



Role of OSD/Program Analysis & Evaluation

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Director

OSD/PA&E



Topics

- **Basis of PA&E**
- **Role in Resource Planning and Acquisition Process**
- **Ongoing Analyses and Activities**



Basis of PA&E

- **DoD Directive 5141.1**

- Operating under March 1999 Version
- Revision is in staffing process awaiting component coordination

“The Director, PA&E, as the principal staff assistant and advisor to the Secretary and Deputy Secretary of Defense, conducts independent analysis for, and provides independent advice on, all DoD program and evaluation matters.”

Our Core Responsibilities:

- Analysis of US defense plans, programs, and budgets for executing approved strategies and policies.
- Oversight of the Planning, Programming, Budgeting, and Execution (PPBE) system
 - as directed and in concert with Policy, Comptroller and J-8.
- Provide leadership in developing and promoting improved analytic skills and competencies, tools, data, and methods for analyzing national security planning and the allocation of resources.



PA&E's Role in the DoD Acquisition & Resource Processes

- **PA&E Director**
 - **Defense Acquisition Board Principal**
 - **Reviews Major Defense Acquisition Programs (MDAPs) and Major Automated Information Systems (MAIS) at Milestone events**
 - **Prepares guidance and reviews Analyses of Alternatives**
 - **PPBES Leadership**
 - **Prepares Fiscal Guidance to Military Departments, Defense Agencies, and Field Activities**
 - **Oversees DoD Planning and Programming activities**
- **CAIG Chairman**
 - **DAB Advisor**
 - **Prepares statutory Independent Cost Estimates on MDAPs**
 - **Prepares Independent Cost Assessments for decision authorities**

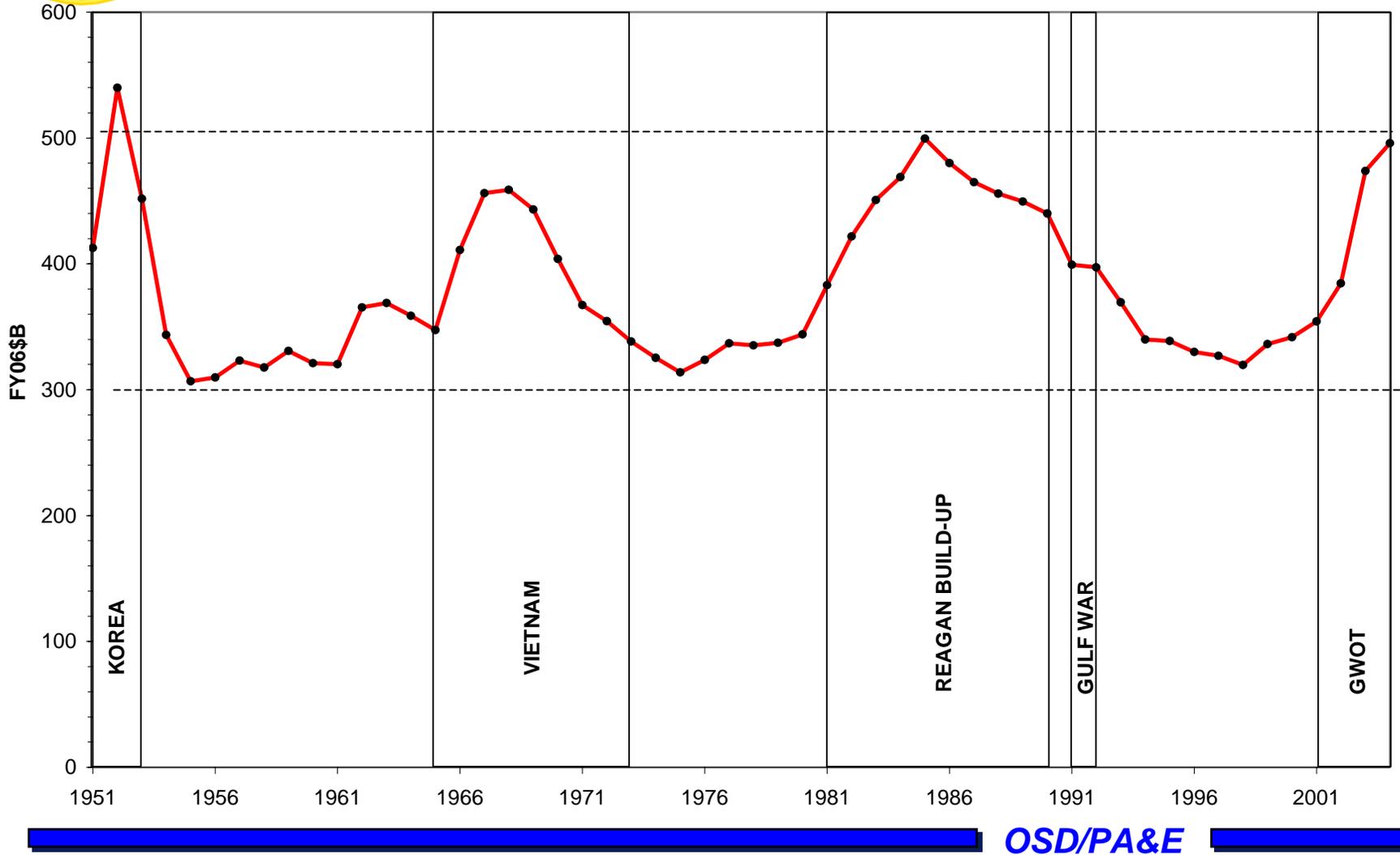


A Look at History: Six Principles at Base of PPBS Founding

- **Decisions should be based on explicit criteria of national interest, not on compromises among institutional forces.**
- **Requirements and costs must be considered simultaneously.**
- **Major decisions should be made by choices among explicit, balanced, feasible alternatives.**
- **The Secretary should have an active analytic staff to provide him with relevant data and unbiased perspectives.**
- **Open and explicit analysis, available to all parties, must form the basis for major decisions.**
- **A multiyear force and financial plan is required to project the consequences of present decisions into the future.**



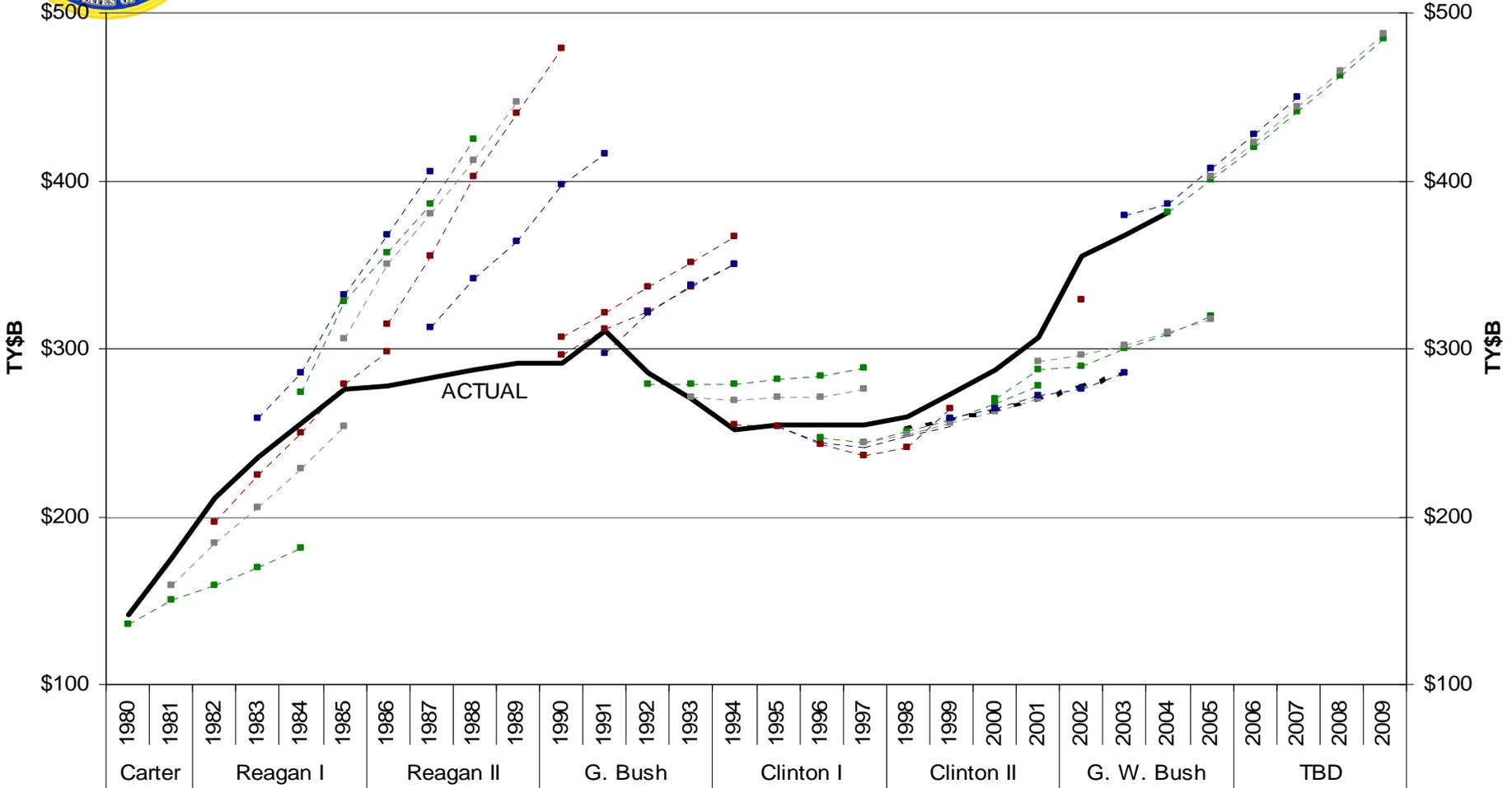
Total DoD Budget Authority



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President's Budget FYDP Projections vs. Actual Defense Budget FY80-05 (TY\$B)



Fiscal Year
President during Budget Submission



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Typical PA&E Analyses

- **Military to Civilian Conversions**
 - Review Defense Medical Program and DoD Agency Manpower
 - Assess military manpower essentiality and readiness requirements
 - Conversion of 11,000 military billets to civilian in FY 2005-2011
- **Joint Common Missile**
 - Review program for approval to begin System Development and Demonstration
 - Review requirements and prepare full life cycle cost estimate
 - Program terminated in FY 2005 due to cost and effectiveness concerns
- **Mobility Capability Study**
 - Review DoD mobility requirements and capabilities
 - End to end assessment of mobility capabilities needed for strategy
 - Will influence QDR decisions regarding mobility portfolio



PA&E Ongoing Analysis

- **Joint Air Dominance**
- **Ground Forces Capabilities**
- **Future Combat System and Army Modularity**
- **Medical Readiness Review and Health Care Benefit Costs**
- **Compensation Review**
- **Supply Chain Management**
- **Manpower Submission Process**
- **Space Industrial Base**
- **Future Strategic Forces**
- **Airborne/Area Moving Target Indication/Indicator and Ground Moving Target Indication/Indicator Tradeoffs**
- **Airborne Intelligence, Surveillance, and Reconnaissance Communications**
- **Persistent ISR**
- **Net Centric Ops**
- **MILSATCOM Capabilities**
- **Mobility Capabilities Study**
- **Aerial Refueling**
- **Tactical Airlift and & Aerial Refueling**

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Program Review Issue Teams

- **Army Modular Force**
- **Navy Shipbuilding**
- **Naval Warfare**
- **Air Force Manpower**
- **USSOCOM**
- **New Triad**
- **C4ISR**
- **DMSO**



Biggest Challenges

- **Facts and Transparency**
- **Linking Strategy, Plans, Resources and Execution**
- **Raising decision level to capability and portfolio**
- **Developing, Aligning and Motivating Talent**