



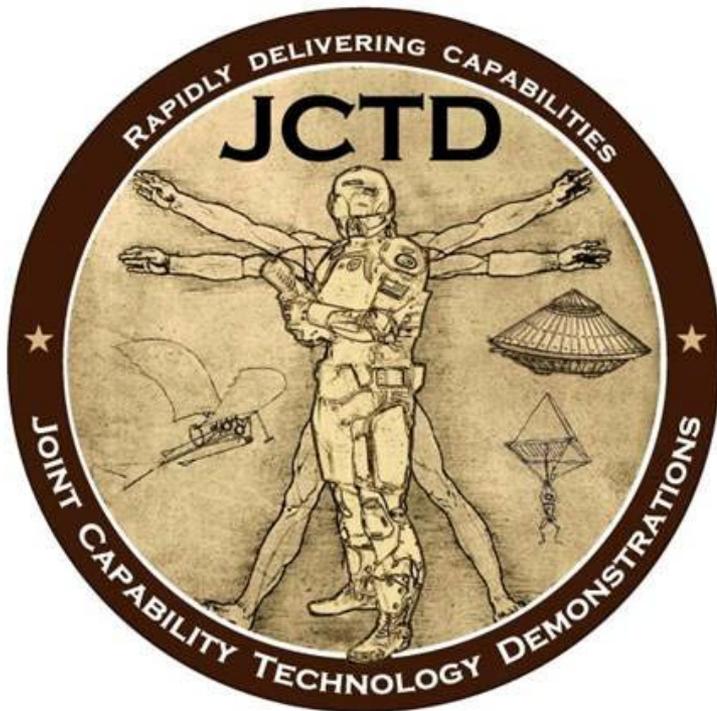
2011 JCTD Managers Conference

JCTD Team – Roles and Responsibilities

Elmer Roman
September 20, 2011
Oversight Executive, JCTD Program
Elmer.roman@osd.mil
(703) 607-5019



The JCTD Team



- 1. Oversight Executive (OE)**
- 2. Operational Manager (OM)**
- 3. Technical Manger (TM)**
- 4. Transition Manager (XM)**
- 5. Oversight Group (OG)**
- 6. Independent Assessor**
- 7. COCOM Sponsor**
- 8. Other Potential Team Members**
(i.e., Interagency Partners,
International Partners)



Making the Team Work



- **Team Communication is key**
 - Things will move quickly, change is inevitable, stuff won't work as planned
 - TM/OM/XM/OE need to know each others' roles and responsibilities
 - Plan your Work; Work your Plan
- **Each project management structure is different; each team will have to find what works best**
 - Examples: TM, OM, XM as equals or OM as customer, TM/XM as providers
 - Emphasis in roles will shift during the JCTD execution
- **Innovate and remember the goal – *Increase warfighter capability as rapidly as possible***



Oversight Executive (OE)



- **Provides oversight and serves as OSD/AT&L/RE point of contact (POC) for the JCTD life cycle**
- Serves as member of Integrated Management Team (IMT) composed of the OM, TM, XM, and OE
- Coordinates and establishes priorities, evaluates alternatives, oversees funding requirements, and assesses programmatic feasibility
- Assesses program deficiencies and recommends remedies
- Oversees development, coordination, and implementation of IDs, Management Plans, international cooperative project agreements, congressional correspondence, and information documents
- Maintains liaison with executives of COCOMs, Services, other government agencies (OGA), industry, professional associations, academia and international ministries of defense (MoD)
- Chairs teams consisting of members from the OSD, Joint Staff, COCOMs, Services, defense agencies, and industry
- Defends JCTD with Congress, DoD Leadership, Government Accountability Office (GAO), and other stakeholders
- Coordinates meetings of the JCTD Oversight Group



Operational Manager (OM)



- **Serves as the COCOM's principal POC for day-to-day operational direction**
- Serves as member of IMT (OM, TM, XM, and OE)
- Co-develops Implementation Directive, Management and Transition Plans
- Manages and provides input on warfighter involvement
- **Coordinate Components' and other COCOMs' involvement**
- Plans, schedules, executes operational demonstrations and exercises
- Develops Joint CONOPs and TTPs and functional requirements with user participation
- Develops DOTMLPF recommendations
- Plans and conducts Joint and Coalition OUAs with support of the independent assessor
- Participates and contributes to transition planning
- Continues to support JCTD during LOU of interim capability
- Supports closeout and final reporting
- Serves as organizational POC Staff Officer for coordination of JCTD documentation



Technical Manager (TM)



- **Mainly the Technical Community Principal POC for day-to-day technical direction of the JCTD**
- Serves as member of IMT (OM, TM, XM, and OE)
- Co-develops Implementation Directive and Management and Transition Plan
- Integrates and technically demonstrates the capabilities and applicable technologies
- Manages contract(s) and acquisition instruments
- Delivers the Capability Solution to the OM for demonstration, exercises, and assessment
- Participates and contributes to the OUA planning
- Participates and contributes to the CONOP and TTP development
- Manages Capability Solution
- Participates and contributes to transition planning
- Develops training plan and provides training
- Contributes to development of DOTMLPF recommendations
- Continues to support JCTD during LOU on Interim Capability, as needed
- Serves as JCTD financial manager
- Serves as organizational POC Staff Officer for coordination of JCTD documentation



Transition Manager (XM)



- **Primarily an Acquisition Professional from a PEO/PM office responsible for the day-to-day transition direction of the JCTD**
- Serves as member of IMT (OM, TM, XM, and OE)
- Co-develops Implementation Directive, Management and Transition Plan
- Plans for and supports possible LOU of interim capability
- Leads the Transition IPT
- Participates and contributes to the OUA planning and CONOPs and TTPs development
- Identifies and facilitates funding for transition and LOU support
- Leads required document development (ICD, CDD, Capability Production Document [CPD]), as needed
- Leads budget and POM development for transition to acquisition and coordinates with Services and agencies
- Serves as organizational POC Staff Officer for coordination of JCTD documentation



Oversight Group (OG)



- Established for each JCTD
- **Chaired by the DASD, Rapid Fielding at the OASD/Research & Engineering or by the Director, JCTD program**, or his/her primary representative, and primarily includes Senior/FO/GO level decision-makers/stakeholders representing the operational, technical, and transition management areas
- Provides a collaborative decision making forum on an annual or as needed basis to:
 - Review in-process status
 - Address and resolve senior level issues presented by JCTD Integrated Management Team
 - Provide guidance and direction on execution of JCTD including such areas as major funding, schedule, organizational and/or programmatic changes
 - Renders decisions that could accelerate, maintain, extend or terminate a JCTD documentation



Independent Assessor



- Reports directly to the OM
- Drafts overall Operational Utility Assessment (OUA) strategy and framework
- Develops and coordinate Integrated Assessment Plan (IAP)
- Develops and coordinate Demonstration Execution Document (DED)/Assessment Execution Document (AED), as needed, in support of IAP
- Prepares and execute data collection plan (quantitative and qualitative)
- Conducts raw data collection using general or specially designed test equipment
- Issues and conduct surveys and questionnaires
- Provides technical analysis of demonstrations/assessments results
- Drafts and coordinate I/OUA Quicklook Reports
- Drafts Limited Operational Utility Assessment (LOUA) and OUA Reports including DOTMLPF recommendations
- Assists in planning and scheduling assessment events/exercises
- Trains assessment observers and supplementary data collectors
- Participates, as appropriate, in meetings of the OM, TM, and XM

Questions?

