014). The net present value of the costs and savings to the Department over 20 years is a savings of $ 263,820 thousand.

Impact On Other Government Agencies:

This candidate recommendation provides the opportunity for other Local, State, or Federal organizations to partner with the Reserve Components to enhance Homeland Security and

Homeland Defense at a reduced cost to those agencies.

Impacts:

A. Economic Impact:

Economic Impact on Communities:

Assuming no economic recovery, this recommendation could result in a maximum potential increase of 809 jobs (413 direct and 396 indirect jobs) over the 2006 – 2011 period in the Camden Metropolitan Statistical Areas, which is 0.13 percent of economic area employment.

Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 847 jobs (530 direct and 317 indirect jobs) over the 2006 – 2011 period in the Pittsburgh Metropolitan Statistical Areas, which is -0.07 percent of economic area employment.

Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 221 jobs (149 direct and 72 indirect jobs) over the 2006 – 2011 period in the New York-White Plains, NY-NJ Metropolitan Statistical Area, which is -0 percent of economic area employment.

Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 87 jobs (34 direct and 53 indirect jobs) over the 2006 – 2011 period in the Lake County-Kenosha County, IL-WI Metropolitan Division, which is -0.02 percent of economic area employment.

Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 16 jobs (11 direct and 5 indirect jobs) over the 2006 – 2011 period in the Philadelphia,PA Metropolitan Division, which is -0 percent of economic area employment.

Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 76 jobs (44 direct and 32 indirect jobs) over the 2006 – 2011 period in the Edison, NJ Metropolitan Division, which is -0.01 percent of economic area employment.

Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 14 jobs (9 direct and 5 indirect jobs) over the 2006 – 2011 period in the Poughkeepsie-Newburgh-Middletown Metropolitan Statistical Area, which is -0 percent of economic area employment.

B. Local Area Impact:

There will be a minimal impact to the community since the Reserve Component units participating in this action will remain within a local driving distance from their current location. Members of these Reserve Component units are already part of the local community and their residency status will not change. Armed Forces Reserve Centers require minimal community infrastructure to support their activities.

C. Environmental Impact:

A preliminary environmental impact assessment was performed for this specific proposal.

The assessment addressed the following environmental resource areas: 1) Compliance; 2) Restoration; and, 3) Waste Management. It was determined that there would be minimal environmental impacts on these resource areas caused by this action. A formal and more comprehensive assessment will be performed early in the implementation process along with the necessary facility environmental baseline surveys. The Army will work with community, State and Federal environmental agencies to satisfy applicable legal requirements associated with environmental impacts.

**** End of Report ****

U.S.ARMY

PIMS # 298

Candidate # USA-0168

Candidate Recommendation: Realign the Joint Force Training Base Los Alamitos, CA by disestablishing the 63rd Regional Readiness Command (RRC) Headquarters, Robinson Hall, USARC and activating a Southwest Regional Readiness Command headquarters at Moffett Field, CA in a new AFRC. Realign Camp Pike Reserve Complex, Little Rock, AR by disestablishing the 90th RRC and activating a Sustainment Brigade. Close the Major General Harry Twaddle United States Army Reserve Center, Oklahoma City, OK, and relocate the 95th DIV (IT) to Fort Sill, OK. Realign Camp Parks Reserve Forces Training Area, CA, by relocating the 91st Div (TSD) to Fort Hunter Liggett,

Justification

- ✓ Transforms Army Reserve Command and Control
- ✓ Consolidates multiple TDA headquarters
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Enhances AT/FP, HLS, recruiting and retention

Military Value

- ✓ High Military Value – Streamlined Command and Control
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Facilitates re-engineering of USAR C2

Payback

✓ One-Time Cost:	$55,043K
✓ Net of Implementation Costs:	$53,424K
✓ Recurring Savings	$1,198K
✓ Payback Period:	100+ Years
✓ NPV Costs:	$39,886K

Impacts

- ✓ Minimal economic impact – max potential reduction of 335 jobs (177 direct and 158 indirect) or less than 0.09% of the total ROI employment.
- ✓ Minimal community impact
- ✓ Minimal environmental impact

✓ Strategy	✓ Capacity Analysis / Data Verification	✓ MilDep Recommended	✓ De-conflicted w/JCSGs
✓ COBRA	✓ Military Value Analysis / Data Verification	✓ Criteria 6-8 Analysis	✓ De-conflicted w/MilDeps

BRAC 2005 - TABS Proposal Information Management System (PIMS)

Candidate Recommendation #USA-0168

20-Jan-05

Candidate Recommendation:

Realign the Joint Force Training Base Los Alamitos, CA by disestablishing the 63rd Regional Readiness Command (RRC) Headquarters, Robinson Hall, USARC and activating a Southwest Regional Readiness Command headquarters at Moffett Field, CA in a new AFRC. Realign Camp Pike Reserve Complex, Little Rock, AR by disestablishing the 90th RRC and activating a Sustainment Brigade. Close the Major General Harry Twaddle United States Army Reserve Center, Oklahoma City, OK, and relocate the 95th DIV (IT) to Fort Sill, OK. Realign Camp Parks Reserve Forces Training Area, CA, by relocating the 91st Div (TSD) to Fort Hunter Liggett, CA.

Justification:

Consolidates multiple TDA headquarters and assists in the transformation of Army Reserve Command and Control. Supports the transformation of Army Reserve Operational Force Structure with the activation of a Sustainment Brigade. This proposal facilitates the ability of the Army Reserve to execute Home Station Soldier Readiness Processing (SRP),Mobilization (MOB), and Demobilization (DEMOB) activities. The new location has sufficient space to meet Anti Terror/Force Protection (AT/FP) requirements. The proposed facility could be used as a staging area for Homeland Defense missions. This proposal improves command / control / communication / computer / intelligence (C4I) of the command organizations.

Payback:

The total estimated one-time cost to the Department of Defense to implement this recommendation is $ 55,043 thousand. The net of all costs and savings to the Department of Defense during the implementation period is a cost of $ 53,424 thousand. Annual recurring savings to the Department after implementation are $ 1,198 thousand with a payback of 100+ years (2108). The net present value of the costs and savings to the Department over 20 years is a cost of $ 39,886 thousand.

Impact On Other Government Agencies:

This candidate recommendation provides the opportunity for other Local, State, or Federal organizations to partner with the Reserve Components to enhance Homeland Security and Homeland Defense at a reduced cost to those agencies.

Impacts:

A. Economic Impact:

Economic Impact on Communities:

Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 234 jobs (145 direct and 89 indirect jobs) over the 2006 – 2011 period in the Santa Ana-Anaheim-Irvine, CA Metropolitan Division, which is -0.012 percent of economic area employment.

Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 335 jobs (177 direct and 158 indirect jobs) over the 2006 – 2011 period in the Little Rock, AR Metropolitan Statistical Area, which is -0.09 percent of economic area employment.

Assuming no economic recovery, this recommendation could result in a maximum potential increase of 364 jobs (256 direct and 108 indirect jobs) over the 2006 – 2011 period in the San Jose-Sunnyvale-Santa Clara, CA Metropolitan Statistical Area, which is 0.03 percent of economic area employment.

Assuming no economic recovery, this recommendation could result in a maximum potential increase of 94 jobs (53 direct and 41 indirect jobs) over the 2006 – 2011 period in the Lawton, OK Metropolitan Statistical Area, which is -0.04 percent of economic area employment.

Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 69 jobs (43 direct and 26 indirect jobs) over the 2006 – 2011 period in the Oakland-Fremont-Hayward Metropolitan Statistical Area, which is -0 percent of economic area employment.

Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 109 jobs (53 direct and 56 indirect jobs) over the 2006 – 2011 period in the Oklahoma City, OK Metropolitan Statistical Area, which is -0.02 percent of economic area employment.

Assuming no economic recovery, this recommendation could result in a maximum potential increase of 84 jobs (43 direct and 41 indirect jobs) over the 2006 – 2011 period in the Salinas, CA Metropolitan Statistical Area, which is 0.04 percent of economic area employment

B. Local Area Impact:

There will be a minimal impact to the community since the Reserve Component units participating in this action will remain within a local driving distance from their current location. Members of these Reserve Component units are already part of the local community and their residency status will not change. Armed Forces Reserve Centers require minimal community infrastructure to support their activities.

C. Environmental Impact:

A preliminary environmental impact assessment was performed for this specific proposal. The assessment addressed the following environmental resource areas: 1) Compliance; 2) Restoration; and, 3) Waste Management. It was determined that there would be minimal environmental impacts on these resource areas caused by this action. A formal and more comprehensive assessment will be performed early in the implementation process along with the necessary facility environmental baseline surveys. The Army will work with community, State and Federal environmental agencies to satisfy applicable legal requirements associated with environmental impacts.

U.S.ARMY

PIMS # 032

Candidate # USA-0169

Candidate Recommendation: Close Iowa Army Guard Armories Newton, Chariton, and Knoxville; and re-locate units to a new Armed Forces Reserve Center and vehicle maintenance facility and storage buildings in the vicinity of Indianola, Iowa, if the State of Iowa provides the real property at not cost to the United states.

Justification

- ✓ Multi-Component Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti-Terror / Force Protection, recruiting / retention

Military Value

- ✓ New Army Multi-Component capability
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Improves operational efficiencies / Increases training time
- ✓ Improves functional effectiveness

Payback

✓ One-Time Cost:	$5,941K
✓ Net of Implementation Costs:	$5,740K
✓ Recurring Savings:	$80K
✓ Payback Period:	100+ Years
✓ NPV Costs:	$4,747K

Impacts

- ✓ Minimal economic impact
- ✓ Minimal community impact
- ✓ Low environmental risk / no significant issues

✓ Strategy	✓ Capacity Analysis / Data Verification	✓ MilDep Recommended	✓ De-conflicted w/JCSGs
✓ COBRA	✓ Military Value Analysis / Data Verification	✓ Criteria 6-8 Analysis	✓ De-conflicted w/MilDeps

BRAC 2005 - TABS Proposal Information Management System (PIMS)

Candidate Recommendation #USA-0169

20-Jan-05

Candidate Recommendation:

Close Iowa Army Guard Armories Newton, Chariton, and Knoxville; and re-locate units to a new Armed Forces Reserve Center and vehicle maintenance facility and storage buildings in the vicinity of Indianola, Iowa, if the State of Iowa provides the real property at no cost to the United States.

Justification:

Close Iowa Army National Guard (IAARNG) installations at Jefferson, Newton, Chariton, and Knoxville. Move all affected units to a new Joint Armed Forces Reserve Center (AFRC) (IAARNG is currently looking in Indianola area, but final location not identified yet). Each of the current facilities are over 50 years old and rated Red or Amber on the Installation Status Report (ISR). New facility will include vehicle maintenance facility, vehicle storage buildings, secure communications facilities, video teleconferencing capability, limited billeting, and full dining facility. Force protection will improve 100%, as none of the current facilities meets Department of Defense (DoD) Anti Terror/Force Protection (AT/FP) criteria. Proximity to Camp Dodge will enhance training readiness. Co-location creates new joint training synergy between IAARNG and US Naval Reserve (USNR) units. Provides enhanced facilities and mutual support for training, mobilization and deployment operations.

Payback:

The total estimated one-time cost to the Department of Defense to implement this recommendation is $ 5,941 thousand. The net of all costs and savings to the Department of Defense during the implementation period is a cost of $ 5,740 thousand. Annual recurring savings to the Department after implementation are $ 80 thousand with a payback of 100+ years (2108). The net present value of the costs and savings to the Department over 20 years is a cost of $ 4,747 thousand.

Impact On Other Government Agencies:

This candidate recommendation provides the opportunity for other Local, State, or Federal organizations to partner with the Reserve Components to enhance Homeland Security and Homeland Defense at a reduced cost to those agencies.

Impacts:

A. Economic Impact:

Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential reduction/increase of 0 jobs (0 direct and 0 indirect jobs) over the 2006 – 2011 period in the Burlington, IA-IL metropolitan area, which is 0 percent of economic area employment.

B. Local Area Impact:

There will be a minimal impact to the community since the Reserve Component units

participating in this action will remain within a local driving distance from their current location. Members of these Reserve Component units are already part of the local community and their residency status will not change. Armed Forces Reserve Centers require minimal community infrastructure to support their activities.

C. Environmental Impact:

A preliminary environmental impact assessment was performed for this specific proposal. The assessment addressed the following environmental resource areas: 1) Compliance; 2) Restoration; and, 3) Waste Management. It was determined that there would be minimal environmental impacts on these resource areas caused by this action. A formal and more comprehensive assessment will be performed early in the implementation process along with the necessary facility environmental baseline surveys. The Army will work with community, State and Federal environmental agencies to satisfy applicable legal requirements associated with environmental impacts.

**** End of Report ****

U.S.ARMY

PIMS # 074

Candidate # USA-0171

Candidate Recommendation: **Close the Army Reserve Adrian B. Rhodes Armed Forces Reserve Center in Wilmington, NC and re-locate Army and Navy (tenant) units to a new Armed Forces Reserve Center and collocated Organizational Maintenance Shop (OMS) in Wilmington, NC, if the Army can acquire suitable land for construction of the facilities.**

Justification

- ✓ Multi service Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection / recruiting / retention

Military Value

- ✓ Enhances joint interoperability
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Improves overall training efficiencies
- ✓ Improves operational efficiencies
- ✓ Improves functional effectiveness

Payback

✓ One-Time Cost:	$9,029K
✓ Net of Implementation Costs:	$9,509K
✓ Recurring Costs:	$70K
✓ Payback Period:	Never
✓ NPV Costs:	$9,739K

Impacts

- ✓ Minimal economic impact
- ✓ Minimal community impact
- ✓ Low environmental risk / no significant issues
- ✓ Navy currently a tenant and will move with host

✓ Strategy	✓ Capacity Analysis / Data Verification	✓ MilDep Recommended	✓ De-conflicted w/JCSGs
✓ COBRA	✓ Military Value Analysis / Data Verification	✓ Criteria 6-8 Analysis	✓ De-conflicted w/MilDeps

BRAC 2005 - TABS Proposal Information Management System (PIMS)

Candidate Recommendation # USA-0171

19-Jan-05

Candidate Recommendation:

Close the Army Reserve Adrian B. Rhodes Armed Forces Reserve Center in Wilmington, NC and re-locate Army and Navy (tenant) units to a new Armed Forces Reserve Center and collocated Organizational Maintenance Shop (OMS) in Wilmington, NC, if the Army can acquire suitable land for construction of the facilities.

Justification:

Relocates US Army Reserve and US Navy Reserve (USAR and USNR) units from 46 years old facilities rated RED on the Installation Status Report (ISR) (main building) and AMBER Organizational Maintenance Shop (OMS). Consolidate into a new Armed Forces Reserve Center (AFRC) and OMS in Wilmington, NC. This new AFRC will enable units to conduct Soldier Readiness Processing/Mobilization/Demobilization (SRP/MOB/DEMOB) activities. It will meet all Anti Terror/Force Protection (AT/FP) requirements. Unit readiness and quality of life will improve by having adequate training and maintenance space and facilities.

Payback:

The total estimated one-time cost to the Department of Defense to implement this recommendation is $ 9,029 thousand. The net of all costs and savings to the Department of Defense during the implementation period is a cost of $ 9,509 thousand. Annual recurring cost to the Department after implementation are $ 70 thousand with a payback of Never years ( ). The net present value of the costs and savings to the Department over 20 years is a cost of $ 9,739 thousand.

Impact On Other Government Agencies:

This candidate recommendation provides the opportunity for other Local, State, or Federal organizations to partner with the Reserve Components to enhance Homeland Security and Homeland Defense at a reduced cost to those agencies.

Impacts:

A. Economic Impact:

Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential reduction/increase of 0 jobs (0 direct and 0 indirect jobs) over the 2006 – 2011 period in the Wilmington, NC metropolitan area, which is 0 percent of economic area employment.

B. Local Area Impact:

There will be a minimal impact to the community since the Reserve Component units participating in this action will remain within a local driving distance from their current location. Members of these Reserve Component units are already part of the local community and their residency status will not change. Armed Forces Reserve Centers require minimal community infrastructure to support their activities.

C. Environmental Impact:

A preliminary environmental impact assessment was performed for this specific proposal. The assessment addressed the following environmental resource areas: 1) Compliance; 2) Restoration; and, 3) Waste Management. It was determined that there would be minimal environmental impacts on these resource areas caused by this action. A formal and more comprehensive assessment will be performed early in the implementation process along with the necessary facility environmental baseline surveys. The Army will work with community, State and Federal environmental agencies to satisfy applicable legal requirements associated with environmental impacts.

**** End of Report ****

U.S.ARMY

PIMS # 149

Candidate # USA-0172

Candidate Recommendation: **Close United States Army Reserve center in Richmond, KY and relocate units to a new Armed Forces Reserve Center and Maintenance Facility on Bluegrass Army Depot, KY. Consolidate KY ARNG and USAR units currently on Bluegrass Army Depot into the new Armed Forces Reserve Center and Maintenance Facility on Bluegrass Army Depot, KY.**

Justification

- ✓ Multi Compo Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection / recruiting / retention

Military Value

- ✓ Supports Army Transformation Initiatives – Transportation
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Establishes joint use facility
- ✓ Improves operational efficiencies
- ✓ Improves functional effectiveness

Payback

✓ One-Time Cost:	$6,834K
✓ Net of Implementation Cost:	$54K
✓ Recurring Savings:	$1,561K
✓ Payback Period:	4 years
✓ NPV Savings:	$14,214K

Impacts

- ✓ Maximum potential reduction of 24 jobs (18 direct and 6 indirect) or less than 0.1% of the total ROI employment
- ✓ Minimal community impact
- ✓ Low environmental risk / no significant issues

✓ Strategy	✓ Capacity Analysis / Data Verification	✓ MilDep Recommended	✓ De-conflicted w/JCSGs
✓ COBRA	✓ Military Value Analysis / Data Verification	✓ Criteria 6-8 Analysis	✓ De-conflicted w/MilDeps

BRAC 2005 - TABS Proposal Information Management System (PIMS)

Candidate Recommendation # USA-0172

19-Jan-05

Candidate Recommendation:

Close United States Army Reserve center in Richmond, KY and relocate units to a new Armed Forces Reserve Center and Maintenance Facility on Bluegrass Army Depot, KY. Consolidate KY ARNG and USAR units currently on Bluegrass Army Depot into the new Armed Forces Reserve Center and Maintenance Facility on Bluegrass Army Depot, KY.

Justification:

Proposes building a 400 person Tier I, Phase II Armed Forces Reserve Center (AFRC) on a site located on Federal property assigned to the Blue Grass Army Depot (BGAD). 25 acres have been set aside for this facility (potential for expansion). Blue Grass Army Depot is a storage depot for ammunition and chemicals. Co-locating Institutional Training (IT TNG), Quartermaster (QM), Ordnance (ORD), Chemical (CHEM) units creates new coordination and training synergy. New facility will include Soldier Readiness Processing/Mobilization/Demobilization (SRP/MOB/DEMOB) capabilities, rail load movement capacity already existing, as well as distance learning and video teleconference (VTC) resources. Field Maintenance Shop (FMS) enables all units to maintain vehicles to higher levels thereby enhances equipment readiness. Could be used as staging area for Homeland Defense (HLD). Anti Terror/Force Protection (AT/FP) will be enhanced, as new facility will provide for appropriate setbacks and other security measures.
(Stations a new Transformational Army National Guard transportation unit.)

Payback:

The total estimated one-time cost to the Department of Defense to implement this recommendation is $ 6,834 thousand. The net of all costs and savings to the Department of Defense during the implementation period is a cost of $ 54 thousand. Annual recurring savings to the Department after implementation are $ 1,561 thousand with a payback of 4 years (2012). The net present value of the costs and savings to the Department over 20 years is a savings of $ 14,214 thousand.

Impact On Other Government Agencies:

This candidate recommendation provides the opportunity for other Local, State, or Federal organizations to partner with the Reserve Components to enhance Homeland Security and Homeland Defense at a reduced cost to those agencies.

Impacts:

A. Economic Impact:

Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 24 jobs (18 direct and 6 indirect jobs) over the 2006 – 2011 period in the Richmond-Berea, KY metropolitan area, which is -0.06 percent of economic area employment.

B. Local Area Impact:

There will be a minimal impact to the community since the Reserve Component units participating in this action will remain within a local driving distance from their current location. Members of these Reserve Component units are already part of the local community and their residency status will not change. Armed Forces Reserve Centers require minimal community infrastructure to support their activities.

C. Environmental Impact:

A preliminary environmental impact assessment was performed for this specific proposal. The assessment addressed the following environmental resource areas: 1) Compliance; 2) Restoration; and, 3) Waste Management. It was determined that there would be minimal environmental impacts on these resource areas caused by this action. A formal and more comprehensive assessment will be performed early in the implementation process along with the necessary facility environmental baseline surveys. The Army will work with community, State and Federal environmental agencies to satisfy applicable legal requirements associated with environmental impacts.

**** End of Report ****

U.S.ARMY

PIMS # 259

Candidate # USA-0173

Candidate Recommendation: **Close the Texas Army National Guard Readiness Centers located in Killeen and Brady; realign the United States Army Reserve Center, Fort Hood by relocating all units from building 4442 and the Hood Army Airfield United States Army Reserve Center. Relocate all Reserve Component units into an expanded Armed Forces Reserve Center on Hood Army Airfield, Fort Hood, Texas.**

Justification

- ✓ Multi Compo Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection, recruiting / retention

Military Value

- ✓ High Military Value – New Army Capability
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Establishes joint interoperability
- ✓ Improves operational efficiencies

Payback

✓ One-Time Cost:	$29,293K
✓ Net of Implementation Costs:	$31,360K
✓ Recurring Costs:	$386K
✓ Payback Period:	Never
✓ NPV Costs:	$33,523K

Impacts

- ✓ Minimal economic impact
- ✓ Minimal community impact
- ✓ Low environmental impact / no significant issues

✓ Strategy	✓ Capacity Analysis / Data Verification	✓ MilDep Recommended	✓ De-conflicted w/JCSGs
✓ COBRA	✓ Military Value Analysis / Data Verification	✓ Criteria 6-8 Analysis	✓ De-conflicted w/MilDeps

BRAC 2005 - TABS Proposal Information Management System (PIMS)

Candidate Recommendation # USA-0173

20-Jan-05

Candidate Recommendation:

Close the Texas Army National Guard Readiness Centers located in Killeen and Brady; realign the United States Army Reserve Center, Fort Hood by relocating all units from building 4442 and the Hood Army Airfield United States Army Reserve Center. Relocate all Reserve Component units into an expanded Armed Forces Reserve Center on Hood Army Airfield, Fort Hood, Texas.

Justification:

Closes two Army National Guard (ARNG) Armories (Killeen and Brady and US Army Reserve (USAR) Center (Bldg #4442 over utilized at 1,282%) on Ft Hood and move units to Hood Army Air Field. Construct an addition/alteration to 7/158 Aviation facility (Bldg # 7027 over utilized at 4,437%) expand to 129,400K sq ft. Include construction of 7300 sq ft multi use (training, classrooms, billets) building that will support Home Station Soldier Readiness Processing / Mobilization / Demobilization (SRP/MOB/DEMOB). Co-locates armor, aviation, support battalion units creating enhanced training opportunities and synergies. Also co-locates a Garrison Support unit (GSU) structure allows for diverse Military Occupational Specialty (MOS) and many senior Non Commissioned Officer (NCO) and field grade officer positions, which bring unique experience and rotation/promotion potential. A Reserve Training Detachment (RTD) enhances training opportunities. Anti Terror/Force Protection (AT/FP) posture will be enhanced, as facility will comply with all force protection requirements and will be located on a controlled access installation.

Payback:

The total estimated one-time cost to the Department of Defense to implement this recommendation is $ 29,293 thousand. The net of all costs and savings to the Department of Defense during the implementation period is a cost of $ 31,360 thousand. Annual recurring cost to the Department after implementation are $ 386 thousand with a payback of Never years ( ). The net present value of the costs and savings to the Department over 20 years is a cost of $ 33,523 thousand.

Impact On Other Government Agencies:

This candidate recommendation provides the opportunity for other Local, State, or Federal organizations to partner with the Reserve Components to enhance Homeland Security and Homeland Defense at a reduced cost to those agencies.

Impacts:

A. Economic Impact:

Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential reduction/increase of 0 jobs (0 direct and 0 indirect jobs) over the 2006 – 2011 period in the Killeen-Temple MSA metropolitan area, which is 0 percent of economic area employment.

B. Local Area Impact:

There will be a minimal impact to the community since the Reserve Component units participating in this action will remain within a local driving distance from their current location. Members of these Reserve Component units are already part of the local community and their residency status will not change. Armed Forces Reserve Centers require minimal community infrastructure to support their activities.

C. Environmental Impact:

A preliminary environmental impact assessment was performed for this specific proposal. The assessment addressed the following environmental resource areas: 1) Compliance; 2) Restoration; and, 3) Waste Management. It was determined that there would be minimal environmental impacts on these resource areas caused by this action. A formal and more comprehensive assessment will be performed early in the implementation process along with the necessary facility environmental baseline surveys. The Army will work with community, State and Federal environmental agencies to satisfy applicable legal requirements associated with environmental impacts.

**** End of Report ****

U.S. ARMY

PIMS # 260

Candidate # USA-0174

Candidate Recommendation: **Close Texas Army National Guard Readiness Centers in Alice and Kingsville; close the Army Reserve Centers in Alice and Kingsville, currently on Kingsville Naval Air Station (NAS); and relocate and consolidate units into a new Armed Forces Reserve Center on NAS Kingsville.**

Justification

- ✓ Multi service Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection, recruiting / retention

Military Value

- ✓ Establishes joint interoperability
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Improves operational efficiencies
- ✓ Eliminates leased space

Payback

✓ One-Time Cost:	$8,438K
✓ Net of Implementation Costs:	$8,490K
✓ Recurring Savings:	$32K
✓ Payback Period:	100+ Years
✓ NPV Costs:	$7,816K

Impacts

- ✓ Minimal economic impact
- ✓ Minimal community impact
- ✓ Low environmental impact / no significant issues
- ✓ USA proposal on DON Installation

✓ Strategy	✓ Capacity Analysis / Data Verification	✓ MilDep Recommended	✓ De-conflicted w/JCSGs
✓ COBRA	✓ Military Value Analysis / Data Verification	✓ Criteria 6-8 Analysis	✓ De-conflicted w/MilDeps

BRAC 2005 - TABS Proposal Information Management System (PIMS)

Candidate Recommendation #USA-0174

19-Jan-05

Candidate Recommendation:

Close Texas Army National Guard Readiness Centers in Alice and Kingsville; close the Army Reserve Centers in Alice and Kingsville, currently on Kingsville Naval Air Station (NAS); and relocate and consolidate units into a new Armed Forces Reserve Center on NAS Kingsville.

Justification:

Replaces four separate - two US Army Reserve (USAR), two Texas Army National Guard (TXARNG) - over utilized facilities ranging in age from 30-45 yrs old. Kingsville US Army Reserve Center (USARC) is a government owned facility permitted from Naval Air Station (NAS) Kingsville and currently utilized at 309%. Build a new 67,600 sq ft joint facility and 7,300 sq ft multi use building on government owned land on NAS Kingsville. Coordination has already begun. New Armed Forces Reserve Center (AFRC) will provide the ability to execute Home Station Soldier Readiness Processing / Mobilization / Demobilization (SRP/MOB/DEMOB). Collocates infantry, engineer, transportation and quartermaster units, creating enhanced training opportunities and synergies. Deployment effectiveness enhanced due to NAS location. Anti Terror / Force Protection (AT/FP) posture and will be enhanced, as facility will comply with all force protection requirements.

Payback:

The total estimated one-time cost to the Department of Defense to implement this recommendation is $ 8,438 thousand. The net of all costs and savings to the Department of Defense during the implementation period is a cost of $ 8,490 thousand. Annual recurring savings to the Department after implementation are $ 32 thousand with a payback of 100+ years (2108). The net present value of the costs and savings to the Department over 20 years is a cost of $ 7,816 thousand.

Impact On Other Government Agencies:

This candidate recommendation provides the opportunity for other Local, State, or Federal organizations to partner with the Reserve Components to enhance Homeland Security and Homeland Defense at a reduced cost to those agencies.

Impacts:

A. Economic Impact:

Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential reduction/increase of 0 jobs (0 direct and 0 indirect jobs) over the 2006 – 2011 period in the Kingsville, Texas metropolitan area, which is 0 percent of economic area employment.

B. Local Area Impact:

There will be a minimal impact to the community since the Reserve Component units participating in this action will remain within a local driving distance from their current location. Members of these Reserve Component units are already part of the local

community and their residency status will not change. Armed Forces Reserve Centers require minimal community infrastructure to support their activities.

C. Environmental Impact:

A preliminary environmental impact assessment was performed for this specific proposal. The assessment addressed the following environmental resource areas: 1) Compliance; 2) Restoration; and, 3) Waste Management. It was determined that there would be minimal environmental impacts on these resource areas caused by this action. A formal and more comprehensive assessment will be performed early in the implementation process along with the necessary facility environmental baseline surveys. The Army will work with community, State and Federal environmental agencies to satisfy applicable legal requirements associated with environmental impacts.

**** End of Report ****

U.S.ARMY

PIMS # 238

Candidate # USA-0175

Candidate Recommendation: **Close US Army Reserve Philadelphia Memorial Reserve Center and collocated Organizational Maintenance Shop, Woodhaven, Pennsylvania; close US Army Reserve Bristol Veterans Memorial Army Reserve Center and collocated Organizational Maintenance Shop, Woodhaven, Pennsylvania and relocate Army and Marine Corps units into a new Armed Forces Reserve Center and supporting maintenance facility on existing Bristol Reserve Center site.**

Justification

- ✓ Multi service Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror/Force Protection / recruiting/retention

Military Value

- ✓ High Military Value - new joint operational efficiencies
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Improves functional operations
- ✓ New training capability / increases training time
- ✓ Collocates combat and support units

Payback

✓ One-Time Cost:	$18,254K
✓ Net of Implementation Costs:	$15,021K
✓ Recurring Savings:	$755K
✓ Payback Period:	41
✓ NPV Costs:	$6,934K

Impacts

- ✓ Minimal economic impact
- ✓ Minimal community impact
- ✓ Low environmental risk / no significant issues
- ✓ USA proposal that includes USMCR tenant

✓ Strategy	✓ Capacity Analysis / Data Verification	✓ MilDep Recommended	✓ De-conflicted w/JCSGs
✓ COBRA	✓ Military Value Analysis / Data Verification	✓ Criteria 6-8 Analysis	✓ De-conflicted w/MilDeps

BRAC 2005 - TABS Proposal Information Management System (PIMS)

Candidate Recommendation #USA-0175

20-Jan-05

Candidate Recommendation:

Close US Army Reserve Philadelphia Memorial Reserve Center and collocated Organizational Maintenance Shop, Woodhaven, Pennsylvania; close US Army Reserve Bristol Veterans Memorial Army Reserve Center and collocated Organizational Maintenance Shop, Woodhaven, Pennsylvania and relocate Army and Marine Corps units into a new Armed Forces Reserve Center and supporting maintenance facility on existing Bristol Reserve Center site.

Justification:

Closes two US Army Reserve Centers (USARC) (Bristol Veterans Memorial and Philadelphia Memorial) and moves a US Marine Corps Reserve (USMCR) unit (a tenant of the Philadelphia Memorial AFRC). US Army Reserve (USAR), in conjunction with USMCR, build a new Tier II, Phase II Armed Forces Reserve Center (AFRC) on existing USAR site. Enough buildable acreage exists. Proposed facility is on FYDP 09 construction plan. Current centers cannot meet maintenance requirements for assigned units. Combines signal, adjutant general, military intelligence, transportation, civil affairs, field artillery and dental (USMCR) units in one location. Creates new joint training associations and synergies. Video teleconference (VTC) and distance learning, home station Soldier Readiness Procssing (SRP) and Mobilization (MOB) enhancements. Combines Organizational Maintenance Shop (OMS) with adequate vehicle storage that will enhance equipment readiness. Dental unit - enhances MOB and facilitates home station MOB and Demobilization (DEMOB). Facility could double as a Homeland Defense (HLD) support center. Anti Terror / Force Protection (AT/FP) posture will be enhanced, as facility will comply with all force protection requirements.

Payback:

The total estimated one-time cost to the Department of Defense to implement this recommendation is $ 18,254 thousand. The net of all costs and savings to the Department of Defense during the implementation period is a cost of $ 15,021 thousand. Annual recurring savings to the Department after implementation are $ 755 thousand with a payback of 41 years (2050). The net present value of the costs and savings to the Department over 20 years is a cost of $ 6,934 thousand.

Impact On Other Government Agencies:

This candidate recommendation provides the opportunity for other Local, State, or Federal organizations to partner with the Reserve Components to enhance Homeland Security and Homeland Defense at a reduced cost to those agencies.

Impacts:

A. Economic Impact:

Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential reduction/increase of 0 jobs (0 direct and 0 indirect jobs)

over the 2006 – 2011 period in the Philadelphia-Camden-Wilmington, PA-NJ-DE-MD metropolitan area, which is 0 percent of economic area employment.

B. Local Area Impact:

There will be a minimal impact to the community since the Reserve Component units participating in this action will remain within a local driving distance from their current location. Members of these Reserve Component units are already part of the local community and their residency status will not change. Armed Forces Reserve Centers require minimal community infrastructure to support their activities.

C. Environmental Impact:

A preliminary environmental impact assessment was performed for this specific proposal. The assessment addressed the following environmental resource areas: 1) Compliance; 2) Restoration; and, 3) Waste Management. It was determined that there would be minimal environmental impacts on these resource areas caused by this action. A formal and more comprehensive assessment will be performed early in the implementation process along with the necessary facility environmental baseline surveys. The Army will work with community, State and Federal environmental agencies to satisfy applicable legal requirements associated with environmental impacts.

**** End of Report ****

U.S. ARMY

PIMS # 154

Candidate # USA-0176

Candidate Recommendation: Close the Iowa Army National Guard Armory and its organizational maintenance shop in Cedar Rapids, Iowa; close the Armed Forces Reserve Center in Cedar Rapids, Iowa, and relocate units to a new consolidated Armed Forces Reserve Center with an organizational maintenance facility in Cedar Rapids, Iowa, if the State of Iowa provides the real property, suitable for the construction of the facility, at no cost to the United States.

Justification

- ✓ Multi Service Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection, recruiting / retention

Military Value

- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Improves operational efficiencies
- ✓ Improves functional effectiveness

Payback

✓ One-Time Cost:	$14,543K
✓ Net of Implementation Costs:	$14,262K
✓ Recurring Savings:	$148K
✓ Payback Period:	100+ Years
✓ NPV Costs:	$12,273K

Impacts

- Criterion 6 – Max potential reduction of 0 jobs (0 direct & 0 indirect) or 0.0% of the economic area employment
- Criterion 7 - Minimal community impact
- Criterion 8 - no significant issues

✓ Strategy	✓ Capacity Analysis / Data Verification	✓ MilDep Recommended	✓ De-conflicted w/JCSGs
✓ COBRA	✓ Military Value Analysis / Data Verification	✓ Criteria 6-8 Analysis	✓ De-conflicted w/MilDeps

BRAC 2005 - TABS Proposal Information Management System (PIMS)

Candidate Recommendation #USA-0176

18-Jan-05

Candidate Recommendation:

Close the Iowa Army National Guard Armory and its organizational maintenance shop in Cedar Rapids, Iowa; close the Armed Forces Reserve Center in Cedar Rapids, Iowa, and relocate units to a new consolidated Armed Forces Reserve Center with an organizational maintenance facility in Cedar Rapids, Iowa, if the State of Iowa provides the real property, suitable for the construction of the facility, at no cost to the United States.

Justification:

Iowa Army National Guard (IAARNG) will close current installation (over 25 years old) used by Iowa Air National Guard (IAANG), US Army Reserve (USAR) and US Naval Reserve (USNR). Affected units will relocate to new Armed Forces Reserve Center (AFRC) in Cedar Rapids that will allow for any future expansion. Proposed new AFRC will include a vehicle maintenance facility, vehicle storage buildings, and an emergency operations center, which will double as a disaster relief simulation center. Anti Terror / Force Protection (AT/FP) will improve 100% as none of current facilities meet Department of Defense (DoD) criteria, but new facility will. New facility will provide required square footage, allow pre-mobilization training (small arms range, medical exam facilities, limited billeting, complete dining facility), provide ability to conduct Home Station Soldier Readiness Processing / Mobilization / Demobilization (SRP/MOB/DEMOB), and secure video tele-conference/digital information transfer capabilities. Combines an Army hospital, an Area Support Group and a cross-section of combat arms, support and service support units into one facility for cross-training opportunities.

Payback:

The total estimated one-time cost to the Department of Defense to implement this recommendation is $ 14,543 thousand. The net of all costs and savings to the Department of Defense during the implementation period is a cost of $ 14,262 thousand. Annual recurring savings to the Department after implementation are $ 148 thousand with a payback of 100+ years (2108). The net present value of the costs and savings to the Department over 20 years is a cost of $ 12,273 thousand.

Impact On Other Government Agencies:

This candidate recommendation provides the opportunity for other Local, State, or Federal organizations to partner with the Reserve Components to enhance Homeland Security and Homeland Defense at a reduced cost to those agencies.

Impacts:

A. Economic Impact:

Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential reduction/increase of 0 jobs (0 direct and 0 indirect jobs) over the 2006 – 2011 period in the Cedar Rapids, IA metropolitan area, which is 0 percent of

economic area employment.

B. Local Area Impact:

There will be a minimal impact to the community since the Reserve Component units participating in this action will remain within a local driving distance from their current location. Members of these Reserve Component units are already part of the local community and their residency status will not change. Armed Forces Reserve Centers require minimal community infrastructure to support their activities.

C. Environmental Impact:

A preliminary environmental impact assessment was performed for this specific proposal. The assessment addressed the following environmental resource areas: 1) Compliance; 2) Restoration; and, 3) Waste Management. It was determined that there would be minimal environmental impacts on these resource areas caused by this action. A formal and more comprehensive assessment will be performed early in the implementation process along with the necessary facility environmental baseline surveys. The Army will work with community, State and Federal environmental agencies to satisfy applicable legal requirements associated with environmental impacts.

**** End of Report ****

U.S. ARMY

PIMS # 237

Candidate # USA-0177

Candidate Recommendation: **Close the Wilson Kramer US Army Reserve Center and collocated organizational maintenance shop in Bethlehem, Pennsylvania; close the Naval and Marine Corps Reserve Center in Reading, Pennsylvania; close the Naval and Marine Corps Reserve Center in Allentown, Pennsylvania (Lehigh Valley) and re-locate units into a new consolidated Armed Forces Reserve Center and organizational maintenance support facility in the vicinity of Allentown/ Bethlehem, Pennsylvania, if the Army is able to acquire suitable land for the construction of the facilities.**

Justification

- ✓ Multi service Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror/Force Protection / recruiting/retention

Military Value

- ✓ High Military Value - new joint operational efficiencies
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Improves functional operations
- ✓ New training capability / increases training time
- ✓ Collocates combat and support units

Payback

✓ One-Time Cost:	$8,809K
✓ Net of Implementation Costs:	$9,116K
✓ Recurring Costs:	$26K
✓ Payback Period:	Never
✓ NPV Costs:	$8,954K

Impacts

- ✓ Minimal economic impact
- ✓ Minimal community impact
- ✓ Low environmental risk / no significant issues
- ✓ Joint USA and DON proposal that supports DON-0120

✓ Strategy	✓ Capacity Analysis / Data Verification	✓ MilDep Recommended	✓ De-conflicted w/JCSGs
✓ COBRA	✓ Military Value Analysis / Data Verification	Criteria 6-8 Analysis	✓ De-conflicted w/MilDeps

BRAC 2005 - TABS Proposal Information Management System (PIMS)

Candidate Recommendation # USA-0177

19-Jan-05

Candidate Recommendation:

Close the Wilson Kramer US Army Reserve Center and collocated organizational maintenance shop in Bethlehem, Pennsylvania; close the Naval and Marine Corps Reserve Center in Reading, Pennsylvania; close the Naval and Marine Corps Reserve Center in Allentown, Pennsylvania (Lehigh Valley) and re-locate units into a new consolidated Armed Forces Reserve Center and organizational maintenance support facility in the vicinity of Allentown/ Bethlehem, Pennsylvania, if the Army is able to acquire suitable land for the construction of the facilities.

Justification:

US Army Reserve (USAR) and US Marine Corps Reserve (USMCR) propose construction of a 400 person Tier II Phase II Armed Forces Reserve Center (AFRC) and Maintenance Support site in Allentown/Bethlehem, PA. USAR closes one 46 yr old Center and Organizational Maintenance Shop (OMS) (AMBER) that suffers urban encroachment and is short 17K sq ft. USMCR closes 2 facilities that are 45 and 28 yrs old, suffer urban encroachment, and are short approximately 15K sq ft. Combines chemical, military police, artillery and commmunications (USMCR) units in one location. Creates new joint training associations and synergies. Creates joint training associations. Video teleconference (VTC) and distance learning, home station Soldier Readiness Processing (SRP) and Mobilization (MOB) enhancements. Combines OMS with adequate vehicle storage. VTC and distance learning, home station SRP and MOB enhancements. Combines OMS with adequate vehicle storage that will enhance equipment readiness. Anti Terror / Force Protection (AT/FP) posture will be enhanced, as facility will comply with all force protection requirements.

Payback:

The total estimated one-time cost to the Department of Defense to implement this recommendation is $ 8,809 thousand. The net of all costs and savings to the Department of Defense during the implementation period is a cost of $ 9,116 thousand. Annual recurring cost to the Department after implementation are $ 26 thousand with a payback of Never years ( ). The net present value of the costs and savings to the Department over 20 years is a cost of $ 8,954 thousand.

Impact On Other Government Agencies:

This candidate recommendation provides the opportunity for other Local, State, or Federal organizations to partner with the Reserve Components to enhance Homeland Security and Homeland Defense at a reduced cost to those agencies.

Impacts:

A. Economic Impact:

Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential reduction/increase of 0 jobs (0 direct and 0 indirect jobs)

over the 2006 – 2011 period in the Allentown-Bethlehem-Easton, PA-NJ metropolitan area, which is 0 percent of economic area employment.

B. Local Area Impact:

There will be a minimal impact to the community since the Reserve Component units participating in this action will remain within a local driving distance from their current location. Members of these Reserve Component units are already part of the local community and their residency status will not change. Armed Forces Reserve Centers require minimal community infrastructure to support their activities.

C. Environmental Impact:

A preliminary environmental impact assessment was performed for this specific proposal. The assessment addressed the following environmental resource areas: 1) Compliance; 2) Restoration; and, 3) Waste Management. It was determined that there would be minimal environmental impacts on these resource areas caused by this action. A formal and more comprehensive assessment will be performed early in the implementation process along with the necessary facility environmental baseline surveys. The Army will work with community, State and Federal environmental agencies to satisfy applicable legal requirements associated with environmental impacts.

**** End of Report ****

U.S.ARMY

PIMS # 242

Candidate # USA-0178

Candidate Recommendation: **Close the Flair Memorial Armed Forces Reserve Center and its Organizational Maintenance Shop in Frederick Maryland and re-locate units to new consolidated Armed Forces Reserve Center and organizational maintenance support facility on Fort Detrick Maryland.**

Justification

- ✓ Multi service Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection / recruiting / retention

Military Value

- ✓ High Military Value – Joint Capability
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Increases training time
- ✓ Combines combat and support units in one location

Payback

✓ One-Time Cost:	$6,122K
✓ Net of Implementation Costs:	$6,631K
✓ Recurring Costs:	$93K
✓ Payback Period:	Never
✓ NPV Costs:	$7,196K

Impacts

- ✓ Minimal economic impact
- ✓ Minimal community impact
- ✓ Low environmental risk / no significant issues
- ✓ USA proposal includes USMCR as a tenant

✓ Strategy	✓ Capacity Analysis / Data Verification	✓ MilDep Recommended	✓ De-conflicted w/JCSGs
✓ COBRA	✓ Military Value Analysis / Data Verification	✓ Criteria 6-8 Analysis	✓ De-conflicted w/MilDeps

BRAC 2005 - TABS Proposal Information Management System (PIMS)

Candidate Recommendation # USA-0178

20-Jan-05

Candidate Recommendation:

Close the Flair Memorial Armed Forces Reserve Center and its organizational maintenance shop in Frederick, Maryland and re-locate US Army Reserve and US Marine Corps Reserve units to new consolidated Armed Forces Reserve Center and organizational maintenance support facility on Fort Detrick Maryland.

Justification:

This proposal closes one Armed Forces Reserve Center that houses Detachment 1 of the 301st Signal Company, 6th theater medical materiel management center and an Organizational Maintenance Shop (Army Reserve) and B Company 4th Light Armored Reconnaissance Battalion (US Marine Corps Reserve). The current Armed Forces Reserve Center cannot meet the Reserve Component training nor maintenance requirements for the units serviced. The Army Reserve is short approximately 14,000 SF and USMCR is short approximately 7,500 SF. The proposed facility will afford extensive cost savings by locating a large number of military activities within one controlled access complex thus economizing on anti terrorism/ force protection costs. The existing facility is 51 yrs old and requires extensive refurbishing. The new facility will promote Home Station Mobilization, Homeland Defense and will meet all Anti- Terror / Force Protection (AT/FP) requirements. Distance learning and video teleconference (VTC) capabilities will be included to enhance soldier's education and command communications. Creates new joint training synergy between USAR and USMCR units. Co-locating these important maintenance functions within the complex will enhance equipment readiness.

Payback:

The total estimated one-time cost to the Department of Defense to implement this recommendation is $ 6,122 thousand. The net of all costs and savings to the Department of Defense during the implementation period is a cost of $ 6,631 thousand. Annual recurring cost to the Department after implementation are $ 93 thousand with a payback of Never years ( ). The net present value of the costs and savings to the Department over 20 years is a cost of $ 7,196 thousand.

Impact On Other Government Agencies:

This candidate recommendation provides the opportunity for other Local, State, or Federal organizations to partner with the Reserve Components to enhance Homeland Security and Homeland Defense at a reduced cost to those agencies.

Impacts:

A. Economic Impact:

Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential reduction/increase of 0 jobs (0 direct and 0 indirect jobs) over the 2006 – 2011 period in the Washington-Arlington-Alexandria, DC-VA-MD-WV

metropolitan area, which is 0 percent of economic area employment.

B. Local Area Impact:

There will be a minimal impact to the community since the Reserve Component units participating in this action will remain within a local driving distance from their current location. Members of these Reserve Component units are already part of the local community and their residency status will not change. Armed Forces Reserve Centers require minimal community infrastructure to support their activities.

C. Environmental Impact:

A preliminary environmental impact assessment was performed for this specific proposal. The assessment addressed the following environmental resource areas: 1) Compliance; 2) Restoration; and, 3) Waste Management. It was determined that there would be minimal environmental impacts on these resource areas caused by this action. A formal and more comprehensive assessment will be performed early in the implementation process along with the necessary facility environmental baseline surveys. The Army will work with community, State and Federal environmental agencies to satisfy applicable legal requirements associated with environmental impacts.

**** End of Report ****

U.S. ARMY

PIMS # 235

Candidate # USA-0179

Candidate Recommendation: **Close the Oswald United States Army Reserve Center located in Everett; close two Washington Army National Guard Centers located in Everett and Snohomish; and consolidate units in a new Armed Forces Reserve Center in the Everett, Washington area, if the Army is able to acquire suitable land for the construction of the facilities.**

Justification

- ✓ Multi Compo Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection, recruiting / retention

Military Value

- ✓ High Military Value – New Army Capability
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Establishes joint interoperability
- ✓ Improves operational efficiencies

Payback

✓ One-Time Cost:	$12,984K
✓ Net of Implementation Costs:	$12,714K
✓ Annual Recurring Savings:	$127K
✓ Payback Period:	100 +Years
✓ NPV Costs:	$10,981K

Impacts

- ✓ Minimal economic impact
- ✓ Minimal community impact
- ✓ Low environmental impact / no significant issues

✓ Strategy	✓ Capacity Analysis / Data Verification	✓ MilDep Recommended	✓ De-conflicted w/JCSGs
✓ COBRA	✓ Military Value Analysis / Data Verification	✓ Criteria 6-8 Analysis	✓ De-conflicted w/MilDeps

BRAC 2005 - TABS Proposal Information Management System (PIMS)

Candidate Recommendation #USA-0179

19-Jan-05

Candidate Recommendation:

Close the Oswald United States Army Reserve Center located in Everett; close two Washington Army National Guard Centers located in Everett and Snohomish; and consolidate units in a new Armed Forces Reserve Center in the Everett, Washington area, if the Army is able to acquire suitable land for the construction of the facilities.

Justification:

Relocates units from facilities over 45 years old to a new Armed Forces Reserve Center (AFRC) in the vicinity of Everett, Washington. This proposal locates units in close proximity to Smokey Point Naval Support Center, Everett providing the potential for etablishing new training areas for engineer specific training that are only presently available at Ft. Lewis (100 miles away) or Yakima Training Center (172 miles distant). New AFRC will provide the ability to execute Home Station Soldier Readiness Processing (SRP), Mobilization (MOB), and Demobilization (DEMOB) activities. All Anti Terror/Force Protection (AT/FP) requirements will be met in the new facility. Proximity to soldier services (BX, Commissary etc) on Smokey Point Naval Support Center will have a positive impact on units' recruiting and retention.

Payback:

The total estimated one-time cost to the Department of Defense to implement this recommendation is $ 12,948 thousand. The net of all costs and savings to the Department of Defense during the implementation period is a cost of $ 12,714 thousand. Annual recurring savings to the Department after implementation are $ 127 thousand with a payback of 100+ years (2108). The net present value of the costs and savings to the Department over 20 years is a cost of $ 10,981 thousand.

Impact On Other Government Agencies:

This candidate recommendation provides the opportunity for other Local, State, or Federal organizations to partner with the Reserve Components to enhance Homeland Security and Homeland Defense at a reduced cost to those agencies.

Impacts:

A. Economic Impact:

Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential reduction/increase of 0 jobs (0 direct and 0 indirect jobs) over the 2006 – 2011 period in the Seattle-Tacoma-Bellevue, WA metropolitan area, which is 0 percent of economic area employment.

B. Local Area Impact:

There will be a minimal impact to the community since the Reserve Component units participating in this action will remain within a local driving distance from their current location. Members of these Reserve Component units are already part of the local

community and their residency status will not change. Armed Forces Reserve Centers require minimal community infrastructure to support their activities.

C. Environmental Impact:

A preliminary environmental impact assessment was performed for this specific proposal. The assessment addressed the following environmental resource areas: 1) Compliance; 2) Restoration; and, 3) Waste Management. It was determined that there would be minimal environmental impacts on these resource areas caused by this action. A formal and more comprehensive assessment will be performed early in the implementation process along with the necessary facility environmental baseline surveys. The Army will work with community, State and Federal environmental agencies to satisfy applicable legal requirements associated with environmental impacts.

**** End of Report ****

U.S.ARMY

PIMS # 106

Candidate # USA-0180

Candidate Recommendation: Close the US Army Reserve Center 1st Lieutenant Paul Lavergne in Bayamon; realign the US Army Reserve Center Captain E. Rubio Junior in Puerto Nuevo by re-locating the 807th SC Company; realign the Puerto Rico Army Guard San Juan Readiness Center by re-locating HHC 125th MP Company and the 480th MP Company. Relocate all units from the closed or realigned centers to a new Armed Forces Reserve Center on Fort Buchanan, Puerto Rico.

Justification

- ✓ Multi compo Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Enhances Anti Terror/Force Protection, recruiting/retention

Military Value

- ✓ High Military Value – new Army capability
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Improves operational efficiencies
- ✓ Increases training time

Payback

✓ One-Time Cost:	$31,013K
✓ Net of Implementation Costs:	$33,440K
✓ Recurring Costs:	$443K
✓ Payback Period:	Never
✓ NPV Costs:	$35,896K

Impacts

- ✓ Minimal economic impact
- ✓ Minimal community impact
- ✓ Low environmental risk / no significant issues

✓ Strategy	✓ Capacity Analysis / Data Verification	✓ MilDep Recommended	✓ De-conflicted w/JCSGs
✓ COBRA	✓ Military Value Analysis / Data Verification	✓ Criteria 6-8 Analysis	✓ De-conflicted w/MilDeps

BRAC 2005 - TABS Proposal Information Management System (PIMS)

Candidate Recommendation # USA-0180

20-Jan-05

Candidate Recommendation:

Close the US Army Reserve Center 1st Lieutenant Paul Lavergne in Bayamon; realign the US Army Reserve Center Captain E. Rubio Junior in Puerto Nuevo by re-locating the 807th SC Company, realign the Puerto Rico Army Guard San Juan Readiness Center by re-locating HHC 125th MP Company and the 480th MP Company. Relocate all units from the closed or realigned centers to a new Armed Forces Reserve Center on Fort Buchanan, Puerto Rico.

Justification:

Proposal closes one US Army Reserve Center (USARC) (1LT Paul Lavergne) and realigns 2 other facilities: one USARC (CPT Euripides Rubio) and one Puerto Rico Army National Guard (PRARNG) (San Juan Readiness Center), and moves affected units into a proposed Armed Forces Reserve Center (AFRC) on Fort Buchanan. Current facilities inhibit training and mobilization, do not meet Anti Terror/Force Protection (AT/FP) requirements, and the facilities that are closing are 40 years old. Proposal combines Quartermaster (QM), Signal, Military Police (MP) units. Co-tenants include Environmental Protection Agency (EPA), Drug Enforcement Agency (DEA), Customs, Reserve Officer Training Corps (ROTC) and Military Entrance Processing Station (MEPS). New AFRC facility increases troop-training time, creates new maintenance capabilities, and enhances equipment availability and storage capacity. Enhances mobilization preparedness by providing facilities to conduct Soldier Readiness Processing/Mobilization/Demobilization (SRP/MOB/DEMOB) activities. AT/FP requirements will be fully met by moving units into a fenced-in; 24 hour guarded location. Soldier access to Post facilities (PX etc) increases soldier morale.

Payback:

The total estimated one-time cost to the Department of Defense to implement this recommendation is $ 31,013 thousand. The net of all costs and savings to the Department of Defense during the implementation period is a cost of $ 33,440 thousand. Annual recurring cost to the Department after implementation are $ 443 thousand with a payback of Never years ( ). The net present value of the costs and savings to the Department over 20 years is a cost of $ 35,896 thousand.

Impact On Other Government Agencies:

This candidate recommendation provides the opportunity for other Local, State, or Federal organizations to partner with the Reserve Components to enhance Homeland Security and Homeland Defense at a reduced cost to those agencies.

Impacts:

A. Economic Impact:

Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential reduction/increase of 0 jobs (0 direct and 0 indirect jobs) over the 2006 – 2011 period in the San Juan, Puerto Rico MSA metropolitan area, which is 0

percent of economic area employment.

B. Local Area Impact:

There will be a minimal impact to the community since the Reserve Component units participating in this action will remain within a local driving distance from their current location. Members of these Reserve Component units are already part of the local community and their residency status will not change. Armed Forces Reserve Centers require minimal community infrastructure to support their activities.

C. Environmental Impact:

A preliminary environmental impact assessment was performed for this specific proposal. The assessment addressed the following environmental resource areas: 1) Compliance; 2) Restoration; and, 3) Waste Management. It was determined that there would be minimal environmental impacts on these resource areas caused by this action. A formal and more comprehensive assessment will be performed early in the implementation process along with the necessary facility environmental baseline surveys. The Army will work with community, State and Federal environmental agencies to satisfy applicable legal requirements associated with environmental impacts.

**** End of Report ****

U.S. ARMY

PIMS # 261

Candidate # USA-0181

Candidate Recommendation: Close the Texas Army National Guard Readiness Centers located in Amarillo, Pampa, and Plainview; close the Tarp United States Army Reserve Center located in Amarillo; close the Navy and Marine Corps Reserve Center located in Amarillo and the NRC in Lubbock, and re-locate units into a new Armed Forces Reserve Center in Amarillo, Texas, if the Army is able to acquire land suitable for the construction of the facility.

Justification

- ✓ Multi service Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection, recruiting / retention

Military Value

- ✓ High Military Value – New Joint Capability
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Establishes joint interoperability
- ✓ Improves operational efficiencies

Payback

✓ One-Time Cost:	$11,595K
✓ Net of Implementation Costs:	$11,682K
✓ Recurring Savings:	$40K
✓ Payback Period:	100 Years
✓ NPV Costs:	$10,800K

Impacts

- ✓ Minimal economic impact
- ✓ Minimal community impact
- ✓ Low environmental impact/no significant issues
- ✓ Potential Joint Proposal – Enables DON 0117

✓ Strategy	✓ Capacity Analysis / Data Verification	✓ MilDep Recommended	✓ De-conflicted w/JCSGs
✓ COBRA	✓ Military Value Analysis / Data Verification	✓ Criteria 6-8 Analysis	✓ De-conflicted w/MilDeps

BRAC 2005 - TABS Proposal Information Management System (PIMS)

Candidate Recommendation #USA-0181

19-Jan-05

Candidate Recommendation:

Close the Texas Army National Guard Readiness Centers located in Amarillo, Pampa, and Plainview; close the Tarp United States Army Reserve Center located in Amarillo; close the Navy and Marine Corps Reserve Center located in Amarillo and the NRC in Lubbock, and relocate units into a new Armed Forces Reserve Center in Amarillo, Texas, if the Army is able to acquire land suitable for the construction of the facility.

Justification:

Close three Texas Army National Guard (TXARNG) Armories (leased), close one US Army Reserve Center (USARC). Realign one US Naval Reserve (USNR) Center. Proposal replaces four and realigns one facility ranging in age from 12 to 56 yrs old. Expansion at current locations is not feasible due to urban encroachment and or acreage restrictions. Build 91,900 sq ft Armed Forces Reserve Center (AFRC) at a location yet to be determined in the Amarillo area. Coordination has already begun and USNR has shown interest in being included. New AFRC will include two 7,300 sq ft multi use (classroom, training, billets) facilities and will provide ability to conduct Home Station Soldier Readiness Processing / Mobilization / Demobilization (SRP/MOB/DEMOB). Build 67,600 sq ft joint facility and additional 7,300 sq ft multi use (classrooms, training, billets) building with potential for expansion. Estimated land cost is $100K for a ten acre parcel. Co-locates infantry, field artillery, quartermaster,units with US Marine Corps Reserve anti tank/Scouts and support company creating enhanced joint training opportunities and synergies. Anti Terror / Force Protection (AT/FP) posture will be enhanced, as facility will comply with all force protection requirements.

Payback:

The total estimated one-time cost to the Department of Defense to implement this recommendation is $ 11,595 thousand. The net of all costs and savings to the Department of Defense during the implementation period is a cost of $ 11,682 thousand. Annual recurring savings to the Department after implementation are $ 40 thousand with a payback of 100 years (2108). The net present value of the costs and savings to the Department over 20 years is a cost of $ 10,800 thousand.

Impact On Other Government Agencies:

This candidate recommendation provides the opportunity for other Local, State, or Federal organizations to partner with the Reserve Components to enhance Homeland Security and Homeland Defense at a reduced cost to those agencies.

Impacts:

A. Economic Impact:

Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential reduction/increase of 0 jobs (0 direct and 0 indirect jobs)

over the 2006 – 2011 period in the Amarillo metropolitan area, which is 0 percent of economic area employment.

B. Local Area Impact:

There will be a minimal impact to the community since the Reserve Component units participating in this action will remain within a local driving distance from their current location. Members of these Reserve Component units are already part of the local community and their residency status will not change. Armed Forces Reserve Centers require minimal community infrastructure to support their activities.

C. Environmental Impact:

A preliminary environmental impact assessment was performed for this specific proposal. The assessment addressed the following environmental resource areas: 1) Compliance; 2) Restoration; and, 3) Waste Management. It was determined that there would be minimal environmental impacts on these resource areas caused by this action. A formal and more comprehensive assessment will be performed early in the implementation process along with the necessary facility environmental baseline surveys. The Army will work with community, State and Federal environmental agencies to satisfy applicable legal requirements associated with environmental impacts.

**** End of Report ****

U.S. ARMY

PIMS # 233

Candidate # USA-0182

Candidate Recommendation: **Close United States Army Reserve Centers located in Shreveport and Bossier City, Louisiana and Co-locate Reserve Component units into a new Reserve Center in Bossier City, if the Army is able to acquire land suitable for the construction of the facilities.**

Justification

- ✓ Multi-service Reserve consolidation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection, recruiting / retention

Military Value

- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Establishes joint interoperability
- ✓ Improves operational efficiencies

Payback

✓ One-Time Cost:	$9,705K
✓ Net Implementation Cost:	$9,961K
✓ Recurring Costs:	$10K
✓ Payback Period:	Never
✓ NPV Costs:	$9,614K

Impacts

- ✓ Minimal economic impact
- ✓ Minimal community impact
- ✓ Low environmental impact / no significant issues

✓ Strategy	✓ Capacity Analysis / Data Verification (On going)	✓ MILDEP Recommended	✓ De-conflicted w/JCSGs
✓ COBRA	✓ Military Value Analysis / Data Verification (On going)	✓ Criteria 6-8 Analysis	✓ De-conflicted w/MilDeps

BRAC 2005 - TABS Proposal Information Management System (PIMS)

Candidate Recommendation #USA-0182

18-Jan-05

Candidate Recommendation:

Close United States Army Reserve Centers located in Shreveport and Bossier City, Louisiana and Co-locate Reserve Component units into a new Reserve Center in Bossier City, if the Army is able to acquire land suitable for the construction of the facilities.

Justification:

Close 2 US Army Reserve (USAR) Centers aged 32 and 33 yrs old, overutilized 183% and 421%, where Anti Terror/Force Protection (AT/FP) upgrades are not feasible due to property size. Also realigns 1 US Marine Corps Reserve (USMCR) facility. Proposes acquiring additional land next to the Naval Marine Corps Reserve Center (NMCRC) in Bossier City and add/alter it to convert that facility to a 125K sq ft joint facility to accommodate the Army, Navy, and Marine Corps. Includes a 7300 sq ft multi purpose (classrooms, training, billets) facility. Co-locates division institutional training (DIVIT), medical (MD), MD Hospital Unit Base (HUB), signal (SC), US Army Garrison (USAG), and a USMCR unit (1st Battalion, 23RD Marines). This co-location creates a new joint training synergy. This facility will provide for ability to conduct Home
Station Soldier Readiness Processing / Mobilization / Demobilization) (SRP/MOB/DEMOB). Institutional training units can facilitate individual soldier training and expose USMCR to Army specialties. Anti Terror/Force Protection (AT/FP) posture will be enhanced, as facility will comply with all force protection requirements. (Proposes to acquire additional land.)

Payback:

The total estimated one-time cost to the Department of Defense to implement this recommendation is $ 9,705 thousand. The net of all costs and savings to the Department of Defense during the implementation period is a cost of $ 9,961 thousand. Annual recurring cost to the Department after implementation are $ 10 thousand with a payback of years (Never). The net present value of the costs and savings to the Department over 20 years is a cost of $ 9,614 thousand.

Impact On Other Government Agencies:

This candidate recommendation provides the opportunity for other Local, State, or Federal organizations to partner with the Reserve Components to enhance Homeland Security and Homeland Defense at a reduced cost to those agencies.

Impacts:

A. Economic Impact:

Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential reduction/increase of 0 jobs (0 direct and 0 indirect jobs) over the 2006 – 2011 period in the {Shreveport, LA. economic area}, which is 0 percent of economic area employment.

B. Local Area Impact:

There will be a minimal impact to the community since the Reserve Component units participating in this action will remain within a local driving distance from their current location. Members of these Reserve Component units are already part of the local community and their residency status will not change. Armed Forces Reserve Centers require minimal community infrastructure to support their activities.

C. Environmental Impact:

A preliminary environmental impact assessment was performed for this specific proposal. The assessment addressed the following environmental resource areas: 1) Compliance; 2) Restoration; and, 3) Waste Management. It was determined that there would be minimal environmental impacts on these resource areas caused by this action. A formal and more comprehensive assessment will be performed early in the implementation process along with the necessary facility environmental baseline surveys. The Army will work with community, State and Federal environmental agencies to satisfy applicable legal requirements associated with environmental impacts.

**** End of Report ****

U.S. ARMY

PIMS # 262

Candidate # USA-0183

Candidate Recommendation: **Close the Texas Army National Guard Readiness Centers located in Atlanta and Texarkana; close the United States Army Reserve Centers located in Texarkana and Hooks Army Reserve Center on Red River Army Depot; close the Marine Corps Reserve Center located in Texarkana, Texas; re-locate Reserve Component units in a new facility or an addition to the New Boston Texas Army National Guard Readiness Center located on Red River Army Depot.**

Justification

- ✓ Multi service Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection, recruiting / retention

Military Value

- ✓ High Military Value – New Joint Capability
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Improves operational efficiencies
- ✓ Eliminates leased space

Payback

✓ One-Time Cost:	$18,016K
✓ Net of Implementation Cost:	$18,282K
✓ Recurring Savings:	$32K
✓ Payback Period:	100+ Years
✓ NPV Costs:	$17,178K

Impacts

- ✓ Minimal economic impact
- ✓ Minimal community impact
- ✓ Low environmental impact / no significant issues
- ✓ Joint USA and DON proposal that supports DON-0093

✓ Strategy	✓ Capacity Analysis / Data Verification	✓ MilDep Recommended	✓ De-conflicted w/JCSGs
✓ COBRA	✓ Military Value Analysis / Data Verification	✓ Criteria 6-8 Analysis	✓ De-conflicted w/MilDeps

BRAC 2005 - TABS Proposal Information Management System (PIMS)

Candidate Recommendation #USA-0183

19-Jan-05

Candidate Recommendation:

Close the Texas Army National Guard Readiness Centers located in Atlanta and Texarkana; close the United States Army Reserve Centers located in Texarkana and Hooks Army Reserve Center on Red River Army Depot; close the Marine Corps Reserve Center located in Texarkana, Texas; re-locate Reserve Component units in a new facility or an addition to the New Boston Texas Army National Guard Readiness Center located on Red River Army Depot.

Justification:

Close two Texas Army National Guard armories (Atlanta and Texarkana); close two US Army Reserve Centers (Guillot in Texarkana and Hooks on Red River Army Depot). Close one US Marine Corps Reserve Center (Texarkana). Replaces six separate facilities ranging in age from 9 to 56 yrs old. Expansion at current locations is not feasible due to urban encroachment and or acreage restrictions. All Army facilities are over capacity. Addition / alteration to present facility (New Boston) located on government land on the Red River Army Depot to increase to 120,400 sq ft joint facility. Facilities will include one 7,300 sq ft multi use (classroom, training, billets) that will provide for ability to conduct Home Station Soldier Readiness Processing / Mobilization / Demobilization (SRP/MOB/DEMOB). This new facility will allow for expansion for storage and equipment and/or supply staging areas in the event of mobilization or other emergency conditions. Co-locates infantry, maintenance, adjutant general, chemical, support battalion, and US Marine Corps Reserve transportation units creating enhanced joint training opportunities and synergies. Reserve Training Detachment (RTD) enhances training coordination/quality. Co-located Legal Support Office (LSO) provides increased individual soldier/Marine readiness assistance and additional training opportunities and support for SRP during the MOB process. Move units to a site adjacent to their supporting maintenance and Equipment Concentration Site (ECS) thereby increasing soldier training opportunities and enhancing equipment readiness. Anti Terror/Force Protection (AT/FP) posture will be enhanced, as facility will comply with all force protection requirements.

Payback:

The total estimated one-time cost to the Department of Defense to implement this recommendation is $ 18,016 thousand. The net of all costs and savings to the Department of Defense during the implementation period is a cost of $ 18,282 thousand. Annual recurring savings to the Department after implementation are $ 32 thousand with a payback of 100+ years ((2108)). The net present value of the costs and savings to the Department over 20 years is a cost of $ 17,178 thousand.

Impact On Other Government Agencies:

This candidate recommendation provides the opportunity for other Local, State, or Federal organizations to partner with the Reserve Components to enhance Homeland Security and Homeland Defense at a reduced cost to those agencies.

Impacts:

A. Economic Impact:

Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential reduction/increase of 0 jobs (0 direct and 0 indirect jobs) over the 2006 – 2011 period in the Texarkana metropolitan area, which is 0 percent of economic area employment.

B. Local Area Impact:

There will be a minimal impact to the community since the Reserve Component units participating in this action will remain within a local driving distance from their current location. Members of these Reserve Component units are already part of the local community and their residency status will not change. Armed Forces Reserve Centers require minimal community infrastructure to support their activities.

C. Environmental Impact:

A preliminary environmental impact assessment was performed for this specific proposal. The assessment addressed the following environmental resource areas: 1) Compliance; 2) Restoration; and, 3) Waste Management. It was determined that there would be minimal environmental impacts on these resource areas caused by this action. A formal and more comprehensive assessment will be performed early in the implementation process along with the necessary facility environmental baseline surveys. The Army will work with community, State and Federal environmental agencies to satisfy applicable legal requirements associated with environmental impacts.

**** End of Report ****

U.S.ARMY

PIMS # 010

Candidate # USA-0184

Candidate Recommendation: Close Oregon Army National Guard support facilities Lake Oswego (buildings #s 3001, 3003, 3004); close Sears Hall and Sharff Hall US Army Reserve Centers; close Naval/Marine Corps Reserve Center in Portland, OR; relocate units from the Camp Withycombe building #s 6100, 6105, 6106, 6230, 6232 and realign four National Guard facilities on Camp Withycombe (building #6220 and #6400), the Camp Withycombe armory building and the Jackson Band Building #1004; realign Maison Armory by moving the National Guard Museum and the 162 Engineer Battalion; relocate Reserve Component units into the new Clackamas Armed Forces Reserve Center on Camp Withycombe, Oregon.

Justification

- ✓ Multi service Reserve collocation
- ✓ Supports Readiness Processing and Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror/Force Protection / recruiting/retention

Military Value

- ✓ High Military Value - new joint operational efficiencies
- ✓ Improves functional operations
- ✓ New training capability / increases training time
- ✓ Collocates combat and support units
- ✓ Enhances Homeland Security and Homeland Defense

Payback

✓ One-Time Cost:	$24,133K
✓ Net Implementation of Costs:	$23,264K
✓ Annual Recurring Savings:	$350K
✓ Payback Period:	100+ Years
✓ NPV (Cost):	$19,029K

Impacts

- ✓ Minimal economic impact
- ✓ Minimal community impact
- ✓ Low environmental risk / no significant issues

✓ Strategy	✓ Capacity Analysis / Data Verification (On going)	✓ MILDEP Recommended	✓ De-conflicted w/JCSGs
✓ COBRA	✓ Military Value Analysis / Data Verification (On going)	✓ Criteria 6-8 Analysis	✓ De-conflicted w/MilDeps

BRAC 2005 - TABS Proposal Information Management System (PIMS)

Candidate Recommendation # USA-0184

20-Jan-05

Candidate Recommendation:

Close Oregon Army National Guard support facilities Lake Oswego (buildings #s 3001, 3003, 3004); close Sears Hall and Sharff Hall US Army Reserve Centers; close Naval/Marine Corps Reserve Center in Portland, OR; relocate units from the Camp Withycombe building #s 6100, 6105, 6106, 6230, 6232 and realign four National Guard facilities on Camp Withycombe (building #6220 and #6400), the Camp Withycombe armory building and the Jackson Band Building #1004; realign Maison Armory by moving the National Guard Museum and the 162 Engineer Battalion; relocate Reserve Component units into the new Clackamas Armed Forces Reserve Center on Camp Withycombe, Oregon.

JAST #059 - This is a joint USA and DON proposal that supports DON #107 to Close NMCRC Portland OR and consolidate into AFRC Camp Withycombe.

Justification:

Relocates units from 41 years old facilities to a new Armed Forces Reserve Center (AFRC) on Camp Withycombe, Oregon (state property). Co-locates diverse units for Homeland Defense (HLD) missions. Co-locates Enhanced Brigade (BDE), Engineer (EN), Ordnance (OD), Maintenance, Military Intelligence(MI), Adjutant General (AG), Corps Support, Training (TNG) Institutional Training (IT), Civil Affairs and Postal units in one location creating new training synergies and cross-functional career development opportunities to the soldiers. Proposal enhances training readiness by providing on-site training opportunities. New facility will provide the ability to execute Home Station Soldier readiness Processing (SRP)/Mobilization (MOB)/Demobilization (DEMOB) activities. Anti Terror/Force Protection (AT/FP) requirements will be fully met.

Payback:

The total estimated one-time cost to the Department of Defense to implement this recommendation is $ 24,133 thousand. The net of all costs and savings to the Department of Defense during the implementation period is a cost of $ 23,264 thousand. Annual recurring savings to the Department after implementation are $ 350 thousand with a payback of 100 years (2108). The net present value of the costs and savings to the Department over 20 years is a cost of $ 19,029 thousand.

Impact On Other Government Agencies:

This candidate recommendation provides the opportunity for other Local, State, or Federal organizations to partner with the Reserve Components to enhance Homeland Security and Homeland Defense at a reduced cost to those agencies.

Impacts:

A. Economic Impact:

Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential reduction/increase of 0 jobs (0 direct and 0 indirect jobs) over the 2006 – 2011 period in the Portland-Vancouver-Beaverton, OR-WA metropolitan area, which is 0 percent of economic area employment.

B. Local Area Impact:

Minimal impact to community because reservists and full-time personnel are not likely to move their residences.

C. Environmental Impact:

A preliminary environmental impact assessment was performed for this specific proposal. The assessment addressed the following environmental resource areas: 1) Compliance; 2) Restoration; and, 3) Waste Management. It was determined that there would be minimal environmental impacts on these resource areas caused by this action. A formal and more comprehensive assessment will be performed early in the implementation process along with the necessary facility environmental baseline surveys. The Army will work with community, State and Federal environmental agencies to satisfy applicable legal requirements associated with environmental impacts.

**** End of Report ****

U.S. ARMY

PIMS # 200

Candidate # USA-0185

Candidate Recommendation: Close the Recruiting Battalion Headquarters (Active Duty) in Des Moines and relocate to Camp Dodge, IA. Close the Military Entrance Processing Station (MEPS) in Des Moines, IA. Close the Navy and Marine Corps Reserve Center in Des Moines, IA. Close Iowa Army National Guard Readiness Center at Camp Dodge and relocate all units and activities into a new Armed Forces Reserve Center and MEPS at Camp Dodge, IA.

Justification

- ✓ Multi service Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection, recruiting / retention
- ✓ Co-locates reserve units on a Army Guard installation

Military Value

- ✓ High Military Value – New Joint Capability
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Increases training time and effectiveness
- ✓ Combines combat and support units in one location
- ✓ Maximizes training associations

Payback

✓ One-Time Cost:	$24,785K
✓ Net of Implementation Savings:	$60,692K
✓ Annual Recurring Savings:	$19,170K
✓ Payback Period:	Immediate
✓ NPV Savings:	$233,209K

Impacts

- ✓ Max potential reduction of 335 jobs (218 direct & 117 indirect) or less than 1.34 % of the total ROI employment
- ✓ Minimal community impact
- ✓ Low environmental risk / no significant issues
- ✓ Joint USA and DON proposal that supports DON-0102

✓ Strategy	✓ Capacity Analysis / Data Verification	✓ MilDep Recommended	✓ De-conflicted w/JCSGs
✓ COBRA	✓ Military Value Analysis / Data Verification	✓ Criteria 6-8 Analysis	✓ De-conflicted w/MilDeps

BRAC 2005 - TABS Proposal Information Management System (PIMS)

Candidate Recommendation #USA-0185

20-Jan-05

Candidate Recommendation:

Close the Recruiting Battalion Headquarters (Active Duty) in Des Moines and relocate to Camp Dodge, IA. Close the Military Entrance Processing Station (MEPS) in Des Moines, IA. Close the Navy and Marine Corps Reserve Center in Des Moines, IA. Close Iowa Army National Guard Readiness Center at Camp Dodge and relocate all units and activities into a new Armed Forces Reserve Center and MEPS at Camp Dodge, IA.

Justification:

Closes two leased facilities - the Recruiting Battalion Headquarters and MEPS in Des Moines and relocates them to Camp Dodge, IA. Closes the Navy and Marine Corps Reserve Center in Des Moines and Iowa Army National Guard Readiness Center and consolidates onto an existing installation. Unit's training readiness will improve with available training sites at Camp Dodge. Creates new joint training synergy between IAARNG, Navy and USMCR. Anti Terror / Force Protection (AT/FP) posture will be enhanced, as facility will comply with all force protection requirements. New facility will support local emergency response capabilities by providing communications, emergency operations, and storage space.

Payback:

The total estimated one-time cost to the Department of Defense to implement this recommendation is $ 24,785 thousand. The net of all costs and savings to the Department of Defense during the implementation period is a savings of $ 60,692 thousand. Annual recurring savings to the Department after implementation are $ 19,170 thousand with a payback of 0.0 years (2008). The net present value of the costs and savings to the Department over 20 years is a savings of $ 233,209 thousand.

Impact On Other Government Agencies:

This candidate recommendation provides the opportunity for other Local, State, or Federal organizations to partner with the Reserve Components to enhance Homeland Security and Homeland Defense at a reduced cost to those agencies.

Impacts:

A. Economic Impact:

Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 335 jobs (218 direct and 117 indirect jobs) over the 2006 – 2011 period in the Des Moines Iowa metropolitan statistical area, which is -1.34 percent of economic area employment.

B. Local Area Impact:

There will be a minimal impact to the community since the Reserve Component units participating in this action will remain within a local driving distance from their current location. Members of these Reserve Component units are already part of the local community and their residency status will not change. Armed Forces Reserve Centers

require minimal community infrastructure to support their activities.

C. Environmental Impact:

A preliminary environmental impact assessment was performed for this specific proposal. The assessment addressed the following environmental resource areas: 1) Compliance; 2) Restoration; and, 3) Waste Management. It was determined that there would be minimal environmental impacts on these resource areas caused by this action. A formal and more comprehensive assessment will be performed early in the implementation process along with the necessary facility environmental baseline surveys. The Army will work with community, State and Federal environmental agencies to satisfy applicable legal requirements associated with environmental impacts.

**** End of Report ****

U.S.ARMY

PIMS # 016

Candidate # USA-0186

Candidate Recommendation: Close the Adjutant General's Building, the State Military Department Annex, the Screws Army Reserve Center, all located in Montgomery, Alabama; close the Grady Anderson Army Reserve Center in Troy; close the Cleveland Abbot Army Reserve Center in Tuskegee; close the Harry Gary, Jr. Army Reserve Center in Enterprise; close the Maidre Army Reserve Center in Opelika; close the Quarles-Flowers Army Reserve Center in Decatur, Alabama and re-locate units to consolidated Joint Forces Headquarters Complex, and Armed Forces Reserve Center (AFRC) in Montgomery, Alabama if the State of Alabama provides the real property at no cost to the United States.

Justification

- ✓ Multi Compo Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection, recruiting / retention

Military Value

- ✓ High Military Value – New Joint Capability
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Improves operational efficiencies
- ✓ Improves functional effectiveness

Payback

✓ One-Time Cost:	$44,546K
✓ Net of Implementation Savings:	$4,248K
✓ Recurring Savings:	$10,987K
✓ Payback Period:	3 years
✓ NPV Savings:	$104,466K

Impacts

- ✓ Minimal economic impact – max potential reduction of 218 jobs (131 direct and 87 indirect) or less than -0.10% of the total ROI employment.
- ✓ Minimal community impact
- ✓ Low environmental risk / no significant issues

✓ Strategy	✓ Capacity Analysis / Data Verification	✓ MilDep Recommended	✓ De-conflicted w/JCSGs
✓ COBRA	✓ Military Value Analysis / Data Verification	✓ Criteria 6-8 Analysis	✓ De-conflicted w/MilDeps

BRAC 2005 - TABS Proposal Information Management System (PIMS)

Candidate Recommendation #USA-0186

20-Jan-05

Candidate Recommendation:

Close the Adjutant General's Building, the State Military Department Annex, the Screws Army Reserve Center, all located in Montgomery, Alabama; close the Grady Anderson Army Reserve Center in Troy; close the Cleveland Abbot Army Reserve Center in Tuskegee; close the Harry Gary, Jr. Army Reserve Center in Enterprise; close the Maidre Army Reserve Center in Opelika; close the Quarles-Flowers Army Reserve Center in Decatur, Alabama and re-locate units to consolidated Joint Forces Headquarters Complex, and Armed Forces Reserve Center (AFRC) in Montgomery, Alabama if the State of Alabama provides the real property at no cost to the United States.

Justification:

Facilities are over 30-40 yrs old and Installation Status Report (ISR) rated AMBER. The Adjutant General Building (TAG Building) is short 27K sq ft of storage and requires extensive refurbishing to meet mission requirements. Existing locations do not meet Anti Terror/Force Protection (AT/FP) requirements. Currently, units are extremely disbursed geographically thereby inhibiting operational functions. A new facility will meet AT/FP requirements, contain distance learning capabilities, support Soldier Readiness Processing (SRP), mobilization and shorten travel time to training sites.

Payback:

The total estimated one-time cost to the Department of Defense to implement this recommendation is $ 44,546 thousand. The net of all costs and savings to the Department of Defense during the implementation period is a savings of $ 4,248 thousand. Annual recurring savings to the Department after implementation are $ 10,987 thousand with a payback of 3 years (2011). The net present value of the costs and savings to the Department over 20 years is a savings of $ 104,466 thousand.

Impact On Other Government Agencies:

This candidate recommendation provides the opportunity for other Local, State, or Federal organizations to partner with the Reserve Components to enhance Homeland Security and Homeland Defense at a reduced cost to those agencies.

Impacts:

A. Economic Impact:

Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 218 jobs (131 direct and 87 indirect jobs) over the 2006 – 2011 period in the Montgomery, Alabama metropolitan area}, which is -0.10 percent of economic area employment.

B. Local Area Impact:

There will be a minimal impact to the community since the Reserve Component units participating in this action will remain within a local driving distance from their current

location. Members of these Reserve Component units are already part of the local community and their residency status will not change. Armed Forces Reserve Centers require minimal community infrastructure to support their activities.

C. Environmental Impact:

A preliminary environmental impact assessment was performed for this specific proposal. The assessment addressed the following environmental resource areas: 1) Compliance; 2) Restoration; and, 3) Waste Management. It was determined that there would be minimal environmental impacts on these resource areas caused by this action. A formal and more comprehensive assessment will be performed early in the implementation process along with the necessary facility environmental baseline surveys. The Army will work with community, State and Federal environmental agencies to satisfy applicable legal requirements associated with environmental impacts.

**** End of Report ****

U.S. ARMY

PIMS # 263

Candidate # USA-0187

Candidate Recommendation: **Close Texas Army National Guard Readiness Centers located in Baytown, Pasadena, and Ellington Field; close the Texas Army National Guard Field Maintenance Site located on Ellington Field; close United States Army Reserve Center located in Pasadena and relocate units to a new Armed Forces Reserve Center in Houston, Texas, if the Army is able to acquire land suitable for the construction of a new facilities.**

Justification

- ✓ Multi Compo Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection, recruiting / retention

Military Value

- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Improves operational efficiencies

Payback

✓ One-Time Cost:	$47,407K
✓ Net of Implementation Costs:	$33,027K
✓ Recurring Savings:	$3,372K
✓ Payback Period:	18 Years
✓ NPV Costs:	$770K

Impacts

- ✓ Minimal economic impact – max potential reduction of 101 jobs (59 direct and 42 indirect) or 0.0% of the total ROI employment.
- ✓ Minimal community impact
- ✓ Low environmental impact / no significant issues

✓ Strategy	✓ Capacity Analysis / Data Verification	✓ MilDep Recommended	✓ De-conflicted w/JCSGs
✓ COBRA	✓ Military Value Analysis / Data Verification	✓ Criteria 6-8 Analysis	✓ De-conflicted w/MilDeps

BRAC 2005 - TABS Proposal Information Management System (PIMS)

Candidate Recommendation #USA-0187

20-Jan-05

Candidate Recommendation:

Close Texas Army National Guard Readiness Centers located in Baytown, Pasadena, and Ellington Field; close the Texas Army National Guard Field Maintenance Site located on Ellington Field; close United States Army Reserve Center located in Pasadena and relocate units to a new Armed Forces Reserve Center in Houston, Texas, if the Army is able to acquire land suitable for the construction of a new facilities.

Justification:

Close 3 Texas Army National Guard (TXARNG) facilities Baytown, Ellington Field (and OMS) Houston Readiness Center(Pasedena) and a US Army Reserve Center (USARC) in Pasadena. Replace 6 fully utilized or over utilized facilities ranging in age from 30-53 yrs old. All require modernization/expansion to meet current needs. Move USAR, TXARNG, to a new 381K sq ft facility to be built on Ellington Field owned by the City of Houston. Facility would include a Field Maintenance Shop (FMS), two 7300 sq ft multi use facilities (training, classrooms, and billets) and a Battle Projection Center (BPC) for the 75th Division. It will also allow for future expansion and provide for ability to conduct Home Station Soldier Readiness Processing / Mobilization / Demobilization (SRP/MOB/DEMOB). Collocates Army engineer, quartermaster, chemical, medical, and multiple Division Exercise (DIVEX) units creating enhanced multi component training opportunities and synergies. Reserve Training Detachment (RTD) enhances training coordination/quality. DIVEX units enhance individual and unit readiness. Filed Maintenance Shop (FMS) collocation enhances soldier skills and equipment readiness. Location on Ellington Field enhances air deployment capability. Anti Terror/Force Protection (AT/FP) posture will be enhanced, as facility will comply with all force protection requirements.

Payback:

The total estimated one-time cost to the Department of Defense to implement this recommendation is $ 47,407 thousand. The net of all costs and savings to the Department of Defense during the implementation period is a cost of $ 33,027 thousand. Annual recurring savings to the Department after implementation are $ 3,372 thousand with a payback of 18 years (2026). The net present value of the costs and savings to the Department over 20 years is a cost of $ 770 thousand.

Impact On Other Government Agencies:

This candidate recommendation provides the opportunity for other Local, State, or Federal organizations to partner with the Reserve Components to enhance Homeland Security and Homeland Defense at a reduced cost to those agencies.

Impacts:

A. Economic Impact:

Economic Impact on Communities: Assuming no economic recovery, this recommendation

could result in a maximum potential reduction of 101 jobs (59 direct and 42 indirect jobs) over the 2006 – 2011 period in the {Houston-Baytown-Sugarland, TX metropolitan statistical area}, which is -0.0 percent of economic area employment.

B. Local Area Impact:

There will be a minimal impact to the community since the Reserve Component units participating in this action will remain within a local driving distance from their current location. Members of these Reserve Component units are already part of the local community and their residency status will not change. Armed Forces Reserve Centers require minimal community infrastructure to support their activities.

C. Environmental Impact:

A preliminary environmental impact assessment was performed for this specific proposal. The assessment addressed the following environmental resource areas: 1) Compliance; 2) Restoration; and, 3) Waste Management. It was determined that there would be minimal environmental impacts on these resource areas caused by this action. A formal and more comprehensive assessment will be performed early in the implementation process along with the necessary facility environmental baseline surveys. The Army will work with community, State and Federal environmental agencies to satisfy applicable legal requirements associated with environmental impacts.

**** End of Report ****

U.S. ARMY

PIMS # 154

Candidate # USA-0197

Candidate Recommendation: **Close the Holmes Road Tennessee Army National Guard Readiness Center located in Memphis; close the Army National Guard Field Maintenance Shop (FMS) located in Memphis; and relocate Army National Guard and United States Marine Corps resource units into a new Armed Forces Reserve Center and Field Maintenance Shop adjacent to the Tennessee Air National Guard Base at the Memphis Airport, if the State of Tennessee provides the real property at no cost to the United States.**

Justification

- ✓ Multi Service Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection, recruiting / retention

Military Value

- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Improves operational efficiencies
- ✓ Improves functional effectiveness

Payback

✓ One-Time Cost:	$16,151K
✓ Net of Implementation Savings:	$16,917K
✓ Recurring Savings:	$7,416K
✓ Payback Period:	1 year
✓ NPV Savings:	$83,946K

Impacts

- ✓ Minimal economic impact – max potential reduction of 122 jobs (81 direct and 41 indirect) or -0.02% of the total ROI employment.
- ✓ Minimal community impact
- ✓ Low environmental risk / no significant issues

✓ Strategy	✓ Capacity Analysis / Data Verification	✓ MilDep Recommended	✓ De-conflicted w/JCSGs
✓ COBRA	✓ Military Value Analysis / Data Verification	✓ Criteria 6-8 Analysis	✓ De-conflicted w/MilDeps

BRAC 2005 - TABS Proposal Information Management System (PIMS)

Candidate Recommendation # USA-0197

19-Jan-05

Candidate Recommendation:

Close the Holmes Road Tennessee Army National Guard Readiness Center located in Memphis; close the Army National Guard Field Maintenance Shop (FMS) located in Memphis; and relocate Army National Guard and United States Marine Corps resource units into a new Armed Forces Reserve Center and Field Maintenance Shop adjacent to the Tennessee Air National Guard Base at the Memphis Airport, if the State of Tennessee provides the real property at no cost to the United States.

Justification:

This recommendation relocates Tennessee Army National Guard (TNARNG) US Marine Corps Reserve units from Installation Status Report (ISR) facilities rated RED. Colocate US Marine Corps (USMCR) and TNARNG units into a new Armed Forces Reserve Center (AFRC) adjacent to the Tennessee Air National Guard (TNANG) base located at the Memphis Airport. Soldier Readiness Processing / Mobilization / Demobilization (SRP/MOB/DEMOB) activities will be greatly enhanced in this new facility. Co-location allows for joint training and maintenance. Imporved maintenance and repair facilities will enhance unit readiness. Soldiers will benefit from being adjacent to TNANG base, which will have a positive impact on recruiting and retention. Individual soldier training and Mobilization preparedness will be enhanced by a modern facility with improved IT infrastructure. The new center will enhance support to the ARNG Homeland Defense mission. It will meet all Anti-Terror/Force Protection (AT/FP) requirements.

Payback:

The total estimated one-time cost to the Department of Defense to implement this recommendation is $ 16,151 thousand. The net of all costs and savings to the Department of Defense during the implementation period is a savings of $ 16,917 thousand. Annual recurring savings to the Department after implementation are $ 7,416 thousand with a payback of 1 years (2009). The net present value of the costs and savings to the Department over 20 years is a savings of $ 83,946 thousand.

Impact On Other Government Agencies:

This candidate recommendation provides the opportunity for other Local, State, or Federal organizations to partner with the Reserve Components to enhance Homeland Security and Homeland Defense at a reduced cost to those agencies.

Impacts:

A. Economic Impact:

Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential reduction of -122 jobs (-81 direct and -41 indirect jobs) over the 2006 – 2011 period in the Memphis, TN-MS-AR metropolitan area, which is -0.02 percent of economic area employment.

B. Local Area Impact:

There will be a minimal impact to the community since the Reserve Component units participating in this action will remain within a local driving distance from their current location. Members of these Reserve Component units are already part of the local community and their residency status will not change. Armed Forces Reserve Centers require minimal community infrastructure to support their activities.

C. Environmental Impact:

A preliminary environmental impact assessment was performed for this specific proposal. The assessment addressed the following environmental resource areas: 1) Compliance; 2) Restoration; and, 3) Waste Management. It was determined that there would be minimal environmental impacts on these resource areas caused by this action. A formal and more comprehensive assessment will be performed early in the implementation process along with the necessary facility environmental baseline surveys. The Army will work with community, State and Federal environmental agencies to satisfy applicable legal requirements associated with environmental impacts.

**** End of Report ****

U.S.ARMY

PIMS # 254

Candidate # USA-0200

Candidate Recommendation: Close the Truman Olson, G.F. O'Connell and the Marine Corps Reserve Centers, all located in Madison, WI. Close the Navy Reserve Center, La Crosse, WI. Realign the Madison Armory (Bowman Street) by re-locating the 64th Troop Command; realign the Madison Armory / OMS 9, by re-locating the 54th Civil Support Team, realign the Madison Armory (2400 Wright Street) by re-locating the 641st Troop Command. Relocate units from closed or realigned facilities to a new AFRC in Madison, WI, if the state of Wisconsin provides suitable land for construction of the facilities at no cost to the United States.

Justification

- ✓ Multi service Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror/Force Protection / recruiting/retention

Military Value

- ✓ High Military Value - new joint capability
- ✓ Improves functional operations
- ✓ New training capability / increases training time
- ✓ Collocates combat and support units
- ✓ Enhances Homeland Security and Homeland Defense

Payback

✓ One-Time Cost:	$10,711K
✓ Net of Implementation Savings:	$37,670K
✓ Recurring Savings:	$10,807K
✓ Payback Period:	Immediate
✓ NPV Savings:	$134,780K

Impacts

- ✓ Criterion 6 – Max potential reduction of 173 jobs (125 direct and 48 indirect) or .04% of the economic area employment.
- ✓ Minimal community impact
- ✓ Low Environmental risk / no significant issues
- ✓ Joint USA and DON proposal that supports DON-0115

✓ Strategy	✓ Capacity Analysis / Data Verification (On going)	✓ MILDEP Recommended	✓ De-conflicted w/JCSGs
✓ COBRA	✓ Military Value Analysis / Data Verification (On going)	✓ Criteria 6-8 Analysis	✓ De-conflicted w/MilDeps

BRAC 2005 - TABS Proposal Information Management System (PIMS)

Candidate Recommendation # USA-0200

20-Jan-05

Candidate Recommendation:

Close the Truman Olson, G.F. O'Connell and the Marine Corps Reserve Centers, all located in Madison, WI. Close the Navy Reserve Center, La Crosse, WI. Realign the Madison Armory (Bowman Street) by re-locating the 64th Troop Command; realign the Madison Armory / OMS 9, by re-locating the 54th Civil Support Team, realign the Madison Armory (2400 Wright Street) by re-locating the 641st Troop Command. Relocate units from closed or realigned facilities to a new AFRC in Madison, WI, if the state of Wisconsin provides suitable land for construction of the facilities at no cost to the United States.

Justification:

Closes 2 US Army Reserve Centers (USARC) (averaging 48 yrs old) with numerous code violations. The Centers do not meet Americans with Disabilities Act (ADA) requirements and do not meet current Anti Terror/Force Protection (AT/FP) requirements. This recommendation proposes new construction in the Madison area (owned by the county, licensed to the federal government and leased to the state) with acreage identified next to the gate of the Wisconsin Air National Guard Base (WIANG). Co-locates Troop Command (TRP CMND), Medical (MED), Quartermaster (QM), Ordnance (OD) and a Civil Support Team creating new training synergies and cross-functional career development opportunities. New facility will include state of the art Medical Training suite and will provide for ability to conduct Home Station Soldier Readiness Processing/Mobilization/Demobilization (SRP/MOB/DEMOB). Location next to the Air National Guard (ANG) Base provides new opportunity for joint training and greatly improves deployability. This ANG Base is C-5 capable. Enhances the rapid deployment potential for Civil Support Team and a Medical Team (Forward Surgical). Creates potential Homeland Defense (HLD) mission support. Anti Terror/Force Protection (AT/FP) posture will be enhanced, as the new facility will comply with all force protection requirements. The relocation of the 64th Troop Command, the 54th Civil Support Team and the 641st Troop Command are actions that will be no cost to the United States government.

Payback:

The total estimated one-time cost to the Department of Defense to implement this recommendation is $ 10,711 thousand. The net of all costs and savings to the Department of Defense during the implementation period is a savings of $ 37,670 thousand. Annual recurring savings to the Department after implementation are $ 10,807 thousand with a payback of 0.0 years (2008). The net present value of the costs and savings to the Department over 20 years is a savings of $ 134,780 thousand.

Impact On Other Government Agencies:

This candidate recommendation provides the opportunity for other Local, State, or Federal organizations to partner with the Reserve Components to enhance Homeland Security and Homeland Defense at a reduced cost to those agencies.

Impacts:

A. Economic Impact:

Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 173 jobs (125 direct and 48 indirect jobs) over the 2006 – 2011 period in the {Madison, WI metropolitan statistical area}, which is -0.04 percent of economic area employment.

B. Local Area Impact:

There will be a minimal impact to the community since the Reserve Component units participating in this action will remain within a local driving distance from their current location. Members of these Reserve Component units are already part of the local community and their residency status will not change. Armed Forces Reserve Centers require minimal community infrastructure to support their activities.

C. Environmental Impact:

A preliminary environmental impact assessment was performed for this specific proposal. The assessment addressed the following environmental resource areas: 1) Compliance; 2) Restoration; and, 3) Waste Management. It was determined that there would be minimal environmental impacts on these resource areas caused by this action. A formal and more comprehensive assessment will be performed early in the implementation process along with the necessary facility environmental baseline surveys. The Army will work with community, State and Federal environmental agencies to satisfy applicable legal requirements associated with environmental impacts.

**** End of Report ****

U.S. ARMY

PIMS # 062

Candidate # USA-0202

•Candidate Recommendation: Close the Ayer Armory, Consolidated Support Maintenance Shop and Army Reserve Equipment Concentration Site 65 in Ayer, Massachusetts and the Marine Corps Reserve Center in Worchester, Massachusetts. Close the Equipment Concentration Site 65 Annex (Bldg 3713), 323d Maintenance Facility and Regional Training Site (Maintenance) Army Reserve facilities on the Devens Reserve Forces Training Area. Realign the Marine Corps Reserve Center Ayer by relocating the 1/25th Marines Maintenance Facility, Marine Corps Reserve Electronic Maintenance Section and Maintenance Company/4th Marine Battalion. Relocate all units from closed or realigned units to a new AFRC complex in Ayer, MA if the State of Massachusetts provides the real property suitable for the construction of the facilities at no cost to the United States.

Justification

- ✓ Multi Service Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection, recruiting / retention

Military Value

- ✓ High Military Value – New Joint Capability
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Improves operational / functional effectiveness
- ✓ New maintenance capability / effectiveness

Payback

✓ One-Time Cost:	$95,296K
✓ Net of Implementation Costs:	$90,799K
✓ Recurring Savings:	$1,561K
✓ Payback Period:	100+ Years
✓ NPV Costs:	$72,501K

Impacts

- ✓ Minimal economic impact: maximum potential reduction of 0 jobs or 0.0 percent
- ✓ Minimal community impact
- ✓ Low environmental risk / no significant issues

✓ Strategy	✓ Capacity Analysis / Data Verification	✓ MilDep Recommended	✓ De-conflicted w/JCSGs
✓ COBRA	✓ Military Value Analysis / Data Verification	✓ Criteria 6-8 Analysis	✓ De-conflicted w/MilDeps

BRAC 2005 - TABS Proposal Information Management System (PIMS)

Candidate Recommendation # USA-0202

20-Jan-05

Candidate Recommendation:

Close the Ayer Armory, Consolidated Support Maintenance Shop and Army Reserve Equipment Concentration Site 65 in Ayer, Massachusetts and the Marine Corps Reserve Center in Worchester, Massachusetts. Close the Equipment Concentration Site 65 Annex (Bldg 3713), 323d Maintenance Facility and Regional Training Site (Maintenance) Army Reserve facilities on the Devens Reserve Forces Training Area. Realign the Marine Corps Reserve Center Ayer by relocating the 1/25th Marines Maintenance Facility, Marine Corps Reserve Electronic Maintenance Section and Maintenance Company/4th Marine Battalion. Relocate all units from closed or realigned units to a new AFRC complex in Ayer, MA if the State of Massachusetts provides the real property suitable for the construction of the facilities at no cost to the United States.

Justification:

Moves units from 30 to 50 years old facilities and builds a Tier III, Phase III Interagency Training, Maintenance and Mobilization Site on a combination of United States Army reserve (USAR) and Massachusetts Army National National Guard (MAARNG) property in Ayer, MA. Co-locates Equipment Concentration Site (ECS) annex, Direct Support/General Support (DS/GS), Reserve Training Site Maintenance (RTSM), Consolidated Support Maintenance Shop (CSMS), US Marine Corps Reserve (USMCR) electronic maintenance and a 4 bay USMCR maintenance facility in one location. Also co-locates 2 Maintenance companies and USMCR Ordnance Maintenance Detachment. This mix will allow for improved equipment readiness and increase training time by locating equipment near training areas. Creates a new joint training capability. Home Station Soldier Readiness Processing (SRP), and mobilization activities will be greatly enhanced in this facility. Site is near a railroad siding and Rte #2 and I-495 providing N/S/E/W surface road networks thereby enhancing deployability. This joint site will provide Military Occupational Specialty (MOS) training skills to all levels of equipment maintenance and driver training. Location supports military and emergency response activities within New England and will meet all Anti Terror/Force Protection (AT/FP) requirements.

Payback:

The total estimated one-time cost to the Department of Defense to implement this recommendation is $ 95,296 thousand. The net of all costs and savings to the Department of Defense during the implementation period is a cost of $ 90,799 thousand. Annual recurring savings to the Department after implementation are $ 1,561 thousand with a payback of 100 years (2108). The net present value of the costs and savings to the Department over 20 years is a cost of $ 72,501 thousand.

Impact On Other Government Agencies:

This candidate recommendation provides the opportunity for other Local, State, or Federal organizations to partner with the Reserve Components to enhance Homeland Security and

Homeland Defense at a reduced cost to those agencies.

Impacts:

A. Economic Impact:

Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential reduction/increase of 0 jobs (0 direct and 0 indirect jobs) over the 2006 – 2011 period in the Worchester, MA metropolitan area, which is 0 percent of economic area employment.

B. Local Area Impact:

There will be a minimal impact to the community since the Reserve Component units participating in this action will remain within a local driving distance from their current location. Members of these Reserve Component units are already part of the local community and their residency status will not change. Armed Forces Reserve Centers require minimal community infrastructure to support their activities.

C. Environmental Impact:

A preliminary environmental impact assessment was performed for this specific proposal. The assessment addressed the following environmental resource areas: 1) Compliance; 2) Restoration; and, 3) Waste Management. It was determined that there would be minimal environmental impacts on these resource areas caused by this action. A formal and more comprehensive assessment will be performed early in the implementation process along with the necessary facility environmental baseline surveys. The Army will work with community, State and Federal environmental agencies to satisfy applicable legal requirements associated with environmental impacts.

**** End of Report ****

U.S.ARMY

PIMS # 195

Candidate # USA-0205

Candidate Recommendation: **Realign the Army National Guard Readiness Center located in Raleigh by relocating the Joint Forces Headquarters, 440th Army Band, Detachment #1 Army National Guard Joint Forces Command, Recruiting and Retention Command, and the 42nd Civil Support Team. Close the Niven Army Reserve Center, Albemarle. Close the Navy and Marine Corps Reserve Center, Raleigh. Relocate units from closed or realigned centers into a new Armed Forces Reserve Center at the existing North Carolina Army National Guard installation in Raleigh, NC, if the state of North Carolina provides, at no cost to the United States, the real property required for the construction of the facility.**

Justification

- ✓ Multi service Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection, recruiting / retention

Military Value

- ✓ High Military Value – New Joint Capability
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Improves operational efficiencies
- ✓ Improves functional effectiveness

Payback

✓ One-Time Cost:	$28,760K
✓ Net of Implementation Costs:	$17,339K
✓ Recurring Savings:	$2,632K
✓ Payback Period:	13 Years
✓ NPV Savings:	$7,469K

Impacts

- ✓ Minimal economic impact – max potential reduction of 51 jobs (38 direct and 13 indirect) or -0.01% of the total ROI employment.
- ✓ Minimal community impact
- ✓ Low environmental impact / no significant issues
- ✓ Joint USA and DON proposal that supports DON-0105

✓ Strategy	✓ Capacity Analysis / Data Verification	✓ MilDep Recommended	✓ De-conflicted w/JCSGs
✓ COBRA	✓ Military Value Analysis / Data Verification	✓ Criteria 6-8 Analysis	✓ De-conflicted w/MilDeps

BRAC 2005 - TABS Proposal Information Management System (PIMS)

Candidate Recommendation # USA-0205

20-Jan-05

Candidate Recommendation:

Realign the Army National Guard Readiness Center located in Raleigh by relocating the Joint Forces Headquarters, 440th Army Band, Detachment #1 Army National Guard Joint Forces Command, Recruiting and Retention Command, and the 42nd Civil Support Team. Close the Niven Army Reserve Center, Albemarle. Close the Navy and Marine Corps Reserve Center, Raleigh. Relocate units from closed or realigned centers into a new Armed Forces Reserve Center at the existing North Carolina Army National Guard installation in Raleigh, NC, if the state of North Carolina provides, at no cost to the United States, the real property required for the construction of the facility.

Justification:

Streamlines command and control (C2) for North Carolina (NC) military components and state security assets. Eliminates old facilities (over 30 years old). This proposal creates a true joint, Tier III capability by collocating the Joint Force Headquarters (HQ), a US Marine Corps (USMCR) unit, the Air National Guard (ANG) Headquarters (HQ), and Homeland Security/Defense/State Operations Center. It enhances homeland security and homeland defense by bringing together the state military HQ with the state's Emergency Operations Center. It enhances mobilization, deployment and Anti Terror/Force Protection (AT/FP) by collocating units for mutual support/protection.

Payback:

The total estimated one-time cost to the Department of Defense to implement this recommendation is $ 28,760 thousand. The net of all costs and savings to the Department of Defense during the implementation period is a cost of $ 17,339 thousand. Annual recurring savings to the Department after implementation are $ 2,632 thousand with a payback of 13 years (2021). The net present value of the costs and savings to the Department over 20 years is a savings of $ 7,469 thousand.

Impact On Other Government Agencies:

This candidate recommendation provides the opportunity for other Local, State, or Federal organizations to partner with the Reserve Components to enhance Homeland Security and Homeland Defense at a reduced cost to those agencies.

Impacts:

A. Economic Impact:

Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 51 jobs (38 direct and 13 indirect jobs) over the 2006 – 2011 period in the Raleigh-Cary North Carolina metropolitan statistical area, which is -0.01 percent of economic area employment.

B. Local Area Impact:

There will be a minimal impact to the community since the Reserve Component units

participating in this action will remain within a local driving distance from their current location. Members of these Reserve Component units are already part of the local community and their residency status will not change. Armed Forces Reserve Centers require minimal community infrastructure to support their activities.

C. Environmental Impact:

A preliminary environmental impact assessment was performed for this specific proposal. The assessment addressed the following environmental resource areas: 1) Compliance; 2) Restoration; and, 3) Waste Management. It was determined that there would be minimal environmental impacts on these resource areas caused by this action. A formal and more comprehensive assessment will be performed early in the implementation process along with the necessary facility environmental baseline surveys. The Army will work with community, State and Federal environmental agencies to satisfy applicable legal requirements associated with environmental impacts.

**** End of Report ****

U.S.ARMY

PIMS # 256

Candidate # USA-0213

Candidate Recommendation: **Close the Texas Army National Guard Readiness Centers located in Weathorford, Sandage, and Cobb Park; realign the United States Army Reserve and Marine Corps Reserve facilities on Naval Air Station- Joint Reserve Base, Fort Worth , Texas and relocate units into a new Armed Forces Reserve Center and Consolidated Field Maintenance Shop on Naval Air Station-Joint Reserve Base Fort Worth, Texas, if the Army is able to acquire suitable land for the construction of the facilities.**

Justification

- ✓ Multi service Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection, recruiting / retention

Military Value

- ✓ High Military Value – New Joint Capability
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Establishes joint interoperability
- ✓ Improves operational efficiencies

Payback

✓ One-Time Cost:	$20,531K
✓ Net of Implementation Savings:	$7,929K
✓ Recurring Savings:	$6,417K
✓ Payback Period:	2 Years
✓ NPV Savings:	$66,227K

Impacts

- ✓ Max potential reduction of 119 jobs (76 direct & 43 indirect) or less than 0.1 % of the total ROI employment
- ✓ Minimal community impact
- ✓ Low environmental impact / no significant issues
- ✓ USA proposal on DON Installation

✓ Strategy	✓ Capacity Analysis / Data Verification	✓ MilDep Recommended	✓ De-conflicted w/JCSGs
✓ COBRA	✓ Military Value Analysis / Data Verification	✓ Criteria 6-8 Analysis	✓ De-conflicted w/MilDeps

BRAC 2005 - TABS Proposal Information Management System (PIMS)

Candidate Recommendation # USA-0213

19-Jan-05

Candidate Recommendation:

Close the Texas Army National Guard Readiness Centers located in Weatherford, Sandage, and Cobb Park; realign the United States Army Reserve and Marine Corps Reserve facilities on Naval Air Station- Joint Reserve Base, Fort Worth , Texas and relocate units into a new Armed Forces Reserve Center and Consolidated Field Maintenance Shop on Naval Air Station-Joint Reserve Base Fort Worth, Texas, if the Army is able to acquire suitable land for the construction of the facilities.

Justification:

Close 3 Texas Army National Guard (TXARNG) Armories (leased), realign 5 US Army Reserve (USAR) and 3 US Marine Corps Reserve (USMCR) units already on Naval Air Station-Joint Reserve Base (NAS-JRB) Ft Worth. Current facilities range in age from 23-50 yrs old and are at or over capacity. NAS JRB Ft Worth Armed Forces Reserve Center (AFRC) is a leased facility on permitted land - $130K per yr. The JRB Ft Worth Bunker City is leased facility on permitted land @ JRB- $130K per year. Construct a new 169,400K sq ft joint AFRC on an enclave of NAS-JRB or if no land is available on NAS-JRB, on property at the nearby Ft Worth storage area (coordination already begun). Proposal includes two 7300 sq ft multi use (classroom, training, billets, emergencies/disaster support) facilities that will provide ability to conduct Home Station Soldier Readiness Processing / Mobilization / Demobilization (SRP/MOB/DEMOB). Co-locates an Field Maintenance Shop (FMS) and Army Maintenance Support Activity (AMSA) sub shop enhancing maintenance operations and improves equipment readiness. Co-locates armor,cavalry and combat support National Guard units with Army Reserve chemical, military intelligence, engineer (multi role bridge) and aviation units with a US Marine Corps Reserve unit in one location. Creates new joint training synergy between USAR, TXARNG, and USMCR units. Facilitates joint training and enhances individual skills. Locating on NAS improves deployment capability. Anti Terror / Force Protection (AT/FP) posture will be enhanced, as facility will comply with all force protection requirements.

Payback:

The total estimated one-time cost to the Department of Defense to implement this recommendation is $ 20,531 thousand. The net of all costs and savings to the Department of Defense during the implementation period is a savings of $ 7,929 thousand. Annual recurring savings to the Department after implementation are $ 6,417 thousand with a payback of 2 years (2010). The net present value of the costs and savings to the Department over 20 years is a savings of $ 66,227 thousand.

Impact On Other Government Agencies:

This candidate recommendation provides the opportunity for other Local, State, or Federal organizations to partner with the Reserve Components to enhance Homeland Security and Homeland Defense at a reduced cost to those agencies.

Impacts:

A. Economic Impact:

Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 119 jobs (76 direct and 43 indirect jobs) over the 2006 – 2011 period in the Fort Worth-Arlington, TX metropolitan statistical area, which is -0.01 percent of economic area employment.

B. Local Area Impact:

There will be a minimal impact to the community since the Reserve Component units participating in this action will remain within a local driving distance from their current location. Members of these Reserve Component units are already part of the local community and their residency status will not change. Armed Forces Reserve Centers require minimal community infrastructure to support their activities.

C. Environmental Impact:

A preliminary environmental impact assessment was performed for this specific proposal. The assessment addressed the following environmental resource areas: 1) Compliance; 2) Restoration; and, 3) Waste Management. It was determined that there would be minimal environmental impacts on these resource areas caused by this action. A formal and more comprehensive assessment will be performed early in the implementation process along with the necessary facility environmental baseline surveys. The Army will work with community, State and Federal environmental agencies to satisfy applicable legal requirements associated with environmental impacts.

**** End of Report ****

U.S. ARMY

PIMS # 068

Candidate # USA-0214

Candidate Recommendation: **Close the Oklahoma Army National Guard Readiness Centers located in Broken Arrow, Eufaula, Okmulgee, Tahlequah, Haskell, Muskogee, Stilwell, Cushing and Wagoner; close the Oklahoma Army National Guard Field Maintenance Shop (FMS 14) located in Okmulgee; realign the US Marine Corps Reserve Anti Tank TOW Training unit from the Navy and Marine Corps Reserve Center located in Broken Arrow, Oklahoma, and relocate units into a new Armed Forces Reserve Center and consolidated Maintenance facility in Broken Arrow, Oklahoma if the State of Oklahoma provides the real property at no cost to the United States.**

Justification

- ✓ Multi service Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection, recruiting / retention

Military Value

- ✓ High Military Value – New Joint Capability
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Establishes joint interoperability
- ✓ Improves operational efficiencies

Payback

✓ One-Time Cost:	$45,004K
✓ Net of Implementation Costs:	$24,078K
✓ Recurring Savings:	$4,845K
✓ Payback Yrs /Break Even Yr:	10 years
✓ NPV Savings:	$21,258K

Impacts

- ✓ Minimal economic impact – max potential reduction of 74 jobs (52 direct and 22 indirect) or -0.02% of the total ROI employment
- ✓ Minimal community impact
- ✓ Low environmental risk / no significant issues
- ✓ Joint USA and DON proposal that supports DON-0129

✓ Strategy	✓ Capacity Analysis / Data Verification	✓ MilDep Recommended	✓ De-conflicted w/JCSGs
✓ COBRA	✓ Military Value Analysis / Data Verification	✓ Criteria 6-8 Analysis	✓ De-conflicted w/MilDeps

BRAC 2005 - TABS Proposal Information Management System (PIMS)

Candidate Recommendation #USA-0214

20-Jan-05

Candidate Recommendation:

Close the Oklahoma Army National Guard Readiness Centers located in Broken Arrow, Eufaula, Okmulgee, Tahlequah, Haskell, Muskogee, Stilwell, Cushing and Wagoner; close the Oklahoma Army National Guard Field Maintenance Shop (FMS 14) located in Okmulgee; realign the US Marine Corps Reserve Anti Tank TOW Training unit from the Navy and Marine Corps Reserve Center located in Broken Arrow, Oklahoma, and relocate units into a new Armed Forces Reserve Center and consolidated Maintenance facility in Broken Arrow, Oklahoma if the State of Oklahoma provides the real property at no cost to the United States.

Justification:

Closes and relocates units from eleven facilities (eight of which are Installation Status Report (ISR) Red to a new facility in Broken Arrow, OK (site to be determined). Reunites three companies of an Engineer Battalion under one roof enhancing training and command and control (C2). Co-locates medical and engineer units with a maintenance shop, enhancing maintenance operations, improves readiness, and saves travel time. Links a combat arms unit with Combat Support (CS) and Combat Service Support (CSS) units for training synergy. Presence of a medical company enhances mobilization and deployment. Could potentially add 450 sailors creating new joint training synergies. Establishes a Home Station Mobilization capability that does not currently exist. Anti Terror/Force Protection (AT/FP) posture will be enhanced, as facility will comply with all requirements.

Payback:

The total estimated one-time cost to the Department of Defense to implement this recommendation is $ 45,004 thousand. The net of all costs and savings to the Department of Defense during the implementation period is a cost of $ 24,078 thousand. Annual recurring savings to the Department after implementation are $ 4,845 thousand with a payback of 10 years (2018). The net present value of the costs and savings to the Department over 20 years is a savings of $ 21,258 thousand.

Impact On Other Government Agencies:

This candidate recommendation provides the opportunity for other Local, State, or Federal organizations to partner with the Reserve Components to enhance Homeland Security and Homeland Defense at a reduced cost to those agencies.

Impacts:

A. Economic Impact:

Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 74 jobs (52 direct and 22 indirect jobs) over the 2006 – 2011 period in the Creek, Cherokee, Muskogee, Okmulgee, Osage, Rogers, Tulsa County metropolitan area, which is -0.02 percent of economic area employment.

B. Local Area Impact:

There will be a minimal impact to the community since the Reserve Component units participating in this action will remain within a local driving distance from their current location. Members of these Reserve Component units are already part of the local community and their residency status will not change. Armed Forces Reserve Centers require minimal community infrastructure to support their activities.

C. Environmental Impact:

A preliminary environmental impact assessment was performed for this specific proposal. The assessment addressed the following environmental resource areas: 1) Compliance; 2) Restoration; and, 3) Waste Management. It was determined that there would be minimal environmental impacts on these resource areas caused by this action. A formal and more comprehensive assessment will be performed early in the implementation process along with the necessary facility environmental baseline surveys. The Army will work with community, State and Federal environmental agencies to satisfy applicable legal requirements associated with environmental impacts.

**** End of Report ****

U.S. ARMY

PIMS # 003

Candidate # USA-0217

Candidate Recommendation: Close Army Reserve Centers Moffett Field, George Richey (San Jose) and Jones Hall (Mountain View) California; close California Army Guard Armories in Sunnyvale, San Lorenzo, Redwood City and the San Jose Organizational Maintenance Shop; close the Marine Corps Reserve Center in San Bruno; and Navy Reserve Center in San Jose, California and re-locate Army, Navy and Marine Corps units into a new Armed Forces Reserve Center on existing Army Reserve property on Moffett Field, California.

Justification

- ✓ Multi service Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Increases training time
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror/Force Protection, recruiting and retention

Military Value

- ✓ High Military Value - New joint capability
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Improves operational efficiencies
- ✓ Maximizes training associations

Payback

✓ One-Time Cost:	$40,780K
✓ Net of Implementation Costs:	$34,270K
✓ Recurring Savings:	$1,792K
✓ Payback Period:	42 years
✓ NPV Costs:	$16,350K

Impacts

- ✓ Max potential reduction of 4 jobs (3 direct & 1 indirect) or 0.0% of the economic area employment
- ✓ Minimal economic impact
- ✓ Low environmental risk / no significant issues
- ✓ Joint USA and DON proposal that supports DON-0103

✓ Strategy ✓ Capacity Analysis / Data Verification ✓ JCSG Recommended ✓ De-conflicted w/JCSGs

✓ COBRA ✓ Military Value Analysis / Data Verification ✓ Criteria 6-8 Analysis ✓ De-conflicted w/Services

BRAC 2005 - TABS Proposal Information Management System (PIMS)

Candidate Recommendation #USA-0217

20-Jan-05

Candidate Recommendation:

Close Army Reserve Centers Moffett Field, George Richey (San Jose) and Jones Hall (Mountain View) California; close California Army Guard Armories in Sunnyvale, San Lorenzo, Redwood City and the San Jose Organizational Maintenance Shop; close the Marine Corps Reserve Center in San Bruno; and Navy Reserve Center in San Jose, California and re-locate Army, Navy and Marine Corps units into a new Armed Forces Reserve Center on existing Army Reserve property on Moffett Field, California.

Justification:

Increases joint readiness by creating a joint readiness center for elements of the United States Army Reserve (USAR), California Army National Guard (CAARNG), United States Marince Corps (USMCR) and United States Special Operations Command (USSOC). This enhances mobilization and deployment by locating a large number of forces with a Garrison Support Unit (GSU), Combat Support Hospital (CSH)and Legal Support Office (LSO). Creates joint training by co-locating Army Reserve (AR) and National Guard (NG) Military Police (MP), Civil Affairs (CA) personnel, Marines and Special Forces (SF) personnel. Presence of an Forward Support Battalion (FSB) creates maintenance synergies.

Payback:

The total estimated one-time cost to the Department of Defense to implement this recommendation is $ 40,780 thousand. The net of all costs and savings to the Department of Defense during the implementation period is a cost of $ 34,270 thousand. Annual recurring savings to the Department after implementation are $ 1,792 thousand with a payback of 42 years (2050). The net present value of the costs and savings to the Department over 20 years is a cost of $ 16,350 thousand.

Impact On Other Government Agencies:

This candidate recommendation provides the opportunity for other Local, State, or Federal organizations to partner with the Reserve Components to enhance Homeland Security and Homeland Defense at a reduced cost to those agencies.

Impacts:

A. Economic Impact:

Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 4 jobs (3 direct and 1 indirect jobs) over the 2006 – 2011 period in the San Jose Metropolitan Statistical Area, which is -0.01 percent of economic area employment.

B. Local Area Impact:

There will be a minimal impact to the community since the Reserve Component units participating in this action will remain within a local driving distance from their current

location. Members of these Reserve Component units are already part of the local community and their residency status will not change. Armed Forces Reserve Centers require minimal community infrastructure to support their activities.

C. Environmental Impact:

A preliminary environmental impact assessment was performed for this specific proposal. The assessment addressed the following environmental resource areas: 1) Compliance; 2) Restoration; and, 3) Waste Management. It was determined that there would be minimal environmental impacts on these resource areas caused by this action. A formal and more comprehensive assessment will be performed early in the implementation process along with the necessary facility environmental baseline surveys. The Army will work with community, State and Federal environmental agencies to satisfy applicable legal requirements associated with environmental impacts.

**** End of Report ****

U.S.ARMY

PIMS # 012

Candidate # USA-0218

•Candidate Recommendation: Close Wagenaar Army Reserve Center Pasco, Pendleton Reserve Center, Yakima Training •Center, all located in Washington; close the Washington Army Guard center Ellensburg; close the Marine Corps Reserve Center Yakima, Washington; and relocate units into a new Armed Forces Reserve Center on Yakima Training Center, Washington.

Justification

- ✓ Multi service Reserve collocation
- ✓ Supports Readiness Processing and Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection, recruiting /retention

Military Value

- ✓ High Military Value - New joint capability
- ✓ Increases training time / new training capability
- ✓ Establishes joint use facility

Payback

✓ One-Time Cost:	$16,742K
✓ Net of Implementation Costs:	$17,723K
✓ Recurring Cost:	$153K
✓ Payback Period:	Never
✓ NPV Costs:	$18,337K

Impacts

- ✓ Minimal economic impact
- ✓ Minimal community impact
- ✓ Medium environmental risk / remediation issues present
- ✓ Joint USA and DON proposal that supports DON-0098

✓ Strategy ✓ Capacity Analysis / Data Verification ✓ JCSG Recommended ✓ De-conflicted w/JCSGs

✓ COBRA ✓ Military Value Analysis / Data Verification Criteria 6-8 Analysis ✓ De-conflicted w/Services

BRAC 2005 - TABS Proposal Information Management System (PIMS)

Candidate Recommendation # USA-0218

20-Jan-05

Candidate Recommendation:

Close Wagenaar Army Reserve Center Pasco, Pendleton Reserve Center, Yakima Training Center, all located in Washington; close the Washington Army Guard center Ellensburg; close the Marine Corps Reserve Center Yakima, Washington; and relocate units into a new Armed Forces Reserve Center on Yakima Training Center, Washington.

Justification:

Co-locates US Marine Corps Reserve (USMCR) Field Artillery (FA) battery with Army Training, Transportaion and Rear Area Operations Center units. Moves units close to equipment storage, field training sites and weapons ranges. Relocates units from over 40 years old facilities, which require extensive refurbishing to update to current life safety code requirements and functional area requirements, to a new Yakima Training Center Armed Forces Reserve Center. Co-locates Army Reserve, WA Army Guard, and USMCR units creating new joint training opportunities and cross-functional career development opportunities. Supports Army and joint training capability. This proposal will improve Anti Terror/Force Protecion (AT/FP) posture of affected units. Existing soldiers services will have a positive impact on soldier's morale and retention. New facility will facilitate Home Station Soldier Readiness Processing, Mobilization and Demobilization activities.

Payback:

The total estimated one-time cost to the Department of Defense to implement this recommendation is $ 16,742 thousand. The net of all costs and savings to the Department of Defense during the implementation period is a cost of $ 17,723 thousand. Annual recurring cost to the Department after implementation are $ 153 thousand with a payback of Never years ( ). The net present value of the costs and savings to the Department over 20 years is a cost of $ 18,337 thousand.

Impact On Other Government Agencies:

This candidate recommendation provides the opportunity for other Local, State, or Federal organizations to partner with the Reserve Components to enhance Homeland Security and Homeland Defense at a reduced cost to those agencies.

Impacts:

A. Economic Impact:

Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential reduction/increase of 0 jobs (0 direct and 0 indirect jobs) over the 2006 – 2011 period in the Yakima metropolitan area, which is 0 percent of economic area employment.

B. Local Area Impact:

Minimal Impact - There will be a minimal impact to the community since the Reserve

Component units participating in this action will remain within a local driving distance from their current location. Members of these Reserve Component units are already part of the local community and their residency status will not change. Armed Forces Reserve Centers require minimal community infrastructure to support their activities.

C. Environmental Impact:

A preliminary environmental impact assessment was performed for this specific proposal. The assessment addressed the following environmental resource areas: 1) Compliance; 2) Restoration; and, 3) Waste Management. It was determined that there would be minimal environmental impacts on these resource areas caused by this action. A formal and more comprehensive assessment will be performed early in the implementation process along with the necessary facility environmental baseline surveys. The Army will work with community, State and Federal environmental agencies to satisfy applicable legal requirements associated with environmental impacts.

**** End of Report ****

U.S. ARMY

Candidate #USA-0221

Candidate Recommendation: Realign Fort Riley, KS by relocating combat arms brigade elements to Fort Bliss, TX, and relocating 1st Infantry Division units and various echelons above division units to Fort Riley, KS. Realign Fort Bliss, TX by relocating the Air Defense Artillery School to Fort Sill (#USA-0004 Net Fires) and relocating 1st Armored Division and 2d Infantry Division units and various echelon above division units to Fort Bliss, TX.

Justification

- ✓ Single-Service collocation of Brigade Combat Teams at Fort Bliss and takes advantage of one of the largest heavy maneuver areas
- ✓ Single-Service collocation of Brigade Combat Teams at Fort Riley to support the Army's transformation to a modular force
- ✓ Lowest One-Time Cost among alternatives

Military Value

- ✓ MVI: Fort Bliss (1), Fort Riley (14)
- ✓ Improves Military Value (by moving activities to a higher military value installation), and takes advantage of excess capacity at Fort Bliss and Fort Riley.
- ✓ Essential to support the Twenty Year Force Structure Plan

Payback

1.	One-time cost:	$4188.1M
2.	Net of Implementation Costs:	$855.5M
3.	Annual Recurring Savings:	$919.7M
4.	Payback period:	3 years
5.	NPV savings:	$7607.2M

Impacts

- ✓ Criterion 6 – Max potential increase of 39,933 jobs in the El Paso, TX metropolitan area which is 12.15% of ROI. Max potential increase of 15,991 jobs in the Manhattan, KS metropolitan area which is 22.08% of ROI.
- ✓ Criterion 7 – Low risk. Of the ten attributes evaluated two declined (Cost of living and Employment)
- ✓ Criterion 8 – Significant Impact – large population increase; air analysis required, & potential restrictions due to archeological resource issues & water availability

✓ Strategy	✓ Capacity Analysis / Data Verification (On going)	✓ JCSG Recommended	✓ De-conflicted w/JCSGs
✓ COBRA	✓ Military Value Analysis / Data Verification (On going)	✓ Criteria 6-8 Analysis	✓ De-conflicted w/Services

BRAC 2005 - TABS Proposal Information Management System (PIMS)

Candidate Recommendation # USA-0221

20-Jan-05

Candidate Recommendation:

Realign Fort Riley, KS by relocating combat arms brigade elements to Fort Bliss, TX, and relocating 1st Infantry Division units and various echelons above division units to Fort Riley, KS. Realign Fort Bliss, TX by relocating the Air Defense Artillery School to Fort Sill (#USA-0004 Net Fires) and relocating 1st Armored Division and 2d Infantry Division units and various echelon above division units to Fort Bliss, TX.

Justification:

This proposal ensures the Army has sufficient infrastructure, training land and ranges to meet the requirements to transform the Operational Army as identified in the Twenty Year Force Structure Plan. As part of this transformation, the Army is forming 10 new combat arms brigades for a total of 43 active component brigade combat teams (BCTs). Including the results of the Integrated Global Presence and Basing Strategy (IGPBS), the number of BCTs stationed in the United States will rise from twenty-seven to forty-one. Army BRAC capacity analysis indicates that with these changes most traditional Army maneuver installations will have shortages in training land availability and ranges. Relocating IGPBS-related units to Fort Bliss and Fort Riley best mitigates these shortages and takes advantage of available infrastructure.

With the proposed realignment of the Air Defense Artillery (ADA) School and Center to Fort Sill, OK, virtually all of the training land, ranges, and infrastructure at Fort Bliss would be available for Operational Army units. Fort Bliss has over 1 million acres of open air range and heavy maneuver training land with access to an additional 3 million acres of airspace (White Sands Missile Range and Holloman AFB). Currently, Fort Bliss has excess training capacity as there are no combat arms units stationed there. Relocating 1st Armored Division units and echelons above division (EAD) units to Fort Bliss will transform it from an institutional training installation into a major heavy or mounted maneuver training installation. This avoids overcrowding and overuse at other installations. It also creates a potential opportunity for enhanced Operational Testing due to the close proximity of Fort Bliss to White Sands Missile Range.

Realigning Fort Riley by relocating combat arms brigade elements to Fort Bliss assists the Army with modular BCT transformation at Fort Bliss. Fort Riley has long been a major Army maneuver training installation and power projection platform. Relocating IGPBS- related 1st Infantry Division units and EAD support units takes advantage of the maneuver training land, ranges and infrastructure already established at Fort Riley. Also included among these units is a Multifunctional Aviation Brigade. Fort Riley was previously the home of an aviation brigade and has an existing airfield with hangars and more than adequate airspace and ranges to support aviation training.

This recommendation also supports the following transformational options:
39 Establish regional Cross-Service and Cross-Functional ranges that will support Service collective, interoperability and joint training as well as test and evaluation of weapon systems.

44 Locate (Brigades) Units of Action at installations DoD-wide, capable of training modular formations, both mounted and dismounted, at home station with sufficient land and facilities to test, simulate, or fire all organic weapon systems.
50 Collocate institutional training, MTOE units, RDTE organizations and other TDA units in large numbers on single installations to support force stabilization and enhance training.
51 Locate units/activities to enhance home station operations and force protection.

Payback:

The total estimated one-time cost to the Department of Defense to implement this recommendation is $ 4,188,007 thousand. The net of all costs and savings to the Department of Defense during the implementation period is a cost of $ 855,508 thousand. Annual recurring savings to the Department after implementation are $ 919,737 thousand with a payback of 3 years (2013). The net present value of the costs and savings to the Department over 20 years is a savings of $ 7,607,214 thousand.

Impact On Other Government Agencies:

None

Impacts:

A. Economic Impact:

Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential increase of 15991 jobs (9873 direct and 6118 indirect jobs) over the 2006 – 2011 period in the Manhattan, KS micropolitan area, which is 22.08 percent of economic area employment.
Assuming no economic recovery, this recommendation could result in a maximum potential increase of 39933 jobs (22513 direct and 17420 indirect jobs) over the 2006 – 2011 period in the El Paso, TX metropolitan area, which is 12.15 percent of economic area employment.

B. Local Area Impact:

The overall level of risk is low for moving activities from Fort Riley to Fort Bliss. Of the ten attributes evaluated (Child Care, Cost of Living, Education, Employment, Housing, Medical Health, Population Center, Safety, Transportation, and Utilities), five improved (Child Care, Education, Medical Health, Population Center and Transportation) and two declined (Cost of Living and Employment).

C. Environmental Impact:

Significant impact due to aggregate affect of reported air, cultural, noise and water issues. Of greatest concern is availability of adequate water to support population increase estimated at more than 50,000 people. Numerous archeological resources may also constrain training.

A preliminary environmental impact assessment was performed for this specific proposal. The assessment for the gaining installation addressed impacts on: 1) air quality; 2) cultural/archeological/tribal resources; 3) dredging; 4) land use constraints/sensitive resource areas; 5) marine mammals/marine resources/marine sanctuaries; 6) noise; 7) threatened and endangered species/critical habitat; 8) waste management; 9) water resources; and 10) wetlands.

The following key environmental impacts were identified for the gaining installation, Fort Bliss:

-Due to Non-attainment for O3 (1 hr), PM10, & CO, Air Conformity analysis and New Source Review required. Estimated costs Air Conformity Analysis - $25K-$75K and New Source Review - $100K-$500K.

-Due to presence of cultural and archeological resources, Mitigation of archeological or historical sites required –estimated cost $25K-$500K per site depending on complexity. Archeological/tribal resources inventory required–estimated cost $25-$100/acre Evaluation to determine if archeological/tribal site(s) are significant required –estimated cost $15K-$40K per site. Additionally, development of a Programmatic Agreement may be required–estimated cost -$10K. Tribal consultation required –estimated cost $2K-$10K per meeting.

-Due to presence of Threatened or Endangered Species, ESA Consultation (Biological Assessment Preparation) required –estimated cost $10K-$100K. Endangered Species Management (includes monitoring) also required –estimated cost $20K-$2M.

-Due to re-stationing of 4+ brigade sized units, noise analysis and monitoring will be required.

The following key environmental impacts were identified for the gaining installation, Fort Riley:

-Due to presence of cultural and archaeological resources, Mitigation of archaeological or historical sites required –estimated cost $25K-$500K per site depending on complexity. Archaeological/tribal resources inventory required –estimated cost $25-$100/acre Evaluation to determine if archaeological/tribal site(s) are significant required –estimated cost $15K-$40K per site. Tribal consultation required –estimated cost $2K-$10K per meeting.

-Due to presence of Threatened or Endangered Species, Endangered Species Management (includes monitoring) required –estimated cost $20K-$2M.

-Due to re-stationing of 2 brigade sized units, noise analysis and monitoring will be required.

A formal and more comprehensive assessment will be performed early in the implementation process. The Army will work with community, State and Federal environmental agencies to satisfy applicable legal requirements associated with environmental impacts.

The section above provides environmental impacts likely to occur as a result of the recommended action, with associated costs given as ranges of costs. Until appropriate surveys are completed, actual costs associated with these impacts cannot be precisely determined, therefore these costs WERE NOT INCLUDED in COBRA analyses. COBRA does include, recurring and non-recurring environmental compliance and waste management costs within Base Operating Support (BOS) costs. In addition, the below, specific one-time environmental costs were included in COBRA analyses:

Fort Bliss:
-National Environmental Policy Act (NEPA) Environmental Impact Statement -$1M
- Air Conformity Analysis = $50,000 (Clean Air Act)
-New Source Review Analysis and Permitting = $100,000 (Clean Air Act)
-Noise Analysis-$20K

Ft Riley:
-Noise Analysis-$20K
-National Environmental Policy Act (NEPA) Environmental Impact Statement -$1M

**** End of Report ****

Candidate #DON-0002

Candidate Recommendation: Close Naval Station Pascagoula, MS; Relocate ships to Naval Station Mayport, FL. Relocate Defense Common Ground Station (Navy–2) to another naval activity.

Justification

✓Reduces Excess Capacity
✓Saves $$ by closing entire installation
✓Moves ships to fleet concentration areas
✓Consolidates training and maintenance

Military Value

✓Increases average military value from 52.87 to 54.11
✓Ranked 16 of 16 Active Bases in the Surface-Subsurface Operations function

Payback

✓One Time Cost:	$11M
✓Net Implementation Savings:	$228M
✓Annual Recurring Savings:	$47M
✓Payback:	Immediate
✓NPV Savings:	$651M

Impacts

✓Criterion 6: -1,758 jobs; 2.57% job loss
✓Criterion 7: No substantial impact
✓Criterion 8: No substantial impact

✓Strategy
✓COBRA
✓Capacity Analysis/Data Verification
✓Military Value Analysis/Data Verification
✓JCSG/MilDep Recommended
✓Criteria 6-8 Analysis
✓De-conflicted w/JCSGs
✓De-conflicted w/MilDeps

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Candidate Recommendation # DON-0002

Candidate Recommendation: Close Naval Station Pascagoula, MS. Relocate assigned surface ships to Naval Station Mayport, Florida, except for the Guided Missile Cruisers (CG-47 Class). Appropriate personnel, equipment, and support will be relocated with the ships. The Defense Common Ground Station-Navy 2 (DCGS-N2) facility will be relocated to another Naval activity or remain in its present location as a tenant of the Coast Guard should the site presently occupied by the U.S. Coast Guard Station, Pascagoula, be transferred to the U.S. Coast Guard.

Justification: This recommendation will reduce excess berthing capacity while allowing for consolidation of surface ships in a fleet concentration area. Sufficient capacity and fleet dispersal is maintained with East Coast surface fleet homeports of Norfolk and Mayport. Gulf Coast presence can be achieved as needed with available Navy ports at NAS Key West, FL and NAS Pensacola, FL. This recommendation will result in a capacity reduction of 5.5 Cruiser Equivalents (CGE) and increase the average military value of the remaining bases in the Surface-Subsurface Operations Function. The Guided Missile Cruisers (CG-47 Class) are scheduled for decommissioning prior to FY 2006.

Payback: The total estimated one-time cost to the Department of Defense to implement this recommendation is $11.2 million. The net of all costs and savings during the implementation period is a savings of $227.6 million. Annual recurring savings to the Department after implementation are $47.4 million with an immediate payback. The net present value of the costs and savings to the Department over 20 years is a savings of $651.1 million.

This recommendation affects the U.S. Coast Guard, a non-DoD Federal Agency. In the absence of access to credible cost and savings information for that agency or knowledge regarding whether the agency will remain on the installation, the Department assumed that the non-DoD Federal agency will be required to assume new base operating responsibilities on the affected installation. The Department further assumed that because of these new base operating responsibilities, the effect of the recommendation on the non-DoD agency would be an increase in costs. As required by Section 2913(d) of the BRAC statute, the Department has taken the effect on the costs of this agency into account when making this recommendation.

Impacts:

Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 1,758 jobs (961 direct jobs and 797 indirect jobs) over the 2006-2011 period in the Pascagoula, Mississippi Metropolitan Statistical Area economic area, which is 2.57 percent of economic area employment.

Community Infrastructure Impact: A review of community attributes indicates there are no issues regarding the ability of the infrastructure of the community to support missions, forces, and personnel.

Environmental Impact: A review of environmental resource areas indicates there are no substantial environmental impacts occasioned by this recommendation. NAVSTA Mayport is in Maintenance for 1-Hour Ozone. There are no impacts on cultural/archeological/tribal resources and no dredging is required. Although a substantial portion of the acreage at NAVSTA Mayport has land use constraints or sensitive resource areas, no impact is expected due to the addition of 2 FFGs. There is a biological opinion governing ship operations around NAVSTA Mayport to protect marine mammals. The additional FFGs will be able to operate within the constraints imposed by the current biological opinion. Although noise contours extend off the base, addition of the FFGs will not impact existing noise concerns. NAVSTA Mayport has a permitted waste treatment, storage and disposal facility. NAVSTA Mayport discharges to an impaired waterway and this recommendation will increase water usage. This recommendation will not impact threatened and endangered species or wetlands at NAVSTA Mayport. Overall, there are no known environmental impediments to implementation of this recommendation. This recommendation will require spending approximately $20 thousand at the receiving location to obtain an air permit for a paint/blast booth. This one time cost was included in the payback calculation for this recommendation. This recommendation does not impact the costs of environmental restoration or waste management.

Attachments:

Supporting Information
COBRA Report
Economic Impact Report(s)
Installation Criterion 7 Profile(s)

Summary of Scenario Environmental Impacts Report

Candidate Recommendation: Close Navy Reserve Center Asheville NC.

Justification

✓Reduction of excess capacity, in line with force structure planned reductions.

Military Value

✓ Increases average military value from 59.96 to 61.50 (cumulative result of Navy Reserve Center closures).

✓Ranked 152 of 152 NRCs/NMCRCs in the Reserve Centers function.

Payback

✓One Time Cost:	$38K
✓Net Implementation Savings:	$2.99M
✓Annual Recurring Savings:	$538K
✓Payback:	Immediate
✓NPV Savings:	$7.79M

Impacts

✓Criteria 6: -9 jobs; < 0.1% job loss

✓Criteria 7: No substantial impact.

✓Criteria 8: No substantial impact.

Candidate Recommendation # DON-0009

Candidate Recommendation: Close Navy Reserve Center Asheville, NC.

Justification: This recommendation reduces excess capacity in the reserve center functional area. Existing capacity in support of the Reserve component continues to be in excess of force structure requirements. Sufficient capacity for drilling reserves is maintained throughout the United States, and all states will continue to have at least one NRC or NMCRC. The closure of NRC Asheville, NC, along with other NRC/NRF/NMCRCs closures (28 total) will result in a capacity reduction of 12.3 percent of total current square footage. Drilling units will be absorbed into the remaining reserve centers. The recommendation to close any reserve center was based on the center's military value, excess capacity, and demographics, with due consideration given to the 50 State Review of reserve centers performed by Naval Reserve Forces Command and the Navy Reserve Readiness Commands.

Payback: The total estimated one time cost to the Department of Defense to implement the closure of NRC Asheville, NC is $38 thousand. The net of all costs and savings during the implementation period is a savings of $2.99 million. Annual recurring savings to the Department after implementation are $538 thousand with an immediate payback. The net present value of the costs and savings to the Department over 20 years is a savings of $7.79 million.

Impacts:

Economic Impact on Communities: Assuming no economic recovery, the closure of NRC Asheville, NC could result in a maximum potential reduction of 9 jobs (7 direct jobs and 2 indirect jobs) over the 2006-2011 period in the Asheville, NC Metropolitan Statistical Area, which is less than 0.1 percent of economic area employment.

Community Infrastructure Impact: A review of community attributes indicates no issues regarding the ability of the infrastructure of the community to support missions, forces and personnel.

Environmental Impact: This recommendation has no substantial impact on air quality; cultural, archeological,

or tribal resources; dredging; land use constraints or sensitive resource areas; marine mammals, resources, or sanctuaries; noise; threatened or endangered species or critical habitat; waste management; water resources; or wetlands. This recommendation does not impact the costs of environmental restoration, waste management, and environmental compliance activities.

Attachments:

Supporting Information
COBRA Report
Economic Impact Report
Installation Criterion 7 Profile
Summary of Scenario Environmental Impacts Report

Candidate Recommendation: Close Navy Reserve Center Cedar Rapids IA.

Justification

✓Reduction of excess capacity, in line with force structure planned reductions.

Military Value

✓ Increases average military value from 59.96 to 61.50 (cumulative result of Navy Reserve Center closures).

✓Ranked 146 of 152 NRCs/NMCRCs in the Reserve Centers function.

Payback

✓One Time Cost:	$52K
✓Net Implementation Savings:	$2.91M
✓Annual Recurring Savings:	$532K
✓Payback:	Immediate
✓NPV Savings:	$7.65M

Impacts

✓Criteria 6: -9 jobs; < 0.1% job loss

✓Criteria 7: No substantial impact.

✓Criteria 8: No substantial impact.

✓Strategy
✓COBRA
✓Capacity Analysis/Data Verification
✓Military Value Analysis/Data Verification
✓JCSG/MilDep Recommended
✓Criteria 6-8 Analysis
✓De-conflicted w/JCSGs
✓De-conflicted w/MilDeps

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Candidate Recommendation # DON-0010

Candidate Recommendation: Close Navy Reserve Center Cedar Rapids, IA.

Justification: This recommendation reduces excess capacity in the reserve center functional area. Existing capacity in support of the Reserve component continues to be in excess of force structure requirements. Sufficient capacity for drilling reserves is maintained throughout the United States, and all states will continue to have at least one NRC or NMCRC. The closure of NRC Cedar Rapids, IA, along with other NRC/NRF/NMCRCs closures (28 total) will result in a capacity reduction of 12.3 percent of total current square footage. Drilling units will be absorbed into the remaining reserve centers. The recommendation to close any reserve center was based on the center's military value, excess capacity, and demographics, with due consideration given to the 50 State Review of reserve centers performed by Naval Reserve Forces Command and the Navy Reserve Readiness Commands.

Payback: The total estimated one time cost to the Department of Defense to implement the closure of NRC Cedar Rapids, IA is $52 thousand. The net of all costs and savings during the implementation period is a savings of $2.91 million. Annual recurring savings to the Department after implementation are $532 thousand with an immediate payback. The net present value of the costs and savings to the Department over 20 years is a savings of $7.65 million.

Impacts:

Economic Impact on Communities: Assuming no economic recovery, the closure of NRC Cedar Rapids, IA could result in a maximum potential reduction of 9 jobs (7 direct jobs and 2 indirect jobs) over the 2006-2011 period in the Cedar Rapids, IA Metropolitan Statistical Area, which is less than 0.1 percent of economic area employment.

Community Infrastructure Impact: A review of community attributes indicates no issues regarding the ability of the infrastructure of the community to support missions, forces and personnel.

Environmental Impact: This recommendation has no substantial impact on air quality; cultural, archeological,

or tribal resources; dredging; land use constraints or sensitive resource areas; marine mammals, resources, or sanctuaries; noise; threatened or endangered species or critical habitat; waste management; water resources; or wetlands. This recommendation does not impact the costs of environmental restoration, waste management, and environmental compliance activities.

Attachments:

Supporting Information
COBRA Report
Economic Impact Report
Installation Criterion 7 Profile
Summary of Scenario Environmental Impacts Report

Candidate Recommendation: Close Navy Reserve Center Tuscaloosa AL.

Justification

✓Reduction of excess capacity, in line with force structure planned reductions.

Military Value

✓ Increases average military value from 59.96 to 61.50 (cumulative result of Navy Reserve Center closures).

✓Ranked 150 of 152 NRCs/NMCRCs in the Reserve Centers function.

Payback

✓One Time Cost:	$46K
✓Net Implementation Savings:	$4.24M
✓Annual Recurring Savings:	$765K
✓Payback:	Immediate
✓NPV Savings:	$11.05M

Impacts

✓Criteria 6: -10 jobs; < 0.1% job loss

✓Criteria 7: No substantial impact.

✓Criteria 8: No substantial impact.

✓Strategy
✓COBRA
✓Capacity Analysis/Data Verification
✓Military Value Analysis/Data Verification
✓JCSG/MilDep Recommended
✓Criteria 6-8 Analysis
✓De-conflicted w/JCSGs
✓De-conflicted w/MilDeps

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Candidate Recommendation # DON-0011

Candidate Recommendation: Close Navy Reserve Center Tuscaloosa, AL.

Justification: This recommendation reduces excess capacity in the reserve center functional area. Existing capacity in support of the Reserve component continues to be in excess of force structure requirements. Sufficient capacity for drilling reserves is maintained throughout the United States, and all states will continue to have at least one NRC or NMCRC. The closure of NRC Tuscaloosa, AL, along with other NRC/NRF/NMCRCs closures (28 total) will result in a capacity reduction of 12.3 percent of total current square footage. Drilling units will be absorbed into the remaining reserve centers. The recommendation to close any reserve center was based on the center's military value, excess capacity, and demographics, with due consideration given to the 50 State Review of reserve centers performed by Naval Reserve Forces Command and the Navy Reserve Readiness Commands.

Payback: The total estimated one time cost to the Department of Defense to implement the closure of NRC Tuscaloosa, AL is $46 thousand. The net of all costs and savings during the implementation period is a savings of $4.24 million. Annual recurring savings to the Department after implementation are $765 thousand with an immediate payback. The net present value of the costs and savings to the Department over 20 years is a savings of $11.05 million.

Impacts:

Economic Impact on Communities: Assuming no economic recovery, the closure of NRC Tuscaloosa, AL could result in a maximum potential reduction of 10 jobs (7 direct jobs and 3 indirect jobs) over the 2006-2011 period in the Tuscaloosa, AL Metropolitan Statistical Area, which is less than 0.1 percent of economic area employment.

Community Infrastructure Impact: A review of community attributes indicates no issues regarding the ability of the infrastructure of the community to support missions, forces and personnel.

Environmental Impact: This recommendation has no substantial impact on air quality; cultural, archeological, or tribal resources; dredging; land use constraints or sensitive resource areas; marine mammals, resources, or sanctuaries; noise; threatened or endangered species or critical habitat; waste management; water resources; or wetlands. This recommendation does not impact the costs of environmental restoration, waste management, and environmental compliance activities.

Attachments:

Supporting Information
COBRA Report
Economic Impact Report(s)
Installation Criterion 7 Profile(s)
Summary of Scenario Environmental Impacts Report

Candidate #DON-0012

Candidate Recommendation: Close Navy Reserve Center Pocatello ID.

Justification

✓Reduction of excess capacity, in line with force structure planned reductions.

Military Value

✓ Increases average military value from 59.96 to 61.50 (cumulative result of Navy Reserve Center closures).

✓Ranked 147 of 152 NRCs/NMCRCs in the Reserve Centers function.

Payback

✓One Time Cost:	$37K
✓Net Implementation Savings:	$3.20M
✓Annual Recurring Savings:	$585K
✓Payback:	Immediate
✓NPV Savings:	$8.42M

Impacts

✓Criteria 6: -10 jobs; < 0.1% job loss

✓Criteria 7: No substantial impact.

✓Criteria 8: No substantial impact.

✓Strategy
✓COBRA
✓Capacity Analysis/Data Verification
✓Military Value Analysis/Data Verification
✓JCSG/MilDep Recommended
✓Criteria 6-8 Analysis
✓De-conflicted w/JCSGs
✓De-conflicted w/MilDeps

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Candidate Recommendation # DON-0012

Candidate Recommendation: Close Navy Reserve Center Pocatello, ID.

Justification: This recommendation reduces excess capacity in the reserve center functional area. Existing capacity in support of the Reserve component continues to be in excess of force structure requirements. Sufficient capacity for drilling reserves is maintained throughout the United States, and all states will continue to have at least one NRC or NMCRC. The closure of NRC Pocatello, ID along with other NRC/NRF/NMCRCs closures (28 total) will result in a capacity reduction of 12.3 percent of total current square footage. Drilling units will be absorbed into the remaining reserve centers. The recommendation to close any reserve center was based on the center's military value, excess capacity, and demographics, with due consideration given to the 50 State Review of reserve centers performed by Naval Reserve Forces Command and the Navy Reserve Readiness Commands.

Payback: The total estimated one time cost to the Department of Defense to implement the closure of NRC Pocatello, ID is $37 thousand. The net of all costs and savings during the implementation period is a savings of $3.20 million. Annual recurring savings to the Department after implementation are $585 thousand with an immediate payback. The net present value of the costs and savings to the Department over 20 years is a savings of $8.42 million.

Impacts:

Economic Impact on Communities: Assuming no economic recovery, the closure of NRC Pocatello, ID could result in a maximum potential reduction of 10 jobs (7 direct jobs and 3 indirect jobs) over the 2006-2011 period in the Pocatello, ID Metropolitan Statistical Area, which is less than 0.01 percent of economic area employment.

Community Infrastructure Impact: A review of community attributes indicates no issues regarding the ability of the infrastructure of the community to support missions, forces and personnel.

Environmental Impact: This recommendation has no substantial impact on air quality; cultural, archeological,

or tribal resources; dredging; land use constraints or sensitive resource areas; marine mammals, resources, or sanctuaries; noise; threatened or endangered species or critical habitat; waste management; water resources; or wetlands. This recommendation does not impact the costs of environmental restoration, waste management, and environmental compliance activities.

Attachments:

Supporting Information
COBRA Report
Economic Impact Report(s)
Installation Criterion 7 Profile(s)
Summary of Scenario Environmental Impacts Report

Candidate #DON-0013

Candidate Recommendation: Close Navy Reserve Center Cape Girardeau MO.

Justification

✓Reduction of excess capacity, in line with force structure planned reductions.

Military Value

✓ Increases average military value from 59.96 to 61.50 (cumulative result of Navy Reserve Center closures).

✓Ranked 139 of 152 NRCs/NMCRCs in the Reserve Centers function.

Payback

✓One Time Cost:	$64K
✓Net Implementation Savings:	$2.64M
✓Annual Recurring Savings:	$482K
✓Payback:	Immediate
✓NPV Savings:	$6.94M

Impacts

✓Criteria 6: -8 jobs; < 0.1% job loss

✓Criteria 7: No substantial impact.

✓Criteria 8: No substantial impact.

✓Strategy ✓Capacity Analysis/Data Verification ✓JCSG/MilDep Recommended ✓De-conflicted w/JCSGs

✓COBRA ✓Military Value Analysis/Data Verification ✓Criteria 6-8 Analysis ✓De-conflicted w/MilDeps

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Candidate Recommendation # DON-0013

Candidate Recommendation: Close Navy Reserve Center Cape Girardeau, MO.

Justification: This recommendation reduces excess capacity in the reserve center functional area. Existing capacity in support of the Reserve component continues to be in excess of force structure requirements. Sufficient capacity for drilling reserves is maintained throughout the United States, and all states will continue to have at least one NRC or NMCRC. The closure of NRC Cape Girardeau, MO along with other NRC/NRF/NMCRCs closures (28 total) will result in a capacity reduction of 12.3 percent of total current square footage. Drilling units will be absorbed into the remaining reserve centers. The recommendation to close any reserve center was based on the center's military value, excess capacity, and demographics, with due consideration given to the 50 State Review of reserve centers performed by Naval Reserve Forces Command and the Navy Reserve Readiness Commands.

Payback: The total estimated one time cost to the Department of Defense to implement the closure of NRC Cape Girardeau, MO is $64 thousand. The net of all costs and savings during the implementation period is a savings of $2.640 million. Annual recurring savings to the Department after implementation are $482 thousand with an immediate payback. The net present value of the costs and savings to the Department over 20 years is a savings of $6.944 million.

Impacts:

Economic Impact on Communities: Assuming no economic recovery, the closure of NRC Cape Girardeau, MO could result in a maximum potential reduction of 8 jobs (7 direct jobs and 1 indirect jobs) over the 2006-2011 period in the Cape Girardeau- Jackson, MO-IL Micropolitan Statistical Area, which is less than 0.1 percent of economic area employment.

Community Infrastructure Impact: A review of community attributes indicates no issues regarding the ability of the infrastructure of the community to support missions, forces and personnel.

Environmental Impact: This recommendation has no substantial impact on air quality; cultural, archeological, or tribal resources; dredging; land use constraints or sensitive resource areas; marine mammals, resources, or sanctuaries; noise; threatened or endangered species or critical habitat; waste management; water resources; or wetlands. This recommendation does not impact the costs of environmental restoration, waste management, and environmental compliance activities.

Attachments:

Supporting Information
COBRA Report
Economic Impact Report(s)
Installation Criterion 7 Profile(s)
Summary of Scenario Environmental Impacts Report

Candidate #DON-0014

Candidate Recommendation: Close Navy Reserve Center Lacrosse WI.

Justification

✓Reduction of excess capacity, in line with force structure planned reductions.

Military Value

✓ Increases average military value from 59.96 to 61.50 (cumulative result of Navy Reserve Center closures).

✓Ranked 144 of 152 NRCs/NMCRCs in the Reserve Centers function.

Payback

✓One Time Cost:	$59K
✓Net Implementation Savings:	$4.45M
✓Annual Recurring Savings:	$811K
✓Payback:	Immediate
✓NPV Savings:	$11.69M

Impacts

✓Criteria 6: -9 jobs; < 0.1% job loss

✓Criteria 7: No substantial impact.

✓Criteria 8: No substantial impact.

✓Strategy
✓COBRA
✓Capacity Analysis/Data Verification
✓Military Value Analysis/Data Verification
✓JCSG/MilDep Recommended
✓Criteria 6-8 Analysis
✓De-conflicted w/JCSGs
✓De-conflicted w/MilDeps

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Candidate Recommendation # DON-0014

Candidate Recommendation: Close Navy Reserve Center Lacrosse, WI.

Justification: This recommendation reduces excess capacity in the reserve center functional area. Existing capacity in support of the Reserve component continues to be in excess of force structure requirements. Sufficient capacity for drilling reserves is maintained throughout the United States, and all states will continue to have at least one NRC or NMCRC. The closure of NRC Lacrosse, WI, along with other NRC/NRF/NMCRCs closures (28 total) will result in a capacity reduction of 12.3 percent of total current square footage. Drilling units will be absorbed into the remaining reserve centers. The recommendation to close any reserve center was based on the center's military value, excess capacity, and demographics, with due consideration given to the 50 State Review of reserve centers performed by Naval Reserve Forces Command and the Navy Reserve Readiness Commands.

Payback: The total estimated one time cost to the Department of Defense to implement the closure of NRC Lacrosse, NC is $59 thousand. The net of all costs and savings during the implementation period is a savings of $4.45 million. Annual recurring savings to the Department after implementation are $811 thousand with an immediate payback. The net present value of the costs and savings to the Department over 20 years is a savings of $11.69 million.

Impacts:

Economic Impact on Communities: Assuming no economic recovery, the closure of NRC Lacrosse, WI could result in a maximum potential reduction of 9 jobs (7 direct jobs and 2 indirect jobs) over the 2006-2011 period in the Lacrosse, WI-MN Metropolitan Statistical Area, which is less than 0.1 percent of economic area employment.

Community Infrastructure Impact: A review of community attributes indicates no issues regarding the ability of the infrastructure of the community to support missions, forces and personnel.

Environmental Impact: This recommendation has no substantial impact on air quality; cultural, archeological, or tribal resources; dredging; land use constraints or sensitive resource areas; marine mammals, resources, or sanctuaries; noise; threatened or endangered species or critical habitat; waste management; water resources; or wetlands. This recommendation does not impact the costs of environmental restoration, waste management, and environmental compliance activities.

Attachments:

Supporting Information
COBRA Report
Economic Impact Report(s)
Installation Criterion 7 Profile(s)
Summary of Scenario Environmental Impacts Report

Candidate Recommendation: Close Navy Reserve Center Horseheads NY.

Justification	Military Value
✓Reduction of excess capacity, in line with force structure planned reductions.	✓ Increases average military value from 59.96 to 61.50 (cumulative result of Navy Reserve Center closures). ✓Ranked 148 of 152 NRCs/NMCRCs in the Reserve Centers function.
Payback	**Impacts**
✓One Time Cost: $51K ✓Net Implementation Savings: $2.26M ✓Annual Recurring Savings: $413K ✓Payback: Immediate ✓NPV Savings: $5.95M	✓Criteria 6: -14 jobs; < 0.1% job loss ✓Criteria 7: No substantial impact. ✓Criteria 8: No substantial impact.

Candidate Recommendation # DON-0015

Candidate Recommendation: Close Navy Reserve Center Horseheads, NY.

Justification: This recommendation reduces excess capacity in the reserve center functional area. Existing capacity in support of the Reserve component continues to be in excess of force structure requirements. Sufficient capacity for drilling reserves is maintained throughout the United States, and all states will continue to have at least one NRC or NMCRC. The closure of NRC Horseheads, NY along with other NRC/NRF/NMCRCs closures (28 total) will result in a capacity reduction of 12.3 percent of total current square footage. Drilling units will be absorbed into the remaining reserve centers. The recommendation to close any reserve center was based on the center's military value, excess capacity, and demographics, with due consideration given to the 50 State Review of reserve centers performed by Naval Reserve Forces Command and the Navy Reserve Readiness Commands.

Payback: The total estimated one time cost to the Department of Defense to implement the closure of NRC Horseheads, NY is $51 thousand. The net of all costs and savings during the implementation period is a savings of $2.26 million. Annual recurring savings to the Department after implementation are $413 thousand with an immediate payback. The net present value of the costs and savings to the Department over 20 years is a savings of $5.95 million.

Impacts:

Economic Impact on Communities: Assuming no economic recovery, the closure of NRC Horseheads, NY could result in a maximum potential reduction of 14 jobs (7 direct jobs and 7 indirect jobs) over the 2006-2011 period in the Elmira, NY Metropolitan Statistical Area, which is less than 0.1 percent of economic area employment.

Community Infrastructure Impact: A review of community attributes indicates no issues regarding the ability of the infrastructure of the community to support missions, forces and personnel.

Environmental Impact: This recommendation has no substantial impact on air quality; cultural, archeological,

or tribal resources; dredging; land use constraints or sensitive resource areas; marine mammals, resources, or sanctuaries; noise; threatened or endangered species or critical habitat; waste management; water resources; or wetlands. This recommendation does not impact the costs of environmental restoration, waste management, and environmental compliance activities.

Attachments:

Supporting Information
COBRA Report
Economic Impact Report(s)
Installation Criterion 7 Profile(s)
Summary of Scenario Environmental Impacts Report

Candidate #DON-0016

Candidate Recommendation: Close Navy Reserve Center Central Point OR.

Justification

✓Reduction of excess capacity, in line with force structure planned reductions.

Military Value

✓ Increases average military value from 59.96 to 61.50 (cumulative result of Navy Reserve Center closures).

✓Ranked 136 of 152 NRCs/NMCRCs in the Reserve Centers function.

Payback

✓One Time Cost:	$44K
✓Net Implementation Savings:	$2.84M
✓Annual Recurring Savings:	$517K
✓Payback:	Immediate
✓NPV Savings:	$7.45M

Impacts

✓Criteria 6: -9 jobs; < 0.1% job loss

✓Criteria 7: No substantial impact.

✓Criteria 8: No substantial impact.

✓Strategy ✓Capacity Analysis/Data Verification ✓JCSG/MilDep Recommended ✓De-conflicted w/JCSGs

✓COBRA ✓Military Value Analysis/Data Verification ✓Criteria 6-8 Analysis ✓De-conflicted w/MilDeps

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Candidate Recommendation # DON-0016

Candidate Recommendation: Close Navy Reserve Center Central Point, OR.

Justification: This recommendation reduces excess capacity in the reserve center functional area. Existing capacity in support of the Reserve component continues to be in excess of force structure requirements. Sufficient capacity for drilling reserves is maintained throughout the United States, and all states will continue to have at least one NRC or NMCRC. The closure of NRC Central Point, OR along with other NRC/NRF/NMCRCs closures (28 total) will result in a capacity reduction of 12.3 percent of total current square footage. Drilling units will be absorbed into the remaining reserve centers. The recommendation to close any reserve center was based on the center's military value, excess capacity, and demographics, with due consideration given to the 50 State Review of reserve centers performed by Naval Reserve Forces Command and the Navy Reserve Readiness Commands.

Payback: The total estimated one time cost to the Department of Defense to implement the closure of NRC Central Point, OR is $44 thousand. The net of all costs and savings during the implementation period is a savings of $2.84 million. Annual recurring savings to the Department after implementation are $517 thousand with an immediate payback. The net present value of the costs and savings to the Department over 20 years is a savings of $7.45 million.

Impacts:

Economic Impact on Communities: Assuming no economic recovery, the closure of NRC Central Point, OR could result in a maximum potential reduction of 9 jobs (7 direct jobs and 2 indirect jobs) over the 2006-2011 period in the Medford, OR Metropolitan Statistical Area, which is less than 0.1 percent of economic area employment.

Community Infrastructure Impact: A review of community attributes indicates no issues regarding the ability of the infrastructure of the community to support missions, forces and personnel.

Environmental Impact: This recommendation has no substantial impact on air quality; cultural, archeological, or tribal resources; dredging; land use constraints or sensitive resource areas; marine mammals, resources, or sanctuaries; noise; threatened or endangered species or critical habitat; waste management; water resources; or wetlands. This recommendation does not impact the costs of environmental restoration, waste management, and environmental compliance activities.

Attachments:

Supporting Information
COBRA Report
Economic Impact Report(s)
Installation Criterion 7 Profile(s)
Summary of Scenario Environmental Impacts Report

Candidate Recommendation: Close Navy Reserve Center Evansville IN.

Justification	Military Value
✓Reduction of excess capacity, in line with force structure planned reductions.	✓ Increases average military value from 59.96 to 61.50 (cumulative result of Navy Reserve Center closures). ✓Ranked 117 of 152 NRCs/NMCRCs in the Reserve Centers function.
Payback	**Impacts**
✓One Time Cost: $61K ✓Net Implementation Savings: $2.94M ✓Annual Recurring Savings: $536K ✓Payback: Immediate ✓NPV Savings: $7.71M	✓Criteria 6: -9 jobs; < 0.1% job loss ✓Criteria 7: No substantial impact. ✓Criteria 8: No substantial impact.

Candidate Recommendation # DON-0018

Candidate Recommendation: Close Navy Reserve Center Evansville, IN.

Justification: This recommendation reduces excess capacity in the reserve center functional area. Existing capacity in support of the Reserve component continues to be in excess of force structure requirements. Sufficient capacity for drilling reserves is maintained throughout the United States, and all states will continue to have at least one NRC or NMCRC. The closure of NRC Evansville, IN along with other NRC/NRF/NMCRCs closures (28 total) will result in a capacity reduction of 12.3 percent of total current square footage. Drilling units will be absorbed into the remaining reserve centers. The recommendation to close any reserve center was based on the center's military value, excess capacity, and demographics, with due consideration given to the 50 State Review of reserve centers performed by Naval Reserve Forces Command and the Navy Reserve Readiness Commands.

Payback: The total estimated one time cost to the Department of Defense to implement the closure of NRC Evansville, IN is $61 thousand. The net of all costs and savings during the implementation period is a savings of $2.94 million. Annual recurring savings to the Department after implementation are $536 thousand with an immediate payback. The net present value of the costs and savings to the Department over 20 years is a savings of $7.71 million.

Impacts:

Economic Impact on Communities: Assuming no economic recovery, the closure of NRC Evansville, IN could result in a maximum potential reduction of 9 jobs (7 direct jobs and 2 indirect jobs) over the 2006-2011 period in the Evansville, IN-KY Metropolitan Statistical Area, which is less than 0.1 percent of economic area employment.

Community Infrastructure Impact: A review of community attributes indicates no issues regarding the ability of the infrastructure of the community to support missions, forces and personnel.

Environmental Impact: This recommendation has no substantial impact on air quality; cultural, archeological,

or tribal resources; dredging; land use constraints or sensitive resource areas; marine mammals, resources, or sanctuaries; noise; threatened or endangered species or critical habitat; waste management; water resources; or wetlands. This recommendation does not impact the costs of environmental restoration, waste management, and environmental compliance activities.

Attachments:

Supporting Information
COBRA Report
Economic Impact Report(s)
Installation Criterion 7 Profile(s)
Summary of Scenario Environmental Impacts Report

Candidate #DON-0019

Candidate Recommendation: Close Navy Reserve Center Adelphi MD.

Justification

✓Reduction of excess capacity, in line with force structure planned reductions.

Military Value

✓ Increases average military value from 59.96 to 61.50 (cumulative result of Navy Reserve Center closures).

✓Ranked 124 of 152 NRCs/NMCRCs in the Reserve Centers function.

Payback

✓One Time Cost:	$164K
✓Net Implementation Savings:	$9.43M
✓Annual Recurring Savings:	$1.73M
✓Payback:	Immediate
✓NPV Savings:	$24.81M

Impacts

✓Criteria 6: -28 jobs; < 0.1% job loss

✓Criteria 7: No substantial impact.

✓Criteria 8: No substantial impact.

✓Strategy ✓Capacity Analysis/Data Verification ✓JCSG/MilDep Recommended ✓De-conflicted w/JCSGs

✓COBRA ✓Military Value Analysis/Data Verification ✓Criteria 6-8 Analysis ✓De-conflicted w/MilDeps

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Candidate Recommendation # DON-0019

Candidate Recommendation: Close Navy Reserve Center Adelphi, MD.

Justification: This recommendation reduces excess capacity in the reserve center functional area. Existing capacity in support of the Reserve component continues to be in excess of force structure requirements. Sufficient capacity for drilling reserves is maintained throughout the United States, and all states will continue to have at least one NRC or NMCRC. The closure of NRC Adelphi, MD, along with other NRC/NRF/NMCRCs closures (28 total) will result in a capacity reduction of 12.3 percent of total current square footage. Drilling units will be absorbed into the remaining reserve centers. The recommendation to close any reserve center was based on the center's military value, excess capacity, and demographics, with due consideration given to the 50 State Review of reserve centers performed by Naval Reserve Forces Command and the Navy Reserve Readiness Commands.

Payback: The total estimated one time cost to the Department of Defense to implement the closure of NRC Adelphi, MD is $164 thousand. The net of all costs and savings during the implementation period is a savings of $9.43 million. Annual recurring savings to the Department after implementation are $1.73 million with an immediate payback. The net present value of the costs and savings to the Department over 20 years is a savings of $24.81 million.

Impacts:

Economic Impact on Communities: Assuming no economic recovery, the closure of NRC Adelphi, MD could result in a maximum potential reduction of 28 jobs (17 direct jobs and 11 indirect jobs) over the 2006-2011 period in the Washington-Arlington-Alexandria, DC-VA-MD-WV Metropolitan Division, which is less than 0.1 percent of economic area employment.

Community Infrastructure Impact: A review of community attributes indicates no issues regarding the ability of the infrastructure of the community to support missions, forces and personnel.

Environmental Impact: This recommendation has no substantial impact on air quality; cultural, archeological, or tribal resources; dredging; land use constraints or sensitive resource areas; marine mammals, resources, or sanctuaries; noise; threatened or endangered species or critical habitat; waste management; water resources; or wetlands. This recommendation does not impact the costs of environmental restoration, waste management, and environmental compliance activities.

Attachments:

Supporting Information
COBRA Report
Economic Impact Report(s)
Installation Criterion 7 Profile(s)
Summary of Scenario Environmental Impacts Report

Candidate Recommendation: Close Navy Reserve Center Duluth MN.

Justification	Military Value
✓Reduction of excess capacity, in line with force structure planned reductions.	✓ Increases average military value from 59.96 to 61.50 (cumulative result of Navy Reserve Center closures). ✓Ranked 123 of 152 NRCs/NMCRCs in the Reserve Centers function.
Payback	**Impacts**
✓One Time Cost: $65K ✓Net Implementation Savings: $4.80M ✓Annual Recurring Savings: $878K ✓Payback: Immediate ✓NPV Savings: $12.63M	✓Criteria 6: -9 jobs; < 0.1% job loss ✓Criteria 7: No substantial impact. ✓Criteria 8: No substantial impact.

❑Strategy ✓Capacity Analysis/Data Verification ✓JCSG/MilDep Recommended ✓De-conflicted w/JCSGs

❑COBRA ✓Military Value Analysis/Data Verification ✓Criteria 6-8 Analysis ✓De-conflicted w/MilDeps

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Candidate Recommendation # DON-0020

Candidate Recommendation: Close Navy Reserve Center Duluth, MN.

Justification: This recommendation reduces excess capacity in the reserve center functional area. Existing capacity in support of the Reserve component continues to be in excess of force structure requirements. Sufficient capacity for drilling reserves is maintained throughout the United States, and all states will continue to have at least one NRC or NMCRC. The closure of NRC Duluth, MN, along with other NRC/NRF/NMCRCs closures (28 total) will result in a capacity reduction of 12.3 percent of total current square footage. Drilling units will be absorbed into the remaining reserve centers. The recommendation to close any reserve center was based on the center's military value, excess capacity, and demographics, with due consideration given to the 50 State Review of reserve centers performed by Naval Reserve Forces Command and the Navy Reserve Readiness Commands.

Payback: The total estimated one time cost to the Department of Defense to implement the closure of NRC Duluth, MN is $65 thousand. The net of all costs and savings during the implementation period is a savings of $4.80 million. Annual recurring savings to the Department after implementation are $878 thousand with an immediate payback. The net present value of the costs and savings to the Department over 20 years is a savings of $12.63 million.

Impacts:

Economic Impact on Communities: Assuming no economic recovery, the closure of NRC Duluth, MN could result in a maximum potential reduction of 9 jobs (7 direct jobs and 2 indirect jobs) over the 2006-2011 period in the Duluth, MN-WI Metropolitan Statistical Area, which is less than 0.1 percent of economic area employment.

Community Infrastructure Impact: A review of community attributes indicates no issues regarding the ability of the infrastructure of the community to support missions, forces and personnel.

Environmental Impact: This recommendation has no substantial impact on air quality; cultural, archeological, or tribal resources; dredging; land use constraints or sensitive resource areas; marine mammals, resources, or sanctuaries; noise; threatened or endangered species or critical habitat; waste management; water resources; or wetlands. This recommendation does not impact the costs of environmental restoration, waste management, and environmental compliance activities.

Attachments:

Supporting Information
COBRA Report
Economic Impact Report(s)
Installation Criterion 7 Profile(s)
Summary of Scenario Environmental Impacts Report

Candidate Recommendation: Close Navy Reserve Center Lexington KY.

Justification	Military Value
✓Reduction of excess capacity, in line with force structure planned reductions.	✓ Increases average military value from 59.96 to 61.50 (cumulative result of Navy Reserve Center closures). ✓Ranked 119 of 152 NRCs/NMCRCs in the Reserve Centers function.
Payback	**Impacts**
✓One Time Cost: $56K ✓Net Implementation Savings: $2.42M ✓Annual Recurring Savings: $445K ✓Payback: Immediate ✓NPV Savings: $6.38M	✓Criteria 6: -12 jobs; < 0.1% job loss ✓Criteria 7: No substantial impact. ✓Criteria 8: No substantial impact.

Candidate Recommendation # DON-0021

Candidate Recommendation: Close Navy Reserve Center Lexington, KY.

Justification: This recommendation reduces excess capacity in the reserve center functional area. Existing capacity in support of the Reserve component continues to be in excess of force structure requirements. Sufficient capacity for drilling reserves is maintained throughout the United States, and all states will continue to have at least one NRC or NMCRC. The closure of NRC Lexington, KY along with other NRC/NRF/NMCRCs closures (28 total) will result in a capacity reduction of 12.3 percent of total current square footage. Drilling units will be absorbed into the remaining reserve centers. The recommendation to close any reserve center was based on the center's military value, excess capacity, and demographics, with due consideration given to the 50 State Review of reserve centers performed by Naval Reserve Forces Command and the Navy Reserve Readiness Commands.

Payback: The total estimated one time cost to the Department of Defense to implement the closure of NRC Lexington, KY is $56 thousand. The net of all costs and savings during the implementation period is a savings of $2.42 million. Annual recurring savings to the Department after implementation are $445 thousand with an immediate payback. The net present value of the costs and savings to the Department over 20 years is a savings of $6.38 million.

Impacts:

Economic Impact on Communities: Assuming no economic recovery, the closure of NRC Lexington, KY could result in a maximum potential reduction of 12 jobs (9 direct jobs and 3 indirect jobs) over the 2006-2011 period in the Lexington-Fayette, KY Metropolitan Statistical Area, which is less than 0.1 percent of economic area employment.

Community Infrastructure Impact: A review of community attributes indicates no issues regarding the ability of the infrastructure of the community to support missions, forces and personnel.

Environmental Impact: This recommendation has no substantial impact on air quality; cultural, archeological,

or tribal resources; dredging; land use constraints or sensitive resource areas; marine mammals, resources, or sanctuaries; noise; threatened or endangered species or critical habitat; waste management; water resources; or wetlands. This recommendation does not impact the costs of environmental restoration, waste management, and environmental compliance activities.

Attachments:

Supporting Information
COBRA Report
Economic Impact Report(s)
Installation Criterion 7 Profile(s)
Summary of Scenario Environmental Impacts Report

Candidate #DON-0022

Candidate Recommendation: Close Navy Reserve Center Lincoln NE.

Justification	Military Value
✓Reduction of excess capacity, in line with force structure planned reductions.	✓Increases average military value from 59.96 to 61.50 (cumulative result of Navy Reserve Center closures). ✓Ranked 95 of 152 NRCs/NMCRCs in the Reserve Centers function.
Payback	**Impacts**
✓One Time Cost: $184K ✓Net Implementation Savings: $3.51M ✓Annual Recurring Savings: $653K ✓Payback: Immediate ✓NPV Savings: $9.33M	✓Criteria 6: -11 jobs; < 0.1% job loss ✓Criteria 7: No substantial impact. ✓Criteria 8: No substantial impact.

✓Strategy ✓Capacity Analysis/Data Verification ✓JCSG/MilDep Recommended ✓De-conflicted w/JCSGs
✓COBRA ✓Military Value Analysis/Data Verification ✓Criteria 6-8 Analysis ✓De-conflicted w/MilDeps

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Candidate Recommendation # DON-0022

Candidate Recommendation: Close Navy Reserve Center Lincoln, NE.

Justification: This recommendation reduces excess capacity in the reserve center functional area. Existing capacity in support of the Reserve component continues to be in excess of force structure requirements. Sufficient capacity for drilling reserves is maintained throughout the United States, and all states will continue to have at least one NRC or NMCRC. The closure of NRC Lincoln, NE, along with other NRC/NRF/NMCRCs closures (28 total) will result in a capacity reduction of 12.3 percent of total current square footage. Drilling units will be absorbed into the remaining reserve centers. The recommendation to close any reserve center was based on the center's military value, excess capacity, and demographics, with due consideration given to the 50 State Review of reserve centers performed by Naval Reserve Forces Command and the Navy Reserve Readiness Commands.

Payback: The total estimated one time cost to the Department of Defense to implement the closure of NRC Lincoln, NE is $184 thousand. The net of all costs and savings during the implementation period is a savings of $3.51 million. Annual recurring savings to the Department after implementation are $653 thousand with an immediate payback. The net present value of the costs and savings to the Department over 20 years is a savings of $9.33 million.

Impacts:

Economic Impact on Communities: Assuming no economic recovery, the closure of NRC Lincoln, NE could result in a maximum potential reduction of 11 jobs (7 direct jobs and 4 indirect jobs) over the 2006-2011 period in the Lincoln, NE Metropolitan Statistical Area, which is less than 0.1 percent of economic area employment.

Community Infrastructure Impact: A review of community attributes indicates no issues regarding the ability of the infrastructure of the community to support missions, forces and personnel.

Environmental Impact: This recommendation has no substantial impact on air quality; cultural, archeological,

or tribal resources; dredging; land use constraints or sensitive resource areas; marine mammals, resources, or sanctuaries; noise; threatened or endangered species or critical habitat; waste management; water resources; or wetlands. This recommendation does not impact the costs of environmental restoration, waste management, and environmental compliance activities.

Attachments:

Supporting Information
COBRA Report
Economic Impact Report(s)
Installation Criterion 7 Profile(s)
Summary of Scenario Environmental Impacts Report

Candidate Recommendation: Close Navy Reserve Facility Marquette MI.

Justification

✓Reduction of excess capacity, in line with force structure planned reductions.

Military Value

✓ Increases average military value from 59.96 to 61.50 (cumulative result of Navy Reserve Center closures).

✓Ranked 94 of 152 NRCs/NMCRCs in the Reserve Centers function.

Payback

✓One Time Cost:	$49K
✓Net Implementation Savings:	$2.58M
✓Annual Recurring Savings:	$468K
✓Payback:	Immediate
✓NPV Savings:	$6.74M

Impacts

✓Criteria 6: -9 jobs; < 0.1% job loss

✓Criteria 7: No substantial impact.

✓Criteria 8: No substantial impact.

✓Strategy
✓COBRA
✓Capacity Analysis/Data Verification
✓Military Value Analysis/Data Verification
✓JCSG/MilDep Recommended
✓Criteria 6-8 Analysis
✓De-conflicted w/JCSGs
✓De-conflicted w/MilDeps

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Candidate Recommendation # DON-0023

Candidate Recommendation: Close Navy Reserve Facility Marquette, MI.

Justification: This recommendation reduces excess capacity in the reserve center functional area. Existing capacity in support of the Reserve component continues to be in excess of force structure requirements. Sufficient capacity for drilling reserves is maintained throughout the United States, and all states will continue to have at least one NRC or NMCRC. The closure of NRF Marquette, MI along with other NRC/NRF/NMCRCs closures (28 total) will result in a capacity reduction of 12.3 percent of total current square footage. Drilling units will be absorbed into the remaining reserve centers. The recommendation to close any reserve center was based on the center's military value, excess capacity, and demographics, with due consideration given to the 50 State Review of reserve centers performed by Naval Reserve Forces Command and the Navy Reserve Readiness Commands.

Payback: The total estimated one time cost to the Department of Defense to implement the closure of NRF Marquette, MI is $49 thousand. The net of all costs and savings during the implementation period is a savings of $2.58 million. Annual recurring savings to the Department after implementation are $468 thousand with an immediate payback. The net present value of the costs and savings to the Department over 20 years is a savings of $6.74 million.

Impacts:

Economic Impact on Communities: Assuming no economic recovery, the closure of NRF Marquette, MI could result in a maximum potential reduction of 9 jobs (7 direct jobs and 2 indirect jobs) over the 2006-2011 period in the Marquette, MI Micropolitan Statistical Area, which is less than 0.1 percent of economic area employment.

Community Infrastructure Impact: A review of community attributes indicates no issues regarding the ability of the infrastructure of the community to support missions, forces and personnel.

Environmental Impact: This recommendation has no substantial impact on air quality; cultural, archeological,

or tribal resources; dredging; land use constraints or sensitive resource areas; marine mammals, resources, or sanctuaries; noise; threatened or endangered species or critical habitat; waste management; water resources; or wetlands. This recommendation does not impact the costs of environmental restoration, waste management, and environmental compliance activities.

Attachments:

Supporting Information
COBRA Report
Economic Impact Report(s)
Installation Criterion 7 Profile(s)
Summary of Scenario Environmental Impacts Report

Candidate Recommendation: Close Navy Reserve Center Sioux City IA.

Justification

✓Reduction of excess capacity, in line with force structure planned reductions.

Military Value

✓ Increases average military value from 59.96 to 61.50 (cumulative result of Navy Reserve Center closures).

✓Ranked 67 of 152 NRCs/NMCRCs in the Reserve Centers function.

Payback

✓One Time Cost:	$54K
✓Net Implementation Savings:	$3.12M
✓Annual Recurring Savings:	$572K
✓Payback Period:	Immediate
✓NPV Savings:	$8.22M

Impacts

✓Criteria 6: -10 jobs; < 0.1% job loss

✓Criteria 7: No substantial impact.

✓Criteria 8: No substantial impact.

✓Strategy
✓COBRA
✓Capacity Analysis/Data Verification
✓Military Value Analysis/Data Verification
✓JCSG/MilDep Recommended
✓Criteria 6-8 Analysis
✓De-conflicted w/JCSGs
✓De-conflicted w/MilDeps

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Candidate Recommendation # DON-0024

Candidate Recommendation: Close Navy Reserve Center Sioux City, IA.

Justification: This recommendation reduces excess capacity in the reserve center functional area. Existing capacity in support of the Reserve component continues to be in excess of force structure requirements. Sufficient capacity for drilling reserves is maintained throughout the United States, and all states will continue to have at least one NRC or NMCRC. The closure of NRC Sioux City, IA along with other NRC/NRF/NMCRCs closures (28 total) will result in a capacity reduction of 12.3 percent of total current square footage. Drilling units will be absorbed into the remaining reserve centers. The recommendation to close any reserve center was based on the center's military value, excess capacity, and demographics, with due consideration given to the 50 State Review of reserve centers performed by Naval Reserve Forces Command and the Navy Reserve Readiness Commands.

Payback: The total estimated one time cost to the Department of Defense to implement the closure of NRC Sioux City, IA is $54 thousand. The net of all costs and savings during the implementation period is a savings of $3.12 million. Annual recurring savings to the Department after implementation are $572 thousand with an immediate payback. The net present value of the costs and savings to the Department over 20 years is a savings of $8.22 million.

Impacts:

Economic Impact on Communities: Assuming no economic recovery, the closure of NRC Sioux City, IA could result in a maximum potential reduction of 10 jobs (7 direct jobs and 3 indirect jobs) over the 2006-2011 period in the Sioux City, IA-NE-SD Metropolitan Statistical Area, which is less than 0.1 percent of economic area employment.

Community Infrastructure Impact: A review of community attributes indicates no issues regarding the ability of the infrastructure of the community to support missions, forces and personnel.

Environmental Impact: This recommendation has no substantial impact on air quality; cultural, archeological,

or tribal resources; dredging; land use constraints or sensitive resource areas; marine mammals, resources, or sanctuaries; noise; threatened or endangered species or critical habitat; waste management; water resources; or wetlands. This recommendation does not impact the costs of environmental restoration, waste management, and environmental compliance activities.

Attachments:

Supporting Information
COBRA Report
Economic Impact Report(s)
Installation Criterion 7 Profile(s)
Summary of Scenario Environmental Impacts Report

Candidate Recommendation: Close Navy Marine Corps Reserve Center Moundsville, WV and relocate Marine Corps units to Navy Marine Corps Reserve Center Pittsburgh, PA.

Justification

✓Reduction of excess capacity, in line with force structure planned reductions.

Military Value

✓Increases average military value from 59.96 to 61.50 (cumulative result of Navy Reserve Center closures).

✓Ranked 122 of 152 NRCs/NMCRCs in the Reserve Centers function.

Payback

✓One Time Cost:	$239K
✓Net Implementation Savings:	$4.65M
✓Annual Recurring Savings:	$883K
✓Payback:	Immediate
✓NPV Savings:	$12.53M

Impacts

✓Criteria 6: -21 jobs; < 0.1% job loss

✓Criteria 7: No substantial impact.

✓Criteria 8: No substantial impact.

✓Strategy ✓Capacity Analysis/Data Verification ✓JCSG/MilDep Recommended ✓De-conflicted w/JCSGs

✓COBRA ✓Military Value Analysis/Data Verification ✓Criteria 6-8 Analysis ✓De-conflicted w/MilDeps

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Candidate Recommendation # DON-0025

Candidate Recommendation: Close Navy Marine Corps Reserve Center Moundsville, WV. Relocate Marine Corps reserve units and support staff to Navy Marine Corps Reserve Center Pittsburgh, PA.

Justification: This recommendation reduces excess capacity in the reserve center functional area. Existing capacity in support of the Reserve component continues to be in excess of force structure requirements. Sufficient capacity for drilling reserves is maintained throughout the United States, and all states will continue to have at least one NRC or NMCRC. The closure of NMCRC Moundsville, WV, along with other NRC/NRF/NMCRCs closures (28 total) will result in a capacity reduction of 12.3 percent of total current square footage. Drilling Navy reservists will be absorbed into the remaining reserve centers. The recommendation to close any reserve center was based on the center's military value, excess capacity, and demographics, with due consideration given to the 50 State Review of reserve centers performed by Naval Reserve Forces Command and the Navy Reserve Readiness Commands.

Payback: The total estimated one time cost to the Department of Defense to implement the closure of NMCRC Moundsville, WV is $239 thousand. The net of all costs and savings during the implementation period is a savings of $4.65 million. Annual recurring savings to the Department after implementation are $883 thousand with an immediate payback. The net present value of the costs and savings to the Department over 20 years is a savings of $12.53 million.

Impacts:

Economic Impact on Communities: Assuming no economic recovery, the closure of NMCRC Moundsville, WV could result in a maximum potential reduction of 21 jobs (16 direct jobs and 5 indirect jobs) over the 2006-2011 period in the Wheeling, WV-OH Metropolitan Statistical Area, which is less than 0.1 percent of economic area employment.

Community Infrastructure Impact: A review of community attributes indicates no issues regarding the ability of the infrastructure of the community to support missions, forces and personnel.

Environmental Impact: This recommendation has no substantial impact on air quality; cultural, archeological, or tribal resources; dredging; land use constraints or sensitive resource areas; marine mammals, resources, or sanctuaries; noise; threatened or endangered species or critical habitat; waste management; water resources; or wetlands. This recommendation does not impact the costs of environmental restoration, waste management, and environmental compliance activities.

Attachments:

Supporting Information
COBRA Report
Economic Impact Report(s)
Installation Criterion 7 Profile(s)
Summary of Scenario Environmental Impacts Report

Candidate #DON-0032

Candidate Recommendation: Close Naval Station Ingleside, TX; Relocate ships to Naval Station San Diego, CA; Consolidate MINEWARTRACEN with FLEASWTRACEN, San Diego, CA. Realign NAS Corpus Christi, TX; Relocate COMINEWARCOM to ASW Center, Naval Base Point Loma, CA

Justification

- ✓Reduces Excess Capacity.
- ✓Saves $$ by closing entire installation
- ✓Single sites at West Coast Port; preferred operationally
- ✓Ensures capacity available at Little Creek for future platforms
- ✓Synergy between MINEWARCOM/ASW Center and surface mine ships

Military Value

- ✓Increases average military value from 52.87 to 53.97
- ✓Ranked 15 of 16 Active Bases in the Surface-Subsurface Operations function.

Payback

✓One Time Cost:	$232M
✓Net Implementation Costs:	$11M
✓Annual Recurring Savings:	$60M
✓Payback:	4 Years
✓NPV Savings:	$541M

Impacts

- ✓Criterion 6: -6066 jobs; 2.74% job loss
- ✓Criterion 7: No substantial impact
- ✓Criterion 8: No substantial impact

✓Strategy ✓Capacity Analysis/Data Verification ✓JCSG/MilDep Recommended ✓De-conflicted w/JCSGs
✓COBRA ✓Military Value Analysis/Data Verification ✓Criteria 6-8 Analysis ✓De-conflicted w/MilDeps

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Candidate Recommendation # DON-0032

Candidate Recommendation: Close Naval Station Ingleside, TX. Relocate assigned surface ships to Naval Station San Diego, CA. Appropriate personnel, equipment, and support will be relocated with the ships. Consolidate MINEWARTRACEN with FLEASWTRACEN San Diego, CA. Realign NAS Corpus Christi, TX; Relocate COMINEWARCOM and COMOMAG to Fleet ASW Center, Point Loma, CA.

Justification: This recommendation will reduce excess berthing capacity while allowing for consolidation of surface ships in a fleet concentration area. Sufficient capacity and fleet dispersal is maintained with East Coast surface fleet homeports of Norfolk and Mayport. Gulf Coast presence can be achieved as needed with available Navy ports at NAS Key West, FL and NAS Pensacola, FL. This recommendation will result in a capacity reduction of 13.5 Cruiser Equivalents (CGE) and increase the average military value of the remaining bases in the Surface-Subsurface Operations Function. Relocation of COMINEWARCOM to Fleet ASW Center, Point Loma, CA, places the operational commander in the same geographic area with the single site homeport for the mine warfare ships and allows for consolidation into a single Undersea Warfare Command.

Payback: The total estimated one-time cost to the Department of Defense to implement this recommendation is $231.6 million. The net of all costs and savings during the implementation period is a cost of $11.4 million. Annual recurring savings to the Department after implementation are $60.2 million with a four-year payback. The net present value of the costs and savings to the Department over 20 years is a savings of $541.4 million.

Impacts:

Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 6,066 jobs (2,809 direct jobs and 3,257 indirect jobs) over the 2006-2011 period in the Corpus Christi, Texas Metropolitan Statistical Area economic area, which is 2.74 percent of economic area employment.

Community Infrastructure Impact: A review of community attributes indicates there are no issues regarding the ability of the infrastructure of the community to support missions, forces, and personnel.

Environmental Impact: A review of environmental resource areas indicates there are no substantial environmental impacts

occasioned by this recommendation. NAVSTA San Diego is in Maintenance for 1-Hour Ozone. A Conformity Determination is not anticipated to be required as this scenario does not exceed the installation's thresholds. There are no impacts on cultural/archeological/tribal resources. Dredging will be required for additional berths at the foot of Pier 14 to accommodate all 20 vessels. Dredging impediments that exist for initial and maintenance dredging will require screening for munitions and possible upland disposal. There are zero unconstrained acres of 1029 total on board NAVSTA San Diego. No impacts are anticipated regarding Marine Mammals, Noise, Threatened and Endangered Species, Waste Management or Water Resources. The new mission will require use of jurisdictional wetlands, however, the mission can be fully performed considering jurisdictional wetland restrictions. Overall, there are no known environmental impediments to implementation of this recommendation.

This recommendation indicates impacts of costs at the installations involved. The closing installation, NAVSTA Ingleside, reports costs of approximately $50 thousand for regulated waste management/disposal in collecting and disposing of all waste and containers from all tenants. NAVSTA Ingleside also reports costs for closing 90-Day hazardous waste facilities and satellite accumulation facilities. They estimate $50-100 thousand for assessments, sampling, and state coordination for that effort. Additional costs are cited by NAVSTA Ingleside as $50 thousand to empty and clean (or take out of service) all above ground storage tanks (fuel, used oil, AFFF); $30 thousand for turnover and/or termination of permits, e.g., air, storm water, as well as coordination with state and other parties; and, $50 thousand for the NEPA closure/transfer environmental assessment. NAVSTA San Diego indicates impacts of costs of $24 thousand for increased hazardous material contractor cost, $500 thousand for NEPA documentation (EIS), and $76 thousand for procurement of an additional vessel oil boom. This recommendation does not impact the costs listed in the SSEI for environmental restoration.

Attachments:

Supporting Information
COBRA Report
Economic Impact Report(s)
Installation Criterion 7 Profile(s)
Summary of Scenario Environmental Impacts Report

Candidate #DON-0033

Candidate Recommendation: Close SUBASE New London, CT. Relocate assigned submarines to Naval Station Norfolk, VA and SUBASE Kings Bay, GA. Appropriate personnel, equipment, and support will be relocated with the ships. Relocate the Naval Submarine School and Center for Submarine Learning to SUBASE Kings Bay, GA.

Justification

- ✓Reduces Excess Capacity
- ✓Saves $$ by closing entire installation
- ✓Maintains strategic and operational flexibility (2 SSN sites on East Coast)

Military Value

- ✓Increases average military value from 52.87 to 53.25
- ✓Ranked 12 of 16 Active Bases in the Surface-Subsurface Operations function

Payback

✓One Time Cost:	$653M
✓Net Implementation Cost:	$281M
✓Annual Recurring Savings:	$203M
✓Payback Period:	2 yrs
✓NPV savings:	$1.66B

Impacts

- ✓Criterion 6: -15,948 jobs; 9.46% job loss
- ✓Criterion 7: No substantial impact
- ✓Criterion 8: No substantial impact

✓Strategy
✓COBRA
✓Military Capacity Analysis/Data Verification
✓Value Analysis/Data Verification
✓JCSG/MilDep Recommended
✓Criteria 6-8 Analysis
✓De-conflicted w/JCSGs
✓De-conflicted w/MilDeps

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Candidate Recommendation # DON-0033

Candidate Recommendation: Close SUBASE New London, CT. Relocate assigned submarines, ARDM-4, and NR-1 to SUBASE Kings Bay, GA and Naval Station Norfolk, VA. Appropriate personnel, equipment, and support will be relocated with the ships. Relocate the Naval Submarine School and Center for Submarine Learning to SUBASE Kings Bay, GA. Consolidate Naval Security Group Activity Groton, CT, with Naval Security Group Activity Norfolk, VA. Relocate Commander Naval Submarine Group Two to Naval Station Norfolk, VA.

Justification: This recommendation will reduce excess berthing capacity. Sufficient capacity and fleet dispersal is maintained with East Coast submarine fleet homeports of Norfolk and Kings Bay. This recommendation will result in a capacity reduction of 16.25 Cruiser Equivalents (CGE) and slightly increase the average military value of the remaining bases in the Surface-Subsurface Operations Function.

Payback: The total estimated one-time cost to the Department of Defense to implement this recommendation is $653.3 million. The net of all costs and savings during the implementation period is a cost of $281 million. Annual recurring savings to the Department after implementation are $203.4 million with a two-year payback. The net present value of the costs and savings to the Department over 20 years is a savings of $1.66 billion.

Impacts:

Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 15,948 jobs (8,533 direct jobs and 7,415 indirect jobs) over the 2006-2011 period in the Norwich-New London, Connecticut Metropolitan Statistical Area economic area, which is 9.46 percent of the economic area employment.

Community Infrastructure Impact: A review of community attributes indicates there are no issues regarding the ability of the infrastructure of the community to support missions, forces, and personnel.

Environmental Impact: A review of environmental resource areas indicates there are no substantial environmental impacts occasioned by this recommendation. NAVSTA Norfolk is in Maintenance for 1-Hour Ozone and Marginal Non-attainment for Ozone 8-hour. A Conformity Determination may be required as

this scenario brings the installation close to exceeding their thresholds. SUBASE Kings Bay is in attainment. There are no impacts on cultural/archeological/tribal resources. Dredging permits will be required for NAVSTA Norfolk. There are no environmental impediments to dredging at NAVSTA Norfolk and SUBASE Kings Bay. There are no Land Use constraints at either installation. Potential impacts are identified for Marine Mammals at both installations and for Threatened & Endangered species at SUBASE Kings Bay. There are no impacts as to Noise or Waste Management at either installation. Both NAVSTA Norfolk and SUBASE Kings Bay indicated impacts to their water resources requiring upgrades to handle CHT. Overall, there are no known environmental impediments to implementation of this recommendation.

This recommendation indicates impacts of costs at all the installations involved. The closing installation, SUBASE New London, reports costs of approximately $1 thousand for HAZMAT Procurement/HAZWASTE disposal, unidentified costs for closure of Treatment, Storage and Disposal Facilities and Controlled Industrial Facility and removal of existing HAZMAT (product in tanks, storage containers, fuel in abandoned pipelines, etc). SUBASE New London also reports $9.45 million for a Radiological survey and decommissioning that would be required prior to closure as well as $497 thousand for a Radiological survey of the drydock. NAVSTA Norfolk indicates impacts of costs to prevent disruption to the POTW requiring unidentified additional labor and disposal costs, increased waste disposal costs, $15 thousand for a dredging permit, $93 thousand for an environmental assessment for dredging, and $20 thousand for an Air Conformity determination for Sea Wolf projects. SUBASE Kings Bay indicates $18.5 million for Water, Sanitary/Wastewater and Oily Waste System Upgrades, $5 million for a Cumulative Environmental Assessment, $339 thousand for Hazardous Contract Expansion (hazardous waste project manager and disposal), and costs for updating environmental plans: Spill Prevention, Control and Countermeasure, Facility Response Plan, Hazardous Waste Management Plan, Integrated Natural Resources Management Plan, and Industrial Waste Water Management Plan. This recommendation does not impact the costs listed in the SSEI for environmental restoration.

Attachments:

Supporting Information
COBRA Report
Economic Impact Report(s)
Installation Criterion 7 Profile(s)
Summary of Scenario Environmental Impacts Report

Candidate Recommendation: Consolidate COMNAVREG (CNR) Gulf Coast with CNR Southeast; CNR South with CNR Midwest and Southeast; CNR Northeast with CNR Mid-Atlantic; COMNAVRESFORCOM (Installation Management) IM with CNR Southwest, Northwest and Midwest

Justification

✓Achieves mission consolidation and enables further IM regional support activity alignment.

Military Value

✓Increases average military value from 60.86 to 67.38

✓Ranked 7 (CNRNE), 9 (CNRGC), 11 (CNRS) and 12 (CNRFC) of 12 Installation Management Regions in the Regional Support Activities function.

Payback

✓One Time Cost:	$6.41M
✓Net Implementation Savings:	$26.07M
✓Annual Recurring Savings:	$6.53M
✓Payback:	Immediate
✓NPV Savings:	$84.62 M

Impacts

✓Criteria 6: -389 jobs; < 0.1% job loss (each location)

✓Criteria 7: No substantial impact.

✓Criteria 8: No substantial impact.

✓Strategy
✓COBRA
✓Capacity Analysis/Data Verification
✓Military Value Analysis/Data Verification
✓JCSG/MilDep Recommended
✓Criteria 6-8 Analysis
✓De-conflicted w/JCSGs
✓De-conflicted w/MilDeps

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Candidate Recommendation # DON-0041

Candidate Recommendation: Consolidate Commander, Navy Region (COMNAVREG) Gulf Coast, Pensacola, FL with COMNAVREG Southeast, Jacksonville, FL. Consolidate Commander Navy Region South, Corpus Christi, TX with COMNAVREG Midwest, Great Lakes, IL and COMNAVREG Southeast, Jacksonville, FL. Consolidate COMNAVREG Northeast, New London, CT with COMNAVREG, Mid-Atlantic, Norfolk, VA. Consolidate Commander, Navy Reserve Forces Commander Installation Management Function, New Orleans, LA with COMNAVREG Southwest, San Diego, CA, COMNAVREG Northwest, Seattle, WA, and COMNAVREG Midwest, Great Lakes, IL.

Justification: This recommendation will reduce the number of Installation Management (IM) Regions from ten to six. Sufficient IM capability for CONUS resides within the remaining Regions. Consolidation of the Regions rationalizes regional management structure and allows for opportunities to collocate regional entities to align management concepts and efficiencies. This recommendation will result in an increase in the average military value of the remaining Regions in the IM function.

Payback: The total estimated one-time cost to the Department of Defense to implement this recommendation is $6.4 million. The net of all costs and savings during the implementation period is a cost of $26.1 million. Annual recurring savings to the Department after implementation are $6.5 million with an immediate payback. The net present value of the costs and savings to the Department over 20 years is a savings of $84.6 million.

Impacts:

Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 65 jobs (24 direct jobs and 41 indirect jobs) over the 2006-2011 period in the Pensacola-Ferry Pass-Brent, FL Metropolitan Statistical Area, which is less than 0.1 percent of economic area employment.

Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 180 jobs (86 direct jobs and 94 indirect jobs) over the 2006-2011 period in the Norwich-New London, CT Metropolitan Statistical Area, which is 0.1 percent of economic area employment.

Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 144 jobs (59 direct jobs and 85 indirect jobs) over the 2006-2011 period in the Corpus Christi, TX Metropolitan Statistical Area, which is less than 0.1 percent of economic area employment.

There are no job losses associated with the recommendation to consolidate Commander, Navy Reserve Forces Commander Installation Management Function, New Orleans, LA with COMNAVREG Southwest, San Diego, CA, COMNAVREG Northwest, Seattle, WA, and COMNAVREG Midwest, Great Lakes, IL.

Community Infrastructure Impact: A review of community attributes indicates there are no issues regarding the ability of the infrastructure of the affected communities to support missions, forces, and personnel.

Environmental Impact: This recommendation has no substantial impact on air quality; cultural, archeological, or tribal resources; dredging; land use constraints or sensitive resource areas; marine mammals, resources or sanctuaries; noise; threatened or endangered species or critical habitat; waste management; water resources; or wetlands. This recommendation does not impact the costs of environmental restoration, waste management, and environmental compliance activities.

Attachments:

Supporting Information
COBRA Report
Economic Impact Report(s)
Community Infrastructure Report(s)
Summary of Scenario Environmental Impacts

Candidate Recommendation: Close Navy Reserve Center Glens Falls NY.

Justification	Military Value
✓Reduction of excess capacity, in line with force structure planned reductions.	✓Increases average military value from 59.96 to 61.50 (cumulative result of Navy Reserve Center closures). ✓Ranked 143 of 152 NRCs/NMCRCs in the Reserve Centers function.
Payback	**Impacts**
✓ One Time Cost: $41K ✓Net Implementation Savings: $4.50M ✓Annual Recurring Savings: $824K ✓Payback: Immediate ✓NPV Savings: $11.85M	✓Criteria 6: -9 jobs; < 0.1% job loss ✓Criteria 7: No substantial impact. ✓Criteria 8: No substantial impact.

✓Strategy ✓Capacity Analysis/Data Verification ✓JCSG/MilDep Recommended ✓De-conflicted w/JCSGs
✓COBRA ✓Military Value Analysis/Data Verification ✓Criteria 6-8 Analysis ✓De-conflicted w/MilDeps

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Candidate Recommendation # DON-0043

Candidate Recommendation: Close Navy Reserve Center Glens Falls, NY.

Justification: This recommendation reduces excess capacity in the reserve center functional area. Existing capacity in support of the Reserve component continues to be in excess of force structure requirements. Sufficient capacity for drilling reserves is maintained throughout the United States, and all states will continue to have at least one NRC or NMCRC. The closure of NRC Glens Falls, NY, along with other NRC/NRF/NMCRCs closures (28 total) will result in a capacity reduction of 12.3 percent of total current square footage. Drilling units will be absorbed into the remaining reserve centers. The recommendation to close any reserve center was based on the center's military value, excess capacity, and demographics, with due consideration given to the 50 State Review of reserve centers performed by Naval Reserve Forces Command and the Navy Reserve Readiness Commands.

Payback: The total estimated one time cost to the Department of Defense to implement the closure of NRC Glens Falls, NY is $41 thousand. The net of all costs and savings during the implementation period is a savings of $4.50 million. Annual recurring savings to the Department after implementation are $824 thousand with an immediate payback. The net present value of the costs and savings to the Department over 20 years is a savings of $11.85 million.

Impacts:

Economic Impact on Communities: Assuming no economic recovery, the closure of NRC Glens Falls, NY could result in a maximum potential reduction of 9 jobs (7 direct jobs and 2 indirect jobs) over the 2006-2011 period in the Glen Falls, NY Metropolitan Statistical Area, which is less than 0.1 percent of economic area employment.

Community Infrastructure Impact: A review of community attributes indicates no issues regarding the ability of the infrastructure of the community to support missions, forces and personnel.

Environmental Impact: This recommendation has no substantial impact on air quality; cultural, archeological, or tribal resources; dredging; land use constraints or sensitive resource areas; marine mammals, resources, or sanctuaries; noise; threatened or endangered species or critical habitat; waste management; water resources; or wetlands. This recommendation does not impact the costs of environmental restoration, waste management, and environmental compliance activities.

Attachments:

Supporting Information
COBRA Report
Economic Impact Report(s)
Installation Criterion 7 Profile(s)
Summary of Scenario Environmental Impacts Report

Candidate Recommendation: Close Navy Reserve Center Dubuque IA.

Justification	Military Value
✓Reduction of excess capacity, in line with force structure planned reductions.	✓Increases average military value from 59.96 to 61.50 (cumulative result of Navy Reserve Center closures). ✓Ranked 111 of 152 NRCs/NMCRCs in the Reserve Centers function.
Payback	**Impacts**
✓ One Time Cost: $46K ✓Net Implementation Savings: $3.56M ✓Annual Recurring Savings: $654K ✓Payback: Immediate ✓NPV Savings: $9.39M	✓Criteria 6: -9 jobs; < 0.1% job loss ✓Criteria 7: No substantial impact. ✓Criteria 8: No substantial impact.

✓Strategy
✓COBRA
✓Capacity Analysis/Data Verification
✓Military Value Analysis/Data Verification
✓JCSG/MilDep Recommended
✓Criteria 6-8 Analysis
✓De-conflicted w/JCSGs
✓De-conflicted w/MilDeps

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Candidate Recommendation # DON-0046

Candidate Recommendation: Close Navy Reserve Center Dubuque, IA.

Justification: This recommendation reduces excess capacity in the reserve center functional area. Existing capacity in support of the Reserve component continues to be in excess of force structure requirements. Sufficient capacity for drilling reserves is maintained throughout the United States, and all states will continue to have at least one NRC or NMCRC. The closure of NRC Dubuque, IA, along with other NRC/NRF/NMCRCs closures (28 total) will result in a capacity reduction of 12.3 percent of total current square footage. Drilling units will be absorbed into the remaining reserve centers. The recommendation to close any reserve center was based on the center's military value, excess capacity, and demographics, with due consideration given to the 50 State Review of reserve centers performed by Naval Reserve Forces Command and the Navy Reserve Readiness Commands.

Payback: The total estimated one time cost to the Department of Defense to implement the closure of NRC Dubuque, IA is $46 thousand. The net of all costs and savings during the implementation period is a savings of $3.56 million. Annual recurring savings to the Department after implementation are $654 thousand with an immediate payback. The net present value of the costs and savings to the Department over 20 years is a savings of $9.39 million.

Impacts:

Economic Impact on Communities: Assuming no economic recovery, the closure of NRC Dubuque, IA could result in a maximum potential reduction of 9 jobs (7 direct jobs and 2 indirect jobs) over the 2006-2011 period in the Dubuque, IA Metropolitan Statistical Area, which is less than 0.1 percent of economic area employment.

Community Infrastructure Impact: A review of community attributes indicates no issues regarding the ability of the infrastructure of the community to support missions, forces and personnel.

Environmental Impact: This recommendation has no substantial impact on air quality; cultural, archeological,

or tribal resources; dredging; land use constraints or sensitive resource areas; marine mammals, resources, or sanctuaries; noise; threatened or endangered species or critical habitat; waste management; water resources; or wetlands. This recommendation does not impact the costs of environmental restoration, waste management, and environmental compliance activities.

Attachments:

Supporting Information
COBRA Report
Economic Impact Report(s)
Installation Criterion 7 Profile(s)
Summary of Scenario Environmental Impacts Report

Candidate Recommendation: Close Navy Reserve Center Watertown NY.

Justification

✓Reduction of excess capacity, in line with force structure planned reductions.

Military Value

✓Increases average military value from 59.96 to 61.50 (cumulative result of Navy Reserve Center closures).

✓Ranked 101 of 152 NRCs/NMCRCs in the Reserve Centers function.

Payback

✓One Time Cost:	$77K
✓Net Implementation Savings:	$2.12M
✓Annual Recurring Savings:	$392K
✓Payback:	Immediate
✓NPV Savings:	$5.62M

Impacts

✓Criteria 6: -15 jobs; < 0.1% job loss

✓Criteria 7: No substantial impact.

✓Criteria 8: No substantial impact.

✓Strategy ✓Capacity Analysis/Data Verification ✓JCSG/MilDep Recommended ✓De-conflicted w/JCSGs

✓COBRA ✓Military Value Analysis/Data Verification ✓Criteria 6-8 Analysis ✓De-conflicted w/MilDeps

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Candidate Recommendation # DON-0047

Candidate Recommendation: Close Navy Reserve Center Watertown, NY.

Justification: This recommendation reduces excess capacity in the reserve center functional area. Existing capacity in support of the Reserve component continues to be in excess of force structure requirements. Sufficient capacity for drilling reserves is maintained throughout the United States, and all states will continue to have at least one NRC or NMCRC. The closure of NRC Watertown, NY along with other NRC/NRF/NMCRCs closures (28 total) will result in a capacity reduction of 12.3 percent of total current square footage. Drilling units will be absorbed into the remaining reserve centers. The recommendation to close any reserve center was based on the center's military value, excess capacity, and demographics, with due consideration given to the 50 State Review of reserve centers performed by Naval Reserve Forces Command and the Navy Reserve Readiness Commands.

Payback: The total estimated one time cost to the Department of Defense to implement the closure of NRC Watertown, NY is $77 thousand. The net of all costs and savings during the implementation period is a savings of $2.12 million. Annual recurring savings to the Department after implementation are $392 thousand with an immediate payback. The net present value of the costs and savings to the Department over 20 years is a savings of $5.62 million.

Impacts:

Economic Impact on Communities: Assuming no economic recovery, the closure of NRC Watertown, NY could result in a maximum potential reduction of 15 jobs (9 direct jobs and 6 indirect jobs) over the 2006-2011 period in the Watertown- Fort Drum, NY Micropolitan Statistical Area, which is less than 0.1 percent of economic area employment.

Community Infrastructure Impact: A review of community attributes indicates no issues regarding the ability of the infrastructure of the community to support missions, forces and personnel.

Environmental Impact: This recommendation has no substantial impact on air quality; cultural, archeological,

or tribal resources; dredging; land use constraints or sensitive resource areas; marine mammals, resources, or sanctuaries; noise; threatened or endangered species or critical habitat; waste management; water resources; or wetlands. This recommendation does not impact the costs of environmental restoration, waste management, and environmental compliance activities.

Attachments:

Supporting Information
COBRA Report
Economic Impact Report(s)
Installation Criterion 7 Profile(s)
Summary of Scenario Environmental Impacts Report

Candidate #DON-0048

Candidate Recommendation: Close Navy Reserve Center Lubbock TX.

Justification

✓Reduction of excess capacity, in line with force structure planned reductions.

Military Value

✓Increases average military value from 59.96 to 61.50 (cumulative result of Navy Reserve Center closures).

✓Ranked 108 of 152 NRCs/NMCRCs in the Reserve Centers function.

Payback

✓ One Time Cost:	$77K
✓Net Implementation Savings:	$3.67M
✓Annual Recurring Savings:	$669K
✓Payback:	Immediate
✓NPV Savings:	$9.64M

Impacts

✓Criteria 6: -10 jobs; < 0.1% job loss

✓Criteria 7: No substantial impact.

✓Criteria 8: No substantial impact.

✓Strategy ✓Capacity Analysis/Data Verification ✓JCSG/MilDep Recommended ✓De-conflicted w/JCSGs

✓COBRA ✓Military Value Analysis/Data Verification ✓Criteria 6-8 Analysis ✓De-conflicted w/MilDeps

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Candidate Recommendation # DON-0048

Candidate Recommendation: Close Navy Reserve Center Lubbock, TX.

Justification: This recommendation reduces excess capacity in the reserve center functional area. Existing capacity in support of the Reserve component continues to be in excess of force structure requirements. Sufficient capacity for drilling reserves is maintained throughout the United States, and all states will continue to have at least one NRC or NMCRC. The closure of NRC Lubbock, TX, along with other NRC/NRF/NMCRCs closures (28 total) will result in a capacity reduction of 12.3 percent of total current square footage. Drilling units will be absorbed into the remaining reserve centers. The recommendation to close any reserve center was based on the center's military value, excess capacity, and demographics, with due consideration given to the 50 State Review of reserve centers performed by Naval Reserve Forces Command and the Navy Reserve Readiness Commands.

Payback: The total estimated one time cost to the Department of Defense to implement the closure of NRC Lubbock, TX is $77 thousand. The net of all costs and savings during the implementation period is a savings of $3.67 million. Annual recurring savings to the Department after implementation are $669 thousand with an immediate payback. The net present value of the costs and savings to the Department over 20 years is a savings of $9.64 million.

Impacts:

Economic Impact on Communities: Assuming no economic recovery, the closure of NRC Lubbock, TX could result in a maximum potential reduction of 10 jobs (7 direct jobs and 3 indirect jobs) over the 2006-2011 period in the Lubbock, TX Metropolitan Statistical Area, which is less than 0.1 percent of economic area employment.

Community Infrastructure Impact: A review of community attributes indicates no issues regarding the ability of the infrastructure of the community to support missions, forces and personnel.

Environmental Impact: This recommendation has no substantial impact on air quality; cultural, archeological,

or tribal resources; dredging; land use constraints or sensitive resource areas; marine mammals, resources, or sanctuaries; noise; threatened or endangered species or critical habitat; waste management; water resources; or wetlands. This recommendation does not impact the costs of environmental restoration, waste management, and environmental compliance activities.

Attachments:

Supporting Information
COBRA Report
Economic Impact Report(s)
Installation Criterion 7 Profile(s)
Summary of Scenario Environmental Impacts Report

Candidate #DON-0049

Candidate Recommendation: Close Navy Reserve Center Forest Park IL.

Justification

✓Reduction of excess capacity, in line with force structure planned reductions.

Military Value

✓Increases average military value from 59.96 to 61.50 (cumulative result of Navy Reserve Center closures).

✓Ranked 57 of 152 NRCs/NMCRCs in the Reserve Centers function.

Payback

✓One Time Cost:	$170K
✓Net Implementation Savings:	$10.88M
✓Annual Recurring Savings:	$1.94M
✓Payback:	Immediate
✓NPV Savings:	$28.15M

Impacts

✓Criteria 6: -21 jobs; < 0.1% job loss

✓Criteria 7: No substantial impact.

✓Criteria 8: No substantial impact.

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Candidate Recommendation # DON-0049

Candidate Recommendation: Close Navy Reserve Center Forest Park, IL.

Justification: This recommendation reduces excess capacity in the reserve center functional area. Existing capacity in support of the Reserve component continues to be in excess of force structure requirements. Sufficient capacity for drilling reserves is maintained throughout the United States, and all states will continue to have at least one NRC or NMCRC. The closure of NRC Forest Park, IL along with other NRC/NRF/NMCRCs closures (28 total) will result in a capacity reduction of 12.3 percent of total current square footage. Drilling units will be absorbed into the remaining reserve centers. The recommendation to close any reserve center was based on the center's military value, excess capacity, and demographics, with due consideration given to the 50 State Review of reserve centers performed by Naval Reserve Forces Command and the Navy Reserve Readiness Commands.

Payback: The total estimated one time cost to the Department of Defense to implement the closure of NRC Forest Park, IL is $170 thousand. The net of all costs and savings during the implementation period is a savings of $10.88 million. Annual recurring savings to the Department after implementation are $1.94 million with an immediate payback. The net present value of the costs and savings to the Department over 20 years is a savings of $28.15 million.

Impacts:

Economic Impact on Communities: Assuming no economic recovery, the closure of NRC Forest Park, IL could result in a maximum potential reduction of 21 jobs (16 direct jobs and 5 indirect jobs) over the 2006-2011 period in the Chicago-Naperville-Joliet, IL Metropolitan Division, which is less than 0.1 percent of economic area employment.

Community Infrastructure Impact: A review of community attributes indicates no issues regarding the ability of the infrastructure of the community to support missions, forces and personnel.

Environmental Impact: This recommendation has no substantial impact on air quality; cultural, archeological, or tribal resources; dredging; land use constraints or sensitive resource areas; marine mammals, resources, or sanctuaries; noise; threatened or endangered species or critical habitat; waste management; water resources; or wetlands. This recommendation does not impact the costs of environmental restoration, waste management, and environmental compliance activities.

Attachments:

Supporting Information
COBRA Report
Economic Impact Report(s)
Installation Criterion 7 Profile(s)
Summary of Scenario Environmental Impacts Report

Candidate Recommendation: Close Navy Reserve Center St Petersburg FL.

Justification	Military Value
✓Reduction of excess capacity, in line with force structure planned reductions.	✓Increases average military value from 59.96 to 61.50 (cumulative result of Navy Reserve Center closures). ✓Ranked 54 of 152 NRCs/NMCRCs in the Reserve Centers function.
Payback	**Impacts**
✓ One Time Cost: $95K ✓Net Implementation Savings: $4.41M ✓Annual Recurring Savings: $792K ✓Payback: Immediate ✓NPV Savings: $11.47M	✓Criteria 6: -22 jobs; < 0.1% job loss ✓Criteria 7: No substantial impact. ✓Criteria 8: No substantial impact.

✓Strategy ✓Capacity Analysis/Data Verification ✓JCSG/MilDep Recommended ✓De-conflicted w/JCSGs
✓COBRA ✓Military Value Analysis/Data Verification ✓Criteria 6-8 Analysis ✓De-conflicted w/MilDeps

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Candidate Recommendation # DON-0050

Candidate Recommendation: Close Navy Reserve Center St. Petersburg, FL.

Justification: This recommendation reduces excess capacity in the reserve center functional area. Existing capacity in support of the Reserve component continues to be in excess of force structure requirements. Sufficient capacity for drilling reserves is maintained throughout the United States, and all states will continue to have at least one NRC or NMCRC. The closure of NRC St. Petersburg, FL, along with other NRC/NRF/NMCRCs closures (28 total) will result in a capacity reduction of 12.3 percent of total current square footage. Drilling units will be absorbed into the remaining reserve centers. The recommendation to close any reserve center was based on the center's military value, excess capacity, and demographics, with due consideration given to the 50 State Review of reserve centers performed by Naval Reserve Forces Command and the Navy Reserve Readiness Commands.

Payback: The total estimated one time cost to the Department of Defense to implement the closure of NRC St. Petersburg, FL is $95 thousand. The net of all costs and savings during the implementation period is a savings of $4.41 million. Annual recurring savings to the Department after implementation are $792 thousand with an immediate payback. The net present value of the costs and savings to the Department over 20 years is a savings of $11.47 million.

Impacts:

Economic Impact on Communities: Assuming no economic recovery, the closure of NRC St. Petersburg, FL could result in a maximum potential reduction of 22 jobs (12 direct jobs and 10 indirect jobs) over the 2006-2011 period in the Tampa-St. Petersburg-Clearwater, FL Metropolitan Statistical Area, which is less than 0.1 percent of economic area employment.

Community Infrastructure Impact: A review of community attributes indicates no issues regarding the ability of the infrastructure of the community to support missions, forces and personnel.

Environmental Impact: This recommendation has no substantial impact on air quality; cultural, archeological, or tribal resources; dredging; land use constraints or sensitive resource areas; marine mammals, resources, or sanctuaries; noise; threatened or endangered species or critical habitat; waste management; water resources; or wetlands. This recommendation does not impact the costs of environmental restoration, waste management, and environmental compliance activities.

Attachments:

Supporting Information
COBRA Report
Economic Impact Report(s)
Installation Criterion 7 Profile(s)
Summary of Scenario Environmental Impacts Report

Candidate #DON-0051

Candidate Recommendation: Close Navy Reserve Center Cleveland OH and relocate to Navy Marine Corps Reserve Center Youngstown OH.

Justification

✓Reduction of excess capacity, in line with force structure planned reductions.

Military Value

✓ Increases average military value from 59.96 to 61.50 (cumulative result of Navy Reserve Center closures).

✓Ranked 56 of 152 NRCs/NMCRCs in the Reserve Centers function.

Payback

✓ One Time Cost:	$4.90M
✓Net Implementation Savings:	$1.78M
✓Annual Recurring Savings:	$1.69M
✓Payback:	Immediate
✓NPV Savings:	$17.02M

Impacts

✓Criteria 6: -23 jobs; < 0.1% job loss

✓Criteria 7: No substantial impact.

✓Criteria 8: Minor wetland mitigation with State required. Minor construction to remedy storm water discharge issue.

✓Strategy ✓Capacity Analysis/Data Verification ✓JCSG/MilDep Recommended ✓De-conflicted w/JCSGs

✓COBRA ✓Military Value Analysis/Data Verification ✓Criteria 6-8 Analysis ✓De-conflicted w/MilDeps

Draft Deliberative Document - For Discussion Purposes Only - Do Not Release Under FOIA

Candidate Recommendation # DON-0051

Candidate Recommendation: Close Naval Reserve Center Cleveland, OH. Relocate Navy Reserve units and support staff to Navy Marine Corps Reserve Center Youngstown OH.

Justification: This recommendation reduces excess capacity in the reserve center functional area. Existing capacity in support of the Reserve component continues to be in excess of force structure requirements. Sufficient capacity for drilling reserves is maintained throughout the United States, and all states will continue to have at least one NRC or NMCRC. The closure of NRC Cleveland, OH, along with other NRC/NRF/NMCRCs closures (28 total) will result in a capacity reduction of 12.3 percent of total current square footage. Drilling Navy reservists will be absorbed into the remaining reserve centers. The recommendation to close any reserve center was based on the center's military value, excess capacity, and demographics, with due consideration given to the 50 State Review of reserve centers performed by Naval Reserve Forces Command and the Navy Reserve Readiness Commands.

Payback: The total estimated one time cost to the Department of Defense to implement the closure of NRC Cleveland, OH is $4.90 million. The net of all costs and savings during the implementation period is a savings of $1.78 million. Annual recurring savings to the Department after implementation are $1.69 million, with an immediate payback. The net present value of the costs and savings to the Department over 20 years is a savings of $17.02 million.

Impacts:

Economic Impact on Communities: Assuming no economic recovery, the closure of NRC Cleveland could result in a maximum potential reduction of 23 jobs (17 direct jobs and 6 indirect jobs) over the 2006-2011 period in the Cleveland-Elyria-Mentor, OH Metropolitan Statistical Area, which is less than 0.1 percent of economic area employment.

Community Infrastructure Impact: A review of community attributes indicates no issues regarding the ability of the infrastructure of the community to support missions, forces and personnel.

Environmental Impact: This recommendation has no substantial impact on air quality; cultural, archeological, or tribal resources; dredging; land use constraints or sensitive resource areas; marine mammals, resources, or sanctuaries; noise; threatened or endangered species or critical habitat; waste management; water resources; or wetlands. This recommendation does not impact the costs of environmental restoration or waste management. However, NMCRC Youngstown (the activity gaining function) will incur a projected $15 thousand for wetland mitigation costs associated with the construction of a new parking lot as well as $1 thousand for storm water discharge construction.

Attachments:

Supporting Information
COBRA Report
Economic Impact Report(s)
Installation Criterion 7 Profile(s)
Summary of Scenario Environmental Impacts Report

Candidate Recommendation: Close Navy Reserve Center Orange TX.

Justification	Military Value
✓Reduction of excess capacity, in line with force structure planned reductions.	✓Increases average military value from 59.96 to 61.50 (cumulative result of Navy Reserve Center closures). ✓Ranked 86 of 152 NRCs/NMCRCs in the Reserve Centers function.
Payback	**Impacts**
✓ One Time Cost: $328K ✓Net Implementation Savings: $7.38M ✓Annual Recurring Savings: $1.40M ✓Payback: Immediate ✓NPV Savings: $19.91M	✓Criteria 6: -20 jobs; < 0.1% job loss ✓Criteria 7: No substantial impact. ✓Criteria 8: No substantial impact.

✓Strategy ✓Capacity Analysis/Data Verification ✓JCSG/MilDep Recommended ✓De-conflicted w/JCSGs
✓COBRA ✓Military Value Analysis/Data Verification ✓Criteria 6-8 Analysis ✓De-conflicted w/MilDeps

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Candidate Recommendation # DON-0052

Candidate Recommendation: Close Navy Reserve Center Orange, TX.

Justification: This recommendation reduces excess capacity in the reserve center functional area. Existing capacity in support of the Reserve component continues to be in excess of force structure requirements. Sufficient capacity for drilling reserves is maintained throughout the United States, and all states will continue to have at least one NRC or NMCRC. The closure of NRC Orange, TX, along with other NRC/NRF/NMCRCs closures (28 total) will result in a capacity reduction of 12.3 percent of total current square footage. Drilling units will be absorbed into the remaining reserve centers. The recommendation to close any reserve center was based on the center's military value, excess capacity, and demographics, with due consideration given to the 50 State Review of reserve centers performed by Naval Reserve Forces Command and the Navy Reserve Readiness Commands.

Payback: The total estimated one time cost to the Department of Defense to implement the closure of NRC Orange, TX is $328 thousand. The net of all costs and savings during the implementation period is a savings of $7.38 million. Annual recurring savings to the Department after implementation are $1.40 million with an immediate payback. The net present value of the costs and savings to the Department over 20 years is a savings of $19.91 million.

Impacts:

Economic Impact on Communities: Assuming no economic recovery, the closure of NRC Orange, TX could result in a maximum potential reduction of 20 jobs (13 direct jobs and 7 indirect jobs) over the 2006-2011 period in the Beaumont-Port Arthur, TX Metropolitan Statistical Area, which is less than 0.1 percent of economic area employment.

Community Infrastructure Impact: A review of community attributes indicates no issues regarding the ability of the infrastructure of the community to support missions, forces and personnel.

Environmental Impact: This recommendation has no substantial impact on air quality; cultural, archeological, or tribal resources; dredging; land use constraints or sensitive resource areas; marine mammals, resources, or sanctuaries; noise; threatened or endangered species or critical habitat; waste management; water resources; or wetlands. This recommendation does not impact the costs of environmental restoration, waste management, and environmental compliance activities.

Attachments:

Supporting Information
COBRA Report
Economic Impact Report(s)
Installation Criterion 7 Profile(s)
Summary of Scenario Environmental Impacts Report

Candidate #DON-0053

Candidate Recommendation: Close Navy Marine Corps Reserve Center Tacoma WA.

Justification

✓Reduction of excess capacity, in line with force structure planned reductions.

Military Value

✓Increases average military value from 59.96 to 61.50 (cumulative result of Navy Reserve Center closures).

✓Ranked 31 of 152 NRCs/NMCRCs in the Reserve Centers function.

Payback

✓ One Time Cost:	$142K
✓Net Implementation Savings:	$6.07M
✓Annual Recurring Savings:	$1.13M
✓Payback:	Immediate
✓NPV Savings:	$16.12M

Impacts

✓Criteria 6: -35 jobs; < 0.1% job loss

✓Criteria 7: No substantial impact.

✓Criteria 8: No substantial impact.

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Candidate Recommendation # DON-0053

Candidate Recommendation: Close Navy Marine Corps Reserve Center Tacoma, WA.

Justification: This recommendation reduces excess capacity in the reserve center functional area. Existing capacity in support of the Reserve component continues to be in excess of force structure requirements. Sufficient capacity for drilling reserves is maintained throughout the United States, and all states will continue to have at least one NRC or NMCRC. The closure of NMCRC Tacoma, WA along with other NRC/NRF/NMCRCs closures (28 total) will result in a capacity reduction of 12.3 percent of total current square footage. Drilling units will be absorbed into the remaining reserve centers. The recommendation to close any reserve center was based on the center's military value, excess capacity, and demographics, with due consideration given to the 50 State Review of reserve centers performed by Naval Reserve Forces Command and the Navy Reserve Readiness Commands.

Payback: The total estimated one time cost to the Department of Defense to implement the closure of NMCRC Tacoma, WA is $142 thousand. The net of all costs and savings during the implementation period is a savings of $6.07 million. Annual recurring savings to the Department after implementation are $1.13 million with an immediate payback. The net present value of the costs and savings to the Department over 20 years is a savings of $16.12 million.

Impacts:

Economic Impact on Communities: Assuming no economic recovery, the closure of NMCRC Tacoma, WA could result in a maximum potential reduction of 35 jobs (20 direct jobs and 15 indirect jobs) over the 2006-2011 period in the Tacoma, WA Metropolitan Division, which is less than 0.1 percent of economic area employment.

Community Infrastructure Impact: A review of community attributes indicates no issues regarding the ability of the infrastructure of the community to support missions, forces and personnel.

Environmental Impact: This recommendation has no substantial impact on air quality; cultural, archeological, or tribal resources; dredging; land use constraints or sensitive resource areas; marine mammals, resources, or sanctuaries; noise; threatened or endangered species or critical habitat; waste management; water resources; or wetlands. This recommendation does not impact the costs of environmental restoration, waste management, and environmental compliance activities.

Attachments:

Supporting Information
COBRA Report
Economic Impact Report(s)
Installation Criterion 7 Profile(s)
Summary of Scenario Environmental Impacts Report

Candidate #DON-0054

Candidate Recommendation: Close Navy Marine Corps Reserve Center Encino CA and relocate Marine Corps units to Fourth LAAD (Navy Marine Corps Reserve Center Pasadena CA).

Justification

✓Reduction of excess capacity, in line with force structure planned reductions.

Military Value

✓Increases average military value from 59.96 to 61.50 (cumulative result of Navy Reserve Center closures).

✓Ranked 58 of 152 NRCs/NMCRCs in the Reserve Centers function.

Payback

✓ One Time Cost:	$111K
✓Net Implementation Savings:	$5.19M
✓Annual Recurring Savings:	$947K
✓Payback:	Immediate
✓NPV Savings:	$13.65M

Impacts

✓Criteria 6: -55 jobs; < 0.1% job loss

✓Criteria 7: No substantial impact.

✓Criteria 8: No substantial impact.

✓Strategy ✓Capacity Analysis/Data Verification ✓JCSG/MilDep Recommended ✓De-conflicted w/JCSGs

✓COBRA ✓Military Value Analysis/Data Verification ✓Criteria 6-8 Analysis ✓De-conflicted w/MilDeps

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Candidate Recommendation # DON-0054

Candidate Recommendation: Close Navy Marine Corps Reserve Center Encino, CA. Relocate Marine Corps reserve units and support staff to Marine Corps Reserve Center Pasadena (Fourth LAAD).

Justification: This recommendation reduces excess capacity in the reserve center functional area. Existing capacity in support of the Reserve component continues to be in excess of force structure requirements. Sufficient capacity for drilling reserves is maintained throughout the United States, and all states will continue to have at least one NRC or NMCRC. The closure of NMCRC Encino, CA, along with other NRC/NRF/NMCRCs closures (28 total) will result in a capacity reduction of 12.3 percent of total current square footage. Drilling Navy reservists will be absorbed into the remaining reserve centers. The recommendation to close any reserve center was based on the center's military value, excess capacity, and demographics, with due consideration given to the 50 State Review of reserve centers performed by Naval Reserve Forces Command and the Navy Reserve Readiness Commands.

Fourth LAAD is being decommissioned and the Marine Corps units from Encino will replace them in the Pasadena facility.

Payback: The total estimated one time cost to the Department of Defense to implement the closure of NMCRC Encino, CA is $111 thousand. The net of all costs and savings during the implementation period is a savings of $5.19 million. Annual recurring savings to the Department after implementation are $947 thousand with an immediate payback. The net present value of the costs and savings to the Department over 20 years is a savings of $13.65 million.

Impacts:

Economic Impact on Communities: Assuming no economic recovery, the closure of NMCRC Encino, CA could result in a maximum potential reduction of 55 jobs (37 direct jobs and 18 indirect jobs) over the 2006-2011 period in the Los Angeles-Long Beach-Glendale, CA Metropolitan Division, which is less than 0.1% of the economic area's total employment.

Community Infrastructure Impact: A review of community attributes indicates no issues regarding the ability of the infrastructure of the community to support missions, forces and personnel.

Environmental Impact: This recommendation has no substantial impact on air quality; cultural, archeological, or tribal resources; dredging; land use constraints or sensitive resource areas; marine mammals, resources, or sanctuaries; noise; threatened or endangered species or critical habitat; waste management; water resources; or wetlands. This recommendation does not impact the costs of environmental restoration, waste management, and environmental compliance activities.

Attachments:

Supporting Information
COBRA Report
Economic Impact Report(s)
Installation Criterion 7 Profile(s)
Summary of Scenario Environmental Impacts Report

Candidate Recommendation: Close Navy Marine Corps Reserve Center Grissom ARB IN.

Justification

✓Reduction of excess capacity, in line with force structure planned reductions.

Military Value

✓Increases average military value from 59.96 to 61.50 (cumulative result of Navy Reserve Center closures).

✓Ranked 120 of 152 NRCs/NMCRCs in the Reserve Centers function.

Payback

✓ One Time Cost:	$76K
✓Net Implementation Savings:	$3.12M
✓Annual Recurring Savings:	$570K
✓Payback:	Immediate
✓NPV Savings:	$8.20M

Impacts

✓Criteria 6: -9 jobs; < 0.1% job loss

✓Criteria 7: No substantial impact.

✓Criteria 8: No substantial impact.

✓Strategy ✓Capacity Analysis/Data Verification ✓JCSG/MilDep Recommended ✓De-conflicted w/JCSGs

✓COBRA ✓Military Value Analysis/Data Verification ✓Criteria 6-8 Analysis ✓De-conflicted w/MilDeps

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Candidate Recommendation # DON-0055

Candidate Recommendation: Close Navy Marine Corps Reserve Center Grissom ARB, IN.

Justification: This recommendation reduces excess capacity in the reserve center functional area. Existing capacity in support of the Reserve component continues to be in excess of force structure requirements. Sufficient capacity for drilling reserves is maintained throughout the United States, and all states will continue to have at least one NRC or NMCRC. The closure of NMCRC Grissom ARB, IN along with other NRC/NRF/NMCRCs closures (28 total) will result in a capacity reduction of 12.3 percent of total current square footage. Drilling units will be absorbed into the remaining reserve centers. The recommendation to close any reserve center was based on the center's military value, excess capacity, and demographics, with due consideration given to the 50 State Review of reserve centers performed by Naval Reserve Forces Command and the Navy Reserve Readiness Commands.

Payback: The total estimated one time cost to the Department of Defense to implement the closure of NMCRC Grissom ARB, IN is $76 thousand. The net of all costs and savings during the implementation period is a savings of $3.12 million. Annual recurring savings to the Department after implementation are $570 thousand with an immediate payback. The net present value of the costs and savings to the Department over 20 years is a savings of $8.20 million.

Impacts:

Economic Impact on Communities: Assuming no economic recovery, the closure of NMCRC Grissom ARB, IN could result in a maximum potential reduction of 9 jobs (7 direct jobs and 2 indirect jobs) over the 2006-2011 period in the Peru, IN Micropolitan Statistical Area, which is less than 0.06 percent of economic area employment.

Community Infrastructure Impact: A review of community attributes indicates no issues regarding the ability of the infrastructure of the community to support missions, forces and personnel.

Environmental Impact: This recommendation has no substantial impact on air quality; cultural, archeological,

or tribal resources; dredging; land use constraints or sensitive resource areas; marine mammals, resources, or sanctuaries; noise; threatened or endangered species or critical habitat; waste management; water resources; or wetlands. This recommendation does not impact the costs of environmental restoration, waste management, and environmental compliance activities.

Attachments:

Supporting Information
COBRA Report
Economic Impact Report(s)
Installation Criterion 7 Profile(s)
Summary of Scenario Environmental Impacts Report

Candidate #DON-0056

Candidate Recommendation: Close Inspector-Instructor Rome GA and relocate to NAS Atlanta.

Justification

✓Collocation with higher headquarters.
✓Reduction of footprint.
✓Locates on active duty base.
✓Improves AT/FP posture.

Military Value

✓Average military value remains unchanged at 50.60.
✓Ranked 18 of 35 I&Is in the Reserve Centers function.

Payback

✓One Time Cost:	$52K
✓Net Implementation Savings:	$551K
✓Annual Recurring Savings:	$156K
✓Payback:	Immediate
✓NPV Savings:	$1.96M

Impacts

✓Criteria 6: -12 jobs; < 0.1% job loss
✓Criteria 7: No substantial impact.
✓Criteria 8: No substantial impact.

✓Strategy ✓Capacity Analysis/Data Verification ✓JCSG/MilDep Recommended ✓De-conflicted w/JCSGs
✓COBRA ✓Military Value Analysis/Data Verification ✓Criteria 6-8 Analysis ✓De-conflicted w/MilDeps

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Candidate Recommendation # DON-0056

Candidate Recommendation: Close Inspector-Instructor Rome, GA and relocate Marine Corps reserve units and support staff to NMCRC Atlanta, GA.

Justification: This recommendation will reduce Marine Corps footprint and allow the reserve unit to be collocated with its higher headquarters aboard an active DOD installation with a fenceline and active security, thereby improving AT/FP. Analysis determined that NMCRC Atlanta would be able to receive I-I Rome without any new construction. The recommendation to close I-I Rome has no adverse affect on reserve demographics.

Payback: The total estimated one time cost to the Department of Defense to implement the closure of I-I Rome, GA is $52 thousand. The net of all costs and savings during the implementation period is a savings of $551 thousand. Annual recurring savings to the Department after implementation are $156 thousand with an immediate payback. The net present value of the costs and savings to the Department over 20 years is a savings of $1.96 million.

Impacts:

Economic Impact on Communities: Assuming no economic recovery, the closure of I-I Rome could result in a maximum potential reduction of 12 jobs (9 direct jobs and 3 indirect jobs) over the 2006-2011 period in the Rome, GA Metropolitan Statistical Area, which is less than 0.1 percent of economic area employment.

Community Infrastructure Impact: A review of community attributes indicates no issues regarding the ability of the infrastructure of the community to support missions, forces and personnel.

Environmental Impact: This recommendation has no substantial impact on air quality; cultural, archeological, or tribal resources; dredging; land use constraints or sensitive resource areas; marine mammals, resources, or sanctuaries; noise; threatened or endangered species or critical habitat; waste management; water resources; or wetlands. This recommendation does not impact the costs of environmental restoration, waste management, and environmental compliance activities.

Attachments:

Supporting Information
COBRA Report
Economic Impact Report(s)
Installation Criterion 7 Profile(s)
Summary of Scenario Environmental Impacts Report

Candidate #DON-0057

Candidate Recommendation: Close Inspector-Instructor West Trenton NJ and relocate to Navy Reserve Center Ft Dix NJ.

Justification

✓Reduction of footprint.
✓Locates on active duty base.
✓Improves AT/FP posture.
✓Puts unit closer to training areas.

Military Value

✓Average military value remains unchanged at 50.60.
✓Ranked 6 of 35 I&Is in the Reserve Centers function.

Payback

✓One Time Cost:	$1.25M
✓Net Implementation Savings:	$1.39M
✓Annual Recurring Savings:	$471K
✓Payback:	2 Years
✓NPV Savings:	$5.61M

Impacts

✓Criteria 6: -15 jobs; < 0.1% job loss
✓Criteria 7: No substantial impact.
✓Criteria 8: No substantial impact.

✓Strategy
✓COBRA
✓Capacity Analysis/Data Verification
✓Military Value Analysis/Data Verification
✓JCSG/MilDep Recommended
✓Criteria 6-8 Analysis
✓De-conflicted w/JCSGs
✓De-conflicted w/MilDeps

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Candidate Recommendation # DON-0057

Candidate Recommendation: Close Inspector-Instructor West Trenton and relocate Marine Corps reserve units and support staff to NRC Ft Dix, NJ.

Justification: This recommendation will reduce Marine Corps footprint and allow the unit to be located aboard an active DOD installation with a fenceline and active security, thereby improving AT/FP, and be closer to the training areas that the reserve units use the most. Analysis determined that there is sufficient admin space to receive I-I West Trenton with construction of an addition for equipment storage. The recommendation to close I-I West Trenton has no adverse affect on reserve demographics.

Payback: The total estimated one time cost to the Department of Defense to implement the closure of I-I West Trenton, NJ is $1.25 million. The net of all costs and savings during the implementation period is a savings of $1.39 million. Annual recurring savings to the Department after the implementation period are $471 thousand with a payback expected in two years. The net present value of the costs and savings to the Department over 20 years is a savings of $5.61 million.

Impacts:

Economic Impact on Communities: Assuming no economic recovery, the closure of I-I West Trenton could result in a maximum potential reduction of 15 jobs (11 direct jobs and 4 indirect jobs) over the 2006-2011 period in the Trenton-Ewing, NJ Metropolitan Statistical Area, which is less than 0.1 percent of economic area employment.

Community Infrastructure Impact: A review of community attributes indicates no issues regarding the ability of the infrastructure of the community to support missions, forces and personnel.

Environmental Impact: This recommendation has no substantial impact on air quality; cultural, archeological, or tribal resources; dredging; land use constraints or sensitive resource areas; marine mammals, resources, or sanctuaries; noise; threatened or endangered species or critical habitat; waste management; water resources; or wetlands. This recommendation does not impact the costs of

environmental restoration, waste management, and environmental compliance activities.

Attachments:

Supporting Information
COBRA Report
Economic Impact Report(s)
Installation Criterion 7 Profile(s)
Summary of Scenario Environmental Impacts Report

Candidate #DON-0062

Candidate Recommendation: Close Navy Recruiting District (NRD) Indianapolis, NRD Omaha, NRD Buffalo, NRD Montgomery, and NRD Kansas City

Justification

✓Achieves economies of scale and scope by reducing excess capacity in management overhead and lease space.

Military Value

✓Increases average military value from 68.97 to 69.79

✓Ranked 14 (Indianapolis), 17 (Kansas City), 23 (Omaha), 24 (Montgomery) and 29 (Buffalo) of 31 NRDs in the Recruiting Management function.

Payback

✓One Time Cost:	$2.44M
✓Net Implementation Savings:	$78.27M
✓Annual Recurring Savings:	$14.53M
✓Payback:	Immediate
✓NPV Savings:	$207.76M

Impacts

✓Criteria 6: -299 jobs; < 0.1% job loss (each location)

✓Criteria 7: No substantial impact.

✓Criteria 8: No substantial impact.

✓Strategy
✓COBRA
✓Capacity Analysis/Data Verification
✓Military Value Analysis/Data Verification
✓JCSG/MilDep Recommended
✓Criteria 6-8 Analysis
✓De-conflicted w/JCSGs
✓De-conflicted w/MilDeps

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Candidate Recommendation # DON-0062

Candidate Recommendation: Close Navy Recruiting District (NRD) Indianapolis, IN; NRD Omaha, NE; NRD Buffalo, NY; NRD Montgomery, AL; and NRD San Antonio, TX.

Justification: This recommendation achieves economies of scale and scope by reducing excess capacity in management overhead and physical resources in the NRD functional area. Through the elimination of lease space, the recommendation results in an annual lease savings of over $682 thousand. Additionally, the recommendation will result in a capacity reduction of 16.1 percent and will increase the overall average military value of the remaining 26 NRDs. The recommendation is consistent with the proposed Commander, Navy Recruiting Command's Transformation Plan, and supports the realignment of management oversight of Navy recruiting functions. This recommendation involves the closure of the NRD headquarters only and does not impact the storefront recruiting offices currently assigned to the closing NRDs. The recruiting offices and associated personnel and resources will be reassigned to the remaining NRDs.

Payback: The total estimated one-time cost to the Department of Defense to implement this recommendation is $2.44 million. The net of all costs and savings to the Department during the implementation period is a savings of $78.3 million. Annual recurring savings to the Department after implementation are $14.5 million with an immediate payback. The net present value of the costs and savings to the Department over 20 years is a savings of $207.8 million.

Impacts:

Economic Impact on Communities:

Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 54 jobs (38 direct jobs and 16 indirect jobs) over the 2006-2011 period in the Indianapolis, Indiana Metropolitan Statistical Area, which is less than 0.1 percent of economic area employment.

Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 60 jobs (32 direct jobs and 28 indirect jobs) over the 2006-2011 period in the Omaha-Council Bluffs, NE-IA Metropolitan Statistical Area, which is less than 0.1 percent of economic area employment.

Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 53 jobs (37 direct and 16 indirect) over the 2006-2011 period in the Buffalo-Niagara Falls, New York Metropolitan Statistical Area, which is less than 0.1 percent of economic area employment.

Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 68 jobs (41 direct and 27 indirect) over the 2006-2011 period in the Montgomery, Alabama Metropolitan Statistical Area, which is less than 0.1 percent of economic area employment.

Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 64 jobs (38 direct and 26 indirect) over the 2006-2011 period in the Kansas City, MO-KS Metropolitan Statistical Area, which is less than 0.1 percent of economic area employment.

Community Infrastructure Impact: A review of community attributes indicates no issues regarding the ability of the infrastructure of affected communities to support missions, forces, and personnel.

Environmental Impact: This recommendation has no impact on air quality; cultural, archeological, or tribal resources; dredging; land use constraints or sensitive resource areas; marine mammals, resources, or sanctuaries; noise; threatened and endangered species or critical habitat; waste management; or wetlands. This recommendation does not impact the costs of environmental restoration, waste management, and environmental activities.

Attachments:

Supporting Information
COBRA Report
Economic Impact Report(s)
Community Infrastructure Report(s)
Summary of Scenario Environmental Impacts

Candidate #DON-0074A

Candidate Recommendation: Close NAVFAC EFD South leased space in Charleston, SC; consolidate NAVFAC EFD South Charleston, SC to EFA Southeast Jacksonville, FL, EFA MW Great Lakes, IL and EFD Atlantic Norfolk, VA

Justification

✓Achieves minimization of long term leased administrative space and facilitates evolution of force structure and infrastructure organizational alignment

Military Value

✓Increases average military value from 65.74 to 66.40

✓Ranked 7 of 11 NAVFAC EFDs/EFAs in the Regional Support Activities function.

Payback

✓One time cost:	$25.05 M
✓Net Implementation Savings:	$14.74 M
✓Annual Recurring Savings:	$3.67 M
✓Payback:	8 year
✓NPV Savings:	$20.42 M

Impacts

✓Criteria 6: -1,318 jobs; 0.4% job loss
✓Criteria 7: No substantial impact.
✓Criteria 8: No substantial impact.

✓Strategy
✓COBRA
✓Capacity Analysis/Data Verification
✓Military Value Analysis/Data Verification
✓JCSG/MilDep Recommended
✓Criteria 6-8 Analysis
✓De-conflicted w/JCSGs
✓De-conflicted w/MilDeps

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Candidate Recommendation # DON-0074A

Candidate Recommendation: Close Naval Facilities (NAVFAC) Engineering Field Division (EFD) South leased space in Charleston, SC. Consolidate NAVFAC EFD South, Charleston, SC with NAVFAC Engineering Facilities Activity (EFA) Southeast, Jacksonville, FL, NAVFAC Midwest, Great Lakes, IL and NAVFAC Atlantic, Norfolk, VA.

Justification: As the Navy increasingly moves toward accomplishing common management and support on a regionalized basis, it seeks opportunities to collocate those regional entities to align management concepts and efficiencies. This recommendation aligns NAVFAC commands to the Installation Management Regions in Jacksonville, FL, Great Lakes, IL and Norfolk, VA. This alignment may allow for further consolidation in the future.

NAVFAC EFD South is located in leased space and this recommendation will achieve savings by moving from leased space to government-owned space. NAVFAC Engineering Command is in transformation and this recommendation facilitates the evolution of force structure and infrastructure organizational alignment. This recommendation will result in an increase in the average military value for the remaining NAVFAC EFD/EFA activities.

Payback: The total estimated one-time cost to the Department of Defense to implement this recommendation is $25.047 million. The net of all costs and savings during the implementation period is a cost of $14.74 million. Annual recurring savings to the Department after implementation are $3.67 million with an eight-year payback. The net present value of the costs and savings to the Department over 20 years is a savings of $20.42 million.

Impacts:

Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 1,318 jobs (498 direct jobs and 820 indirect jobs) over the 2006-2011 period in the Charleston-North Charleston, SC Metropolitan Statistical Area, which is a 0.4 percent of economic area employment.

Community Infrastructure Impact: A review of community attributes indicates there are no issues regarding the ability

of the infrastructure of the affected communities to support missions, forces, and personnel.

Environmental Impact: This recommendation has no substantial impact on air quality; cultural, archeological, or tribal resources; dredging; land use constraints or sensitive resource areas; marine mammals, resources or sanctuaries; noise; threatened or endangered species or critical habitat; waste management; water resources; or wetlands. This recommendation does not impact the costs of environmental restoration, waste management, and environmental compliance activities.

Attachments:

Supporting Information
COBRA Report
Economic Impact Report(s)
Community Infrastructure Report(s)
Summary of Scenario Environmental Impacts

Candidate Recommendation: Close NAVFAC EFA Northeast leased space in Lester, PA; consolidate NAVFAC EFA Northeast Philadelphia, PA with NAVFAC Mid-Atlantic Norfolk, VA; relocate NAVCRANECEN Lester, PA to Norfolk Naval Shipyard Norfolk, VA

Justification

✓Achieves minimization of long term leased administrative space and facilitates evolution of force structure and infrastructure organizational alignment

Military Value

✓Increases average military value from 65.74 to 66.45

✓Ranked 9 of 11 NAVFAC EFDs/EFAs in the Regional Support Activities function

Payback

✓One time costs	$15.23M
✓Net Implementation Savings:	$3.91M
✓Annual Recurring Savings:	$5.83M
✓Payback:	3 years
✓NPV Savings:	$57.48M

Impacts

✓Criteria 6: -447 jobs; < 0.1% job loss

✓Criteria 7: No substantial impact.

✓Criteria 8: No substantial impact.

✓Strategy
✓COBRA
✓Capacity Analysis/Data Verification
✓Military Value Analysis/Data Verification
✓JCSG/MilDep Recommended
✓Criteria 6-8 Analysis
✓De-conflicted w/JCSGs
✓De-conflicted w/MilDeps

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Candidate Recommendation # DON-0075/154

Candidate Recommendation: Close Naval Facilities (NAVFAC) Engineering Field Activity (EFA) Northeast leased space in Lester, PA. Consolidate NAVFAC EFA Northeast, Philadelphia, PA, with NAVFAC Mid-Atlantic, Norfolk, VA, and relocate Navy Crane Center (NAVCRANECEN), Lester, PA to Norfolk Naval Shipyard Norfolk, VA.

Justification: As the Navy increasingly moves toward accomplishing common management and support on a regionalized basis, it seeks opportunities to collocate those regional entities to align management concepts and efficiencies. This recommendation aligns NAVFAC commands to the Installation Management Region in Norfolk, VA. This alignment may allow for further consolidation in the future. NAVFAC EFA Northeast and NAVCRANECEN are located in leased space and this recommendation will achieve savings by moving from leased space to government-owned space. NAVFAC Engineering Command is in transformation and this recommendation facilitates the evolution of force structure and infrastructure organizational alignment. This recommendation will result in an increase in the average military value for the remaining NAVFAC EFD/EFA activities, and it relocates the other tenant activity to a site with functional synergy.

Payback: The total estimated one-time cost to the Department of Defense to implement this recommendation is $15.23 million. The net of all costs and savings during the implementation period is a cost of $3.91 million. Annual recurring savings to the Department after implementation are $5.83 million with a three-year payback. The net present value of the costs and savings to the Department over 20 years is a savings of $57.48 million.

Impacts:

Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 447 jobs (247 direct jobs and 200 indirect jobs) over the 2006-2011 period in the Philadelphia, PA Metropolitan Statistical Area, which is less than 0.1 percent of economic area employment.

Community Infrastructure Impact: A review of community attributes indicates there are no issues regarding the ability of the infrastructure of the community to support missions, forces, and personnel.

Environmental Impact: This recommendation has no substantial impact on air quality; cultural, archeological, or tribal resources; dredging; land use constraints or sensitive resource areas; marine mammals, resources or sanctuaries; noise; threatened or endangered species or critical habitat; waste management; water resources; or wetlands. This recommendation does not impact the costs of environmental restoration, waste management, and environmental compliance activities.

Attachments:

Supporting Information
COBRA Reports
Economic Impact Report(s)
Community Infrastructure Report(s)
Summary of Scenario Environmental Impacts

Candidate #DON-0078

Candidate Recommendation: Consolidate NAVRESREDCOM South, Fort Worth, TX with NAVRESREDCOM Midwest Great Lakes, IL

Justification

✓Facilitates Active and Reserve integration and rationalizes regional management structure for reserve readiness commands

Military Value

✓Increases average military value from 72.03 to 74.17

✓Ranked 7 of 7 REDCOMs in the Regional Support Activities function

Payback

✓One time costs	$650K
✓Net Implementation Savings:	$21.38M
✓Annual Recurring Savings:	$3.98M
✓Payback:	Immediate
✓NPV Savings:	$56.83M

Impacts

✓Criteria 6: -94 jobs; < 0.1% job loss

✓Criteria 7: No substantial impact.

✓Criteria 8: No substantial impact.

✓Strategy ✓Capacity Analysis/Data Verification ✓JCSG/MilDep Recommended ✓De-conflicted w/JCSGs

✓COBRA ✓Military Value Analysis/Data Verification ✓Criteria 6-8 Analysis ✓De-conflicted w/MilDeps

Draft Deliberative Document - For Discussion Purposes Only - Do Not Release Under FOIA

Candidate Recommendation # DON-0078

Candidate Recommendation: Consolidate Navy Reserve Readiness Command (NAVRESREDCOM) South, Fort Worth, TX, with NAVRESREDCOM Midwest, Great Lakes, IL.

Justification: As the Navy increasingly moves toward accomplishing common management and support on a regionalized basis, it seeks opportunities to collocate those regional entities to align management concepts and efficiencies. This recommendation aligns NAVRESREDCOMs to the Installation Management Regions in the United States, which may allow for more consolidation in the future. This recommendation will result in an increase in the average military value for the remaining NAVRESREDCOMs and ensures that each of the Installation Management Regions has an organization to manage reserve matters within the region.

Payback: The total estimated one-time cost to the Department of Defense to implement this recommendation is $650 thousand. The net of all costs and savings during the implementation period is a savings of $21.38 million. Annual recurring savings to the Department after implementation are $3.98 million with an immediate payback. The net present value of the costs and savings to the Department over 20 years is a savings of $56.83 million.

Impacts:

Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 94 jobs (58 direct jobs and 36 indirect jobs) over the 2006-2011 period in the Fort Worth-Arlington, TX Metropolitan Statistical Area, which is less than 0.1 percent of economic area employment.

Community Infrastructure Impact: A review of community attributes indicates there are no issues regarding the ability of the infrastructure of the community to support missions, forces, and personnel.

Environmental Impact: This recommendation has no substantial impact on air quality; cultural, archeological, or tribal resources; dredging; land use constraints or sensitive resource areas; marine mammals, resources or sanctuaries; noise; threatened or endangered species or critical habitat; waste management; water resources; or wetlands. This recommendation

does not impact the costs of environmental restoration, waste management, and environmental compliance activities.

Attachments:

Supporting Information
COBRA Reports
Economic Impact Report(s)
Community Infrastructure Report(s)
Summary of Scenario Environmental Impacts

Candidate #DON-0156

Candidate Recommendation: Consolidate NAVRESREDCOM, Northeast Newport, RI with NAVRESREDCOM Mid-Atlantic Washington DC and relocate to NAVSTA Norfolk, VA

Justification

✓Facilitates Active and Reserve integration and rationalizes regional management structure for reserve readiness commands

Military Value

✓Increases average Military Value 72.03 to 72.93

✓ Ranked 5 of 7 REDCOMs in the Regional Support Activities function

Payback

✓One time costs	$1.98M
✓Net Implementation Savings:	$11.76M
✓Annual Recurring Savings:	$3.00M
✓Payback:	1 Year
✓NPV Savings:	$38.64M

Impacts

✓Criteria 6: -185 jobs; < 0.1% job loss

✓Criteria 7: No substantial impact.

✓Criteria 8: No substantial impact.

✓Strategy ✓Capacity Analysis/Data Verification ✓JCSG/MilDep Recommended ✓De-conflicted w/JCSGs

✓COBRA ✓Military Value Analysis/Data Verification ✓Criteria 6-8 Analysis ✓De-conflicted w/MilDeps

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Candidate Recommendation # DON-0156

Candidate Recommendation: Consolidate Navy Reserve Readiness Command (NAVRESREDCOM) Northeast, Newport, RI with NAVRESREDCOM Mid-Atlantic, Washington, DC, and relocate to Naval Station, Norfolk, VA.

Justification: As the Navy increasingly moves toward accomplishing common management and support on a regionalized basis, it seeks to collocate those regional entities to align management concepts and efficiencies. The consolidation of the two NAVRESREDCOMs and relocation to Naval Station Norfolk aligns NAVRESREDCOMs to the Installation Management Regions in the United States. This alignment may allow for more consolidation in the future. This recommendation will result in an increase in the average military value for the remaining NAVRESREDCOMs and ensures that each of the Installation Management Regions has an organization to manage reserve matters within the region.

Payback: The total estimated one-time cost to the Department of Defense to implement this recommendation is $1.98 million. The net of all costs and savings during the implementation period is a cost of $11.76 million. Annual recurring savings to the Department after implementation are $3.0 million with a one-year payback. The net present value of the costs and savings to the Department over 20 years is a savings of $38.64 million.

Impacts:

Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 114 jobs (49 direct jobs and 65 indirect jobs) over the 2006-2011 period in the Providence-New Bedford-Fall River, RI-MA Metropolitan Statistical Area, which is less than 0.1 percent of economic area employment.

Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 71 jobs (43 direct jobs and 28 indirect jobs) over the 2006-2011 period in the Washington-Arlington-Alexandria, DC-VA-MD-WV Metropolitan Statistical Area, which is less than 0.1 percent of economic area employment.

Community Infrastructure Impact: A review of community attributes indicates there are no issues regarding the ability of the infrastructure of the community to support missions, forces, and personnel.

Environmental Impact: This recommendation has no substantial impact on air quality; cultural, archeological, or tribal resources; dredging; land use constraints or sensitive resource areas; marine mammals, resources or sanctuaries; noise; threatened or endangered species or critical habitat; waste management; water resources; or wetlands. This recommendation does not impact the costs of environmental restoration, waste management, and environmental compliance activities.

Attachments:

Supporting Information
COBRA Report
Economic Impact Report(s)
Community Infrastructure Report(s)
Summary of Scenario Environmental Impacts

THE UNDER SECRETARY OF DEFENSE

3010 DEFENSE PENTAGON
WASHINGTON, DC 20301-3010

ACQUISITION,
TECHNOLOGY
AND LOGISTICS

JAN 27 2005

MEMORANDUM FOR INFRASTRUCTURE STEERING GROUP (ISG) MEMBERS
CHAIRS, JOINT CROSS SERVICE GROUPS (JCSG)

SUBJECT: Read Ahead Material for the January 28, 2005, ISG Meeting

The Infrastructure Steering Group will meet on January 28, 2005, at 10:30 a.m. in 3D-1019. The meeting's primary focus will be on candidate recommendations submitted by the Industrial, Headquarters and Support Activities (H&SA), Medical, and Supply & Storage JCSGs as well as the Department of Army and Department of Navy. There are 146 candidate recommendations on the agenda. Other agenda items include the standard process overview, the IEC meeting, and a brief conflict resolution update.

For your advance preparation, I am attaching the briefing slides and conflict review information. Details on the candidate recommendations were provided earlier in the week.

There are 972 scenarios registered in the tracking tool as of January 14, 2004. A summary of scenarios registered, broken out by category, is at TAB 1. Categorization of all scenarios and the Registered Scenario report are on a disc at TAB 2.

for Michael W. Wynne
Acting USD (Acquisition, Technology & Logistics)
Chairman, Infrastructure Steering Group

Attachment:
As stated

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BRAC 2005

Briefing to the
Infrastructure Steering Group

January 28, 2005

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Purpose

- Process Overview
- Summary of Conflict Review
- Candidate Recommendations
  - Summary of ISG Actions to date
  - Industrial (5)
  - Headquarters and Support Activities (5)
  - Medical (1)
  - Supply & Storage (1)
  - USA (96)
  - DoN (38)

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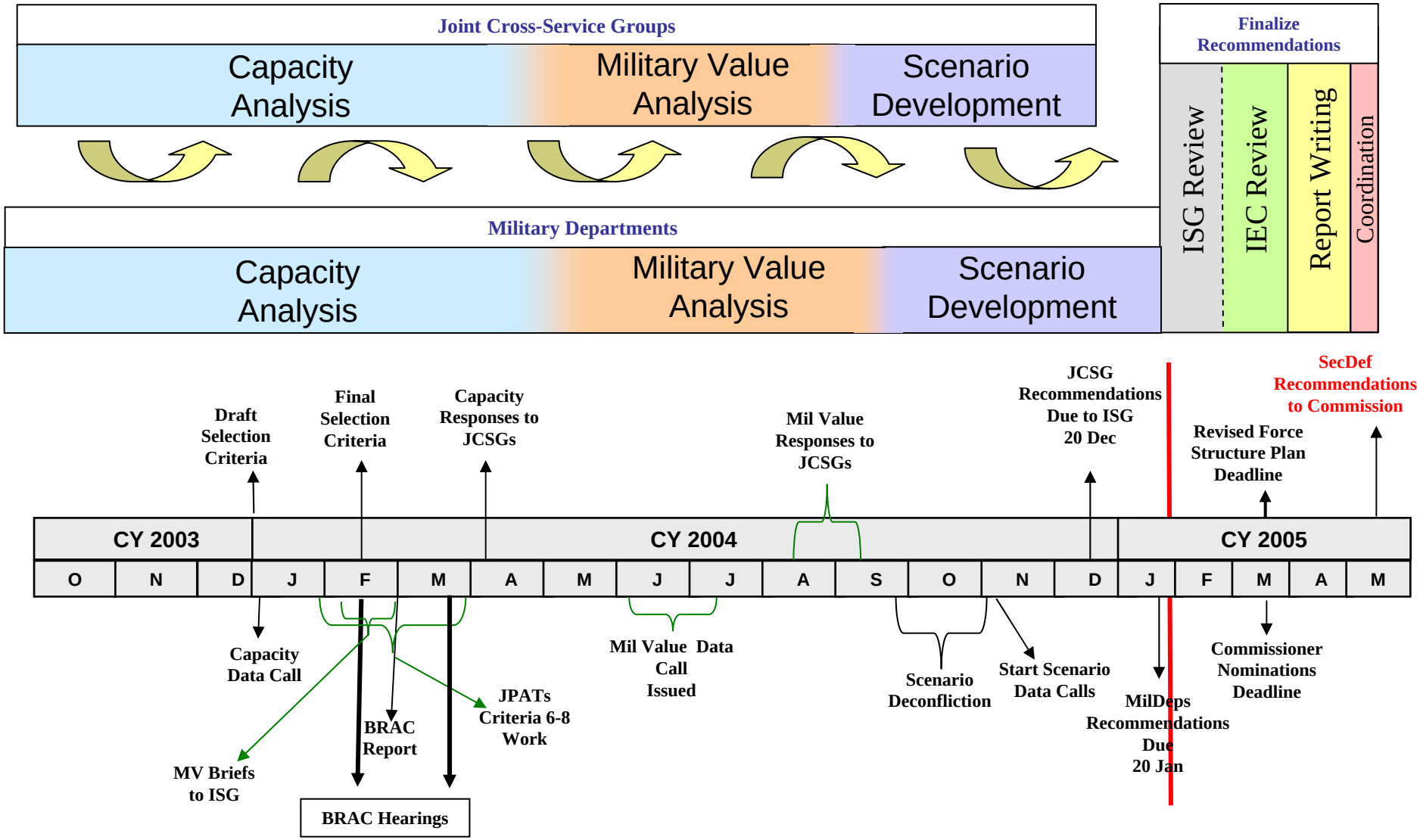
Process Overview



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Summary of Conflict Review

- As of 14 Jan 05 - 972 Registered Scenarios
  - 0 New Conflicting Scenarios
  - 114 Old Conflicts Settled
  - 8 Not Ready for Categorization
  - 637 Independent
  - 41 Enabling
  - 172 Deleted

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Candidate Recommendation

Projected Briefings to ISG (as of 24Jan)

Group	Total	7 Jan	14 Jan	21 Jan	28 Jan	4 Feb	11 Feb	25 Feb
E&T	30						15	15
H&SA	53	16		3	5	5	12	12
IND	42			10	5	7	12	8
INTEL	3						3	
MED	19		8		1		4	6
S&S	7				1		3	3
TECH	11					1	4	6
ARMY	150				96	25	29	
DoN	60				38		5	17
USAF	60				0	20	26	14

Legend:

Approved	Disapproved	Hold	Pending
(37)	(0)	(0)	(398)

Industrial Joint Cross Service Group

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Ship Repair #'s IND-0019, 0030 and 0024

- Two of these Three Candidate Recommendations are Navy "followers," which Relocate the Navy Ship Intermediate-Level Maintenance Function Consistent with DON Ship Home Port Change Scenarios:
  - IND-0019: Close Ship Intermediate Maintenance Activity, Pascagoula, MS by relocating the ship intermediate repair function to SIMA, Mayport, FL
  - IND-0030: Close Ship Intermediate Maintenance Activity, Ingleside, TX by relocating the ship intermediate repair function to SIMA, San Diego, CA
- IND-0024: Realigns Ship Intermediate Maintenance Activity, Norfolk, VA by relocating the ship intermediate maintenance function to Norfolk Naval Shipyard:
  - This Candidate Recommendation is only worthwhile if Norfolk Naval Shipyard is not in the Working Capital Fund, which Requires Changing PBD 702
- Attached "Quad Charts" Provide Details for Each

Candidate # IND-0019

Candidate Recommendation: Close SIMA PASCAGOULA MS by relocating the ship intermediate repair function to SIMA MAYPORT FL.

Justification	Military Value
■ Reduces excess capacity ■ Responds to mission elimination • Supports DON-0002; if DON-0002 does not become a recommendation, this recommendation should be dropped.	■ SIMA PASCAGOULA MS 9th of 13 ■ SIMA MAYPORT FL 6th of 13
Payback	**Impacts**
■ One-time cost: $1,906K ■ Net implementation savings: $94,070K ■ Annual recurring savings: $17,320K ■ Payback time: Immediate ■ NPV (savings): $248,435K	■ Criteria 6: -346 jobs (191 direct, 155 indirect); 0.5% ■ Criteria 7: No issues ■ Criteria 8: No impediments

✓ Strategy
✓ COBRA
✓ Capacity Analysis / Data Verification
✓ Military Value Analysis / Data Verification
✓ JCSG/MilDep Recommended
✓ Criteria 6-8 Analysis
✓ De-conflicted w/JCSGs
✓ De-conflicted w/MilDeps

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Candidate # IND-0030

Candidate Recommendation: Close SIMA NRMF INGLESIDE TX by relocating the ship intermediate repair function for all MCM/MHC to SIMA SAN DIEGO CA.

Justification

- Reduce excess capacity
- Responds to mission elimination
  - Enables DON-0032; if DON-0032 does not become a recommendation, this recommendation should be dropped.

Military Value

- SIMA NRMF INGLESIDE TX 7 of 13 SIMAs
- SIMA San Diego 1 of 13 SIMAs
- Military judgment: Removes excess capacity when Fleet units (maintenance requirement) are realigned and provides more efficient use of remaining capacity.

Payback

- One-time cost: $2.878M
- Net implementation savings: $106.931M
- Annual recurring savings: $30.94M
- Payback time: Immediate
- NPV (savings): $385.5M

Impacts

- Criteria 6: - 842 jobs (395 direct, 447 indirect); 0.38%
- Criteria 7: Increased housing cost in San Diego.
- Criteria 8: No Impediments.

✓ Strategy
✓ COBRA
✓ Capacity Analysis / Data Verification
✓ Military Value Analysis / Data Verification
✓ JCSG/MilDep Recommended
✓ Criteria 6-8 Analysis
✓ De-conflicted w/JCSGs
✓ De-conflicted w/MilDeps

Candidate # IND-0024

Candidate Recommendation: Realign SIMA NORFOLK VA by relocating intermediate ship maintenance function to NAVSHIPYD NORFOLK VA.

Justification

- Reduce excess capacity
- Synergy of collocation
- Consolidating depot and intermediate maintenance only worthwhile if NAVSHPYD Norfolk is not in Working Capital Fund
  - Requires changing PBD 702

Military Value

- SIMA NORFOLK and NAVSHIPYD NORFOLK are not peers, so direct comparison is not meaningful.
- NAVSHIPYD is 2nd of 9 Shipyards and collocation of depot and intermediate maintenance provides highest overall military value to the Department.

Payback

One-time cost:	$2,437K
Net implementation savings:	$30,618K
Annual recurring savings:	$7,371K
Payback time:	Immediate
NPV (savings):	$96,626K

Impacts

- Criteria 6: -209 jobs (95 direct, 114 indirect); <0.1%
- Criteria 7: No issues
- Criteria 8: No impediments

✓ Strategy
✓ COBRA
✓ Capacity Analysis / Data Verification
✓ Military Value Analysis / Data Verification
✓ JCSG/MilDep Recommended
✓ Criteria 6-8 Analysis
✓ De-conflicted w/JCSGs
✓ De-conflicted w/MilDeps

MUNITIONS & ARMAMENTS

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CANDIDATE RECOMMENDATIONS

- Close Hawthorne Army Depot
- Close Mississippi Army Ammunition Plant

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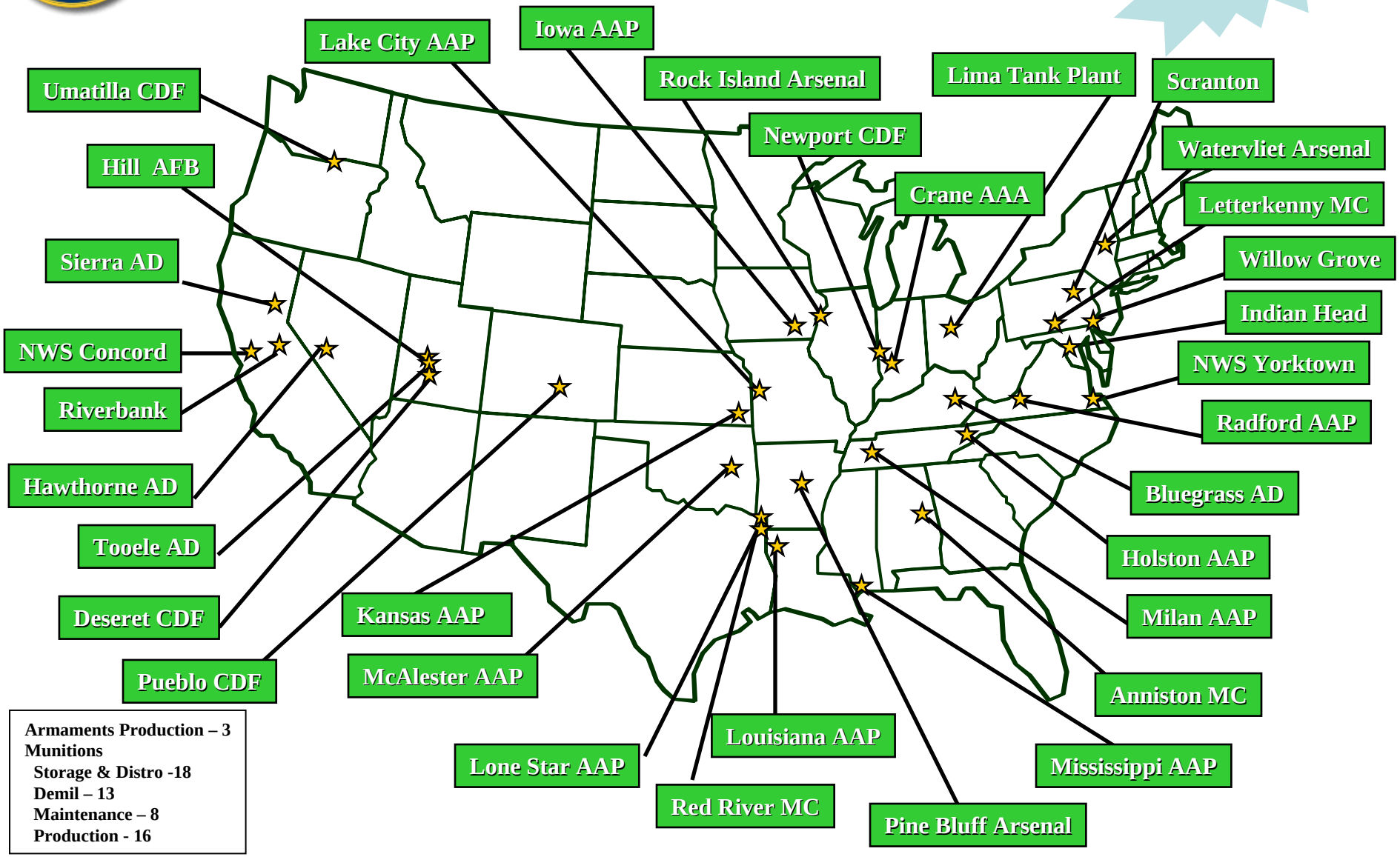
MUNITIONS SITES

33 Sites



Armaments Production – 3
Munitions
- **Storage & Distro -18**
- **Demil – 13**
- **Maintenance – 8**
- **Production - 16**

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MUNITIONS &ARMAMENTS SUBGROUPS

✓ ***Functions/sites***

- **Armaments Production - 3**
- **Munitions Storage & Distribution – 18**
- **Munitions Demilitarization – 13**
- **Munitions Maintenance – 8**
- **Munitions Production – 16**

Artillery – 8	Bombs – 3
CAD/PAD – 1	Cluster Bombs – 3
Energetics – 4	Medium Caliber – 3
Metal Parts – 4	Mines – 4
Missiles – 6	Mortars – 5
Pyro/Demo – 9	Rockets – 4
Small Caliber – 1	Tank - 2
Torpedoes – 1	

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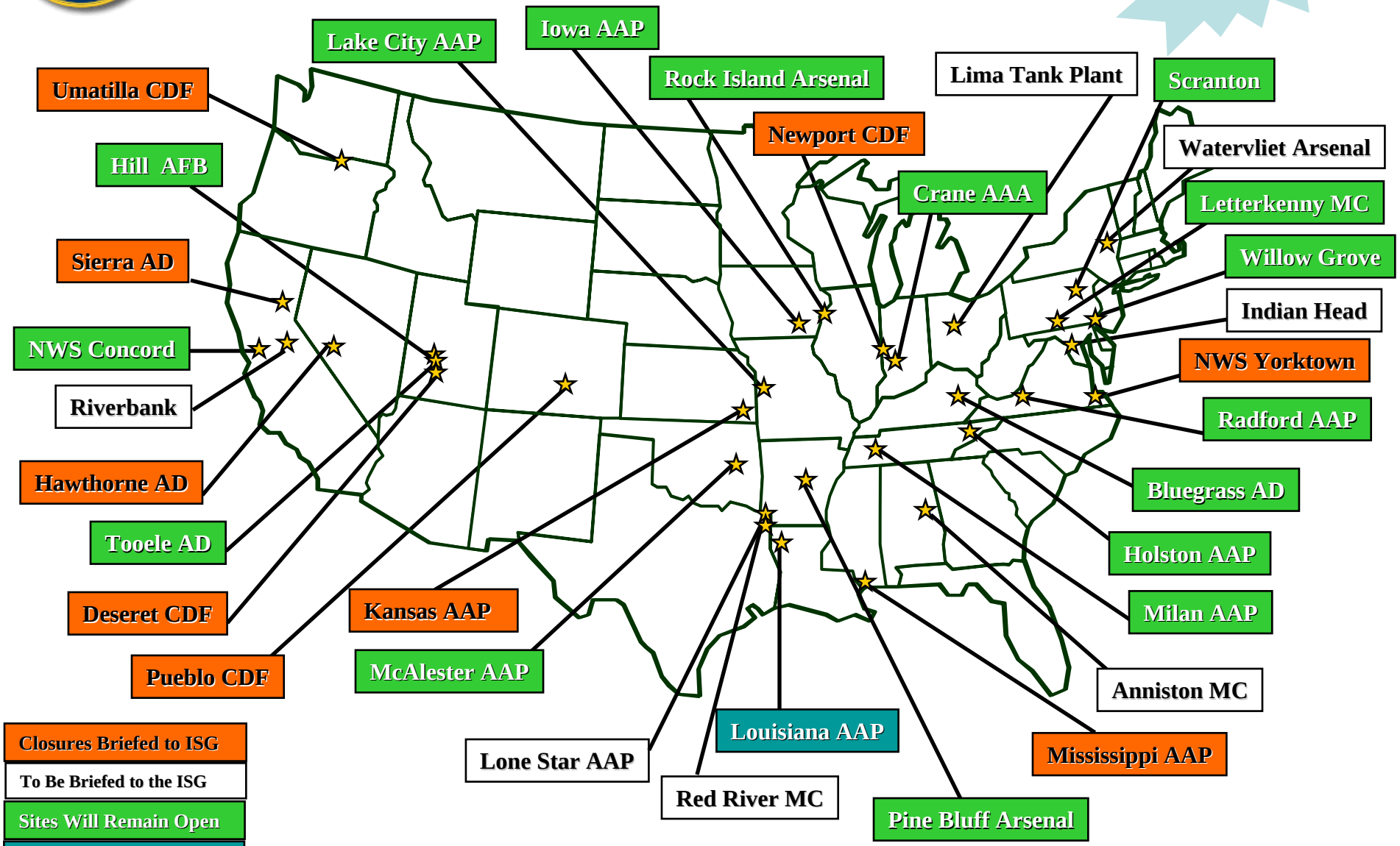
MUNITIONS SITES

17/33 Sites



Closures Briefed to ISG
To Be Briefed to the ISG
Sites Will Remain Open
Removed From Analysis

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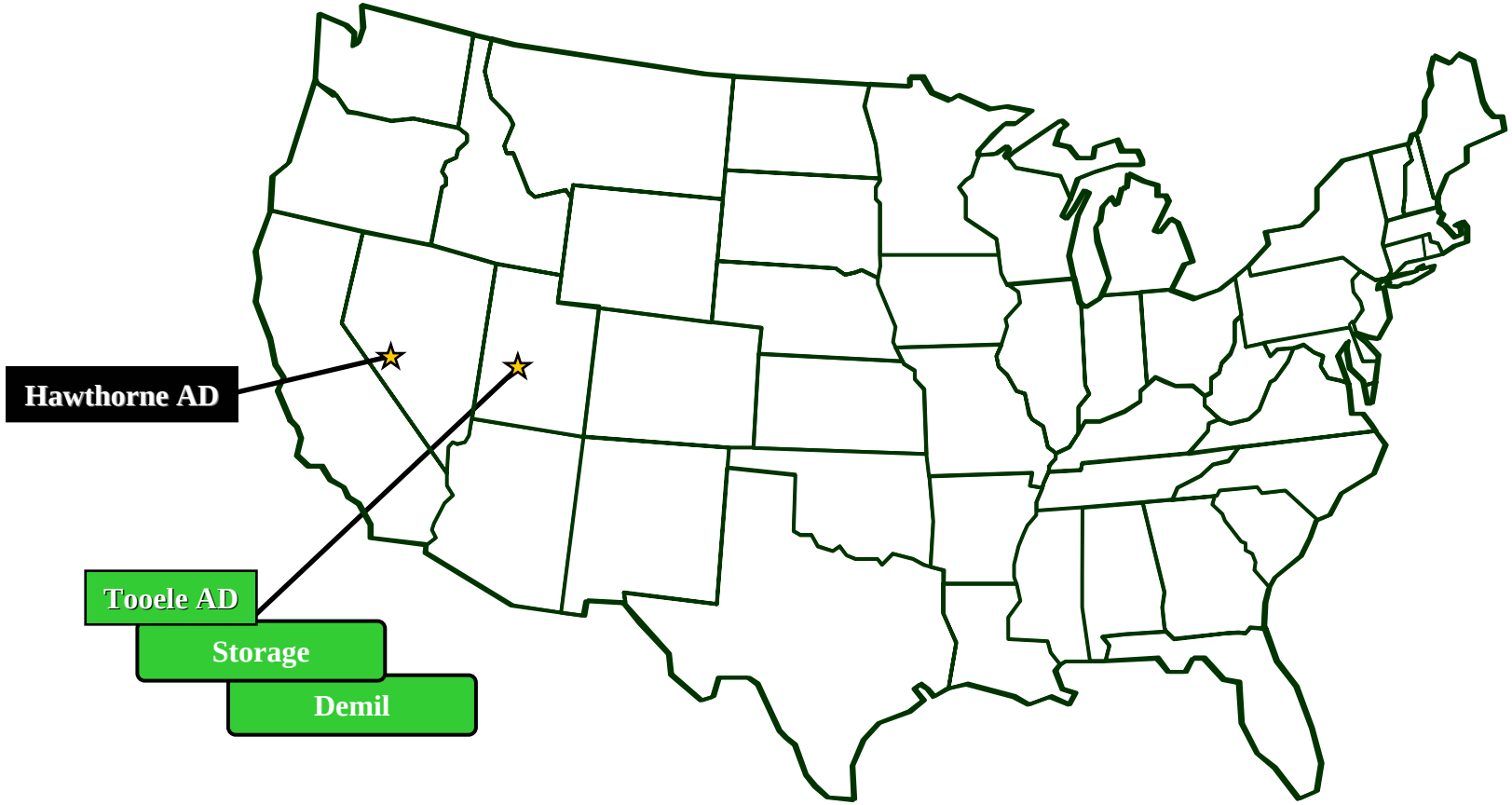
CLOSE HAWTHORNE ARMY DEPOT



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#IND-0108: HAWTHORNE ARMY DEPOT

Candidate Recommendation: Close Hawthorne Army Depot, NV. Relocate Storage and Demilitarization functions to Tooele Army Depot, UT.

Justification	Military Value
✓ Capacity and capability for Storage and Demil exists at numerous munitions sites. ✓ Closure reduces redundancy and removes excess from the Industrial Base ✓ Allows DoD to create centers of excellence and establish deployment networks that support readiness for all Services	✓ Hawthorne: Storage/Dist, 2nd of 23; Demil 1st of 13 ✓ Tooele: Storage/Dist 5th of 23; Demil 2nd of 13 ✓ Military judgment tips scale to Toole because of support to readiness, accessibility and ease of out-loading.

Payback		Impacts
✓ One-Time Cost:	$100.98M	✓ Criterion 6: -146 jobs (86 Direct, 60 Indirect); 0.06%
✓ Net Implementation Savings:	$139.42M	✓ Criterion 7: No Issues
✓ Annual Recurring Savings:	$74.98M	✓ Criterion 8: Air quality, historic, land constraints, threatened species, water, and waste mgmt. No impediments.
✓ Payback Period:	Immediately	
✓ NPV (savings):	$833.75M	

✓ Strategy ✓ Capacity Analysis / Data Verification ✓ JCSG/MilDep Recommended ✓ De-conflicted w/JCSGs
✓ COBRA ✓ Military Value Analysis / Data Verification ✓ Criteria 6-8 Analysis ✓ De-conflicted w/MilDeps

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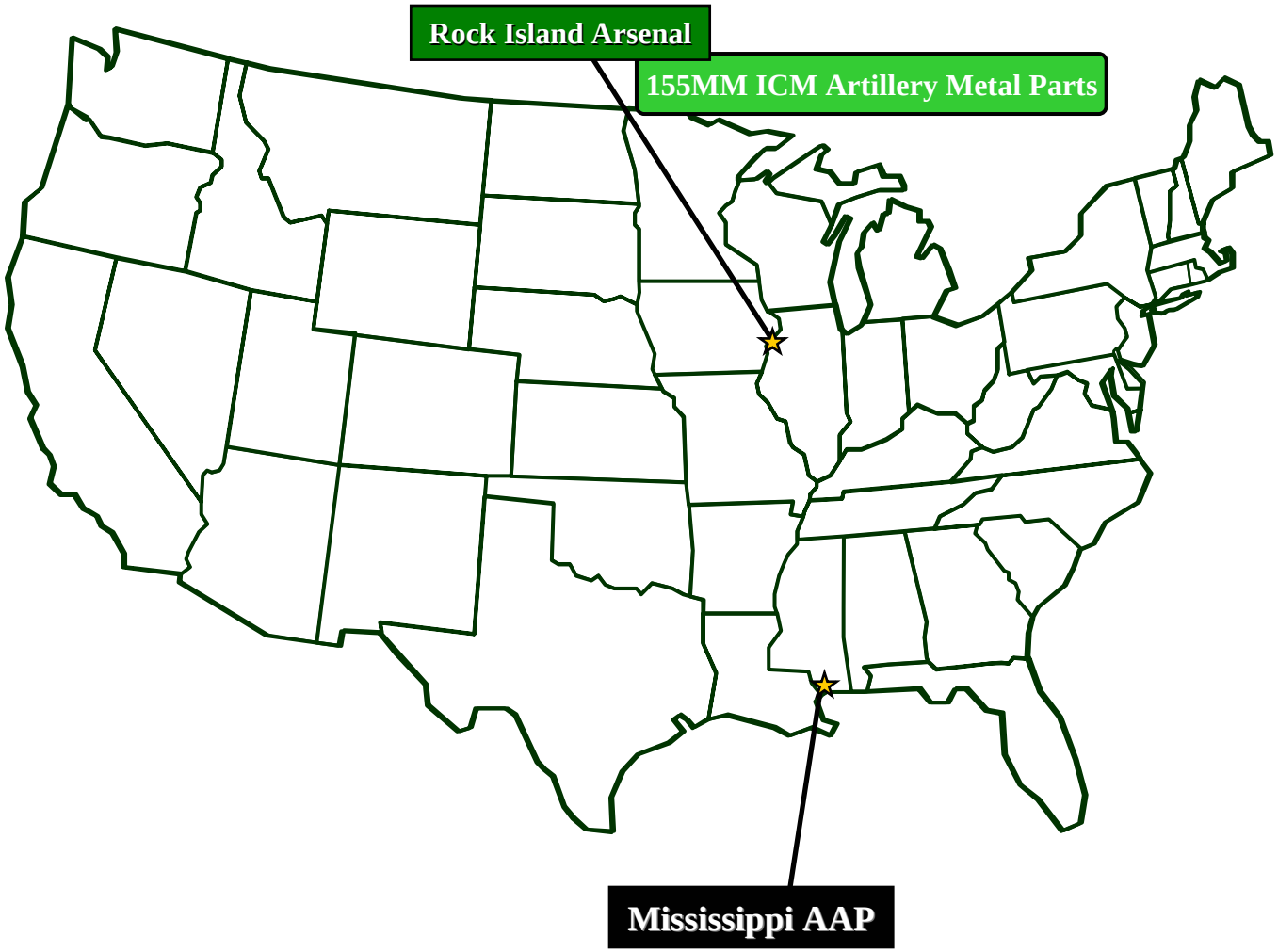
CLOSE MISSISSIPPI AAP



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#IND-0110: MISSISSIPPI AAP

Candidate Recommendation: Close Mississippi Army Ammunition Plant, MS. Relocate the 155MM ICM artillery metal parts functions to Rock Island Arsenal, IL.

Justification	Military Value
■ Four sites within the Industrial Base produce munitions metal parts ■ Closure allows DoD to generate efficiencies and nurture partnership with multiple sources in the private sector	■ Mississippi AAP ranked 3rd of 4 for metal parts production ■ Rock Island ranked 1st of 3 for armaments production ■ Military judgment deems Rock Island as most cost efficient destination for this mission
Payback	**Impacts**
■ One-time cost: $45.5M ■ Net implementation cost : $2.2M ■ Annual recurring savings: $8.6M ■ Payback time: 5 years ■ NPV (savings): $76.6M	■ Criteria 6: -88 jobs (54 direct, 34 indirect); 0.54% ■ Criteria 7: No issues ■ Criteria 8: Air, historic, endangered species, and waste mgmt issues. No Impediments.

✓ Strategy
✓ COBRA
✓ Capacity Analysis / Data Verification
✓ Military Value Analysis / Data Verification
✓ JCSG/MilDep Recommended
✓ Criteria 6-8 Analysis
✓ De-conflicted w/JCSGs
✓ De-conflicted w/MilDeps

Headquarters & Support Activities
Joint Cross Service Group

HSA JCSG

Geo-clusters & Functional

- Correctional Facilities
- Civilian Personnel Offices
- Defense Agencies
- Financial Management (7 Jan 05)
- Military Personnel Centers (7 Jan 05)
- ✓ Installation Management (14 of 15)

Mobilization

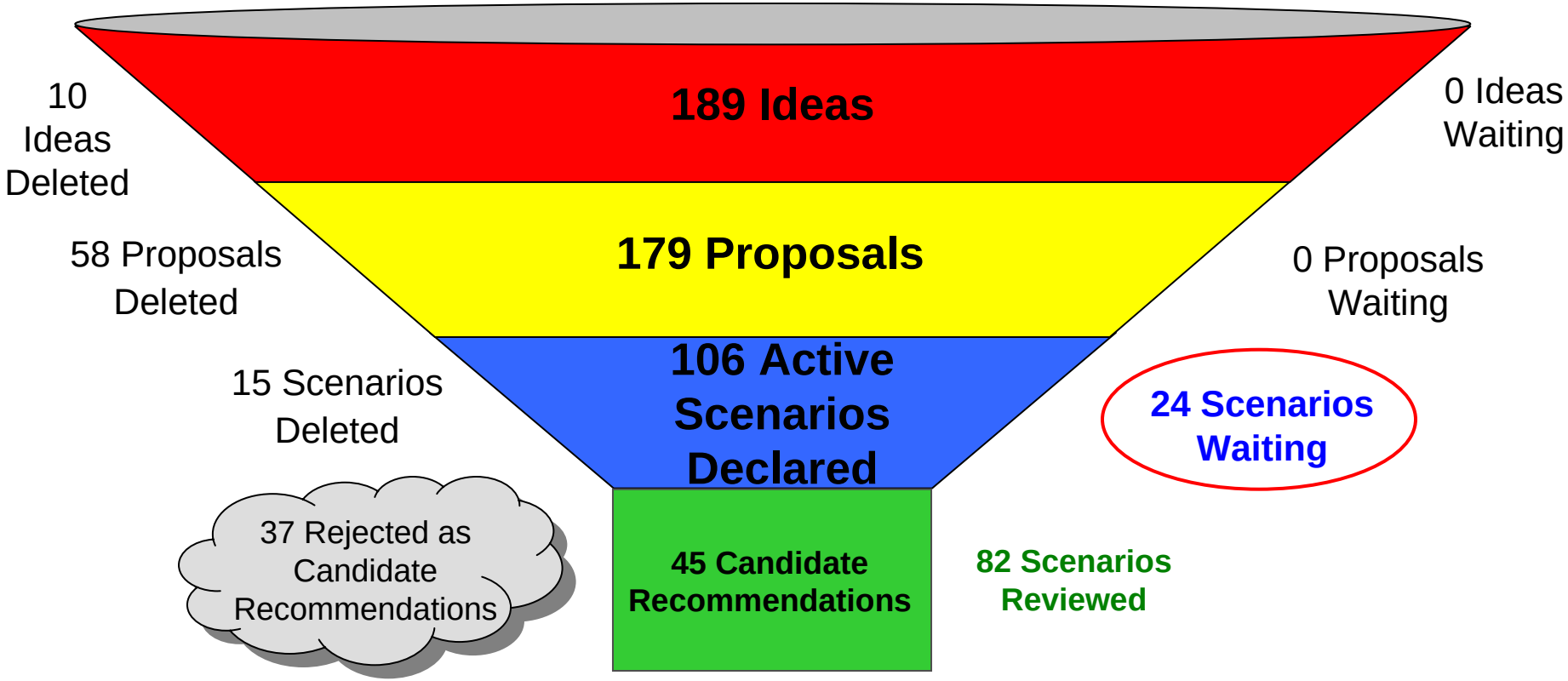
- Mobilization

Major Admin & HQ

- ✓ Combatant Commands/ Service Component Commands (3 of 5)
- Major Admin & HQ (3 of 16) (21 Jan 05)
- Reserve & Recruiting Commands

Statistics

HSA JCSG Currently has:



19 ISG Approved & Prep for IEC	__ ISG Approved, but on Hold for Enabling Scenario	__ ISG On Hold for Addl Info or Related Candidate Recommendation	__ Note Conflict(s) to be Considered & Resolved	__ ISG Disapproved

TRADOC

Co-locate TRADOC
@ Ft. Eustis
HSA-0057
MAH-COCOMs-0003

HSA-0057: Relocate TRADOC

Candidate Recommendation: Realign Fort Monroe, VA, by relocating all of the Army Training and Doctrine Command (TRADOC), except the Army Accessions Command and the Army Cadet Command, to Fort Eustis, VA.

Justification

- ✓ Merges common support functions.
- ✓ Enables USA-0113 (closes Ft. Monroe)
- ✓ 427 Admin Buildable acres at Ft. Eustis, VA. 173 Undetermined-Use acres at Ft. Story, VA.
- ✓ MILCON required.

Military Value

- ✓ Ft. Eustis is 43 of 147
- ✓ Ft. Monroe is 100 of 147

Payback

✓ One Time Cost:	$78.323M
✓ Net Implementation Cost:	$55.8M
✓ Annual Recurring Savings:	$14.0M
✓ Payback Period:	6 yrs
✓ NPV (Savings:	$ 78.8M

Impacts

- ✓ Criterion 6. - 425 jobs (166 direct/259 indirect); < 0.1%
- ✓ Criterion 7. No issues
- ✓ Criterion 8. Air Quality at Fort Eustis

✓ Strategy ✓ Capacity Analysis / Data Verification ❑ JCSG/MilDep Recommended ✓ De-conflicted w/JCSGs
✓ COBRA ✓ Military Value Analysis / Data Verification ✓ Criteria 6-8 Analysis ✓ De-conflicted w/MilDeps

FORSCOM

~~Relocate FORSCOM @ Ft. Eustis HSA-0055 MAH-COCOMs-0008~~ OR ~~Relocate FORSCOM @ Peterson AFB HSA-0060 MAH-COCOMs-0009~~ OR ~~Relocate FORSCOM @ Ft. Carson HSA-0102 MAH-COCOMs-0012~~ OR **Relocate FORSCOM @ Pope AFB** HSA-0124 MAH-COCOMs-0014 ✓

HSA-0124 : Relocate FORSCOM

Candidate Recommendation: Realign Ft. McPherson, GA, by relocating the Forces Command Headquarters (FORSCOM HQ) to Pope Air Force Base, NC.

Justification

- ✓ Enables USA-0112 (closes McPherson)
- ✓ Locates near XVIII ABN Corps, 82nd ABN Division, & USA SOC.
- ✓ Fulfills Transformational Options to consolidate HQs at a single location and eliminate stand-alone HQs.

Military Value

- ✓ Pope AFB is 29th of 147
- ✓ Ft. McPherson is 102nd of 147

Payback

✓ One Time Cost:	$ 92.5M
✓ Net Implementation Cost:	$ 64.7M
✓ Annual Recurring Savings:	$ 15.3M
✓ Payback Period:	7 yrs
✓ NPV (Savings):	$ 83.7M

Impacts

- ✓ Criterion 6: -2,731 jobs (1614 direct, 1117 indirect); 0.10 %.
- ✓ Criterion 7: Housing, medical, crime, and education issues. On balance, action should proceed.
- ✓ Criterion 8: Endangered species, wetlands, land use constraints. On balance, action should proceed.

✓ Strategy ✓ Capacity Analysis / Data Verification ✓ JCSG/MilDep Recommended ✓ De-conflicted w/JCSGs
✓ COBRA ✓ Military Value Analysis / Data Verification ✓ Criteria 6-8 Analysis ✓ De-conflicted w/MilDeps

USARPAC

(US Army Pacific)

Co-locate USARPAC w/ PACFLT & PACAF
@ Pearl Harbor
HSA-0050
MAH-COCOMs-0002
✓
E

← **OR** →

~~**Relocate USARPAC**~~
~~**@ Schofield Barracks**~~
~~HSA-0110~~
~~MAH-COCOMs-0013~~

HSA-0050: Co-locate USARPAC with PACFLT and PACAF

Candidate Recommendation: Realign Fort Shafter, HI, by relocating USARPAC HQ and the Army Installation Management Agency (IMA) Region Pacific to Naval Station Pearl Harbor, HI.

Justification

- ✓ Co-locates three PACOM service component commands in the Geo-cluster which will reduce footprint, improve interoperability, and realize savings through shared common support functions.
- ✓ Enables USA-0120 (close Ft. Shafter)

Military Value

- ✓ Fort Shafter 117th of 147
- ✓ NAVSTA Pearl Harbor 76th of 147

Payback

✓ One Time Cost:	$101.9M
✓ Net Implementation Cost:	$104.4M
✓ Annual Recurring Cost:	$ 0.04M
✓ Payback Period:	NEVER
✓ NPV (cost):	$ 93.1M

Impacts

- ✓ Criterion 6: -50 jobs (25 direct, 25 indirect); <0.01%
- ✓ Criterion 7: No issues
- ✓ Criterion 8: Historic landmark issues

✓ Strategy ✓ Capacity Analysis / Data Verification ✓ JCSG/MilDep Recommended ✓ De-conflicted w/JCSGs
✓ COBRA ✓ Military Value Analysis / Data Verification ✓ Criteria 6-8 Analysis ✓ De-conflicted w/MilDeps

Installation Management

Joint Bases (JB)

JB @ Dix/McGuire/Lakehurst
HSA-0011
GC-IM-0003 ✓

JB @ Bragg/Pope
HSA-0009
GC-IM-0001 ✓

JB @ Elmendorf/Richardson
HSA-0015
GC-IM-0007 ✓

JB @ Andrews/Washington
HSA-0012
GC-IM-0004 ✓

JB @ Anacostia/Bolling/NRL
HSA-0013
GC-IM-0005 ✓

JB @ Myer/Henderson Hall
HSA-0014
GC-IM-0006 ✓

JB @ Pearl Harbor/Hickam
HSA-0016
GC-IM-0008 ✓

JB @ Monmouth/Earle Colts Neck
HSA-0075
GC-IM-0018 ✓

JB @ Dobbins/Atlanta
HSA-0119
GC-IM-0019 ✓

JB @ Lewis/McChord
HSA-0010
GC-IM-0002 ✓

Consolidations

Consolidate Charleston AFB & NWS Charleston
HSA-0032
GC-IM-0009 ✓

Consolidate Lackland AFB, Ft. Sam Houston, & Randolph AFB
HSA-0017
GC-IM-0014 ✓

Consolidate Anderson AFB & COMNAVMARIANNAS Guam
HSA-0127
GC-IM-0021

Consolidate South Hampton Roads Installations
HSA-0034
GC-IM-0012 ✓

Consolidate North Hampton Roads Installations
HSA-0033
GC-IM-0013 ✓

HSA-0014: Establish Joint Base Myer-Henderson Hall

Candidate Recommendation: Realign Henderson Hall by relocating the installation management functions/responsibilities to Ft Myer, establishing Joint Base Myer-Henderson Hall. The U.S. Army will assume responsibility for all Base Operating Support (BOS) (with the exceptions of Health and Military Personnel Services) and the O&M portion of Sustainment, Restoration and Modernization (SRM) for the new joint base.

Justification

- ✓ Installation management mission consolidation eliminates redundancy and creates economies of scale.
- ✓ Potential for personnel and footprint reductions (minimum of 13 positions and associated footprint).
- ✓ Maximizes joint utilization of infrastructure.
- ✓ Fuses synergy-type efficiencies to maximize potential for cost reductions and improved services

Military Value

- ✓ Comparison of BASOPS missions using Military Value model:
  - ✓ Ft Myer - .172
  - ✓ Henderson Hall - .125

Payback

✓ One time costs:	$481K
✓ Net Implementation savings:	$5.4M
✓ Annual Recurring savings:	$1.2M
✓ Payback period:	Immediate
✓ NPV (savings):	$16.4M

Impacts

- ✓ Criterion 6: -21 jobs (13 direct/8 indirect); Less than 0.1%
- ✓ Criterion 7: No issues
- ✓ Criterion 8: No impediments

✓ Strategy
✓ COBRA
✓ Capacity Analysis / Data Verification
✓ Military Value Analysis / Data Verification
✓ JCSG/MilDep Recommended
✓ Criteria 6-8 Analysis
✓ De-conflicted w/JCSGs
✓ De-conflicted w/MilDeps

HSA-0119: Establish Joint Base Dobbins-Atlanta

Candidate Recommendation: Realign Naval Air Station Atlanta by relocating the installation management functions/responsibilities to Dobbins ARB, establishing Joint Base Dobbins-Atlanta. The U.S. Air Force will assume responsibility for all Base Operating Support (BOS) (with the exceptions of Health and Military Personnel Services) and the O&M portion of Sustainment, Restoration and Modernization (SRM) for the new joint base.

Justification

- ✓ Installation management mission consolidation eliminates redundancy and creates economies of scale.
- ✓ Good potential for personnel and footprint reductions (minimum of 45 positions and associated footprint).
- ✓ Fuses synergy-type efficiencies to maximize potential for cost reductions and improved services.

Military Value

- ✓ Comparison of BASOPS missions using Military Value model:
  - ✓ Dobbins ARB - .188
  - ✓ NAS Atlanta - .145
- ✓ Enhances jointness

Payback

✓ One time costs:	$1.2M
✓ Net Implementation savings:	$16.2M
✓ Annual Recurring savings:	$3.8M
✓ Payback period:	Immediate
✓ NPV (savings):	$50.3M

Impacts

✓Criterion 6: -74 jobs (45 direct/29 indirect); < 0.1%

✓Criterion 7: No issues regarding community infrastructure

✓Criterion 8: No known environmental impediments with this recommendation

✓ Strategy
✓ COBRA
✓ Capacity Analysis / Data Verification
✓ Military Value Analysis / Data Verification
✓ JCSG/MilDep Recommended
✓ Criteria 6-8 Analysis
✓ De-conflicted w/JCSGs
✓ De-conflicted w/MilDeps

Medical
Joint Cross Service Group

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Medical Joint Cross Service Group

Healthcare Education & Training

- Enlisted Medical Training
- Officer Medical Ed

Healthcare Services

- Primary Care
- Specialty Care
- **Inpatient**

Healthcare Research, Development & Acquisition

- Aerospace Operational Med
- Combat Casualty Care
- Hyperbaric and Diving Medicine
- IM/IT Acquisition
- Medical Biological Defense
- Medical Chemical Defense

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Candidate #MED-0030 USUHS

Candidate Recommendation: Close the Uniform Services University of Health Sciences (USUHS) at the National Naval Medical Center (NNMC) Bethesda, MD.

Justification

- ✓ Reduces excess capacity
- ✓ USUHS 3 times more costly than scholarships.
- ✓ The civilian sector offers alternatives for educating military physicians.
- ✓ Redistributes military providers (faculty) to patient care and operational mission.

Military Value

- ✓ Average military value of education and training activities of the MHS increases from 32.43 to 32.63 without USUHS.

Payback

- ✓ One Time Cost: $38,722K
- ✓ Net Implementation Savings: $34,379K
- ✓ Annual Recurring Savings: $58,091K
- ✓ Payback Period: 1 year
- ✓ NPV (savings): $574,679K

Impacts

- ✓ Criteria 6: -3,561 jobs (1998 direct, 1563 indirect; 0.49%)
- ✓ Criteria 7: No issues
- ✓ Criteria 8: No impediments
- ✓ Other Risks:
  - ✓Title 10 prohibits closure of USUHS
  - ✓Expansion of scholarship program by ~161 students.

✓ Strategy ✓ Capacity Analysis / Data Verification ✓ JCSG/MilDep Recommended ✓ De-conflicted w/JCSGs
✓ COBRA ✓ Military Value Analysis / Data Verification ✓ Criteria 6-8 Analysis ✓ De-conflicted w/MilDeps

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Financial: Medical

Proposal Title	1 Time Cost	Total 1-6 yr Net Cost	NPV Savings
To date:	$20,329K	-$158,521K	$460,428K
MEDCR-0030 USUHS	$38,722K	-$34,379K	$574,679K
Totals	$59,051K	-$192,900K	$1,035,107K

Supply and Storage
Joint Cross-Service Group
(S&S JCSG)

Candidate #S&S-0004

Candidate Recommendation (Summary): Reconfigure wholesale storage and distribution around 4 regional Strategic Distribution Platforms (SDPs): Susquehanna,, Warner Robins, Red River and San Joaquin. Disestablish DD Columbus. Realign the following DDs as Forward Distribution Points (FDPs): Tobyhanna, Norfolk, Richmond, Cherry Point, Albany, Jacksonville, Anniston, Corpus Christi, Oklahoma City, Hill, Puget Sound, San Diego and Barstow.

Justification

- ✓ Provides for regional support to customers worldwide
- ✓ Enhances strategic flexibility via multiple platforms to respond to routine requirements and worldwide contingencies
- ✓ Improves surge options and capabilities
- ✓ Returns significant storage infrastructure to host organizations
- ✓ Provides for significant personnel reductions

Military Value

- ✓ **Relative Military Value Against Peers:**
  Region 1. SDP-Susquehanna: Ranked 1 out of 5
  Region 2. SDP Warner Robins: Ranked 4 out of 5
  Region 3. SDP Red River: Ranked 2 out of 3
  Region 4. SDP San Joaquin: Ranked 2 out of 5
- ✓ **Military Judgment:** Applied in selecting SDPs for regions 2, 3 and 4 to minimize MILCON (capacity) and optimize support to customer organizations (geographical location).

Payback

✓ One-time Cost:	$223.4M
✓ Net Implementation Savings:	$202.9M
✓ Annual Savings:	$137.4M
✓ Payback Period:	2 Years
✓ NPV (Savings):	$1.5B

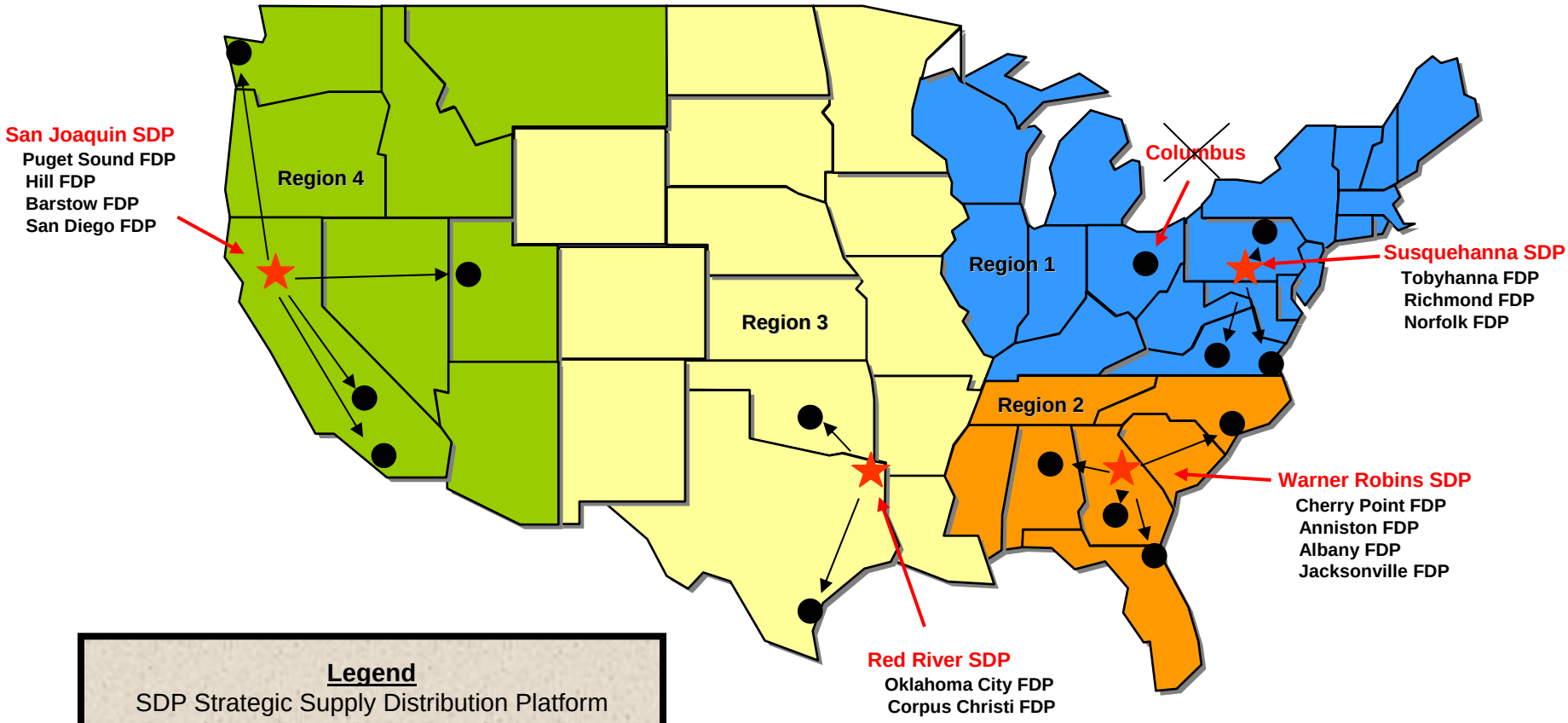
Impacts

- ✓ **Criterion 6:** From -12 to -991 jobs; <0.1% to 0.22%
- ✓ **Criterion 7:** No impediments
- ✓ **Criterion 8:** Archeological issues; no impediments

✓ **Strategy** ✓ **Capacity Analysis / Data Verification** ✓ **JCSG/MilDep Recommended** ❑ **De-conflicted w/JCSGs**

✓ **COBRA** ✓ **Military Value Analysis / Data Verification** ✓ **Criteria 6-8 Analysis** ✓ **De-conflicted w/MilDeps**

Candidate #S&S-0004



Legend
SDP Strategic Supply Distribution Platform
FDP Forward Distribution Platform

Army Candidate Recommendations

Army BRAC Strategy

Army Vision: A campaign quality Joint and Expeditionary Army positioned to provide relevant and ready combat power to Combatant Commanders from a portfolio of installations that projects power, trains, sustains and enhances the readiness and well-being of the Joint Team."

BRAC Principles

Transformational Options

Army Campaign Plan

Strategy Driven

Military Value Analysis

Army Proposals/Scenarios

- Return From Overseas
- Brigade Combat Teams
- Reserve Transformation

Joint Cross Service Group Proposals/Scenarios

- Business Function Efficiencies

Army BRAC Focus

Army
Army/JAST

Operational Army

- Place Units Returning From Overseas
- Relocate Units of Action/Modular Brigades/Special Operations Forces

E&T
HSA/Tech
HSA

Institutional Army

- Reduce Training & Doctrine Command footprint
- Reduce Army Materiel Command footprint
- Generate HQ & Support Activities efficiencies

Industrial
S&S

Materiel & Logistics

- Transform the Industrial Base while reducing excess

Army
Navy/AF
JAST

Reserve Component

- Transform Reserve facilities as part of overall Army effort
- Identify Joint basing and Home Station deployment opportunities
- Gain efficiencies by consolidating and collocating facilities

Medical
Intell
Army

Other Efficiencies

- Closing Installations not in the Military Value Portfolio (34 of 37)

150 Candidate Recommendations
Today's Presentation:
7 Active,
89 Reserve Component

Transformational
Joint
Excess

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Candidate #USA-0221

Candidate Recommendation: Realign Fort Riley, KS by relocating combat arms brigade elements to Fort Bliss, TX, and relocating 1st Infantry Division units and various echelons above division units to Fort Riley, KS. Realign Fort Bliss, TX by relocating the Air Defense Artillery School to Fort Sill (#USA-0004 Net Fires) and relocating 1st Armored Division and 2d Infantry Division units and various echelon above division units to Fort Bliss, TX.

Justification

- ✓ Single-Service collocation of Brigade Combat Teams at Fort Bliss and takes advantage of one of the largest heavy maneuver areas
- ✓ Single-Service collocation of Brigade Combat Teams at Fort Riley to support the Army's transformation to a modular force
- ✓ Lowest One-Time Cost among alternatives

Military Value

- ✓ MVI: Fort Bliss (1), Fort Riley (14)
- ✓ Improves Military Value (by moving activities to a higher military value installation), and takes advantage of excess capacity at Fort Bliss and Fort Riley.
- ✓ Essential to support the Twenty Year Force Structure Plan

Payback

1. One-time cost:	$4188.1M
2. Net of Implementation Costs:	$855.5M
3. Annual Recurring Savings:	$919.7M
4. Payback period:	3 years
5. NPV savings:	$7607.2M

Impacts

- ✓ Criterion 6 – Max potential increase of 39,933 jobs in the El Paso, TX metropolitan area which is 12.15% of ROI. Max potential increase of 15,991 jobs in the Manhattan, KS metropolitan area which is 22.08% of ROI.
- ✓ Criterion 7 – Low risk. Of the ten attributes evaluated two declined (Cost of living and Employment)
- ✓ Criterion 8 – Significant Impact – large population increase; air analysis required, & potential restrictions due to archeological resource issues & water availability

✓ Strategy	✓ Capacity Analysis / Data Verification (On going)	✓ JCSG Recommended	✓ De-conflicted w/JCSGs
✓ COBRA	✓ Military Value Analysis / Data Verification (On going)	✓ Criteria 6-8 Analysis	✓ De-conflicted w/Services

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Candidate #USA-0040

Candidate Recommendation: Realigns Fort Bragg, NC by relocating 7th Special Forces Group (SFG) to Eglin AFB, FL.

Justification

- ✓ Multi-Service Collocation
- ✓ Collocates the 7th SFG with AF SOF units creating joint training synergy with AF SOF
- ✓ Places 7th SFG with training lands that match their wartime AOR
- ✓ Reduces training/range stress on Ft Bragg

Military Value

- ✓ MVI: Bragg (5), Eglin (31)
- ✓ Creates space at higher value installation to support addition of new BCT
- ✓ Enhances Joint and SOF training

Payback

1. One Time Cost:	$112.4M
2. Net of Implementation Costs:	$156.5M
3. Recurring Costs:	$10.9M
4. Payback Period:	Never
5. NPV Costs:	$250M

Impacts

- ✓ Criterion 6 – Max potential reduction of 2281 jobs (1367 direct & 914 indirect) or 1.17 % of economic area employment.
- ✓ Criterion 7 – Low risk
- ✓ Criterion 8 – Minimal Impact – potential air permit modifications, cult/arch resource issues, & training restrictions due to threatened species (Eglin)

✓ Strategy ✓ Capacity Analysis / Data Verification ✓ MilDep Recommended ❑ De-conflicted w/JCSGs

✓ COBRA ✓ Military Value Analysis / Data Verification ✓ Criteria 6-8 Analysis ✓ De-conflicted w/Services

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Candidate # USA-0113

Candidate Recommendation: Close Ft. Monroe; relocate the US Army Training & Doctrine Command (TRADOC) Headquarters to Ft. Eustis; relocate the US Army Accessions Command and Army Cadet Command to Ft. Knox where it will co-locate with the Army Recruiting Command; relocate the Installation Management Agency's Northeast Region HQs to Ft. Lee where it will consolidate with the IMA Southeast Region HQs relocating from Ft. McPherson; relocate the NETCOM Northeast Region HQs to Ft. Lee where it will consolidate with the NETCOM Southeast Region HQs relocating from Ft. McPherson; and relocate the Army Contracting Agency Northern Region Office to Ft. Lee (IMA/NETCOM/ACA consolidations being done under HSA-0077).

Justification

- ✓ HSA proposals vacate 51% of total square footage
- ✓ No proposals to utilize created excess makes Ft. Monroe too expensive to maintain
- ✓ Enabling HSA proposals: HSA-0057 & HSA-0077

Military Value

- ✓ Increases Military Value by moving from a low ranking installation to higher ranked installations
- ✓ Ft. Monroe(67), Ft. Eustis (33), Ft. Knox (12), Ft. Lee (34)

Payback

✓ One-Time Cost:	$126.3M
✓ Net Implementation Savings:	$63.6M
✓ Annual Recurring Savings:	$49.1M
✓ Payback Period:	2 Years
✓ NPV (Savings):	$511.0M

Impacts

- ✓ Criterion 6 – Max potential reduction of 3,179 jobs (1,368 Direct & 1,811 Indirect) or -0.32% of the total ROI employment
- ✓ Criterion 7 – Of the 10 attributes evaluated only one decreases significantly (Employment when moving to Ft. Knox)
- ✓ Criterion 8 – Moderate Impact - air analysis required (Eustis); potential Cult/Arch resource issues (Eustis, Lee); UXO remediation (Monroe)

✓ Strategy	✓ Capacity Analysis / Data Verification	✓ MILDEP Recommended	❑ De-conflicted w/JCSGs
✓ COBRA	✓ Military Value Analysis / Data Verification	✓ Criteria 6-8 Analysis	❑ De-conflicted w/Services

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Candidate # USA-0136

Candidate Recommendation: Close Carlisle Barracks by relocating the War College to Fort Leavenworth.

Justification

- ✓ Single-Service activity consolidation
- ✓ Consolidates officer strategic and operational education
- ✓ Promotes training effectiveness and functional efficiencies
- ✓ Lowest One-Time Cost among alternatives
- ✓ Closes Carlisle Barracks
- ✓ Army supported

Military Value

- ✓ Improves Military Value (by moving activities to a higher military value installation), and takes advantage of excess capacity at Fort Leavenworth.
- ✓ MVI: Leavenworth (64), Carlisle Barracks (76)

Payback

1. One-Time Cost:	$94.8M
2. Net Implementation Savings:	$91.9M
3. Annual Recurring Savings:	$48.5M
4. Payback Period:	2 Years
5. NPV (Savings):	$532.2M

Impacts

- ✓ Criterion 6 – Max potential reduction of 2,429 jobs (1394 direct &1035 indirect) or 0.63% of economic area employment.
- ✓ Criterion 7: The overall level of risk for this recommendation is medium. Of the ten attributes evaluated three declined (Cost of living, Employment and Safety).
- ✓ Criterion 8 – Minimal Impact - air analysis required & potential Cult/Arch resource issues (Leavenworth); remediate 1 UXO site (Carlisle)

✓ Strategy ✓ Capacity Analysis / Data Verification (On going) ✓ JCSG Recommended ✓ De-conflicted w/JCSGs

✓ COBRA ✓ Military Value Analysis / Data Verification ✓ Criteria 6-8 Analysis ✓ De-conflicted w/Services

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Candidate #USA-0006

Candidate Recommendation: Realign Fort Monmouth by relocating the US Military Academy Preparatory School to West Point.

Justification

- ✓ Single Service activity Consolidation
- ✓ Consolidates Army Academy training from two locations to one location
- ✓ Promotes training effectiveness and functional efficiencies
- ✓ Army supported

Military Value

- ✓ Moving the Prep school to West Point (a higher military value ranking to a lower) is justified by improvements gained in operational and training efficiencies.
- ✓ Cannot be accomplished at Fort Monmouth
- ✓ Creates space at Fort Monmouth for additional activities.
- ✓ MVI: Fort Monmouth (47), West Point (61)

Payback

1. One-Time Cost:	$28.7M
2. Net Implementation Cost:	$14.7M
3. Annual Recurring Savings:	$3.2M
4. Payback Period:	10 Years
5. NPV (savings):	15.3M

Impacts

- ✓ Criterion 6 – Max potential reduction of 431 jobs (268 direct & 163 indirect) or 0.04% of economic area employment.
- ✓ Criterion 7: The overall level of risk for this recommendation is low. Of the ten attributes evaluated one declined (Housing)
- ✓ Criterion 8: Minimal Impact - air analysis req'd

- ✓ Strategy
- ✓ COBRA
- ✓ Capacity Analysis / Data Verification (On going)
- ✓ Military Value Analysis / Data Verification (On going)
- ✓ JCSG Recommended
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/JCSGs
- ✓ De-conflicted w/Services

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Candidate #USA-0046

Candidate Recommendation: Realign Fort Benning and Fort Leonard Wood by relocating the Drill Sergeant School at each location to Fort Jackson.

Justification

- ✓ Single Service activity Consolidation
- ✓ Consolidates Drill Sergeants training from three locations to one location
- ✓ Promotes training effectiveness and functional efficiencies
- ✓ Lowest One-Time Cost & best NPV among alternatives

Military Value

- ✓ Moving from Leonard Wood to Jackson improves Military Value. Moving from Benning to Jackson is justified by improvements gained in operational efficiency and use of excess capacity at Fort Jackson
- ✓ Creates space at Fort Benning and Fort Leonard Wood for additional activities
- ✓ MVI: Benning (9), Jackson (26), Leonard Wood (33)

Payback

1. One-Time Cost:	$2.0M
2. Net Implementation Savings:	$8.8M
3. Annual Recurring Savings:	$2.9M
4. Payback Period:	Immediate
5. NPV (Savings):	$34.9M

Impacts

- ✓ Criterion 6: Max potential reduction: Benning 171 (-0.1%), & Leonard Wood 237 (-0.93%)
- ✓ Criterion 7: The overall level of risk for this recommendation is low. Of the ten attributes evaluated one declined (Transportation)
- ✓ Criterion 8: Minimal Impact - air analysis required

✓ Strategy	✓ Capacity Analysis / Data Verification (On going)	✓ JCSG/MILDEP Recommended	✓ De-conflicted w/JCSGs
✓ COBRA	✓ Military Value Analysis / Data Verification (On going)	✓ Criteria 6-8 Analysis	✓ De-conflicted w/Services

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Candidate # USA-0132

Candidate Recommendation: Realign Fort Wainwright by relocating the Cold Regions Test Center (CRTC) headquarters from Fort Wainwright to Fort Greely. Co-locates CRTC headquarters with the mission execution.

Justification

- ✓ Consolidates Headquarters and mission activity.
- ✓ Improves Safety for personnel.
- ✓ Army supported

Military Value

- ✓ Improves operational efficiency by eliminating the need for daily commutes.
- ✓ MVI: Fort Wainwright (11), Fort Greely (Not rated)

Payback

✓ One-Time Cost:	$33K
✓ Net Implementation Savings	$37K
✓ Annual Recurring Savings	$10K
✓ Pay Back Period	Immediate
✓ NPV Savings	$133K

Impacts

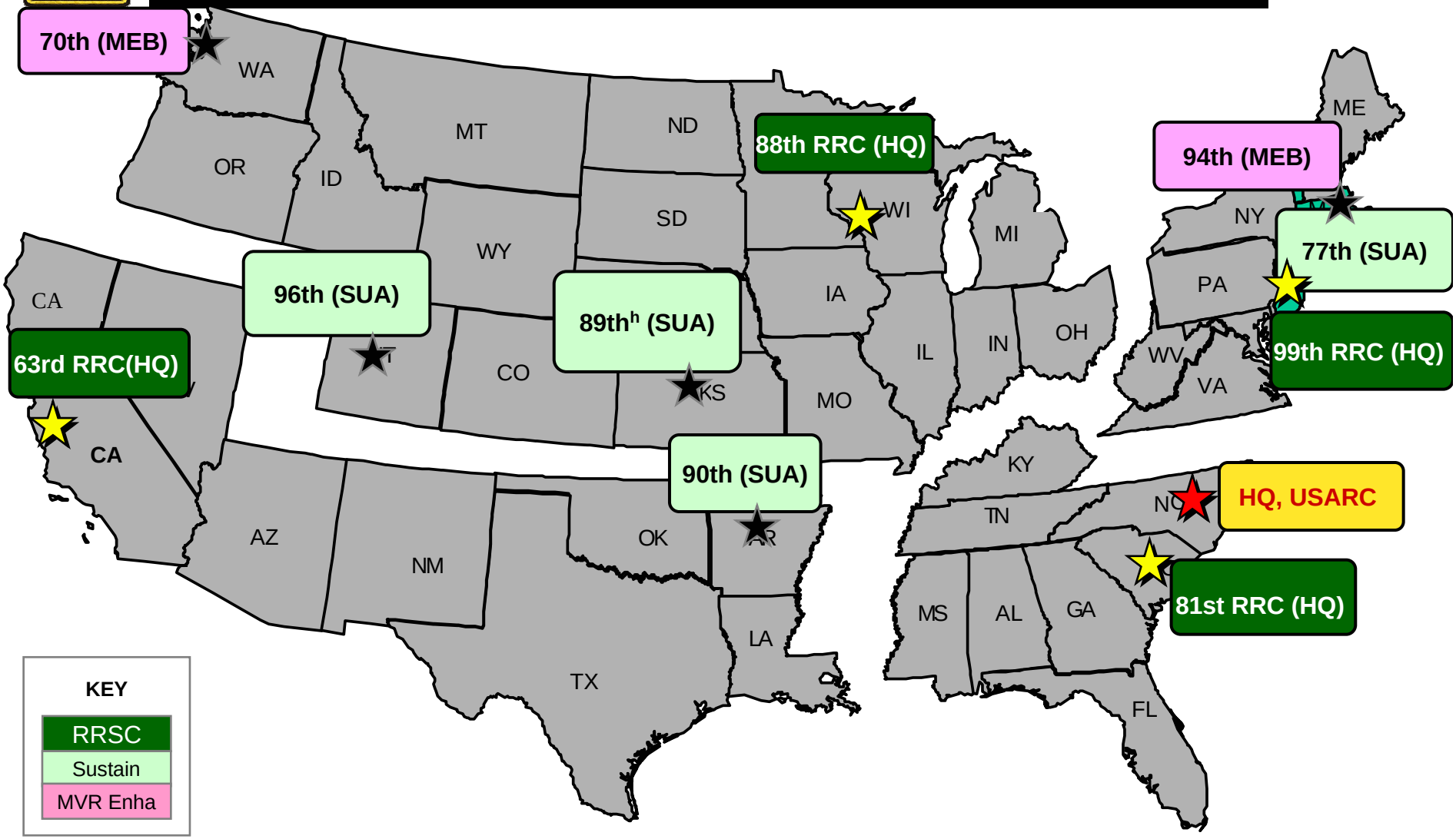
- ✓ Criterion 6 – No Impact
- ✓ Criterion 7 – No Impact
- ✓ Criterion 8 – Minimal Impact – no issues

- ✓ Strategy
- ✓ COBRA
- ✓ Capacity Analysis / Data Verification (On going)
- ✓ Military Value Analysis / Data Verification
- ❑ JCSG Recommended
- ✓ Criteria 6-8 Analysis
- ❑ De-conflicted w/JCSGs
- ❑ De-conflicted w/Services

Army Reserve C2 Restructuring Option

- Reduces 10 Regional Readiness Commands to 4 Regional Readiness Support Commands
  - Moffett Field, California
  - Ft McCoy, Wisconsin
  - Ft Dix, New Jersey
  - Ft Jackson, South Carolina
- Converts remaining 6 Regional Readiness Commands to Deployable Force Structure:
  - Maneuver Enhancement Brigades
  - Sustainment Brigades
- HQ USARC moves to Pope AFB

Army Reserve C2 Proposals



Transforming Through Base Realignment and Closure

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Dr. Craig College/craig.college @hqda.army.mil/703.696.9534

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PIMS # 013

Candidate # USA-0167

Candidate Recommendation: Close Camp Kilmer, NJ and relocate the HQ 78th Division and establish a Sustainment Unit of Action at Fort Dix, NJ.
•Realign Fort Totten by relocating the 77th RRC HQ from the Ernie Pyle Army Reserve Center to Ft. Dix, NJ.
•Realign Naval Air Station Willow Grove, PA by relocating Co A/ 228th Aviation from Willow Grove, Pa to Fort Dix.
•Realign Fort Sheridan by relocating the 244th Aviation Brigade to Fort Dix, New Jersey.
•Realign Ft. Dix by relocating Equipment Concentration Site 27 to the New Jersey National Guard Mobilization and Training Equipment Site joint facility at Lakehurst, NJ
•Realign Pitt United States Army Reserve Center located in Corapolis, PA by relocating the 99th to Fort Dix, New Jersey and closing Charles Kelly Support Center and relocating units from the Charles Kelly Support Center to Pitt United States Army Reserve Center.
•Close the NYARNG 47th Regiment Marcy Armory in Brooklyn, the Brooklyn Bedford Armory/OMS 12 and relocate the activities to a new AFRC on Fort Hamilton.
•Close Carpenter USARC in Poughkeepsie, NY, close McDonald USARC, in Jamaica, NY, close Ft Tilden USARC, Far Rockaway NY, close Muller USARC, Bronx, NY, and relocate the units from these closures to Fort Totten.
•These actions will establish the Northeast Regional Readiness Command Headquarters and consolidation of command on Ft. Dix.

Justification

- ✓ Multi component Reserve collocation
- ✓ Converts non-deployable units into deployable force structure
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection, recruiting /retention

Military Value

- ✓ High Military Value - New Army capability
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Transforms USAR Command and Control
- ✓ Increases training time / new training capability
- ✓ Establishes joint use facility

Payback

✓ One-Time Cost:	$179.2M
✓ Net of Implementation Costs:	$57.4M
✓ Recurring Savings:	$34.8M
✓ Payback Period:	5 Years
✓ NPV Savings:	$263.8M

Impacts

- ✓ Minimal impact - maximum potential reduction of 847 jobs (530 direct and 317 indirect) or a maximum local impact of -0.07 percent
- ✓ Medium environmental risk / remediation issues present

- ✓ Strategy
- ✓ COBRA
- ✓ Capacity Analysis / Data Verification (On going)
- ✓ Military Value Analysis / Data Verification (On going)
- ✓ MilDep Recommended
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/JCSGs
- ✓ De-conflicted w/MilDeps

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C2 Candidate Recommendations Summary

PIMS # 013

USA-131 USAR C2 Proposal SOUTHEAST
USA-166 USAR C2 Proposal NORTHWEST
USA-168 USAR Proposal SOUTHWEST
USA-167 USAR Proposal NORTHEAST

Justification

- ✓ Multi component Reserve collocation
- ✓ Converts non-deployable units into deployable force structure
- ✓ Supports Readiness Processing and Home Station Mob.
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection, recruiting and retention

Military Value

- ✓ High Military Value - New Army capability
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Transforms USAR Command and Control
- ✓ Increases training time / new training capability
- ✓ Establishes joint use facility

Payback

✓ One-Time Cost:	$343.9M
✓ Net of Implementation Costs:	$176.8M
✓ Recurring Savings:	$49.2M
✓ Payback Period:	5 Years - Never
✓ NPV Savings:	$359.6M

Impacts

- ✓ Minimal impact - maximum potential reduction of 847 jobs (530 direct and 317 indirect) or a maximum local impact of -0.07 percent
- ✓ Medium environmental risk / remediation issues present

- ✓ Strategy
- ✓ COBRA
- ✓ Capacity Analysis / Data Verification (On going)
- ✓ Military Value Analysis / Data Verification (On going)
- ✓ MilDep Recommended
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/JCSGs
- ✓ De-conflicted w/MilDeps

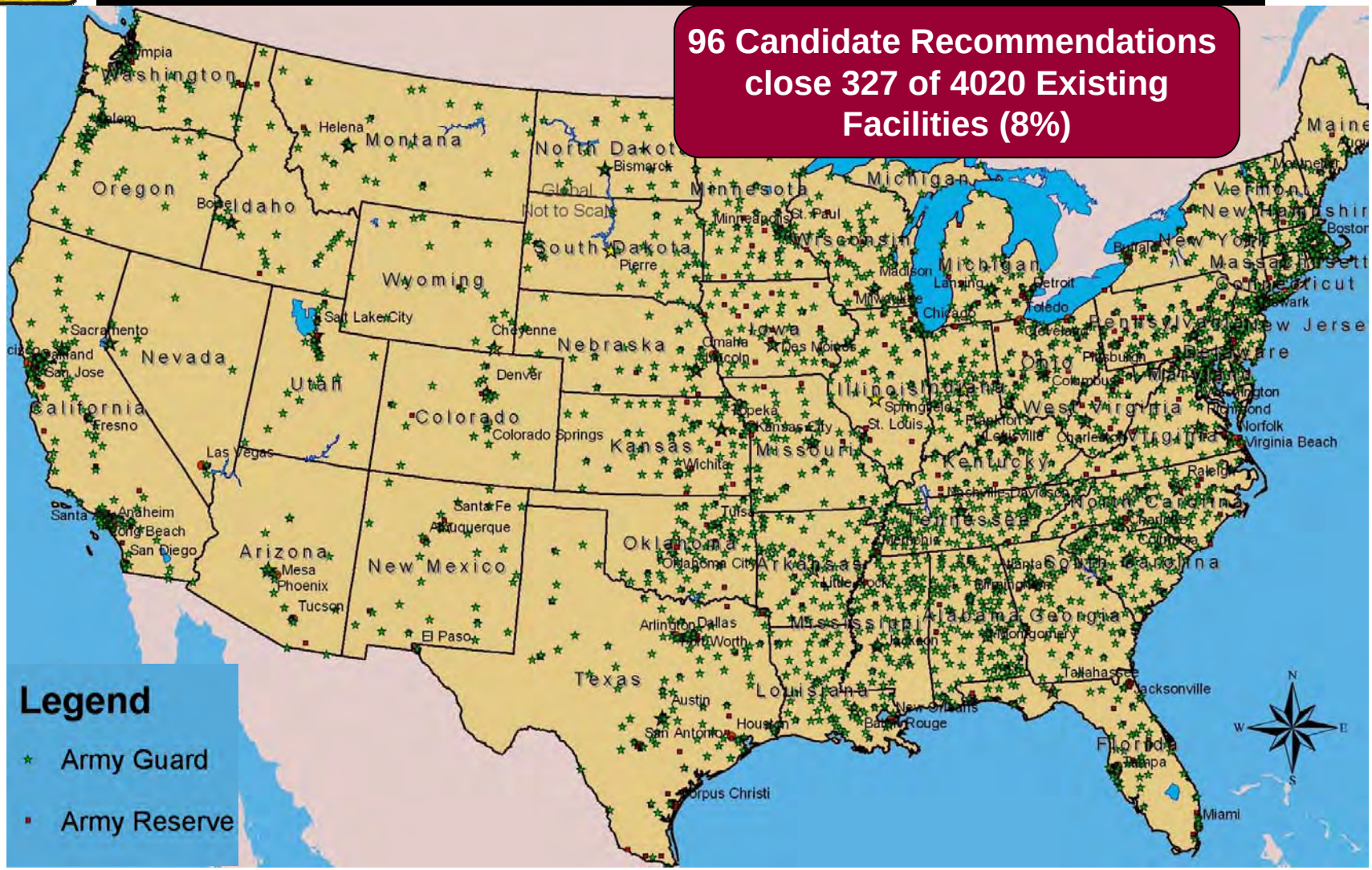
RC Military Value

Military Value is enhanced by replacing and consolidating outdated and encroached infrastructure

- Encroached properties
  - Inhibit effective training.
  - Increase vulnerability – poor AT/FP posture
- Aged facilities
  - Lack adequate IT infrastructure for effective C3
  - Are too small for larger current units/missions
  - Insufficient equipment supply areas
  - Maintenance bays crowded with supplies and repair parts
  - Inadequate classrooms and administrative areas

1950s and 60s infrastructure does not support a 21st Century fighting force

Army Guard and Reserve Property



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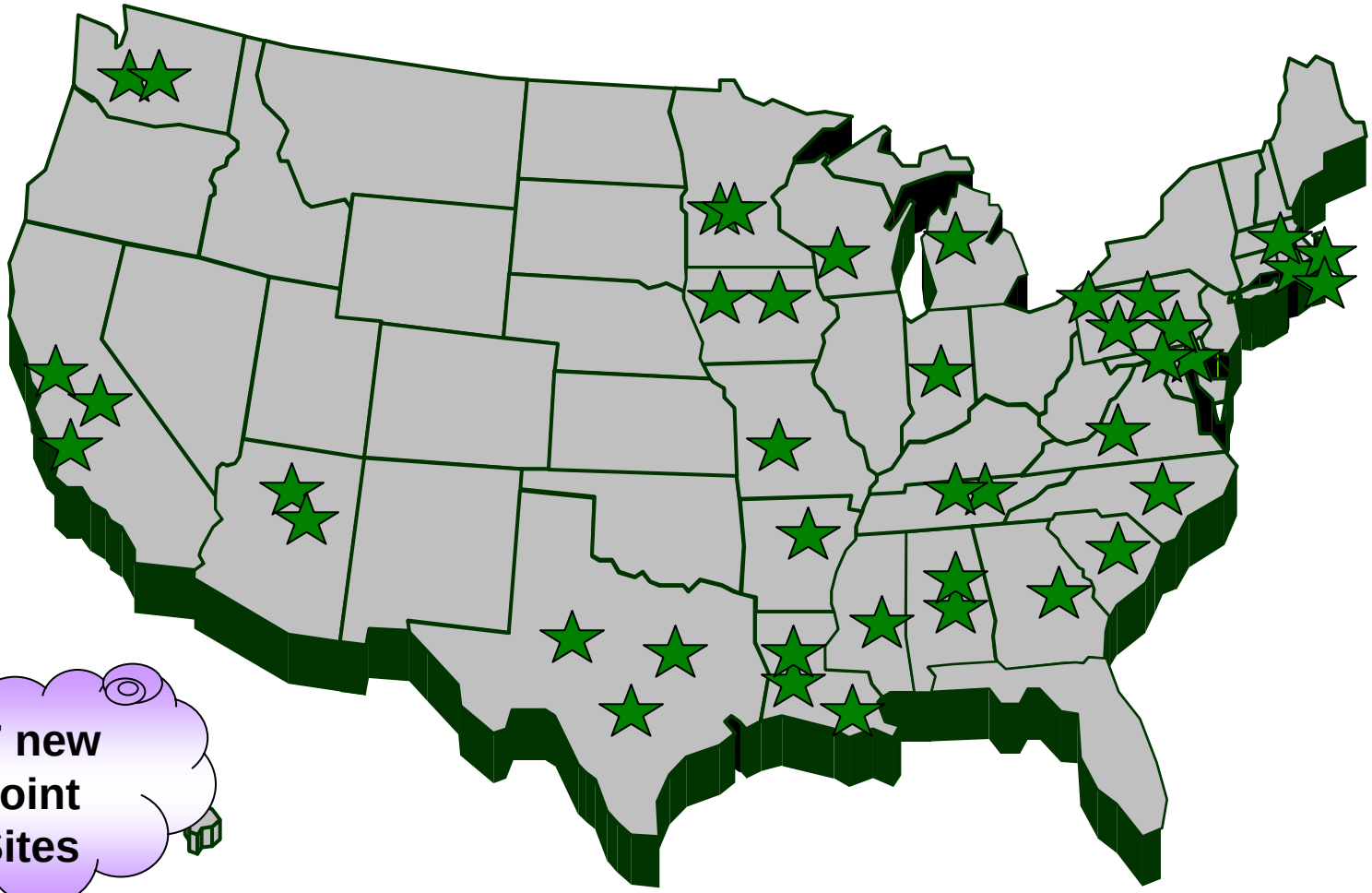
Joint-Multi-Service Candidate Recommendations



37 new Joint Sites

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PIMS # 15

Candidate # USA-0134

Candidate Recommendation: Close Alabama Army National Guard Armories in Bridgeport, Double Springs and Scottsboro; close Marine Corps Reserve Center,Huntsville, AL realign the Balch Army National Guard Armory in Huntsville by relocating the Headquarters and Headquarters Detachment of the 441st Ordnance Battalion, the 1241st Ordnance Team, 1117th Ordnance Team and Battery B, 1st/203rd Patriot Battalion. Re-locate ACC Reserve Component units into a new Armed Forces Reserve Center on Redstone Arsenal, AL.

Justification

- ✓ Multi-Service Reserve Collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection, recruiting /retention

Military Value

- ✓ High Military Value – New Joint Capability
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Combines combat and support units in one location

Payback

✓ One-Time Cost:	$12,350K
✓ Net of Implementation Costs:	$12,488K
✓ Recurring Savings:	$32K
✓ Payback Period:	100+ Years
✓ NPV Costs:	$11,648K

Impacts

- ✓ Minimal economic impact
- ✓ Minimal community impact
- ✓ Low environmental impact / no significant issues
- ✓ Joint USA and DON Proposal that supports DON-088

- ✓ Strategy
- ✓ COBRA
- ✓ Capacity Analysis / Data Verification
- ✓ Military Value Analysis / Data Verification
- ✓ MilDep Recommended
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/JCSGs
- ✓ De-conflicted w/MilDeps

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Additional Joint RC Candidate Recommendations

AFRC Marana, AZ
AFRC Tuscaloosa, AL
AFRC Muscatine, IA
AFRC Cambridge, MN
AFRC Redstone Arsenal, AL
AFRC White River Junction, VT
AFRC Buckeye, AZ
AFRC Bell, CA
AFRC Lake County, IL
AFRC Baton Rouge, LA
AASF NAS New Orleans, LA
AFRC Evertt, WA
AFRC Allentown-Bethelem, PA
AFRC Cedar Rapids, IA
AFRC El Centro Naval Air Station, CA

AFRC Ft Benning, GA
AFRC Grand Rapids, MI
AFRC Ft Custer, MI
AFRC Newport Naval Base, RI
AFRC Chattanooga, TN
AFRC Milwaukee, WI
AFRC Roanoke, VA
AFRC Chester-Germantown, PA
AFRC Scranton, PA
AFRC Newark, DE
AFRC NAS Kingsville, TX
AFRC Amarillo, TX
AFRC Bristol-Woodhaven, PA
AFRC Frederick, MD

AFRC Shreveport, LA
AFRC Red River, TX
AFRC Camp Dodge, LA
AFRC Memphis, TN
AFRC Madison, WI
AFRC CSMS Ayer, MA
AFRC Raleigh, NC
AFRC Farmingdale, NY
AFRC Yakima Tng. Center, WA
AFRC Moffett Field, CA

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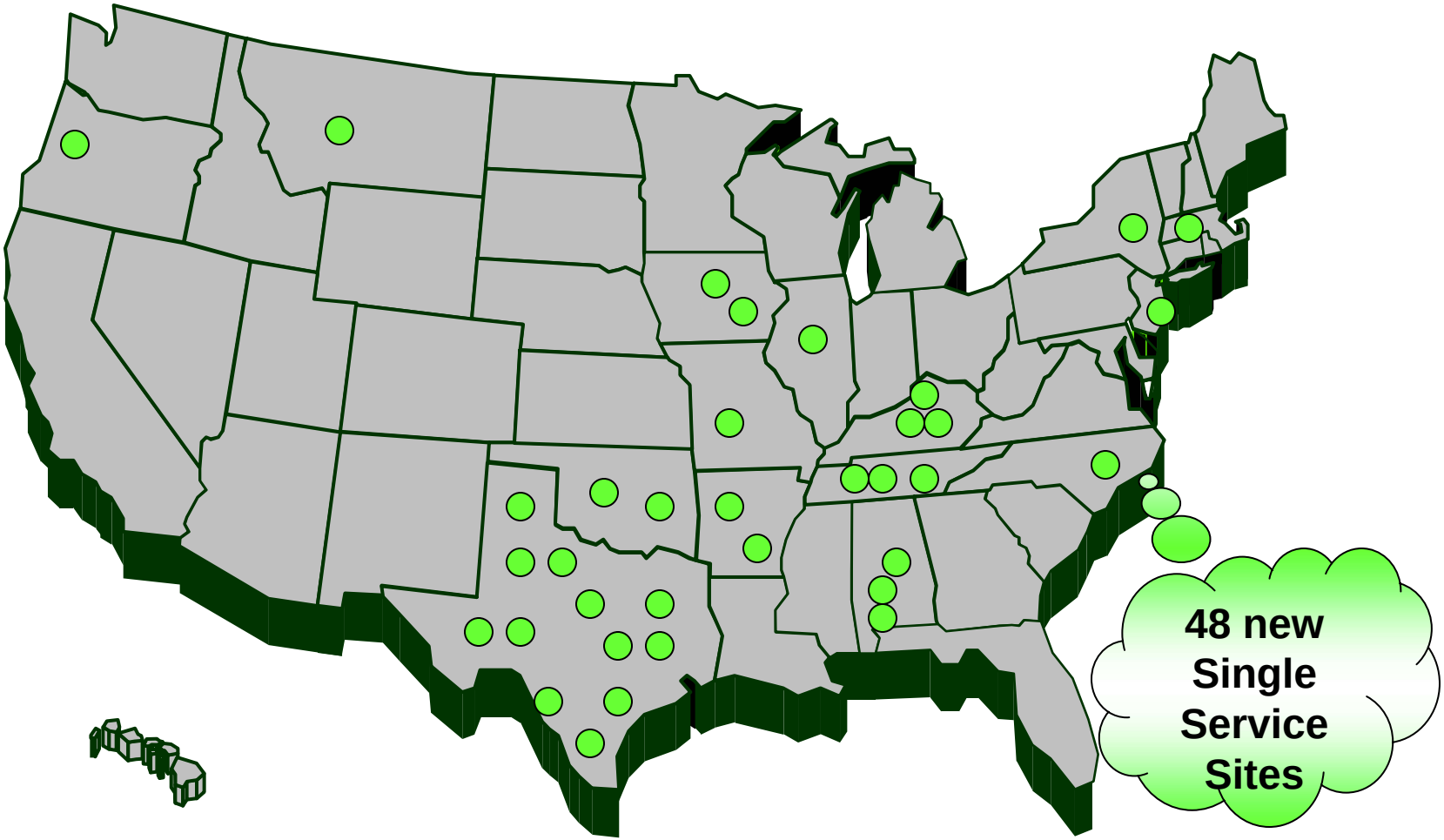
Army-Only or Multi-Component Candidate Recommendations



PIMS # 092

Candidate # USA-0021

Candidate Recommendation: Close Oklahoma Army National Guard Readiness Centers located in Southwest Oklahoma City (44th Street), Enid, El Reno, Minco, and Pawnee; close the Oklahoma Army National Guard Field Maintenance Shop FMS #10 located in Enid; close the United States Army Reserve Centers located in Perez and Krowse. Relocate units into a new Armed Forces Reserve Center in West Oklahoma City, Oklahoma, if the State of Oklahoma provides the real property at no cost to the United States. Realign the Oklahoma Army National Guard Readiness Center located in Midwest City by relocating the 1345 Transportation Company and the 345th Quartermaster Water Support Battalion from Midwest City and collocating them with National Guard and Reserve units being relocated under this recommendation.

Justification

- ✓ Multi service Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection, recruiting / retention

Military Value

- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Improves operational efficiencies

Payback

✓ One-Time Cost:	$28,192K
✓ Net of Implementation Savings:	$17,862K
✓ Recurring Saving:	$10,416K
✓ Payback Period:	2 Years
✓ NPV Savings:	$112,298K

Impacts

- ✓ Max potential reduction of 205 jobs (105 direct & 100 indirect) or 0.48% of the economic area employment
- ✓ Minimal community impact
- ✓ Low environmental impact / no significant issues

- ✓ Strategy
- ✓ COBRA
- ✓ Capacity Analysis / Data Verification
- ✓ Military Value Analysis / Data Verification
- ✓ MilDep Recommended
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/JCSGs
- ✓ De-conflicted w/MilDeps

Additional Army-Only or Multi-Compo RC Candidate Recommendations

AFRC Newton, CT
AFRC Oklahoma City, OK
AFRC OMS FT Campbell, KY
JT Maint Facility Ft Chaffee, AR
AFRC Middletown, IA
AFRC Des Moines, IA
AFRC Ceiba, PR
AFRC Huntsville, TX
AFRC Ft Bliss, TX
AFRC Brownsville, TX
AFRC Ft Buchanan, PR
AFRC East Houston, TX
JT Forces HQ Montgomery, AL
AFRC Stewart Army Sub Post, NY
Consolidated Maintenance Facility Smyrna, TN

AFRC Ft Chaffee, AR
AFRC Grand Prairie, TX
AFRC NW Houston, TX
AFRC Kingsport, TN
AFRC Cape Giradeau, MO
AFRC/ECS Ft Sill, OK
AFRC Ft Allen, PR
AFRC San Marcos, TX
AFRC Round Rock, TX
AFRC Ft Knox, KY
AFRC Ft Hood, TX
AFRC JRB Ft Worth, TX
Pelham Range, AL

AFRC Norman, OK
AFRC McAlester, OK
AFRC Pine Bluff Arsenal, AR
AFRC Camden, NJ
AFRC Missoula, MT
AFRC Wilmington, NC
AFRC Lewisville, TX
AFRC Camp Bullis, TX
AFRC Mobile, AL
AFRC Bluegrass AAD, KY
AFRC Camp Withycomb, OR
AFRC Broken Arrow, OK
AFRC Camp Minden, LA
AFRC Greenwood-Franklin, IN
Consolidated Mainenance Facility Milan, TN

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COBRA Summary

	1-Time Costs	NPV Savings	6 Yr Costs	Recurring Savings
7 Active Component	4.6	-8.5	0.9	-1.0
89 Reserve Component	2.3	-0.6	1.4	-0.2
Total	6.9	-9.1	2.3	-1.2

Figures in $Billions

Today

AC: 3 Closures, 12 Realignments

RC: 327 Closures, 85 Realignments

JCSGs

AC: ~17 Closures, ~19 Realignments

To Follow:

AC: 3 Closures, 4 Realignments

RC: 158 Closures, ~55 Realignments

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Department of the Navy
BRAC 2005
Candidate Recommendations Brief
to

Infrastructure Steering Group

DON BRAC Strategy

- Continue to rationalize/consolidate infrastructure capabilities to eliminate unnecessary excess
- Balance effectiveness of fleet concentration with AT/FP desire for dispersion/redundancy
- Leverage opportunities for total force laydown and joint basing
- Accommodate changing operational concepts
- Facilitate evolution of force structure and infrastructure organizational alignment

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Progression of Analysis

DON

469 DON Activities

Surface/Subsurface
Aviation
Ground
Recruit Training
Officer Accessions
DON Unique PME
Reserve Centers
Recruiting Districts/Stations
Regional Support
Other Support

Capacity Analysis
Military Value Analysis
Optimization
Scenario Development
Scenario Assessment

Operational:
- Ground – 1 scenario
- Surface/Subsurface – 11 scenarios (plus 4 variations)

DON-specific HSA:
- Reserve Centers – 36 scenarios
- Regional Support Activities – 13 scenarios
- Recruiting Management– 3 scenarios

Additional Analysis:
* Surface/Subsurface
  - Carrier move (2 scenarios)
* Regional Support Activities
  - Marine Corps Districts (2 scenarios)
* Reserve Centers (Joint)

Scenario Analysis
Costs & Saving
Other Considerations
IEG Deliberations
CR Risk Assessment

Operational:
- Surface/Subsurface – 3 Candidate Recommendations (CRs) [4 activities]

DON-specific HSA:
- Reserve Centers – 29 CRs [29 activities]
- Regional Support Activities – 5 CRs [10 activities]
- Recruiting Management – 1 CR [5 activities]

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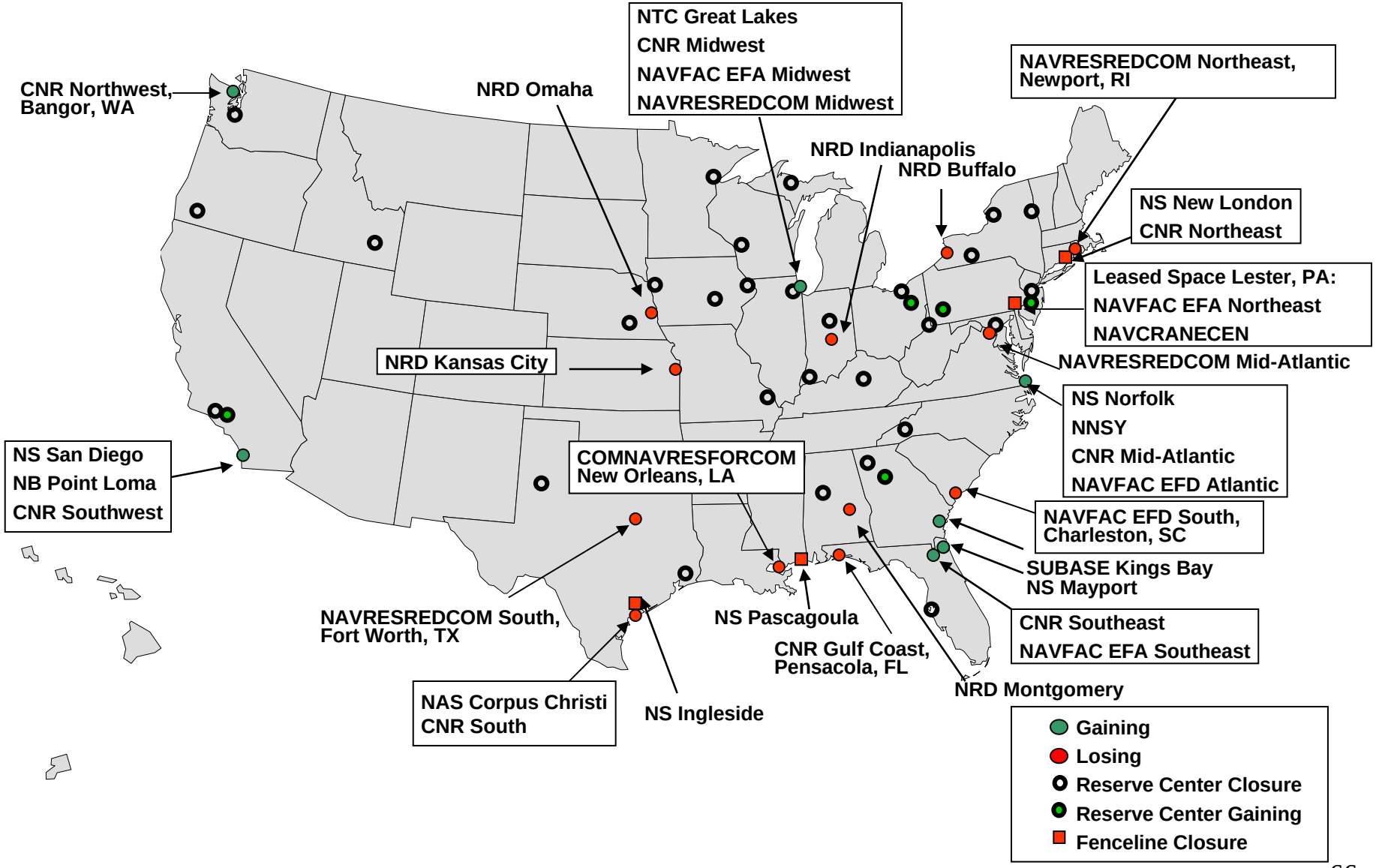
DON Candidate Recommendations

- Close Naval Station Pascagoula, MS; Relocate ships to Naval Station Mayport, FL. Relocate Defense Common Ground Station to another naval activity.
- Close Naval Station Ingleside, TX; Relocate ships to Naval Station San Diego, CA; Consolidate MINEWARTRACEN with FLEASWTRACEN, San Diego, CA. Realign NAS Corpus Christi, TX; Relocate COMINEWARCOM to ASW Center, Naval Base Point Loma, CA.
- Close SUBASE New London, CT. Relocate assigned submarines to Naval Station Norfolk, VA and SUBASE Kings Bay, GA. Relocate the Naval Submarine School and Center for Submarine Learning to SUBASE Kings Bay, GA.
- Close 29 Navy Reserve Centers/Navy and Marine Corps Reserve Centers/ Inspector-Instructors.
- Consolidate Regional Support Activities (Five Candidate Recommendations involving ten activities).
- Close Navy Recruiting District (NRD) Indianapolis IN, NRD Omaha NE, NRD Buffalo NY, NRD Montgomery AL and NRD Kansas City MO.

DON
Candidate Recommendations



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DON Candidate Recommendation Payback Summary

	Billets Elim	Billets Moved	One-Time Costs	Steady-State Savings	20 Year NPV	Cost/NPV ratio
Surface/Subsurface (3 CRs)	2,887	9061	895.88	-308.48	-2,817.46	1:3
Reserve Centers (29 CRs)	170	142	8.65	-22.61	-316.17	1:37
Regional Support Activities (5 CRs)	251	815	49.32	-23.04	-258.33	1:5
Recruiting Management (1 CR)	152	0	2.44	-14.53	-207.76	1:85
TOTAL (38 CRs)	**3,460**	**10,018**	**956.29**	**-368.66**	**-3,599.72**	**1:4**

All Dollars shown in Millions

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Next Steps

- IEC meeting today at 1230
- Next ISG meeting 4 Feb 05 (1030-1200)
  - Next IEC meeting 7 Feb 05 (1645-1730)
- Continuation of Candidate Recommendations

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Scenarios Registered (Scenarios as of 14 Jan 05) DAS Review on 26 Jan 05

							Candidate Recommendations			
								ISG Review		
	Total	Not Ready	Indep	Enabling	Conflict	Deleted	CRs Registered in Tracker	Approved	Dis-approved	Hold
Army	219	1	122	0	62	34	18			
Navy & MC	169	1	156	0	1	11	0			
Air Force	106	5	69	0	6	26	0			
Ed & Training	58	0	30	1	20	7	0			
HQs & Support Activities	126	1	86	2	17	20	4	17		
Industrial	125	0	72	34	0	19	0			
Intel	11	0	4	0	4	3	0			
Medical	56	0	44	4	0	8	7	8		
Supply & Storage	46	0	18	0	3	25	0			
Technical	56	0	36	0	1	19	4			
Total	972	8	637	41	114	172	33	25		