Lisa Haney currently serves as the Deputy Program Executive Officer (DPEO) for Acquisition Management, Plans and Strategy at Program Executive Office for Command, Control, Communications, Computers and Intelligence (PEO C4I) in San Diego, CA. In this role, she is the acquisition advisor for a portfolio that includes 128 programs and projects. She is responsible for overseeing PEO C4I’s strategic planning efforts.

Prior to becoming DPEO in April 2018, Ms. Haney served for 10 years as the Acquisition Manager for the Battlespace Awareness and Information Operations Program Office (PMW 120) at PEO C4I. Before transitioning to PMW 120, she held two different Assistant Program Manager positions in the Navy Tactical Networks (PMW 160) and Shore & Expeditionary Integration (PMW 790) program offices.

“I’m a planner by nature, which has served me well professionally and personally,” says Haney. “I would say my motto is: “Make a plan, execute the plan”. Haney shared that she was inspired to hear former Georgia Representative and voting rights activist and author, Stacey Abrams, say during a recent TED talk. “Ambition and dreams without a plan are just a wish. So I think about it. I write it down. I figure out what the steps are…”

“Planning has always been an important part of successful acquisition and program management. It is now a critical activity, for example, as we think about the pathways within the Adaptive Acquisition Framework (AAF) which have to be viable and show effectiveness for operational use within certain timeframes (depending on the pathway), which is unique and new within the acquisition community. In order to be successful with these new pathways, the acquisition community will need “to make a plan...think about it...write it down...figure out the steps,” reiterates Haney.

Ms. Haney obtained a Bachelor of Science degree in Economics from Allegheny College in Meadville, PA and a Master of Business Administration from the Tepper School of Business at Carnegie Mellon University in Pittsburgh, PA. She is Level III DAWIA certified in the Program Management career field and a member of the Acquisition Professional Community. Ms. Haney also holds a Project Management Professional certification from the Project Management Institute.

(Note: For a link to the TED talk referenced, see https://www.npr.org/2021/01/07/954479010/listen-again-school-of-life. For a description of how the PMW 120 program office is leveraging the AAF and the software pathway, see https://www.doncio.navy.mil/chips/ArticleDetails.aspx?ID=14392 )
**Latest Software Developments**

Past editions of this newsletter are available on the Acquisition Approaches & Management web page: https://www.acq.osd.mil/ae/#/acquisition-approaches-management

873 Pilots
- ACWS (Army)
- Aegis (Navy)
- F-22 (USAF)
- DEAMS (USAF)
- IMLC (USAF)
- ISDS (Navy)
- IAMD (Army)

BA-8 Pilots
- SpaceC2 (SF)
- DCO PEO EIS (Army)
- DCO PEO C3T (Army)
- RMI (Navy)
- MTC2 (Navy)
- JOMIS (DHA)
- NBIS (DISA)

**Our Mission**
As part of Section 869 of the FY19 NDAA, Congress directed that a Community of Practice (CoP) be established to support the Agile pilot program knowledge sharing and cultural transformation. “CoP News” was created to bring together the software development community by highlighting Agile software-relevant news, information, policy, publications, events, and lessons learned.

**Declaring use of the SW Pathway?**
Let us know your intentions: osd.mc-alex.osd-a-s.mbx.osd-sw-pathway@mail.mil

**SW Pathway Lead**
Sean Brady
Sean.p.brady.clv@mail.mil

**News Editors**
Laura & Crash
Laura.r.barton.ctr@mail.mil
kenneth.c.konwin.ctr@mail.mil

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**Ask an Expert**

**Question:** What evidence do you see that DoD has embraced more modern SW development practices like Agile and DevSecOps? **Answer:** A few years ago SW was acquired via large increments and long timelines, whereas the mindset within SW programs today is increasingly focused on more frequent and iterative evolution of capabilities. DoD SW delivery timelines are decreasing from multi-year averages and driving to the 5000.87 Congressional requirement of at least annual deployment to operations (per 2020 NDAA Sec 800). There are now 15 programs formally in the SWP that are postured to meet these expectations. Additionally, in the 2018 NDAA, Congress charged us to implement agile pilot programs in sections 873 and 874. These programs were given between 1-3 years to transform and begin delivering capability in 180 day cycles. Some of the programs have already made the transition and are delivering software capability much more effectively, while the others are on track and improving. Services and agencies are streamlining their processes. DoD also has built a Software Policy Alliance to share best practices and lessons learned that will form a foundation for accelerated software deliveries. The growing number of DoD software factories are providing enterprise platforms, services, and talent for software acquisition programs to increase cybersecurity and interoperability. All of this is contributing to a culture change and growing expectations around frequent deliveries to our Warfighters.

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**Software in the News**

**Software Modernization Means Moving Faster, Smarter:** This article describes how DoD develops and deploys modern software production systems. See https://www.defense.gov/Explore/News/Article/Article/2484578/software-modernization-means-moving-faster-smarter/

**Kubernetes Enables Software Development In Weeks not Years:** This article describes an example of the Air Force continuing to push beyond the expected uses of the technology in the commercial environment. See https://www.aftc.af.mil/News/Article-Display/Article/2475418/586th-ffls-accomplishes-air-force-first-in-development-of-kubernetes/

**New Acquisition Pathways Fact Sheet:** There is a new OUSD(A&S) 5000 series handbook with fact sheets on each of the acquisition pathways: See https://www.acq.osd.mil/ae/assets/docs/DoD%205000%20Series%20Handbook%20%2815Jan2020%29.pdf

**Let’s Talk Agile:** Recorded by DAU 3 Feb for USAF Agile and DevSecOps practices in the USAF. See https://www.dau.edu/events/Lets-Talk-Agile-In-the-Stars-with-Space-CAMP

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**Outreach**

“Acquisition 2021: Change is Inevitable - Transformation is a Choice”: Sean Brady, DoD Senior Lead for SW Acquisition, and Bob Skertic at DAU delivered a SWP talk and Q&A at the virtual DAU annual acquisition event 17-18 February. See https://www.dau.edu/events/DAU-South-Region-Acquisition-Update-feb-18


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**Calendar**

**MARCH:** DAU 3/3: Let’s Talk Agile Fireside Chat with Ground-Based Strategic Deterrence (GBSD) Program’s Chief Software Engineer, See https://www.dau.edu/events/Lets%E2%80%99s-Talk-Agile-Webinar---DevSecOps---Enable-to-Weapons-System-System and DAU 3/8: Adaptive Acquisition Framework discussion, see https://www.dau.edu/events

**ONGOING:** PrometheusGO Naval DevSecOps Community of Practice virtual weekly meeting All are welcome to join via Teams, or by phone, Tuesdays 1pm - Dial 571-388-3904, Conference ID 130 035 638. Agile Coaching Network (ACN) free learning webcasts – See https://www.agilealliance.org/agile-coaching-network