

DEPARTMENT OF DEFENSE

Contract Finance Study Appendices



Office of the Under Secretary of Defense for
Acquisition and Sustainment
Defense Pricing and Contracting
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Preface

The appendices to the Defense Contract Finance Study comprise analyses from several independent sources (i.e., universities and an FFRDC), the Department’s own analysis, and the public’s feedback in response to a DoD Notice in the Federal Register seeking insights on study-related topics. Collectively, these documents are referred to as “studies.” General investigative areas included financial health, financing regulations, insight into the commercial marketplace, and impacts to subcontractors, including small businesses. Specifically:

University and FFRDC reports were in response to a Department competitive procurement and included the following topics:

- The Financial Health of the Defense Industry (Darden and UT)
- Free Cash Flow in the Defense Sector (GMU and UT)
- Government Contract Accounting Requirements (GMU)
- Financing and its Impact on Small Business (GMU)
- Financing in the Commercial Marketplace Pre-delivery Payments (IDA)

DoD analysis included the following topics:

- Payment Flowdown Regulatory Analysis (DoD)
- Progress Payment Deviation Review (DoD)

Public Comments were in response to DoD’s Notice of Request for Comments on “Department of Defense Contract Finance Study” (87 Federal Register 37642, June 17, 2022).

These foundational analyses for the Report appear in full here as a reference point. The Department’s Report appears separately.

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