

Susan Elizabeth Shekmar

Deputy Director for Operations

Susan E. Shekmar manages the Operations Directorate within the Performance Assessments and Root Cause Analyses division of the Office of the Assistant Secretary of Defense (Acquisition), Office of the Under Secretary of Defense for Acquisition, Technology and Logistics. She joined the Senior Executive Service in 2000.



Ms. Shekmar entered federal service with the Defense Intelligence Agency as a career intelligence officer concentrating on NATO Central Region force development. She subsequently assumed the role of Special Assistant to the Assistant Secretary of Defense, Command, Control, Communications and Intelligence, for tactical intelligence programs focusing on legislative initiatives and management support of programs and budgets. She served 12 years in the National Reconnaissance Office as a key member of its Airborne and Space Reconnaissance Support Program staff and as Deputy for Resource Management. She provided long-term program and policy continuity through the legislative and budgeting cycles and implemented process improvements for military customer support. Ms. Shekmar likewise served six years on the United States Senate Defense Appropriations Subcommittee staff where she played a pivotal role in determining spending levels for defense and national intelligence programs managed by the Department of Defense and the Director of Central Intelligence. Throughout her career she has applied her broad working knowledge of the Planning, Programming, Budgeting and Execution process to Intelligence Community and Defense Department issue resolution, and has capitalized on her practical legislative expertise to garner the greatest return on federal resource investment.

Ms. Shekmar earned a bachelor of arts degree in French/German from The American University and a master of science degree in political science from Georgetown University. She is a Certified Defense Financial Manager with the American Society Military Comptrollers and holds a Federal Financial Management Certificate from Management Concepts.

