



OFFICE OF THE UNDER SECRETARY OF DEFENSE

3000 DEFENSE PENTAGON
WASHINGTON, DC 20301-3000

DEC -8 2010

ACQUISITION,
TECHNOLOGY
AND LOGISTICS

MEMORANDUM FOR COMMANDER, UNITED STATES SPECIAL OPERATIONS
COMMAND (ATTN: ACQUISITION EXECUTIVE)
COMMANDER, UNITED STATES TRANSPORTATION
COMMAND (ATTN: ACQUISITION EXECUTIVE)
DEPUTY ASSISTANT SECRETARY OF THE ARMY
(PROCUREMENT)
DEPUTY ASSISTANT SECRETARY OF THE NAVY
(ACQUISITION & LOGISTICS MANAGEMENT)
DEPUTY ASSISTANT SECRETARY OF THE AIR FORCE
(CONTRACTING)
DIRECTORS, DEFENSE AGENCIES
DIRECTORS, DOD FIELD ACTIVITIES

SUBJECT: Fiscal Year 2009 Portfolio Analyses

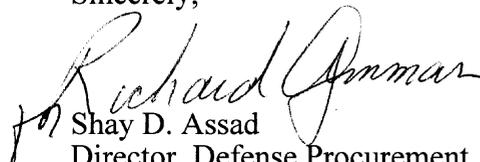
Many of you have experienced first-hand the power of having portfolio spend data available to assist in making sound acquisition decisions. As expressed in Dr. Carter's September 14, 2010 memorandum, several initiatives, to include the organization of spend for services contracts into a uniform taxonomy, bolster the importance of portfolio categories and portfolio spend characteristics.

Dr. Carter's memorandum established six primary portfolio categories for services spend. In addition to those six, we are prepared to send a complete set of portfolio analyses for all services and supplies & equipment acquired in FY09. This set, comprised of 15 portfolio categories (eight services and seven supplies & equipment), are organized by military departments and other defense agencies. Due to the large file sizes, please provide us your POCs for receiving this information.

As we pursue Secretary Gates' Efficiencies Initiatives, it is essential to understand the spend patterns across the department. The FY09 spend analyses are intended to provide you a senior managerial look into your organization's buying behaviors. I hope you find these analyses as useful as I have as we seek improvements in the sourcing of services and supplies & equipment.

Should you have any questions, please contact Col Randy Rivera at 703-614-4639 or Randy.Rivera@osd.mil.

Sincerely,


Shay D. Assad
Director, Defense Procurement
and Acquisition Policy

cc:
Contracting Activities for the Department of Defense