



UNITED STATES CENTRAL COMMAND  
OFFICE OF THE COMMANDER  
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MACDILL AIR FORCE BASE, FLORIDA 33621-5101

1 May 2010

To: U.S. CENTRAL COMMAND AREA OF OPERATIONS

Subject: Command Policy Letter Number 40, Acquisition of Products and Services, including Construction, Produced in the South Caucasus and Central and South Asian States (SC/CASA), CCI4-C, 827-2406

1. **PURPOSE.** Expand economic partnership with the South Caucasus and Central and South Asian States in support of the Command's security cooperation and engagement missions, and to ensure access to and expansion of capacity on the Northern Distribution Network (NDN) in support of Operation Enduring Freedom (OEF).

2. **AUTHORITY**

- a. Federal Acquisition Regulation
- b. Defense Federal Acquisition Regulation Supplement
- c. Army Federal Acquisition Regulation Supplement
- d. CFC-A Memorandum, 25 Mar 06, "Afghan First Program"
- e. National Defense Authorization Act Section 801
- f. Class Deviation 2009-O0012
- g. CASA First Waiver BOPP OSD 07463-09
- h. CASA First Waiver TAA OSD 07463-09-1

3. **APPLICABILITY.** The following policy applies to all acquisition and procurement entities that are assigned, attached or otherwise provide direct support to OEF and the security cooperation and engagement mission of the combatant commander. South Caucasus states include: Azerbaijan, Armenia, and Georgia. Central and South Asian states include: Afghanistan, Pakistan, Kazakhstan, Kyrgyzstan, Tajikistan, Turkmenistan, and Uzbekistan.

4. **POLICY**

a. **Intent.** Leverage the Command's activities and resources to provide opportunities for economic expansion, increased entrepreneurship, and skills training for the people of SC/CASA in order to maximize positive long-term impact on local economics and the work force in these areas, while maintaining the Afghanistan First Program.

b. **End State.** A responsible, stable, and cooperative coalition of national partners in the SC/CASA states to facilitate the movement of supplies through the Northern Distribution Network (NDN) to support OEF, while continuing the Afghanistan First Program.

c. To realize the desired end state, I expect Commanders at all levels throughout OEF to make every attempt, within operational, legal, regulatory, and security constraints, to use available SC/CASA services and products. I understand following this policy will require patience as it may not always lead to the quickest or most efficient means for fulfilling requirements. I expect you to use sound judgment and exercise patience in balancing near term risk with the long-term operational dividends healthy SC/CASA economies bring with them.

d. Logistics Civil Augmentation Program (LOGCAP). Commanders will review their LOGCAP Task Orders and determine which functions and requirements should be de-scoped and transitioned to sustainment contracts supported by SC/CASA contractors.

e. Contracting. For direct contracted services and products, all efforts to complete contracts and purchase requests should be undertaken with a view toward supporting these efforts. Contracting Officers and requirements personnel will work to develop source selection strategies that incorporate evaluation factors and sub-factors relating to the contractor's plans for use of SC/CASA sourced supplies and services, and for developing SC/CASA business opportunities. These factors, in combination with other technical and past performance evaluation factors, may be weighted such that they take into consideration the overall impact of the award to OEF mission accomplishment and security cooperation activities in the region.

f. In accordance with the Afghanistan First Program, Afghanistan sources will still take priority over Pakistan, the South Caucasus and Central Asia. Contracting Officers are to provide a monthly report detailing the description, total number and the total dollar amount of actions awarded to SC/CASA sourced supplies, construction, and services to CENTCOM J4-C.

g. The successful execution of this program will require a synchronized interagency and Whole-of-Government approach. I highly encourage coordination with agencies outside of the Department of Defense, as these organizations possess unique capabilities and can serve as a force multiplier.

h. I challenge our leadership at all levels to be creative and aggressive in carrying out the authorities provided in references e and f. These are powerful tools which will contribute meaningfully to our campaign end state. My expectation is that commanders will state their own SC/CASA source goals and objectives, and clearly articulate their measures of performance and effectiveness. Beyond this, it is critical that all stakeholders develop and implement local procurement policies for their respective organizations that incorporate this guidance, and make every effort to integrate this direction into their own campaign and campaign support plans. Any and all policies shall be forwarded to CCJ4-C.

5. **EFFECTIVE DATE.** This policy is effective immediately. All previous policies, same subject, to include HQ USCENTCOM MSG, 221825ZAPR02, Subsistence Procurement in Forward Areas, are hereby rescinded and superseded. This policy will expire within one calendar year (CY), unless rescinded or superseded by the Chief of Staff, USCENTCOM, or higher authority.

6. Point of contact for this policy and for assisting directorates with coordination if required is the USCENTCOM Logistics Directorate/Contracting Division (CCJ4-C) at DSN 312-651-2406.



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