



Dr. Thomas P.M. Barnett

Professor/Senior Strategic Researcher

Professor Thomas P.M. Barnett is a Senior Strategic Researcher and Professor in the Warfare Analysis & Research Department, Center for Naval Warfare Studies, U.S. Naval War College. From November 2001 to June of 2003, Dr. Barnett was on temporary assignment as the Assistant for Strategic Futures, Office of Force Transformation (OFT), Office of the Secretary of Defense, where he worked with OFT Director Vice Admiral Arthur K. Cebrowski (USN, ret.) on a cluster of strategic concepts that link change in the international security environment to the imperative of transforming U.S. military capabilities to meet future threats.

Dr. Barnett has published a number of articles explaining these strategic concepts, which he presents comprehensively in a briefing entitled, "A Future Worth Creating: Defense Transformation in the New Security Environment." As of December 2003, Prof. Barnett has delivered this brief over 125 times to a cumulative audience of approximately 4,000 government officials, military officers, industry and think tank representatives, and opinion leaders. The most complete descriptions of the brief yet to appear in print is titled, "The Pentagon's New Map" (Esquire, March 2003) and "Global Transaction Strategy," with Dr Henry H. Gaffney, Jr (Military Officer, May 2003).. Dr. Barnett was interviewed by CNN anchor Wolf Blitzer regarding this article on CNN Showdown Iraq, and for several weeks it was listed as a "must read" on the Council of Foreign Relations website (in both the "Globalization" and "National Security" lists).

Based on the tremendous response to the brief and Esquire article, Prof. Barnett has written a new book for publication in April 2004 entitled, *The Pentagon's New Map: War and Peace in the Twenty-First Century* (New York: G.P. Putnam's Sons). This volume serves as a comprehensive exploration of all of the strategic concepts he has endeavored to enunciate over the course of his career. Later in 2004, the Naval Institute Press will be publishing an annotated version of Dr. Barnett's "Future Worth Creating" briefing, in addition to a collection of previously published articles and essays. The volume, which lists Prof. Bradd C. Hayes and Vice Admiral Arthur K. Cebrowski (USN, ret.) as co-editors/authors, is tentatively entitled, *A Future Worth Creating: Creating a New Department of Defense*.

At the Naval War College, Dr. Barnett serves as Director of the *NewRuleSets.Project*, an ambitious effort to draw new "maps" of power and influence in the world economy so as to expand the U.S. Military's--and specifically, the U.S. Navy's--vision of where and how it can wield maximum influence across the international security environment of the Era of Globalization. The first phase of the project (January 2000-October 2001) was conducted in partnership with the Wall Street broker-dealer firm Cantor Fitzgerald, which hosted three full-day "decision event" workshops atop World Trade Center 1 (Windows on the World). These workshops brought together elite leaders from the worlds of finance, national security, think tanks and industry to discuss the crucial "flows" of globalization, with a special emphasis on Developing Asia. Phase I yielded three briefings and two published reports: one on Asian Energy Futures and another on Foreign Direct Investment. The second phase of the project (November 2001-June 2003) consisted of Dr. Barnett's follow-on work with the Office of Force Transformation. Following an upcoming teaching assignment, Phase III of the project will begin in late 2003.

Prior to this study, Dr. Barnett directed the Year 2000 International Security Dimension Project. Outside of his War College duties, he also provides policy/management consulting as an independent contractor to various private corporations and research organizations.

Dr. Barnett has written for *Esquire*, *The New York Times*, *The Washington Post*, *The Christian Science Monitor*, and *The Providence Journal*, and published a book with Praeger entitled *Romanian and East German Policies in the Third World: Comparing the Strategies of Ceausescu and Honecker* (1992). He has appeared on: CNN, Fox News, Canadian Broadcasting Corporation, Voice of America, Public Radio International's "The World", National Public Radio's *All Things Considered*, NPR's *The Connection*, NPR's *The Glenn Mitchell Show*, and NPR's *Marketplace*.