



ASSISTANT SECRETARY OF DEFENSE  
3600 DEFENSE PENTAGON  
WASHINGTON, DC 20301-3600

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MEMORANDUM FOR SECRETARIES OF THE MILITARY DEPARTMENTS  
CHAIRMAN OF THE JOINT CHIEFS OF STAFF  
UNDER SECRETARIES OF DEFENSE  
DEPUTY CHIEF MANAGEMENT OFFICER  
COMMANDERS OF THE COMBATANT COMMANDS  
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DIRECTOR, OPERATIONAL TEST AND EVALUATION  
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DIRECTOR, ADMINISTRATION AND MANAGEMENT  
DIRECTOR, NET ASSESSMENT  
DIRECTORS OF THE DEFENSE AGENCIES  
DIRECTORS OF THE DOD FIELD ACTIVITIES

SUBJECT: Issuance of Department of Defense Earned Value Management System Interpretation Guide

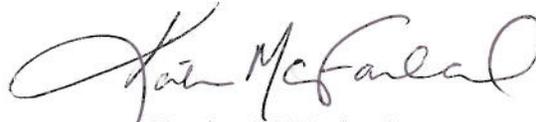
Earned Value Management (EVM) is one of DoD's and industry's most powerful proven program management tools. Government and Industry program managers use EVM to provide joint situational awareness of program status; to assess cost, schedule, and technical performance on programs; and to support proactive decision-making as program teams navigate constraints and risks in the performance of DoD programs. EVM provides a disciplined approach to managing programs through the use of an integrated EVM System (EVMS) to plan and control authorized work to achieve cost, schedule, and technical objectives. As a program management tool, EVM practices and competencies must be integrated into the program manager's acquisition decision-making processes; the data provided by the EVMS must be timely, accurate, reliable and auditable; and the EVMS must be implemented in a disciplined manner consistent with the 32 Guidelines prescribed in Section 2 of the Electronic Industries Alliance Standard-748 EVMS (EIA-748).

This memorandum serves as notice for release of the DoD EVMS Interpretation Guide (EVMSIG). Effective immediately, the DoD EVMSIG provides the DoD interpretation of the 32 Guidelines contained in EIA-748 (current) and will be used as the basis for DoD assessments of EVMS compliance with the 32 Guidelines in accordance with DFARS Subpart 234.2 and 234.201.

The purpose of the DoD EVMS Interpretation Guide (EVMSIG) is to provide a single, authoritative DoD interpretation of the 32 Guidelines contained in the EIA-748. This clarification will reduce inconsistencies in EVMS compliance interpretations across the DoD and minimize EVMS implementation and maintenance costs. A standard Government interpretation

will facilitate tailored solutions that meet unique management needs within varying operating environments. Further flexibility will be built into compliance agency and organization procedures for executing the policy as described in the DoD EVMSIG. These procedures will include the development of methods for the evaluation of the attributes associated with each of the 32 Guidelines.

Thank you in advance for your support of this important initiative. My point of contact is Mr. Gordon M. Kranz, Deputy Director, EVM, Office of Performance Assessment and Root Cause Analyses at 703-697-3703 or [Gordon.m.kranz.civ@mail.mil](mailto:Gordon.m.kranz.civ@mail.mil).



Katrina McFarland

cc:  
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