



SAR to President's Budget (PB) Reconciliation Task Force Update

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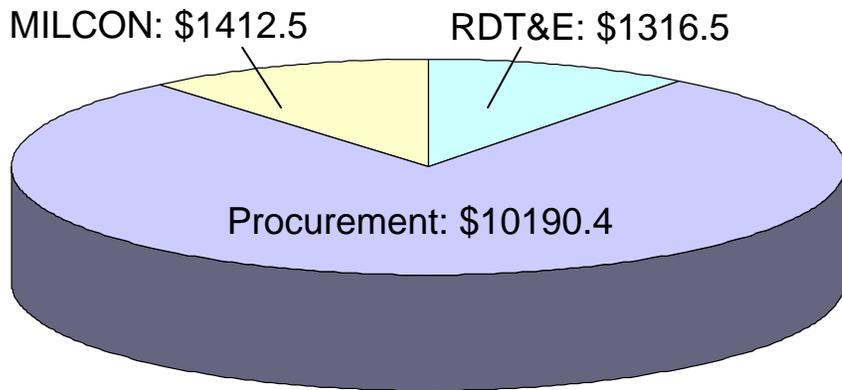


SAR/PB Difference: Then and Now

Data Warehouse SAR to PB Delta Totals:

JUN 2007

(Dollars in Million)



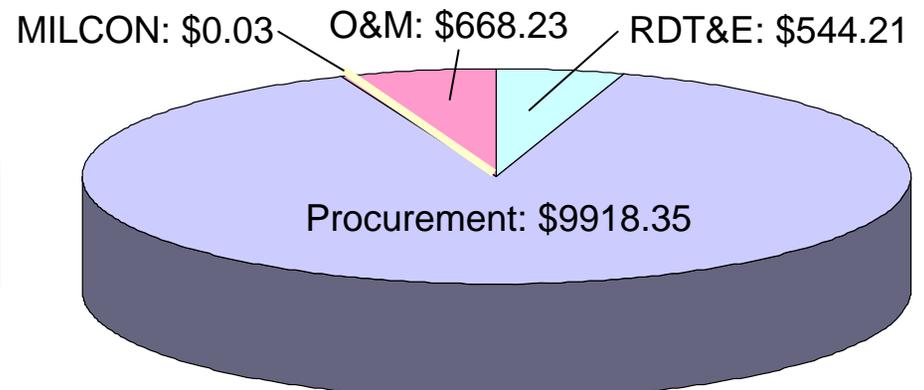
Legend: RDT&E (Cyan), PROCUREMENT (Purple), MILCON (Yellow)

Delta Sum: \$12,919.4M

Service Submissions SAR to PB Delta Totals:

JUL 2007

(Dollars in Million)



Legend: RDT&E (Cyan), PROCUREMENT (Purple), MILCON (Yellow), O&M (Pink)

Delta Sum: \$11,130.82M



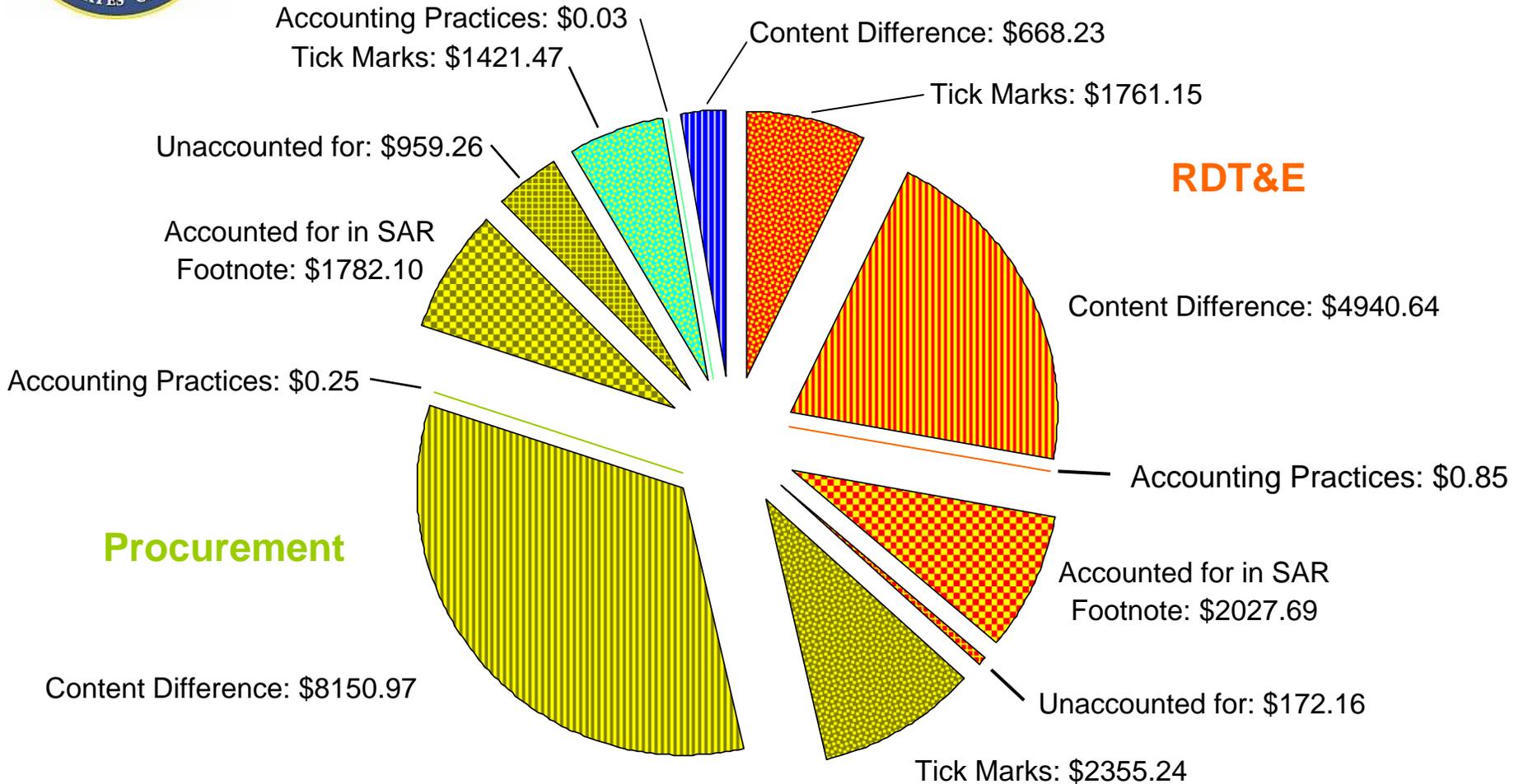
Findings: By Source of Difference

MILCON

O&M

RDT&E

Procurement

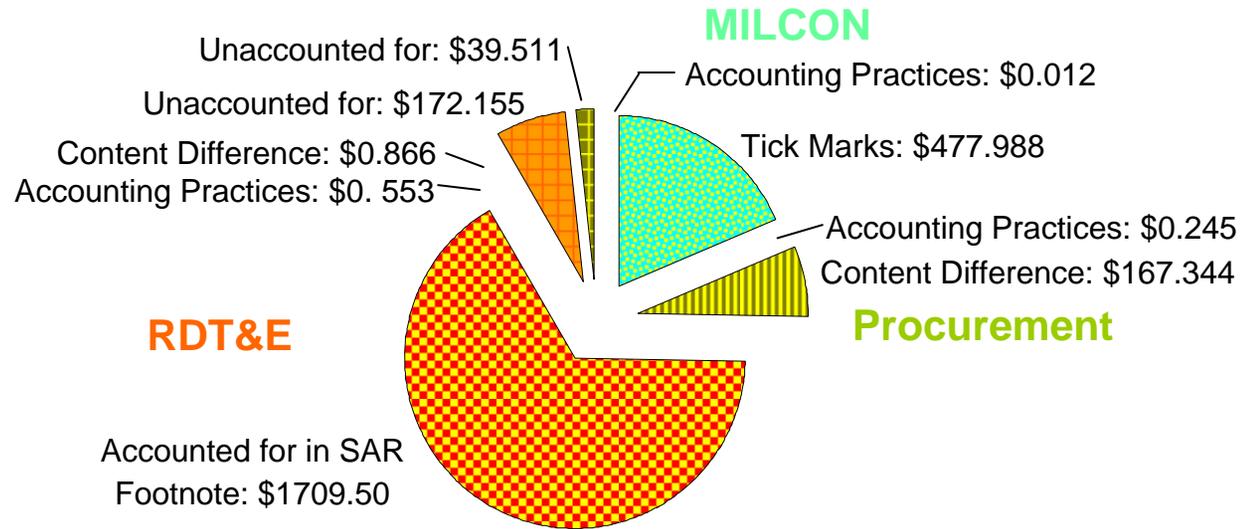


Difference Between Data Warehouse & Service Submissions: \$24,240.02M

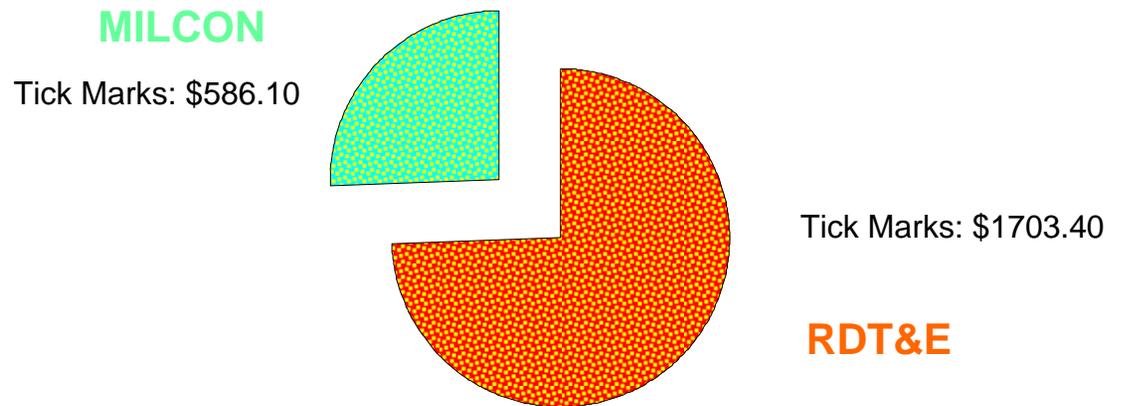


SAR/PB Difference: Cause By Case Study

F-35 Lightning II PNO: 198
(Dollars in Million)



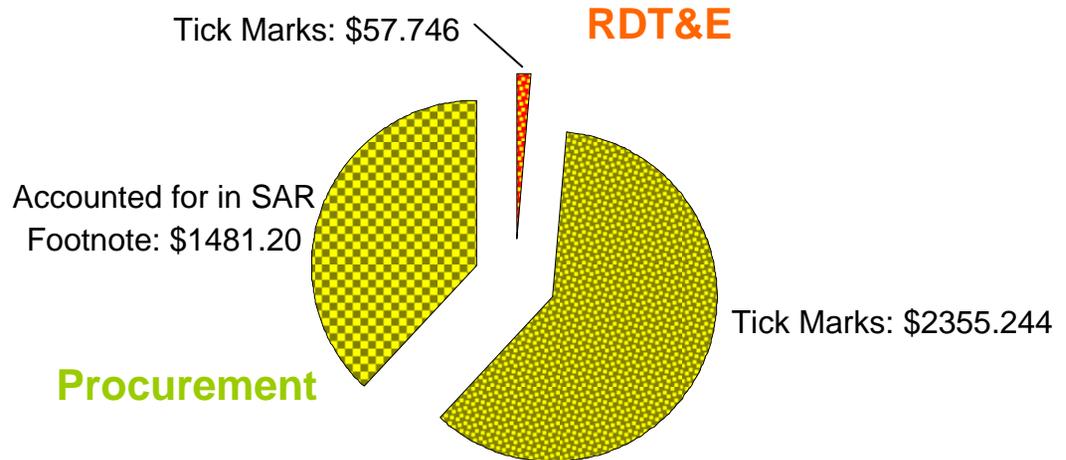
Chem Demil-ACWA PNO: 243
(Dollars in Million)



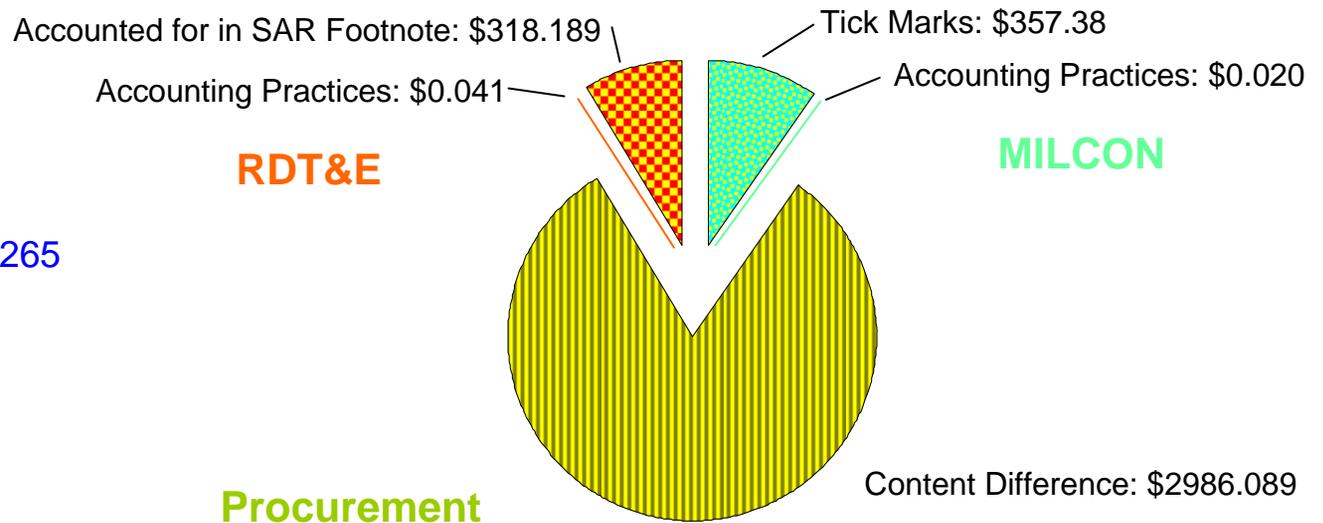


SAR/PB Difference: Cause By Case Study

PATRIOT PAC-3 PNO: 148
(Dollars in Million)



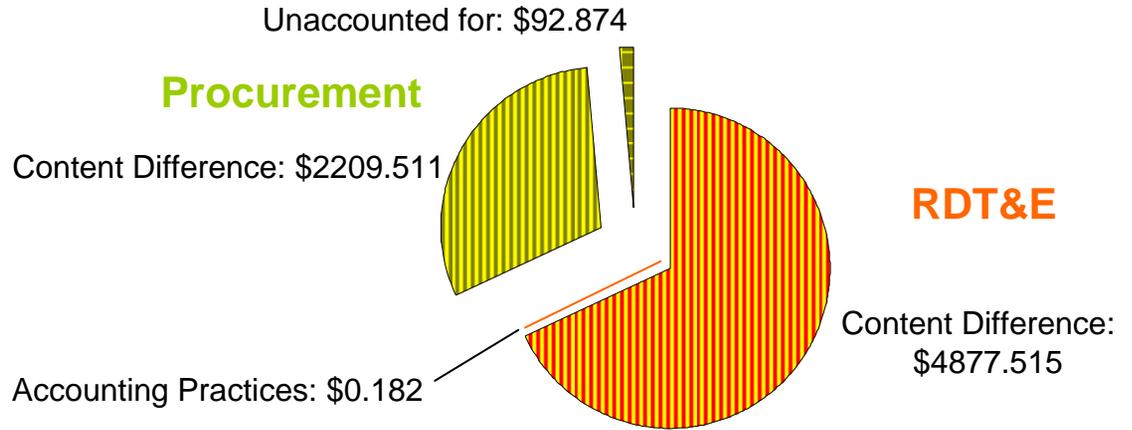
F-22 Raptor PNO: 265
(Dollars in Million)



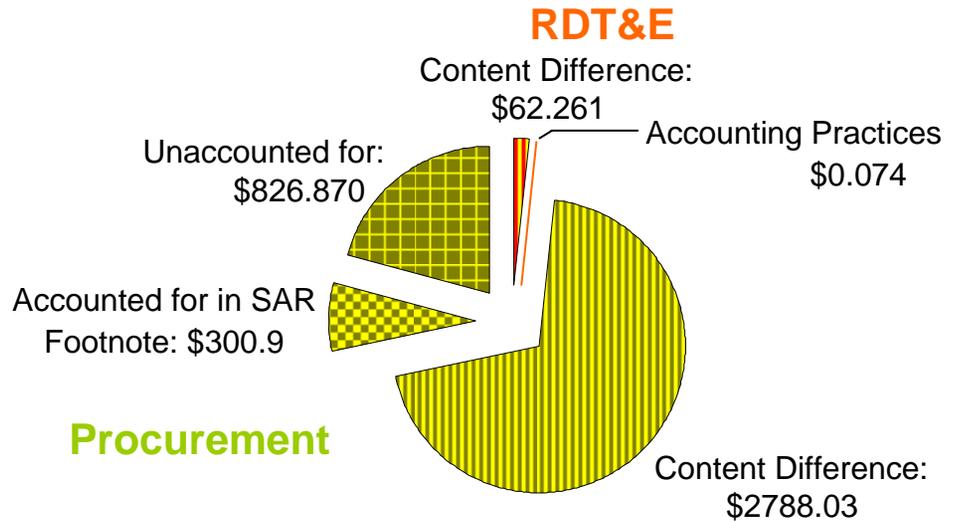


SAR/PB Difference: Cause By Case Study

Navstar GPS PNO: 166
(Dollars in Million)



Virginia CLASS SUB PNO: 516
(Dollars in Million)





Case Study Issues

- ▶ DoD Financial Systems Flawed
 - PEs are incorrectly flagged and/or defined
 - General lack of specification of authoritative data
 - MILCON and O&M not collected by Program
- ▶ SAR Preparation Flawed
 - Preparers largely in the dark on PB data
 - “Fully” footnoting issue would take possibly hundreds of references
- ▶ Full and Transparent Reconciliation of SAR/PB Downside
 - Reveals (by PE track) poor state of DoD systems
 - Reveals content that PMs/Components may not wish to highlight
 - May expand Congressional oversight focus

Recommendations Assume Full Data Transparency Is Goal



Recommendations

- ▶ DAMIR/SAR Deltas
 - Expand SAR Format “Track To Budget” to cover all PEs referenced to the Program
 - Expand SAR “Funding Annual Summary” Tables to include PB totals by PE per Fiscal Year

- ▶ Perform SAR/PB Reconciliation In Fall
 - Use current PB submission to last SAR to obtain Program deltas
 - Our findings show the big value SAR – PB disconnects are visible



Recommendations – “Track To Budget”

Track to Budget

	FYDP Total Reported in SAR (Then-Year \$M)	FYDP Total (Then-Year \$M)	Comment
RDT&E			
APPN 3600 PE 0305164F (Air Force)			
SHARED Project Code 3028			
APPN 3600 PE 0305165F (Air Force)			
SHARED Project Code 3030			
Procurement Line Items(s)			
APPN 3010 BA 05 (Air Force)			
ICN 000000 SHARED PE 0305164F			
APPN 3020 BA 05 (Air Force)			
ICN MGPS00 SHARED PE 0305165F			
APPN 3080 BA 05 (Air Force)			
ICN 86190A SHARED PE 0305164F			
ICN 836790 SHARED PE 0305165F			
ICN 836730 SHARED PE 0305165F			



Recommendations – “Funding Annual Summary”

Funding Annual Summary: Space & Control RDT&E 3600 - Air Force

Research, Development, Test & Eval, AF
 3600 - Air Force
 RDT&E
 Space & Control
 Funding Annual Summary

Fiscal Year	Quantity	Flyaway \$M	Flyaway \$M	Total Program	Total Program	FYDP Total Then-Year \$M
		FY 2000 Non-Recurring	FY 2000 Recurring	Base-Year 2000 \$M	Then-Year \$M	
1986				1.7	1.2	
1987				16.9	12.8	
1988				17.8	13.8	
1989				41.8	34.0	
1990				26.5	22.2	
1991				40.4	35.1	
1992				40.4	36.2	
1993				51.0	46.6	
1994				25.9	24.1	
1995				37.2	35.2	
1996				44.8	43.2	
1997				86.3	84.3	
1998				98.3	96.7	
1999				101.5	100.9	
2000				92.4	93.2	
2001				179.3	183.4	
2002				177.6	183.6	
2003				273.1	286.2	
2004				123.3	132.5	
2005				116.5	128.3	
2006				153.8	174.5	
2007				152.0	176.7	_____
2008				101.7	121.0	_____
2009				76.1	92.6	_____
2010				45.9	57.1	_____
2011				28.3	35.9	_____
2012				28.0	36.2	_____
2013				28.0	36.9	_____
Subtotal	0			2206.5	2324.4	

Comment



SAR to PB Reconciliation Task Force Conclusion

- ▶ Alterations to DAMIR SAR display would be a material improvement
 - Makes logical deltas visible early
 - Would require resources to affect
 - Need to start immediately to support PB FY09

- ▶ Path is not without risks
 - Tend to highlight DoD procedural flaws
 - It will make more transparent some, otherwise obscure, program decisions

- ▶ First SAR we prepare under this system will be more difficult than usual