

Headquarters U.S. Air Force

Integrity - Service - Excellence

Air Force Product Support Perspective



SCOTT REYNOLDS
*Air Force Deputy Assistant
Secretary (Logistics)*

U.S. AIR FORCE

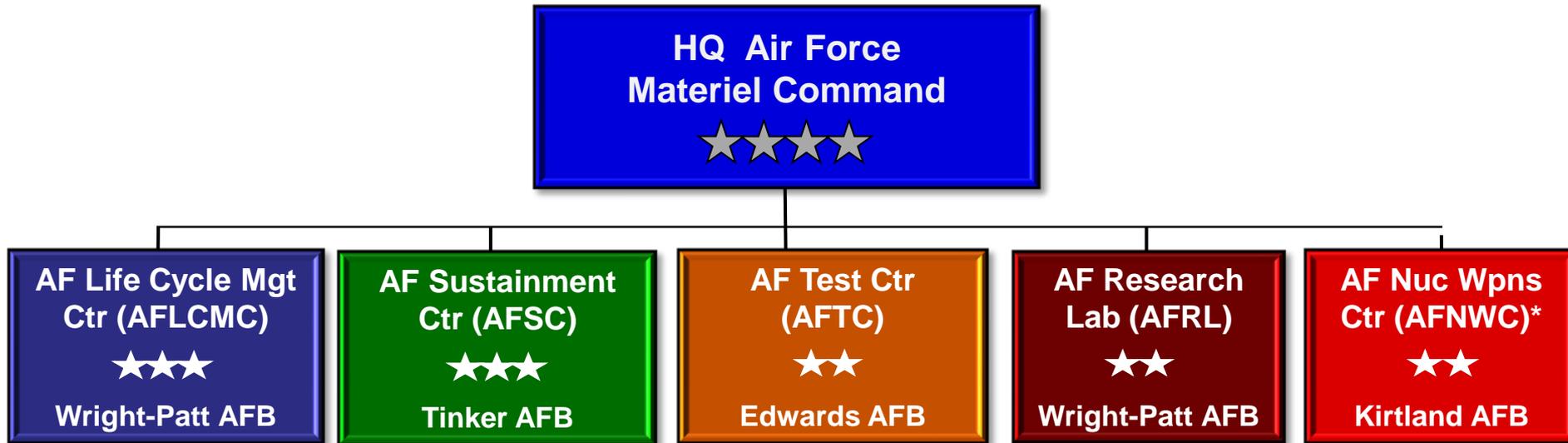


- **Air Force Materiel Command (AFMC) reorganization**
- **Product Support Manager Implementation**
- **Product Support Enterprise Strategy**



U.S. AIR FORCE

Air Force Materiel Command Reorganization



■ PSM considerations

- LCM construct aligns with other services/OSD
- Drives standard processes across mission areas
- AFSC can serve as both PSI and/or PSP

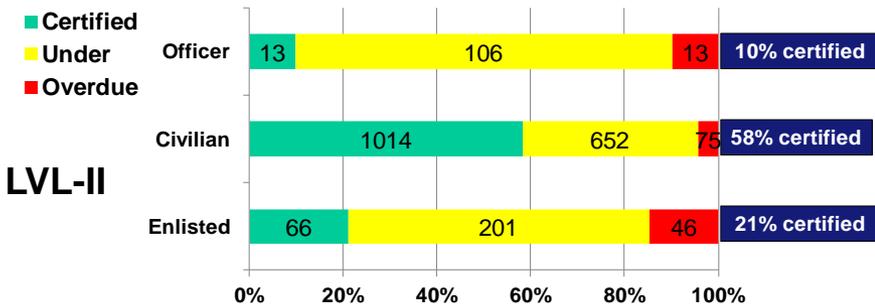
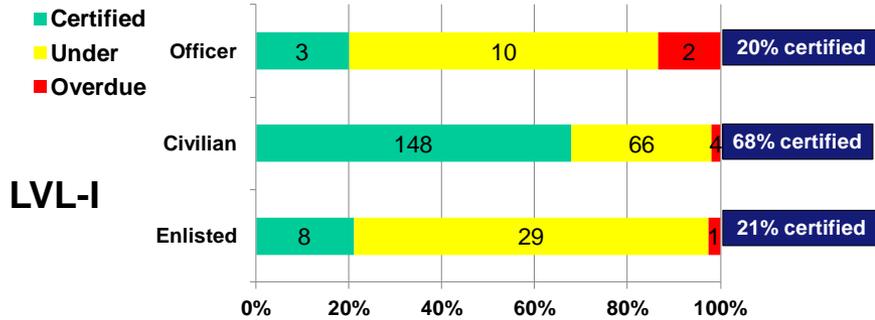
Initial Operational Capability - 1 Oct 12

Integrity - Service - Excellence



LCL/PSM Status

U.S. AIR FORCE



Under Certified

Working towards certification and within 24 month grace period

- Total LCL Positions AF-wide: 2,885
 - Encumbered : 2,736
 - Civilian: 2,150
 - Officer: 208
 - Enlisted: 378
 - Vacancies: 149

- 60% growth since FY08

- Issues/Challenges

- Imbalance in #'s of Levels I, II and III
- PSM career mapping/development



Product Support Strategy – The Need for Enterprise Leadership and Vision

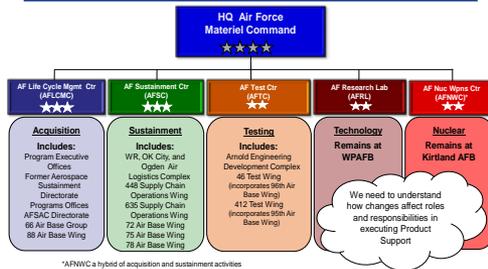
U.S. AIR FORCE



- Changes in C-17 and F-22 sustainment strategies driven by affordability concerns highlighted in business case analyses

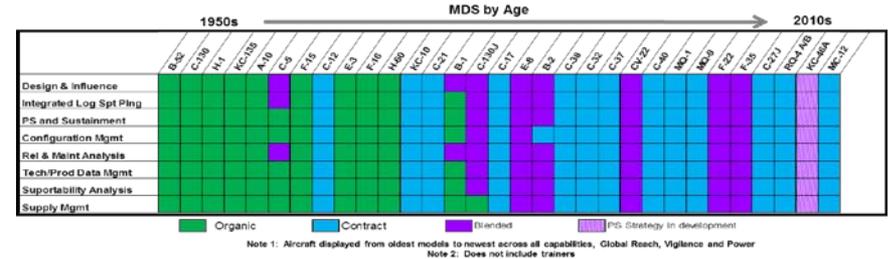


Air Force Materiel Command
To-Be State



Integrity - Service - Excellence

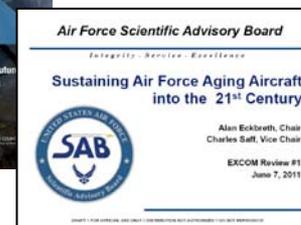
- AFMC reorganization leverages Army and Navy models to create a new life cycle management construct in the Air Force



- AF product support capabilities and skills less robust as a result of 20-year CLS trend
- PSMs lack tools to build credible life cycle sustainment solutions
- AF lacks ability to understand impacts of individual program decisions on the PS enterprise
- Budget reductions leading to people reductions, putting further strain on life cycle logisticians



- National Academy of Sciences Study on Air Force Sustainment -- Leadership, Process, and Organizational disconnects



- Science Advisory Board Study on Sustaining Air Force Aging Aircraft into the 21st Century



U.S. AIR FORCE

Strategy Foundation

Vision Statement

Warfighter readiness delivered through affordable and effective product support enterprise capabilities aligned to Air Force priorities.

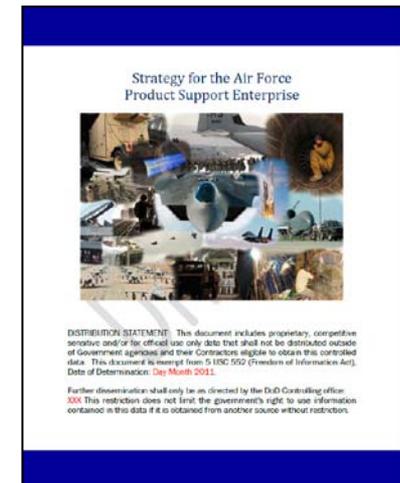
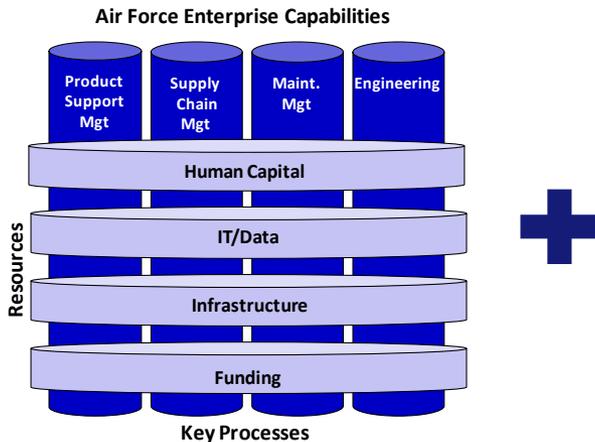
Desired Outcomes

- **OUTCOME 1:** A clearly defined desired state for the AF Product Support enterprise
- **OUTCOME 2:** Key organic and industrial based capabilities balanced to meet AF priorities
- **OUTCOME 3:** AF program Product Support decisions consider impacts to the enterprise desired state
- **OUTCOME 4:** Tools to provide visibility and assessment of program impacts on the Product Support enterprise
- **OUTCOME 5:** Product support affordability is maximized by enabling innovation, flexibility and competition throughout the program life cycle

Integrity - Service - Excellence



- Define desired state and build roadmap for future -- 5, 10, 20 years
 - Desired state and roadmap will inform us of what capabilities and resources are required
 - Source document for target objectives used to assess program strategy impacts and “health” of the Product Support Enterprise



Goal: Deliberately Manage Product Support Enterprise Capabilities While Optimizing Program Supportability