



# ***“Contracting In Iraq”***

**MS. TINA BALLARD**  
**Deputy Assistant Secretary of the  
Army (Policy & Procurement)**

**MAY 27, 2004**

**COMPLETED**  
26 Mar 04

# Acquisition Strategy - Construction - \$5B Capacity

## Program Management Office (PMO) Services (Up to \$50M)

AWARDED 10 Mar 04 to **AECOM** (CA-USA) \$21,610,501  
W914NS-04-C-0001

**PMO Services**  
**Electrical Sector**  
(Up to \$55M )  
AWARDED 10 Mar 04  
\$43,361,340 to  
**Iraq Power Alliance JV**  
(Parsons Energy and  
Chemical Group (PA-USA) &  
Parsons Brinckerhoff (UK)  
W914NS-04-C-0002

**PMO Services**  
**Public Works/Water**  
(Up to \$55M )  
AWARDED 10 Mar 04  
\$28,494,672 to  
**CH2M Hill and PWI JV**  
(CH2M Hill (CO) &  
Parsons Water  
Infrastructure, Inc (CA)  
W914NS-04-0003

**PMO Services**  
**Comm/Transp**  
(Up to \$15M )  
AWARDED 10 Mar 04  
\$8,458,350.05 to  
**Berger/URS JV**  
(Louis Berger Group (DC)  
& URS Group, Inc (CA)  
W914NS-04-C-0006

**PMO Services**  
**Bldgs/Edu/Health**  
(Up to \$15M)  
AWARDED 10 Mar 04  
\$10,754,664.07 to  
**Berger/URS JV**  
Louis Berger Group (DC)  
& URS Group, Inc (CA)  
W914NS-04-0005

**PMO Services**  
**Security/Justice**  
(Up to \$30M)  
AWARDED 10 Mar 04  
\$8,458,350.05 to  
**Berger/URS JV**  
Louis Berger Group (DC)  
& URS Group, Inc (CA)  
W914NS-04-C-0004

**PMO Services**  
**Oil**  
(Up to \$30M )  
AWARDED 10 Mar 04  
\$8,416,985 to  
**Foster Wheeler (U.K.)**  
914NS-04-C-0007

**USAID Capacity Contract (up to \$2B) – \$1.8b max AWARDED TO Bechtel-USA, Parsons-USA, Horne Engineering-USA**

**Electrical**  
Capacity Contracts  
\$500K Minimum  
Up to \$1,500M

**Generation**  
\$500M Ceiling  
AWARDED 11 Mar 04  
to **Fluor-AMEC JV**  
(Fluor: CA/SC in USA &  
AMEC in UK)  
W914NS-04-D-0003

**Transmission &  
Distribution NORTH**  
\$500M Ceiling  
AWARDED 12 Mar 04  
to **Washington Intl Inc**  
(ID -USA)  
W914NS-04-D-0010

**Transmission &  
Distribution SOUTH**  
\$500M Ceiling  
AWARDED 12 Mar 04  
to **Perini Corp**  
(MA-USA)  
W914NS-04-D-0011

**Public Works/Water**  
Capacity Contracts  
\$500K Minimum  
Up to \$1,700M

**NORTH**  
\$600M Ceiling  
AWARDED 23 Mar 04  
To **Fluor-AMEC JV**  
(Fluor: CA/SC-USA &  
AMEC (UK)  
W914NS-04-D-0008

**SOUTH**  
\$500M Ceiling  
AWARDED 23 Mar 04  
To **Fluor-AMEC JV**  
(Fluor: CA/SC in USA &  
AMEC in UK)  
W914NS-04-0021

**Water Resources**  
\$600M Ceiling  
AWARDED 11 Mar 04  
to JV  
**Wash Intl (ID in USA) &  
Black & Veatch (KS in USA)**  
W914NS-04-D-0007

**Comm/Transp**  
Capacity Contracts  
\$500K Minimum  
Up to \$ 400M

**Communications**  
\$75M Ceiling  
AWARDED 23 Mar 04  
**Lucent Technologies**  
**World Services, Inc.**  
(VA-USA)  
W914NS-04-D-0005

**Transportation**  
\$325M Ceiling  
AWARDED 23 Mar 04  
To **Contrack/AICI/OCI/  
Archirodon JV (VA-USA)**  
W914NS-04-D-0004  
JV Partner Members:  
Contrack: DC-USA  
AICI: MD-USA  
OCI: Egypt  
Archirodon: Netherlands/  
Panama/UAE

**Bldgs/Educ/  
Health**  
Capacity Contract  
\$500K Minimum  
Up to \$500M

**Bldgs/Educ/Health**  
\$500M Ceiling  
AWARDED 25 Mar 04  
**Parsons Delaware Inc.**  
(CA-USA)  
W914NS-04-D-0006

**Security/Justice**  
Capacity Contract  
\$500K Minimum  
Up to \$900M

**Security/Justice**  
\$900M Ceiling  
AWARDED 26 Mar 04  
**Parsons Delaware Inc.**  
(CA-USA)  
W914NS-04-D0009

**Oil**  
Capacity Contract  
\$500K Minimum  
Up to \$827M

**NORTH**  
Max \$800m CPAF  
Awarded: 16 Jan 04  
to **Parsons Iraq JV**  
(Parsons USA  
**Worley (sub)- Australia**  
W9126G-04-D-0002

**SOUTH**  
Max \$1.6B CPAF  
Awarded 16 Jan 04  
to **KBR Inc.**  
(USA)  
W9126-04-D-0001

**C O N S T R U C T I O N C O N T R A C T S**

Contracting Agency:

**PenRen**

**Army**

**Navy**

**USAID**

Draft A. Burns 26-Mar-04

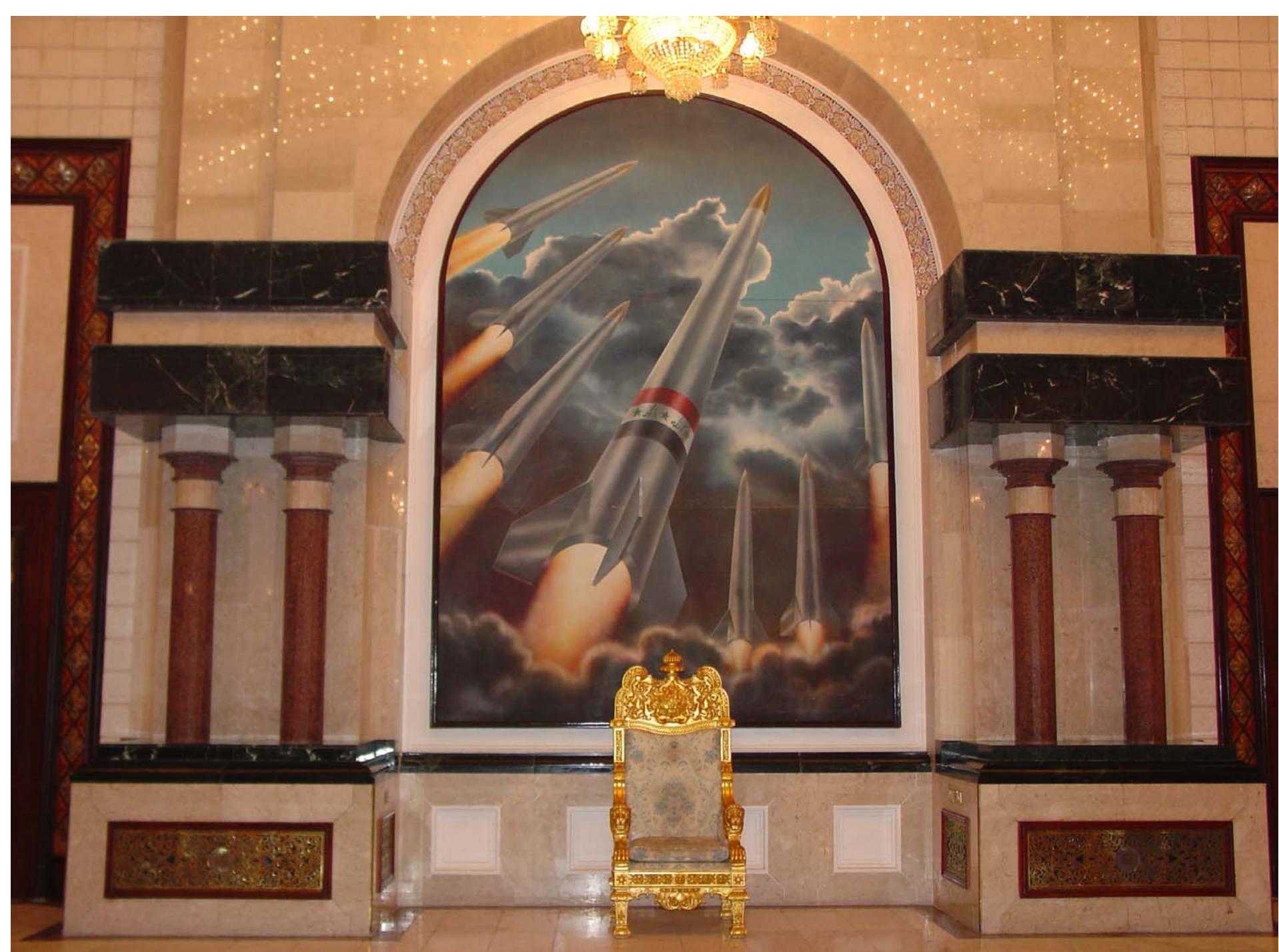












# Facility Construction

- Security
- Irrigation Systems
- Communications



**Umm Qsar Naval Base**

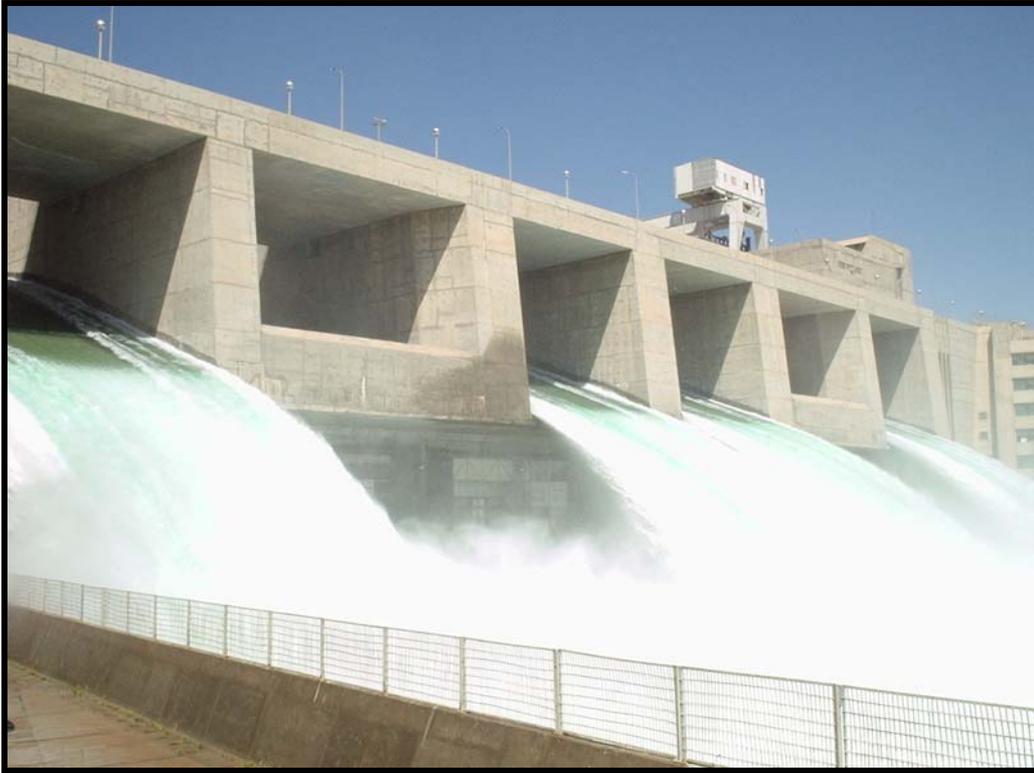


Iraqis at work at the New Iraqi Army Base at Al Kasik.  
*(Army Corps of Engineers photo)*



This refurbishment of a gas turbine generator at Baiji in central Iraq is a significant step in ensuring Iraq has the electricity it needs as its economy develops. *(Army Corps of Engineers photo)*

# Electricity Renovation



**Haditha Hydropower Dam**

**Transmission Tower**



# AN ARMY FOR PEACE





John Moore / AP