

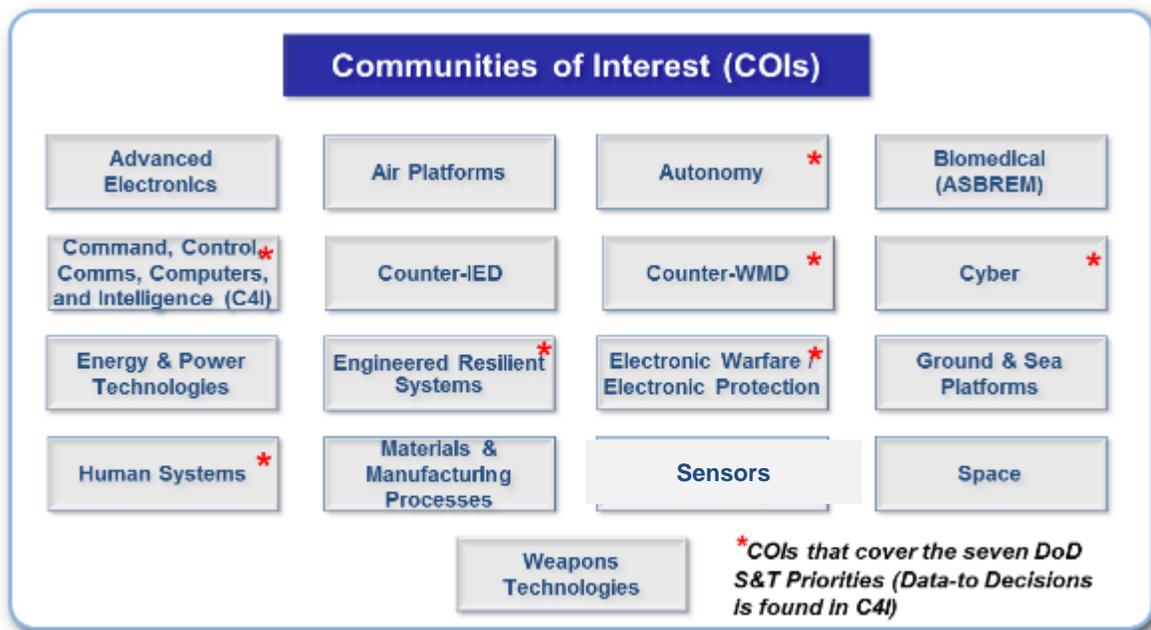


Reliance 21: Communities of Interest



17 cross-cutting, S&T areas staffed with Senior Leaders and Subject Matter Experts from the Services and Defense Agencies

- Each COI has its own Steering Group (SES) Lead from across the Services and multiple technical ‘challenge areas’ or sub-groups
- Specific cross-cutting S&T areas where there is substantial investment **across multiple Components.**
 - ❑ Some Service specific investments are not included



ERS COI Steering Group

Dr. Jeffery P. Holland
(Steering Group & Army Lead)

Col(S) Kelley C. Tucker
(Air Force Lead)

Mr. Robert A. Gold
(OSD Lead)

Dr. Thomas H. Killion
(Navy Lead)