



ACQUISITION,
TECHNOLOGY
AND LOGISTICS

THE UNDER SECRETARY OF DEFENSE

3010 DEFENSE PENTAGON
WASHINGTON, DC 20301-3010

MAR 08 2012

MEMORANDUM FOR CHAIRMAN, DEFENSE SCIENCE BOARD

SUBJECT: Terms of Reference – Defense Science Board Task Force on Contractor Logistics Support of Contingency Operations

In accordance with section 848 of the National Defense Authorization Act for Fiscal Year 2011 (H.R. 5136, 150-151), the Defense Science Board is directed to create a Task Force to carry out a review of Department of Defense organization, doctrine, training, and planning for contractor logistics support of contingency operations. The matters addressed by the review shall include the following:

- (1) Department of Defense policies and procedures for planning for contractor logistics support of contingency operations.
- (2) Department organization and staffing for the implementation of such policies and procedures.
- (3) The development of Department doctrine for contractor logistics support of contingency operations.
- (4) The training of Department military and civilian personnel for the planning, management, and oversight of contractor logistics support of contingency operations.
- (5) The extent to which the Department should rely upon contractor logistics support in future contingency operations and the risks associated with reliance on such support.
- (6) Any logistics support functions for contingency operations for which the Department should establish or retain an organic capability.
- (7) The scope and level of detail on contractor logistics support of contingency operations that is currently included in operational plans and that should be included in operational plans.
- (8) Contracting mechanisms and contract vehicles that are currently used, and should be used, to provide contractor logistics support of contingency operations.
- (9) Department organization and staffing for the management and oversight of contractor logistics support of contingency operations.
- (10) Actions that could be taken to improve Department management and oversight of contractors providing logistics support of contingency operations.

- (11) The extent to which logistics support of contingency operations has been, and should be, provided by subcontractors and the advantages and disadvantages of reliance upon subcontractors for that purpose.
- (12) The extent to which logistics support of contingency operations has been, and should be, provided by local nationals and third country nationals and the advantages and disadvantages of reliance upon such sources for that purpose.

The review shall include findings and recommendations related to legislative or policy guidance to address the matters listed above; and whether and to what extent the quadrennial defense review (conducted pursuant to section 118 of title 10, United States Code) or assessments by the Chairman of the Joint Chiefs of Staff for the biennial review of the national military strategy (conducted pursuant to section 153(d) of such title) should be required to address requirements for contractor support of the Armed Forces in conducting peacetime training, peacekeeping, overseas contingency operations, and major combat operations and the risks associated with such support.

This Task Force will be sponsored by me as the Acting Under Secretary of Defense for Acquisition, Technology and Logistics. Dr. Ron Kerber will chair the Task Force. Mr. William Reich (Defense Procurement and Acquisition Policy) will serve as Executive Secretary. Commander Doug Reinbold, U.S. Navy, will serve as the Defense Science Board Secretariat Representative.

The Task Force will operate in accordance with the provisions of P.L. 92-463, the "Federal Advisory Committee Act," and Department of Defense Directive 5105.4, the "DoD Federal Advisory Committee Management program." It is not anticipated that this task force will need to go into any "particular matters" within the meaning of title 18, United States Code, section 208, nor will it cause any member to be placed in the position of action as a procurement official.



Frank Kendall
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