



ACQUISITION,
TECHNOLOGY,
AND LOGISTICS

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SEP 16 2015

MEMORANDUM FOR SECRETARIES OF THE MILITARY DEPARTMENTS
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UNDER SECRETARIES OF DEFENSE
DEPUTY CHIEF MANAGEMENT OFFICER
COMMANDERS OF THE COMBATANT COMMANDS
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DIRECTOR, ADMINISTRATION AND MANAGEMENT
DIRECTOR, NET ASSESSMENT
DIRECTORS OF THE DEFENSE AGENCIES
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SUBJECT: Status of the Earned Value Management Implementation Guide

Earned Value Management (EVM) is one of DoD's and industry's most powerful proven program management tools. Government and Industry program managers use EVM to provide joint situational awareness of program status, to assess cost, schedule, and technical performance on programs, and to support proactive decision-making as program teams navigate constraints and risks in the performance of DoD programs. As a program management tool, EVM practices and competencies must be integrated into the program manager's acquisition decision-making processes, the data provided by the EVM System (EVMS) must be timely, accurate, reliable, auditable and implemented in a disciplined manner consistent with the 32 Guidelines prescribed in Section 2 of the Electronic Industries Alliance Standard-748 EVMS (EIA-748). The Office of Performance Assessments and Root Cause Analyses (PARCA) in OSD serves as the policy and competency owner of EVM for the Department and ensures that EVM guidance is current and correct for constituents.

This memorandum serves as notice to rescind the DoD EVM Implementation Guide (EVMIG, Oct 2006). The EVMIG existed to provide guidance for understanding EVMS concepts, guidance in interpreting the EIA-748 32 EVMS Guidelines for use on Government contracts and programs, tailoring guidance on EVM application and reporting, information on analyzing performance, and information on baseline review and maintenance activities.

Effective immediately, the DoD EVMIG is replaced with other existing DoD EVM reference materials. The reference materials provide updated information about specifically targeted topics such as EVM System information that can be found through the DoD EVM System Interpretation Guide (EVMSIG) and the Defense Management Contract Agency

(DCMA) EVMS compliance instruction documents. PARCA is working with the OSD EVM Integrated Product Team (IPT) and other stakeholders to ensure that all guidance is captured, maintained, and made accessible. See Attachment 1 for a mapping of the information contained in the EVMIG to the other reference materials.

Thank you in advance for your support of this important initiative. My point of contact is Mr. John S. McGregor, Deputy Director, EVM, Office of Performance Assessments and Root Cause Analyses at 703-697-7727 or john.s.mcgregor2.civ@mail.mil.



Gary R. Bliss
Director, Performance Assessments
and Root Cause Analyses

cc: USD(AT&L) Direct Reports

ATTACHMENT 1 - EVMIG Table of Contents Trace

EVMIG Table of Contents Area	Reference Document/Material
PART 1: EVM Concepts & Guidelines	
EVM Concepts	<ul style="list-style-type: none"> • <i>TBD EVM Analysis Guide</i> • DAU EVM Community of Practice • PARCA EVM Website
EVM System (EVMS) Concepts	<ul style="list-style-type: none"> • Earned Value Management System Implementation Guide (EVMSIG) • DCMA Surveillance Guidance
PART 2: Procedures For Government Use of EVM	
Organizational Roles and Responsibilities	<ul style="list-style-type: none"> • <i>TBD EVM Application Guide</i> • PARCA EVM Website • Defense Acquisition Guide
WBS Development and Use	<ul style="list-style-type: none"> • MIL-STD-881C • <i>TBD EVM Application Guide</i>
EVM/EVMS Policy and Application	<ul style="list-style-type: none"> • <i>TBD EVM Application Guide</i> • PARCA EVM Website
Cost and Schedule Reporting	<ul style="list-style-type: none"> • IPMR DID and IPMR Guide • <i>TBD EVM Analysis Guide</i>
EVMS System Compliance	<ul style="list-style-type: none"> • EVMSIG • DCMA Surveillance Guidance
Integrated Baseline Review (IBR)	<ul style="list-style-type: none"> • Program Manger's Guide to the IBR • <i>TBD EVM Application Guide</i>
Reprogramming	<ul style="list-style-type: none"> • Formal Reprogramming OTB/OTS Guide • EVMSIG
Training	<ul style="list-style-type: none"> • Defense Acquisition University Website • PARCA EVM Website