



ACQUISITION,
TECHNOLOGY
AND LOGISTICS

THE UNDER SECRETARY OF DEFENSE

3010 DEFENSE PENTAGON
WASHINGTON, DC 20301-3010

MAR 21 2007

MEMORANDUM FOR CHAIRMAN, DEFENSE SCIENCE BOARD

SUBJECT: Terms of Reference – Defense Science Board (DSB) Task Force on
Improvised Explosive Devices

You are requested to form a DSB Task Force to build upon the work done by the recently completed DSB Improvised Explosive Devices (IED) Task Force and continue examination of relevant ongoing DoD programs and activities in the context of a strategic campaign to address the IED threat.

The Task Force work shall extend through several phases depending on the needs of the sponsors. In the first phase, the Task Force will address the following tasks:

1. Act as an independent sounding board to the Joint IED Organization by providing feedback at quarterly intervals.
2. Develop strategic and operational plans, examining the goals, process and substance of the plans, such as:
 - a. Creating an environment that fosters innovation, learning, agility and rapid response.
 - b. Engaging the Services, other Commands, key U.S. government agencies and allies.
 - c. Creating a systems-of-systems architecture (to include CONOPS and TTPs) through integrated teams of operators, analysts, engineers, with the flexibility to expedite promising components for vetting and transition to theater.
 - d. Collecting, analyzing, interpreting, vetting and disseminating data.
 - e. Developing and using models, simulations and other tools.
 - f. Identifying innovative approaches, acquisition and fielding techniques.

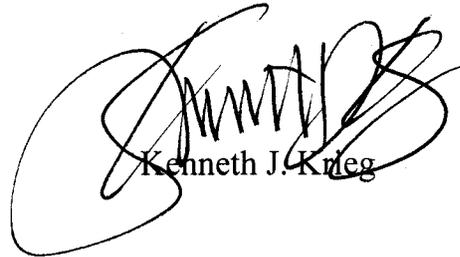


g. Examining countermeasures, likely areas of threat evolution, and potential responses of the enemy to actions drawing upon worldwide expertise and resources.

The Task Force should provide interim reports on a quarterly basis.

The study will be co-sponsored by me as the Undersecretary of Defense for Acquisition, Technology and Logistics and the Director, Joint IED Defeat Organization. Dr. Eric Evans and Lieutenant General (Ret., USA) Paul Funk, will serve as co-Chairmen of the Task Force. Colonel Barry Shoop, USA, and Colonel Mike Plehn, USAF, will serve as co-Executive Secretary, and Mr. Andrew Chappell will serve as the Defense Science Board Secretariat representative.

The Task Force will operate in accordance with the provisions of P.L. 92-463, the "Federal Advisory committee Act" and DoD Directive 5105.4, the "DoD Federal Advisory Committee Management Program." It is not anticipated that this Task Force will need to go into any "particular matters" within the meaning of title 18, U.S. Code, section 208, nor will it cause any member to be placed in the position of acting as a procurement official.



Kenneth J. Krieg