

**Suggested Questions for
Peer Review Phase 4
(Post-Award Review of Service Acquisitions):**

1. **Contractor Performance Assessment**: Does the Government team conduct a periodic review to ensure the program is on course with respect to cost, schedule and performance requirements; and any necessary adjustments are made? Does the program meet or exceed established cost, schedule and performance criteria?
2. **Use of Contract Mechanisms and Maintaining Competition**: If this service acquisition employs a multiple award IDIQ approach, is there a robust competition for orders? Is the appropriate contract type utilized? Are the requirements well defined? Are effective cost and pricing methods utilized to support negotiation and award of task orders? Are there appropriate contract oversight mechanisms in place?
3. **Contractor's Subcontract Management**: Does the Government team monitor and evaluate the contractor's use, management, and oversight of subcontractors?
4. **Contract Surveillance**: Is there an appropriate level of staffing of Government contract management and oversight functions to include CORs?
5. **Assessment of Excessive Pass-Through Charges**: What is the extent of any pass-throughs, and excessive pass-through charges (as defined in section 852 of the John Warner National Defense Authorization Act for Fiscal Year 2007), by the contractor(s)?
6. **Inherently Governmental Functions**: For service acquisitions under which one contractor provides oversight for services performed by other contractors, does the Government team periodically evaluate the extent of the agency's reliance on the contractor(s) to perform acquisition functions closely associated with inherently governmental functions as defined in section 2383(b)(3) of title 10, United States Code?
7. **Conflicts of Interest (Financial)**: For service acquisitions under which one contractor provides oversight for services performed by other contractors, does the Government team periodically evaluate the financial interest of any prime contractor performing acquisition functions described in paragraph six in any contract or subcontract with regard to which the contractor provided advice or recommendations to the agency?
8. **Objective Incentives**: For contracts with award and/or incentive fee, are objective criteria utilized, whenever possible, to measure contract performance? Are Award/incentive fees paid in a manner consistent with DoD policy, or with a corrective action plan in place to address past inconsistencies?
9. **Lessons Learned**: Has the acquisition team identified something they would do differently if they had it to do it over again—any lessons learned?
10. **Best Practices**: Has the Peer Review team observed any unique practices, procedures, techniques, clauses or other approaches that should be considered as a candidate for a best practice?