



DASD – Program  
DASD – Program Support

# Contingency Program Management Overview Brief

2015



# CPM 101



## CPM BLUF

CPM is an emerging capability within DOD that proposes a programmatically, systematic framework to evaluate and incorporate the contributions of interorganizational partners and non-partners before resorting to a U.S. Forces or DOD contract solution.

*End State* – Institutionalized capability at CCMD (and subordinate commands) to plan for, identify, assess, and integrate the capabilities of partners and non-partners in steady-state and contingency operations.

## CPM WILL...

- Enable Globally Integrated Operations by enhancing DOD's ability to partner.
- Improve TCP and command planning with partners and non-partners.
- Synchronize Global Engagements in support of TCP execution.
- Incorporate partner capabilities into COA development and execution to fulfill operational requirements and reduce costs.

## CPM APPROACH & STATUS

AT&L (Program Support) is undergoing a “CBA-like” process at the direction of the JS J8 to identify gaps and provide DOTMLPF-P solutions.

CPM Linkages effort is a meta-analysis of DOD-wide unified action initiatives in order to capitalize on synergies among current initiatives, ensure sufficient resourcing, preclude duplication, and identify and resolve potential gaps.



## COORDINATION EFFORTS

- **CJCS Task #1 (Campaign Level Unified Action)**
  - Meta-analysis of DoD-wide IW activities
  - DOTMLPF-P Changes
- **Joint Operational Access Task # 28**
  - Advanced Shaping (w/Mission Partners)
- **EUCOM IPL**
  - EUCOM J9 IPL Implementation Support
- **Stability Ops JROCM DCRs #7, #8, & #21**
  - Whole-of-Government Planning Concept
  - Unity of Effort Planning Framework
  - Scenario-based Unity of Effort Sync
- **Better Buying Power 3.0**
  - Operational Contract Support



# CPM Framework

## Guiding Principles

- Minimize the military footprint
- Minimize reliance on DoD contracts
- Minimize unintended consequences
- Minimize response time
- Maximize sustainability and the importance of post-conflict transition
- Maximize understanding of the sociocultural terrain
- Persistent engagement

## Common Operating Precepts

- Understand and consider the perceptions & attitudes of key foreign audiences;
- Achieve & maintain unity of effort with mission partners;
- Leverage the benefits of operating indirectly through partners;
- Integrate joint and multi-national capabilities
- Combine capabilities when advantageous
- Focus on operational objectives with broad & enduring results
- Maintain operational & organizational flexibility and freedom of action
- Plan for & manage operational transitions over time and space
- Drive synergy to the lowest echelon possible

Guiding Principles

Common Operating Precepts

COA Development Options

Engagement Options



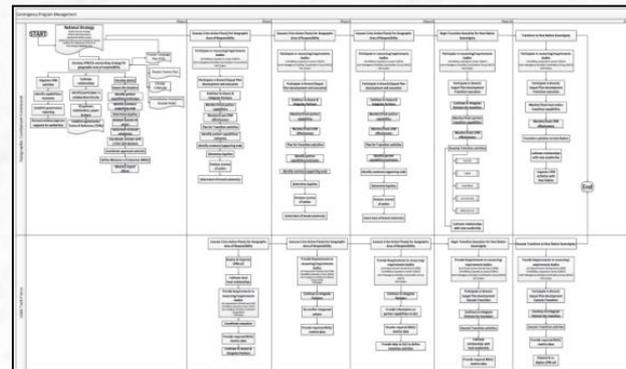
*Unified Action*

## COA Development Options

- Partner Orgs Execute (with little or no DoD support)
- DoD coordinates execution with concurrent partner actions
- USG Executes
- DoD Executes

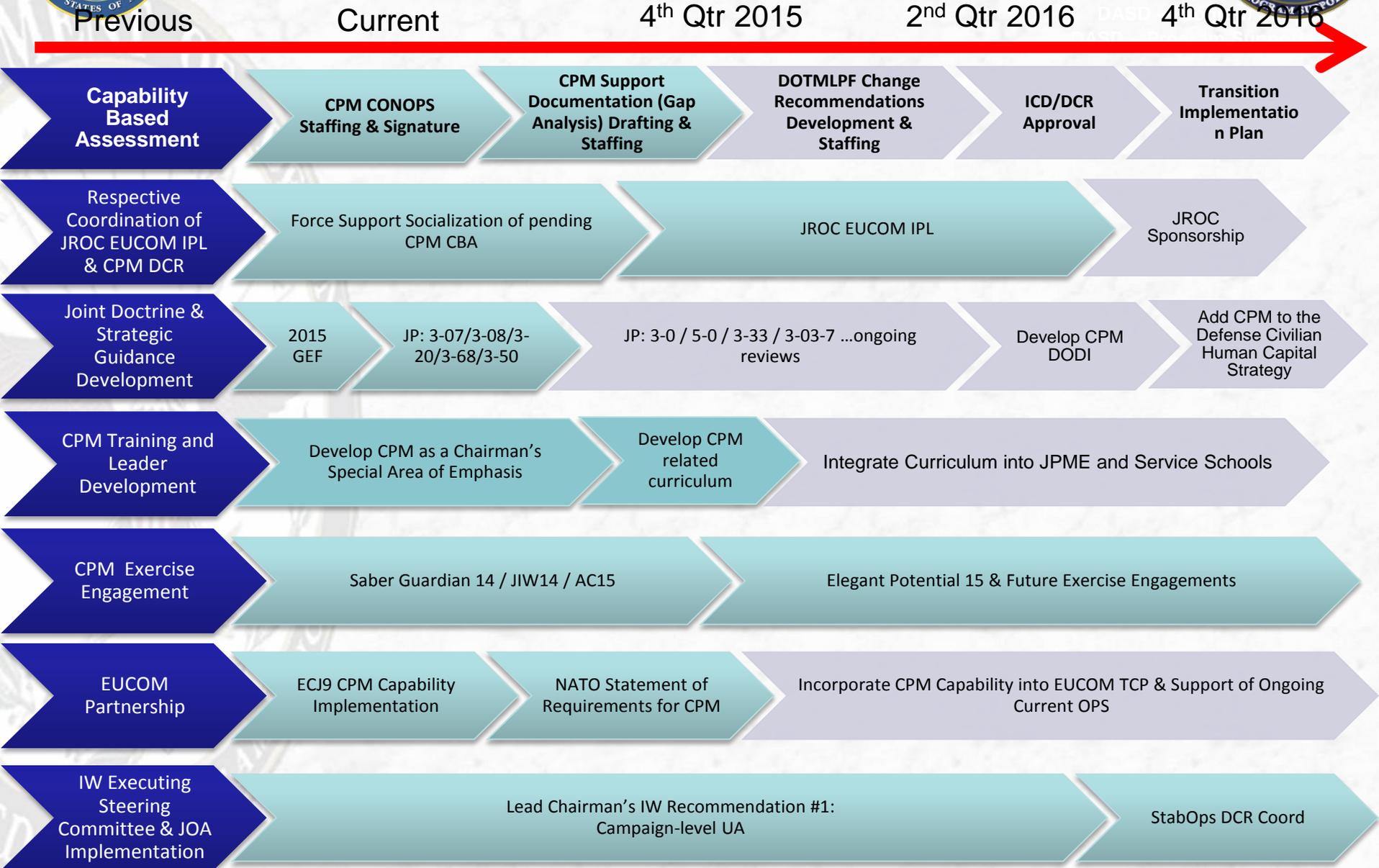
## Engagement Options

- Liaison
- Interagency Authority
- ACSA
- MOU/MOA
- Pre-planned Transition
- Consortium
- Non-DoD Funding Mechanism
- Non-Binding Arrangement
- Deferral to Non-DoD Mission Partner





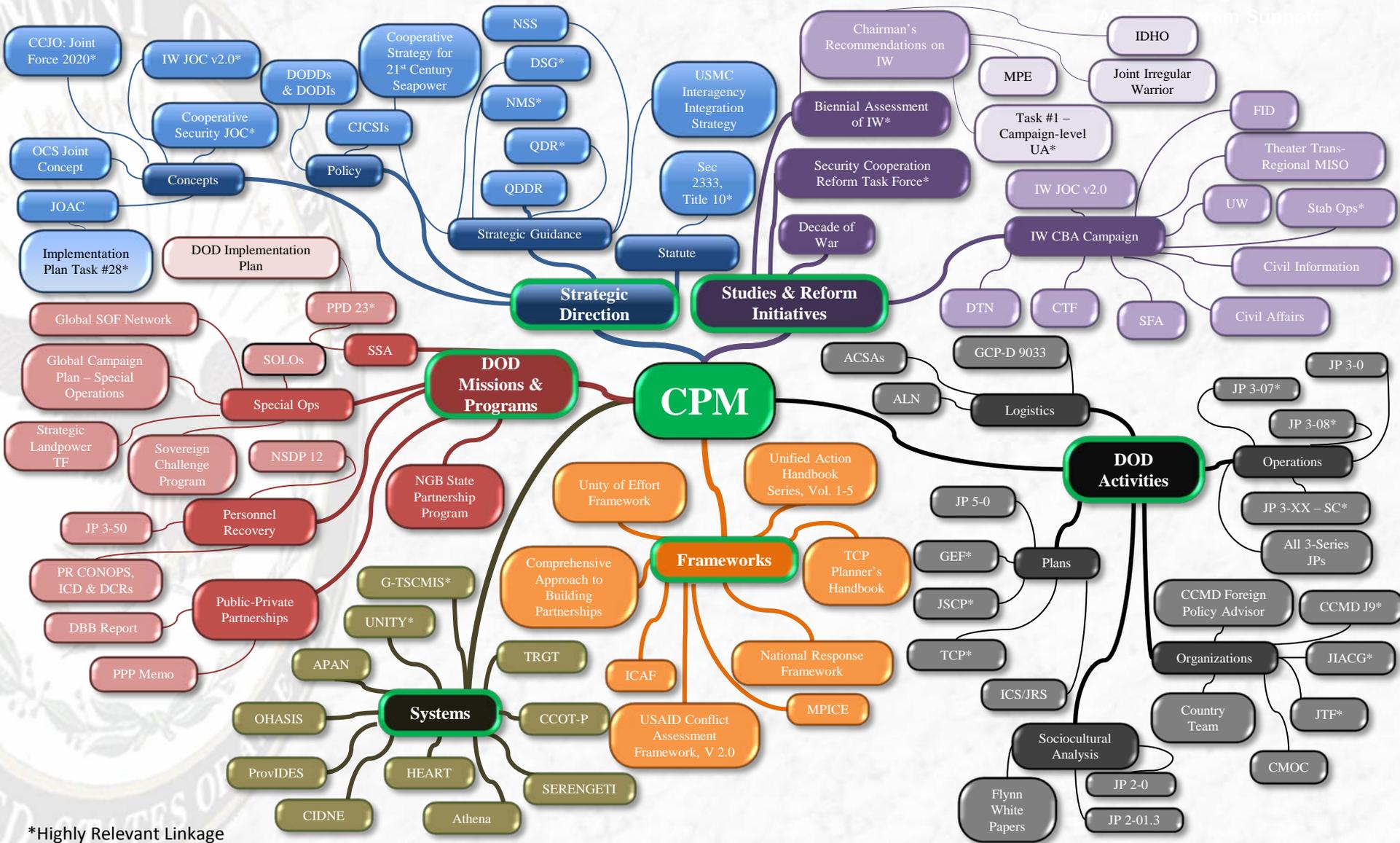
# CPM 2015-2017 Timeline and Levels of Effort





# CPM Linkages to Implementation of Unified Action

DASD - Program Support



\*Highly Relevant Linkage



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# BACKUP



# CPM Linkages Acronyms



Strategic Direction		DOD Missions & Programs		Systems		Frameworks		Studies & Reform Initiatives		DOD Activities	
NSS	National Security Strategy	SOF	Special Operations Forces	APAN	All Partners Access Network	ICAF	Interagency Conflict Assessment Framework	CBA	Capabilities Based assessment	ACSA	Acquisition and Cross-Servicing Agreement
CCJO	Capstone Concept for Joint Operations	CON-OPS	Concept of Operations	CCOT-P	Contingency Contractor Optimization Tool - Prototype	MPICE	Measuring Progress in Conflict Environments	CTF	Counter Threat Finance	ALN	Adaptive Logistics Network
CJCSI	Chairman of the Joint Chiefs of Staff Instruction	DBB	Defense Business Board	CIDNE	Combined Information Data Network Exchange	TCP	Theater Campaign Plan	DTN	Defeat Terrorist Networks	CCMD	Combatant Command
DODD & DODI	Department of Defense Directive & Instruction	DCR	DOTMLPF-P (Doctrine, Organization, Training, Material, Leadership & Education, Personnel, Facilities, and Policy) Change Request	G-TSCMIS	Global Theater Security Cooperation Management Information System	USAID	U.S. Agency for International Development	FID	Foreign Internal Defense	CMOC	Civil-Military Operations Center
DSG	Defense Strategic Guidance	ICD	Initial Capabilities Document	HEART	Holistic Engagement Activity Ranking Tool			IDHO	Integrated Design of Hybrid Operations	GCP-D	Global Campaign Plan - Distribution
IW	Irregular Warfare	JP	Joint Publication	OHASIS	Overseas Humanitarian Assistance Shared Information System			IW	Irregular Warfare	GEF	Guidance for the Employment of the e Force
JOAC	Joint Operational Access Concept	NGP	National Guard Bureau	ProvIDES	Provide International Disaster Emergency Support			JOC	Joint Operating Concept	ISC/JRS	Integrated Country Strategy/Joint Regional Strategy
JOC	Joint Operating Concept	NSPD	National Security Policy Directive	SERENGETI	Special Environment Related to Non-traditional Geospatial Topography Intelligence			MISO	Military Information Support Operations	JIACG	Joint Interagency Coordination Group
NMS	National Military Strategy	PPD	Presidential Policy Directive	TRGT	Theater Requirements Generation Tool			MPE	Mission Partner Environment	JP	Joint Publication
OCS	Operational Contract Support	PPP	Public-Private Partnership	UNITY	n/a (system name)			SFA	Security Force Assistance	JSCP	Joint Strategic Capabilities Plan
QDDR	Quadrennial Diplomacy & Development Review	SOLO	Special Operations Liaison Officer					Stab Ops	Stability Operations	JTF	Joint Task Force
QDR	Quadrennial Defense Review	SSA	Security Sector Assistance					UA	Unified Action	SC	Security Cooperation
USMC	United States Marine Corps	TF	Task Force					UW	Unconventional Warfare	TCP	Theater Campaign Plan