Preface

Volume I, Part 1 of 2

This information has been assembled to support the 2005 Department of Defense recommendations for base closures and realignments inside the United States.

The Secretary of Defense transmitted his recommended closures and realignments to the 2005 Defense Base Closure and Realignment Commission and to the Congress on May 13, 2005, and published them in the *Federal Register* on May 16, 2005, pursuant to Public Law 101-510, as amended.

Part 1 of 2 of Volume I of this report contains an overview of the process and summarizes the results.

Part 2 of 2 of Volume I contains the statutory recommendations, justifications, and process summaries that the Secretary of Defense transmitted to the Commission and the Congress.

The other eleven volumes of this report provide supporting documentation for the Department’s recommendations.
Honorable Anthony J. Principi  
Chairman  
Defense Base Closure and Realignment Commission  
2521 S. Clark Street, Suite 600  
Arlington, Virginia 22202  

Dear Mr. Chairman:

The decade since the last BRAC has been a period of dramatic change. The U.S. national security strategy addresses the new challenges posed by international terrorism, the proliferation of weapons of mass destruction, ungoverned areas, rogue states, and non-state actors. BRAC 2005 provides the Department a unique opportunity to adjust U.S. base structure to meet these developments, and to be positioned to meet the challenges envisioned during the next two decades.

As required by Public Law 101-510, as amended, I am providing to the Commission the Department of Defense Base Closure and Realignment Report containing the Department’s recommendations to realign or close military installations within the United States and its territories. These recommendations strengthen national security by reshaping the domestic installations at which U.S. military forces perform their assigned missions. Volume I describes the Department’s overall BRAC selection process; provides an unclassified version of the force structure plan; and details the Department’s closure and realignment recommendations and their justifications. Eleven other volumes (II-XII) will be provided under separate cover. Volume II is the classified force structure plan, which is available on a restricted basis. Should you have any questions about the proper handling of classified material, the Department stands ready to assist. Volumes III-XII further describe the analytical processes and recommendations of each of the Department’s 10 proponent organizations -- the three Military Departments and seven Joint Cross-Service Groups (JCSGs).

The Department’s recommendations will align U.S. base structure with the force structure that is expected to be needed over the next 20 years. These proposals will implement the Department’s global force reposturing; facilitate the ongoing transformation of U.S. forces to meet the challenges of the 21st Century; and restructure important support functions to capitalize on advances in technology and business practices. The Department’s BRAC recommendations address almost every Defense mission area and affect most of the Department’s major U.S. installations. Overall, these recommendations support force transformation; address new threats, strategies, and force
protection concerns; consolidate business-oriented support functions; promote joint- and multi-service basing; and provide significant savings.

As required by law, the BRAC process entailed comprehensive and comparable analyses of all installations in the United States and its territories, using military value as the primary consideration. In reviewing its base structure, the Department considered the capabilities needed to support potential mobilization and surge requirements, as well as the unique installation needs of Reserve Component forces. The Department placed emphasis on retaining the infrastructure and capabilities necessary to respond to contingencies. The Military Departments and Joint Cross-Service Groups incorporated surge assessments throughout their analyses.

The Department organized its analysis into two categories: seven Joint Cross-Service Groups scrutinized the bases and functions that constitute the Department’s common support infrastructure, while the Military Departments analyzed installations devoted exclusively to those Department’s requirements, as well as supporting operational forces. The joint groups were composed of senior representatives of the Military Departments, the Joint Staff, and OSD, and were empowered to issue candidate recommendations that were considered jointly by the executive groups with responsibility for overseeing the entire process. In performing these analyses, all proponents were challenged to look beyond Service boundaries, and particularly to consider joint basing options, including the joint use of critical assets and the creation of centers of excellence. This work was difficult, and the accomplishments of each of the 10 proponents were significant.

The individual groups conducting the BRAC 2005 analyses reviewed each installation from its functional perspective. Their candidate recommendations were then integrated, or “knitted” together, based on functional or strategic relationships. The resulting recommendations consequently should be viewed as interdependent. This interdependence will need to be considered as the Commission conducts its review.

The Joint Staff actively participated in the development of the BRAC recommendations. The Chairman of the Joint Chiefs consulted with the combatant commanders to ensure that the recommendations would not degrade operational capabilities. The Military Departments retained critical real estate and facilities that would be difficult to reconstitute through reinvestment or reliance on the private sector. They ensured that the U.S. base structure could support the forces that remain deployed overseas. The Secretaries of the Military Departments, the members of the Joint Chiefs of Staff, and the Chairman and Vice Chairman of the Joint Chiefs of Staff all support the Department’s recommendations.

The Department is confident that these recommendations will improve the posture of U.S. forces for years to come. Increasing combat effectiveness and transforming U.S.
forces are critical if our country is to be able to meet tomorrow’s national defense challenges. Because the dynamism of the current environment will continue to require the Department to optimize its resources, we recommend that a BRAC review be conducted every five to ten years.

A number of the recommended actions will present challenges to local communities as they face a drawdown of military missions or, in some instances, significant increases in military presence. The Department stands ready to assist communities affected by BRAC 2005.

The Department is providing identical letters, with enclosures, to the Chairmen of the House and Senate Armed Services Committees and the House and Senate Appropriations Committees and all Members of Congress. The list of recommended closures and realignments is also being published in the Federal Register. Copies of the unclassified portion of the report will be available on the website www.defenselink.mil/BRAC.

I thank each member of the Commission for agreeing to perform this challenging task for the American people. Your review is an essential confirmation of the reasonableness of the military judgment behind each BRAC recommendation, as well as the fairness of the overall BRAC analytical process. The Military Departments and the Joint Cross-Service Groups stand ready to assist the Commission during its review, providing information and sharing the rationale for the recommendations that have been made. You have a critical role in securing and strengthening tomorrow’s armed forces.

Sincerely,

Enclosure:
As stated
Table of Contents

Part 1 of 2: Results and Process

Preface
Letter from the Secretary of Defense
Table of Contents
Chapter 1 Overview and Results 1
Chapter 2 Force Structure Plan 5
Chapter 3 Analytical Process 13
Chapter 4 Implementation and Reuse 27
Appendix A: Cross Reference: Recommendations to Installations A-1
Appendix B: BRAC 2005 Closure and Realignment Impacts by Economic Area B-1
Appendix C: BRAC 2005 Closure and Realignment Impacts by State C-1
Appendix D: Legislation D-1
Appendix E: Policy Memoranda E-1

Part 2 of 2: Detailed Recommendations

Preface
Section 1 Department of the Army Army-1
Section 2 Department of the Navy DoN-1
Section 3 Department of the Air Force Air Force-1
Section 4 Education and Training Joint Cross-Service Group E&T-1
Section 5 Headquarters and Support Activities Joint Cross-Service Group H&SA-1
Section 6 Industrial Joint Cross-Service Group Ind-1
Section 7 Intelligence Joint Cross-Service Group Int-1
Section 8 Medical Joint Cross-Service Group Med-1
Section 9 Supply and Storage Joint Cross-Service Group S&S-1
Section 10 Technical Joint Cross-Service Group Tech-1
Index Index-1
Chapter 1
Base Realignment and Closure Overview and Results

The Need for Base Realignments and Closures

The national security environment in America—the threats it faces and its force to counter them—has seldom been more dynamic. The military base structure from which our forces are organized, trained, equipped, and deployed plays an important role in ensuring mission effectiveness and efficiency. The Base Realignment and Closure (BRAC) process provided a unique opportunity to reshape the Department’s physical plant, that is, its installations and associated weapons ranges, as well as the organization and stationing of its forces.

General Process

In 1988, 1991, 1993, and 1995, the Defense Department executed base realignments and closures through a legally specified process. That process, then and now, involves the President, the Defense Department, the Congress, an independent commission, and local communities.

Through the BRAC process, the Defense Department evaluates its current stationing plan against multiple variables: the changes in threat, force structure, technologies, doctrine, organization, business practices, and plant inventory. By assessing similar facilities using a set of comprehensive criteria, the Department develops realignment and closure recommendations in a fair, consistent, and transparent manner. An independent commission reviews the Secretary of Defense’s BRAC recommendations and makes its own recommendations to the President. The President, in turn, reports his decision on the recommendations to the Congress for its review and approval. Both the President and the Congress are limited to accepting or rejecting the entire package of the Commission’s recommendations.

Related Studies

As in previous BRAC rounds, the statutory focus for BRAC 2005 was on military installations and activities within the 50 States, the District of Columbia, the Commonwealth of Puerto Rico, Guam, the Virgin Islands, American Samoa, and any other commonwealth, territory, or possession of the United States. The closure or realignment of military bases in foreign locations proceeds under a different, bilateral approval process between the United States and the host nation. Nevertheless, as in the early 1990s, changes in overseas basing and overall force projections affected BRAC 2005.

Before the initiation of formal BRAC 2005 activities, the Secretary of Defense requested that the Chairman of the Joint Chiefs direct geographic combatant commanders to prepare draft overseas basing plans for their respective areas of responsibility. These drafts were part of a larger interagency assessment of the Department’s long-term overseas force projection and basing
needs. This assessment resulted in a series of recommendations that are included in the Department’s “Integrated Global Presence and Basing Study” (IGPBS), which is classified. That study outlined the recommended size, character, and location of our long-term overseas force presence. On the basis of the IGPBS results, the Secretary of Defense announced that some forces currently based overseas will return to the United States over a period of years. The Department’s BRAC analyses took into account all the basing recommendations of the IGPBS.

In addition to the interagency study, under section 2912 of the BRAC statute, the Department conducted an analysis of its facility inventory to determine whether its excess capacity warranted another BRAC round. For this assessment, the Department used a parametric approach to compare 1989 base loading, using indicators of forces and infrastructure existing at that time, to the proportionate requirements of forces and infrastructure projected for 2009. From this study, the Department concluded that it had an aggregate 24 percent of excess capacity. On March 23, 2004, the Secretary certified the need for an additional round of base realignments and closures.

While the parametric capacity analysis was useful to assess the need for an additional round of base realignments and closures, the results of the analysis could not be used to project the number of potential BRAC realignments or closures that could be achieved in each installation category. The report’s methodology did not include a comparison of base capacity with specific need for that capacity. Nor did it include an assessment of particular characteristics of specific bases that are critical to assessing the relative military value of any specific BRAC option. Ultimately, specific BRAC recommendations are based on certified data regarding specific base capacity, the unique infrastructure needs of specific force elements or military functions, and the application of selection criteria that heavily weigh the military value of each installation considered for closure or realignment.

In addition to the Department’s two studies, through the fiscal year 2004 Military Construction Appropriations Act (Public Law 108-132), the Congress created the Commission on Review of Overseas Military Facility Structure of the United States to provide Congress an independent assessment of the nation's requirements for overseas military bases. The Commission reported its findings on May 9, 2005.

**Process Characteristics**

The base closure process was designed in law to be objective, open, and fair. Each recommendation, rooted in the Department’s long-term force structure plan and installation inventory, was measured against eight criteria that were previously subjected to both congressional review and public comment. In developing the criteria, the Department, pursuant to statute, gave priority consideration to military value (criteria 1-4), then considered costs and savings (criterion 5), and finally assessed the economic impact on local communities, the community support infrastructure, and the environmental impact (criteria 6-8). Ultimately, these criteria were amended and codified in law.

Each person submitting data for the BRAC analysis certified that the information was accurate and complete to the best of his or her knowledge and belief. The DoD Inspector General, the
Service audit agencies, and the Government Accountability Office oversaw the Department’s procedures.

The Department’s recommendations are the results of two and a half years of intense work. In his initial instruction in November 2002, the Secretary of Defense challenged the Department to use the opportunity of the BRAC authority to “reconfigure our current infrastructure into one in which operational capacity maximizes both war fighting capability and efficiency.” The Secretary directed that senior civilian and military leadership across the Department engage in this effort.

As in the past, each Military Department analyzed and recommended ways to reshape its operational base structure to more effectively support its forces located in the United States. Seven joint cross-service groups scrutinized the bases and functions that constitute the Department’s common support infrastructure. They were challenged to look beyond Service boundaries to create joint basing options. The groups were organized around the following functions: education and training, headquarters and support, industrial activities, intelligence, medical support, supply and storage, and technical functions. For BRAC 2005, the chairs of these seven groups were empowered to formulate their own recommendations for the Secretary’s consideration.

Process Results
The Secretary of Defense initiated the BRAC 2005 process to rationalize the Department’s base infrastructure within the United States in support of the Department’s long-term strategic capabilities. The Secretary’s initial BRAC planning guidance, contained in a memorandum dated November 15, 2002, focused the BRAC effort on five key goals:

• Transforming the current and future force and its support systems to meet new threats;
• Eliminating excess physical capacity;
• Rationalizing the base infrastructure with the new defense strategy;
• Maximizing both warfighting capability and efficiency; and
• Examining opportunities for joint activities.

This package of recommendations advances all of these goals. The following themes emerge from the Department’s recommendations:

• **Support force transformation.** Forces returning from overseas will be transformed through technology enhancements, capabilities-based restructuring, and basing that provides the needed training infrastructure. Support functions within both the Active and Reserve Army components will be reorganized into capabilities-based combat forces.

• **Rebase forces to address new threat, strategy, and force protection concerns.** Dispersed forces and activities within the United States will be placed on more secure, military-controlled sites. This rebasing offers opportunities to increase combat power, enhance security, and promote efficiency while generating significant savings.
• **Consolidate business-oriented support functions.** Supply, maintenance, and medical functions will be consolidated to capitalize on proven, state-of-the-art business technologies and practices. Technical facilities, including research and development laboratories, will be consolidated to encourage better-focused investment strategies.

• **Promote joint and multi-Service basing.** Joint activities will be established in key administrative functions and selected training missions. A joint training environment will be created for initial pilot training for the new Joint Strike Fighter. Other multi-Service basing will encourage integration and achieve economies of scale.

• **Achieve savings.** The recurring and aggregate savings will almost equal the total savings of all previous BRAC rounds. Restructuring support functions will generate unprecedented savings. The reduction of support personnel and disposal of land and facilities are less predictive of savings. In comparing the one-time cost to the total net present value, the Department will realize two dollars in savings for every dollar in BRAC costs.

While it is difficult to measure the full extent of the improvements in effectiveness and efficiency of the BRAC 2005 recommendations, the following statistics illustrate the breadth and depth of the impact of these actions:

• Five percent of plant replacement value will be reduced;
• About 12 million square feet of leased space will be vacated for more secure, functionally enhanced facilities;
• About 18,000 civilian support positions will be eliminated; and
• At the 6-year point in implementation, the Department will begin to realize annual net savings of over $5 billion from BRAC 2005 actions, in addition to about $7 billion from previous BRAC rounds.

**Conclusion**

BRAC is a powerful management tool for the Department. It invites a comprehensive, long-term review of the Department’s basing and offers a unique authority to reposition forces and reevaluate support missions. The rapidly changing national security threat and the evolving military response suggest that fundamental change will always be a part of the national defense mission. For this reason, the Department needs to conduct a BRAC review every five to ten years.
Introduction

The Chairman of the Joint Chiefs of Staff provided a long-term force structure plan for the Defense Department based on analysis of current and future threats, challenges, and opportunities and on the President’s national strategy to meet such circumstances. In accordance with Section 2912 of the Defense Base Closure and Realignment Act of 1990, Public Law 101-510, as amended, the force structure plan for Base Realignment and Closure (BRAC) 2005 is based on the probable threats to national security for a 20-year period, from 2005 to 2024. In previous BRAC rounds, a similar requirement provided an assessment and projection of force structure for only 6 years into the future. It is important to note that this report focuses on a snapshot of force structure through Fiscal Years 2011 due to security classifications.

An unclassified portion of the force structure plan is included in this report. The entire plan is classified and available through restricted distribution. The force structure plan does not reflect temporary adjustments to the force structure of one or another military service that the Secretary of Defense may make from time to time in response to unique but transient conditions. The Secretary of Defense submitted the force structure plan to Congress in March 2004 and provided a revised submission in March 2005 per Public Law 101-510.

Strategy and Force Development

The President’s National Security Strategy and the Secretary of Defense’s Strategy provide a new focus for U.S. military forces. These strategies require that U.S. forces, by their presence and activities, assure friends and allies of the United States resolve and the ability to fulfill commitments. Military forces must dissuade adversaries from developing dangerous capabilities. In addition, forces must provide the President with a wide range of options to deter aggression and coercion, and if deterrence fails, forces must have the ability to defeat any adversary at the time, place, and in the manner of U.S. choosing.

Based on detailed analysis since the Secretary’s 2001 Quadrennial Defense Review, the Department of Defense has updated its strategic thinking, incorporating lessons learned from recent military operations.

The Department’s planning has informed decisions to date on the force’s overall mix of capabilities, size, posture, patterns of activity, readiness, and capacity to surge globally.

Just as strategy is constantly updated to incorporate and account for a changing global security environment, force planning standards also are adaptive and dynamic over time.
The Department’s force planning framework does not focus on specific conflicts. It helps determine capabilities required for a range of scenarios. The Department analyzes the force requirements for the most likely, the most dangerous, and the most demanding circumstances. Assessments of U.S. capabilities will examine the breadth and depth of this construct, not seek to optimize in a single area. Doing so allows decision makers to identify areas where prudent risk could be accepted and areas where risk should be reduced or mitigated.

The defense strategy requires the creation of new forms of security cooperation to support U.S. efforts to swiftly defeat an adversary with modest reinforcement. Specifically, security cooperation will underpin diversified, operational basing access and training opportunities for forward stationed forces, and strengthen U.S. influence with potential partners that could provide coalition capabilities for future contingencies. Security cooperation efforts will focus on activities to build defense relationships that promote U.S. and allied security interests, develop allied and friendly military capabilities for self-defense and coalition operations, and provide U.S. forces with peacetime and contingency access and en route infrastructure.

**Transformation To A Capabilities-Based Approach**

Continuous defense transformation is part of a wider governmental effort to transform America’s national security institutions to meet 21st-century challenges and opportunities. Just as our challenges change continuously, so too must our military capabilities.

The purpose of transformation is to extend key advantages and reduce vulnerabilities. We are now in a long-term struggle against persistent, adaptive adversaries, and must transform to prevail.

Transformation is not only about technology. It is also about:

- Changing the way we think about challenges and opportunities;
- Adapting the defense establishment to that new perspective; and
- Refocusing capabilities to meet future challenges, not those we are already most prepared to meet.

Transformation requires difficult programmatic and organizational choices. We will need to divest in some areas and invest in others.

Transformational change is not limited to operational forces. We also want to change long-standing business processes within the Department to take advantage of information technology. We also are working to transform our international partnerships, including the capabilities that our partners and we can use collectively.

Derivative of a transformational mindset is adoption of a capabilities-based planning methodology. Capabilities-based planning focuses more on how adversaries may challenge us than on whom those adversaries might be or where we might face them. It focuses the Department on the growing range of capabilities and methods we must possess to contend with
an uncertain future. It recognizes the limits of intelligence and the impossibility of predicting complex events with precision. Our planning aims to link capabilities to joint operating concepts across a broad range of scenarios.

The Department is adopting a new approach for planning to implement our strategy. The defense strategy will drive this top-down, competitive process. Operating within fiscal constraints, our new approach enables the Secretary of Defense and Joint Force Commanders to balance risk across a range of areas.

We seek to foster a culture of innovation. The War on Terrorism imparts an urgency to defense transformation; we must transform to win the war.

**Addressing Capabilities Through Force Transformation**

The Department’s transformation strategy will balance near-term operational risk with future risk in investment decisions. It will invest now in specific technologies and concepts that are transformational, while remaining open to other paths towards transformation. Capabilities will be developed, supported by force transformation, which will allow us to meet the defense strategy while remaining open to explore new and essential capabilities. This force transformation will allow us to create a new/future force structure, which will move from its current platform-centric condition to a more capabilities-based and network-centric philosophy that addresses the full spectrum of conflict. It will allow the U.S. military to create conditions for increased speed of command and opportunities for coordination across the battlespace.

**Probable Threats To National Security**

**Range of Challenges**

Uncertainty is the defining characteristic of today’s strategic environment. We can identify trends but cannot predict specific events with precision. While we work to avoid being surprised, we must posture ourselves to handle unanticipated problems -- we must plan with surprise in mind.

We contend with uncertainty by adapting to circumstances and influencing events. It is not enough to react to change. We must safeguard U.S. freedoms and interests while working actively to forestall the emergence of new challenges.

The U.S. military predominates in the world in traditional forms of warfare. Potential adversaries accordingly shift away from challenging the United States through traditional military action and adopt asymmetric capabilities and methods. An array of traditional, irregular, catastrophic, and disruptive capabilities and methods threaten U.S. interests.

These categories overlap. Actors proficient in one can be expected to try to reinforce their position with methods and capabilities drawn from others.
Indeed, recent experience indicates that the most dangerous circumstances arise when we face a complex of such challenges. For example, our adversaries in Iraq and Afghanistan presented both traditional and irregular challenges. Terrorist groups like al Qaida pose irregular threats but also actively seek catastrophic capabilities. The government of North Korea at once poses traditional, irregular, and catastrophic challenges. In the future, the most capable opponents may seek to combine truly disruptive capacity with traditional, irregular, and catastrophic forms of warfare.

**Traditional challenges** come largely from states employing recognized military capabilities and forces in well-known forms of military competition and conflict. While traditional forms of military competition remain important, trends suggest that these challenges will receive lesser priority in the planning of adversaries vis-à-vis the United States. This can be attributed, in part, to U.S. and allied superiority in traditional forms of warfare and the enormous cost to develop, acquire, and maintain conventional capabilities. But it is also explained by the increasing attractiveness of irregular methods, as well as the increasing availability of catastrophic capabilities. Even where adversaries possess considerable capacity in traditional domains, they often seek to reinforce their position with catastrophic, irregular, and disruptive methods and capabilities. Therefore, some strictly traditional or hybrid challenges require the active maintenance of sufficient combat overmatch in key areas of traditional military competition.

**Irregular challenges** are characterized as “unconventional” methods employed by state and non-state actors to counter the traditional advantages of stronger opponents. Irregular methods of increasing sophistication -- including terrorism, insurgency, civil war, and third-party coercion -- will challenge U.S. security interests to a greater degree than they have in the past. Our adversaries are likely to exploit a host of irregular methods in an attempt to erode U.S. influence, power, and national will over time.

Two factors in particular have intensified the rapid growth and potential danger of irregular challenges: the rise of extremist ideologies and the erosion of traditional sovereignty. Worldwide political, religious, and ethnic extremism continue to fuel deadly and destabilizing conflicts. Particularly threatening are those extremist ideologies that sanction horrific violence targeted at civilians and noncombatants. Areas in Central and South America, Africa, the Middle East, and South, Central, and Southeast Asia have provided havens for terrorists, criminals, insurgents, and other groups that threaten global security. Many governments in these areas are unable or unwilling to extend effective control over their territory, thus increasing the area available to hostile exploitation. Irregular challenges in and from these areas will grow more intense over time and are likely to challenge the security of the United States and its partners for the indefinite future.

Our ongoing War on Terrorism and our resulting operational experience call for a reorientation of our military capabilities to contend with these challenges more effectively.

**Catastrophic challenges** involve the acquisition, possession, and use of weapons of mass destruction (WMD) or methods producing WMD-like effects. A number of state and non-state actors are vigorously seeking to acquire dangerous and destabilizing catastrophic capabilities. States seek these capabilities to offset perceived regional imbalances or to hedge against U.S.
military superiority. Terrorists seek them because of the potential they hold for greater physical and psychological impact on targeted audiences.

Porous international borders, weak controls over weapons-related materials and expertise, and ongoing revolutions in information technology are increasingly enabling this trend. Particularly troublesome is the nexus of transnational terrorists, WMD proliferation, and rogue states. Unchecked, this confluence raises the prospect of direct WMD employment against the United States or our allies and partners. Indeed, many would-be adversaries likely believe the best war to check American reach and influence is to develop the capability to threaten the U.S. homeland directly. Catastrophic attacks could arrive via a number of delivery means ranging from rogue use of WMD-armed ballistic missiles to surreptitious delivery through routine commercial channels to innovative attacks like those undertaken on 9/11.

Elements of the U.S. national infrastructure are vulnerable to catastrophic attack. The interdependent nature of the infrastructure crests more vulnerability because attacks against one sector -- the electric power grid for instance -- would impact other sectors as well. Parts of the defense-related critical infrastructure are vulnerable to a wide range of attacks, especially those that rely on commercial sector elements with multiple single points of failure.

The continuing illicit proliferation of WMD technology and expertise makes contending with catastrophic challenges an enduring necessity. A single catastrophic attack against the United States is an unacceptable prospect. The strategic effect of such an attack transcends the mere economic and social costs. It represents a more fundamental, existential threat to our nation, our institutions, and our free society. Thus, new emphasis must be applied to capabilities that enable us to dissuade acquisition of catastrophic capabilities, deter their use, and finally, when necessary, defeat them prior to their posing direct threats to us and our partners.

Disruptive challenges are those posed by competitors employing breakthrough technology that might counter or negate our current advantages in key operational domains. In doing so, competitors seek to provide new military options that offset our advantages in niche areas and threaten our ability to operate from the strategic commons -- space, international waters and airspace, and cyberspace. Such developments will afford opponents only temporary advantage. In a few instances, however, the United States could confront technological breakthroughs that would fundamentally alter our approach to security. These might include, but are not limited to, breakthroughs in biotechnology, cyber-operations, space, directed-energy, and other emerging fields. Although such developments are unpredictable, we must be attentive to the consequences that such possibilities hold, and plan and invest accordingly.

The goal of our transformation is to contend effectively with these challenges and channel future security competition in ways favorable to the United States and its international partners. We accomplish this by assuring our allies and friends -- demonstrating our resolve to fulfill defense commitments and protect common interests; dissuading potential adversaries from adopting threatening capabilities and ambitions; deterring aggression and coercion by maintaining capable and rapidly deployable military forces. Finally, at the direction of the President, we will defeat adversaries at the time, place, and in the manner of our choosing -- setting the conditions for future security.
The Unclassified Force Structure Plan

The following table shows the programmed force structure, manning, and funding for the Army, Navy, Marine Corps, and Air Force for Fiscal Years 2005, 2007, 2009, and 2011. When reviewing this plan, it should be noted that it depicts only Service force units; that is, not all of the force structure is identified. For example, the unclassified version does not account for Army non-divisional units including its associated assets like aviation and special operations; Navy non-carrier-based aircraft and construction battalions; and Air Force airlift, special operation, tankers, and missiles.
Service Force Units

<table>
<thead>
<tr>
<th></th>
<th>FY05</th>
<th>FY07</th>
<th>FY09</th>
<th>FY11</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Army UEx</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Active</td>
<td>6</td>
<td>11</td>
<td>13</td>
<td>13</td>
</tr>
<tr>
<td>Reserve</td>
<td>1</td>
<td>5</td>
<td>8</td>
<td>8</td>
</tr>
<tr>
<td><strong>Army Divisions</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Active</td>
<td>5</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Reserve</td>
<td>7</td>
<td>3</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Aircraft Carriers</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>12</td>
<td>11</td>
<td>11</td>
<td>11</td>
</tr>
<tr>
<td><strong>Carrier Air Wings</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Active</td>
<td>10</td>
<td>10</td>
<td>10</td>
<td>10</td>
</tr>
<tr>
<td>Reserve</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td>1</td>
</tr>
<tr>
<td><strong>Battle Force Ships</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>324</td>
<td>325</td>
<td>337</td>
<td>342</td>
</tr>
<tr>
<td><strong>Air Force AEFs</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>10</td>
<td>10</td>
<td>10</td>
<td>10</td>
</tr>
<tr>
<td><strong>USMC Divisions</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Active</td>
<td>3</td>
<td>3</td>
<td>3</td>
<td>3</td>
</tr>
<tr>
<td>Reserve</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td>1</td>
</tr>
</tbody>
</table>

End-strength (k)

<table>
<thead>
<tr>
<th></th>
<th>FY05</th>
<th>FY07</th>
<th>FY09</th>
<th>FY11</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>USA</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>AC</td>
<td>482</td>
<td>482</td>
<td>482</td>
<td>482</td>
</tr>
<tr>
<td>RC</td>
<td>555</td>
<td>555</td>
<td>555</td>
<td>555</td>
</tr>
<tr>
<td><strong>USN</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>AC</td>
<td>366</td>
<td>345</td>
<td>345</td>
<td>345</td>
</tr>
<tr>
<td>RC</td>
<td>83</td>
<td>71</td>
<td>70</td>
<td>70</td>
</tr>
<tr>
<td><strong>USMC</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>*AC</td>
<td>175</td>
<td>175</td>
<td>175</td>
<td>175</td>
</tr>
<tr>
<td>*RC</td>
<td>40</td>
<td>40</td>
<td>40</td>
<td>40</td>
</tr>
<tr>
<td><strong>USAF</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>AC</td>
<td>360</td>
<td>356</td>
<td>350</td>
<td>350</td>
</tr>
<tr>
<td>RC</td>
<td>183</td>
<td>182</td>
<td>182</td>
<td>183</td>
</tr>
</tbody>
</table>

* The Army projects it will end FY05 with end strength of 511,800 or 29,400 above the baseline of 482,400. The Marine Corps projects it will end FY05 with end strength of 177,675 or 2,675 above the baseline of 175,000. The FY05 Supplemental request includes $1.7 billion to support these overstrengths. In FY06, the Army and Marine Corps plan to exceed the funded end strength levels by at least 30,000 and 3,000 end strength, respectively. Both Services plan to seek Supplemental funding for any additional end strength above the baseline in support of the Global War on Terrorism.

**Anticipated Level of Funding ($B)**

<table>
<thead>
<tr>
<th></th>
<th>FY05</th>
<th>FY07</th>
<th>FY09</th>
<th>FY11</th>
</tr>
</thead>
<tbody>
<tr>
<td>USA</td>
<td>115</td>
<td>110.1</td>
<td>120.3</td>
<td>125.6</td>
</tr>
<tr>
<td>USN</td>
<td>103.7</td>
<td>110.5</td>
<td>122.7</td>
<td>131.5</td>
</tr>
<tr>
<td>USMC</td>
<td>18.9</td>
<td>18.5</td>
<td>20.6</td>
<td>21.9</td>
</tr>
<tr>
<td>USAF</td>
<td>119.6</td>
<td>133.3</td>
<td>138.7</td>
<td>146.8</td>
</tr>
</tbody>
</table>
Background

Planning Guidance

The Secretary of Defense’s memorandum of November 15, 2002, Transformation Through Base Realignment and Closure, initiated the Department’s BRAC process. The Secretary emphasized the need to eliminate excess physical capacity and transform the Department by rationalizing infrastructure with the defense strategy. This direction, along with later Department of Defense policy guidance, established policies, procedures, and authorities for selecting bases for realignment or closure. All U.S. installations, as defined by law, were considered equally. Copies of the Department’s policy memoranda are provided in Appendix E.

Changes From Earlier BRAC Rounds

The BRAC 2005 process differed in a number of ways from procedures established in earlier BRAC rounds. These changes reflect congressional requirements established in BRAC legislation as well as alterations in the Department’s analytical process designed to ensure the most comprehensive review of DoD’s infrastructure. Significant legislative changes include the following:

- The Secretary of Defense was required to provide, with the Fiscal Year 2005 budget justification documents, a detailed report regarding the need for BRAC 2005.
- The force structure plan must include a 20-year threat assessment rather than the 6-year threat assessment required in previous BRAC rounds.
- Authority to proceed with BRAC 2005 was contingent on the Secretary of Defense’s certification that further base closures and realignments are needed and that such actions would result in annual net savings for each of the Military Departments beginning not later than Fiscal Year 2011. (The Secretary forwarded his certification to Congress in March 2004.)
- Military value must be the primary consideration in making realignment and closure recommendations and factors related to other criteria must be addressed. (In prior rounds the Department made military value the primary consideration as a matter of policy.)
- The Commission will have one additional member, totaling nine.
- The Commission may add an installation to the Secretary of Defense’s list of recommended closures and realignments only if:
  - Seven of the nine Commissioners support the addition,
- At least two Commissioners visit the added installation, and
- The Commission provides the Secretary 15 days to explain why an installation was not included in a BRAC recommendation.

- The Commission shall invite the Secretary of Defense to testify at a public hearing, or a closed hearing if classified information is involved, on any of the Commission’s proposed changes to the Secretary’s recommendations.
- Key dates, such as the nomination of members for the Defense Base Closure and Realignment Commission, were adjusted.
- Regarding implementation and reuse of an installation, DoD is authorized no-cost conveyances but is directed to seek fair market value, as determined by the Secretary of Defense.
- The Secretary of Defense may implement a closure through privatization in place only if that method of realignment or closure is specifically authorized in the Commission’s recommendations and is the most cost-effective method of implementation.

**BRAC 2005 Organizational Structure**

The Secretary of Defense’s November 15, 2002, memorandum, *Transformation Through Base Realignment and Closure*, established a separate governing structure to oversee and operate the Department’s BRAC 2005 process. The following chart illustrates this structure.
BRAC Management Structure

The Infrastructure Executive Council (IEC), chaired by the Deputy Secretary of Defense, and composed of the Secretaries of the Military Departments and their Chiefs of Service, the Chairman of the Joint Chiefs of Staff, and the Under Secretary of Defense (Acquisition, Technology & Logistics) (USD (AT&L)), was the policy-making and oversight body for the entire BRAC 2005 process. This group ultimately shaped a coherent package of recommendations to present to the Secretary of Defense for his review and approval. The IEC met more than 20 times during the BRAC process.

The subordinate Infrastructure Steering Group (ISG), chaired by the USD(AT&L) and composed of the Vice Chairman of the Joint Chiefs of Staff, the Military Department Assistant Secretaries for Installations and Environment, the Service Vice Chiefs, and the Deputy Under Secretary of Defense (Installations & Environment), oversaw the joint cross-service analyses of common business-oriented functions and ensured the integration of that process with the Military Departments’ analysis of all other functions. The ISG met more than 60 times during the BRAC process, setting milestones and resolving issues as the analyses unfolded.

Joint Cross-Service Groups

To facilitate a robust joint analysis during BRAC 2005, the Secretary of Defense chartered seven joint cross-service groups (JCSGs) to make realignment and closure recommendations related to common business-oriented support functions. The JCSGs, each of which had representatives from the Military Services, the Office of the Secretary of Defense, and the Joint Staff, were chartered as analytical proponents with exclusive authority to make recommendations related to assigned support functions. Each performed a broad, comprehensive review of these functions. The final BRAC 2005 package illustrates that these JCSGs generated a significant portion of the overall recommendations. By contrast, during the BRAC 1995 round, joint analytical groups simply developed alternatives for consideration by the Military Departments. Few of these suggestions were included in the Secretary’s 1995 recommendations.

The seven joint cross-service groups established for BRAC 2005 were:

- Education and Training (E&T),
- Headquarters and Support Activities (H&SA),
- Industrial (IND),
- Intelligence (INTEL),
- Medical (MED),
- Supply and Storage (S&S), and
- Technical (TECH).

A summary of each JCSG’s analytical process, along with its recommendations, is presented in Part 2 of this volume. Detailed JCSG reports are provided in Volumes VI-XII.
**The Military Departments**

The Military Departments analyzed the remaining Service-unique or operational functions. A summary of each Military Department’s analytical process, along with its recommendations, is in Part 2 of this volume. Detailed Military Department reports are provided in Volumes III-V.

**Special Joint Teams**

During the BRAC analytical effort, the Department formed several teams to facilitate a common approach among analytical proponents. A Joint Action Scenario Team (JAST), chaired by the Army, was established to develop and manage the process for conducting joint analyses of Military Department-to-Military Department joint basing or joint use opportunities and scenarios that were outside the purview of the JCSGs. This advisory group tracked suggestions for the joint basing of operational forces and assisted Military Department analytical groups in assessing these opportunities.

The Department also established four Joint Process Action Teams (JPATs). Each JPAT (named for the selection criterion on which it worked) was tasked to develop procedures, analytical tools, and databases to facilitate a common analytical approach to the four nonmilitary value selection criteria. JPAT 5 focused on the Cost of Base Realignment Actions (COBRA) model and was chaired by the Army. JPAT 6, Economic Impact, was chaired by the Office of the Secretary of Defense; JPAT 7, Community Infrastructure Impact, was chaired by the Air Force; and JPAT 8, Environmental Impact, was chaired by the Navy. The work of each JPAT is discussed later in this chapter.

**Government Accountability Office, Inspector General, and Other Groups**

The Government Accountability Office (GAO), the DoD Inspector General, and the audit agencies of the Military Departments played a key role in monitoring each phase of the BRAC analytical process. The GAO had full access to the Department’s non-deliberative meetings, briefings, proceedings, and analytical work. The Department provided the GAO the minutes of deliberative meetings once they were signed. This degree of access should assist the GAO in rendering its independent assessment of the Department’s BRAC process, as required by Public Law 101-510, as amended.

In the latter stages of the BRAC analysis, the Department engaged a small group of executive-level former government officials. Called the “Red Team,” this group was asked to provide an independent assessment of candidate recommendations. The team included:

- The Honorable Hansford T. Johnson, General, USAF Retired, former Assistant Secretary and Acting Secretary of the Navy and member of the 1993 BRAC Commission;
- The Honorable Robert B. Pirie, Jr., former Assistant Secretary, Under Secretary, and Acting Secretary of the Navy and former Assistant Secretary of Defense; and
• General Leon E. Salomon, USA Retired, former Commander of the U.S. Army Materiel Command.

The Red Team met with each Military Department and JCSG. It reviewed candidate recommendations, report drafts, and supporting materials. The team’s insights provided valuable feedback and suggestions for improving the quality of the candidate recommendation packages relative to the standard by which the Commission may alter the Secretary’s recommendations.

Analytical Framework

Public Law 101-510, as amended, requires that the Department base its recommendations on its 20-year force structure plan, the inventory of installations and facilities provided to the Congress in March 2004, and the final BRAC selection criteria. The Department also established a set of overarching BRAC principles to guide the analytical process.

20-Year Force Structure Plan

The Defense Base Closure and Realignment Act of 1990, as amended, required the Department to develop a 20-year force structure plan as the basis for its BRAC analysis. This plan, provided previously to Congress, is based on an assessment of probable threats to national security during the 20-year period beginning with fiscal year 2005. It identifies the probable Military Department end-strength levels and the major military units needed to meet these threats, along with anticipated levels of funding available for national defense purposes during this period. The Military Departments and JCSGs used the force structure plan to guide their analyses and to develop candidate recommendations.

As part of the assessment of probable threats to national security, the National Defense Authorization Act for 2004 requires the Department to “determine the potential, prudent, [sic] surge requirements to meet those threats.” The Military Departments and JCSGs incorporated surge assessments in multiple steps of their analyses. Each determined the surge capacities needed to support the Department’s force structure plan, evaluated the capability of assigned installations and facilities to surge, and incorporated these capabilities in their capacity assessments. During the military value analysis, analytical proponents evaluated infrastructure supporting their functions within the framework provided by the BRAC selection criteria. Criteria 1, “current and future” mission capabilities, and criteria 3, “ability to accommodate contingency, mobilization, surge, and future total force requirements,” capture the concept of surge. By appropriately weighting criteria attributes and metrics, Military Departments and JCSGs ensured that surge was appropriately reflected in military value analyses. Finally, during scenario analysis, proponents analyzed alternative infrastructure configurations within the context of the force structure plan and selection criteria. This analysis provided another opportunity to fully consider surge since it incorporated surge considerations made during the evaluation of capabilities necessary to support the force structure and capacity and military analyses. Policy Memorandum 7, Appendix E, provides additional information on the Department’s approach to evaluating surge requirements.
The classified force structure plan is Volume II of this report. An unclassified discussion of the force structure plan is included in Chapter 2 of this volume.

**BRAC 2005 Selection Criteria**

The BRAC 2005 statute directed the Department to provide draft selection criteria to the Congress and the public for a period of review and comment before final criteria could be adopted and applied in the BRAC analytical process. On December 23, 2003, the Secretary of Defense provided the Congress draft criteria and published them in the Federal Register for public comment. Following review of these comments, the Secretary published final criteria on February 12, 2004. The Congress later amended and codified these criteria in the National Defense Authorization Act for FY 2005. The final BRAC 2005 Selection Criteria follow:

*Military Value*

(1) The current and future mission capabilities and the impact on operational readiness of the total force of the Department of Defense, including the impact on joint warfighting, training, and readiness.

(2) The availability and condition of land, facilities, and associated airspace (including training areas suitable for maneuver by ground, naval, or air forces throughout a diversity of climate and terrain areas and staging areas for the use of the Armed Forces in homeland defense missions) at both existing and potential receiving locations.

(3) The ability to accommodate contingency, mobilization, surge, and future total force requirements at both existing and potential receiving locations to support operations and training.

(4) The cost of operations and the manpower implications.

*Other Considerations*

(5) The extent and timing of potential costs and savings, including the number of years, beginning with the date of completion of the closure or realignment, for the savings to exceed the costs.

(6) The economic impact on existing communities in the vicinity of military installations.

(7) The ability of the infrastructure of both the existing and potential receiving communities to support forces, missions, and personnel.

(8) The environmental impact, including the impact of costs related to potential environmental restoration, waste management, and environmental compliance activities.
Chapter 3: Analytical Process

Installation Inventory

As required by Public Law 101-510, as amended, the Department submitted its inventory of military installations and facilities to the Congress in March 2004. The Department derived the inventory of owned facilities from the DoD’s Facilities Assessment Database (FAD), a resource updated annually from the real property records of the Military Departments. The Department owns more than 520,000 facilities (buildings and structures), of which about 87 percent are in the United States and territories. These real property records provided the basis for determining facilities subject to BRAC analysis.

BRAC Principles

To assist in the development of scenarios for base realignment or closures, the Department established the following BRAC principles. Policy Memorandum 2, Appendix E, provides additional information on the development of these principles.

- **Recruit and Train.** The Department must attract, develop, and retain active, reserve, civilian, and contractor personnel who are highly skilled and educated and have access to effective, diverse, and sustainable training space to ensure current and future readiness, to support advances in technology, and to respond to anticipated developments in joint and Service doctrine and tactics.

- **Quality of Life.** The Department must provide a quality of life, including a quality of workplace, that supports recruitment, learning, and training and enhances retention.

- **Organize.** The Department needs its force structure organized, equipped, and located to match the demands of the National Military Strategy. These forces must be effectively and efficiently supported by properly aligned headquarters and other DoD organizations and take advantage of opportunities for joint basing.

- **Equip.** The Department needs to retain, or make available within the private sector, research, development, acquisition, test, and evaluation capabilities. These functions must efficiently and effectively place superior technology in the hands of the warfighter to meet current and future threats and facilitate knowledge-enabled and net-centric warfare.

- **Supply, Service, and Maintain.** The Department needs access to logistical and industrial infrastructure capabilities that are optimally integrated into a skilled and cost-efficient national industrial base that provides agile and responsive global support to operational forces.

- **Deploy & Employ (Operational).** The Department needs secure installations that are optimally located for mission accomplishment (including homeland defense); that support power projection, rapid deployment, and expeditionary force requirements for reach-back capability; that sustain the capability to mobilize and surge; and that ensure strategic redundancy.
• **Intelligence.** The Department needs intelligence capabilities to support the National Military Strategy by delivering predictive analyses, warning of impending crises, providing persistent surveillance of our most critical targets, and achieving horizontal integration of networks and databases.

Analytical Process

During the BRAC 2005 process, the Military Departments and JCSGs followed a series of related, but separate analyses. These basic steps were capacity analysis, military value analysis, scenario development, and scenario analysis. Using these analytical elements, each proponent tailored its procedures to analyze its assigned installations and activities. The chart below provides a summary of this process.

Key Aspects of Process

<table>
<thead>
<tr>
<th>CAPACITY</th>
<th>MILITARY VALUE</th>
<th>SCENARIO DEVELOPMENT</th>
<th>SCENARIO ANALYSIS</th>
</tr>
</thead>
<tbody>
<tr>
<td>Inventory</td>
<td>Selection Criteria 1 - 4</td>
<td>20-year force structure plan</td>
<td>Selection Criterion 5 – Potential Costs &amp; Savings (COBRA)</td>
</tr>
<tr>
<td>• What</td>
<td>• What’s important</td>
<td>• Capacity Analysis</td>
<td>• Criteria 6, 7, 8 – Economic, Community, &amp; Environmental Impacts</td>
</tr>
<tr>
<td>• Where</td>
<td>• How to measure</td>
<td>• Military Value Analysis</td>
<td></td>
</tr>
<tr>
<td>• How Big</td>
<td>• How to weight</td>
<td>• Transformational ideas</td>
<td></td>
</tr>
<tr>
<td>• Usage</td>
<td>• Rank order</td>
<td>• Guiding principles</td>
<td></td>
</tr>
<tr>
<td>• Surge</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

Capacity Analysis

To maximize warfighting capabilities and the efficiency of the current domestic infrastructure, each Military Department and JCSG began its analysis by determining the capacity of the installations and activities within its purview. The intent of this analysis was to develop a comprehensive inventory based upon certified data that included both physical capacity (buildings, runways, maneuver acres, etc.) and operational capacity (workload or throughput). Each proponent prepared a comprehensive capacity data call to meet its requirements. The groups’ task was to determine which bases and sites performed each function, how the physical and operational capacity at those installations was being used, whether surge capabilities would
meet contingency needs, and the maximum potential capacity at each location. Once the data call questions were completed, they were forwarded to the field by the Military Departments and Defense Agencies. Each group evaluated capacity analysis responses to identify opportunities for efficiency and effectiveness.

**Military Value Analysis (Criteria 1-4)**

As required by statute, the military value of an installation or activity was the primary consideration in developing the Department’s recommendations for base realignments and closures. The Department determined that military value had two components: a quantitative component and a qualitative component. The qualitative component is the exercise of military judgment and experience to ensure rational application of the criteria. This component is discussed further in the context of scenario analysis. The quantitative component, explained in greater detail below, assigns attributes, metrics, and weights to the selection criteria to arrive at a relative scoring of facilities within assigned functions.

To arrive at a quantitative military value score, the proponents began by identifying attributes, or characteristics, for each criterion. The proponents then weighted attributes to reflect their relative importance based upon things such as their military judgment or experience, the Secretary of Defense’s transformational guidance, and BRAC principles. A set of metrics was subsequently developed to measure these attributes. These were also weighted to reflect relative importance, again using, for example, military judgment, transformational guidance, and BRAC principles. Once attributes had been identified and weighted, the proponent developed questions for use in military value data calls. If more than one question was required to assess a given metric, these were also weighted. Each analytical proponent prepared a scoring plan, and data call questions were forwarded to the field. These plans established how answers to data call questions were to be evaluated and scored. With the scoring plans in place, the Military Departments and JCSGs completed their military value data calls. These were then forwarded to the field by the Military Departments and Defense Agencies. The analytical proponents input the certified data responses into the scoring plans to arrive at a numerical score and a relative quantitative military value ranking of facilities/installations against their peers.

**Scenario Development**

With capacity and military value analyses complete, the Military Departments and JCSGs then began an iterative process to identify potential closure and realignment scenarios. These scenarios were developed using either a data-driven optimization model or strategy-driven approaches. Each approach relied heavily on the military judgment and experience of analytical proponents.

The optimization models used by proponents incorporated capacity and military value analysis results and force structure capabilities to identify scenarios that maximized military value and minimized the amount of capacity retained. These models were also used to explore options that minimized the number of sites required to accommodate a particular function or maximized potential savings. As data results were analyzed, additional scenario options were evaluated.
A second, equally valid methodology of generating scenarios for analysis was driven by overarching Military Department or JCSG strategy. For example, the Headquarters and Support Activities JCSG identified a strategy objective that would reduce the number of single-function administrative installations. Scenarios identified by this method were verified against data collected in earlier capacity and military value analyses. Regardless of the initial approach to scenario development, qualitative or quantitative, all scenario proposals were refined through further analysis.

Scenario Analysis

During scenario analysis, proponents evaluated scenarios against selection criteria 5-8 and also looked again at military value, criteria 1-4. The overall scenario analysis process was characterized by an effort to identify options that best support force structure capabilities; enhance military value; provide, in the aggregate, significant infrastructure and/or cost savings; and are not limited by negative community, economic, or environmental consequences.

For the second look at military value, each scenario was evaluated against the military value ranking discussed previously to assess how the scenario compared to the quantitative assessment of military value (i.e., does the scenario favor a location with higher quantitative military value over a location with lower quantitative military value). Decision makers also applied their military judgment and experience to assess the overall military value of the proposal. Once the decision makers determined that the scenario was consistent with or enhanced military value, they proceeded to evaluate the scenario against the remaining selection criteria, as further explained below.

Determining Payback (Criterion 5)

Selection Criterion 5 requires the Department to consider the “extent and timing of potential costs and savings, including the number of years, beginning with the date of completion of the closure or realignment, for the savings to exceed the costs.” The analytical groups used the COBRA model to calculate estimated costs and savings associated with various alternatives. This model was used in previous BRAC analyses and was updated by JPAT 5.

Although the COBRA model is simply an estimating tool, its principal strength is the uniform approach it applies to all competing scenarios. Its cost and savings estimates are not “budget quality,” but COBRA’s consistent methodology ensures that the financial implications of each competing scenario are analyzed in a uniform manner. The GAO has consistently cited the use of the COBRA model as effective for estimating costs and savings. In general, COBRA-generated cost and savings estimates tended to prove conservative once more discrete, budget-quality assessments were accomplished early in the BRAC implementation phase.

Section 2913(d) of the Defense Base Closure and Realignment Act of 1990, as amended, requires the Department’s cost and savings criteria to “take into account the effect of the proposed closure or realignment on the costs of any other activity of the Department of Defense or any other Federal agency that may be required to assume responsibility for activities at the military installations.” By estimating the costs and savings to the Department of Defense
associated with a proposed closure or realignment action, the COBRA model takes into account the effect of the proposed closure or realignment action on the costs of all DoD activities, satisfying the requirements of Section 2913(d) with respect to activities of the Department of Defense.

With respect to determining the effect of the proposed action on the costs of “any other Federal agency that may be required to assume responsibility for activities” at a closing or realigning installation, the COBRA model is insufficient because it does not include estimates of non-DoD entity costs or savings. Furthermore, independently estimating the costs and savings to these agencies may be inadequate because such information is outside the control of the Department and therefore any effort to estimate these costs would be highly speculative. Additionally, the non-DoD agency may choose to relocate rather than remain and assume base operating responsibilities, potentially achieving savings that would skew any DoD cost estimates. Consequently, the Department cannot rely on the COBRA model or undertake independent estimates of the costs and savings to these agencies in order to take into account the effect on these costs and satisfy the requirements of Section 2913(d) with respect to non-DoD Federal agencies.

In order to satisfy the requirements of Section 2913(d) with respect to non-DoD Federal agencies, when a scenario directly impacted a non-DoD Federal agency, the scenario proponent assumed that such agency will be required to assume responsibility for base operating activities on the military installation. The scenario proponent further assumed that because such agency will be required to assume base operating responsibilities it did not have before the proposed action, the effect of the action will be to increase that agency’s costs. The scenario proponent documented these effects for consideration by decisionmakers.

Policy Memorandum 3, Appendix E, provides additional information on the Department’s approach to considering the costs and savings of its recommendations.

**Determining Economic Impact (Criterion 6)**

Selection criterion 6 requires the Department to consider the “economic impact on existing communities in the vicinity of military installations.” The Department used a certified database and calculator developed by JPAT 6 to assess the economic impact of closures and realignments on communities. The calculator, called the Economic Impact Tool (EIT), measured the total potential job change (direct and indirect) in the economic area or region of influence (ROI) of a scenario, and the total potential job change as a percentage of total employment in that region.

To assist in assessing the relative economic impact of a scenario, the EIT also displayed the:
- population and employment of the region of influence,
- installation’s authorized manpower,
- authorized manpower as a percentage of the region’s employment,
- total job change (the sum of the estimated direct and indirect job changes), and
- total job change as a percentage of the region’s employment.
Additionally, the EIT provided graphs displaying the total employment from 1988-2002, the annual unemployment rates from 1990-2003, and the per capita income during 1988-2002 for each region of influence. These graphs provided users a basis for assessing the relative impact a scenario might have on a local community’s economy. Policy Memorandum 6, Appendix E, provides additional information on the Department’s approach to evaluating economic impact.

As the Department finalized its recommendations, decision makers reviewed the aggregate economic impacts to understand how all the actions encompassed in the BRAC 05 recommendation package might affect a given ROI.

**Assessing Community Infrastructure (Criterion 7)**

SelectionCriterion 7 requires the Department to consider the “ability of the infrastructure of both the existing and potential receiving communities to support forces, missions, and personnel.” Using procedures that JPAT 7 developed, the Military Departments and JCSGs examined the ability of both the existing and potential receiving communities’ infrastructure to support forces, missions, and personnel. The process required the evaluation of 10 key community attributes—demographics, childcare, cost of living, education, employment, housing, medical care, safety/crime, transportation, and utilities. JPAT 7 created databases on each military installation for the Military Department and JCSG assessments. Policy Memorandum 4, Appendix E, provides additional information on the Department’s approach to evaluating Community Impact.

As the Department finalized its recommendations, decision makers reviewed the aggregate of all recommendations in a community to assess the ability of the communities to support missions, forces, and personnel.

**Determining Environmental Impact (Criterion 8)**

Selection Criterion 8 requires the Department to consider the “environmental impact, including the impact of costs related to potential environmental restoration, waste management, and environmental compliance activities.” To assist the Military Departments and JCSGs in assessing these impacts, JPAT 8 obtained environmental data from all DoD installations and provided procedural instructions on a range of environmental assessment issues.

**Environmental Resources Impact** To assess and consider the environmental resource impacts of different scenarios, JPAT 8 identified 10 environmental resource areas for consideration: air quality; cultural/archeological/tribal resources; dredging; land use constraints/sensitive resource areas; marine mammals/ marine resources/marine sanctuaries; noise; threatened and endangered species/critical habitat; waste management; water resources; and wetlands. The Military Departments and the Defense Logistics Agency (DLA) arrayed environmental data on these resource areas for each of their installations in an environmental profile. The profiles also noted the Fiscal Year 2003 estimate of the costs to complete restoration of sites managed under the Defense Environmental Restoration Account (DERA).

Analytical groups used these profiles to assess each scenario. When a scenario appeared to merit additional review, the proponent requested a Summary of Scenario Environmental Impacts to
evaluate impacts in the 10 environmental resource areas and identify any one-time waste management and compliance costs. The Military Departments and JCSGs then evaluated their scenarios in light of any identified impacts.

**Impact of Potential Environmental Restoration Costs.** The Department considered the impact of costs related to potential environmental restoration through the review of certified data on preexisting environmental restoration projects at installations that were identified during scenario development as candidates for closure or realignment. In this regard, the certified data considered by the Military Departments and JCSGs included the Fiscal Year 2003 estimate of costs to complete for Installation Restoration (IR) sites managed and reported under the DERA.

Under DERA, the costs are generally calculated on a “clean-to-current-use” standard. The cost of environmental restoration did not dictate any installation closure decision. The presence of DERA-managed sites, however, was considered as a land use constraint for installations receiving missions as a result of a potential realignment decision.

Since the Department is legally obligated to perform environmental restoration whether a base is closed, realigned, or remains open, proponents did not consider environmental restoration costs in their payback calculations. Moreover the consideration of such costs could provide a perverse incentive that would reward (through retention) polluted sites and close clean sites. This approach was consistent with procedures used in prior BRAC rounds and responds to the Government Accountability Office (GAO) concerns. The GAO has stated that determining final restoration costs could be problematic before a closure decision, since neither reuse plans nor studies to identify related restoration requirements would have been initiated.

**Impact of Potential Waste Management and Environmental Compliance Cost.** Any one-time waste management and compliance costs associated with closing a facility (e.g., costs generated as the result of operation permit termination requirements) or similar one-time costs associated with realignment actions (expanding treatment or compliance operation permits) were also identified for inclusion in the payback calculations.

In addition to this overall effort to create environmental profiles of each installation that address major issues, the groups also asked scenario-specific questions about environmental issues at gaining and losing bases. The results are incorporated in their recommendations and justifications.

It should be noted that the process for applying criterion 8 did not include an environmental assessment or impact study under the National Environmental Policy Act of 1969 (42 USC 4321 et seq.) (NEPA). Under the BRAC statute (Section 2905(c) of the Defense Base Closure and Realignment Act of 1990, as amended through the FY05 Authorization Act), the NEPA process is not triggered until the implementation of the BRAC recommendations. Rather, the environmental part of the BRAC process was an effort to efficiently package and analyze the certified environmental data, thus making it easily accessible to the Military Departments and JCSGs for integration into their analytical processes. Policy Memoranda 4 and 8, Appendix E, provide additional information on the Department’s approach to evaluating environmental impact.
As the Department finalized its recommendations, decisionmakers reviewed the summary of aggregate environmental impacts for each affected installation to assess whether the combination of all the actions encompassed in the BRAC 2005 recommendation package might generate environmental concerns that would need further review.

**Integrating Military Department and JCSG Recommendations**

In the final stages of the scenario analysis process, using its analysis against all eight selection criteria, each analytical proponent deliberated and decided which of its scenarios to recommend to the ISG and IEC for approval. Any scenario so recommended became a candidate recommendation.

After the ISG and IEC completed their review and approval of individual candidate recommendations, the Department conducted a process of integration. Integration involved allocating costs and savings among candidate recommendations and combining multiple candidate recommendations into a single candidate recommendation where that would produce a complete closure or would make functional or strategic sense. All newly combined recommendations were then evaluated against selection criteria 5-8, as described above.
Chapter 4
Implementation and Reuse

When implementing decisions during the past four BRAC rounds, the Department worked diligently to assist its military and civilian personnel in transition, to transfer property for reuse, and to assist communities in converting surplus military installations to civilian reuse. The Department attempted to minimize involuntary separations of Defense civilians at closing or realigning installations through a variety of placement, retirement, and federal retraining programs.

As a result of prior BRAC efforts, the Department has transferred over 450,000 acres of land and related facilities by deed or long-term lease to other entities for reuse. These transfers have permitted the creation of more than 110,000 new jobs, and redevelopment is continuing at those former installations. New job creation has continued to increase at an average annual rate of nearly ten percent over the past four years. In implementing BRAC 2005 decisions, the Department plans to assist community redevelopment, capitalizing on its previous experience and adapting to changing economic and market conditions. While some installations will close and others will experience job losses through realignment, other installations will expand to accommodate missions and relocated personnel. Relocations of missions and associated personnel were a significant aspect of BRAC 2005.

Guiding Principles

Out of its experience assisting communities during the implementation of previous BRAC rounds, the Department believes that the following principles will be particularly useful in the transition in communities supporting the Department’s mission:

- **Act expeditiously whether closing or realigning.** Relocating activities from installations designated for closure will, when feasible, be accelerated to facilitate the transfer of real property for community reuse. In the case of realignments, the Department will pursue aggressive planning and scheduling of related facility improvements at the receiving location.

- **Fully utilize all appropriate means to transfer property.** Federal law provides the Department with an array of legal authorities, including public benefit transfers, economic development conveyances at cost and no cost, negotiated sale to state or local government, conservation conveyances, and public sale, by which to transfer on closed or realigned installations. Recognizing that the variety of types of facilities available for civilian reuse and the unique circumstances of the surrounding communities does not lend itself to a “one-size-fits-all-solution,” the Department will use this array of authorities in a way that considers individual circumstances.
• **Rely on and leverage market forces.** After four rounds of BRAC, both the public and private sectors are aware of the range of opportunities available for property reuse. A broad spectrum of practitioners has gained experience in all phases of base closure and redevelopment. This expertise should allow market forces to work effectively. Community redevelopment plans and military conveyance plans should be integrated to the extent practical and should take account of any anticipated demand for surplus military land and facilities. If installation growth is substantial, the Department will work with the surrounding community so that the public and private sectors can provide the services and facilities needed to accommodate new personnel and their families.

• **Collaborate effectively.** Experience suggests that collaboration is the linchpin to successful installation redevelopment. Only by collaborating with the local community can the Department close and transfer property in a timely manner and provide a foundation for solid economic redevelopment. While BRAC sometimes challenges the existing supportive partnership between the installation and the community, both parties can benefit from the change if they continue to recognize themselves as partners whose individual interests in carrying out BRAC decisions are interrelated. Existing partnerships may need to expand to include state officials because of their environmental, historic preservation, and economic development responsibilities. Military-community partnerships need to be flexible enough to adapt to the specific market forces and other circumstances at each location.

• **Speak with one voice.** The Department, executing disposal and reuse activities through the Military Departments and Defense Agencies, will provide clear and timely information through single focal points and will encourage affected communities to do the same. Timely information regarding facility and environmental conditions and closure and realignment schedules are critically important. In the past, when communities spoke with one voice about their reuse goals and activities, the Department was better positioned to consider local redevelopment plans. This was also true when installations and communities experienced substantial personnel increases. The Department recognizes that installation base commanders and local officials need to integrate elements of their growth planning so that appropriate off-base facilities and services are available for arriving personnel and their families.

### Information About BRAC

The Department recognizes that BRAC decisions and their implementation are of high public interest. To keep information as current as possible, the Department maintains a BRAC 2005 website ([www.defenselink.mil/BRAC](http://www.defenselink.mil/BRAC)). The Department’s Office of Economic Adjustment (OEA) also maintains a website ([www.oea.gov](http://www.oea.gov)). Information on the OEA site could prove useful to local communities during their initial planning phases.

Concerns about the implementation of BRAC decisions are numerous and based on very installation-specific circumstances. For many of these concerns, sufficient information may be available only after BRAC decisions are finalized and installation-specific implementation plans
are developed. The Department, however, has highlighted three particular areas for attention: assistance for personnel, environmental responsibilities, and assistance for affected communities.

**Assistance for Personnel**

One of the Department’s challenges at installations subject to BRAC decisions is the fair and effective management of human resources. The closure of installations with the potential for separating a large number of civilian employees presents major challenges to commanders and human resource personnel. While these installations will still have missions to accomplish, the employees will be stressed about their careers and employment security. In this atmosphere, productivity will suffer and the employees’ overall quality of life may diminish. The Department has a number of mitigating placement, transition, and worker assistance programs to draw from, including the following:

- The Priority Placement Program provides for the referral and mandatory placement of displaced employees who are qualified for other vacancies within the Department. Other programs provide various types of referral and priority considerations for Defense and other Federal agencies’ job vacancies.

- The Department’s permanent Voluntary Early Retirement Authority allows eligible employees to retire early and receive a reduced annuity.

- The Voluntary Separation Incentive Program (with a cash payment) authorizes the Department to encourage displaced employees to separate voluntarily by resignation or retirement to avoid an involuntary separation of another employee.

- The Department’s Homeowners Assistance Program provides financial assistance to relocating military and DoD civilians when they must sell their homes in a market that has been adversely impacted by a BRAC action.

- The U.S. Department of Labor provides funding for assistance to displaced Federal employees. Under the Workforce Investment Act, assistance may include counseling, testing, placement assistance, retraining, and other related services. This assistance is available through the appropriate state employment security agencies.

Military commanders and human resource personnel have learned from previous BRAC rounds the importance of stressing job placement and training to employees. When dislocations are likely to be large, establishing transition assistance offices at the installation encourages a strong partnership for providing the range of programs available from the Department of Labor and the Military Departments.
Realigning and Closing Bases: Environmental Responsibilities

The Department intends to transfer BRAC property expeditiously for reuse. However, the Department will comply with the National Environmental Policy Act (NEPA), which requires all Federal agencies to identify and consider possible environmental impacts of proposed reuse activities before transferring any real property. This analysis will also include the potential impacts on historical and cultural resources. While NEPA does not apply to the BRAC decisions themselves, the Act does require an environmental analysis for each installation receiving additional functions. Any mitigation that may be required will be identified and considered for implementation.

The Military Departments are responsible for environmental remediation of closing installations. Early in the implementation process, the Military Departments will assess and document the environmental condition of all transferable property in terms of the extent of contamination and the current phase of any remedial or corrective action.

If no remedial action on the installation is required, surplus real estate may be transferred. If remediation is required, the Military Department may complete the work before the transfer, or alternatively, with agreement from the affected community, the remediation to current use standards may be completed after transfer. Some property transfer negotiations have the new owner managing cleanup as a part of the redevelopment process. With regulatory concurrence, remediation and redevelopment activities may be integrated, potentially saving time and money. An ideal candidate for this type of transfer is property that has manageable environmental contamination, is readily marketable, and has community and regulator support.

Assistance for Communities

From a community’s perspective, BRAC actions take several forms -- complete closure, partial closure, realignment with a loss, and realignment with gains. Complete closure means the end of the military use of the property. Realignment actions, from a community view, take two distinct forms--either gaining or losing jobs. During a gaining realignment, a community will experience growth as it receives an additional military presence. On the other hand, a losing realignment action may mean reducing a large military presence in a community but not closing the installation in its entirety. In those cases, real property may become available for civilian reuse.

From both the military and community perspectives, the challenges posed by losing scenarios, i.e., closures or realignments, differ from those posed by growth realignments. The Department’s Office of Economic Adjustment (OEA) is prepared to help a community adjust to a significant BRAC action whether a loss or a gain. Such assistance from the Department and other Federal agencies is designed to facilitate the organization, planning, and execution of community-based adjustment strategies.

State and local officials may request OEA assistance. OEA maintains information on all aspects of local economic adjustment through a series of written documents, available on the OEA website—www.oea.gov.
Realignments With Growth at Receiving Installations

Significant personnel increases at a military installation may substantially increase demands on community services and facilities. These demands could affect current residents. For example, off-base housing scarcity and over-crowded schools have been major areas of concern shared by both the military and the community.

In a number of cases, the community will clearly be able to accommodate growth because the number and timing of arriving personnel is less than the community’s excess capacity and near-term capability for expansion. This situation is not always the case, however. If questions arise regarding support capacity, OEA is prepared to assist communities in formulating growth management plans.

An essential first step for the community is forming a partnership with the military installation so that information and expectations can be shared. The preparation of a growth management plan involves study and analysis as well as participation by community leaders so that growth strategies get the support necessary for implementation. The overall goal is to formulate and implement a community adjustment strategy so that the off-base impacts of significant military expansions can be accommodated in a timely manner.

Closures and Losing Realignments

BRAC actions can affect local communities in terms of reduced economic activity and job cutbacks. In the previous four rounds, many BRAC actions had a negligible effect on the surrounding community’s economy. However, over 100 BRAC actions significantly affected the local community, triggering a coordinated program of federal assistance from the Department of Defense and other Federal agencies.

Jobs gained through the economic redevelopment of former installations can be critically important to mitigate the impact of BRAC actions. Civilian redevelopment is often the single most important opportunity for an affected community to overcome adverse impacts while building upon a community’s strengths and opportunities.

To ease the economic effects on communities, the Department seeks to close installations as expeditiously as possible. This strategy makes property available for community redevelopment objectives and also saves DoD resources. For some communities, surplus military installations represent advantageously located real estate in the midst of rapidly growing and prosperous local economies. For other communities, opportunity may be difficult to recognize initially. No matter the situation, the redevelopment of a former military installation is often a complex effort.

Because the needs of affected communities vary so greatly, the Department is prepared to assist communities in a variety of ways:

- In terms of planning, the Department provides detailed information on the condition of an installation so that community redevelopment plans and potential users can identify baseline conditions and any required environmental cleanup needs.
• While job creation, new business development, and tax-base expansion are common redevelopment goals adopted in communities, public use facilities may also be part of a base’s redevelopment. Federal property laws provide a variety of property transfer mechanisms to satisfy and support diverse redevelopment scenarios.

• During the past four rounds of BRAC, OEA provided about $280 million in economic planning and redevelopment assistance to local communities. Other Federal agencies provided approximately $1.6 billion in coordinated grant assistance: Federal Aviation Administration ($760 million); the Commerce Department’s Economic Development Administration ($611 million); and the Labor Department’s Employment and Training Administration ($223 million).

Redeveloping a military base becomes an opportunity for community leaders to reinvent the base’s usefulness and prosper from a diverse range of new civilian activities. The Department provides important assistance for reuse planning and property transfer. Other Federal agencies can provide additional help in acquiring and redeveloping base property. States have assisted community efforts with technical and financial assistance and direct participation in redevelopment efforts. Most importantly, closed bases find new life through the commitment of community leaders to create and sustain a widely shared vision for base redevelopment.

The successful redevelopment of surplus military property does not occur without a genuine partnering between the Military Departments and the communities that will absorb the former installations. Likewise, it is important to recognize that this necessary Military-community partnership needs to be flexible to adapt to the specific market forces and private sector circumstances found at each location. Government agencies at all levels can bring critical knowledge and resources to this effort. The private sector’s entrepreneurial perspective and capital ultimately turn reuse visions into viable economic redevelopment and job creation.
<table>
<thead>
<tr>
<th>Installations:</th>
<th>Recommendations Impacting Installation</th>
<th>Report Location</th>
<th>Page</th>
</tr>
</thead>
<tbody>
<tr>
<td>Alabama</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Abbott U.S. Army Reserve Center Tuskegee</strong></td>
<td>RC Transformation in Alabama</td>
<td>Vol 1: Part 2 - Army Section</td>
<td>USA - 25</td>
</tr>
<tr>
<td><strong>Anderson U.S. Army Reserve Center Troy</strong></td>
<td>RC Transformation in Alabama</td>
<td>Vol 1: Part 2 - Army Section</td>
<td>USA - 25</td>
</tr>
<tr>
<td><strong>Anniston Army Depot</strong></td>
<td>Commodity Management Privatization</td>
<td>Vol 1: Part 2 - Supply and Storage Section</td>
<td>S&amp;S - 5</td>
</tr>
<tr>
<td></td>
<td>Marine Corps Logistics Base, Barstow, CA</td>
<td>Vol 1: Part 2 - Navy Section</td>
<td>DoN - 6</td>
</tr>
<tr>
<td></td>
<td>Naval Weapons Station Seal Beach, CA</td>
<td>Vol 1: Part 2 - Industrial Section</td>
<td>Ind - 4</td>
</tr>
<tr>
<td></td>
<td>Red River Army Depot, TX</td>
<td>Vol 1: Part 2 - Army Section</td>
<td>USA - 16</td>
</tr>
<tr>
<td></td>
<td>Rock Island Arsenal, IL</td>
<td>Vol 1: Part 2 - Industrial Section</td>
<td>Ind - 7</td>
</tr>
<tr>
<td></td>
<td>Supply, Storage, and Distribution</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Management Reconfiguration</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Vol 1: Part 2 - Supply and Storage</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Section</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Armed Forces Reserve Center Mobile</strong></td>
<td>Navy and Marine Corps Reserve Centers</td>
<td>Vol 1: Part 2 - Navy Section</td>
<td>DoN - 29</td>
</tr>
<tr>
<td><strong>BG William P Screws U.S. Army Reserve Center Montgomery</strong></td>
<td>RC Transformation in Alabama</td>
<td>Vol 1: Part 2 - Army Section</td>
<td>USA - 25</td>
</tr>
<tr>
<td><strong>Birmingham Armed Forces Reserve Center</strong></td>
<td>USAR Command and Control – Southeast</td>
<td>Vol 1: Part 2 - Army Section</td>
<td>USA - 115</td>
</tr>
<tr>
<td><strong>Birmingham International Airport Air Guard Station</strong></td>
<td>Birmingham International Airport Air Guard Station, AL</td>
<td>Vol 1: Part 2 - Air Force Section</td>
<td>USAF - 5</td>
</tr>
<tr>
<td><strong>Dannelly Field Air Guard Station</strong></td>
<td>Birmingham International Airport Air Guard Station, AL</td>
<td>Vol 1: Part 2 - Air Force Section</td>
<td>USAF - 5</td>
</tr>
<tr>
<td></td>
<td>Great Falls International Airport Air Guard Station, MT</td>
<td>Vol 1: Part 2 - Air Force Section</td>
<td>USAF - 30</td>
</tr>
<tr>
<td><strong>Fort Ganey Army National Guard Reserve Center Mobile</strong></td>
<td>RC Transformation in Alabama</td>
<td>Vol 1: Part 2 - Army Section</td>
<td>USA - 25</td>
</tr>
<tr>
<td><strong>Fort Hanna Army National Guard Reserve Center Birmingham</strong></td>
<td>RC Transformation in Alabama</td>
<td>Vol 1: Part 2 - Army Section</td>
<td>USA - 25</td>
</tr>
<tr>
<td>Installations:</td>
<td>Recommendations Impacting Installation</td>
<td>Report Location</td>
<td>Page</td>
</tr>
<tr>
<td>---------------------------</td>
<td>--------------------------------------------------------------------------------------------------------</td>
<td>------------------------------------------</td>
<td>-------</td>
</tr>
<tr>
<td>Fort Rucker</td>
<td>Avionics Logistics School</td>
<td>Vol 1: Part 2 - Education &amp; Training Section</td>
<td>E&amp;T - 5</td>
</tr>
<tr>
<td></td>
<td>Establish Centers for Rotary Wing Air Platform Development and Acquisition, Test and Evaluation</td>
<td>Vol 1: Part 2 - Technical Section</td>
<td>Tech - 26</td>
</tr>
<tr>
<td>Gary U.S. Army Reserve Center Enterprize</td>
<td>RC Transformation in Alabama</td>
<td>Vol 1: Part 2 - Army Section</td>
<td>USA - 25</td>
</tr>
<tr>
<td></td>
<td>Consolidate Air and Space C4ISR Research, Development and Acquisition, Test and Evaluation</td>
<td>Vol 1: Part 2 - Technical Section</td>
<td>Tech - 6</td>
</tr>
<tr>
<td></td>
<td>Joint Center of Excellence for Religious Training &amp; Education</td>
<td>Vol 1: Part 2 - Education &amp; Training Section</td>
<td>E&amp;T - 9</td>
</tr>
<tr>
<td></td>
<td>Mansfield-Lahm Municipal Airport Air Guard Station, OH</td>
<td>Vol 1: Part 2 - Technical Section</td>
<td>USAF - 39</td>
</tr>
<tr>
<td>Navy Recruiting District Montgomery</td>
<td>Navy Recruiting Districts</td>
<td>Vol 1: Part 2 - Navy Section</td>
<td>DoN - 34</td>
</tr>
<tr>
<td>Navy Reserve Center Tuscaloosa</td>
<td>Navy Reserve Centers</td>
<td>Vol 1: Part 2 - Navy Section</td>
<td>DoN - 37</td>
</tr>
<tr>
<td>Navy-Marine Corps Reserve Center Mobile</td>
<td>Navy and Marine Corps Reserve Centers</td>
<td>Vol 1: Part 2 - Navy Section</td>
<td>DoN - 29</td>
</tr>
<tr>
<td>Redstone Arsenal</td>
<td>Co-locate Missile and Space Defense Agencies</td>
<td>Vol 1: Part 2 - Headquarters and Support Activities Section</td>
<td>H&amp;SA - 15</td>
</tr>
<tr>
<td></td>
<td>Combat Service Support Center</td>
<td>Vol 1: Part 2 - Education &amp; Training Section</td>
<td>E&amp;T - 6</td>
</tr>
<tr>
<td></td>
<td>Consolidate Ground Vehicle Development &amp; Acquisition in a Joint Center</td>
<td>Vol 1: Part 2 - Technical Section</td>
<td>Tech - 7</td>
</tr>
<tr>
<td></td>
<td>Depot Level Reparable Procurement Management Consolidation</td>
<td>Vol 1: Part 2 - Supply and Storage Section</td>
<td>S&amp;S - 7</td>
</tr>
<tr>
<td></td>
<td>Establish Centers for Rotary Wing Air Platform Development and Acquisition, Test and Evaluation</td>
<td>Vol 1: Part 2 - Technical Section</td>
<td>Tech - 26</td>
</tr>
<tr>
<td></td>
<td>Relocate Army Headquarters and Field Operating Agencies</td>
<td>Vol 1: Part 2 - Headquarters and Support Activities Section</td>
<td>H&amp;SA - 46</td>
</tr>
<tr>
<td>The Adjutant General Bldg, Alabama Army National Guard Montgomery</td>
<td>RC Transformation in Alabama</td>
<td>Vol 1: Part 2 - Army Section</td>
<td>USA - 25</td>
</tr>
<tr>
<td>Wright U.S. Army Reserve Center</td>
<td>RC Transformation in Alabama</td>
<td>Vol 1: Part 2 - Army Section</td>
<td>USA - 25</td>
</tr>
<tr>
<td>Installations:</td>
<td>Recommendations Impacting Installation</td>
<td>Report Location</td>
<td>Page</td>
</tr>
<tr>
<td>---------------</td>
<td>----------------------------------------</td>
<td>----------------</td>
<td>------</td>
</tr>
<tr>
<td><strong>Alaska</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Elmendorf Air Force Base</td>
<td>Ellsworth Air Force Base, SD, and Dyess Air Force Base, TX</td>
<td>Vol 1: Part 2 - Air Force Section</td>
<td>USAF - 43</td>
</tr>
<tr>
<td></td>
<td>Kulis Air Guard Station and Elmendorf Air Force Base, AK</td>
<td>Vol 1: Part 2 - Air Force Section</td>
<td>USAF - 7</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Fort Richardson</td>
<td>Consolidate Civilian Personnel Offices (CPOs) within each Military Department and the Defense Agencies</td>
<td>Vol 1: Part 2 - Headquarters and Support Activities Section</td>
<td>H&amp;SA - 19</td>
</tr>
<tr>
<td></td>
<td>Joint Basing</td>
<td>Vol 1: Part 2 - Headquarters and Support Activities Section</td>
<td>H&amp;SA - 41</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Kulis Air Guard Station</td>
<td>Kulis Air Guard Station and Elmendorf Air Force Base, AK</td>
<td>Vol 1: Part 2 - Air Force Section</td>
<td>USAF - 7</td>
</tr>
<tr>
<td><strong>Arizona</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Air Force Research Lab, Mesa City</td>
<td>Defense Research Service Led Laboratories</td>
<td>Vol 1: Part 2 - Technical Section</td>
<td>Tech - 22</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Allen Hall Armed Forces Reserve Center, Tucson</td>
<td>RC Transformation in Arizona</td>
<td>Vol 1: Part 2 - Army Section</td>
<td>USA - 28</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Fort Huachuca</td>
<td>Consolidate Civilian Personnel Offices (CPOs) within each Military Department and the Defense Agencies</td>
<td>Vol 1: Part 2 - Headquarters and Support Activities Section</td>
<td>H&amp;SA - 19</td>
</tr>
<tr>
<td></td>
<td>Depot Level Reparable Procurement Management Consolidation</td>
<td>Vol 1: Part 2 - Supply and Storage Section</td>
<td>S&amp;S - 7</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Leased Space - AZ</td>
<td>Co-locate Defense/Military Department Adjudication Activities</td>
<td>Vol 1: Part 2 - Headquarters and Support Activities Section</td>
<td>H&amp;SA - 5</td>
</tr>
</tbody>
</table>

A-3
<table>
<thead>
<tr>
<th>Installations:</th>
<th>Recommendations Impacting Installation</th>
<th>Report Location</th>
<th>Page</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Joint Strike Fighter Initial Joint Training Site</td>
<td>Vol 1: Part 2 - Education &amp; Training Section</td>
<td>E&amp;T - 10</td>
</tr>
<tr>
<td><strong>Marine Corps Air Station Yuma</strong></td>
<td>Fleet Readiness Centers</td>
<td>Vol 1: Part 2 - Industrial Section</td>
<td>Ind - 19</td>
</tr>
<tr>
<td><strong>Phoenix Sky Harbor International Airport</strong></td>
<td>Birmingham International Airport Air Guard Station, AL</td>
<td>Vol 1: Part 2 - Air Force Section</td>
<td>USAF - 5</td>
</tr>
<tr>
<td><strong>Arkansas</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Camp Pike (90th)</strong></td>
<td>USAR Command and Control – Southwest</td>
<td>Vol 1: Part 2 - Army Section</td>
<td>USA - 117</td>
</tr>
<tr>
<td><strong>El Dorado Armed Forces Reserve Center</strong></td>
<td>RC Transformation in Arkansas</td>
<td>Vol 1: Part 2 - Army Section</td>
<td>USA - 30</td>
</tr>
<tr>
<td><strong>Fort Smith Regional</strong></td>
<td>Fort Smith Air Guard Station, AR and Luke Air Force Base, AZ</td>
<td>Vol 1: Part 2 - Air Force Section</td>
<td>USAF - 9</td>
</tr>
<tr>
<td><strong>Little Rock Air Force Base</strong></td>
<td>Air Force Logistics Support Centers</td>
<td>Vol 1: Part 2 - Air Force Section</td>
<td>USAF - 53</td>
</tr>
<tr>
<td></td>
<td>Ellsworth Air Force Base, SD, and Dyess Air Force Base, TX</td>
<td>Vol 1: Part 2 - Air Force Section</td>
<td>USAF - 43</td>
</tr>
<tr>
<td></td>
<td>General Mitchell Air Reserve Station, WI</td>
<td>Vol 1: Part 2 - Air Force Section</td>
<td>USAF - 52</td>
</tr>
<tr>
<td></td>
<td>Mansfield-Lahm Municipal Airport Air Guard Station, OH</td>
<td>Vol 1: Part 2 - Air Force Section</td>
<td>USAF - 39</td>
</tr>
<tr>
<td></td>
<td>Niagara Falls Air Reserve Station, NY</td>
<td>Vol 1: Part 2 - Air Force Section</td>
<td>USAF - 33</td>
</tr>
<tr>
<td></td>
<td>Pope Air Force Base, NC, Pittsburgh International Airport Air Reserve Station, PA, and Yeager Air Guard Station, WV</td>
<td>Vol 1: Part 2 - Air Force Section</td>
<td>USAF - 35</td>
</tr>
<tr>
<td></td>
<td>Reno-Tahoe International Airport Air Guard Station, NV</td>
<td>Vol 1: Part 2 - Air Force Section</td>
<td>USAF - 31</td>
</tr>
<tr>
<td></td>
<td>Schenectady County Airport Air Guard Station, NY</td>
<td>Vol 1: Part 2 - Air Force Section</td>
<td>USAF - 34</td>
</tr>
<tr>
<td><strong>Stone U.S. Army Reserve Center, Pine Bluff</strong></td>
<td>RC Transformation in Arkansas</td>
<td>Vol 1: Part 2 - Army Section</td>
<td>USA - 30</td>
</tr>
</tbody>
</table>

A-4
<table>
<thead>
<tr>
<th>Installations:</th>
<th>Recommendations Impacting Installation</th>
<th>Report Location</th>
<th>Page</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>California</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Armed Forces Reserve Center Bell</td>
<td>Navy and Marine Corps Reserve Centers</td>
<td>Vol 1: Part 2 - Navy Section</td>
<td>DoN - 29</td>
</tr>
<tr>
<td>Army National Guard Reserve Center Bell</td>
<td>RC Transformation in California</td>
<td>Vol 1: Part 2 - Army Section</td>
<td>USA - 33</td>
</tr>
<tr>
<td>Beale Air Force Base</td>
<td>Beale Air Force Base, CA and Selfridge Air National Guard Base, MI</td>
<td>Vol 1: Part 2 - Air Force Section</td>
<td>USAF - 10</td>
</tr>
<tr>
<td>Camp Parks (91st)</td>
<td>USAR Command and Control – Southwest</td>
<td>Vol 1: Part 2 - Army Section</td>
<td>USA - 117</td>
</tr>
<tr>
<td>Channel Islands Air Guard Station</td>
<td>Pope Air Force Base, NC, Pittsburgh International Airport Air Reserve Station, PA, and Yeager Air Guard Station, WV</td>
<td>Vol 1: Part 2 - Air Force Section</td>
<td>USAF - 35</td>
</tr>
<tr>
<td>Edwards Air Force Base</td>
<td>Consolidate Air and Space C4ISR Research, Development and Acquisition, Test and Evaluation</td>
<td>Vol 1: Part 2 - Technical Section</td>
<td>Tech - 6</td>
</tr>
<tr>
<td></td>
<td>Consolidate Correctional Facilities into Joint Regional Correctional Facilities</td>
<td>Vol 1: Part 2 - Headquarters and Support Activities Section</td>
<td>H&amp;SA - 22</td>
</tr>
<tr>
<td>Installations:</td>
<td>Recommendations Impacting Installation</td>
<td>Report Location</td>
<td>Page</td>
</tr>
<tr>
<td>---------------</td>
<td>----------------------------------------</td>
<td>-----------------</td>
<td>------</td>
</tr>
<tr>
<td>Fort Hunter Liggett</td>
<td>USAR Command and Control – Southwest</td>
<td>Vol 1: Part 2 - Army Section</td>
<td>USA - 117</td>
</tr>
<tr>
<td>Fresno Air Terminal</td>
<td>Fort Smith Air Guard Station, AR and Luke Air Force Base, AZ</td>
<td>Vol 1: Part 2 - Air Force Section</td>
<td>USAF - 9</td>
</tr>
<tr>
<td></td>
<td>Reno-Tahoe International Airport Air Guard Station, NV</td>
<td>Vol 1: Part 2 - Air Force Section</td>
<td>USAF - 31</td>
</tr>
<tr>
<td>Human Resources Support Center Southwest</td>
<td>Consolidate Civilian Personnel Offices (CPOs) within each Military Department and the Defense Agencies</td>
<td>Vol 1: Part 2 - Headquarters and Support Activities Section</td>
<td>H&amp;SA - 19</td>
</tr>
<tr>
<td>Leased Space - CA</td>
<td>Co-locate Defense/Military Department Adjudication Activities</td>
<td>Vol 1: Part 2 - Headquarters and Support Activities Section</td>
<td>H&amp;SA - 5</td>
</tr>
<tr>
<td></td>
<td>Co-locate Military Department Investigation Agencies with DoD Counterintelligence and Security Agency</td>
<td>Vol 1: Part 2 - Headquarters and Support Activities Section</td>
<td>H&amp;SA - 8</td>
</tr>
<tr>
<td>Los Alamitos (63rd)</td>
<td>USAR Command and Control – Southwest</td>
<td>Vol 1: Part 2 - Army Section</td>
<td>USA - 117</td>
</tr>
<tr>
<td>March Air Reserve Base</td>
<td>March Air Reserve Base, CA</td>
<td>Vol 1: Part 2 - Air Force Section</td>
<td>USAF - 11</td>
</tr>
<tr>
<td>Marine Corps Base Camp Pendleton</td>
<td>Consolidate Correctional Facilities into Joint Regional Correctional Facilities</td>
<td>Vol 1: Part 2 - Headquarters and Support Activities Section</td>
<td>H&amp;SA - 22</td>
</tr>
<tr>
<td></td>
<td>Fleet Readiness Centers</td>
<td>Vol 1: Part 2 - Industrial Section</td>
<td>Ind - 19</td>
</tr>
<tr>
<td>Marine Corps Base Miramar</td>
<td>Consolidate Correctional Facilities into Joint Regional Correctional Facilities</td>
<td>Vol 1: Part 2 - Headquarters and Support Activities Section</td>
<td>H&amp;SA - 22</td>
</tr>
<tr>
<td></td>
<td>Fleet Readiness Centers</td>
<td>Vol 1: Part 2 - Industrial Section</td>
<td>Ind - 19</td>
</tr>
<tr>
<td></td>
<td>Joint Strike Fighter Initial Joint Training Site</td>
<td>Vol 1: Part 2 - Education &amp; Training Section</td>
<td>E&amp;T - 10</td>
</tr>
<tr>
<td>Marine Corps Logistics Base Barstow</td>
<td>Marine Corps Logistics Base, Barstow, CA Supply, Storage, and Distribution Management Reconfiguration</td>
<td>Vol 1: Part 2 - Navy Section</td>
<td>DoN - 6</td>
</tr>
<tr>
<td></td>
<td>Vol 1: Part 2 - Supply and Storage Section</td>
<td>S&amp;S - 13</td>
<td></td>
</tr>
<tr>
<td>Marine Corps Reserve Center Pasadena CA</td>
<td>Navy and Marine Corps Reserve Centers</td>
<td>Vol 1: Part 2 - Navy Section</td>
<td>DoN - 29</td>
</tr>
<tr>
<td>Moffett Field</td>
<td>USAR Command and Control – Southwest</td>
<td>Vol 1: Part 2 - Army Section</td>
<td>USA - 117</td>
</tr>
<tr>
<td>Installations:</td>
<td>Recommendations Impacting Installation</td>
<td>Report Location</td>
<td>Page</td>
</tr>
<tr>
<td>---------------</td>
<td>----------------------------------------</td>
<td>----------------</td>
<td>------</td>
</tr>
<tr>
<td><strong>Naval Air Station Lemore</strong></td>
<td>- Fleet Readiness Centers</td>
<td>Vol 1: Part 2 - Industrial Section</td>
<td>Ind - 19</td>
</tr>
<tr>
<td><strong>Naval Air Weapons Station China Lake</strong></td>
<td>- Create a Naval Integrated Weapons &amp; Armaments Research, Development and Acquisition, Test and Evaluation Center</td>
<td>Vol 1: Part 2 - Technical Section</td>
<td>Tech - 15</td>
</tr>
<tr>
<td></td>
<td>- Create an Integrated Weapons &amp; Armaments Specialty Site for Guns and Ammunition</td>
<td>Vol 1: Part 2 - Technical Section</td>
<td>Tech - 19</td>
</tr>
<tr>
<td></td>
<td>- Fleet Readiness Centers</td>
<td>Vol 1: Part 2 - Industrial Section</td>
<td>Ind - 19</td>
</tr>
<tr>
<td></td>
<td>- Navy Sensors, Electronic Warfare, and Electronics Research, Development and Acquisition, Test and Evaluation</td>
<td>Vol 1: Part 2 - Technical Section</td>
<td>Tech - 28</td>
</tr>
<tr>
<td><strong>Naval Base Coronado</strong></td>
<td>- Consolidate Civilian Personnel Offices (CPOs) within each Military Department and the Defense Agencies</td>
<td>Vol 1: Part 2 - Headquarters and Support Activities Section</td>
<td>H&amp;SA - 19</td>
</tr>
<tr>
<td></td>
<td>- Fleet Readiness Centers</td>
<td>Vol 1: Part 2 - Industrial Section</td>
<td>Ind - 19</td>
</tr>
<tr>
<td><strong>Naval Base Point Loma</strong></td>
<td>- Consolidate Maritime C4ISR Research, Development and Acquisition, Test and Evaluation</td>
<td>Vol 1: Part 2 - Technical Section</td>
<td>Tech - 9</td>
</tr>
<tr>
<td></td>
<td>- Create a Naval Integrated Weapons &amp; Armaments Research, Development and Acquisition, Test and Evaluation Center</td>
<td>Vol 1: Part 2 - Technical Section</td>
<td>Tech - 15</td>
</tr>
<tr>
<td></td>
<td>- Naval Station Ingleside, TX, and Naval Air Station Corpus Christi, TX</td>
<td>Vol 1: Part 2 - Navy Section</td>
<td>DoN - 26</td>
</tr>
<tr>
<td><strong>Naval Base Ventura City</strong></td>
<td>- Consolidate Maritime C4ISR Research, Development and Acquisition, Test and Evaluation</td>
<td>Vol 1: Part 2 - Technical Section</td>
<td>Tech - 9</td>
</tr>
<tr>
<td></td>
<td>- Create a Naval Integrated Weapons &amp; Armaments Research, Development and Acquisition, Test and Evaluation Center</td>
<td>Vol 1: Part 2 - Technical Section</td>
<td>Tech - 15</td>
</tr>
<tr>
<td></td>
<td>- Fleet Readiness Centers</td>
<td>Vol 1: Part 2 - Industrial Section</td>
<td>Ind - 19</td>
</tr>
<tr>
<td></td>
<td>- Naval Support Activity Corona, CA</td>
<td>Vol 1: Part 2 - Navy Section</td>
<td>DoN - 7</td>
</tr>
<tr>
<td></td>
<td>- Navy Sensors, Electronic Warfare, and Electronics Research, Development and Acquisition, Test and Evaluation</td>
<td>Vol 1: Part 2 - Technical Section</td>
<td>Tech - 28</td>
</tr>
<tr>
<td><strong>Naval Medical Center San Diego</strong></td>
<td>- San Antonio Regional Medical Center, TX</td>
<td>Vol 1: Part 2 - Medical Section</td>
<td>Med - 10</td>
</tr>
<tr>
<td><strong>Naval Station San Diego</strong></td>
<td>- Naval Station Ingleside, TX, and Naval Air Station Corpus Christi, TX</td>
<td>Vol 1: Part 2 - Navy Section</td>
<td>DoN - 26</td>
</tr>
<tr>
<td></td>
<td>- Supply, Storage, and Distribution Management Reconfiguration</td>
<td>Vol 1: Part 2 - Supply and Storage Section</td>
<td>S&amp;S - 13</td>
</tr>
<tr>
<td>Installations:</td>
<td>Recommendations Impacting Installation</td>
<td>Report Location</td>
<td>Page</td>
</tr>
<tr>
<td>---------------</td>
<td>----------------------------------------</td>
<td>----------------</td>
<td>------</td>
</tr>
<tr>
<td>Naval Support Activity Corona</td>
<td>Naval Support Activity Corona, CA</td>
<td>Vol 1: Part 2 - Navy Section</td>
<td>DoN - 7</td>
</tr>
<tr>
<td>Naval Weapons Station Fallbrook</td>
<td>Create an Integrated Weapons &amp; Armaments Specialty Site for Guns and Ammunition</td>
<td>Vol 1: Part 2 - Technical Section</td>
<td>Tech - 19</td>
</tr>
<tr>
<td>Naval Weapons Station Seal Beach Dat Concord</td>
<td>Create a Naval Integrated Weapons &amp; Armaments Research, Development and Acquisition, Test and Evaluation Center</td>
<td>Vol 1: Part 2 - Technical Section</td>
<td>Tech - 15</td>
</tr>
<tr>
<td>Naval Weapons Station Seal Beach, CA</td>
<td></td>
<td>Vol 1: Part 2 - Industrial Section</td>
<td>Ind - 4</td>
</tr>
<tr>
<td>Navy-Marine Corps Reserve Center, Encino</td>
<td>Navy and Marine Corps Reserve Centers</td>
<td>Vol 1: Part 2 - Navy Section</td>
<td>DoN - 29</td>
</tr>
<tr>
<td>Navy-Marine Corps Reserve Center, Los Angeles</td>
<td>Navy and Marine Corps Reserve Centers</td>
<td>Vol 1: Part 2 - Navy Section</td>
<td>DoN - 29</td>
</tr>
<tr>
<td>Onizuka Air Force Station</td>
<td>Onizuka Air Force Station, CA</td>
<td>Vol 1: Part 2 - Air Force Section</td>
<td>USAF - 12</td>
</tr>
<tr>
<td>Riverbank Army Ammunition Plant</td>
<td>Riverbank Army Ammunition Plant, CA</td>
<td>Vol 1: Part 2 - Industrial Section</td>
<td>Ind - 5</td>
</tr>
<tr>
<td>U.S. Army Reserve Center Moffett Field</td>
<td>RC Transformation in California</td>
<td>Vol 1: Part 2 - Army Section</td>
<td>USA - 33</td>
</tr>
<tr>
<td>Vandenberg Air Force Base</td>
<td>Onizuka Air Force Station, CA</td>
<td>Vol 1: Part 2 - Air Force Section</td>
<td>USAF - 12</td>
</tr>
<tr>
<td></td>
<td>Portland International Airport Air Guard Station, OR</td>
<td>Vol 1: Part 2 - Air Force Section</td>
<td>USAF - 41</td>
</tr>
<tr>
<td>Vandenburg Air Force Base</td>
<td>Onizuka Air Force Station, CA</td>
<td>Vol 1: Part 2 - Air Force Section</td>
<td>USAF - 12</td>
</tr>
<tr>
<td></td>
<td>Portland International Airport Air Guard Station, OR</td>
<td>Vol 1: Part 2 - Air Force Section</td>
<td>USAF - 41</td>
</tr>
<tr>
<td><strong>Colorado</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Air Reserve Personnel Center</td>
<td>Consolidate/Co-locate Active and Reserve Personnel &amp; Recruiting Centers for Army and Air Force Defense Finance and Accounting Service</td>
<td>Vol 1: Part 2 - Headquarters and Support Activities Section</td>
<td>H&amp;SA - 33</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Vol 1: Part 2 - Headquarters and Support Activities Section</td>
<td>H&amp;SA - 37</td>
</tr>
<tr>
<td>Buckley Air Force Base</td>
<td>New Orleans Air Reserve Station, LA</td>
<td>Vol 1: Part 2 - Air Force Section</td>
<td>USAF - 22</td>
</tr>
<tr>
<td></td>
<td>Springfield-Beckley Municipal Airport Air Guard Station, OH,</td>
<td>Vol 1: Part 2 - Air Force Section</td>
<td>USAF - 40</td>
</tr>
<tr>
<td>Installations:</td>
<td>Recommendations Impacting Installation</td>
<td>Report Location</td>
<td>Page</td>
</tr>
<tr>
<td>--------------------------------</td>
<td>----------------------------------------</td>
<td>-----------------------------------</td>
<td>--------</td>
</tr>
<tr>
<td><strong>Fort Carson</strong></td>
<td>Convert Inpatient Services to Clinics</td>
<td>Vol 1: Part 2 - Medical Section</td>
<td>Med - 12</td>
</tr>
<tr>
<td></td>
<td>Fort Hood, TX</td>
<td>Vol 1: Part 2 - Army Section</td>
<td>USA - 15</td>
</tr>
<tr>
<td><strong>Leased Space - CO</strong></td>
<td>Co-locate Military Department Investigation Agencies with DoD Counterintelligence and Security Agency</td>
<td>Vol 1: Part 2 - Headquarters and Support Activities Section</td>
<td>H&amp;SA - 8</td>
</tr>
<tr>
<td><strong>Peterson Air Force Base</strong></td>
<td>Co-locate Military Department Investigation Agencies with DoD Counterintelligence and Security Agency</td>
<td>Vol 1: Part 2 - Headquarters and Support Activities Section</td>
<td>H&amp;SA - 8</td>
</tr>
<tr>
<td></td>
<td>Ellsworth Air Force Base, SD, and Dyess Air Base, TX</td>
<td>Vol 1: Part 2 - Air Force Section</td>
<td>USAF - 43</td>
</tr>
<tr>
<td><strong>Schriever Air Force Base</strong></td>
<td>Niagara Falls Air Reserve Station, NY</td>
<td>Vol 1: Part 2 - Air Force Section</td>
<td>USAF - 33</td>
</tr>
<tr>
<td><strong>United States Air Force Academy</strong></td>
<td>Convert Inpatient Services to Clinics</td>
<td>Vol 1: Part 2 - Medical Section</td>
<td>Med - 12</td>
</tr>
</tbody>
</table>

**Connecticut**

<table>
<thead>
<tr>
<th>Installations:</th>
<th>Recommendations Impacting Installation</th>
<th>Report Location</th>
<th>Page</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Bradley International Airport Air Guard Station</strong></td>
<td>Bradley International Airport Air Guard Station, CT, Barnes Air Guard Station, MA, Selfridge Air National Guard Base, MI, Shaw Air Force Base, SC, and Martin State Air Guard Station, MD</td>
<td>Vol 1: Part 2 - Air Force Section</td>
<td>USAF - 14</td>
</tr>
<tr>
<td></td>
<td>Otis Air National Guard Base, MA, Lambert St. Louis International Airport, Air Guard Station, MO, and Atlantic City Air Guard Station, NJ</td>
<td>Vol 1: Part 2 - Air Force Section</td>
<td>USAF - 25</td>
</tr>
<tr>
<td><strong>SGT George D. Libby U.S. Army Reserve Center, New Haven</strong></td>
<td>RC Transformation in Connecticut</td>
<td>Vol 1: Part 2 - Army Section</td>
<td>USA - 35</td>
</tr>
<tr>
<td><strong>Submarine Base New London</strong></td>
<td>Create Joint Mobilization Sites</td>
<td>Vol 1: Part 2 - Headquarters and Support Activities Section</td>
<td>H&amp;SA - 35</td>
</tr>
<tr>
<td></td>
<td>Submarine Base New London, CT</td>
<td>Vol 1: Part 2 - Navy Section</td>
<td>DoN - 10</td>
</tr>
<tr>
<td><strong>Turner U.S. Army Reserve Center, Fairfield</strong></td>
<td>RC Transformation in Connecticut</td>
<td>Vol 1: Part 2 - Army Section</td>
<td>USA - 35</td>
</tr>
<tr>
<td><strong>U.S. Army Reserve Center Area Maintenance Support Facility Middletown</strong></td>
<td>RC Transformation in Connecticut</td>
<td>Vol 1: Part 2 - Army Section</td>
<td>USA - 35</td>
</tr>
<tr>
<td>Installations:</td>
<td>Recommendations Impacting Installation</td>
<td>Report Location</td>
<td>Page</td>
</tr>
<tr>
<td>---------------</td>
<td>----------------------------------------</td>
<td>-----------------</td>
<td>------</td>
</tr>
<tr>
<td><strong>Delaware</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Dover Air Force Base</td>
<td>New Castle Airport Air Guard Station, DE</td>
<td>Vol 1: Part 2 - Air Force Section</td>
<td>USAF - 15</td>
</tr>
<tr>
<td></td>
<td>Walter Reed National Military Medical Center, Bethesda, MD</td>
<td>Vol 1: Part 2 - Medical Section</td>
<td>Med - 4</td>
</tr>
<tr>
<td>Kirkwood U.S. Army Reserve Center, Newark</td>
<td>RC Transformation in Delaware</td>
<td>Vol 1: Part 2 - Army Section</td>
<td>USA - 37</td>
</tr>
<tr>
<td>New Castle County Airport Air Guard Station</td>
<td>New Castle Airport Air Guard Station, DE</td>
<td>Vol 1: Part 2 - Air Force Section</td>
<td>USAF - 15</td>
</tr>
<tr>
<td><strong>District of Columbia</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Bolling Air Force Base</td>
<td>Co-locate Defense/Military Department Adjudication Activities</td>
<td>Vol 1: Part 2 - Headquarters and Support Activities Section</td>
<td>H&amp;SA - 5</td>
</tr>
<tr>
<td></td>
<td>Consolidate Civilian Personnel Offices (CPOs) within each Military Department and the Defense Agencies</td>
<td>Vol 1: Part 2 - Headquarters and Support Activities Section</td>
<td>H&amp;SA - 19</td>
</tr>
<tr>
<td></td>
<td>Joint Basing</td>
<td>Vol 1: Part 2 - Headquarters and Support Activities Section</td>
<td>H&amp;SA - 41</td>
</tr>
<tr>
<td></td>
<td>Relocate Air Force Real Property Agency (AFRPA)</td>
<td>Vol 1: Part 2 - Headquarters and Support Activities Section</td>
<td>H&amp;SA - 44</td>
</tr>
<tr>
<td>Leased Space - DC</td>
<td>Consolidate Media Organizations into a New Agency for Media and Publications</td>
<td>Vol 1: Part 2 - Headquarters and Support Activities Section</td>
<td>H&amp;SA - 30</td>
</tr>
<tr>
<td></td>
<td>Relocate Miscellaneous Department of Navy Leased Locations</td>
<td>Vol 1: Part 2 - Headquarters and Support Activities Section</td>
<td>H&amp;SA - 49</td>
</tr>
<tr>
<td>Naval District Washington</td>
<td>Co-locate Defense/Military Department Adjudication Activities</td>
<td>Vol 1: Part 2 - Headquarters and Support Activities Section</td>
<td>H&amp;SA - 5</td>
</tr>
<tr>
<td></td>
<td>Co-locate Military Department Investigation Agencies with DoD Counterintelligence and Security Agency</td>
<td>Vol 1: Part 2 - Headquarters and Support Activities Section</td>
<td>H&amp;SA - 8</td>
</tr>
<tr>
<td></td>
<td>Consolidate Maritime C4ISR Research, Development and Acquisition, Test and Evaluation</td>
<td>Vol 1: Part 2 - Technical Section</td>
<td>Tech - 9</td>
</tr>
<tr>
<td></td>
<td>Consolidate Sea Vehicle Development &amp; Acquisition</td>
<td>Vol 1: Part 2 - Technical Section</td>
<td>Tech - 13</td>
</tr>
<tr>
<td></td>
<td>Navy Reserve Readiness Commands</td>
<td>Vol 1: Part 2 - Navy Section</td>
<td>DoN - 44</td>
</tr>
<tr>
<td></td>
<td>Relocate Miscellaneous Department of Navy Leased Locations</td>
<td>Vol 1: Part 2 - Headquarters and Support Activities Section</td>
<td>H&amp;SA - 49</td>
</tr>
<tr>
<td>Potomac Annex</td>
<td>Joint Centers of Excellence For Chemical, Biological, and Medical Research and Development and Acquisition</td>
<td>Vol 1: Part 2 - Medical Section</td>
<td>Med - 15</td>
</tr>
<tr>
<td>Installations:</td>
<td>Recommendations Impacting Installation</td>
<td>Report Location</td>
<td>Page</td>
</tr>
<tr>
<td>--------------------------------------</td>
<td>----------------------------------------------------------------------------------------------------------</td>
<td>-------------------------------------</td>
<td>------</td>
</tr>
<tr>
<td><strong>Walter Reed Army Medical Center</strong></td>
<td>Joint Centers of Excellence For Chemical, Biological, and Medical Research and Development and Acquisition</td>
<td>Vol 1: Part 2 - Medical Section</td>
<td>Med - 15</td>
</tr>
<tr>
<td></td>
<td>Submarine Base New London, CT</td>
<td>Vol 1: Part 2 - Navy Section</td>
<td>DoN - 10</td>
</tr>
<tr>
<td></td>
<td>Walter Reed National Military Medical Center, Bethesda, MD</td>
<td>Vol 1: Part 2 - Medical Section</td>
<td>Med - 4</td>
</tr>
<tr>
<td><strong>Florida</strong></td>
<td>----------------------------------------------------------------------------------------------------------</td>
<td>-------------------------------------</td>
<td>------</td>
</tr>
<tr>
<td><strong>Defense Finance and Accounting Service, Orlando</strong></td>
<td>Defense Finance and Accounting Service</td>
<td>Vol 1: Part 2 - Headquarters and Support Activities Section</td>
<td>H&amp;SA - 37</td>
</tr>
<tr>
<td><strong>Eglin Air Force Base</strong></td>
<td>Consolidate Air and Space C4ISR Research, Development and Acquisition, Test and Evaluation</td>
<td>Vol 1: Part 2 - Technical Section</td>
<td>Tech - 6</td>
</tr>
<tr>
<td></td>
<td>Create an Air Integrated Weapons &amp; Armaments Research, Development and Acquisition, Test and Evaluation Center</td>
<td>Vol 1: Part 2 - Technical Section</td>
<td>Tech - 18</td>
</tr>
<tr>
<td></td>
<td>Fort Bragg, NC</td>
<td>Vol 1: Part 2 - Army Section</td>
<td>USA - 10</td>
</tr>
<tr>
<td></td>
<td>Joint Strike Fighter Initial Joint Training Site</td>
<td>Vol 1: Part 2 - Education &amp; Training Section</td>
<td>E&amp;T - 10</td>
</tr>
<tr>
<td></td>
<td>Richmond Air Guard Station, VA, and Des Moines International Airport Air Guard Station, IA</td>
<td>Vol 1: Part 2 - Air Force Section</td>
<td>USAF - 50</td>
</tr>
<tr>
<td><strong>Hurlburt Field</strong></td>
<td>Air Force Logistics Support Centers</td>
<td>Vol 1: Part 2 - Air Force Section</td>
<td>USAF - 53</td>
</tr>
<tr>
<td><strong>Jacksonville International Airport Air Guard Station</strong></td>
<td>F100 Engine Centralized Intermediate Repair Facilities</td>
<td>Vol 1: Part 2 - Air Force Section</td>
<td>USAF - 55</td>
</tr>
<tr>
<td></td>
<td>Otis Air National Guard Base, MA, Lambert St. Louis International Airport, Air Guard Station, MO, and Atlantic City Air Guard Station, NJ</td>
<td>Vol 1: Part 2 - Air Force Section</td>
<td>USAF - 25</td>
</tr>
<tr>
<td>Installations:</td>
<td>Recommendations Impacting Installation</td>
<td>Report Location</td>
<td>Page</td>
</tr>
<tr>
<td>---------------</td>
<td>----------------------------------------</td>
<td>-----------------</td>
<td>------</td>
</tr>
<tr>
<td>MacDill Air Force Base</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Beale Air Force Base, CA and Selfridge Air National Guard Base, MI</td>
<td></td>
<td>USAF - 10</td>
<td></td>
</tr>
<tr>
<td>Convert Inpatient Services to Clinics</td>
<td></td>
<td>Med - 12</td>
<td></td>
</tr>
<tr>
<td>Grand Forks Air Force Base, ND</td>
<td></td>
<td>USAF - 37</td>
<td></td>
</tr>
<tr>
<td>Naval Air Station Jacksonville</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Consolidate Correctional Facilities into Joint Regional Correctional Facilities</td>
<td></td>
<td>H&amp;SA - 22</td>
<td></td>
</tr>
<tr>
<td>Consolidate Maritime C4ISR Research, Development and Acquisition, Test and Evaluation</td>
<td></td>
<td>Tech - 9</td>
<td></td>
</tr>
<tr>
<td>Engineering Field Division/Activity</td>
<td></td>
<td>DoN - 28</td>
<td></td>
</tr>
<tr>
<td>Fleet Readiness Centers</td>
<td></td>
<td>Ind - 19</td>
<td></td>
</tr>
<tr>
<td>Naval Air Station Brunswick, ME</td>
<td></td>
<td>DoN - 18</td>
<td></td>
</tr>
<tr>
<td>Navy Regions</td>
<td></td>
<td>DoN - 35</td>
<td></td>
</tr>
<tr>
<td>Supply, Storage, and Distribution Management Reconfiguration</td>
<td></td>
<td>S&amp;S - 13</td>
<td></td>
</tr>
<tr>
<td>Naval Air Station Pensacola</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Co-locate Navy Education and Training Command and Navy Education and Training Professional Development &amp; Technology Center</td>
<td></td>
<td>H&amp;SA - 17</td>
<td></td>
</tr>
<tr>
<td>Consolidate Correctional Facilities into Joint Regional Correctional Facilities</td>
<td></td>
<td>H&amp;SA - 22</td>
<td></td>
</tr>
<tr>
<td>Consolidate Maritime C4ISR Research, Development and Acquisition, Test and Evaluation</td>
<td></td>
<td>Tech - 9</td>
<td></td>
</tr>
<tr>
<td>Defense Finance and Accounting Service</td>
<td></td>
<td>H&amp;SA - 37</td>
<td></td>
</tr>
<tr>
<td>Joint Centers of Excellence For Chemical, Biological, and Medical Research and Development and Acquisition</td>
<td></td>
<td>Med - 15</td>
<td></td>
</tr>
<tr>
<td>Joint Strike Fighter Initial Joint Training Site</td>
<td></td>
<td>E&amp;T - 10</td>
<td></td>
</tr>
<tr>
<td>Navy Regions</td>
<td></td>
<td>DoN - 35</td>
<td></td>
</tr>
<tr>
<td>Officer Training Command, Pensacola, FL</td>
<td></td>
<td>DoN - 12</td>
<td></td>
</tr>
<tr>
<td>Submarine Base New London, CT</td>
<td></td>
<td>DoN - 10</td>
<td></td>
</tr>
<tr>
<td>Undergraduate Pilot and Navigator Training</td>
<td></td>
<td>E&amp;T - 14</td>
<td></td>
</tr>
<tr>
<td>Naval Station Mayport</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Fleet Readiness Centers</td>
<td></td>
<td>Ind - 19</td>
<td></td>
</tr>
<tr>
<td>Naval Station Pascagoula, MS</td>
<td></td>
<td>DoN - 20</td>
<td></td>
</tr>
<tr>
<td>Installations:</td>
<td>Recommendations Impacting Installation</td>
<td>Report Location</td>
<td>Page</td>
</tr>
<tr>
<td>---------------</td>
<td>----------------------------------------</td>
<td>-----------------</td>
<td>------</td>
</tr>
<tr>
<td>Naval Support Activity Panama City</td>
<td>Consolidate Defense Information Systems Agency and Establish Joint C4ISR D&amp;A Capability</td>
<td>Vol 1: Part 2 - Headquarters and Support Activities Section</td>
<td>H&amp;SA - 27</td>
</tr>
<tr>
<td>Navy Reserve Center ST Petersburg</td>
<td>Navy Reserve Centers</td>
<td>Vol 1: Part 2 - Navy Section</td>
<td>DoN - 37</td>
</tr>
<tr>
<td>Patrick Air Force Base</td>
<td>Consolidate Navy Strategic Test &amp; Evaluation</td>
<td>Vol 1: Part 2 - Technical Section</td>
<td>Tech - 12</td>
</tr>
<tr>
<td>Tyndall Air Force Base</td>
<td>F100 Engine Centralized Intermediate Repair Facilities</td>
<td>Vol 1: Part 2 - Air Force Section</td>
<td>USAF - 55</td>
</tr>
<tr>
<td></td>
<td>Joint Centers of Excellence For Chemical, Biological, and Medical Research and Development and Acquisition</td>
<td>Vol 1: Part 2 - Medical Section</td>
<td>Med - 15</td>
</tr>
<tr>
<td></td>
<td>Langley Air Force Base, VA</td>
<td>Vol 1: Part 2 - Air Force Section</td>
<td>USAF - 49</td>
</tr>
<tr>
<td>Georgia</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Dobbins Air Reserve Base</td>
<td>General Mitchell Air Reserve Station, WI</td>
<td>Vol 1: Part 2 - Air Force Section</td>
<td>USAF - 52</td>
</tr>
<tr>
<td></td>
<td>Naval Air Station Atlanta, GA</td>
<td>Vol 1: Part 2 - Navy Section</td>
<td>DoN - 13</td>
</tr>
<tr>
<td></td>
<td>Navy and Marine Corps Reserve Centers</td>
<td>Vol 1: Part 2 - Navy Section</td>
<td>DoN - 29</td>
</tr>
<tr>
<td>Fort Benning</td>
<td>Fort Gillem, GA</td>
<td>Vol 1: Part 2 - Army Section</td>
<td>USA - 6</td>
</tr>
<tr>
<td></td>
<td>Maneuver Training</td>
<td>Vol 1: Part 2 - Army Section</td>
<td>USA - 20</td>
</tr>
<tr>
<td></td>
<td>Single Drill Sergeant School</td>
<td>Vol 1: Part 2 - Army Section</td>
<td>USA - 105</td>
</tr>
<tr>
<td>Fort Benning Bldg 15</td>
<td>RC Transformation in Georgia</td>
<td>Vol 1: Part 2 - Army Section</td>
<td>USA - 39</td>
</tr>
<tr>
<td>Fort Gillem</td>
<td>Fort Gillem, GA</td>
<td>Vol 1: Part 2 - Army Section</td>
<td>USA - 6</td>
</tr>
<tr>
<td></td>
<td>Naval Air Station Atlanta, GA</td>
<td>Vol 1: Part 2 - Navy Section</td>
<td>DoN - 13</td>
</tr>
<tr>
<td>Fort McPherson</td>
<td>Fort McPherson, GA</td>
<td>Vol 1: Part 2 - Army Section</td>
<td>USA - 8</td>
</tr>
<tr>
<td>Inspector/Instructor Rome</td>
<td>Navy and Marine Corps Reserve Centers</td>
<td>Vol 1: Part 2 - Navy Section</td>
<td>DoN - 29</td>
</tr>
<tr>
<td>Leased Space - GA</td>
<td>Co-locate Military Department Investigation Agencies with DoD Counterintelligence and Security Agency</td>
<td>Vol 1: Part 2 - Headquarters and Support Activities Section</td>
<td>H&amp;SA - 8</td>
</tr>
<tr>
<td>Installations:</td>
<td>Recommendations Impacting Installation</td>
<td>Report Location</td>
<td>Page</td>
</tr>
<tr>
<td>---------------</td>
<td>----------------------------------------</td>
<td>-----------------</td>
<td>------</td>
</tr>
<tr>
<td>Marine Corps Logistics Base Albany</td>
<td>Depot Level Reparable Procurement Management Consolidation</td>
<td>Vol 1: Part 2 - Supply and Storage Section</td>
<td>S&amp;S - 7</td>
</tr>
<tr>
<td></td>
<td>Marine Corps Logistics Base, Barstow, CA</td>
<td>Vol 1: Part 2 - Navy Section</td>
<td>DoN - 6</td>
</tr>
<tr>
<td></td>
<td>Naval Weapons Station Seal Beach, CA</td>
<td>Vol 1: Part 2 - Industrial Section</td>
<td>Ind - 4</td>
</tr>
<tr>
<td></td>
<td>Red River Army Depot, TX</td>
<td>Vol 1: Part 2 - Army Section</td>
<td>USA - 16</td>
</tr>
<tr>
<td></td>
<td>Supply, Storage, and Distribution Management Reconfiguration</td>
<td>Vol 1: Part 2 - Supply and Storage Section</td>
<td>S&amp;S - 13</td>
</tr>
<tr>
<td></td>
<td>Pope Air Force Base, NC, Pittsburgh International Airport Air Reserve Station, PA, and Yeager Air Guard Station, WV</td>
<td>Vol 1: Part 2 - Air Force Section</td>
<td>USAF - 35</td>
</tr>
<tr>
<td></td>
<td>Undergraduate Pilot and Navigator Training</td>
<td>Vol 1: Part 2 - Education &amp; Training Section</td>
<td>E&amp;T - 14</td>
</tr>
<tr>
<td>Naval Air Station Atlanta</td>
<td>Naval Air Station Atlanta, GA</td>
<td>Vol 1: Part 2 - Navy Section</td>
<td>DoN - 13</td>
</tr>
<tr>
<td>Naval Supply Corps School Athens</td>
<td>Navy Supply Corps School Athens, GA</td>
<td>Vol 1: Part 2 - Navy Section</td>
<td>DoN - 14</td>
</tr>
<tr>
<td>Peachtree Leases Atlanta</td>
<td>Fort McPherson, GA</td>
<td>Vol 1: Part 2 - Army Section</td>
<td>USA - 8</td>
</tr>
<tr>
<td>Robins Air Force Base</td>
<td>Consolidate Civilian Personnel Offices (CPOs) within each Military Department and the Defense Agencies</td>
<td>Vol 1: Part 2 - Headquarters and Support Activities Section</td>
<td>H&amp;SA - 19</td>
</tr>
<tr>
<td></td>
<td>Consolidate/Co-locate Active and Reserve Personnel &amp; Recruiting Centers for Army and Air Force</td>
<td>Vol 1: Part 2 - Headquarters and Support Activities Section</td>
<td>H&amp;SA - 33</td>
</tr>
<tr>
<td></td>
<td>Depot Level Reparable Procurement Management Consolidation</td>
<td>Vol 1: Part 2 - Supply and Storage Section</td>
<td>S&amp;S - 7</td>
</tr>
<tr>
<td></td>
<td>Establish Centers for Fixed Wing Air Platform Research, Development and Acquisition, Test and Evaluation</td>
<td>Vol 1: Part 2 - Technical Section</td>
<td>Tech - 24</td>
</tr>
<tr>
<td></td>
<td>Establish Centers for Rotary Wing Air Platform Development and Acquisition, Test and Evaluation</td>
<td>Vol 1: Part 2 - Technical Section</td>
<td>Tech - 26</td>
</tr>
<tr>
<td></td>
<td>Naval Air Station Atlanta, GA</td>
<td>Vol 1: Part 2 - Navy Section</td>
<td>DoN - 13</td>
</tr>
<tr>
<td></td>
<td>Robins Air Force Base, GA</td>
<td>Vol 1: Part 2 - Air Force Section</td>
<td>USAF - 16</td>
</tr>
<tr>
<td></td>
<td>Supply, Storage, and Distribution Management Reconfiguration</td>
<td>Vol 1: Part 2 - Supply and Storage Section</td>
<td>S&amp;S - 13</td>
</tr>
<tr>
<td>Installations:</td>
<td>Recommendations Impacting Installation</td>
<td>Report Location</td>
<td>Page</td>
</tr>
<tr>
<td>-------------</td>
<td>----------------------------------------</td>
<td>----------------</td>
<td>------</td>
</tr>
</tbody>
</table>
| Savannah International Airport Air Guard Station | Fort Smith Air Guard Station, AR and Luke Air Force Base, AZ  
New Castle Airport Air Guard Station, DE | Vol 1: Part 2 - Air Force Section | USAF - 9  
Vol 1: Part 2 - Air Force Section | USAF - 15 |
| Submarine Base Kings Bay | Consolidate Navy Strategic Test & Evaluation  
Submarine Base New London, CT | Vol 1: Part 2 - Technical Section | Tech - 12  
Vol 1: Part 2 - Navy Section | DoN - 10 |
| U.S. Army Reserve Center Columbus | RC Transformation in Georgia | Vol 1: Part 2 - Army Section | USA - 39 |
| **Guam** | **Andersen Air Force Base** | Joint Basing | Vol 1: Part 2 - Headquarters and Support Activities Section | H&SA - 41 |
| **Hawaii** | **Army National Guard Reserve Center Honokaa** | RC Transformation in Hawaii | Vol 1: Part 2 - Army Section | USA - 40 |
| **Hickam Air Force Base** | Air Force Logistics Support Centers  
Grand Forks Air Force Base, ND  
Joint Basing | Vol 1: Part 2 - Air Force Section  
Vol 1: Part 2 - Air Force Section  
Vol 1: Part 2 - Headquarters and Support Activities Section | USAF - 53  
USAF - 37  
H&SA - 41 |
| **Naval Station Pearl Harbor** | Commodity Management Privatization  
Consolidate Civilian Personnel Offices (CPOs) within each Military Department and the Defense Agencies  
Defense Finance and Accounting Service  
Naval Shipyard Portsmouth, Kittery, ME | Vol 1: Part 2 - Supply and Storage Section  
Vol 1: Part 2 - Headquarters and Support Activities Section  
Vol 1: Part 2 - Headquarters and Support Activities Section | S&S - 5  
H&SA - 19  
H&SA - 37 |
| **Idaho** | **Boise Air Terminal Air Guard Station** | Boise Air Terminal Air Guard Station, ID  
Great Falls International Airport Air Guard Station, MT | Vol 1: Part 2 - Air Force Section  
Vol 1: Part 2 - Air Force Section | USAF - 17  
USAF - 30 |
<table>
<thead>
<tr>
<th>Installations:</th>
<th>Recommendations Impacting Installation</th>
<th>Report Location</th>
<th>Page</th>
</tr>
</thead>
<tbody>
<tr>
<td>Navy Reserve Center Pocatello</td>
<td>Navy Reserve Centers</td>
<td>Vol 1: Part 2 - Navy Section DoN - 37</td>
<td></td>
</tr>
</tbody>
</table>

**Illinois**

<p>| Army National Guard Reserve Center Carbondale | RC Transformation in Illinois | Vol 1: Part 2 - Army Section USA - 42 |
| Capital Airport Air Guard Station           | Capital Air Guard Station, IL and Hulman Regional Airport Air Guard Station, IN | Vol 1: Part 2 - Air Force Section USAF - 20 |
| Fort Sheridan                               | USAR Command and Control – Northeast | Vol 1: Part 2 - Army Section USA - 109 |
| Greater Peoria Regional Airport            | Nashville International Airport Air Guard Station, TN | Vol 1: Part 2 - Air Force Section USAF - 44 |
| Naval Station Great Lakes                  | Convert Inpatient Services to Clinics | Vol 1: Part 2 - Medical Section Med - 12 |
|                                           | Engineering Field Division/Activity | Vol 1: Part 2 - Navy Section DoN - 28 |
|                                           | Joint Centers of Excellence For Chemical, Biological, and Medical Research and Development and Acquisition | Vol 1: Part 2 - Medical Section Med - 15 |
|                                           | Navy Regions | Vol 1: Part 2 - Navy Section DoN - 35 |
|                                           | Navy Reserve Readiness Commands | Vol 1: Part 2 - Navy Section DoN - 44 |
|                                           | San Antonio Regional Medical Center, TX | Vol 1: Part 2 - Medical Section Med - 10 |
| Navy Reserve Center Forest Park            | Navy Reserve Centers | Vol 1: Part 2 - Navy Section DoN - 37 |</p>
<table>
<thead>
<tr>
<th>Installations:</th>
<th>Recommendations Impacting Installation</th>
<th>Report Location</th>
<th>Page</th>
</tr>
</thead>
<tbody>
<tr>
<td>Rock Island Arsenal</td>
<td>Consolidate Civilian Personnel Offices (CPOs) within each Military Department and the Defense Agencies</td>
<td>Vol 1: Part 2 - Headquarters and Support Activities Section</td>
<td>H&amp;SA - 19</td>
</tr>
<tr>
<td></td>
<td>Defense Finance and Accounting Service</td>
<td>Vol 1: Part 2 - Headquarters and Support Activities Section</td>
<td>H&amp;SA - 37</td>
</tr>
<tr>
<td></td>
<td>Depot Level Reparable Procurement Management Consolidation</td>
<td>Vol 1: Part 2 - Supply and Storage Section</td>
<td>S&amp;S - 7</td>
</tr>
<tr>
<td></td>
<td>Fort Gillem, GA</td>
<td>Vol 1: Part 2 - Army Section</td>
<td>USA - 6</td>
</tr>
<tr>
<td></td>
<td>Relocate Army Headquarters and Field Operating Agencies</td>
<td>Vol 1: Part 2 - Headquarters and Support Activities Section</td>
<td>H&amp;SA - 46</td>
</tr>
<tr>
<td></td>
<td>Rock Island Arsenal, IL</td>
<td>Vol 1: Part 2 - Industrial Section</td>
<td>Ind - 7</td>
</tr>
</tbody>
</table>

**Scott Air Force Base**

|  | Air Force Logistics Support Centers | Vol 1: Part 2 - Air Force Section | USAF - 53 |
|  | Consolidate Transportation Command Components | Vol 1: Part 2 - Headquarters and Support Activities Section | H&SA - 31 |
|  | Convert Inpatient Services to Clinics | Vol 1: Part 2 - Medical Section | Med - 12 |
|  | Grand Forks Air Force Base, ND | Vol 1: Part 2 - Air Force Section | USAF - 37 |

**Indiana**

**Defense Finance and Accounting Service, Indianapolis**

|  | Consolidate Civilian Personnel Offices (CPOs) within each Military Department and the Defense Agencies | Vol 1: Part 2 - Headquarters and Support Activities Section | H&SA - 19 |
|  | Defense Finance and Accounting Service | Vol 1: Part 2 - Headquarters and Support Activities Section | H&SA - 37 |

**Fort Wayne International Airport Air Guard Station**

|  | Capital Air Guard Station, IL and Hulman Regional Airport Air Guard Station, IN | Vol 1: Part 2 - Air Force Section | USAF - 20 |

**Hulman Regional Airport Air Guard Station**

|  | Capital Air Guard Station, IL and Hulman Regional Airport Air Guard Station, IN | Vol 1: Part 2 - Air Force Section | USAF - 20 |

**Leased Space - IN**

<p>|  | Consolidate/Co-locate Active and Reserve Personnel &amp; Recruiting Centers for Army and Air Force | Vol 1: Part 2 - Headquarters and Support Activities Section | H&amp;SA - 33 |</p>
<table>
<thead>
<tr>
<th>Installations:</th>
<th>Recommendations Impacting Installation</th>
<th>Report Location</th>
<th>Page</th>
</tr>
</thead>
<tbody>
<tr>
<td>Naval Support Activity Crane</td>
<td>Create a Naval Integrated Weapons &amp; Armaments Research, Development and Acquisition, Test and Evaluation Center</td>
<td>Vol 1: Part 2 - Technical Section</td>
<td>Tech - 15</td>
</tr>
<tr>
<td></td>
<td>Create an Integrated Weapons &amp; Armaments Specialty Site for Guns and Ammunition</td>
<td>Vol 1: Part 2 - Technical Section</td>
<td>Tech - 19</td>
</tr>
<tr>
<td></td>
<td>Fleet Readiness Centers</td>
<td>Vol 1: Part 2 - Industrial Section</td>
<td>Ind - 19</td>
</tr>
<tr>
<td></td>
<td>Joint Centers of Excellence For Chemical, Biological, and Medical Research and Development and Acquisition</td>
<td>Vol 1: Part 2 - Medical Section</td>
<td>Med - 15</td>
</tr>
<tr>
<td>Navy Marine Corps Reserve Center Grissom Air Reserve Base, Bunker Hill</td>
<td>Navy Reserve Centers</td>
<td>Vol 1: Part 2 - Navy Section</td>
<td>DoN - 37</td>
</tr>
<tr>
<td>Navy Recruiting District HQ Indianapolis</td>
<td>Navy Recruiting Districts</td>
<td>Vol 1: Part 2 - Navy Section</td>
<td>DoN - 34</td>
</tr>
<tr>
<td>Navy Reserve Center Evansville</td>
<td>Navy Reserve Centers</td>
<td>Vol 1: Part 2 - Navy Section</td>
<td>DoN - 37</td>
</tr>
<tr>
<td>Newport Chemical Depot</td>
<td>Newport Chemical Depot, IN</td>
<td>Vol 1: Part 2 - Industrial Section</td>
<td>Ind - 8</td>
</tr>
<tr>
<td>U.S. Army Reserve Center Lafeyette</td>
<td>RC Transformation in Indiana</td>
<td>Vol 1: Part 2 - Army Section</td>
<td>USA - 44</td>
</tr>
<tr>
<td>U.S. Army Reserve Center Seston</td>
<td>RC Transformation in Indiana</td>
<td>Vol 1: Part 2 - Army Section</td>
<td>USA - 44</td>
</tr>
</tbody>
</table>

**Iowa**

<table>
<thead>
<tr>
<th>Installations:</th>
<th>Recommendations Impacting Installation</th>
<th>Report Location</th>
<th>Page</th>
</tr>
</thead>
<tbody>
<tr>
<td>Army National Guard Reserve Center Camp Dodge</td>
<td>RC Transformation in Iowa</td>
<td>Vol 1: Part 2 - Army Section</td>
<td>USA - 46</td>
</tr>
<tr>
<td>Des Moines International Airport Air Guard Station</td>
<td>Capital Air Guard Station, IL and Hulman Regional Airport Air Guard Station, IN</td>
<td>Vol 1: Part 2 - Air Force Section</td>
<td>USAF - 20</td>
</tr>
<tr>
<td></td>
<td>Great Falls International Airport Air Guard Station, MT</td>
<td>Vol 1: Part 2 - Air Force Section</td>
<td>USAF - 30</td>
</tr>
<tr>
<td></td>
<td>Richmond Air Guard Station, VA, and Des Moines International Airport Air Guard Station, IA</td>
<td>Vol 1: Part 2 - Air Force Section</td>
<td>USAF - 50</td>
</tr>
<tr>
<td></td>
<td>Springfield-Beckley Municipal Airport Air Guard Station, OH,</td>
<td>Vol 1: Part 2 - Air Force Section</td>
<td>USAF - 40</td>
</tr>
<tr>
<td>Navy Reserve Center Cedar Rapids</td>
<td>Navy Reserve Centers</td>
<td>Vol 1: Part 2 - Navy Section</td>
<td>DoN - 37</td>
</tr>
<tr>
<td>Navy Reserve Center Sioux City</td>
<td>Navy Reserve Centers</td>
<td>Vol 1: Part 2 - Navy Section</td>
<td>DoN - 37</td>
</tr>
</tbody>
</table>
## Installations: Recommendations Impacting Installation

<table>
<thead>
<tr>
<th>Installations:</th>
<th>Recommendations Impacting Installation</th>
<th>Report Location</th>
<th>Page</th>
</tr>
</thead>
<tbody>
<tr>
<td>Navy-Marine Corps Reserve Center Dubuque</td>
<td>Navy and Marine Corps Reserve Centers</td>
<td>Vol 1: Part 2 - Navy Section</td>
<td>DoN - 29</td>
</tr>
<tr>
<td>Sioux Gateway Airport Air Guard</td>
<td>Fairchild Air Force Base, WA</td>
<td>Vol 1: Part 2 - Air Force Section</td>
<td>USAF - 51</td>
</tr>
</tbody>
</table>

### Kansas

<table>
<thead>
<tr>
<th>Installations:</th>
<th>Recommendations Impacting Installation</th>
<th>Report Location</th>
<th>Page</th>
</tr>
</thead>
<tbody>
<tr>
<td>Forbes Field Air Guard Station</td>
<td>Grand Forks Air Force Base, ND</td>
<td>Vol 1: Part 2 - Air Force Section</td>
<td>USAF - 37</td>
</tr>
<tr>
<td></td>
<td>Portland International Airport Air Guard Station, OR</td>
<td>Vol 1: Part 2 - Air Force Section</td>
<td>USAF - 41</td>
</tr>
<tr>
<td>Fort Leavenworth</td>
<td>Consolidate Correctional Facilities into Joint Regional Correctional Facilities</td>
<td>Vol 1: Part 2 - Headquarters and Support Activities Section</td>
<td>H&amp;SA - 22</td>
</tr>
<tr>
<td>Fort Riley</td>
<td>Consolidate Civilian Personnel Offices (CPOs) within each Military Department and the Defense Agencies</td>
<td>Vol 1: Part 2 - Headquarters and Support Activities Section</td>
<td>H&amp;SA - 19</td>
</tr>
<tr>
<td></td>
<td>Operational Army (IGPBS)</td>
<td>Vol 1: Part 2 - Army Section</td>
<td>USA - 22</td>
</tr>
</tbody>
</table>

### Kansas Army Ammunition Plant

<table>
<thead>
<tr>
<th>Installations:</th>
<th>Recommendations Impacting Installation</th>
<th>Report Location</th>
<th>Page</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Kansas Army Ammunition Plant, KS</td>
<td>Vol 1: Part 2 - Industrial Section</td>
<td>Ind - 9</td>
</tr>
</tbody>
</table>

### McConnell Air Force Base

<table>
<thead>
<tr>
<th>Installations:</th>
<th>Recommendations Impacting Installation</th>
<th>Report Location</th>
<th>Page</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Grand Forks Air Force Base, ND</td>
<td>Vol 1: Part 2 - Air Force Section</td>
<td>USAF - 37</td>
</tr>
<tr>
<td></td>
<td>Lackland Air Force Base, TX</td>
<td>Vol 1: Part 2 - Air Force Section</td>
<td>USAF - 46</td>
</tr>
<tr>
<td></td>
<td>March Air Reserve Base, CA</td>
<td>Vol 1: Part 2 - Air Force Section</td>
<td>USAF - 11</td>
</tr>
<tr>
<td></td>
<td>Robins Air Force Base, GA</td>
<td>Vol 1: Part 2 - Air Force Section</td>
<td>USAF - 16</td>
</tr>
</tbody>
</table>

### U.S. Army Reserve Center Wichita

<table>
<thead>
<tr>
<th>Installations:</th>
<th>Recommendations Impacting Installation</th>
<th>Report Location</th>
<th>Page</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>USAR Command and Control – Northwest</td>
<td>Vol 1: Part 2 - Army Section</td>
<td>USA - 112</td>
</tr>
</tbody>
</table>

### Kentucky

<table>
<thead>
<tr>
<th>Installations:</th>
<th>Recommendations Impacting Installation</th>
<th>Report Location</th>
<th>Page</th>
</tr>
</thead>
<tbody>
<tr>
<td>Army National Guard Reserve Center Paducah</td>
<td>RC Transformation in Kentucky</td>
<td>Vol 1: Part 2 - Army Section</td>
<td>USA - 48</td>
</tr>
<tr>
<td>Fort Campbell</td>
<td>Fort Gillem, GA</td>
<td>Vol 1: Part 2 - Army Section</td>
<td>USA - 6</td>
</tr>
<tr>
<td></td>
<td>Operational Army (IGPBS)</td>
<td>Vol 1: Part 2 - Army Section</td>
<td>USA - 22</td>
</tr>
<tr>
<td>Installations:</td>
<td>Recommendations Impacting Installation</td>
<td>Report Location</td>
<td>Page</td>
</tr>
<tr>
<td>------------------------------------</td>
<td>-------------------------------------------------------------------------------------------------------</td>
<td>------------------------------------------------------</td>
<td>----------</td>
</tr>
<tr>
<td>Fort Knox</td>
<td>Consolidate Correctional Facilities into Joint Regional Correctional Facilities</td>
<td>Vol 1: Part 2 - Headquarters and Support Activities Section</td>
<td>H&amp;SA - 22</td>
</tr>
<tr>
<td></td>
<td>Consolidate/Co-locate Active and Reserve Personnel &amp; Recruiting Centers for Army and Air Force</td>
<td>Vol 1: Part 2 - Headquarters and Support Activities Section</td>
<td>H&amp;SA - 33</td>
</tr>
<tr>
<td></td>
<td>Convert Inpatient Services to Clinics</td>
<td>Vol 1: Part 2 - Medical Section</td>
<td>Med - 12</td>
</tr>
<tr>
<td></td>
<td>Fort Monmouth, NJ</td>
<td>Vol 1: Part 2 - Army Section</td>
<td>USA - 11</td>
</tr>
<tr>
<td></td>
<td>Fort Monroe, VA</td>
<td>Vol 1: Part 2 - Army Section</td>
<td>USA - 19</td>
</tr>
<tr>
<td></td>
<td>Maneuver Training</td>
<td>Vol 1: Part 2 - Army Section</td>
<td>USA - 20</td>
</tr>
<tr>
<td></td>
<td>Relocate Army Headquarters and Field Operating Agencies</td>
<td>Vol 1: Part 2 - Headquarters and Support Activities Section</td>
<td>H&amp;SA - 46</td>
</tr>
<tr>
<td></td>
<td>USAR Command and Control – Southeast</td>
<td>Vol 1: Part 2 - Army Section</td>
<td>USA - 115</td>
</tr>
<tr>
<td>Louisville International Airport Air Guard Station</td>
<td>Mansfield-Lahm Municipal Airport Air Guard Station, OH</td>
<td>Vol 1: Part 2 - Air Force Section</td>
<td>USAF - 39</td>
</tr>
<tr>
<td></td>
<td>Nashville International Airport Air Guard Station, TN</td>
<td>Vol 1: Part 2 - Air Force Section</td>
<td>USAF - 44</td>
</tr>
<tr>
<td>Navy Recruiting Command Louisville</td>
<td>Create an Integrated Weapons &amp; Armaments Specialty Site for Guns and Ammunition</td>
<td>Vol 1: Part 2 - Technical Section</td>
<td>Tech - 19</td>
</tr>
<tr>
<td>Navy Reserve Center Lexington</td>
<td>Navy Reserve Centers</td>
<td>Vol 1: Part 2 - Navy Section</td>
<td>DoN - 37</td>
</tr>
<tr>
<td>U.S. Army Reserve Center Louisville</td>
<td>USAR Command and Control – Southeast</td>
<td>Vol 1: Part 2 - Army Section</td>
<td>USA - 115</td>
</tr>
<tr>
<td>U.S. Army Reserve Center Maysville</td>
<td>RC Transformation in Kentucky</td>
<td>Vol 1: Part 2 - Army Section</td>
<td>USA - 48</td>
</tr>
<tr>
<td>Louisiana</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Army National Guard Reserve Center Baton Rouge</td>
<td>RC Transformation in Louisiana</td>
<td>Vol 1: Part 2 - Army Section</td>
<td>USA - 50</td>
</tr>
<tr>
<td></td>
<td>New Orleans Air Reserve Station, LA</td>
<td>Vol 1: Part 2 - Air Force Section</td>
<td>USAF - 22</td>
</tr>
<tr>
<td>Baton Rouge Armed Forces Reserve Center</td>
<td>Navy and Marine Corps Reserve Centers</td>
<td>Vol 1: Part 2 - Navy Section</td>
<td>DoN - 29</td>
</tr>
</tbody>
</table>

A-20
<table>
<thead>
<tr>
<th>Installations:</th>
<th>Recommendations Impacting Installation</th>
<th>Report Location</th>
<th>Page</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Naval Air Station New Orleans</strong></td>
<td>F100 Engine Centralized Intermediate Repair Facilities</td>
<td>Vol 1: Part 2 - Air Force Section</td>
<td>USAF - 55</td>
</tr>
<tr>
<td></td>
<td>Fleet Readiness Centers</td>
<td>Vol 1: Part 2 - Industrial Section</td>
<td>Ind - 19</td>
</tr>
<tr>
<td></td>
<td>Marine Corps Support Activity Kansas City, MO</td>
<td>Vol 1: Part 2 - Navy Section</td>
<td>DoN - 19</td>
</tr>
<tr>
<td></td>
<td>Naval Air Station Atlanta, GA</td>
<td>Vol 1: Part 2 - Navy Section</td>
<td>DoN - 13</td>
</tr>
<tr>
<td></td>
<td>Naval Support Activity New Orleans, LA</td>
<td>Vol 1: Part 2 - Navy Section</td>
<td>DoN - 15</td>
</tr>
<tr>
<td></td>
<td>New Orleans Air Reserve Station, LA</td>
<td>Vol 1: Part 2 - Air Force Section</td>
<td>USAF - 22</td>
</tr>
<tr>
<td></td>
<td>Portland International Airport Air Guard Station, OR</td>
<td>Vol 1: Part 2 - Air Force Section</td>
<td>USAF - 41</td>
</tr>
<tr>
<td><strong>Naval Support Activity New Orleans</strong></td>
<td>Naval Support Activity New Orleans, LA</td>
<td>Vol 1: Part 2 - Navy Section</td>
<td>DoN - 15</td>
</tr>
<tr>
<td><strong>Navy-Marine Corps Reserve Center Baton Rouge</strong></td>
<td>Navy and Marine Corps Reserve Centers</td>
<td>Vol 1: Part 2 - Navy Section</td>
<td>DoN - 29</td>
</tr>
<tr>
<td><strong>Roberts U.S. Army Reserve Center, Baton Rouge</strong></td>
<td>RC Transformation in Louisiana</td>
<td>Vol 1: Part 2 - Army Section</td>
<td>USA - 50</td>
</tr>
<tr>
<td><strong>Maine</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Bangor International Airport Air Guard Station</strong></td>
<td>Birmingham International Airport Air Guard Station, AL</td>
<td>Vol 1: Part 2 - Air Force Section</td>
<td>USAF - 5</td>
</tr>
<tr>
<td></td>
<td>Key Field Air Guard Station, MS</td>
<td>Vol 1: Part 2 - Air Force Section</td>
<td>USAF - 28</td>
</tr>
<tr>
<td></td>
<td>Niagara Falls Air Reserve Station, NY</td>
<td>Vol 1: Part 2 - Air Force Section</td>
<td>USAF - 33</td>
</tr>
<tr>
<td><strong>Defense Finance and Accounting Service, Limestone</strong></td>
<td>Defense Finance and Accounting Service</td>
<td>Vol 1: Part 2 - Headquarters and Support Activities Section</td>
<td>H&amp;SA - 37</td>
</tr>
<tr>
<td><strong>Naval Air Station Brunswick</strong></td>
<td>Naval Air Station Brunswick, ME</td>
<td>Vol 1: Part 2 - Navy Section</td>
<td>DoN - 18</td>
</tr>
<tr>
<td><strong>Naval Reserve Center, Bangor</strong></td>
<td>Navy Reserve Centers</td>
<td>Vol 1: Part 2 - Navy Section</td>
<td>DoN - 37</td>
</tr>
<tr>
<td>Installations:</td>
<td>Recommendations Impacting Installation</td>
<td>Report Location</td>
<td>Page</td>
</tr>
<tr>
<td>-------------------------------------------------</td>
<td>---------------------------------------------------------------------------------------------------------</td>
<td>---------------------------------------------</td>
<td>------</td>
</tr>
<tr>
<td><strong>Maryland</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Aberdeen Proving Ground</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Brooks City Base, TX</td>
<td>Vol 1: Part 2 - Medical Section</td>
<td>Med - 6</td>
<td></td>
</tr>
<tr>
<td>Combat Service Support Center</td>
<td>Vol 1: Part 2 - Education &amp; Training Section</td>
<td>E&amp;T - 6</td>
<td></td>
</tr>
<tr>
<td>Consolidate Army Test and Evaluation Command (ATEC) Headquarters</td>
<td>Vol 1: Part 2 - Headquarters and Support Activities Section</td>
<td>H&amp;SA - 18</td>
<td></td>
</tr>
<tr>
<td>Consolidate Civilian Personnel Offices (CPOs) within each Military Department and the Defense Agencies</td>
<td>Vol 1: Part 2 - Headquarters and Support Activities Section</td>
<td>H&amp;SA - 19</td>
<td></td>
</tr>
<tr>
<td>Defense Research Service Led Laboratories</td>
<td>Vol 1: Part 2 - Technical Section</td>
<td>Tech - 22</td>
<td></td>
</tr>
<tr>
<td>Depot Level Reparable Procurement Management Consolidation</td>
<td>Vol 1: Part 2 - Supply and Storage Section</td>
<td>S&amp;S - 7</td>
<td></td>
</tr>
<tr>
<td>Fort Monmouth, NJ</td>
<td>Vol 1: Part 2 - Army Section</td>
<td>USA - 7</td>
<td></td>
</tr>
<tr>
<td>Joint Centers of Excellence For Chemical, Biological, and Medical Research and Development and Acquisition</td>
<td>Vol 1: Part 2 - Medical Section</td>
<td>Med - 15</td>
<td></td>
</tr>
<tr>
<td>Relocate Army Headquarters and Field Operating Agencies</td>
<td>Vol 1: Part 2 - Headquarters and Support Activities Section</td>
<td>H&amp;SA - 46</td>
<td></td>
</tr>
<tr>
<td>Walter Reed National Military Medical Center, Bethesda, MD</td>
<td>Vol 1: Part 2 - Medical Section</td>
<td>Med - 4</td>
<td></td>
</tr>
<tr>
<td><strong>Andrews Air Force Base</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Andrews Air Force Base, MD, Will Rogers Air Guard Station, OK, Tinker Air Force Base, OK, and Randolph Air Force Base, TX</td>
<td>Vol 1: Part 2 - Air Force Section</td>
<td>USAF - 23</td>
<td></td>
</tr>
<tr>
<td>Cannon Air Force Base, NM</td>
<td>Vol 1: Part 2 - Air Force Section</td>
<td>USAF - 32</td>
<td></td>
</tr>
<tr>
<td>Co-locate Military Department Investigation Agencies with DoD Counterintelligence and Security Agency</td>
<td>Vol 1: Part 2 - Headquarters and Support Activities Section</td>
<td>H&amp;SA - 8</td>
<td></td>
</tr>
<tr>
<td>Co-locate Miscellaneous Air Force Leased Locations and National Guard Headquarters Leased Locations</td>
<td>Vol 1: Part 2 - Headquarters and Support Activities Section</td>
<td>H&amp;SA - 3</td>
<td></td>
</tr>
<tr>
<td>Convert Inpatient Services to Clinics</td>
<td>Vol 1: Part 2 - Medical Section</td>
<td>Med - 12</td>
<td></td>
</tr>
<tr>
<td>Martin State Air Guard Station, MD</td>
<td>Vol 1: Part 2 - Air Force Section</td>
<td>USAF - 24</td>
<td></td>
</tr>
<tr>
<td><strong>Army Research Laboratory, Adelphi</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Create an Integrated Weapons &amp; Armaments Specialty Site for Guns and Ammunition</td>
<td>Vol 1: Part 2 - Technical Section</td>
<td>Tech - 19</td>
<td></td>
</tr>
<tr>
<td><strong>Bethesda/Chevy Chase</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Joint Centers of Excellence For Chemical, Biological, and Medical Research and Development and Acquisition</td>
<td>Vol 1: Part 2 - Medical Section</td>
<td>Med - 15</td>
<td></td>
</tr>
<tr>
<td><strong>Defense Finance and Accounting Service, Patuxent River</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Defense Finance and Accounting Service</td>
<td>Vol 1: Part 2 - Headquarters and Support Activities Section</td>
<td>H&amp;SA - 37</td>
<td></td>
</tr>
<tr>
<td>Installations:</td>
<td>Recommendations Impacting Installation</td>
<td>Report Location</td>
<td>Page</td>
</tr>
<tr>
<td>---------------</td>
<td>----------------------------------------</td>
<td>-----------------</td>
<td>------</td>
</tr>
<tr>
<td><strong>Fort Detrick</strong></td>
<td>Joint Centers of Excellence For Chemical, Biological, and Medical Research and Development and Acquisition</td>
<td>Vol 1: Part 2 - Medical Section</td>
<td>Med - 15</td>
</tr>
<tr>
<td></td>
<td>Walter Reed National Military Medical Center, Bethesda, MD</td>
<td>Vol 1: Part 2 - Medical Section</td>
<td>Med - 4</td>
</tr>
<tr>
<td><strong>Fort Lewis</strong></td>
<td>Relocate Miscellaneous Department of Navy Leased Locations</td>
<td>Vol 1: Part 2 - Headquarters and Support Activities Section</td>
<td>H&amp;SA - 49</td>
</tr>
<tr>
<td><strong>Fort Meade</strong></td>
<td>Co-locate Defense/Military Department Adjudication Activities</td>
<td>Vol 1: Part 2 - Headquarters and Support Activities Section</td>
<td>H&amp;SA - 5</td>
</tr>
<tr>
<td></td>
<td>Consolidate Media Organizations into a New Agency for Media and Publications</td>
<td>Vol 1: Part 2 - Headquarters and Support Activities Section</td>
<td>H&amp;SA - 30</td>
</tr>
<tr>
<td></td>
<td>Fort Monmouth, NJ</td>
<td>Vol 1: Part 2 - Army Section</td>
<td>USA - 11</td>
</tr>
<tr>
<td><strong>I-270 Corridor</strong></td>
<td>Joint Centers of Excellence For Chemical, Biological, and Medical Research and Development and Acquisition</td>
<td>Vol 1: Part 2 - Medical Section</td>
<td>Med - 15</td>
</tr>
<tr>
<td><strong>Leased Space - MD</strong></td>
<td>Co-locate Defense/Military Department Adjudication Activities</td>
<td>Vol 1: Part 2 - Headquarters and Support Activities Section</td>
<td>H&amp;SA - 5</td>
</tr>
<tr>
<td></td>
<td>Co-locate Military Department Investigation Agencies with DoD Counterintelligence and Security Agency</td>
<td>Vol 1: Part 2 - Headquarters and Support Activities Section</td>
<td>H&amp;SA - 8</td>
</tr>
<tr>
<td><strong>Martin State Airport Air Guard Station</strong></td>
<td>Bradley International Airport Air Guard Station, CT, Barnes Air Guard Station, MA, Selfridge Air National Guard Base, MI, Shaw Air Force Base, SC, and Martin State Air Guard Station, MD</td>
<td>Vol 1: Part 2 - Air Force Section</td>
<td>USAF - 14</td>
</tr>
<tr>
<td></td>
<td>Martin State Air Guard Station, MD</td>
<td>Vol 1: Part 2 - Air Force Section</td>
<td>USAF - 24</td>
</tr>
<tr>
<td><strong>National Naval Medical Center Bethesda</strong></td>
<td>Co-locate Extramural Research Program Managers</td>
<td>Vol 1: Part 2 - Technical Section</td>
<td>Tech - 5</td>
</tr>
<tr>
<td></td>
<td>Walter Reed National Military Medical Center, Bethesda, MD</td>
<td>Vol 1: Part 2 - Medical Section</td>
<td>Med - 4</td>
</tr>
<tr>
<td><strong>Naval Air Facility Washington</strong></td>
<td>Joint Basing</td>
<td>Vol 1: Part 2 - Headquarters and Support Activities Section</td>
<td>H&amp;SA - 41</td>
</tr>
<tr>
<td>Installations:</td>
<td>Recommendations Impacting Installation</td>
<td>Report Location</td>
<td>Page</td>
</tr>
<tr>
<td>---------------</td>
<td>------------------------------------------</td>
<td>-----------------</td>
<td>------</td>
</tr>
<tr>
<td><strong>Naval Air Station Patuxent River</strong></td>
<td>Consolidate Maritime C4ISR Research, Development and Acquisition, Test and Evaluation</td>
<td>Vol 1: Part 2 - Technical Section</td>
<td>Tech - 9</td>
</tr>
<tr>
<td></td>
<td>Create a Naval Integrated Weapons &amp; Armaments Research, Development and Acquisition, Test and Evaluation Center</td>
<td>Vol 1: Part 2 - Technical Section</td>
<td>Tech - 15</td>
</tr>
<tr>
<td></td>
<td>Establish Centers for Rotary Wing Air Platform Development and Acquisition, Test and Evaluation</td>
<td>Vol 1: Part 2 - Technical Section</td>
<td>Tech - 26</td>
</tr>
<tr>
<td></td>
<td>Fleet Readiness Centers</td>
<td>Vol 1: Part 2 - Industrial Section</td>
<td>Ind - 19</td>
</tr>
<tr>
<td></td>
<td>Relocate Miscellaneous Department of Navy Leased Locations</td>
<td>Vol 1: Part 2 - Headquarters and Support Activities Section</td>
<td>H&amp;SA - 49</td>
</tr>
<tr>
<td><strong>Naval Station Annapolis</strong></td>
<td>Naval Shipyards Detachments</td>
<td>Vol 1: Part 2 - Industrial Section</td>
<td>Ind - 26</td>
</tr>
<tr>
<td><strong>Naval Surface Warfare Center Indian Head</strong></td>
<td>Create a Naval Integrated Weapons &amp; Armaments Research, Development and Acquisition, Test and Evaluation Center</td>
<td>Vol 1: Part 2 - Technical Section</td>
<td>Tech - 15</td>
</tr>
<tr>
<td></td>
<td>Create an Integrated Weapons &amp; Armaments Specialty Site for Guns and Ammunition</td>
<td>Vol 1: Part 2 - Technical Section</td>
<td>Tech - 19</td>
</tr>
<tr>
<td><strong>Naval Surface Weapons Station Carderock</strong></td>
<td>Consolidate Sea Vehicle Development &amp; Acquisition</td>
<td>Vol 1: Part 2 - Technical Section</td>
<td>Tech - 13</td>
</tr>
<tr>
<td><strong>Navy Reserve Center Adelphi</strong></td>
<td>Navy Reserve Centers</td>
<td>Vol 1: Part 2 - Navy Section</td>
<td>DoN - 37</td>
</tr>
<tr>
<td><strong>PFC Flair U.S. Army Reserve Center, Frederick</strong></td>
<td>RC Transformation in Maryland</td>
<td>Vol 1: Part 2 - Army Section</td>
<td>USA - 52</td>
</tr>
<tr>
<td><strong>Massachusetts</strong></td>
<td><strong>Armed Forces Reserve Center New Westover</strong></td>
<td>USAR Command and Control New England</td>
<td>USA - 107</td>
</tr>
<tr>
<td><strong>Barnes Municipal Airport Air Guard Station</strong></td>
<td>Bradley International Airport Air Guard Station, CT, Barnes Air Guard Station, MA, Selfridge Air National Guard Base, MI, Shaw Air Force Base, SC, and Martin State Air Guard Station, MD</td>
<td>Vol 1: Part 2 - Air Force Section</td>
<td>USAF - 14</td>
</tr>
<tr>
<td></td>
<td>Otis Air National Guard Base, MA, Lambert St. Louis International Airport, Air Guard Station, MO, and Atlantic City Air Guard Station, NJ</td>
<td>Vol 1: Part 2 - Air Force Section</td>
<td>USAF - 25</td>
</tr>
<tr>
<td>Installations:</td>
<td>Recommendations Impacting Installation</td>
<td>Report Location</td>
<td>Page</td>
</tr>
<tr>
<td>---------------</td>
<td>----------------------------------------</td>
<td>-----------------</td>
<td>------</td>
</tr>
<tr>
<td><strong>Hanscom Air Force Base</strong></td>
<td>Consolidate Air and Space C4ISR Research, Development and Acquisition, Test and Evaluation</td>
<td>Vol 1: Part 2 - Technical Section</td>
<td>Tech - 6</td>
</tr>
<tr>
<td></td>
<td>Defense Research Service Led Laboratories</td>
<td>Vol 1: Part 2 - Technical Section</td>
<td>Tech - 22</td>
</tr>
<tr>
<td><strong>Malony U.S. Army Reserve Center</strong></td>
<td>USAR Command and Control New England</td>
<td>Vol 1: Part 2 - Army Section</td>
<td>USA - 107</td>
</tr>
<tr>
<td><strong>Natick Soldier Systems Center</strong></td>
<td>Co-locate Defense/Military Department Adjudication Activities</td>
<td>Vol 1: Part 2 - Headquarters and Support Activities Section</td>
<td>H&amp;SA - 5</td>
</tr>
<tr>
<td></td>
<td>Depot Level Reparable Procurement Management Consolidation</td>
<td>Vol 1: Part 2 - Supply and Storage Section</td>
<td>S&amp;S - 7</td>
</tr>
<tr>
<td><strong>Naval Shipyard Puget Sound-Boston Detachment</strong></td>
<td>Naval Shipyard Detachments</td>
<td>Vol 1: Part 2 - Industrial Section</td>
<td>Ind - 26</td>
</tr>
<tr>
<td><strong>Otis Air Guard Base</strong></td>
<td>Otis Air National Guard Base, MA, Lambert St. Louis International Airport, Air Guard Station, MO, and Atlantic City Air Guard Station, NJ</td>
<td>Vol 1: Part 2 - Air Force Section</td>
<td>USAF - 25</td>
</tr>
<tr>
<td><strong>Westover Air Force Base</strong></td>
<td>Submarine Base New London, CT</td>
<td>Vol 1: Part 2 - Navy Section</td>
<td>DoN - 10</td>
</tr>
<tr>
<td><strong>Westover U.S. Army Reserve Center, Cicopee</strong></td>
<td>USAR Command and Control New England</td>
<td>Vol 1: Part 2 - Army Section</td>
<td>USA - 107</td>
</tr>
<tr>
<td><strong>Michigan</strong></td>
<td>Commodity Management Privatization</td>
<td>Vol 1: Part 2 - Supply and Storage Section</td>
<td>S&amp;S - 5</td>
</tr>
<tr>
<td></td>
<td>Consolidate Ground Vehicle Development &amp; Acquisition in a Joint Center</td>
<td>Vol 1: Part 2 - Technical Section</td>
<td>Tech - 7</td>
</tr>
<tr>
<td></td>
<td>Consolidate Sea Vehicle Development &amp; Acquisition</td>
<td>Vol 1: Part 2 - Technical Section</td>
<td>Tech - 13</td>
</tr>
<tr>
<td></td>
<td>Depot Level Reparable Procurement Management Consolidation</td>
<td>Vol 1: Part 2 - Supply and Storage Section</td>
<td>S&amp;S - 7</td>
</tr>
<tr>
<td></td>
<td>U.S. Army Garrison Michigan (Selfridge)</td>
<td>Vol 1: Part 2 - Army Section</td>
<td>USA - 106</td>
</tr>
<tr>
<td>Installations:</td>
<td>Recommendations Impacting Installation</td>
<td>Report Location</td>
<td>Page</td>
</tr>
<tr>
<td>---------------</td>
<td>----------------------------------------</td>
<td>----------------</td>
<td>------</td>
</tr>
<tr>
<td>Detroit Arsenal</td>
<td>Commodity Management Privatization</td>
<td>Vol 1: Part 2 - Supply and Storage Section</td>
<td>S&amp;S - 5</td>
</tr>
<tr>
<td>Consolidate Ground Vehicle Development &amp; Acquisition in a Joint Center</td>
<td>Vol 1: Part 2 - Technical Section</td>
<td>Tech - 7</td>
<td></td>
</tr>
<tr>
<td>Consolidate Sea Vehicle Development &amp; Acquisition</td>
<td>Vol 1: Part 2 - Technical Section</td>
<td>Tech - 13</td>
<td></td>
</tr>
<tr>
<td>Depot Level Reparable Procurement Management Consolidation</td>
<td>Vol 1: Part 2 - Supply and Storage Section</td>
<td>S&amp;S - 7</td>
<td></td>
</tr>
<tr>
<td>U.S. Army Garrison Michigan (Selfridge)</td>
<td>Vol 1: Part 2 - Army Section</td>
<td>USA - 106</td>
<td></td>
</tr>
<tr>
<td>Navy Reserve Center Marquette</td>
<td>Navy Reserve Centers</td>
<td>Vol 1: Part 2 - Navy Section</td>
<td>DoN - 37</td>
</tr>
<tr>
<td>Parisan U.S. Army Reserve Center, Lansing</td>
<td>RC Transformation in Michigan</td>
<td>Vol 1: Part 2 - Army Section</td>
<td>USA - 55</td>
</tr>
<tr>
<td>Selfridge Air National Guard Base</td>
<td>Beale Air Force Base, CA and Selfridge Air National Guard Base, MI</td>
<td>Vol 1: Part 2 - Air Force Section</td>
<td>USAF - 10</td>
</tr>
<tr>
<td>Bradley International Airport Air Guard Station, CT, Barnes Air Guard Station, MA, Selfridge Air National Guard Base, MI, Shaw Air Force Base, SC, and Martin State Air Guard Station, MD</td>
<td>Vol 1: Part 2 - Air Force Section</td>
<td>USAF - 14</td>
<td></td>
</tr>
<tr>
<td>W.K. Kellogg Airport Air Guard Station, MI</td>
<td>Vol 1: Part 2 - Air Force Section</td>
<td>USAF - 27</td>
<td></td>
</tr>
<tr>
<td>Selfridge Army Activity</td>
<td>U.S. Army Garrison Michigan (Selfridge)</td>
<td>Vol 1: Part 2 - Army Section</td>
<td>USA - 106</td>
</tr>
<tr>
<td>W. K. Kellogg Airport Air Guard Station</td>
<td>W.K. Kellogg Airport Air Guard Station, MI</td>
<td>Vol 1: Part 2 - Air Force Section</td>
<td>USAF - 27</td>
</tr>
<tr>
<td>Minnesota</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Fort Snelling</td>
<td>USAR Command and Control – Northwest</td>
<td>Vol 1: Part 2 - Army Section</td>
<td>USA - 112</td>
</tr>
<tr>
<td>Navy Reserve Center Duluth</td>
<td>Navy Reserve Centers</td>
<td>Vol 1: Part 2 - Navy Section</td>
<td>DoN - 37</td>
</tr>
<tr>
<td>Mississippi</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Columbus Air Force Base</td>
<td>Pope Air Force Base, NC, Pittsburgh International Airport Air Reserve Station, PA, and Yeager Air Guard Station, WV Undergraduate Pilot and Navigator Training</td>
<td>Vol 1: Part 2 - Education &amp; Training Section</td>
<td>USAF - 35</td>
</tr>
</tbody>
</table>

A-26
<table>
<thead>
<tr>
<th>Installations:</th>
<th>Recommendations Impacting Installation</th>
<th>Report Location</th>
<th>Page</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Human Resources Support Center Southeast</strong></td>
<td>Consolidate Civilian Personnel Offices (CPOs) within each Military Department and the Defense Agencies</td>
<td>Vol 1: Part 2 - Headquarters and Support Activities Section</td>
<td>H&amp;SA - 19</td>
</tr>
<tr>
<td><strong>Jackson International Airport Air Guard Station</strong></td>
<td>Key Field Air Guard Station, MS</td>
<td>Vol 1: Part 2 - Air Force Section</td>
<td>USAF - 28</td>
</tr>
<tr>
<td><strong>Keesler Air Force Base</strong></td>
<td>Convert Inpatient Services to Clinics</td>
<td>Vol 1: Part 2 - Medical Section</td>
<td>Med - 12</td>
</tr>
<tr>
<td><strong>Key Field Air Guard Station</strong></td>
<td>Key Field Air Guard Station, MS</td>
<td>Vol 1: Part 2 - Air Force Section</td>
<td>USAF - 28</td>
</tr>
<tr>
<td><strong>Mississippi Army Ammunition Plant</strong></td>
<td>Mississippi Army Ammunition Plant, MS</td>
<td>Vol 1: Part 2 - Industrial Section</td>
<td>Ind - 11</td>
</tr>
<tr>
<td><strong>Naval Air Station Meridian</strong></td>
<td>Joint Center of Excellence for Religious Training &amp; Education</td>
<td>Vol 1: Part 2 - Education &amp; Training Section</td>
<td>E&amp;T - 9</td>
</tr>
<tr>
<td><strong>Naval Station Pascagoula</strong></td>
<td>Naval Station Pascagoula, MS</td>
<td>Vol 1: Part 2 - Navy Section</td>
<td>DoN - 20</td>
</tr>
<tr>
<td><strong>U.S. Army Reserve Center Vicksburg</strong></td>
<td>RC Transformation in Alabama</td>
<td>Vol 1: Part 2 - Army Section</td>
<td>USA - 25</td>
</tr>
<tr>
<td><strong>Missouri</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Army National Guard Reserve Center Jefferson Barracks</strong></td>
<td>RC Transformation in Missouri</td>
<td>Vol 1: Part 2 - Army Section</td>
<td>USA - 58</td>
</tr>
<tr>
<td><strong>Army Reserve Personnel Center St Louis</strong></td>
<td>Consolidate/Co-locate Active and Reserve Personnel &amp; Recruiting Centers for Army and Air Force</td>
<td>Vol 1: Part 2 - Headquarters and Support Activities Section</td>
<td>H&amp;SA - 33</td>
</tr>
<tr>
<td><strong>Defense Finance and Accounting Service, Kansas City</strong></td>
<td>Defense Finance and Accounting Service</td>
<td>Vol 1: Part 2 - Headquarters and Support Activities Section</td>
<td>H&amp;SA - 37</td>
</tr>
<tr>
<td><strong>Defense Finance and Accounting Service, St. Louis</strong></td>
<td>Defense Finance and Accounting Service</td>
<td>Vol 1: Part 2 - Headquarters and Support Activities Section</td>
<td>H&amp;SA - 37</td>
</tr>
<tr>
<td><strong>Fort Leonard Wood</strong></td>
<td>Prime Power to Fort Leonard Wood, MO</td>
<td>Vol 1: Part 2 - Education &amp; Training Section</td>
<td>E&amp;T - 13</td>
</tr>
<tr>
<td>**</td>
<td>Single Drill Sergeant School</td>
<td>Vol 1: Part 2 - Army Section</td>
<td>USA - 105</td>
</tr>
<tr>
<td>Installations:</td>
<td>Recommendations Impacting Installation</td>
<td>Report Location</td>
<td>Page</td>
</tr>
<tr>
<td>---------------</td>
<td>----------------------------------------</td>
<td>-----------------</td>
<td>------</td>
</tr>
<tr>
<td><strong>Lambert International Airport- St Louis</strong></td>
<td>Otis Air National Guard Base, MA, Lambert St. Louis International Airport, Air Guard Station, MO, and Atlantic City Air Guard Station, NJ</td>
<td>Vol 1: Part 2 - Air Force Section</td>
<td>USAF - 25</td>
</tr>
<tr>
<td><strong>Marine Corps Support Center Kansas City</strong></td>
<td>Marine Corps Support Activity Kansas City, MO</td>
<td>Vol 1: Part 2 - Navy Section</td>
<td>DoN - 19</td>
</tr>
<tr>
<td><strong>Navy Recruiting District HQ Kansas</strong></td>
<td>Navy Recruiting Districts</td>
<td>Vol 1: Part 2 - Navy Section</td>
<td>DoN - 34</td>
</tr>
<tr>
<td><strong>Navy Reserve Center Cape Girardeau</strong></td>
<td>Navy Reserve Centers</td>
<td>Vol 1: Part 2 - Navy Section</td>
<td>DoN - 37</td>
</tr>
<tr>
<td><strong>Rosecrans Memorial Airport Air Guard Station</strong></td>
<td>Andrews Air Force Base, MD, Will Rogers Air Guard Station, OK, Tinker Air Force Base, OK, and Randolph Air Force Base, TX</td>
<td>Vol 1: Part 2 - Air Force Section</td>
<td>USAF - 23</td>
</tr>
<tr>
<td><strong>Whiteman Air Force Base</strong></td>
<td>New Orleans Air Reserve Station, LA</td>
<td>Vol 1: Part 2 - Air Force Section</td>
<td>USAF - 22</td>
</tr>
</tbody>
</table>

**Montana**

<table>
<thead>
<tr>
<th>Installations:</th>
<th>Recommendations Impacting Installation</th>
<th>Report Location</th>
<th>Page</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Galt Hall U.S. Army Reserve Center, Great Falls</strong></td>
<td>RC Transformation in Montana</td>
<td>Vol 1: Part 2 - Army Section</td>
<td>USA - 60</td>
</tr>
<tr>
<td><strong>Great Falls International Airport Air Guard Station</strong></td>
<td>Great Falls International Airport Air Guard Station, MT</td>
<td>Vol 1: Part 2 - Air Force Section</td>
<td>USAF - 30</td>
</tr>
</tbody>
</table>

**Nebraska**

<table>
<thead>
<tr>
<th>Installations:</th>
<th>Recommendations Impacting Installation</th>
<th>Report Location</th>
<th>Page</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Army National Guard Reserve Center Columbus</strong></td>
<td>RC Transformation in Nebraska</td>
<td>Vol 1: Part 2 - Army Section</td>
<td>USA - 62</td>
</tr>
<tr>
<td><strong>Army National Guard Reserve Center Grand Island</strong></td>
<td>RC Transformation in Nebraska</td>
<td>Vol 1: Part 2 - Army Section</td>
<td>USA - 62</td>
</tr>
<tr>
<td><strong>Army National Guard Reserve Center Kearny</strong></td>
<td>RC Transformation in Nebraska</td>
<td>Vol 1: Part 2 - Army Section</td>
<td>USA - 62</td>
</tr>
<tr>
<td><strong>Naval Recruiting District HQ Omaha</strong></td>
<td>Navy Recruiting Districts</td>
<td>Vol 1: Part 2 - Navy Section</td>
<td>DoN - 34</td>
</tr>
<tr>
<td><strong>Navy Reserve Center Lincoln</strong></td>
<td>Navy Reserve Centers</td>
<td>Vol 1: Part 2 - Navy Section</td>
<td>DoN - 37</td>
</tr>
<tr>
<td>Installations:</td>
<td>Recommendations Impacting Installation</td>
<td>Report Location</td>
<td>Page</td>
</tr>
<tr>
<td>---------------</td>
<td>----------------------------------------</td>
<td>----------------</td>
<td>------</td>
</tr>
<tr>
<td><strong>Offutt Air Force Base</strong></td>
<td>Defense Finance and Accounting Service</td>
<td>Vol 1: Part 2 - Headquarters and Support Activities Section</td>
<td>H&amp;SA - 37</td>
</tr>
<tr>
<td></td>
<td>Pope Air Force Base, NC, Pittsburgh International Airport Air Reserve Station, PA, and Yeager Air Guard Station, WV</td>
<td>Vol 1: Part 2 - Air Force Section</td>
<td>USAF - 35</td>
</tr>
<tr>
<td><strong>Nevada</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Hawthorne Army Depot</strong></td>
<td>Hawthorne Army Depot, NV</td>
<td>Vol 1: Part 2 - Industrial Section</td>
<td>Ind - 12</td>
</tr>
<tr>
<td><strong>Naval Air Station Fallon</strong></td>
<td>Fleet Readiness Centers</td>
<td>Vol 1: Part 2 - Industrial Section</td>
<td>Ind - 19</td>
</tr>
<tr>
<td><strong>Nellis Air Force Base</strong></td>
<td>Cannon Air Force Base, NM</td>
<td>Vol 1: Part 2 - Air Force Section</td>
<td>USAF - 32</td>
</tr>
<tr>
<td></td>
<td>New Orleans Air Reserve Station, LA</td>
<td>Vol 1: Part 2 - Air Force Section</td>
<td>USAF - 22</td>
</tr>
<tr>
<td></td>
<td>Otis Air National Guard Base, MA, Lambert St. Louis International Airport, Air Guard Station, MO, and Atlantic City Air Guard Station, NJ</td>
<td>Vol 1: Part 2 - Air Force Section</td>
<td>USAF - 25</td>
</tr>
<tr>
<td><strong>Reno-Tahoe International Airport Air Guard Station</strong></td>
<td>Reno-Tahoe International Airport Air Guard Station, NV</td>
<td>Vol 1: Part 2 - Air Force Section</td>
<td>USAF - 31</td>
</tr>
<tr>
<td><strong>New Hampshire</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Doble U.S. Army Reserve Center Portsmouth</strong></td>
<td>RC Transformation in New Hampshire</td>
<td>Vol 1: Part 2 - Army Section</td>
<td>USA - 65</td>
</tr>
<tr>
<td><strong>Naval Shipyard Portsmouth</strong></td>
<td>Naval Shipyard Portsmouth, Kittery, ME</td>
<td>Vol 1: Part 2 - Navy Section</td>
<td>DoN - 23</td>
</tr>
<tr>
<td><strong>Pease International</strong></td>
<td>March Air Reserve Base, CA</td>
<td>Vol 1: Part 2 - Air Force Section</td>
<td>USAF - 11</td>
</tr>
<tr>
<td>Installations:</td>
<td>Recommendations Impacting Installation</td>
<td>Report Location</td>
<td>Page</td>
</tr>
<tr>
<td>---------------</td>
<td>----------------------------------------</td>
<td>----------------</td>
<td>------</td>
</tr>
<tr>
<td>New Jersey</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Atlantic City International Airport Air Guard Station</td>
<td>Otis Air National Guard Base, MA, Lambert St. Louis International Airport, Air Guard Station, MO, and Atlantic City Air Guard Station, NJ Portland International Airport Air Guard Station, OR</td>
<td>Vol 1: Part 2 - Air Force Section</td>
<td>USAF - 25 USAF - 41</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Fort Dix</td>
<td>Create Joint Mobilization Sites</td>
<td>Vol 1: Part 2 - Headquarters and Support Activities Section</td>
<td>H&amp;SA - 35</td>
</tr>
<tr>
<td></td>
<td>Joint Basing</td>
<td>Vol 1: Part 2 - Headquarters and Support Activities Section</td>
<td>H&amp;SA - 41</td>
</tr>
<tr>
<td></td>
<td>Naval Air Station Joint Reserve Base Willow Grove, PA, and Cambria Regional Airport, Johnstown, PA Navy and Marine Corps Reserve Centers</td>
<td>Vol 1: Part 2 - Navy Section</td>
<td>DoN - 21 DoN - 29</td>
</tr>
<tr>
<td></td>
<td>USAR Command and Control – Northeast</td>
<td>Vol 1: Part 2 - Army Section</td>
<td>USA - 109</td>
</tr>
<tr>
<td>Fort Monmouth</td>
<td>Fort Monmouth, NJ</td>
<td>Vol 1: Part 2 - Army Section</td>
<td>USA - 11</td>
</tr>
<tr>
<td>Inspector/Instructor West Trenton</td>
<td>Navy and Marine Corps Reserve Centers</td>
<td>Vol 1: Part 2 - Navy Section</td>
<td>DoN - 29</td>
</tr>
<tr>
<td>Kilmer U.S. Army Reserve Center, Edison</td>
<td>USAR Command and Control – Northeast</td>
<td>Vol 1: Part 2 - Army Section</td>
<td>USA - 109</td>
</tr>
<tr>
<td>McGuire Air Force Base</td>
<td>Naval Air Station Joint Reserve Base Willow Grove, PA, and Cambria Regional Airport, Johnstown, PA New Castle Airport Air Guard Station, DE</td>
<td>Vol 1: Part 2 - Navy Section</td>
<td>DoN - 21 USAF - 15</td>
</tr>
<tr>
<td>Naval Air Engineering Station Lakehurst</td>
<td>Establish Centers for Rotary Wing Air Platform Development and Acquisition, Test and Evaluation Joint Basing</td>
<td>Vol 1: Part 2 - Technical Section Vol 1: Part 2 - Headquarters and Support Activities Section</td>
<td>Tech - 26 H&amp;SA - 41</td>
</tr>
<tr>
<td>Picatinny Arsenal</td>
<td>Create an Integrated Weapons &amp; Armaments Specialty Site for Guns and Ammunition</td>
<td>Vol 1: Part 2 - Technical Section</td>
<td>Tech - 19</td>
</tr>
<tr>
<td>Installations:</td>
<td>Recommendations Impacting Installation</td>
<td>Report Location</td>
<td>Page</td>
</tr>
<tr>
<td>---------------</td>
<td>----------------------------------------</td>
<td>-----------------</td>
<td>------</td>
</tr>
<tr>
<td>SFC Nelson B. Brittin U.S. Army Reserve Center</td>
<td>RC Transformation in New Jersey</td>
<td>Vol 1: Part 2 - Army Section</td>
<td>USA - 66</td>
</tr>
<tr>
<td><strong>New Mexico</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Cannon Air Force Base</td>
<td>Cannon Air Force Base, NM</td>
<td>Vol 1: Part 2 - Air Force Section</td>
<td>USAF - 32</td>
</tr>
<tr>
<td>Holloman Air Force Base</td>
<td>Brooks City Base, TX</td>
<td>Vol 1: Part 2 - Medical Section</td>
<td>Med - 6</td>
</tr>
<tr>
<td>Jenkins Armed Forces Reserve Center Albuquerque</td>
<td>RC Transformation in New Mexico</td>
<td>Vol 1: Part 2 - Army Section</td>
<td>USA - 68</td>
</tr>
<tr>
<td>Kirtland Air Force Base</td>
<td>Cannon Air Force Base, NM</td>
<td>Vol 1: Part 2 - Air Force Section</td>
<td>USAF - 32</td>
</tr>
<tr>
<td></td>
<td>Consolidate Correctional Facilities into Joint Regional Correctional Facilities</td>
<td>Vol 1: Part 2 - Headquarters and Support Activities Section</td>
<td>H&amp;SA - 22</td>
</tr>
<tr>
<td></td>
<td>Defense Research Service Led Laboratories</td>
<td>Vol 1: Part 2 - Technical Section</td>
<td>Tech - 22</td>
</tr>
<tr>
<td><strong>White Sands Missile Range</strong></td>
<td>Defense Research Service Led Laboratories</td>
<td>Vol 1: Part 2 - Technical Section</td>
<td>Tech - 22</td>
</tr>
<tr>
<td><strong>New York</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Armed Forces Reserve Center Amityville</td>
<td>RC Transformation in New York</td>
<td>Vol 1: Part 2 - Army Section</td>
<td>USA - 69</td>
</tr>
<tr>
<td>Army National Guard Reserve Center Niagara Falls</td>
<td>RC Transformation in New York</td>
<td>Vol 1: Part 2 - Army Section</td>
<td>USA - 69</td>
</tr>
<tr>
<td>Carpenter U.S. Army Reserve Center, Poughkeepie</td>
<td>USAR Command and Control – Northeast</td>
<td>Vol 1: Part 2 - Army Section</td>
<td>USA - 109</td>
</tr>
<tr>
<td><strong>Fort Totten / Pyle</strong></td>
<td>USAR Command and Control – Northeast</td>
<td>Vol 1: Part 2 - Army Section</td>
<td>USA - 109</td>
</tr>
<tr>
<td><strong>Navy Recruiting District HQ Buffalo</strong></td>
<td>Navy Recruiting Districts</td>
<td>Vol 1: Part 2 - Navy Section</td>
<td>DoN - 34</td>
</tr>
<tr>
<td><strong>Navy Reserve Center Glenn Falls</strong></td>
<td>Navy Reserve Centers</td>
<td>Vol 1: Part 2 - Navy Section</td>
<td>DoN - 37</td>
</tr>
<tr>
<td><strong>Navy Reserve Center Horsehead</strong></td>
<td>Navy Reserve Centers</td>
<td>Vol 1: Part 2 - Navy Section</td>
<td>DoN - 37</td>
</tr>
<tr>
<td>Installations:</td>
<td>Recommendations Impacting Installation</td>
<td>Report Location</td>
<td>Page</td>
</tr>
<tr>
<td>---------------</td>
<td>----------------------------------------</td>
<td>----------------</td>
<td>------</td>
</tr>
<tr>
<td>Navy Reserve Center Watertown</td>
<td>Navy Reserve Centers</td>
<td>Vol 1: Part 2 - Navy Section</td>
<td>DoN - 37</td>
</tr>
<tr>
<td>Niagara Falls International Airport Air Guard Station</td>
<td>Niagara Falls Air Reserve Station, NY</td>
<td>Vol 1: Part 2 - Air Force Section</td>
<td>USAF - 33</td>
</tr>
<tr>
<td>Rome Laboratory</td>
<td>Defense Research Service Led Laboratories</td>
<td>Vol 1: Part 2 - Technical Section</td>
<td>Tech - 22</td>
</tr>
<tr>
<td>Schenectady County Air Guard Station</td>
<td>Schenectady County Airport Air Guard Station, NY</td>
<td>Vol 1: Part 2 - Air Force Section</td>
<td>USAF - 34</td>
</tr>
<tr>
<td>United States Military Academy</td>
<td>Fort Monmouth, NJ</td>
<td>Vol 1: Part 2 - Army Section</td>
<td>USA - 11</td>
</tr>
<tr>
<td><strong>North Carolina</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Army Research Office, Durham</td>
<td>Co-locate Extramural Research Program Managers</td>
<td>Vol 1: Part 2 - Technical Section</td>
<td>Tech - 5</td>
</tr>
<tr>
<td>Charlotte/Douglas</td>
<td>New Castle Airport Air Guard Station, DE</td>
<td>Vol 1: Part 2 - Air Force Section</td>
<td>USAF - 15</td>
</tr>
<tr>
<td>Fort Bragg</td>
<td>Fort Bragg, NC</td>
<td>Vol 1: Part 2 - Army Section</td>
<td>USA - 10</td>
</tr>
<tr>
<td></td>
<td>Pope Air Force Base, NC, Pittsburgh International Airport Air Reserve Station, PA, and Yeager Air Guard Station, WV</td>
<td>Vol 1: Part 2 - Air Force Section</td>
<td>USAF - 35</td>
</tr>
<tr>
<td>Marine Corps Air Station Cherry Point</td>
<td>Convert Inpatient Services to Clinics</td>
<td>Vol 1: Part 2 - Medical Section</td>
<td>Med - 12</td>
</tr>
<tr>
<td></td>
<td>Fleet Readiness Centers</td>
<td>Vol 1: Part 2 - Industrial Section</td>
<td>Ind - 19</td>
</tr>
<tr>
<td></td>
<td>Naval Air Station Joint Reserve Base Willow Grove, PA, and Cambria Regional Airport, Johnstown, PA</td>
<td>Vol 1: Part 2 - Navy Section</td>
<td>DoN - 21</td>
</tr>
<tr>
<td></td>
<td>Supply, Storage, and Distribution Management Reconfiguration</td>
<td>Vol 1: Part 2 - Supply and Storage Section</td>
<td>S&amp;S - 13</td>
</tr>
<tr>
<td>Marine Corps Base Camp Lejeune</td>
<td>Consolidate Correctional Facilities into Joint Regional Correctional Faciliti</td>
<td>Vol 1: Part 2 - Headquarters and Support Activities Section</td>
<td>H&amp;SA - 22</td>
</tr>
<tr>
<td></td>
<td>Fleet Readiness Centers</td>
<td>Vol 1: Part 2 - Industrial Section</td>
<td>Ind - 19</td>
</tr>
<tr>
<td>Installations:</td>
<td>Recommendations Impacting Installation</td>
<td>Report Location</td>
<td>Page</td>
</tr>
<tr>
<td>----------------------------------------</td>
<td>----------------------------------------</td>
<td>--------------------------------------</td>
<td>------</td>
</tr>
<tr>
<td><strong>MCAS Cherry Point</strong></td>
<td>Installations: Recommendations Impacting Installation</td>
<td>Report Location</td>
<td>Page</td>
</tr>
<tr>
<td>Convert Inpatient Services to Clinics</td>
<td>Vol 1: Part 2 - Medical Section</td>
<td>Med - 12</td>
<td></td>
</tr>
<tr>
<td>Fleet Readiness Centers</td>
<td>Vol 1: Part 2 - Industrial Section</td>
<td>Ind - 19</td>
<td></td>
</tr>
<tr>
<td>Naval Air Station Joint Reserve Base Willow Grove, PA, and Cambria Regional Airport, Johnstown, PA</td>
<td>Vol 1: Part 2 - Navy Section</td>
<td>DoN - 21</td>
<td></td>
</tr>
<tr>
<td>Supply, Storage, and Distribution Management Reconfiguration</td>
<td>Vol 1: Part 2 - Supply and Storage Section</td>
<td>S&amp;S - 13</td>
<td></td>
</tr>
<tr>
<td><strong>Navy Reserve Center Asheville</strong></td>
<td>Installations: Recommendations Impacting Installation</td>
<td>Report Location</td>
<td>Page</td>
</tr>
<tr>
<td>Navy Reserve Centers</td>
<td>Vol 1: Part 2 - Navy Section</td>
<td>DoN - 37</td>
<td></td>
</tr>
<tr>
<td><strong>Niven U.S. Army Reserve Center, Albermarle</strong></td>
<td>Installations: Recommendations Impacting Installation</td>
<td>Report Location</td>
<td>Page</td>
</tr>
<tr>
<td>RC Transformation in North Carolina</td>
<td>Vol 1: Part 2 - Army Section</td>
<td>USA - 72</td>
<td></td>
</tr>
<tr>
<td><strong>Pope Air Force Base</strong></td>
<td>Installations: Recommendations Impacting Installation</td>
<td>Report Location</td>
<td>Page</td>
</tr>
<tr>
<td>Fort Gillem, GA</td>
<td>Vol 1: Part 2 - Army Section</td>
<td>USA - 6</td>
<td></td>
</tr>
<tr>
<td>Fort McPherson, GA</td>
<td>Vol 1: Part 2 - Army Section</td>
<td>USA - 8</td>
<td></td>
</tr>
<tr>
<td>General Mitchell Air Reserve Station, WI</td>
<td>Vol 1: Part 2 - Air Force Section</td>
<td>USAF - 52</td>
<td></td>
</tr>
<tr>
<td>Pope Air Force Base, NC, Pittsburgh</td>
<td>Vol 1: Part 2 - Air Force Section</td>
<td>USAF - 35</td>
<td></td>
</tr>
<tr>
<td>International Airport Air Reserve Station, PA, and Yeager Air Guard Station, WV</td>
<td>Vol 1: Part 2 - Air Force Section</td>
<td>USAF - 52</td>
<td></td>
</tr>
<tr>
<td><strong>Seymore Johnson Air Force Base</strong></td>
<td>Installations: Recommendations Impacting Installation</td>
<td>Report Location</td>
<td>Page</td>
</tr>
<tr>
<td>F100 Engine Centralized Intermediate Repair Facilities</td>
<td>Vol 1: Part 2 - Air Force Section</td>
<td>USAF - 55</td>
<td></td>
</tr>
<tr>
<td>Grand Forks Air Force Base, ND</td>
<td>Vol 1: Part 2 - Air Force Section</td>
<td>USAF - 37</td>
<td></td>
</tr>
<tr>
<td><strong>North Dakota</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Grand Forks Air Force Base</strong></td>
<td>Installations: Recommendations Impacting Installation</td>
<td>Report Location</td>
<td>Page</td>
</tr>
<tr>
<td>Grand Forks Air Force Base, ND</td>
<td>Vol 1: Part 2 - Air Force Section</td>
<td>USAF - 37</td>
<td></td>
</tr>
<tr>
<td><strong>Ohio</strong></td>
<td>Installations: Recommendations Impacting Installation</td>
<td>Report Location</td>
<td>Page</td>
</tr>
<tr>
<td>Armed Forces Reserve Center Akron</td>
<td>Installations: Recommendations Impacting Installation</td>
<td>Report Location</td>
<td>Page</td>
</tr>
<tr>
<td>Navy and Marine Corps Reserve Centers</td>
<td>Vol 1: Part 2 - Navy Section</td>
<td>DoN - 29</td>
<td></td>
</tr>
<tr>
<td><strong>Army National Guard Reserve Center Mansfield</strong></td>
<td>Installations: Recommendations Impacting Installation</td>
<td>Report Location</td>
<td>Page</td>
</tr>
<tr>
<td>RC Transformation in Ohio</td>
<td>Vol 1: Part 2 - Army Section</td>
<td>USA - 75</td>
<td></td>
</tr>
<tr>
<td><strong>Army National Guard Reserve Center Westerville</strong></td>
<td>Installations: Recommendations Impacting Installation</td>
<td>Report Location</td>
<td>Page</td>
</tr>
<tr>
<td>RC Transformation in Ohio</td>
<td>Vol 1: Part 2 - Army Section</td>
<td>USA - 75</td>
<td></td>
</tr>
<tr>
<td><strong>Defense Finance and Accounting Service, Cleveland</strong></td>
<td>Installations: Recommendations Impacting Installation</td>
<td>Report Location</td>
<td>Page</td>
</tr>
<tr>
<td>Defense Finance and Accounting Service</td>
<td>Vol 1: Part 2 - Headquarters and Support Activities Section</td>
<td>H&amp;SA - 37</td>
<td></td>
</tr>
<tr>
<td>Installations:</td>
<td>Recommendations Impacting Installation</td>
<td>Report Location</td>
<td>Page</td>
</tr>
<tr>
<td>---------------</td>
<td>----------------------------------------</td>
<td>-----------------</td>
<td>------</td>
</tr>
<tr>
<td><strong>Defense Supply Center Columbus</strong></td>
<td>Commodity Management Privatization</td>
<td>Vol 1: Part 2 - Supply and Storage Section</td>
<td>S&amp;S - 5</td>
</tr>
<tr>
<td></td>
<td>Consolidate Civilian Personnel Offices (CPOs) within each Military Department and the Defense Agencies</td>
<td>Vol 1: Part 2 - Headquarters and Support Activities Section</td>
<td>H&amp;SA - 19</td>
</tr>
<tr>
<td></td>
<td>Defense Finance and Accounting Service</td>
<td>Vol 1: Part 2 - Headquarters and Support Activities Section</td>
<td>H&amp;SA - 37</td>
</tr>
<tr>
<td></td>
<td>Depot Level Reparable Procurement Management Consolidation</td>
<td>Vol 1: Part 2 - Supply and Storage Section</td>
<td>S&amp;S - 7</td>
</tr>
<tr>
<td></td>
<td>Fort Monmouth, NJ</td>
<td>Vol 1: Part 2 - Army Section</td>
<td>USA - 11</td>
</tr>
<tr>
<td></td>
<td>Supply, Storage, and Distribution Management Reconfiguration</td>
<td>Vol 1: Part 2 - Supply and Storage Section</td>
<td>S&amp;S - 13</td>
</tr>
<tr>
<td><strong>Glenn Research Center</strong></td>
<td>Defense Research Service Led Laboratories</td>
<td>Vol 1: Part 2 - Technical Section</td>
<td>Tech - 22</td>
</tr>
<tr>
<td><strong>Leased Space - OH</strong></td>
<td>Co-locate Defense/Military Department Adjudication Activities</td>
<td>Vol 1: Part 2 - Headquarters and Support Activities Section</td>
<td>H&amp;SA - 5</td>
</tr>
<tr>
<td></td>
<td>Co-locate Military Department Investigation Agencies with DoD Counterintelligence and Security Agency</td>
<td>Vol 1: Part 2 - Headquarters and Support Activities Section</td>
<td>H&amp;SA - 8</td>
</tr>
<tr>
<td><strong>Mansfield Lahm MAP Air Guard Station</strong></td>
<td>Mansfield-Lahm Municipal Airport Air Guard Station, OH</td>
<td>Vol 1: Part 2 - Air Force Section</td>
<td>USAF - 39</td>
</tr>
<tr>
<td><strong>Navy-Marine Corps Reserve Center Akron</strong></td>
<td>Navy and Marine Corps Reserve Centers</td>
<td>Vol 1: Part 2 - Navy Section</td>
<td>DoN - 29</td>
</tr>
<tr>
<td><strong>Navy-Marine Corps Reserve Center Cleveland</strong></td>
<td>Navy and Marine Corps Reserve Centers</td>
<td>Vol 1: Part 2 - Navy Section</td>
<td>DoN - 29</td>
</tr>
<tr>
<td><strong>Parrott U.S. Army Reserve Center Kenton</strong></td>
<td>RC Transformation in Ohio</td>
<td>Vol 1: Part 2 - Army Section</td>
<td>USA - 75</td>
</tr>
<tr>
<td><strong>Rickenbacker Army National Guard Bldg 943 Columbus</strong></td>
<td>RC Transformation in Ohio</td>
<td>Vol 1: Part 2 - Army Section</td>
<td>USA - 75</td>
</tr>
<tr>
<td><strong>Rickenbacker International Airport Air Guard Station</strong></td>
<td>Springfield-Beckley Municipal Airport Air Guard Station, OH,</td>
<td>Vol 1: Part 2 - Air Force Section</td>
<td>USAF - 40</td>
</tr>
<tr>
<td><strong>Scouten U.S. Army Reserve Center Mansfield</strong></td>
<td>RC Transformation in Ohio</td>
<td>Vol 1: Part 2 - Army Section</td>
<td>USA - 75</td>
</tr>
<tr>
<td>Installations:</td>
<td>Recommendations Impacting Installation</td>
<td>Report Location</td>
<td>Page</td>
</tr>
<tr>
<td>---------------------------------------------------</td>
<td>----------------------------------------</td>
<td>------------------------------------------</td>
<td>------</td>
</tr>
<tr>
<td><strong>Springfield-Beckley Municipal Airport Air Guard Station</strong></td>
<td>Springfield-Beckley Municipal Airport Air Guard Station, OH,</td>
<td>Vol 1: Part 2 - Air Force Section</td>
<td>USAF - 40</td>
</tr>
<tr>
<td><strong>Toledo Express Airport Air Guard Station</strong></td>
<td>Mansfield-Lahn Municipal Airport Air Guard Station, OH</td>
<td>Vol 1: Part 2 - Air Force Section</td>
<td>USAF - 39</td>
</tr>
<tr>
<td></td>
<td>Richmond Air Guard Station, VA, and Des Moines International Airport Air Guard Station, IA</td>
<td>Vol 1: Part 2 - Air Force Section</td>
<td>USAF - 50</td>
</tr>
<tr>
<td><strong>U.S. Army Reserve Center Whitehall</strong></td>
<td>RC Transformation in Ohio</td>
<td>Vol 1: Part 2 - Army Section</td>
<td>USA - 75</td>
</tr>
<tr>
<td><strong>Wright Patterson Air Force Base</strong></td>
<td>Brooks City Base, TX</td>
<td>Vol 1: Part 2 - Medical Section</td>
<td>Med - 6</td>
</tr>
<tr>
<td></td>
<td>Consolidate Air and Space C4ISR Research, Development and Acquisition, Test and Evaluation</td>
<td>Vol 1: Part 2 - Technical Section</td>
<td>Tech - 6</td>
</tr>
<tr>
<td></td>
<td>Consolidate Civilian Personnel Offices (CPOs) within each Military Department and the Defense Agencies</td>
<td>Vol 1: Part 2 - Headquarters and Support Activities Section</td>
<td>H&amp;SA - 19</td>
</tr>
<tr>
<td></td>
<td>Defense Research Service Led Laboratories</td>
<td>Vol 1: Part 2 - Technical Section</td>
<td>Tech - 22</td>
</tr>
<tr>
<td></td>
<td>Establish Centers for Fixed Wing Air Platform Research, Development and Acquisition, Test and Evaluation</td>
<td>Vol 1: Part 2 - Technical Section</td>
<td>Tech - 24</td>
</tr>
<tr>
<td></td>
<td>Establish Centers for Rotary Wing Air Platform Development and Acquisition, Test and Evaluation</td>
<td>Vol 1: Part 2 - Technical Section</td>
<td>Tech - 26</td>
</tr>
<tr>
<td></td>
<td>Joint Centers of Excellence For Chemical, Biological, and Medical Research and Development and Acquisition</td>
<td>Vol 1: Part 2 - Medical Section</td>
<td>Med - 15</td>
</tr>
<tr>
<td><strong>Youngstown-Warren Regional Airport</strong></td>
<td>Pope Air Force Base, NC, Pittsburgh International Airport Air Reserve Station, PA, and Yeager Air Guard Station, WV</td>
<td>Vol 1: Part 2 - Air Force Section</td>
<td>USAF - 35</td>
</tr>
</tbody>
</table>

**Oklahoma**

<table>
<thead>
<tr>
<th>Installations:</th>
<th>Recommendations Impacting Installation</th>
<th>Report Location</th>
<th>Page</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Altus Air Force Base</strong></td>
<td>Air Force Logistics Support Centers</td>
<td>Vol 1: Part 2 - Air Force Section</td>
<td>USAF - 53</td>
</tr>
<tr>
<td><strong>Armed Forces Reserve Center Broken Arrow</strong></td>
<td>Navy and Marine Corps Reserve Centers</td>
<td>Vol 1: Part 2 - Navy Section</td>
<td>DoN - 29</td>
</tr>
<tr>
<td><strong>Army National Guard Reserve Center Broken Arrow RC</strong></td>
<td>RC Transformation in Oklahoma</td>
<td>Vol 1: Part 2 - Army Section</td>
<td>USA - 77</td>
</tr>
<tr>
<td><strong>Army National Guard Reserve Center Tishomingo</strong></td>
<td>RC Transformation in Oklahoma</td>
<td>Vol 1: Part 2 - Army Section</td>
<td>USA - 77</td>
</tr>
</tbody>
</table>

A-35
<table>
<thead>
<tr>
<th>Installations:</th>
<th>Recommendations Impacting Installation</th>
<th>Report Location</th>
<th>Page</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Ashworth U.S. Army Reserve Center Muskogee</strong></td>
<td>RC Transformation in Oklahoma</td>
<td>Vol 1: Part 2 - Army Section</td>
<td>USA - 77</td>
</tr>
<tr>
<td><strong>Fort Sill</strong></td>
<td>Consolidate Correctional Facilities into Joint Regional Correctional Facilities</td>
<td>Vol 1: Part 2 - Headquarters and Support Activities Section</td>
<td>H&amp;SA - 22</td>
</tr>
<tr>
<td></td>
<td>Defense Finance and Accounting Service</td>
<td>Vol 1: Part 2 - Headquarters and Support Activities Section</td>
<td>H&amp;SA - 37</td>
</tr>
<tr>
<td></td>
<td>Net Fires Center</td>
<td>Vol 1: Part 2 - Education &amp; Training Section</td>
<td>E&amp;T - 12</td>
</tr>
<tr>
<td></td>
<td>Operational Army (IGPBS)</td>
<td>Vol 1: Part 2 - Army Section</td>
<td>USA - 22</td>
</tr>
<tr>
<td></td>
<td>USAR Command and Control – Southwest</td>
<td>Vol 1: Part 2 - Army Section</td>
<td>USA - 117</td>
</tr>
<tr>
<td><strong>Krowse U.S. Army Reserve Center Oklahoma City</strong></td>
<td>RC Transformation in Oklahoma</td>
<td>Vol 1: Part 2 - Army Section</td>
<td>USA - 77</td>
</tr>
<tr>
<td><strong>Navy-Marine Corps Reserve Center Tulsa</strong></td>
<td>Navy and Marine Corps Reserve Centers</td>
<td>Vol 1: Part 2 - Navy Section</td>
<td>DoN - 29</td>
</tr>
<tr>
<td><strong>Oklahoma City (95th)</strong></td>
<td>USAR Command and Control – Southwest</td>
<td>Vol 1: Part 2 - Army Section</td>
<td>USA - 117</td>
</tr>
<tr>
<td><strong>Tinker Air Force Base</strong></td>
<td>Andrews Air Force Base, MD, Will Rogers Air Guard Station, OK, Tinker Air Force Base, OK, and Randolph Air Force Base, TX</td>
<td>Vol 1: Part 2 - Air Force Section</td>
<td>USAF - 23</td>
</tr>
<tr>
<td></td>
<td>Commodity Management Privatization</td>
<td>Vol 1: Part 2 - Supply and Storage Section</td>
<td>S&amp;S - 5</td>
</tr>
<tr>
<td></td>
<td>Consolidate Civilian Personnel Offices (CPOs) within each Military Department and the Defense Agencies</td>
<td>Vol 1: Part 2 - Headquarters and Support Activities Section</td>
<td>H&amp;SA - 19</td>
</tr>
<tr>
<td></td>
<td>Depot Level Reparable Procurement Management Consolidation</td>
<td>Vol 1: Part 2 - Supply and Storage Section</td>
<td>S&amp;S - 7</td>
</tr>
<tr>
<td></td>
<td>Establish Centers for Fixed Wing Air Platform Research, Development and Acquisition, Test and Evaluation</td>
<td>Vol 1: Part 2 - Technical Section</td>
<td>Tech - 24</td>
</tr>
<tr>
<td></td>
<td>Portland International Airport Air Guard Station, OR</td>
<td>Vol 1: Part 2 - Air Force Section</td>
<td>USAF - 41</td>
</tr>
<tr>
<td></td>
<td>Red River Army Depot, TX</td>
<td>Vol 1: Part 2 - Army Section</td>
<td>USA - 16</td>
</tr>
<tr>
<td></td>
<td>Supply, Storage, and Distribution Management Reconfiguration</td>
<td>Vol 1: Part 2 - Supply and Storage Section</td>
<td>S&amp;S - 13</td>
</tr>
<tr>
<td><strong>Tulsa International Airport Air Guard Station</strong></td>
<td>Fort Smith Air Guard Station, AR and Luke Air Force Base, AZ</td>
<td>Vol 1: Part 2 - Air Force Section</td>
<td>USAF - 9</td>
</tr>
<tr>
<td></td>
<td>Richmond Air Guard Station, VA, and Des Moines International Airport Air Guard Station, IA</td>
<td>Vol 1: Part 2 - Air Force Section</td>
<td>USAF - 50</td>
</tr>
</tbody>
</table>

A-36
<table>
<thead>
<tr>
<th>Installations:</th>
<th>Recommendations Impacting Installation</th>
<th>Report Location</th>
<th>Page</th>
</tr>
</thead>
<tbody>
<tr>
<td>Vance Air Force Base</td>
<td>Pope Air Force Base, NC, Pittsburgh International Airport Air Reserve Station, PA, and Yeager Air Guard Station, WV Undergraduate Pilot and Navigator Training</td>
<td>Vol 1: Part 2 - Air Force Section</td>
<td>USAF - 35</td>
</tr>
<tr>
<td>Will Rogers World Airport Air Guard Station</td>
<td>Andrews Air Force Base, MD, Will Rogers Air Guard Station, OK, Tinker Air Force Base, OK, and Randolph Air Force Base, TX</td>
<td>Vol 1: Part 2 - Air Force Section</td>
<td>USAF - 23</td>
</tr>
<tr>
<td>Oregon</td>
<td>Navy Reserve Center Central Point</td>
<td>Navy Reserve Centers</td>
<td>Vol 1: Part 2 - Navy Section</td>
</tr>
<tr>
<td></td>
<td>Portland International Airport Air Guard Station</td>
<td>Portland International Airport Air Guard Station, OR</td>
<td>Vol 1: Part 2 - Air Force Section</td>
</tr>
<tr>
<td></td>
<td>Umatilla Army Depot</td>
<td>Umatilla Chemical Depot, OR</td>
<td>Vol 1: Part 2 - Industrial Section</td>
</tr>
<tr>
<td>Pennsylvania</td>
<td>Bristol U.S. Army Reserve Center, Philadelphia</td>
<td>RC Transformation in Pennsylvania</td>
<td>Vol 1: Part 2 - Army Section</td>
</tr>
<tr>
<td></td>
<td>Engineering Field Activity Northeast</td>
<td>Engineering Field Division/Activity</td>
<td>Vol 1: Part 2 - Navy Section</td>
</tr>
<tr>
<td></td>
<td>Human Resources Support Center Northeast</td>
<td>Consolidate Civilian Personnel Offices (CPOs) within each Military Department and the Defense Agencies</td>
<td>Vol 1: Part 2 - Headquarters and Support Activities Section</td>
</tr>
<tr>
<td></td>
<td>Kelly Support Center</td>
<td>USAR Command and Control – Northeast</td>
<td>Vol 1: Part 2 - Army Section</td>
</tr>
<tr>
<td></td>
<td>Letterkenny Army Depot</td>
<td>Marine Corps Logistics Base, Barstow, CA</td>
<td>Vol 1: Part 2 - Navy Section</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Naval Weapons Station Seal Beach, CA</td>
<td>Vol 1: Part 2 - Industrial Section</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Red River Army Depot, TX</td>
<td>Vol 1: Part 2 - Army Section</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Rock Island Arsenal, IL</td>
<td>Vol 1: Part 2 - Industrial Section</td>
</tr>
<tr>
<td>Installations</td>
<td>Recommendations Impacting Installation</td>
<td>Report Location</td>
<td>Page</td>
</tr>
<tr>
<td>------------------------------------------------------------------------------</td>
<td>----------------------------------------------------------------------------------------------------------</td>
<td>--------------------------</td>
<td>------</td>
</tr>
<tr>
<td><strong>Marine Corps Reserve Center Johnstown</strong></td>
<td>Naval Air Station Joint Reserve Base Willow Grove, PA, and Cambria Regional Airport, Johnstown, PA</td>
<td>Vol 1: Part 2 - Navy Section</td>
<td>DoN - 21</td>
</tr>
<tr>
<td><strong>Naval Air Station Willow Grove</strong></td>
<td>Fleet Readiness Centers Vol 1: Part 2 - Industrial Section</td>
<td>Ind - 19</td>
<td></td>
</tr>
<tr>
<td><strong>Naval Support Activity Mechanicsburg</strong></td>
<td>Commodity Management Privatization Vol 1: Part 2 - Supply and Storage Section</td>
<td>S&amp;S - 5</td>
<td></td>
</tr>
<tr>
<td><strong>Naval Support Activity Philadelphia</strong></td>
<td>Depot Level Reparable Procurement Management Consolidation</td>
<td>S&amp;S - 7</td>
<td></td>
</tr>
<tr>
<td><strong>Navy Crane Center Lester</strong></td>
<td>Consolidate Civilian Personnel Offices (CPOs) within each Military Department and the Defense Agencies</td>
<td>Vol 1: Part 2 - Headquarters and Support Activities Section</td>
<td>H&amp;SA - 19</td>
</tr>
<tr>
<td><strong>Navy Philadelphia Business Center</strong></td>
<td>Engineering Field Division/Activity Vol 1: Part 2 - Navy Section</td>
<td>DoN - 28</td>
<td></td>
</tr>
<tr>
<td><strong>Navy-Marine Corps Reserve Center Lehigh</strong></td>
<td>Naval Shipyard Detachments Vol 1: Part 2 - Industrial Section</td>
<td>Ind - 26</td>
<td></td>
</tr>
<tr>
<td><strong>Navy-Marine Corps Reserve Center Pittsburgh</strong></td>
<td>Navy and Marine Corps Reserve Centers Vol 1: Part 2 - Navy Section</td>
<td>DoN - 29</td>
<td></td>
</tr>
<tr>
<td><strong>Navy-Marine Corps Reserve Center Reading</strong></td>
<td>Navy and Marine Corps Reserve Centers Vol 1: Part 2 - Navy Section</td>
<td>DoN - 29</td>
<td></td>
</tr>
<tr>
<td><strong>North Penn U.S. Army Reserve Center, Norristown</strong></td>
<td>RC Transformation in Pennsylvania Vol 1: Part 2 - Army Section</td>
<td>USA - 82</td>
<td></td>
</tr>
<tr>
<td><strong>Pitt U.S. Army Reserve Center, Corapolis</strong></td>
<td>USAR Command and Control – Northeast Vol 1: Part 2 - Army Section</td>
<td>USA - 109</td>
<td></td>
</tr>
<tr>
<td><strong>Pittsburgh International Air Airport Reserve Station</strong></td>
<td>Pope Air Force Base, NC, Pittsburgh International Airport Air Reserve Station, PA, and Yeager Air Guard Station, WV</td>
<td>Vol 1: Part 2 - Air Force Section</td>
<td>USAF - 35</td>
</tr>
<tr>
<td><strong>Serrenti U.S. Army Reserve Center, Scranton</strong></td>
<td>RC Transformation in Pennsylvania Vol 1: Part 2 - Army Section</td>
<td>USA - 82</td>
<td></td>
</tr>
<tr>
<td>Installations:</td>
<td>Recommendations Impacting Installation</td>
<td>Report Location</td>
<td>Page</td>
</tr>
<tr>
<td>---------------</td>
<td>----------------------------------------</td>
<td>-----------------</td>
<td>------</td>
</tr>
<tr>
<td>Tobyhanna Army Depot</td>
<td>Lackland Air Force Base, TX</td>
<td>Vol 1: Part 2 - Industrial Section</td>
<td>Ind - 15</td>
</tr>
<tr>
<td></td>
<td>Marine Corps Logistics Base, Barstow, CA</td>
<td>Vol 1: Part 2 - Navy Section</td>
<td>DoN - 6</td>
</tr>
<tr>
<td></td>
<td>Naval Weapons Station Seal Beach, CA</td>
<td>Vol 1: Part 2 - Industrial Section</td>
<td>Ind - 4</td>
</tr>
<tr>
<td></td>
<td>Red River Army Depot, TX</td>
<td>Vol 1: Part 2 - Army Section</td>
<td>USA - 16</td>
</tr>
<tr>
<td></td>
<td>Supply, Storage, and Distribution Management Reconfiguration</td>
<td>Vol 1: Part 2 - Supply and Storage Section</td>
<td>S&amp;S - 13</td>
</tr>
<tr>
<td>U.S. Army Reserve Center Bloomsburg</td>
<td>RC Transformation in Pennsylvania</td>
<td>Vol 1: Part 2 - Army Section</td>
<td>USA - 82</td>
</tr>
<tr>
<td>U.S. Army Reserve Center Lewisburg</td>
<td>RC Transformation in Pennsylvania</td>
<td>Vol 1: Part 2 - Army Section</td>
<td>USA - 82</td>
</tr>
<tr>
<td>U.S. Army Reserve Williamsport</td>
<td>RC Transformation in Pennsylvania</td>
<td>Vol 1: Part 2 - Army Section</td>
<td>USA - 82</td>
</tr>
<tr>
<td>W. Reese U.S. Army Reserve Center/OMS, Chester</td>
<td>RC Transformation in Pennsylvania</td>
<td>Vol 1: Part 2 - Army Section</td>
<td>USA - 82</td>
</tr>
</tbody>
</table>

**Puerto Rico**

| Army National Guard Reserve Center Humacao | RC Transformation in Puerto Rico | Vol 1: Part 2 - Army Section | USA - 85 |
| Fort Buchanan | Relocate Army Headquarters and Field Operating Agencies | Vol 1: Part 2 - Headquarters and Support Activities Section | H&SA - 46 |
| Lavergne U.S. Army Reserve Center Bayamon | RC Transformation in Puerto Rico | Vol 1: Part 2 - Army Section | USA - 85 |
| U.S. Army Reserve Center Ramey | RC Transformation in Puerto Rico | Vol 1: Part 2 - Army Section | USA - 85 |
| U.S. Army Reserve Center Rubio | RC Transformation in Puerto Rico | Vol 1: Part 2 - Army Section | USA - 85 |

**Rhode Island**

<p>| Bristol U.S. Army Reserve Center | RC Transformation in Rhode Island | Vol 1: Part 2 - Army Section | USA - 87 |
| Harwood U.S. Army Reserve Center, Providence | RC Transformation in Rhode Island | Vol 1: Part 2 - Army Section | USA - 87 |</p>
<table>
<thead>
<tr>
<th>Installations:</th>
<th>Recommendations Impacting Installation</th>
<th>Report Location</th>
<th>Page</th>
</tr>
</thead>
<tbody>
<tr>
<td>Naval Station Newport</td>
<td>Consolidate Maritime C4ISR Research, Development and Acquisition, Test and Evaluation</td>
<td>Vol 1: Part 2 - Technical Section</td>
<td>Tech - 9</td>
</tr>
<tr>
<td></td>
<td>Joint Center of Excellence for Religious Training &amp; Education</td>
<td>Vol 1: Part 2 - Education &amp; Training Section</td>
<td>E&amp;T - 9</td>
</tr>
<tr>
<td></td>
<td>Naval Station Newport, RI</td>
<td>Vol 1: Part 2 - Navy Section</td>
<td>DoN - 25</td>
</tr>
<tr>
<td></td>
<td>Navy Reserve Readiness Commands</td>
<td>Vol 1: Part 2 - Navy Section</td>
<td>DoN - 44</td>
</tr>
<tr>
<td></td>
<td>Navy Supply Corps School Athens, GA</td>
<td>Vol 1: Part 2 - Navy Section</td>
<td>DoN - 14</td>
</tr>
<tr>
<td></td>
<td>Officer Training Command, Pensacola, FL</td>
<td>Vol 1: Part 2 - Navy Section</td>
<td>DoN - 12</td>
</tr>
<tr>
<td></td>
<td>Submarine Base New London, CT</td>
<td>Vol 1: Part 2 - Navy Section</td>
<td>DoN - 10</td>
</tr>
<tr>
<td>Quonset State Airport AG</td>
<td>Martin State Air Guard Station, MD</td>
<td>Vol 1: Part 2 - Air Force Section</td>
<td>USAF - 24</td>
</tr>
<tr>
<td></td>
<td>Pope Air Force Base, NC, Pittsburgh International Airport Air Reserve Station, PA, and Yeager Air Guard Station, WV</td>
<td>Vol 1: Part 2 - Air Force Section</td>
<td>USAF - 35</td>
</tr>
<tr>
<td>Quonset State Airport Air Guard Station</td>
<td>Martin State Air Guard Station, MD</td>
<td>Vol 1: Part 2 - Air Force Section</td>
<td>USAF - 24</td>
</tr>
<tr>
<td></td>
<td>Pope Air Force Base, NC, Pittsburgh International Airport Air Reserve Station, PA, and Yeager Air Guard Station, WV</td>
<td>Vol 1: Part 2 - Air Force Section</td>
<td>USAF - 35</td>
</tr>
</tbody>
</table>

South Carolina

<table>
<thead>
<tr>
<th>国防财务和会计服务, 查尔斯顿</th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Defense Finance and Accounting Service</td>
<td>Vol 1: Part 2 - Headquarters and Support Activities Section</td>
<td>H&amp;SA - 37</td>
</tr>
<tr>
<td>Fort Jackson</td>
<td>Create Joint Mobilization Sites</td>
<td>Vol 1: Part 2 - Headquarters and Support Activities Section</td>
<td>H&amp;SA - 35</td>
</tr>
<tr>
<td></td>
<td>Joint Center of Excellence for Religious Training &amp; Education</td>
<td>Vol 1: Part 2 - Education &amp; Training Section</td>
<td>E&amp;T - 9</td>
</tr>
<tr>
<td></td>
<td>Single Drill Sergeant School</td>
<td>Vol 1: Part 2 - Army Section</td>
<td>USA - 105</td>
</tr>
<tr>
<td></td>
<td>USAR Command and Control – Southeast</td>
<td>Vol 1: Part 2 - Army Section</td>
<td>USA - 115</td>
</tr>
<tr>
<td>Marine Corps Air Station Beaufort</td>
<td>Fleet Readiness Centers</td>
<td>Vol 1: Part 2 - Industrial Section</td>
<td>Ind - 19</td>
</tr>
<tr>
<td>McEntire Air Guard Station</td>
<td>Mountain Home Air Force Base, ID, Nellis Air Force Base, NV, and Elmendorf Air Force Base, AK</td>
<td>Vol 1: Part 2 - Air Force Section</td>
<td>USAF - 18</td>
</tr>
<tr>
<td>Installations:</td>
<td>Recommendations Impacting Installation</td>
<td>Report Location</td>
<td>Page</td>
</tr>
<tr>
<td>---------------</td>
<td>----------------------------------------</td>
<td>----------------</td>
<td>------</td>
</tr>
<tr>
<td>Naval Weapons Station Charleston</td>
<td>Consolidate Correctional Facilities into Joint Regional Correctional Facilities</td>
<td>Vol 1: Part 2 - Headquarters and Support Activities Section</td>
<td>H&amp;SA - 22</td>
</tr>
<tr>
<td></td>
<td>Consolidate Maritime C4ISR Research, Development and Acquisition, Test and Evaluation</td>
<td>Vol 1: Part 2 - Technical Section</td>
<td>Tech - 9</td>
</tr>
<tr>
<td></td>
<td>Joint Basing</td>
<td>Vol 1: Part 2 - Headquarters and Support Activities Section</td>
<td>H&amp;SA - 41</td>
</tr>
<tr>
<td>Shaw Air Force Base</td>
<td>Bradley International Airport Air Guard Station, CT, Barnes Air Guard Station, MA, Selfridge Air National Guard Base, MI, Shaw Air Force Base, SC, and Martin State Air Guard Station, MD</td>
<td>Vol 1: Part 2 - Air Force Section</td>
<td>USAF - 14</td>
</tr>
<tr>
<td></td>
<td>Fort Gillem, GA</td>
<td>Vol 1: Part 2 - Army Section</td>
<td>USA - 6</td>
</tr>
<tr>
<td></td>
<td>Fort McPherson, GA</td>
<td>Vol 1: Part 2 - Army Section</td>
<td>USA - 8</td>
</tr>
<tr>
<td>South Naval Facilities Engineering Command</td>
<td>Engineering Field Division/Activity</td>
<td>Vol 1: Part 2 - Navy Section</td>
<td>DoN - 28</td>
</tr>
<tr>
<td>South Dakota</td>
<td>Ellsworth Air Force Base</td>
<td>Vol 1: Part 2 - Air Force Section</td>
<td>USAF - 43</td>
</tr>
<tr>
<td>Joe Foss Field Air Guard Station</td>
<td>Cannon Air Force Base, NM</td>
<td>Vol 1: Part 2 - Air Force Section</td>
<td>USAF - 32</td>
</tr>
<tr>
<td></td>
<td>Capital Air Guard Station, IL and Hulman Regional Airport Air Guard Station, IN</td>
<td>Vol 1: Part 2 - Air Force Section</td>
<td>USAF - 20</td>
</tr>
<tr>
<td>Tennessee</td>
<td>McGee Tyson Airport Air Guard Station</td>
<td>Vol 1: Part 2 - Air Force Section</td>
<td>USAF - 10</td>
</tr>
<tr>
<td></td>
<td>Beale Air Force Base, CA and Selfridge National Guard Base, MI</td>
<td>Vol 1: Part 2 - Air Force Section</td>
<td>USAF - 5</td>
</tr>
<tr>
<td></td>
<td>Birmingham International Airport Air Guard Station, AL</td>
<td>Vol 1: Part 2 - Air Force Section</td>
<td>USAF - 28</td>
</tr>
<tr>
<td></td>
<td>Key Field Air Guard Station, MS</td>
<td>Vol 1: Part 2 - Air Force Section</td>
<td>USAF - 11</td>
</tr>
<tr>
<td></td>
<td>March Air Reserve Base, CA</td>
<td>Vol 1: Part 2 - Air Force Section</td>
<td>USAF - 11</td>
</tr>
<tr>
<td>Installations:</td>
<td>Recommendations Impacting Installation</td>
<td>Report Location</td>
<td>Page</td>
</tr>
<tr>
<td>---------------</td>
<td>----------------------------------------</td>
<td>----------------</td>
<td>------</td>
</tr>
<tr>
<td>McGee Tyson APT Air Guard Station</td>
<td>Beale Air Force Base, CA and Selfridge Air National Guard Base, MI</td>
<td>Vol 1: Part 2 - Air Force Section</td>
<td>USAF - 10</td>
</tr>
<tr>
<td></td>
<td>Birmingham International Airport Air Guard Station, AL</td>
<td>Vol 1: Part 2 - Air Force Section</td>
<td>USAF - 5</td>
</tr>
<tr>
<td></td>
<td>Key Field Air Guard Station, MS</td>
<td>Vol 1: Part 2 - Air Force Section</td>
<td>USAF - 28</td>
</tr>
<tr>
<td></td>
<td>March Air Reserve Base, CA</td>
<td>Vol 1: Part 2 - Air Force Section</td>
<td>USAF - 11</td>
</tr>
<tr>
<td>Memphis International Airport Air Guard Station</td>
<td>Nashville International Airport Air Guard Station, TN</td>
<td>Vol 1: Part 2 - Air Force Section</td>
<td>USAF - 44</td>
</tr>
<tr>
<td>Nashville International Airport Air Guard Station</td>
<td>Nashville International Airport Air Guard Station, TN</td>
<td>Vol 1: Part 2 - Air Force Section</td>
<td>USAF - 44</td>
</tr>
<tr>
<td>Naval Support Activity Mid South</td>
<td>Co-locate Navy Education and Training Command and Navy Education and Training Professional Development &amp; Technology Center</td>
<td>Vol 1: Part 2 - Headquarters and Support Activities Section</td>
<td>H&amp;SA - 17</td>
</tr>
<tr>
<td></td>
<td>Naval Support Activity New Orleans, LA</td>
<td>Vol 1: Part 2 - Navy Section</td>
<td>DoN - 15</td>
</tr>
</tbody>
</table>

**Texas**

<table>
<thead>
<tr>
<th>Installations:</th>
<th>Recommendations Impacting Installation</th>
<th>Report Location</th>
<th>Page</th>
</tr>
</thead>
<tbody>
<tr>
<td>Army National Guard Reserve Center # 2 Dallas</td>
<td>RC Transformation in Texas</td>
<td>Vol 1: Part 2 - Army Section</td>
<td>USA - 91</td>
</tr>
<tr>
<td>Army National Guard Reserve Center (Hondo Pass) El Paso</td>
<td>RC Transformation in Texas</td>
<td>Vol 1: Part 2 - Army Section</td>
<td>USA - 91</td>
</tr>
<tr>
<td>Army National Guard Reserve Center California Crossing</td>
<td>RC Transformation in Texas</td>
<td>Vol 1: Part 2 - Army Section</td>
<td>USA - 91</td>
</tr>
<tr>
<td>Army National Guard Reserve Center Ellington</td>
<td>RC Transformation in Texas</td>
<td>Vol 1: Part 2 - Army Section</td>
<td>USA - 91</td>
</tr>
<tr>
<td>Army National Guard Reserve Center Marshall</td>
<td>RC Transformation in Texas</td>
<td>Vol 1: Part 2 - Army Section</td>
<td>USA - 91</td>
</tr>
<tr>
<td>Army National Guard Reserve Center New Braunfels</td>
<td>RC Transformation in Texas</td>
<td>Vol 1: Part 2 - Army Section</td>
<td>USA - 91</td>
</tr>
<tr>
<td>Brooks City Base</td>
<td>Brooks City Base, TX</td>
<td>Vol 1: Part 2 - Medical Section</td>
<td>Med - 6</td>
</tr>
<tr>
<td>Installations:</td>
<td>Recommendations Impacting Installation</td>
<td>Report Location</td>
<td>Page</td>
</tr>
<tr>
<td>---------------</td>
<td>----------------------------------------</td>
<td>----------------</td>
<td>------</td>
</tr>
<tr>
<td>Corpus Christi Army Depot</td>
<td>Supply, Storage, and Distribution Management Reconfiguration</td>
<td>Vol 1: Part 2 - Supply and Storage Section</td>
<td>S&amp;S - 13</td>
</tr>
<tr>
<td>Dyess Air Force Base</td>
<td>Ellsworth Air Force Base, SD, and Dyess Air Force Base, TX</td>
<td>Vol 1: Part 2 - Air Force Section</td>
<td>USAF - 43</td>
</tr>
<tr>
<td>Ellington Field Air Guard Station</td>
<td>Ellington Air Guard Station, TX</td>
<td>Vol 1: Part 2 - Air Force Section</td>
<td>USAF - 45</td>
</tr>
<tr>
<td>Fort Bliss</td>
<td>Net Fires Center</td>
<td>Vol 1: Part 2 - Education &amp; Training Section</td>
<td>E&amp;T - 12</td>
</tr>
<tr>
<td></td>
<td>Operational Army (IGPBS)</td>
<td>Vol 1: Part 2 - Army Section</td>
<td>USA - 22</td>
</tr>
<tr>
<td>Fort Hood</td>
<td>Fort Hood, TX</td>
<td>Vol 1: Part 2 - Army Section</td>
<td>USA - 15</td>
</tr>
<tr>
<td></td>
<td>Operational Army (IGPBS)</td>
<td>Vol 1: Part 2 - Army Section</td>
<td>USA - 22</td>
</tr>
<tr>
<td>Fort Sam Houston</td>
<td>Brooks City Base, TX</td>
<td>Vol 1: Part 2 - Medical Section</td>
<td>Med - 6</td>
</tr>
<tr>
<td></td>
<td>Fort McPherson, GA</td>
<td>Vol 1: Part 2 - Army Section</td>
<td>USA - 8</td>
</tr>
<tr>
<td></td>
<td>Joint Basing</td>
<td>Vol 1: Part 2 - Headquarters and Support Activities Section</td>
<td>H&amp;SA - 41</td>
</tr>
<tr>
<td></td>
<td>Joint Centers of Excellence For Chemical, Biological, and Medical Research and Development and Acquisition</td>
<td>Vol 1: Part 2 - Medical Section</td>
<td>Med - 15</td>
</tr>
<tr>
<td></td>
<td>Relocate Army Headquarters and Field Operating Agencies</td>
<td>Vol 1: Part 2 - Headquarters and Support Activities Section</td>
<td>H&amp;SA - 46</td>
</tr>
<tr>
<td></td>
<td>San Antonio Regional Medical Center, TX</td>
<td>Vol 1: Part 2 - Medical Section</td>
<td>Med - 10</td>
</tr>
<tr>
<td></td>
<td>Submarine Base New London, CT</td>
<td>Vol 1: Part 2 - Navy Section</td>
<td>DoN - 10</td>
</tr>
<tr>
<td></td>
<td>Walter Reed National Military Medical Center, Bethesda, MD</td>
<td>Vol 1: Part 2 - Medical Section</td>
<td>Med - 4</td>
</tr>
</tbody>
</table>

A-43
<table>
<thead>
<tr>
<th>Installations:</th>
<th>Recommendations Impacting Installation</th>
<th>Report Location</th>
<th>Page</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Lackland Air Force Base</strong></td>
<td>Brooks City Base, TX</td>
<td>Vol 1: Part 2 - Medical Section</td>
<td>Med - 6</td>
</tr>
<tr>
<td></td>
<td>Capital Air Guard Station, IL and Hulman Regional Airport Air Guard Station, IN</td>
<td>Vol 1: Part 2 - Air Force Section</td>
<td>USAF - 20</td>
</tr>
<tr>
<td></td>
<td>Consolidate Air and Space C4ISR Research, Development and Acquisition, Test and Evaluation</td>
<td>Vol 1: Part 2 - Technical Section</td>
<td>Tech - 6</td>
</tr>
<tr>
<td></td>
<td>Consolidate Correctional Facilities into Joint Regional Correctional Facilities</td>
<td>Vol 1: Part 2 - Headquarters and Support Activities Section</td>
<td>H&amp;SA - 22</td>
</tr>
<tr>
<td></td>
<td>Depot Level Reparable Procurement Management Consolidation</td>
<td>Vol 1: Part 2 - Supply and Storage Section</td>
<td>S&amp;S - 7</td>
</tr>
<tr>
<td></td>
<td>Joint Center for Consolidated Transportation Management Training</td>
<td>Vol 1: Part 2 - Education &amp; Training Section</td>
<td>E&amp;T - 7</td>
</tr>
<tr>
<td></td>
<td>Joint Center of Excellence for Culinary Training</td>
<td>Vol 1: Part 2 - Education &amp; Training Section</td>
<td>E&amp;T - 8</td>
</tr>
<tr>
<td></td>
<td>Lackland Air Force Base, TX</td>
<td>Vol 1: Part 2 - Air Force Section</td>
<td>USAF - 46</td>
</tr>
<tr>
<td></td>
<td>Lackland Air Force Base, TX</td>
<td>Vol 1: Part 2 - Industrial Section</td>
<td>Ind - 15</td>
</tr>
<tr>
<td></td>
<td>Niagara Falls Air Reserve Station, NY</td>
<td>Vol 1: Part 2 - Air Force Section</td>
<td>USAF - 33</td>
</tr>
<tr>
<td></td>
<td>Relocate Air Force Real Property Agency (AFRPA)</td>
<td>Vol 1: Part 2 - Headquarters and Support Activities Section</td>
<td>H&amp;SA - 44</td>
</tr>
<tr>
<td></td>
<td>San Antonio Regional Medical Center, TX</td>
<td>Vol 1: Part 2 - Medical Section</td>
<td>Med - 10</td>
</tr>
<tr>
<td></td>
<td>Springfield-Beckley Municipal Airport Air Guard Station, OH,</td>
<td>Vol 1: Part 2 - Air Force Section</td>
<td>USAF - 40</td>
</tr>
<tr>
<td><strong>Laughlin Air Force Base</strong></td>
<td>Pope Air Force Base, NC, Pittsburgh International Airport Air Reserve Station, PA, and Yeager Air Guard Station, WV Undergraduate Pilot and Navigator Training</td>
<td>Vol 1: Part 2 - Air Force Section</td>
<td>USAF - 35</td>
</tr>
<tr>
<td></td>
<td>Vol 1: Part 2 - Education &amp; Training Section</td>
<td>E&amp;T - 14</td>
<td></td>
</tr>
<tr>
<td><strong>Leased Space - TX</strong></td>
<td>Consolidate Defense Commissary Agency Eastern, Midwestern Regional, and Hopewell, VA, Offices Consolidate Media Organizations into a New Agency for Media and Publications</td>
<td>Vol 1: Part 2 - Headquarters and Support Activities Section</td>
<td>H&amp;SA - 26</td>
</tr>
<tr>
<td></td>
<td>Vol 1: Part 2 - Headquarters and Support Activities Section</td>
<td>H&amp;SA - 30</td>
<td></td>
</tr>
<tr>
<td><strong>Lone Star Army Ammunition Plant</strong></td>
<td>Lone Star Army Ammunition Plant, TX</td>
<td>Vol 1: Part 2 - Industrial Section</td>
<td>Ind - 16</td>
</tr>
<tr>
<td><strong>Naval Air Station Corpus Christi</strong></td>
<td>Naval Station Ingleside, TX, and Naval Air Station Corpus Christi, TX</td>
<td>Vol 1: Part 2 - Navy Section</td>
<td>DoN - 26</td>
</tr>
<tr>
<td></td>
<td>Navy Regions</td>
<td>Vol 1: Part 2 - Navy Section</td>
<td>DoN - 35</td>
</tr>
<tr>
<td>Installations:</td>
<td>Recommendations Impacting Installation</td>
<td>Report Location</td>
<td>Page</td>
</tr>
<tr>
<td>---------------</td>
<td>----------------------------------------</td>
<td>----------------</td>
<td>------</td>
</tr>
<tr>
<td>Naval Air Station Joint Reserve Base Ft. Worth</td>
<td>Andrews Air Force Base, MD, Will Rogers Air Guard Station, OK, Tinker Air Force Base, OK, and Randolph Air Force Base, TX</td>
<td>Vol 1: Part 2 - Air Force Section</td>
<td>USAF - 23</td>
</tr>
<tr>
<td></td>
<td>Fleet Readiness Centers</td>
<td>Vol 1: Part 2 - Industrial Section</td>
<td>Ind - 19</td>
</tr>
<tr>
<td></td>
<td>Naval Air Station Atlanta, GA</td>
<td>Vol 1: Part 2 - Navy Section</td>
<td>DoN - 13</td>
</tr>
<tr>
<td></td>
<td>Naval Support Activity New Orleans, LA</td>
<td>Vol 1: Part 2 - Navy Section</td>
<td>DoN - 15</td>
</tr>
<tr>
<td></td>
<td>Navy Reserve Readiness Commands</td>
<td>Vol 1: Part 2 - Navy Section</td>
<td>DoN - 44</td>
</tr>
<tr>
<td>Naval Station Ingleside</td>
<td>Naval Station Ingleside, TX, and Naval Air Station Corpus Christi, TX</td>
<td>Vol 1: Part 2 - Navy Section</td>
<td>DoN - 26</td>
</tr>
<tr>
<td>Navy Reserve Center Lubbock, TX</td>
<td>Navy Reserve Centers</td>
<td>Vol 1: Part 2 - Navy Section</td>
<td>DoN - 37</td>
</tr>
<tr>
<td>Navy Reserve Center Orange, TX</td>
<td>Navy Reserve Centers</td>
<td>Vol 1: Part 2 - Navy Section</td>
<td>DoN - 37</td>
</tr>
<tr>
<td>Randolph Air Force Base</td>
<td>Andrews Air Force Base, MD, Will Rogers Air Guard Station, OK, Tinker Air Force Base, OK, and Randolph Air Force Base, TX</td>
<td>Vol 1: Part 2 - Air Force Section</td>
<td>USAF - 23</td>
</tr>
<tr>
<td></td>
<td>Brooks City Base, TX</td>
<td>Vol 1: Part 2 - Medical Section</td>
<td>Med - 6</td>
</tr>
<tr>
<td></td>
<td>Consolidate Civilian Personnel Offices (CPOs) within each Military Department and the Defense Agencies</td>
<td>Vol 1: Part 2 - Headquarters and Support Activities Section</td>
<td>H&amp;SA - 19</td>
</tr>
<tr>
<td></td>
<td>Consolidate/Co-locate Active and Reserve Personnel &amp; Recruiting Centers for Army and Air Force Joint Basing</td>
<td>Vol 1: Part 2 - Headquarters and Support Activities Section</td>
<td>H&amp;SA - 33</td>
</tr>
<tr>
<td></td>
<td>Pope Air Force Base, NC, Pittsburgh International Airport Air Reserve Station, PA, and Yeager Air Guard Station, WVV Undergraduate Pilot and Navigator Training</td>
<td>Vol 1: Part 2 - Air Force Section</td>
<td>USAF - 35</td>
</tr>
<tr>
<td></td>
<td>Red River Army Depot, TX</td>
<td>Vol 1: Part 2 - Army Section</td>
<td>USA - 16</td>
</tr>
<tr>
<td>Installations:</td>
<td>Recommendations Impacting Installation</td>
<td>Report Location</td>
<td>Page</td>
</tr>
<tr>
<td>---------------</td>
<td>----------------------------------------</td>
<td>----------------</td>
<td>------</td>
</tr>
<tr>
<td><strong>Sheppard Air Force Base</strong></td>
<td>Joint Strike Fighter Initial Joint Training Site</td>
<td>Vol 1: Part 2 - Education &amp; Training Section</td>
<td>E&amp;T - 10</td>
</tr>
<tr>
<td></td>
<td>Pope Air Force Base, NC, Pittsburgh International Airport Air Reserve Station, PA, and Yeager Air Guard Station, WV</td>
<td>Vol 1: Part 2 - Air Force Section</td>
<td>USAF - 35</td>
</tr>
<tr>
<td></td>
<td>San Antonio Regional Medical Center, TX</td>
<td>Vol 1: Part 2 - Medical Section</td>
<td>Med - 10</td>
</tr>
<tr>
<td></td>
<td>Undergraduate Pilot and Navigator Training</td>
<td>Vol 1: Part 2 - Education &amp; Training Section</td>
<td>E&amp;T - 14</td>
</tr>
<tr>
<td><strong>U.S. Army Reserve Center # 2 Houston</strong></td>
<td>RC Transformation in Texas</td>
<td>Vol 1: Part 2 - Army Section</td>
<td>USA - 91</td>
</tr>
<tr>
<td><strong>U.S. Army Reserve Center Lufkin</strong></td>
<td>RC Transformation in Texas</td>
<td>Vol 1: Part 2 - Army Section</td>
<td>USA - 91</td>
</tr>
<tr>
<td><strong>Utah</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Deseret Chemical Depot</strong></td>
<td>Deseret Chemical Depot, UT</td>
<td>Vol 1: Part 2 - Industrial Section</td>
<td>Ind - 17</td>
</tr>
<tr>
<td><strong>Fort Douglas</strong></td>
<td>USAR Command and Control – Northwest</td>
<td>Vol 1: Part 2 - Army Section</td>
<td>USA - 112</td>
</tr>
<tr>
<td><strong>Hill Air Force Base</strong></td>
<td>Cannon Air Force Base, NM</td>
<td>Vol 1: Part 2 - Air Force Section</td>
<td>USAF - 32</td>
</tr>
<tr>
<td></td>
<td>Consolidate Civilian Personnel Offices (CPOs) within each Military Department and the Defense Agencies</td>
<td>Vol 1: Part 2 - Headquarters and Support Activities Section</td>
<td>H&amp;SA - 19</td>
</tr>
<tr>
<td></td>
<td>Create an Air Integrated Weapons &amp; Armaments Research, Development and Acquisition, Test and Evaluation Center</td>
<td>Vol 1: Part 2 - Technical Section</td>
<td>Tech - 18</td>
</tr>
<tr>
<td></td>
<td>Depot Level Reparable Procurement Management Consolidation</td>
<td>Vol 1: Part 2 - Supply and Storage Section</td>
<td>S&amp;S - 7</td>
</tr>
<tr>
<td></td>
<td>Establish Centers for Fixed Wing Air Platform Research, Development and Acquisition, Test and Evaluation</td>
<td>Vol 1: Part 2 - Technical Section</td>
<td>Tech - 24</td>
</tr>
<tr>
<td></td>
<td>Supply, Storage, and Distribution Management Reconfiguration</td>
<td>Vol 1: Part 2 - Supply and Storage Section</td>
<td>S&amp;S - 13</td>
</tr>
<tr>
<td><strong>Vermont</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Burlington International Airport Air Guard Station</strong></td>
<td>Otis Air National Guard Base, MA, Lambert St. Louis International Airport, Air Guard Station, MO, and Atlantic City Air Guard Station, NJ</td>
<td>Vol 1: Part 2 - Air Force Section</td>
<td>USAF - 25</td>
</tr>
</tbody>
</table>

A-46
<table>
<thead>
<tr>
<th>Installations:</th>
<th>Recommendations Impacting Installation</th>
<th>Report Location</th>
<th>Page</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Virginia</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Center for Naval Research</strong></td>
<td>Co-locate Extramural Research Program Managers</td>
<td>Vol 1: Part 2 - Technical Section</td>
<td>Tech - 5</td>
</tr>
<tr>
<td><strong>Defense Supply Center Richmond</strong></td>
<td>Commodity Management Privatization</td>
<td>Vol 1: Part 2 - Supply and Storage Section</td>
<td>S&amp;S - 5</td>
</tr>
<tr>
<td></td>
<td>Depot Level Reparable Procurement Management Consolidation</td>
<td>Vol 1: Part 2 - Supply and Storage Section</td>
<td>S&amp;S - 7</td>
</tr>
<tr>
<td></td>
<td>Supply, Storage, and Distribution Management Reconfiguration</td>
<td>Vol 1: Part 2 - Supply and Storage Section</td>
<td>S&amp;S - 13</td>
</tr>
<tr>
<td><strong>Fort Belvoir</strong></td>
<td>Co-locate Extramural Research Program Managers</td>
<td>Vol 1: Part 2 - Technical Section</td>
<td>Tech - 5</td>
</tr>
<tr>
<td></td>
<td>Co-locate Military Department Investigation Agencies with DoD Counterintelligence and Security Agency</td>
<td>Vol 1: Part 2 - Headquarters and Support Activities Section</td>
<td>H&amp;SA - 8</td>
</tr>
<tr>
<td></td>
<td>Co-locate Miscellaneous Army Leased Locations</td>
<td>Vol 1: Part 2 - Headquarters and Support Activities Section</td>
<td>H&amp;SA - 10</td>
</tr>
<tr>
<td></td>
<td>Co-locate Missile and Space Defense Agencies</td>
<td>Vol 1: Part 2 - Headquarters and Support Activities Section</td>
<td>H&amp;SA - 15</td>
</tr>
<tr>
<td></td>
<td>Consolidate Media Organizations into a New Agency for Media and Publications</td>
<td>Vol 1: Part 2 - Headquarters and Support Activities Section</td>
<td>H&amp;SA - 30</td>
</tr>
<tr>
<td></td>
<td>Create an Air Integrated Weapons &amp; Armaments Research, Development and Acquisition, Test and Evaluation Center</td>
<td>Vol 1: Part 2 - Technical Section</td>
<td>Tech - 18</td>
</tr>
<tr>
<td></td>
<td>Depot Level Reparable Procurement Management Consolidation</td>
<td>Vol 1: Part 2 - Supply and Storage Section</td>
<td>S&amp;S - 7</td>
</tr>
<tr>
<td>Fort Monmouth, NJ</td>
<td></td>
<td>Vol 1: Part 2 - Army Section</td>
<td>USA - 11</td>
</tr>
<tr>
<td>Joint Centers of Excellence For Chemical, Biological, and Medical Research and Development and Acquisition</td>
<td></td>
<td>Vol 1: Part 2 - Medical Section</td>
<td>Med - 15</td>
</tr>
<tr>
<td>Prime Power to Fort Leonard Wood, MO</td>
<td></td>
<td>Vol 1: Part 2 - Education &amp; Training Section</td>
<td>E&amp;T - 13</td>
</tr>
<tr>
<td>Relocate Army Headquarters and Field Operating Agencies</td>
<td></td>
<td>Vol 1: Part 2 - Headquarters and Support Activities Section</td>
<td>H&amp;SA - 46</td>
</tr>
<tr>
<td>Walter Reed National Military Medical Center, Bethesda, MD</td>
<td></td>
<td>Vol 1: Part 2 - Medical Section</td>
<td>Med - 4</td>
</tr>
<tr>
<td>Installations:</td>
<td>Recommendations Impacting Installation</td>
<td>Report Location</td>
<td>Page</td>
</tr>
<tr>
<td>---------------</td>
<td>----------------------------------------</td>
<td>----------------</td>
<td>------</td>
</tr>
<tr>
<td><strong>Fort Eustis</strong></td>
<td>Aviation Logistics School</td>
<td>Vol 1: Part 2 - Education &amp; Training Section</td>
<td>E&amp;T - 5</td>
</tr>
<tr>
<td></td>
<td>Combat Service Support Center</td>
<td>Vol 1: Part 2 - Education &amp; Training Section</td>
<td>E&amp;T - 6</td>
</tr>
<tr>
<td></td>
<td>Consolidate Transportation Command Components</td>
<td>Vol 1: Part 2 - Headquarters and Support Activities Section</td>
<td>H&amp;SA - 31</td>
</tr>
<tr>
<td></td>
<td>Convert Inpatient Services to Clinics</td>
<td>Vol 1: Part 2 - Medical Section</td>
<td>Med - 12</td>
</tr>
<tr>
<td></td>
<td>Create Joint Mobilization Sites</td>
<td>Vol 1: Part 2 - Headquarters and Support Activities Section</td>
<td>H&amp;SA - 35</td>
</tr>
<tr>
<td></td>
<td>Fort McPherson, GA</td>
<td>Vol 1: Part 2 - Army Section</td>
<td>USA - 8</td>
</tr>
<tr>
<td></td>
<td>Fort Monroe, VA</td>
<td>Vol 1: Part 2 - Army Section</td>
<td>USA - 19</td>
</tr>
<tr>
<td></td>
<td>Joint Basing</td>
<td>Vol 1: Part 2 - Headquarters and Support Activities Section</td>
<td>H&amp;SA - 41</td>
</tr>
<tr>
<td><strong>Fort Lee</strong></td>
<td>Co-locate Miscellaneous OSD, Defense Agency, and Field Activity Leased Locations</td>
<td>Vol 1: Part 2 - Headquarters and Support Activities Section</td>
<td>H&amp;SA - 12</td>
</tr>
<tr>
<td></td>
<td>Combat Service Support Center</td>
<td>Vol 1: Part 2 - Education &amp; Training Section</td>
<td>E&amp;T - 6</td>
</tr>
<tr>
<td></td>
<td>Consolidate Defense Commissary Agency Eastern, Midwestern Regional, and Hopewell, VA, Offices</td>
<td>Vol 1: Part 2 - Headquarters and Support Activities Section</td>
<td>H&amp;SA - 26</td>
</tr>
<tr>
<td></td>
<td>Joint Center for Consolidated Transportation Management Training</td>
<td>Vol 1: Part 2 - Education &amp; Training Section</td>
<td>E&amp;T - 7</td>
</tr>
<tr>
<td></td>
<td>Joint Center of Excellence for Culinary Training</td>
<td>Vol 1: Part 2 - Education &amp; Training Section</td>
<td>E&amp;T - 8</td>
</tr>
<tr>
<td><strong>Fort Monroe</strong></td>
<td>Fort Monroe, VA</td>
<td>Vol 1: Part 2 - Army Section</td>
<td>USA - 19</td>
</tr>
<tr>
<td><strong>Headquarters Battalion, Headquarters Marine Corps, Henderson Hall</strong></td>
<td>Co-locate Miscellaneous Air Force Leased Locations and National Guard Headquarters Leased Locations</td>
<td>Vol 1: Part 2 - Headquarters and Support Activities Section</td>
<td>H&amp;SA - 3</td>
</tr>
<tr>
<td></td>
<td>Joint Basing</td>
<td>Vol 1: Part 2 - Headquarters and Support Activities Section</td>
<td>H&amp;SA - 41</td>
</tr>
<tr>
<td>Installations:</td>
<td>Recommendations Impacting Installation</td>
<td>Report Location</td>
<td>Page</td>
</tr>
<tr>
<td>---------------</td>
<td>----------------------------------------</td>
<td>-----------------</td>
<td>------</td>
</tr>
<tr>
<td><strong>Langley Air Force Base</strong></td>
<td>Air Force Logistics Support Centers</td>
<td>Vol 1: Part 2 - Air Force Section</td>
<td>USAF - 53</td>
</tr>
<tr>
<td></td>
<td>F100 Engine Centralized Intermediate Repair Facilities</td>
<td>Vol 1: Part 2 - Air Force Section</td>
<td>USAF - 55</td>
</tr>
<tr>
<td></td>
<td>Kulis Air Guard Station and Elmendorf Air Force Base, AK</td>
<td>Vol 1: Part 2 - Air Force Section</td>
<td>USAF - 7</td>
</tr>
<tr>
<td></td>
<td>Langley Air Force Base, VA</td>
<td>Vol 1: Part 2 - Air Force Section</td>
<td>USAF - 49</td>
</tr>
<tr>
<td></td>
<td>Niagara Falls Air Reserve Station, NY</td>
<td>Vol 1: Part 2 - Air Force Section</td>
<td>USAF - 33</td>
</tr>
<tr>
<td><strong>Langley Research Center</strong></td>
<td>Defense Research Service Led Laboratories</td>
<td>Vol 1: Part 2 - Technical Section</td>
<td>Tech - 22</td>
</tr>
<tr>
<td>Installations:</td>
<td>Recommendations Impacting Installation</td>
<td>Report Location</td>
<td>Page</td>
</tr>
<tr>
<td>---------------</td>
<td>----------------------------------------</td>
<td>----------------</td>
<td>------</td>
</tr>
<tr>
<td><strong>Leased Space - VA</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Co-locate Defense/Military Department Adjudication Activities</td>
<td>Vol 1: Part 2 - Headquarters and Support Activities Section</td>
<td>H&amp;SA - 5</td>
<td></td>
</tr>
<tr>
<td>Co-locate Extramural Research Program Managers</td>
<td>Vol 1: Part 2 - Technical Section</td>
<td>Tech - 5</td>
<td></td>
</tr>
<tr>
<td>Co-locate Military Department Investigation Agencies with DoD Counterintelligence and Security Agency</td>
<td>Vol 1: Part 2 - Headquarters and Support Activities Section</td>
<td>H&amp;SA - 8</td>
<td></td>
</tr>
<tr>
<td>Co-locate Miscellaneous Air Force Leased Locations and National Guard Headquarters Leased Locations</td>
<td>Vol 1: Part 2 - Headquarters and Support Activities Section</td>
<td>H&amp;SA - 3</td>
<td></td>
</tr>
<tr>
<td>Co-locate Miscellaneous Army Leased Locations</td>
<td>Vol 1: Part 2 - Headquarters and Support Activities Section</td>
<td>H&amp;SA - 10</td>
<td></td>
</tr>
<tr>
<td>Co-locate Missile and Space Defense Agencies</td>
<td>Vol 1: Part 2 - Headquarters and Support Activities Section</td>
<td>H&amp;SA - 15</td>
<td></td>
</tr>
<tr>
<td>Consolidate Army Test and Evaluation Command (ATEC) Headquarters</td>
<td>Vol 1: Part 2 - Headquarters and Support Activities Section</td>
<td>H&amp;SA - 18</td>
<td></td>
</tr>
<tr>
<td>Consolidate Civilian Personnel Offices (CPOs) within each Military Department and the Defense Agencies</td>
<td>Vol 1: Part 2 - Headquarters and Support Activities Section</td>
<td>H&amp;SA - 19</td>
<td></td>
</tr>
<tr>
<td>Consolidate Defense Commissary Agency Eastern, Midwestern Regional, and Hopewell, VA, Offices</td>
<td>Vol 1: Part 2 - Headquarters and Support Activities Section</td>
<td>H&amp;SA - 26</td>
<td></td>
</tr>
<tr>
<td>Consolidate Media Organizations into a New Agency for Media and Publications</td>
<td>Vol 1: Part 2 - Headquarters and Support Activities Section</td>
<td>H&amp;SA - 30</td>
<td></td>
</tr>
<tr>
<td>Consolidate Transportation Command Components</td>
<td>Vol 1: Part 2 - Headquarters and Support Activities Section</td>
<td>H&amp;SA - 31</td>
<td></td>
</tr>
<tr>
<td>Consolidate/Co-locate Active and Reserve Personnel &amp; Recruiting Centers for Army and Air Force</td>
<td>Vol 1: Part 2 - Headquarters and Support Activities Section</td>
<td>H&amp;SA - 33</td>
<td></td>
</tr>
<tr>
<td>Fort Monmouth, NJ</td>
<td>Vol 1: Part 2 - Army Section</td>
<td>USA - 11</td>
<td></td>
</tr>
<tr>
<td>Joint Centers of Excellence For Chemical, Biological, and Medical Research and Development and Acquisition</td>
<td>Vol 1: Part 2 - Medical Section</td>
<td>Med - 15</td>
<td></td>
</tr>
<tr>
<td>Relocate Army Headquarters and Field Operating Agencies</td>
<td>Vol 1: Part 2 - Headquarters and Support Activities Section</td>
<td>H&amp;SA - 46</td>
<td></td>
</tr>
<tr>
<td>Relocate Miscellaneous Department of Navy Leased Locations</td>
<td>Vol 1: Part 2 - Headquarters and Support Activities Section</td>
<td>H&amp;SA - 49</td>
<td></td>
</tr>
</tbody>
</table>

**Marine Corps Base Quantico**

<table>
<thead>
<tr>
<th>Installations:</th>
<th>Recommendations Impacting Installation</th>
<th>Report Location</th>
<th>Page</th>
</tr>
</thead>
<tbody>
<tr>
<td>Co-locate Military Department Investigation Agencies with DoD Counterintelligence and Security Agency</td>
<td>Vol 1: Part 2 - Headquarters and Support Activities Section</td>
<td>H&amp;SA - 8</td>
<td></td>
</tr>
<tr>
<td>Consolidate Correctional Facilities into Joint Regional Correctional Facilities</td>
<td>Vol 1: Part 2 - Headquarters and Support Activities Section</td>
<td>H&amp;SA - 22</td>
<td></td>
</tr>
<tr>
<td>Installations:</td>
<td>Recommendations Impacting Installation</td>
<td>Report Location</td>
<td>Page</td>
</tr>
<tr>
<td>---------------</td>
<td>----------------------------------------</td>
<td>-----------------</td>
<td>------</td>
</tr>
<tr>
<td><strong>Nacval Surface Warfare Center Dahlgren</strong></td>
<td>Consolidate Maritime C4ISR Research, Development and Acquisition, Test and Evaluation</td>
<td>Vol 1: Part 2 - Technical Section</td>
<td>Tech - 9</td>
</tr>
<tr>
<td></td>
<td>Create a Naval Integrated Weapons &amp; Armaments Research, Development and Acquisition, Test and Evaluation Center</td>
<td>Vol 1: Part 2 - Technical Section</td>
<td>Tech - 15</td>
</tr>
<tr>
<td></td>
<td>Create an Integrated Weapons &amp; Armaments Specialty Site for Guns and Ammunition</td>
<td>Vol 1: Part 2 - Technical Section</td>
<td>Tech - 19</td>
</tr>
<tr>
<td></td>
<td>Joint Centers of Excellence for Chemical, Biological, and Medical Research and Development and Acquisition</td>
<td>Vol 1: Part 2 - Medical Section</td>
<td>Med - 15</td>
</tr>
<tr>
<td><strong>Naval Air Station Oceana</strong></td>
<td>Fleet Readiness Centers</td>
<td>Vol 1: Part 2 - Industrial Section</td>
<td>Ind - 19</td>
</tr>
<tr>
<td></td>
<td>Joint Strike Fighter Initial Joint Training Site</td>
<td>Vol 1: Part 2 - Education &amp; Training Section</td>
<td>E&amp;T - 10</td>
</tr>
<tr>
<td><strong>Naval Amphibious Base Little Creek</strong></td>
<td>Consolidate Maritime C4ISR Research, Development and Acquisition, Test and Evaluation</td>
<td>Vol 1: Part 2 - Technical Section</td>
<td>Tech - 9</td>
</tr>
<tr>
<td><strong>Naval Medical Center Portsmouth</strong></td>
<td>San Antonio Regional Medical Center, TX</td>
<td>Vol 1: Part 2 - Medical Section</td>
<td>Med - 10</td>
</tr>
<tr>
<td></td>
<td>Submarine Base New London, CT</td>
<td>Vol 1: Part 2 - Navy Section</td>
<td>DoN - 10</td>
</tr>
<tr>
<td><strong>Naval Shipyard Norfolk</strong></td>
<td>Engineering Field Division/Activity</td>
<td>Vol 1: Part 2 - Navy Section</td>
<td>DoN - 28</td>
</tr>
<tr>
<td></td>
<td>Naval Shipyard Detachments</td>
<td>Vol 1: Part 2 - Industrial Section</td>
<td>Ind - 26</td>
</tr>
<tr>
<td></td>
<td>Naval Shipyard Portsmouth, Kittery, ME</td>
<td>Vol 1: Part 2 - Navy Section</td>
<td>DoN - 23</td>
</tr>
<tr>
<td></td>
<td>Ship Intermediate Maintenance Activity Norfolk, VA</td>
<td>Vol 1: Part 2 - Industrial Section</td>
<td>Ind - 18</td>
</tr>
<tr>
<td></td>
<td>Submarine Base New London, CT</td>
<td>Vol 1: Part 2 - Navy Section</td>
<td>DoN - 10</td>
</tr>
<tr>
<td>Installations:</td>
<td>Recommendations Impacting Installation</td>
<td>Report Location</td>
<td>Page</td>
</tr>
<tr>
<td>---------------</td>
<td>----------------------------------------</td>
<td>----------------</td>
<td>------</td>
</tr>
<tr>
<td>Naval Station Norfolk</td>
<td>Commodity Management Privatization</td>
<td>Vol 1: Part 2 - Supply and Storage Section</td>
<td>S&amp;S - 5</td>
</tr>
<tr>
<td></td>
<td>Consolidate Correctional Facilities into Joint Regional Correctional Facilities</td>
<td>Vol 1: Part 2 - Headquarters and Support Activities Section</td>
<td>H&amp;SA - 22</td>
</tr>
<tr>
<td></td>
<td>Consolidate Maritime C4ISR Research, Development and Acquisition, Test and Evaluation</td>
<td>Vol 1: Part 2 - Technical Section</td>
<td>Tech - 9</td>
</tr>
<tr>
<td></td>
<td>Defense Finance and Accounting Service</td>
<td>Vol 1: Part 2 - Headquarters and Support Activities Section</td>
<td>H&amp;SA - 37</td>
</tr>
<tr>
<td></td>
<td>Engineering Field Division/Activity</td>
<td>Vol 1: Part 2 - Navy Section</td>
<td>DoN - 28</td>
</tr>
<tr>
<td></td>
<td>Fleet Readiness Centers</td>
<td>Vol 1: Part 2 - Industrial Section</td>
<td>Ind - 19</td>
</tr>
<tr>
<td></td>
<td>Naval Station Ingleside, TX, and Naval Air Station Corpus Christi, TX</td>
<td>Vol 1: Part 2 - Navy Section</td>
<td>DoN - 26</td>
</tr>
<tr>
<td></td>
<td>Naval Station Newport, RI</td>
<td>Vol 1: Part 2 - Navy Section</td>
<td>DoN - 25</td>
</tr>
<tr>
<td></td>
<td>Navy Reserve Readiness Commands</td>
<td>Vol 1: Part 2 - Navy Section</td>
<td>DoN - 44</td>
</tr>
<tr>
<td></td>
<td>Ship Intermediate Maintenance Activity Norfolk, VA</td>
<td>Vol 1: Part 2 - Industrial Section</td>
<td>Ind - 18</td>
</tr>
<tr>
<td></td>
<td>Submarine Base New London, CT</td>
<td>Vol 1: Part 2 - Navy Section</td>
<td>DoN - 10</td>
</tr>
<tr>
<td></td>
<td>Supply, Storage, and Distribution Management Reconfiguration</td>
<td>Vol 1: Part 2 - Supply and Storage Section</td>
<td>S&amp;S - 13</td>
</tr>
<tr>
<td>Naval Support Activity Norfolk</td>
<td>Consolidate Correctional Facilities into Joint Regional Correctional Facilities</td>
<td>Vol 1: Part 2 - Headquarters and Support Activities Section</td>
<td>H&amp;SA - 22</td>
</tr>
<tr>
<td></td>
<td>Engineering Field Division/Activity</td>
<td>Vol 1: Part 2 - Navy Section</td>
<td>DoN - 28</td>
</tr>
<tr>
<td></td>
<td>Naval Support Activity New Orleans, LA</td>
<td>Vol 1: Part 2 - Navy Section</td>
<td>DoN - 15</td>
</tr>
<tr>
<td>Naval Weapons Station Yorktown</td>
<td>Consolidate Maritime C4ISR Research, Development and Acquisition, Test and Evaluation</td>
<td>Vol 1: Part 2 - Technical Section</td>
<td>Tech - 9</td>
</tr>
<tr>
<td></td>
<td>Create a Naval Integrated Weapons &amp; Armaments Research, Development and Acquisition, Test and Evaluation Center</td>
<td>Vol 1: Part 2 - Technical Section</td>
<td>Tech - 15</td>
</tr>
<tr>
<td>Richmond International Airport Air Guard Station</td>
<td>Richmond Air Guard Station, VA, and Des Moines International Airport Air Guard Station, IA</td>
<td>Vol 1: Part 2 - Air Force Section</td>
<td>USAF - 50</td>
</tr>
<tr>
<td>USMC Direct Reporting Program Manager Advanced Amphibious Assault</td>
<td>Consolidate Ground Vehicle Development &amp; Acquisition in a Joint Center</td>
<td>Vol 1: Part 2 - Technical Section</td>
<td>Tech - 7</td>
</tr>
<tr>
<td>Washington</td>
<td>1LT Richard H. Walker U.S. Army Reserve Center</td>
<td>Vol 1: Part 2 - Army Section</td>
<td>USA - 97</td>
</tr>
</tbody>
</table>

A-52
<table>
<thead>
<tr>
<th>Installations</th>
<th>Recommendations Impacting Installation</th>
<th>Report Location</th>
<th>Page</th>
</tr>
</thead>
<tbody>
<tr>
<td>Army National Guard Reserve Center Everett</td>
<td>RC Transformation in Washington</td>
<td>Vol 1: Part 2 - Army Section</td>
<td>USA - 97</td>
</tr>
<tr>
<td>Fort Lewis</td>
<td>Consolidate Correctional Facilities into Joint Regional Correctional Facilities</td>
<td>Vol 1: Part 2 - Headquarters and Support Activities Section</td>
<td>H&amp;SA - 22</td>
</tr>
<tr>
<td></td>
<td>McChord Air Force Base, WA</td>
<td>Vol 1: Part 2 - Medical Section</td>
<td>Med - 9</td>
</tr>
<tr>
<td></td>
<td>USAR Command and Control – Northwest</td>
<td>Vol 1: Part 2 - Army Section</td>
<td>USA - 112</td>
</tr>
<tr>
<td>Human Resources Support Center Northwest</td>
<td>Consolidate Civilian Personnel Offices (CPOs) within each Military Department and the Defense Agencies</td>
<td>Vol 1: Part 2 - Headquarters and Support Activities Section</td>
<td>H&amp;SA - 19</td>
</tr>
<tr>
<td>McChord Air Force Base</td>
<td>Joint Basing</td>
<td>Vol 1: Part 2 - Headquarters and Support Activities Section</td>
<td>H&amp;SA - 41</td>
</tr>
<tr>
<td></td>
<td>McChord Air Force Base, WA</td>
<td>Vol 1: Part 2 - Medical Section</td>
<td>Med - 9</td>
</tr>
<tr>
<td></td>
<td>Portland International Airport Air Guard Station, OR</td>
<td>Vol 1: Part 2 - Air Force Section</td>
<td>USAF - 41</td>
</tr>
<tr>
<td>Naval Air Station Whidbey Island</td>
<td>Fleet Readiness Centers</td>
<td>Vol 1: Part 2 - Industrial Section</td>
<td>Ind - 19</td>
</tr>
<tr>
<td>Naval Station Bremerton</td>
<td>Commodity Management Privatization</td>
<td>Vol 1: Part 2 - Supply and Storage Section</td>
<td>S&amp;S - 5</td>
</tr>
<tr>
<td></td>
<td>Naval Shipyard Detachments</td>
<td>Vol 1: Part 2 - Industrial Section</td>
<td>Ind - 26</td>
</tr>
<tr>
<td></td>
<td>Naval Shipyard Portsmouth, Kittery, ME</td>
<td>Vol 1: Part 2 - Navy Section</td>
<td>DoN - 23</td>
</tr>
<tr>
<td></td>
<td>Supply, Storage, and Distribution Management Reconfiguration</td>
<td>Vol 1: Part 2 - Supply and Storage Section</td>
<td>S&amp;S - 13</td>
</tr>
<tr>
<td>Navy-Marine Corps Reserve Center Tacoma</td>
<td>Navy Reserve Centers</td>
<td>Vol 1: Part 2 - Navy Section</td>
<td>DoN - 37</td>
</tr>
<tr>
<td>Submarine Base Bangor</td>
<td>Consolidate Correctional Facilities into Joint Regional Correctional Facilities</td>
<td>Vol 1: Part 2 - Headquarters and Support Activities Section</td>
<td>H&amp;SA - 22</td>
</tr>
<tr>
<td>U.S. Army Reserve Center Fort Lawton</td>
<td>USAR Command and Control – Northwest</td>
<td>Vol 1: Part 2 - Army Section</td>
<td>USA - 112</td>
</tr>
<tr>
<td>Vancouver Barracks</td>
<td>USAR Command and Control – Northwest</td>
<td>Vol 1: Part 2 - Army Section</td>
<td>USA - 112</td>
</tr>
</tbody>
</table>
## Installations: Recommendations Impacting Installation

### West Virginia

<table>
<thead>
<tr>
<th>Installation</th>
<th>Recommendations</th>
<th>Report Location</th>
<th>Page</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Army National Guard Reserve Center Fairmont</strong></td>
<td>RC Transformation in West Virginia</td>
<td>Vol 1: Part 2 - Army Section</td>
<td>USA - 99</td>
</tr>
<tr>
<td><strong>Bias U.S. Army Reserve Center, Huntington</strong></td>
<td>RC Transformation in West Virginia</td>
<td>Vol 1: Part 2 - Army Section</td>
<td>USA - 99</td>
</tr>
<tr>
<td><strong>Eastern West Virginia Regional Airport Sheppard Field Air Guard Station</strong></td>
<td>Pope Air Force Base, NC, Pittsburgh International Airport Air Reserve Station, PA, and Yeager Air Guard Station, WV</td>
<td>Vol 1: Part 2 - Air Force Section</td>
<td>USAF - 35</td>
</tr>
<tr>
<td><strong>Ewvra Sheppard Air Guard Station</strong></td>
<td>Pope Air Force Base, NC, Pittsburgh International Airport Air Reserve Station, PA, and Yeager Air Guard Station, WV</td>
<td>Vol 1: Part 2 - Air Force Section</td>
<td>USAF - 35</td>
</tr>
<tr>
<td><strong>Navy-Marine Corps Reserve Center Moundsville</strong></td>
<td>Navy and Marine Corps Reserve Centers</td>
<td>Vol 1: Part 2 - Navy Section</td>
<td>DoN - 29</td>
</tr>
<tr>
<td><strong>Yeager Airport Air Guard Station</strong></td>
<td>Pope Air Force Base, NC, Pittsburgh International Airport Air Reserve Station, PA, and Yeager Air Guard Station, WV</td>
<td>Vol 1: Part 2 - Air Force Section</td>
<td>USAF - 35</td>
</tr>
</tbody>
</table>

### Wisconsin

<table>
<thead>
<tr>
<th>Installation</th>
<th>Recommendations</th>
<th>Report Location</th>
<th>Page</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Armed Forces Reserve Center Madison</strong></td>
<td>Navy and Marine Corps Reserve Centers</td>
<td>Vol 1: Part 2 - Navy Section</td>
<td>DoN - 29</td>
</tr>
<tr>
<td><strong>Dane County Regional Airport</strong></td>
<td>Cannon Air Force Base, NM</td>
<td>Vol 1: Part 2 - Air Force Section</td>
<td>USAF - 32</td>
</tr>
<tr>
<td></td>
<td>Capital Air Guard Station, IL and Hulman Regional Airport Air Guard Station, IN</td>
<td>Vol 1: Part 2 - Air Force Section</td>
<td>USAF - 20</td>
</tr>
<tr>
<td><strong>Fort McCoy</strong></td>
<td>Maneuver Training</td>
<td>Vol 1: Part 2 - Army Section</td>
<td>USA - 20</td>
</tr>
<tr>
<td></td>
<td>USAR Command and Control – Northwest</td>
<td>Vol 1: Part 2 - Army Section</td>
<td>USA - 112</td>
</tr>
<tr>
<td><strong>Gen Mitchell International Airport Air Reserve Station</strong></td>
<td>General Mitchell Air Reserve Station, WI</td>
<td>Vol 1: Part 2 - Air Force Section</td>
<td>USAF - 52</td>
</tr>
<tr>
<td></td>
<td>Key Field Air Guard Station, MS</td>
<td>Vol 1: Part 2 - Air Force Section</td>
<td>USAF - 28</td>
</tr>
<tr>
<td><strong>Navy Reserve Center La Crosse</strong></td>
<td>Navy and Marine Corps Reserve Centers</td>
<td>Vol 1: Part 2 - Navy Section</td>
<td>DoN - 29</td>
</tr>
<tr>
<td><strong>Navy-Marine Corps Reserve Center Madison</strong></td>
<td>Navy and Marine Corps Reserve Centers</td>
<td>Vol 1: Part 2 - Navy Section</td>
<td>DoN - 29</td>
</tr>
<tr>
<td>Installations:</td>
<td>Recommendations Impacting Installation</td>
<td>Report Location</td>
<td>Page</td>
</tr>
<tr>
<td>-----------------------------------</td>
<td>----------------------------------------</td>
<td>------------------------------------------</td>
<td>------------</td>
</tr>
<tr>
<td>O'Connell U.S. Army Reserve Center</td>
<td>RC Transformation in Wisconsin</td>
<td>Vol 1: Part 2 - Army Section</td>
<td>USA - 102</td>
</tr>
<tr>
<td>Olson U.S. Army Reserve Center, Madison</td>
<td>RC Transformation in Wisconsin</td>
<td>Vol 1: Part 2 - Army Section</td>
<td>USA - 102</td>
</tr>
<tr>
<td><strong>Wyoming</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Army Aviation Support Facility Cheyenne</td>
<td>RC Transformation in Wyoming</td>
<td>Vol 1: Part 2 - Army Section</td>
<td>USA - 103</td>
</tr>
<tr>
<td>Army National Guard Reserve Center Thermopolis</td>
<td>RC Transformation in Wyoming</td>
<td>Vol 1: Part 2 - Army Section</td>
<td>USA - 103</td>
</tr>
<tr>
<td>Cheyenne Airport Air Guard Station</td>
<td>Boise Air Terminal Air Guard Station, ID</td>
<td>Vol 1: Part 2 - Air Force Section</td>
<td>USAF - 17</td>
</tr>
</tbody>
</table>
Appendix B
BRAC 2005 Closure and Realignment Impacts by Economic Area

Note

The listing of installations in this appendix does not include BRAC actions for where there are no (zero) net job changes. In a limited number of cases, the impact of National Guard or Reserve facility job changes were aggregated with those of the closest active military installation, or of a nearby National Guard or Reserve facility.

Definitions

**Economic Area** is the economic region of influence assigned to each installation for BRAC 2005. Details on the assignment of installations to economic areas can be found in the description of the activities of Joint Process Action Team 6.

**Installation** is the common name of the installation. In a limited number of cases, the impact of National Guard or Reserve facility job changes were aggregated with those of the closest active military installation, or of a nearby guard or reserve facility.

**Action** is the BRAC 2005 action for the installation, such as close, realign, or gain.

**Out Mil** is the number of military personnel authorizations that are either eliminated or re-located from the installation to a new location outside of their current economic area. Relocations within the same economic area do not constitute a BRAC economic impact.

**Out Civ** is the number of civilian personnel authorizations that are either eliminated or re-located from the installation to a new location outside of their current economic area. Relocations within the same economic area do not constitute a BRAC economic impact.

**In Mil** is the number of military personnel authorizations relocating into the installation from another economic area.

**In Civ** is the number of civilian personnel authorizations relocating into the installation from another economic area.

**Net Gain/(Loss) Mil** is the net change in the number of military personnel authorizations by installation.
Net Gain/(Loss) Civ is the net change in the number of civilian personnel authorizations by installation.

Net Mission Contractors is the change in the number non-government employees who perform one or more of the military missions on the installation, and whose work tasks are virtually identical to government civilian employees or military personnel, expressed in full time equivalents.

Indirect Changes is the sum of estimated indirect and induced job changes in the community associated with the change in Total Direct Jobs. Indirect job changes are the net addition or loss of local non-government jobs supporting installation material, service, and infrastructure needs, such as a local motor pool parts distributors or base operations support (BOS) contractors. Induced job changes are the net addition or loss of local non-government jobs in industries that provide goods or services to the households of direct or indirect installation employees. Examples include local grocery stores, retail stores, and restaurants.

Total Job Changes is the sum of the Total Direct and Indirect Changes entries.

Economic Area Employment is employment in the economic area for calendar year 2002, which was the most recent official employment data available from the Department of Commerce’s Bureau of Economic Analysis (BEA) at the time of the development of the BRAC 2005 Economic Impact Tool.

Changes as a Percent of Employment is the result of dividing Total Job Changes by Economic Area Employment.
<table>
<thead>
<tr>
<th>Economic Area Installation</th>
<th>Action</th>
<th>Out Mil</th>
<th>In Mil</th>
<th>Net Gain/(Loss) Mil</th>
<th>Net Mission Contractor</th>
<th>Total Direct</th>
<th>Indirect Changes</th>
<th>Total Job Changes</th>
<th>Economic Area Employment</th>
<th>Changes as Percent of Employment</th>
</tr>
</thead>
<tbody>
<tr>
<td>Abilene, TX Metropolitan Statistical Area</td>
<td>Gain</td>
<td>(1,615)</td>
<td>1,925</td>
<td>310</td>
<td>0</td>
<td>374</td>
<td>358</td>
<td>732</td>
<td>92,846</td>
<td>0.8%</td>
</tr>
<tr>
<td>Dyess Air Force Base</td>
<td></td>
<td>(65)</td>
<td>129</td>
<td>64</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Total</td>
<td></td>
<td>(1,615)</td>
<td>1,925</td>
<td>310</td>
<td>0</td>
<td>374</td>
<td>358</td>
<td>732</td>
<td>92,846</td>
<td>0.8%</td>
</tr>
<tr>
<td>Aguadilla-Isabela-San Sebastian, PR Metropolitan Statistical Area</td>
<td>Realign</td>
<td>(10)</td>
<td>0</td>
<td>(10)</td>
<td>0</td>
<td>(10)</td>
<td>(5)</td>
<td>(15)</td>
<td>80,981</td>
<td>0.0%</td>
</tr>
<tr>
<td>Aguadilla-Ramey U.S. Army Reserve Center/BMA-126</td>
<td></td>
<td>0</td>
<td>0</td>
<td>0</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Total</td>
<td></td>
<td>(10)</td>
<td>0</td>
<td>(10)</td>
<td>0</td>
<td>(10)</td>
<td>(5)</td>
<td>(15)</td>
<td>80,981</td>
<td>0.0%</td>
</tr>
<tr>
<td>Akron, OH Metropolitan Statistical Area</td>
<td>Close</td>
<td>(26)</td>
<td>0</td>
<td>(26)</td>
<td>0</td>
<td>(26)</td>
<td>(10)</td>
<td>(36)</td>
<td>398,976</td>
<td>0.0%</td>
</tr>
<tr>
<td>Navy-Marine Corps Reserve Center Akron</td>
<td>Gain</td>
<td>0</td>
<td>0</td>
<td>37</td>
<td>0</td>
<td>37</td>
<td>14</td>
<td>51</td>
<td>398,976</td>
<td>0.0%</td>
</tr>
<tr>
<td>Armed Forces Reserve Center Akron</td>
<td></td>
<td>0</td>
<td>0</td>
<td>37</td>
<td>0</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Total</td>
<td></td>
<td>(26)</td>
<td>0</td>
<td>(26)</td>
<td>0</td>
<td>(26)</td>
<td>(10)</td>
<td>(36)</td>
<td>398,976</td>
<td>0.0%</td>
</tr>
<tr>
<td>Alamogordo, NM Micropolitan Statistical Area</td>
<td>Realign</td>
<td>(17)</td>
<td>0</td>
<td>(17)</td>
<td>0</td>
<td>(17)</td>
<td>(11)</td>
<td>(28)</td>
<td>27,515</td>
<td>-0.1%</td>
</tr>
<tr>
<td>Holloman Air Force Base</td>
<td></td>
<td>0</td>
<td>0</td>
<td>11</td>
<td>0</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Total</td>
<td></td>
<td>(17)</td>
<td>0</td>
<td>(17)</td>
<td>0</td>
<td>(17)</td>
<td>(11)</td>
<td>(28)</td>
<td>27,515</td>
<td>-0.1%</td>
</tr>
<tr>
<td>Albany, GA Metropolitan Statistical Area</td>
<td>Gain</td>
<td>(2)</td>
<td>1</td>
<td>151</td>
<td>0</td>
<td>150</td>
<td>119</td>
<td>269</td>
<td>79,160</td>
<td>0.3%</td>
</tr>
<tr>
<td>Marine Corps Logistics Base Albany</td>
<td></td>
<td>(42)</td>
<td>193</td>
<td>(1)</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Total</td>
<td></td>
<td>(2)</td>
<td>193</td>
<td>(1)</td>
<td>151</td>
<td>0</td>
<td>150</td>
<td>119</td>
<td>269</td>
<td>79,160</td>
</tr>
<tr>
<td>Albany-Schenectady-Troy, NY Metropolitan Statistical Area</td>
<td>Realign</td>
<td>(10)</td>
<td>0</td>
<td>(10)</td>
<td>0</td>
<td>(10)</td>
<td>(19)</td>
<td>(38)</td>
<td>529,819</td>
<td>0.0%</td>
</tr>
<tr>
<td>Schenectady County Air Guard Station</td>
<td></td>
<td>(9)</td>
<td>0</td>
<td>(9)</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Total</td>
<td></td>
<td>(10)</td>
<td>0</td>
<td>(10)</td>
<td>0</td>
<td>(10)</td>
<td>(19)</td>
<td>(38)</td>
<td>529,819</td>
<td>0.0%</td>
</tr>
</tbody>
</table>

This list does not include locations where no changes in military or civilian jobs are affected.
Military figures include student load changes.
### Economic Area

<table>
<thead>
<tr>
<th>Economic Area Installation</th>
<th>Action</th>
<th>Out</th>
<th>In</th>
<th>Net Gain/(Loss)</th>
<th>Net Mission Contractor</th>
<th>Total Job Changes</th>
<th>Economic Area Employment</th>
<th>Changes as Percent of Employment</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Albemarle, NC Micropolitan Statistical Area</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Niven U.S. Army Reserve Center</td>
<td>Close</td>
<td>(34)</td>
<td>0</td>
<td>0 (34) 5</td>
<td>(34) 5</td>
<td>(29) (13) (42)</td>
<td>26,102</td>
<td>-0.2%</td>
</tr>
<tr>
<td>Albermarle</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Albuquerque, NM Metropolitan Statistical Area</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Jenkins Armed Forces Reserve Center</td>
<td>Close</td>
<td>(35)</td>
<td>(1)</td>
<td>0 (35) 0</td>
<td>(35) 0</td>
<td>(36) (29) (65)</td>
<td>454,397</td>
<td>0.0%</td>
</tr>
<tr>
<td>Kirtland Air Force Base</td>
<td>Gain</td>
<td>(7)</td>
<td>0</td>
<td>37 176</td>
<td>30 176</td>
<td>206 206 412</td>
<td>454,397</td>
<td>0.1%</td>
</tr>
<tr>
<td><strong>Allentown-Bethlehem-Easton, PA-NJ Metropolitan Statistical Area</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Navy-Marine Corps Reserve Center</td>
<td>Gain</td>
<td>0</td>
<td>0</td>
<td>8 0</td>
<td>8 0</td>
<td>8 3 11</td>
<td>396,091</td>
<td>0.0%</td>
</tr>
<tr>
<td>Lehigh</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Altus, OK Micropolitan Statistical Area</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Altus Air Force Base</td>
<td>Realign</td>
<td>(16)</td>
<td>0</td>
<td>0 (16) 0</td>
<td>(16) 0</td>
<td>(16) (10) (26)</td>
<td>16,463</td>
<td>-0.2%</td>
</tr>
<tr>
<td><strong>Anchorage, AK Metropolitan Statistical Area</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Kulis Air Guard Station</td>
<td>Close</td>
<td>(218)</td>
<td>(241)</td>
<td>0 (218) 0</td>
<td>(218) 0</td>
<td>(459) (377) (836)</td>
<td>211,967</td>
<td>-0.4%</td>
</tr>
<tr>
<td>Elmendorf Air Force Base</td>
<td>Realign</td>
<td>(1,499)</td>
<td>(65)</td>
<td>397 233</td>
<td>(1,102) 168</td>
<td>(934) (643) (1,577)</td>
<td>211,967</td>
<td>-0.7%</td>
</tr>
<tr>
<td>Fort Richardson</td>
<td>Realign</td>
<td>(86)</td>
<td>(199)</td>
<td>0 0</td>
<td>(86) (199)</td>
<td>(286) (244) (530)</td>
<td>211,967</td>
<td>-0.3%</td>
</tr>
<tr>
<td><strong>Anniston-Oxford, AL Metropolitan Statistical Area</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Anniston Army Depot</td>
<td>Gain</td>
<td>0</td>
<td>(87)</td>
<td>0 1,121</td>
<td>0 1,034</td>
<td>1,034 766 1,800</td>
<td>60,648</td>
<td>3.0%</td>
</tr>
</tbody>
</table>

This list does not include locations where no changes in military or civilian jobs are affected.

Military figures include student load changes.
<table>
<thead>
<tr>
<th>Economic Area Installation</th>
<th>Action</th>
<th>Out</th>
<th>In</th>
<th>Net Gain/(Loss)</th>
<th>Net Mission Contractor</th>
<th>Total</th>
<th>Indirect Changes</th>
<th>Total Job Changes</th>
<th>Economic Area Employment</th>
<th>Changes as Percent of Employment</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td>Mil</td>
<td>Civ</td>
<td>Mil</td>
<td>Civ</td>
<td></td>
<td>Direct</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Aroostook County, ME</td>
<td>Defense Finance and Accounting</td>
<td>Close</td>
<td>Service, Limestone</td>
<td>0  (241)</td>
<td>0 0</td>
<td>0 (241)</td>
<td>0 (241)</td>
<td>0 (241)</td>
<td>(149)</td>
<td>(390)</td>
</tr>
<tr>
<td></td>
<td>Total</td>
<td>0  (241)</td>
<td>0 0</td>
<td>0  (241)</td>
<td>0 (241)</td>
<td>0 (241)</td>
<td>(149)</td>
<td>(390)</td>
<td>41,134</td>
<td>-0.9%</td>
</tr>
<tr>
<td>Asheville, NC Metropolitan Statistical Area</td>
<td>Navy Reserve Center Asheville</td>
<td>Close</td>
<td>0 0</td>
<td>0 0</td>
<td>0 (7)</td>
<td>0 (7)</td>
<td>0 (7)</td>
<td>0 (7)</td>
<td>217,211</td>
<td>0.0%</td>
</tr>
<tr>
<td></td>
<td>Total</td>
<td>0 0</td>
<td>0 0</td>
<td>0 (7)</td>
<td>0 (7)</td>
<td>0 (7)</td>
<td>0 (7)</td>
<td>217,211</td>
<td>0.0%</td>
<td></td>
</tr>
<tr>
<td>Athens-Clarke County, GA Metropolitan Statistical Area</td>
<td>Naval Supply Corps School Athens</td>
<td>Close</td>
<td>(393)</td>
<td>(108)</td>
<td>4 0</td>
<td>(389)</td>
<td>(108)</td>
<td>(16)</td>
<td>(513)</td>
<td>(317)</td>
</tr>
<tr>
<td></td>
<td>Total</td>
<td>(393)</td>
<td>(108)</td>
<td>4 0</td>
<td>(389)</td>
<td>(108)</td>
<td>(16)</td>
<td>(513)</td>
<td>(317)</td>
<td>(830)</td>
</tr>
<tr>
<td>Atlanta-Sandy Springs-Marietta, GA Metropolitan Statistical Area</td>
<td>Fort Gillem</td>
<td>Close</td>
<td>(517)</td>
<td>(570)</td>
<td>6 0</td>
<td>(511)</td>
<td>(570)</td>
<td>0</td>
<td>(1,081)</td>
<td>(734)</td>
</tr>
<tr>
<td></td>
<td>Fort McPherson Close</td>
<td>(2,260)</td>
<td>(1,881)</td>
<td>0 0</td>
<td>(2,260)</td>
<td>(1,881)</td>
<td>0</td>
<td>(4,141)</td>
<td>(2,705)</td>
<td>(6,846)</td>
</tr>
<tr>
<td></td>
<td>Naval Air Station Atlanta Close</td>
<td>(1,274)</td>
<td>(156)</td>
<td>0 0</td>
<td>(1,274)</td>
<td>(156)</td>
<td>(68)</td>
<td>(1,498)</td>
<td>(807)</td>
<td>(2,305)</td>
</tr>
<tr>
<td></td>
<td>Peachtree Leases Atlanta Close</td>
<td>(65)</td>
<td>(97)</td>
<td>0 0</td>
<td>(65)</td>
<td>(97)</td>
<td>0</td>
<td>(162)</td>
<td>(114)</td>
<td>(276)</td>
</tr>
<tr>
<td></td>
<td>Dobbins Air Reserve Base Gain</td>
<td>0 0</td>
<td>73 45</td>
<td>73 45</td>
<td>(4,116)</td>
<td>(2,704)</td>
<td>(4,037)</td>
<td>(2,659)</td>
<td>(68)</td>
<td>(6,764)</td>
</tr>
<tr>
<td></td>
<td>Total</td>
<td>(4,116)</td>
<td>(2,704)</td>
<td>79 45</td>
<td>(4,037)</td>
<td>(2,659)</td>
<td>(68)</td>
<td>(6,764)</td>
<td>(4,286)</td>
<td>(11,050)</td>
</tr>
<tr>
<td>Atlantic City, NJ Metropolitan Statistical Area</td>
<td>Atlantic City International Airport Gain Air Guard Station</td>
<td>(3)</td>
<td>(53)</td>
<td>62 263</td>
<td>59 210</td>
<td>0</td>
<td>269</td>
<td>207</td>
<td>476</td>
<td>175,797</td>
</tr>
<tr>
<td></td>
<td>Total</td>
<td>(3)</td>
<td>(53)</td>
<td>62 263</td>
<td>59 210</td>
<td>0</td>
<td>269</td>
<td>207</td>
<td>476</td>
<td>175,797</td>
</tr>
<tr>
<td>Bakersfield, CA Metropolitan Statistical Area</td>
<td>Edwards Air Force Base Gain</td>
<td>(14)</td>
<td>0</td>
<td>23 42</td>
<td>9 42</td>
<td>0</td>
<td>51</td>
<td>62</td>
<td>113</td>
<td>325,440</td>
</tr>
<tr>
<td></td>
<td>Naval Air Weapons Station China Gain Lake</td>
<td>(44)</td>
<td>(14)</td>
<td>198 2,329</td>
<td>154 2,315</td>
<td>0</td>
<td>2,469</td>
<td>3,129</td>
<td>5,598</td>
<td>325,440</td>
</tr>
<tr>
<td></td>
<td>Total</td>
<td>(58)</td>
<td>(14)</td>
<td>221 2,371</td>
<td>163 2,357</td>
<td>0</td>
<td>2,520</td>
<td>3,191</td>
<td>5,711</td>
<td>325,440</td>
</tr>
</tbody>
</table>

This list does not include locations where no changes in military or civilian jobs are affected.

Military figures include student load changes.
<table>
<thead>
<tr>
<th>Economic Area Installation</th>
<th>Action</th>
<th>Out Mil</th>
<th>Out Civ</th>
<th>In Mil</th>
<th>In Civ</th>
<th>Net Gain/(Loss) Mil</th>
<th>Net Gain/(Loss) Civ</th>
<th>Net Mission Contractor</th>
<th>Total Direct</th>
<th>Indirect Changes</th>
<th>Total Job Changes</th>
<th>Economic Area Employment</th>
<th>Changes as Percent of Employment</th>
</tr>
</thead>
<tbody>
<tr>
<td>Baltimore-Towson, MD Metropolitan Statistical Area</td>
<td>Leased Space - MD</td>
<td>Close/Realign</td>
<td>(3)</td>
<td>(121)</td>
<td>0</td>
<td>0</td>
<td>(3)</td>
<td>(121)</td>
<td>0</td>
<td>(124)</td>
<td>(118)</td>
<td>(242)</td>
<td>1,568,140</td>
</tr>
<tr>
<td></td>
<td>Aberdeen Proving Ground</td>
<td>Gain</td>
<td>(3,862)</td>
<td>(290)</td>
<td>451</td>
<td>5,661</td>
<td>(3,411)</td>
<td>5,371</td>
<td>216</td>
<td>2,176</td>
<td>2,814</td>
<td>4,990</td>
<td>1,568,140</td>
</tr>
<tr>
<td></td>
<td>Fort Meade</td>
<td>Gain</td>
<td>(2)</td>
<td>0</td>
<td>684</td>
<td>2,915</td>
<td>682</td>
<td>2,915</td>
<td>1,764</td>
<td>5,361</td>
<td>4,875</td>
<td>10,236</td>
<td>1,568,140</td>
</tr>
<tr>
<td></td>
<td>Martin State Airport Air Guard Station</td>
<td>Realign</td>
<td>(17)</td>
<td>(106)</td>
<td>0</td>
<td>0</td>
<td>(17)</td>
<td>(106)</td>
<td>0</td>
<td>(123)</td>
<td>(114)</td>
<td>(237)</td>
<td>1,568,140</td>
</tr>
<tr>
<td></td>
<td>Naval Station Annapolis</td>
<td>Realign</td>
<td>0</td>
<td>(13)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(13)</td>
<td>0</td>
<td>(13)</td>
<td>(12)</td>
<td>(25)</td>
<td>1,568,140</td>
</tr>
<tr>
<td></td>
<td>Total</td>
<td></td>
<td>(3,884)</td>
<td>(530)</td>
<td>1,135</td>
<td>3,576</td>
<td>(2,749)</td>
<td>8,046</td>
<td>1,980</td>
<td>7,277</td>
<td>7,445</td>
<td>14,722</td>
<td>1,568,140</td>
</tr>
<tr>
<td>Bangor, ME Metropolitan Statistical Area</td>
<td>Naval Reserve Center, Bangor</td>
<td>Close</td>
<td>(7)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(7)</td>
<td>0</td>
<td>0</td>
<td>(7)</td>
<td>(2)</td>
<td>(9)</td>
<td>92,291</td>
</tr>
<tr>
<td></td>
<td>Bangor International Airport Air Guard Station</td>
<td>Gain</td>
<td>0</td>
<td>0</td>
<td>45</td>
<td>195</td>
<td>45</td>
<td>195</td>
<td>0</td>
<td>240</td>
<td>173</td>
<td>413</td>
<td>92,291</td>
</tr>
<tr>
<td></td>
<td>Total</td>
<td></td>
<td>(7)</td>
<td>0</td>
<td>45</td>
<td>195</td>
<td>38</td>
<td>195</td>
<td>0</td>
<td>233</td>
<td>171</td>
<td>404</td>
<td>92,291</td>
</tr>
<tr>
<td>Barnstable Town, MA Metropolitan Statistical Area</td>
<td>Otis Air Guard Base</td>
<td>Close</td>
<td>(62)</td>
<td>(443)</td>
<td>0</td>
<td>0</td>
<td>(62)</td>
<td>(443)</td>
<td>0</td>
<td>(505)</td>
<td>(322)</td>
<td>(827)</td>
<td>137,499</td>
</tr>
<tr>
<td></td>
<td>Total</td>
<td></td>
<td>(62)</td>
<td>(443)</td>
<td>0</td>
<td>0</td>
<td>(62)</td>
<td>(443)</td>
<td>0</td>
<td>(505)</td>
<td>(322)</td>
<td>(827)</td>
<td>137,499</td>
</tr>
<tr>
<td>Baton Rouge, LA Metropolitan Statistical Area</td>
<td>Baton Rouge Army National Guard Reserve Center</td>
<td>Close</td>
<td>(128)</td>
<td>0</td>
<td>11</td>
<td>0</td>
<td>(117)</td>
<td>0</td>
<td>0</td>
<td>(117)</td>
<td>(57)</td>
<td>(174)</td>
<td>411,691</td>
</tr>
<tr>
<td></td>
<td>Navy-Marine Corps Reserve Center Baton Rouge</td>
<td>Close</td>
<td>(18)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(18)</td>
<td>0</td>
<td>0</td>
<td>(18)</td>
<td>(8)</td>
<td>(26)</td>
<td>411,691</td>
</tr>
<tr>
<td></td>
<td>Roberts U.S. Army Reserve Center, Baton Rouge</td>
<td>Close</td>
<td>(30)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(30)</td>
<td>0</td>
<td>0</td>
<td>(30)</td>
<td>(14)</td>
<td>(44)</td>
<td>411,691</td>
</tr>
<tr>
<td></td>
<td>Total</td>
<td></td>
<td>(176)</td>
<td>0</td>
<td>11</td>
<td>0</td>
<td>(165)</td>
<td>0</td>
<td>0</td>
<td>(165)</td>
<td>(79)</td>
<td>(244)</td>
<td>411,691</td>
</tr>
<tr>
<td>Battle Creek, MI Metropolitan Statistical Area</td>
<td>W. K. Kellogg Airport Air Guard Station</td>
<td>Close</td>
<td>(68)</td>
<td>(206)</td>
<td>0</td>
<td>0</td>
<td>(68)</td>
<td>(206)</td>
<td>0</td>
<td>(274)</td>
<td>(166)</td>
<td>(440)</td>
<td>74,652</td>
</tr>
<tr>
<td></td>
<td>Total</td>
<td></td>
<td>(68)</td>
<td>(206)</td>
<td>0</td>
<td>0</td>
<td>(68)</td>
<td>(206)</td>
<td>0</td>
<td>(274)</td>
<td>(166)</td>
<td>(440)</td>
<td>74,652</td>
</tr>
</tbody>
</table>

This list does not include locations where no changes in military or civilian jobs are affected.
Military figures include student load changes.
<table>
<thead>
<tr>
<th>Economic Area Installation</th>
<th>Action</th>
<th>Out Mil</th>
<th>Out Civ</th>
<th>In Mil</th>
<th>In Civ</th>
<th>Net Gain/(Loss) Mil</th>
<th>Net Gain/(Loss) Civ</th>
<th>Net Mission Contractor</th>
<th>Total Direct</th>
<th>Indirect Changes</th>
<th>Total Job Changes</th>
<th>Economic Area Employment</th>
<th>Changes as Percent of Employment</th>
</tr>
</thead>
<tbody>
<tr>
<td>Beaumont-Port Arthur, TX Metropolitan Statistical Area</td>
<td>Navy Reserve Center Orange, TX Close</td>
<td>(11)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(11)</td>
<td>0</td>
<td>0</td>
<td>(11)</td>
<td>(6)</td>
<td>(17)</td>
<td>193,048</td>
<td>0.0%</td>
</tr>
<tr>
<td>Bethesda-Frederick-Gaithersburg, MD Metropolitan Division</td>
<td>PFC Flair U.S. Army Reserve Center, Frederick Close</td>
<td>(20)</td>
<td>(2)</td>
<td>0</td>
<td>0</td>
<td>(20)</td>
<td>(2)</td>
<td>0</td>
<td>(22)</td>
<td>(15)</td>
<td>(37)</td>
<td>727,010</td>
<td>0.0%</td>
</tr>
<tr>
<td></td>
<td>Fort Detrick Gain</td>
<td>0</td>
<td>0</td>
<td>76</td>
<td>43</td>
<td>76</td>
<td>43</td>
<td>(15)</td>
<td>104</td>
<td>81</td>
<td>185</td>
<td>727,010</td>
<td>0.0%</td>
</tr>
<tr>
<td></td>
<td>National Naval Medical Center Bethesda Gain</td>
<td>0</td>
<td>0</td>
<td>982</td>
<td>936</td>
<td>982</td>
<td>936</td>
<td>(29)</td>
<td>1,889</td>
<td>1,529</td>
<td>3,418</td>
<td>727,010</td>
<td>0.5%</td>
</tr>
<tr>
<td></td>
<td>Naval Surface Weapons Station Carderock Gain</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>6</td>
<td>0</td>
<td>6</td>
<td>0</td>
<td>6</td>
<td>5</td>
<td>11</td>
<td>727,010</td>
<td>0.0%</td>
</tr>
<tr>
<td></td>
<td>Army Research Laboratory, Adelphi Realign</td>
<td>0</td>
<td>(43)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(43)</td>
<td>0</td>
<td>(43)</td>
<td>(39)</td>
<td>(82)</td>
<td>727,010</td>
<td>0.0%</td>
</tr>
<tr>
<td></td>
<td>I-270 Corridor Realign</td>
<td>(16)</td>
<td>(35)</td>
<td>0</td>
<td>0</td>
<td>(16)</td>
<td>(35)</td>
<td>0</td>
<td>(51)</td>
<td>(38)</td>
<td>(89)</td>
<td>727,010</td>
<td>0.0%</td>
</tr>
<tr>
<td></td>
<td>Total</td>
<td>(36)</td>
<td>(80)</td>
<td>1,058</td>
<td>985</td>
<td>1,022</td>
<td>905</td>
<td>(44)</td>
<td>1,883</td>
<td>1,523</td>
<td>3,406</td>
<td>727,010</td>
<td>0.5%</td>
</tr>
<tr>
<td>Birmingham-Hoover, AL Metropolitan Statistical Area</td>
<td>Fort Hanna Army National Guard Close Reserve Center Birmingham</td>
<td>(28)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(28)</td>
<td>0</td>
<td>0</td>
<td>(28)</td>
<td>(12)</td>
<td>(40)</td>
<td>622,605</td>
<td>0.0%</td>
</tr>
<tr>
<td></td>
<td>Birmingham Armed Forces Reserve Center Realign</td>
<td>(146)</td>
<td>(159)</td>
<td>0</td>
<td>0</td>
<td>(146)</td>
<td>(159)</td>
<td>0</td>
<td>(305)</td>
<td>(193)</td>
<td>(498)</td>
<td>622,605</td>
<td>-0.1%</td>
</tr>
<tr>
<td></td>
<td>Birmingham International Airport Air Guard Station Realign</td>
<td>(66)</td>
<td>(117)</td>
<td>0</td>
<td>0</td>
<td>(66)</td>
<td>(117)</td>
<td>0</td>
<td>(183)</td>
<td>(124)</td>
<td>(307)</td>
<td>622,605</td>
<td>0.0%</td>
</tr>
<tr>
<td></td>
<td>Total</td>
<td>(240)</td>
<td>(276)</td>
<td>0</td>
<td>0</td>
<td>(240)</td>
<td>(276)</td>
<td>0</td>
<td>(516)</td>
<td>(329)</td>
<td>(845)</td>
<td>622,605</td>
<td>-0.1%</td>
</tr>
<tr>
<td>Bloomsburg-Berwick, PA Micropolitan Statistical Area</td>
<td>U.S. Army Reserve Center Bloomsburg Close</td>
<td>(20)</td>
<td>(2)</td>
<td>0</td>
<td>0</td>
<td>(20)</td>
<td>(2)</td>
<td>0</td>
<td>(22)</td>
<td>(12)</td>
<td>(34)</td>
<td>49,836</td>
<td>-0.1%</td>
</tr>
<tr>
<td></td>
<td>Total</td>
<td>(20)</td>
<td>(2)</td>
<td>0</td>
<td>0</td>
<td>(20)</td>
<td>(2)</td>
<td>0</td>
<td>(22)</td>
<td>(12)</td>
<td>(34)</td>
<td>49,836</td>
<td>-0.1%</td>
</tr>
<tr>
<td>Boise City-Nampa, ID Metropolitan Statistical Area</td>
<td>Boise Air Terminal Air Guard Station Realign</td>
<td>(22)</td>
<td>(62)</td>
<td>0</td>
<td>1</td>
<td>(22)</td>
<td>(61)</td>
<td>0</td>
<td>(83)</td>
<td>(73)</td>
<td>(156)</td>
<td>314,811</td>
<td>0.0%</td>
</tr>
<tr>
<td></td>
<td>Total</td>
<td>(22)</td>
<td>(62)</td>
<td>0</td>
<td>1</td>
<td>(22)</td>
<td>(61)</td>
<td>0</td>
<td>(83)</td>
<td>(73)</td>
<td>(156)</td>
<td>314,811</td>
<td>0.0%</td>
</tr>
</tbody>
</table>

This list does not include locations where no changes in military or civilian jobs are affected. Military figures include student load changes.
<table>
<thead>
<tr>
<th>Economic Area Installation</th>
<th>Action</th>
<th>Out Mil</th>
<th>Out Civ</th>
<th>In Mil</th>
<th>In Civ</th>
<th>Net Gain/(Loss) Mil</th>
<th>Net Gain/(Loss) Civ</th>
<th>Net Mission Contractor</th>
<th>Total Direct</th>
<th>Indirect Changes</th>
<th>Total Job Changes</th>
<th>Economic Area Employment</th>
<th>Changes as Percent of Employment</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Boston-Quincy, MA Metropolitan Division</strong></td>
<td>Naval Shipyard Puget Sound-Boston Detachment</td>
<td>Realign</td>
<td>0 (108)</td>
<td>0</td>
<td>0</td>
<td>0 (108)</td>
<td>0</td>
<td>(108)</td>
<td>0 (108)</td>
<td>(105)</td>
<td>(213)</td>
<td>1,343,997</td>
<td>0.0%</td>
</tr>
<tr>
<td><strong>Bremerton-Silverdale, WA Metropolitan Statistical Area</strong></td>
<td>Human Resources Support Center Northwest</td>
<td>Gain</td>
<td>0</td>
<td>0</td>
<td>23</td>
<td>0</td>
<td>23</td>
<td>0</td>
<td>23</td>
<td>24</td>
<td>47</td>
<td>119,170</td>
<td>0.0%</td>
</tr>
<tr>
<td>Naval Station Bremerton</td>
<td>Gain</td>
<td>0</td>
<td>0</td>
<td>1,401</td>
<td>0</td>
<td>1,401</td>
<td>0</td>
<td>1,401</td>
<td>1,475</td>
<td>2,876</td>
<td>119,170</td>
<td>2.4%</td>
<td></td>
</tr>
<tr>
<td>Submarine Base Bangor</td>
<td>Realign</td>
<td>0</td>
<td>(1)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(1)</td>
<td>0</td>
<td>(1)</td>
<td>(1)</td>
<td>(2)</td>
<td>119,170</td>
<td>0.0%</td>
</tr>
<tr>
<td><strong>Bridgeport-Stamford-Norwalk, CT Metropolitan Statistical Area</strong></td>
<td>Turner U.S. Army Reserve Center, Fairfield</td>
<td>Close</td>
<td>(13)</td>
<td>(4)</td>
<td>0</td>
<td>0</td>
<td>(13)</td>
<td>(4)</td>
<td>0</td>
<td>(17)</td>
<td>(10)</td>
<td>(27)</td>
<td>578,009</td>
</tr>
<tr>
<td><strong>Buffalo-Niagara Falls, NY Metropolitan Statistical Area</strong></td>
<td>Army National Guard Reserve Center Niagara Falls</td>
<td>Close</td>
<td>(1)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(1)</td>
<td>0</td>
<td>0</td>
<td>(1)</td>
<td>0</td>
<td>(1)</td>
<td>643,318</td>
</tr>
<tr>
<td>Navy Recruiting District</td>
<td>Close</td>
<td>(25)</td>
<td>(6)</td>
<td>0</td>
<td>0</td>
<td>(25)</td>
<td>(6)</td>
<td>0</td>
<td>(37)</td>
<td>(16)</td>
<td>(53)</td>
<td>643,318</td>
<td>0.0%</td>
</tr>
<tr>
<td>Niagara Falls International Airport</td>
<td>Close</td>
<td>(115)</td>
<td>(527)</td>
<td>0</td>
<td>0</td>
<td>(115)</td>
<td>(527)</td>
<td>0</td>
<td>(642)</td>
<td>(430)</td>
<td>(1,072)</td>
<td>643,318</td>
<td>-0.2%</td>
</tr>
<tr>
<td><strong>Burlington-South Burlington, VT Metropolitan Statistical Area</strong></td>
<td>Burlington International Airport Air Guard Station</td>
<td>0</td>
<td>0</td>
<td>3</td>
<td>53</td>
<td>3</td>
<td>53</td>
<td>0</td>
<td>56</td>
<td>39</td>
<td>95</td>
<td>145,790</td>
<td>0.1%</td>
</tr>
</tbody>
</table>

This list does not include locations where no changes in military or civilian jobs are affected.

Military figures include student load changes.
<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Cambridge-Newton-Framingham, MA Metropolitan Division</td>
<td>Malony U.S. Army Reserve Center Close</td>
<td>(100)</td>
<td>(55)</td>
<td>0</td>
<td>0</td>
<td>(100)</td>
<td>(55)</td>
<td>0</td>
<td>(155)</td>
<td>(87)</td>
<td>(242)</td>
<td>1,054,892</td>
<td>0.0%</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Hanscom Air Force Base Gain</td>
<td>(47)</td>
<td>(223)</td>
<td>0</td>
<td>0</td>
<td>499</td>
<td>605</td>
<td>0</td>
<td>1,104</td>
<td>662</td>
<td>1,766</td>
<td>1,054,892</td>
<td>0.2%</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Natick Soldier Systems Center Realign</td>
<td>0</td>
<td>19</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(19)</td>
<td>0</td>
<td>(19)</td>
<td>(12)</td>
<td>(31)</td>
<td>1,054,892</td>
<td>0.0%</td>
<td></td>
</tr>
<tr>
<td>Total</td>
<td></td>
<td>(147)</td>
<td>(297)</td>
<td>546</td>
<td>828</td>
<td>399</td>
<td>531</td>
<td>0</td>
<td>930</td>
<td>563</td>
<td>1,493</td>
<td>1,054,892</td>
<td>0.1%</td>
<td></td>
</tr>
<tr>
<td>Camden, NJ Metropolitan Division</td>
<td>SFC Nelson V. Brittin U.S. Army Reserve Center Close</td>
<td>(34)</td>
<td>1</td>
<td>0</td>
<td>0</td>
<td>(34)</td>
<td>(1)</td>
<td>0</td>
<td>(35)</td>
<td>(29)</td>
<td>(64)</td>
<td>619,919</td>
<td>0.0%</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Fort Dix Gain</td>
<td>0</td>
<td>0</td>
<td>209</td>
<td>144</td>
<td>209</td>
<td>144</td>
<td>0</td>
<td>353</td>
<td>326</td>
<td>679</td>
<td>619,919</td>
<td>0.1%</td>
<td></td>
</tr>
<tr>
<td></td>
<td>McGuire Air Force Base Gain</td>
<td>0</td>
<td>0</td>
<td>498</td>
<td>37</td>
<td>498</td>
<td>37</td>
<td>0</td>
<td>535</td>
<td>450</td>
<td>985</td>
<td>619,919</td>
<td>0.2%</td>
<td></td>
</tr>
<tr>
<td>Total</td>
<td></td>
<td>(34)</td>
<td>1</td>
<td>707</td>
<td>181</td>
<td>673</td>
<td>180</td>
<td>0</td>
<td>853</td>
<td>747</td>
<td>1,600</td>
<td>619,919</td>
<td>0.3%</td>
<td></td>
</tr>
<tr>
<td>Cape Girardeau-Jackson, MO-IL Micropolitan Statistical Area</td>
<td>Navy Reserve Center Cape Girardeau Close</td>
<td>(7)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(7)</td>
<td>0</td>
<td>0</td>
<td>(7)</td>
<td>(1)</td>
<td>(8)</td>
<td>59,473</td>
<td>0.0%</td>
<td></td>
</tr>
<tr>
<td>Carbondale, IL Micropolitan Statistical Area</td>
<td>Armed Forces Reserve Center Carbondale Close</td>
<td>(32)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(32)</td>
<td>0</td>
<td>0</td>
<td>(32)</td>
<td>(17)</td>
<td>(49)</td>
<td>38,275</td>
<td>-0.1%</td>
<td></td>
</tr>
<tr>
<td>Cedar Rapids, IA Metropolitan Statistical Area</td>
<td>Navy Reserve Center Cedar Rapids Close</td>
<td>(7)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(7)</td>
<td>0</td>
<td>0</td>
<td>(7)</td>
<td>(2)</td>
<td>(9)</td>
<td>162,044</td>
<td>0.0%</td>
<td></td>
</tr>
<tr>
<td>Chambersburg, PA Micropolitan Statistical Area</td>
<td>Letterkenny Army Depot Gain</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>409</td>
<td>0</td>
<td>409</td>
<td>0</td>
<td>409</td>
<td>223</td>
<td>632</td>
<td>65,783</td>
<td>1.0%</td>
<td></td>
</tr>
</tbody>
</table>

This list does not include locations where no changes in military or civilian jobs are affected.
Military figures include student load changes.
<table>
<thead>
<tr>
<th>Economic Area</th>
<th>Action Installation</th>
<th>Out (Mil, Civ)</th>
<th>In (Mil, Civ)</th>
<th>Net Gain/(Loss) (Mil, Civ)</th>
<th>Net Mission Contractor</th>
<th>Total Direct</th>
<th>Indirect Changes</th>
<th>Total Job Changes</th>
<th>Economic Area Employment</th>
<th>Changes as Percent of Employment</th>
</tr>
</thead>
<tbody>
<tr>
<td>Charleston, WV Metropolitan Statistical Area</td>
<td>Yeager Airport Air Guard Station Realign</td>
<td>(27, 129)</td>
<td>0, 0</td>
<td>(27, 129)</td>
<td>0</td>
<td>(156)</td>
<td>(89)</td>
<td>(245)</td>
<td>176,245</td>
<td>-0.1%</td>
</tr>
<tr>
<td></td>
<td>Total</td>
<td>(27, 129)</td>
<td>0, 0</td>
<td>(27, 129)</td>
<td>0</td>
<td>(156)</td>
<td>(89)</td>
<td>(245)</td>
<td>176,245</td>
<td>-0.1%</td>
</tr>
<tr>
<td>Charleston-North Charleston, SC Metropolitan Statistical Area</td>
<td>Defense Finance and Accounting Service, Charleston Close</td>
<td>0 (368)</td>
<td>0, 0</td>
<td>0 (368)</td>
<td>0</td>
<td>(368)</td>
<td>(607)</td>
<td>(975)</td>
<td>331,580</td>
<td>-0.3%</td>
</tr>
<tr>
<td></td>
<td>South Naval Facilities Engineering Command Close</td>
<td>(6, 492)</td>
<td>0, 0</td>
<td>(6, 492)</td>
<td>(45)</td>
<td>(543)</td>
<td>(890)</td>
<td>(1,433)</td>
<td>331,580</td>
<td>-0.4%</td>
</tr>
<tr>
<td></td>
<td>Naval Weapons Station Charleston Realign</td>
<td>(170, 149)</td>
<td>45, 24</td>
<td>(125, 125)</td>
<td>0</td>
<td>(250)</td>
<td>(379)</td>
<td>(629)</td>
<td>331,580</td>
<td>-0.2%</td>
</tr>
<tr>
<td></td>
<td>Total</td>
<td>(176, 1,009)</td>
<td>45, 24</td>
<td>(131, 985)</td>
<td>(45)</td>
<td>(1,161)</td>
<td>(1,876)</td>
<td>(3,037)</td>
<td>331,580</td>
<td>-0.9%</td>
</tr>
<tr>
<td>Charlotte-Gastonia-Concord, NC-SC Metropolitan Statistical Area</td>
<td>Charlotte/Douglas International Airport Gain</td>
<td>0, 0</td>
<td>6, 0</td>
<td>6, 0</td>
<td>0</td>
<td>6</td>
<td>2</td>
<td>8</td>
<td>936,991</td>
<td>0.0%</td>
</tr>
<tr>
<td></td>
<td>Total</td>
<td>0, 0</td>
<td>6, 0</td>
<td>6, 0</td>
<td>0</td>
<td>6</td>
<td>2</td>
<td>8</td>
<td>936,991</td>
<td>0.0%</td>
</tr>
<tr>
<td>Cheyenne, WY Metropolitan Statistical Area</td>
<td>Army Aviation Support Facility Cheyenne Close</td>
<td>(23)</td>
<td>0, 0</td>
<td>(23)</td>
<td>0</td>
<td>(23)</td>
<td>(10)</td>
<td>(33)</td>
<td>55,849</td>
<td>-0.1%</td>
</tr>
<tr>
<td></td>
<td>Cheyenne Airport Air Guard Station Gain</td>
<td>0, 0</td>
<td>21, 58</td>
<td>21, 58</td>
<td>0</td>
<td>79</td>
<td>48</td>
<td>127</td>
<td>55,849</td>
<td>0.2%</td>
</tr>
<tr>
<td></td>
<td>Total</td>
<td>(23)</td>
<td>0, 21, 58</td>
<td>(2) 58</td>
<td>0</td>
<td>56</td>
<td>38</td>
<td>94</td>
<td>55,849</td>
<td>0.2%</td>
</tr>
<tr>
<td>Chicago-Naperville-Joliet, IL Metropolitan Division</td>
<td>Navy Reserve Center Forest Park Close</td>
<td>(15)</td>
<td>0, 0</td>
<td>(15)</td>
<td>0</td>
<td>(15)</td>
<td>(4)</td>
<td>(19)</td>
<td>4,607,077</td>
<td>0.0%</td>
</tr>
<tr>
<td></td>
<td>Total</td>
<td>(15)</td>
<td>0, 0</td>
<td>(15)</td>
<td>0</td>
<td>(15)</td>
<td>(4)</td>
<td>(19)</td>
<td>4,607,077</td>
<td>0.0%</td>
</tr>
<tr>
<td>Clarksville, TN-KY Metropolitan Statistical Area</td>
<td>Fort Campbell Realign</td>
<td>(433)</td>
<td>0, 73, 9</td>
<td>(360) 9</td>
<td>0</td>
<td>(351)</td>
<td>(252)</td>
<td>(603)</td>
<td>128,456</td>
<td>-0.5%</td>
</tr>
<tr>
<td></td>
<td>Total</td>
<td>(433)</td>
<td>0, 73, 9</td>
<td>(360) 9</td>
<td>0</td>
<td>(351)</td>
<td>(252)</td>
<td>(603)</td>
<td>128,456</td>
<td>-0.5%</td>
</tr>
</tbody>
</table>

This list does not include locations where no changes in military or civilian jobs are affected.
Military figures include student load changes.
<table>
<thead>
<tr>
<th>Economic Area Installation</th>
<th>Action</th>
<th>Out</th>
<th>In</th>
<th>Net Gain/(Loss)</th>
<th>Net Mission Contractor</th>
<th>Total Direct</th>
<th>Indirect Changes</th>
<th>Total Job Changes</th>
<th>Economic Area Employment</th>
<th>Changes as Percent of Employment</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td>Mil</td>
<td>Civ</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Cleveland-Elyria-Mentor, OH Metropolitan Statistical Area</td>
<td>Navy-Marine Corps Reserve Center Cleveland</td>
<td>Close</td>
<td>(24)</td>
<td>(1)</td>
<td>0</td>
<td>0</td>
<td>(24)</td>
<td>(1)</td>
<td>0</td>
<td>(25)</td>
</tr>
<tr>
<td></td>
<td>Defense Finance and Accounting Service, Cleveland</td>
<td>Realign</td>
<td>(15)</td>
<td>(1,013)</td>
<td>0</td>
<td>0</td>
<td>(15)</td>
<td>(1,013)</td>
<td>0</td>
<td>(1,028)</td>
</tr>
<tr>
<td>Total</td>
<td></td>
<td>(39)</td>
<td>(1,014)</td>
<td>0</td>
<td>0</td>
<td>(39)</td>
<td>(1,014)</td>
<td>0</td>
<td>(1,053)</td>
<td>(855)</td>
</tr>
<tr>
<td>Clovis, NM Micropolitan Statistical Area</td>
<td>Cannon Air Force Base</td>
<td>Close</td>
<td>(2,385)</td>
<td>(384)</td>
<td>0</td>
<td>0</td>
<td>(2,385)</td>
<td>(384)</td>
<td>0</td>
<td>(55)</td>
</tr>
<tr>
<td>Total</td>
<td></td>
<td>(2,385)</td>
<td>(384)</td>
<td>0</td>
<td>0</td>
<td>(2,385)</td>
<td>(384)</td>
<td>0</td>
<td>(55)</td>
<td>(2,824)</td>
</tr>
<tr>
<td>Colorado Springs, CO Metropolitan Statistical Area</td>
<td>Leased Space - CO</td>
<td>Close/Realign</td>
<td>0</td>
<td>(11)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(11)</td>
<td>0</td>
<td>(11)</td>
</tr>
<tr>
<td></td>
<td>Fort Carson</td>
<td>Gain</td>
<td>0</td>
<td>0</td>
<td>4,178</td>
<td>199</td>
<td>4,178</td>
<td>199</td>
<td>0</td>
<td>4,377</td>
</tr>
<tr>
<td></td>
<td>Peterson Air Force Base</td>
<td>Gain</td>
<td>0</td>
<td>(27)</td>
<td>482</td>
<td>19</td>
<td>482</td>
<td>(8)</td>
<td>36</td>
<td>510</td>
</tr>
<tr>
<td></td>
<td>Schriever Air Force Base</td>
<td>Gain</td>
<td>0</td>
<td>0</td>
<td>44</td>
<td>51</td>
<td>44</td>
<td>51</td>
<td>0</td>
<td>95</td>
</tr>
<tr>
<td></td>
<td>United States Air Force Academy</td>
<td>Realign</td>
<td>(30)</td>
<td>(9)</td>
<td>0</td>
<td>0</td>
<td>(30)</td>
<td>(9)</td>
<td>1</td>
<td>(40)</td>
</tr>
<tr>
<td>Total</td>
<td></td>
<td>(30)</td>
<td>(47)</td>
<td>4,704</td>
<td>269</td>
<td>4,674</td>
<td>222</td>
<td>35</td>
<td>4,931</td>
<td>3,727</td>
</tr>
<tr>
<td>Columbia, SC Metropolitan Statistical Area</td>
<td>Fort Jackson</td>
<td>Gain</td>
<td>0</td>
<td>0</td>
<td>435</td>
<td>180</td>
<td>435</td>
<td>180</td>
<td>0</td>
<td>615</td>
</tr>
<tr>
<td></td>
<td>McEntire Air Guard Station</td>
<td>Gain</td>
<td>0</td>
<td>0</td>
<td>418</td>
<td>8</td>
<td>418</td>
<td>8</td>
<td>0</td>
<td>426</td>
</tr>
<tr>
<td>Total</td>
<td></td>
<td>0</td>
<td>0</td>
<td>853</td>
<td>188</td>
<td>853</td>
<td>188</td>
<td>0</td>
<td>1,041</td>
<td>628</td>
</tr>
<tr>
<td>Columbus, GA-AL Metropolitan Statistical Area</td>
<td>U.S. Army Reserve Center Columbus</td>
<td>Close</td>
<td>(9)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(9)</td>
<td>0</td>
<td>0</td>
<td>(9)</td>
</tr>
<tr>
<td></td>
<td>Fort Benning</td>
<td>Gain</td>
<td>(842)</td>
<td>(69)</td>
<td>10,063</td>
<td>687</td>
<td>9,221</td>
<td>618</td>
<td>0</td>
<td>9,839</td>
</tr>
<tr>
<td>Total</td>
<td></td>
<td>(851)</td>
<td>(69)</td>
<td>10,063</td>
<td>687</td>
<td>9,212</td>
<td>618</td>
<td>0</td>
<td>9,830</td>
<td>3,998</td>
</tr>
</tbody>
</table>

This list does not include locations where no changes in military or civilian jobs are affected.

Military figures include student load changes.
<table>
<thead>
<tr>
<th>Economic Area Installation</th>
<th>Action</th>
<th>Out Mil</th>
<th>Out Civ</th>
<th>In Mil</th>
<th>In Civ</th>
<th>Net Gain/(Loss) Mil</th>
<th>Net Gain/(Loss) Civ</th>
<th>Net Mission Contractor</th>
<th>Total Direct</th>
<th>Indirect Changes</th>
<th>Total Job Changes</th>
<th>Economic Area Employment</th>
<th>Changes as Percent of Employment</th>
</tr>
</thead>
<tbody>
<tr>
<td>Columbus, MS Micropolitan Statistical Area</td>
<td>Gain</td>
<td>0</td>
<td>0</td>
<td>104</td>
<td>3</td>
<td>104</td>
<td>3</td>
<td>0</td>
<td>107</td>
<td>70</td>
<td>177</td>
<td>34,053</td>
<td>0.5%</td>
</tr>
<tr>
<td>Total</td>
<td></td>
<td>0</td>
<td>0</td>
<td>104</td>
<td>3</td>
<td>104</td>
<td>3</td>
<td>0</td>
<td>107</td>
<td>70</td>
<td>177</td>
<td>34,053</td>
<td>0.5%</td>
</tr>
<tr>
<td>Columbus, NE Micropolitan Statistical Area</td>
<td>Close</td>
<td>(31)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(31)</td>
<td>0</td>
<td>0</td>
<td>(31)</td>
<td>(16)</td>
<td>(47)</td>
<td>22,545</td>
<td>-0.2%</td>
</tr>
<tr>
<td>Total</td>
<td></td>
<td>(31)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(31)</td>
<td>0</td>
<td>0</td>
<td>(31)</td>
<td>(16)</td>
<td>(47)</td>
<td>22,545</td>
<td>-0.2%</td>
</tr>
<tr>
<td>Columbus, OH Metropolitan Statistical Area</td>
<td>Close</td>
<td>(12)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(12)</td>
<td>0</td>
<td>0</td>
<td>(12)</td>
<td>(4)</td>
<td>(16)</td>
<td>1,122,033</td>
<td>0.0%</td>
</tr>
<tr>
<td>Army National Guard Reserve Center Westerville</td>
<td>Close</td>
<td>(25)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(25)</td>
<td>0</td>
<td>0</td>
<td>(25)</td>
<td>(9)</td>
<td>(34)</td>
<td>1,122,033</td>
<td>0.0%</td>
</tr>
<tr>
<td>U.S. Army Reserve Center Whitehall</td>
<td>Close/Realign</td>
<td>0</td>
<td>(187)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(187)</td>
<td>0</td>
<td>(187)</td>
<td>(153)</td>
<td>(340)</td>
<td>1,122,033</td>
<td>0.0%</td>
</tr>
<tr>
<td>Leased Space - OH</td>
<td></td>
<td>0</td>
<td>(187)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(187)</td>
<td>0</td>
<td>(187)</td>
<td>(153)</td>
<td>(340)</td>
<td>1,122,033</td>
<td>0.0%</td>
</tr>
<tr>
<td>Defense Supply Center Columbus</td>
<td>Gain</td>
<td>0</td>
<td>0</td>
<td>1</td>
<td>0</td>
<td>0</td>
<td>1</td>
<td>0</td>
<td>1</td>
<td>0</td>
<td>1</td>
<td>1,122,033</td>
<td>0.0%</td>
</tr>
<tr>
<td>Rickenbacker International Airport Air Guard Station</td>
<td>Gain</td>
<td>0</td>
<td>0</td>
<td>1</td>
<td>0</td>
<td>0</td>
<td>1</td>
<td>0</td>
<td>1</td>
<td>0</td>
<td>1</td>
<td>1,122,033</td>
<td>0.0%</td>
</tr>
<tr>
<td>Rickenbacker Army National Guard Bldg 943 Columbus</td>
<td>Realign</td>
<td>(4)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(4)</td>
<td>0</td>
<td>0</td>
<td>(4)</td>
<td>(1)</td>
<td>(5)</td>
<td>1,122,033</td>
<td>0.0%</td>
</tr>
<tr>
<td>Total</td>
<td></td>
<td>(43)</td>
<td>(1,147)</td>
<td>65</td>
<td>2,656</td>
<td>22</td>
<td>1,509</td>
<td>0</td>
<td>1,531</td>
<td>1,245</td>
<td>2,776</td>
<td>1,122,033</td>
<td>0.2%</td>
</tr>
<tr>
<td>Corpus Christi, TX Metropolitan Statistical Area</td>
<td>Close</td>
<td>(1,901)</td>
<td>(260)</td>
<td>0</td>
<td>0</td>
<td>(1,901)</td>
<td>(260)</td>
<td>(57)</td>
<td>(2,218)</td>
<td>(2,582)</td>
<td>(4,800)</td>
<td>221,376</td>
<td>-2.2%</td>
</tr>
<tr>
<td>Naval Station Ingleside</td>
<td>Close</td>
<td>(92)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(92)</td>
<td>0</td>
<td>(92)</td>
<td>(132)</td>
<td>(224)</td>
<td>221,376</td>
<td>-0.1%</td>
</tr>
<tr>
<td>Corpus Christi Army Depot</td>
<td>Realign</td>
<td>(926)</td>
<td>(89)</td>
<td>0</td>
<td>0</td>
<td>(926)</td>
<td>(89)</td>
<td>(10)</td>
<td>(1,025)</td>
<td>(1,183)</td>
<td>(2,208)</td>
<td>221,376</td>
<td>-1.0%</td>
</tr>
<tr>
<td>Naval Air Station Corpus Christi</td>
<td>Realign</td>
<td>(2,827)</td>
<td>(441)</td>
<td>0</td>
<td>0</td>
<td>(2,827)</td>
<td>(441)</td>
<td>(67)</td>
<td>(3,335)</td>
<td>(3,897)</td>
<td>(7,232)</td>
<td>221,376</td>
<td>-3.3%</td>
</tr>
<tr>
<td>Total</td>
<td></td>
<td>(2,827)</td>
<td>(441)</td>
<td>0</td>
<td>0</td>
<td>(2,827)</td>
<td>(441)</td>
<td>(67)</td>
<td>(3,335)</td>
<td>(3,897)</td>
<td>(7,232)</td>
<td>221,376</td>
<td>-3.3%</td>
</tr>
<tr>
<td>Dallas-Plano-Irving, TX Metropolitan Division</td>
<td>Close</td>
<td>(90)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(90)</td>
<td>0</td>
<td>0</td>
<td>(90)</td>
<td>(138)</td>
<td>(2,410,769)</td>
<td>2,410,769</td>
<td>0.0%</td>
</tr>
<tr>
<td>Army National Guard Reserve Center # 2 Dallas</td>
<td>Close</td>
<td>(47)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(47)</td>
<td>0</td>
<td>0</td>
<td>(47)</td>
<td>(72)</td>
<td>(2,410,769)</td>
<td>2,410,769</td>
<td>0.0%</td>
</tr>
<tr>
<td>Army National Guard Reserve Center California Crossing</td>
<td>Close</td>
<td>(137)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(137)</td>
<td>0</td>
<td>0</td>
<td>(137)</td>
<td>(210)</td>
<td>(2,410,769)</td>
<td>2,410,769</td>
<td>0.0%</td>
</tr>
<tr>
<td>Total</td>
<td></td>
<td>(137)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(137)</td>
<td>0</td>
<td>0</td>
<td>(137)</td>
<td>(73)</td>
<td>(2,410,769)</td>
<td>2,410,769</td>
<td>0.0%</td>
</tr>
</tbody>
</table>

This list does not include locations where no changes in military or civilian jobs are affected.
Military figures include student load changes.
<table>
<thead>
<tr>
<th>Economic Area Installation</th>
<th>Action</th>
<th>Out</th>
<th>In</th>
<th>Net Gain/(Loss)</th>
<th>Net Mission Contractor</th>
<th>Total Direct</th>
<th>Indirect Changes</th>
<th>Total Job Changes</th>
<th>Economic Area Employment</th>
<th>Changes as Percent of Employment</th>
</tr>
</thead>
<tbody>
<tr>
<td>Davenport-Moline-Rock Island, IA-IL Metropolitan Statistical Area</td>
<td>Realign</td>
<td>(3)</td>
<td>157</td>
<td>154 (1,417)</td>
<td>0 (1,263)</td>
<td>(1,171)</td>
<td>(2,434)</td>
<td>229,053</td>
<td>-1.1%</td>
<td></td>
</tr>
<tr>
<td>Total</td>
<td></td>
<td>(3)</td>
<td>157</td>
<td>154 (1,417)</td>
<td>0 (1,263)</td>
<td>(1,171)</td>
<td>(2,434)</td>
<td>229,053</td>
<td>-1.1%</td>
<td></td>
</tr>
<tr>
<td>Dayton, OH Metropolitan Statistical Area</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Defense Finance and Accounting Service, Dayton</td>
<td>Close</td>
<td>0</td>
<td>0</td>
<td>0 (230)</td>
<td>0 (230)</td>
<td>(194)</td>
<td>(424)</td>
<td>512,393</td>
<td>-0.1%</td>
<td></td>
</tr>
<tr>
<td>Wright Patterson Air Force Base Gain</td>
<td>Realign</td>
<td>(69)</td>
<td>658</td>
<td>589 (170)</td>
<td>75</td>
<td>494</td>
<td>376</td>
<td>870</td>
<td>512,393</td>
<td>0.2%</td>
</tr>
<tr>
<td>Glenn Research Center</td>
<td>Realign</td>
<td>0</td>
<td>0</td>
<td>0 (50)</td>
<td>0 (50)</td>
<td>(42)</td>
<td>(92)</td>
<td>512,393</td>
<td>0.0%</td>
<td></td>
</tr>
<tr>
<td>Total</td>
<td></td>
<td>(69)</td>
<td>658</td>
<td>589 (450)</td>
<td>75</td>
<td>214</td>
<td>140</td>
<td>354</td>
<td>512,393</td>
<td>0.1%</td>
</tr>
<tr>
<td>Del Rio, TX Micropolitan Statistical Area</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Laughlin Air Force Base</td>
<td>Gain</td>
<td>0</td>
<td>0</td>
<td>102 (80)</td>
<td>102</td>
<td>80</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Total</td>
<td></td>
<td>0</td>
<td>0</td>
<td>102 (80)</td>
<td>102</td>
<td>80</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Denver-Aurora, CO Metropolitan Statistical Area</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Buckley Air Force Base</td>
<td>Gain</td>
<td>0</td>
<td>0</td>
<td>13 (81)</td>
<td>13</td>
<td>94</td>
<td>78</td>
<td>172</td>
<td>1,545,580</td>
<td>0.0%</td>
</tr>
<tr>
<td>Air Reserve Personnel Center</td>
<td>Realign</td>
<td>(159)</td>
<td>57</td>
<td>(102) 53</td>
<td>(59) 108</td>
<td>(54) 162</td>
<td></td>
<td>1,545,580</td>
<td>0.0%</td>
<td></td>
</tr>
<tr>
<td>Total</td>
<td></td>
<td>(159)</td>
<td>70</td>
<td>1,581 (89)</td>
<td>(59) 14</td>
<td>24</td>
<td>10</td>
<td>1,545,580</td>
<td>0.0%</td>
<td></td>
</tr>
<tr>
<td>Des Moines, IA Metropolitan Statistical Area</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Des Moines International Airport Air Guard Station</td>
<td>Gain</td>
<td>(31)</td>
<td>54</td>
<td>23 24</td>
<td>0 47</td>
<td>27</td>
<td>74</td>
<td>362,215</td>
<td>0.0%</td>
<td></td>
</tr>
<tr>
<td>Armed Forces Reserve Center Camp Dodge</td>
<td>Realign</td>
<td>(217)</td>
<td>0</td>
<td>(217) 1</td>
<td>(218) (84)</td>
<td>(302)</td>
<td></td>
<td>362,215</td>
<td>-0.1%</td>
<td></td>
</tr>
<tr>
<td>Total</td>
<td></td>
<td>(248)</td>
<td>54</td>
<td>196 (194) 23</td>
<td>(171) (57)</td>
<td>(228)</td>
<td></td>
<td>362,215</td>
<td>-0.1%</td>
<td></td>
</tr>
<tr>
<td>Detroit-Livonia-Dearborn, MI Metropolitan Division</td>
<td>Gain</td>
<td>(4)</td>
<td>4 751</td>
<td>0 647</td>
<td>0 647</td>
<td>407 1,054</td>
<td>1,054</td>
<td>994,108</td>
<td>994,108</td>
<td>0.1%</td>
</tr>
<tr>
<td>Total</td>
<td></td>
<td>(4)</td>
<td>4 751</td>
<td>0 647</td>
<td>0 647</td>
<td>407 1,054</td>
<td>1,054</td>
<td>994,108</td>
<td>994,108</td>
<td>0.1%</td>
</tr>
</tbody>
</table>

This list does not include locations where no changes in military or civilian jobs are affected. Military figures include student load changes.
<table>
<thead>
<tr>
<th>Economic Area Installation</th>
<th>Action</th>
<th>Out</th>
<th>In</th>
<th>Net Gain/(Loss)</th>
<th>Net Mission Contractor</th>
<th>Total Direct</th>
<th>Indirect Changes</th>
<th>Total Job Changes</th>
<th>Economic Area Employment</th>
<th>Changes as Percent of Employment</th>
</tr>
</thead>
<tbody>
<tr>
<td>Dover, DE Metropolitan Statistical Area</td>
<td>Gain</td>
<td>0 0 115 133</td>
<td>115 133</td>
<td>0 248 254 502</td>
<td>74,718</td>
<td>0.7%</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Dubuque, IA Metropolitan Statistical Area</td>
<td>Close</td>
<td>(19) (5) 0 0</td>
<td>(19) (5)</td>
<td>0 (24) (8) (32)</td>
<td>62,005</td>
<td>-0.1%</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Duluth, MN-WI Metropolitan Statistical Area</td>
<td>Close</td>
<td>(8) 0 0 0</td>
<td>(8) 0</td>
<td>0 (8) (2) (10)</td>
<td>157,359</td>
<td>0.0%</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Durham, NC Metropolitan Statistical Area</td>
<td>Realign</td>
<td>(1) (113) 0 0</td>
<td>(1) (113)</td>
<td>0 (114) (67) (181)</td>
<td>319,576</td>
<td>-0.1%</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Edison, NJ Metropolitan Division</td>
<td>Close</td>
<td>(620) (4,652) 0 0</td>
<td>(620) (4,652)</td>
<td>0 (5,272) (4,465) (9,737)</td>
<td>1,220,335</td>
<td>-0.8%</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>El Dorado, AR Micropolitan Statistical Area</td>
<td>Close</td>
<td>(24) 0 0 0</td>
<td>(24) 0</td>
<td>0 (24) (12) (36)</td>
<td>29,093</td>
<td>-0.1%</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

This list does not include locations where no changes in military or civilian jobs are affected. Military figures include student load changes.
<table>
<thead>
<tr>
<th>Economic Area Installation</th>
<th>Action</th>
<th>Out</th>
<th>In</th>
<th>Net Gain/(Loss)</th>
<th>Net Mission Contractor</th>
<th>Total Direct</th>
<th>Indirect Changes</th>
<th>Total Job Changes</th>
<th>Economic Area Employment</th>
<th>Changes as Percent of Employment</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td>Mil</td>
<td>Civ</td>
<td>Mil</td>
<td>Civ</td>
<td>Mil</td>
<td>Civ</td>
<td>Mil</td>
<td>Civ</td>
<td></td>
</tr>
<tr>
<td>El Paso, TX Metropolitan Statistical Area</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Army National Guard Reserve Center (Hondo Pass) El Paso</td>
<td>Close</td>
<td>(106)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(106)</td>
<td>0</td>
<td>0</td>
<td>(106)</td>
<td>(81)</td>
</tr>
<tr>
<td>Fort Bliss</td>
<td>Gain</td>
<td>(4,564)</td>
<td>(223)</td>
<td>15,918</td>
<td>370</td>
<td>11,354</td>
<td>147</td>
<td>0</td>
<td>11,501</td>
<td>8,882</td>
</tr>
<tr>
<td>Total</td>
<td></td>
<td>(4,670)</td>
<td>(223)</td>
<td>15,918</td>
<td>370</td>
<td>11,248</td>
<td>147</td>
<td>0</td>
<td>11,395</td>
<td>8,801</td>
</tr>
<tr>
<td>Elizabethtown, KY Metropolitan Statistical Area</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Fort Knox</td>
<td>Realign</td>
<td>10,159</td>
<td>(772)</td>
<td>5,292</td>
<td>2,511</td>
<td>(4,867)</td>
<td>1,739</td>
<td>184</td>
<td>(2,944)</td>
<td>8</td>
</tr>
<tr>
<td>Total</td>
<td></td>
<td>(10,159)</td>
<td>(772)</td>
<td>5,292</td>
<td>2,511</td>
<td>(4,867)</td>
<td>1,739</td>
<td>184</td>
<td>(2,944)</td>
<td>8</td>
</tr>
<tr>
<td>Elmira, NY Metropolitan Statistical Area</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Navy Reserve Center Horsehead</td>
<td>Close</td>
<td>(7)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(7)</td>
<td>0</td>
<td>0</td>
<td>(7)</td>
<td>(6)</td>
</tr>
<tr>
<td>Total</td>
<td></td>
<td>(7)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(7)</td>
<td>0</td>
<td>0</td>
<td>(7)</td>
<td>(6)</td>
</tr>
<tr>
<td>Enid, OK Micropolitan Statistical Area</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Vance Air Force Base</td>
<td>Gain</td>
<td>0</td>
<td>0</td>
<td>93</td>
<td>6</td>
<td>93</td>
<td>6</td>
<td>0</td>
<td>99</td>
<td>94</td>
</tr>
<tr>
<td>Total</td>
<td></td>
<td>0</td>
<td>0</td>
<td>93</td>
<td>6</td>
<td>93</td>
<td>6</td>
<td>0</td>
<td>99</td>
<td>94</td>
</tr>
<tr>
<td>Enterprise-Ozark, AL Micropolitan Statistical Area</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Gary U.S. Army Reserve Center Enterprize</td>
<td>Close</td>
<td>(9)</td>
<td>(1)</td>
<td>0</td>
<td>0</td>
<td>(9)</td>
<td>(1)</td>
<td>0</td>
<td>(10)</td>
<td>(8)</td>
</tr>
<tr>
<td>Fort Rucker</td>
<td>Gain</td>
<td>(423)</td>
<td>(80)</td>
<td>2,157</td>
<td>234</td>
<td>1,734</td>
<td>154</td>
<td>0</td>
<td>1,888</td>
<td>1,689</td>
</tr>
<tr>
<td>Total</td>
<td></td>
<td>(432)</td>
<td>(81)</td>
<td>2,157</td>
<td>234</td>
<td>1,725</td>
<td>153</td>
<td>0</td>
<td>1,878</td>
<td>1,681</td>
</tr>
<tr>
<td>Evansville, IN-KY Metropolitan Statistical Area</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Navy Reserve Center Evansville</td>
<td>Close</td>
<td>(7)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(7)</td>
<td>0</td>
<td>0</td>
<td>(7)</td>
<td>(1)</td>
</tr>
<tr>
<td>Total</td>
<td></td>
<td>(7)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(7)</td>
<td>0</td>
<td>0</td>
<td>(7)</td>
<td>(1)</td>
</tr>
</tbody>
</table>

This list does not include locations where no changes in military or civilian jobs are affected. Military figures include student load changes.
<table>
<thead>
<tr>
<th>Economic Area</th>
<th>Action</th>
<th>Out</th>
<th>In</th>
<th>Net Gain/(Loss)</th>
<th>Net Mission Contractor</th>
<th>Total Direct</th>
<th>Indirect Changes</th>
<th>Total Job Changes</th>
<th>Economic Area Employment</th>
<th>Changes as Percent of Employment</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Fairbanks, AK Metropolitan Statistical Area</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Eielson Air Force Base</td>
<td>Realign</td>
<td>(2,821)</td>
<td>(319)</td>
<td>0</td>
<td>0</td>
<td>(2,821)</td>
<td>(319)</td>
<td>200</td>
<td>(2,940)</td>
<td>(1,770)</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td></td>
<td>(2,821)</td>
<td>(319)</td>
<td>0</td>
<td>0</td>
<td>(2,821)</td>
<td>(319)</td>
<td>200</td>
<td>(2,940)</td>
<td>(1,770)</td>
</tr>
<tr>
<td><strong>Fairmont, WV Micropolitan Statistical Area</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Fairmont U.S. Army Reserve Center</td>
<td>Close</td>
<td>(88)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(88)</td>
<td>0</td>
<td>0</td>
<td>(88)</td>
<td>(47)</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td></td>
<td>(88)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(88)</td>
<td>0</td>
<td>0</td>
<td>(88)</td>
<td>(47)</td>
</tr>
<tr>
<td><strong>Fallon, NV Micropolitan Statistical Area</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Naval Air Station Fallon</td>
<td>Realign</td>
<td>(7)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(7)</td>
<td>0</td>
<td>0</td>
<td>(7)</td>
<td>(5)</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td></td>
<td>(7)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(7)</td>
<td>0</td>
<td>0</td>
<td>(7)</td>
<td>(5)</td>
</tr>
<tr>
<td><strong>Fayetteville, NC Metropolitan Statistical Area</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Fort Bragg</td>
<td>Gain</td>
<td>(1,352)</td>
<td>0</td>
<td>5,430</td>
<td>247</td>
<td>4,078</td>
<td>247</td>
<td>0</td>
<td>4,325</td>
<td>2,915</td>
</tr>
<tr>
<td>Pope Air Force Base</td>
<td>Realign</td>
<td>(5,969)</td>
<td>(345)</td>
<td>1,148</td>
<td>1,153</td>
<td>(4,821)</td>
<td>808</td>
<td>(132)</td>
<td>(4,145)</td>
<td>(2,657)</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td></td>
<td>(7,321)</td>
<td>(345)</td>
<td>6,578</td>
<td>1,400</td>
<td>(743)</td>
<td>1,055</td>
<td>(132)</td>
<td>180</td>
<td>258</td>
</tr>
<tr>
<td><strong>Fort Leonard Wood, MO Micropolitan Statistical Area</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Fort Leonard Wood</td>
<td>Realign</td>
<td>(181)</td>
<td>(2)</td>
<td>71</td>
<td>25</td>
<td>(110)</td>
<td>23</td>
<td>0</td>
<td>(87)</td>
<td>(14)</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td></td>
<td>(181)</td>
<td>(2)</td>
<td>71</td>
<td>25</td>
<td>(110)</td>
<td>23</td>
<td>0</td>
<td>(87)</td>
<td>(14)</td>
</tr>
<tr>
<td><strong>Fort Smith, AR-OK Metropolitan Statistical Area</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Fort Smith Regional</td>
<td>Realign</td>
<td>(19)</td>
<td>(59)</td>
<td>0</td>
<td>0</td>
<td>(19)</td>
<td>(59)</td>
<td>0</td>
<td>(78)</td>
<td>(56)</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td></td>
<td>(19)</td>
<td>(59)</td>
<td>0</td>
<td>0</td>
<td>(19)</td>
<td>(59)</td>
<td>0</td>
<td>(78)</td>
<td>(56)</td>
</tr>
</tbody>
</table>

This list does not include locations where no changes in military or civilian jobs are affected.

Military figures include student load changes.
<table>
<thead>
<tr>
<th>Economic Area Installation</th>
<th>Action</th>
<th>Out</th>
<th>In</th>
<th>Net Gain/(Loss)</th>
<th>Net Mission Contractor</th>
<th>Total Direct</th>
<th>Indirect Changes</th>
<th>Total Job Changes</th>
<th>Economic Area Employment</th>
<th>Changes as Percent of Employment</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Fort Walton Beach-Crestview-Destin, FL Metropolitan Statistical Area</strong></td>
<td>Eglin Air Force Base</td>
<td>Gain</td>
<td>(28)</td>
<td>2,168</td>
<td>120</td>
<td>2,140</td>
<td>78</td>
<td>0</td>
<td>2,218</td>
<td>1,834</td>
</tr>
<tr>
<td></td>
<td>Hurlburt Field</td>
<td>Realign</td>
<td>(48)</td>
<td>0</td>
<td>0</td>
<td>(48)</td>
<td>(6)</td>
<td>0</td>
<td>(54)</td>
<td>(44)</td>
</tr>
<tr>
<td></td>
<td><strong>Total</strong></td>
<td></td>
<td>(76)</td>
<td>2,168</td>
<td>120</td>
<td>2,092</td>
<td>72</td>
<td>0</td>
<td>2,164</td>
<td>1,790</td>
</tr>
<tr>
<td><strong>Fort Wayne, IN Metropolitan Statistical Area</strong></td>
<td>Fort Wayne International Airport Gain Air Guard Station</td>
<td>(5)</td>
<td>0</td>
<td>62</td>
<td>256</td>
<td>57</td>
<td>256</td>
<td>0</td>
<td>313</td>
<td>173</td>
</tr>
<tr>
<td></td>
<td><strong>Total</strong></td>
<td></td>
<td>(5)</td>
<td>0</td>
<td>62</td>
<td>256</td>
<td>57</td>
<td>256</td>
<td>0</td>
<td>313</td>
</tr>
<tr>
<td><strong>Fort Worth-Arlington, TX Metropolitan Division</strong></td>
<td>Carswell ARS, Naval Air Station Gain Fo</td>
<td>Gain</td>
<td>0</td>
<td>8</td>
<td>116</td>
<td>8</td>
<td>104</td>
<td>0</td>
<td>112</td>
<td>116</td>
</tr>
<tr>
<td></td>
<td>Naval Air Station Joint Reserve Base Ft. Worth</td>
<td>Gain</td>
<td>(54)</td>
<td>330</td>
<td>41</td>
<td>276</td>
<td>36</td>
<td>2</td>
<td>314</td>
<td>197</td>
</tr>
<tr>
<td></td>
<td><strong>Total</strong></td>
<td></td>
<td>(54)</td>
<td>338</td>
<td>157</td>
<td>284</td>
<td>140</td>
<td>2</td>
<td>426</td>
<td>313</td>
</tr>
<tr>
<td><strong>Fresno, CA Metropolitan Statistical Area</strong></td>
<td>Fresno Air Terminal</td>
<td>Gain</td>
<td>0</td>
<td>0</td>
<td>57</td>
<td>254</td>
<td>57</td>
<td>254</td>
<td>0</td>
<td>311</td>
</tr>
<tr>
<td></td>
<td><strong>Total</strong></td>
<td></td>
<td>0</td>
<td>0</td>
<td>57</td>
<td>254</td>
<td>57</td>
<td>254</td>
<td>0</td>
<td>311</td>
</tr>
<tr>
<td><strong>Glens Falls, NY Metropolitan Statistical Area</strong></td>
<td>Navy Reserve Center Glenn Falls</td>
<td>Close</td>
<td>(7)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(7)</td>
<td>0</td>
<td>0</td>
<td>(7)</td>
</tr>
<tr>
<td></td>
<td><strong>Total</strong></td>
<td></td>
<td>(7)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(7)</td>
<td>0</td>
<td>0</td>
<td>(7)</td>
</tr>
<tr>
<td><strong>Goldsboro, NC Metropolitan Statistical Area</strong></td>
<td>Seymour Johnson Air Force Base</td>
<td>Gain</td>
<td>0</td>
<td>0</td>
<td>345</td>
<td>17</td>
<td>345</td>
<td>17</td>
<td>0</td>
<td>362</td>
</tr>
<tr>
<td></td>
<td><strong>Total</strong></td>
<td></td>
<td>0</td>
<td>0</td>
<td>345</td>
<td>17</td>
<td>345</td>
<td>17</td>
<td>0</td>
<td>362</td>
</tr>
</tbody>
</table>

This list does not include locations where no changes in military or civilian jobs are affected.

Military figures include student load changes.
<table>
<thead>
<tr>
<th>Economic Area Installation</th>
<th>Action</th>
<th>Out Mil Civ</th>
<th>In Mil Civ</th>
<th>Net Gain/(Loss) Mil Civ</th>
<th>Net Mission Contractor</th>
<th>Total Direct</th>
<th>Indirect Changes</th>
<th>Total Job Changes</th>
<th>Economic Area Employment</th>
<th>Changes as Percent of Employment</th>
</tr>
</thead>
<tbody>
<tr>
<td>Grand Forks, ND-MN Metropolitan Statistical Area</td>
<td>Realign</td>
<td>(2,290) (355)</td>
<td>0 0</td>
<td>(2,290) (355)</td>
<td>0 (2,645) (2,284) (4,929)</td>
<td>66,242</td>
<td>-7.4%</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Grand Island, NE Micropolitan Statistical Area</td>
<td>Close</td>
<td>(31) 0 0 0</td>
<td>(31) 0</td>
<td>0 (31) (16) (47)</td>
<td>45,763</td>
<td>-0.1%</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Great Falls, MT Metropolitan Statistical Area</td>
<td>Close</td>
<td>(14) (3)</td>
<td>0 0</td>
<td>(14) (3)</td>
<td>0 (17) (9) (26)</td>
<td>49,197</td>
<td>-0.1%</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Guam County, GU</td>
<td>Realign</td>
<td>(64) (31)</td>
<td>0 0</td>
<td>(64) (31)</td>
<td>0 (95) (79) (174)</td>
<td>54,980</td>
<td>-0.3%</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Gulfport-Biloxi, MS Metropolitan Statistical Area</td>
<td>Realign</td>
<td>0 (138)</td>
<td>0 0</td>
<td>0 (138)</td>
<td>(10) (148) (131) (279)</td>
<td>151,445</td>
<td>-0.2%</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Hagerstown-Martinsburg, MD-WV Metropolitan Statistical Area</td>
<td>Gain</td>
<td>0 7 3</td>
<td>0 10 7 17</td>
<td>0 16,091</td>
<td>0.0%</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

This list does not include locations where no changes in military or civilian jobs are affected.
Military figures include student load changes.
<table>
<thead>
<tr>
<th>Economic Area Installation</th>
<th>Action</th>
<th>Out</th>
<th>In</th>
<th>Net Gain/(Loss)</th>
<th>Net Mission Contractor</th>
<th>Total Direct</th>
<th>Indirect Changes</th>
<th>Total Job Changes</th>
<th>Economic Area Employment</th>
<th>Changes as Percent of Employment</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td>Mil</td>
<td>Civ</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Hanford-Corcoran, CA Metropolitan Statistical Area</td>
<td>Gain</td>
<td>(39)</td>
<td>0</td>
<td>44 35</td>
<td>5 35</td>
<td>0 40</td>
<td>32</td>
<td>72</td>
<td>53,641</td>
<td>0.1%</td>
</tr>
<tr>
<td></td>
<td>Total</td>
<td>(39)</td>
<td>0</td>
<td>44 35</td>
<td>5 35</td>
<td>0 40</td>
<td>32</td>
<td>72</td>
<td>53,641</td>
<td>0.1%</td>
</tr>
<tr>
<td>Hardin County, OH</td>
<td>Close</td>
<td>(9)</td>
<td>(1)</td>
<td>0 0</td>
<td>(9) (1)</td>
<td>0 (10)</td>
<td>(5) (15)</td>
<td>13,264</td>
<td>-0.1%</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Total</td>
<td>(9)</td>
<td>(1)</td>
<td>0 0</td>
<td>(9) (1)</td>
<td>0 (10)</td>
<td>(5) (15)</td>
<td>13,264</td>
<td>-0.1%</td>
<td></td>
</tr>
<tr>
<td>Harrisburg-Carlisle, PA Metropolitan Statistical Area</td>
<td>Realign</td>
<td>0</td>
<td>0</td>
<td>0 (15)</td>
<td>0 (15)</td>
<td>0 (15)</td>
<td>(13) (28)</td>
<td>384,888</td>
<td>0.0%</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Realign</td>
<td>0</td>
<td>0</td>
<td>0 (11)</td>
<td>0 (11)</td>
<td>0 (11)</td>
<td>(10) (21)</td>
<td>384,888</td>
<td>0.0%</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Total</td>
<td>0</td>
<td>0</td>
<td>0 (26)</td>
<td>0 (26)</td>
<td>0 (26)</td>
<td>(23) (49)</td>
<td>384,888</td>
<td>0.0%</td>
<td></td>
</tr>
<tr>
<td>Hartford-West Hartford-East Hartford, CT Metropolitan Statistical Area</td>
<td>Close</td>
<td>(13)</td>
<td>(5)</td>
<td>0 0</td>
<td>(13) (5)</td>
<td>0 (18)</td>
<td>(8) (26)</td>
<td>760,935</td>
<td>0.0%</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Realign</td>
<td>(23)</td>
<td>(88)</td>
<td>26 15</td>
<td>3 (73)</td>
<td>0 (70)</td>
<td>(54) (124)</td>
<td>760,935</td>
<td>0.0%</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Total</td>
<td>(36)</td>
<td>(93)</td>
<td>26 15</td>
<td>(10) (78)</td>
<td>0 (88)</td>
<td>(62) (150)</td>
<td>760,935</td>
<td>0.0%</td>
<td></td>
</tr>
<tr>
<td>Hilton Head Island-Beaufort, SC Micropolitan Statistical Area</td>
<td>Gain</td>
<td>0</td>
<td>0</td>
<td>12</td>
<td>0 12</td>
<td>0 12</td>
<td>9 21</td>
<td>93,051</td>
<td>0.0%</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Total</td>
<td>0</td>
<td>0</td>
<td>12</td>
<td>0 12</td>
<td>0 12</td>
<td>9 21</td>
<td>93,051</td>
<td>0.0%</td>
<td></td>
</tr>
<tr>
<td>Honolulu, HI Metropolitan Statistical Area</td>
<td>Gain</td>
<td>(29)</td>
<td>(213)</td>
<td>0 324</td>
<td>(29) 111</td>
<td>0 82</td>
<td>89 171</td>
<td>573,389</td>
<td>0.0%</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Realign</td>
<td>(311)</td>
<td>(117)</td>
<td>159 7</td>
<td>(152) (110)</td>
<td>0 (262)</td>
<td>(224) (486)</td>
<td>573,389</td>
<td>-0.1%</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Total</td>
<td>(340)</td>
<td>(330)</td>
<td>159 331</td>
<td>(181) 1</td>
<td>0 (180)</td>
<td>(135) (315)</td>
<td>573,389</td>
<td>-0.1%</td>
<td></td>
</tr>
</tbody>
</table>

This list does not include locations where no changes in military or civilian jobs are affected. Military figures include student load changes.
<table>
<thead>
<tr>
<th>Economic Area Installation</th>
<th>Action</th>
<th>Out</th>
<th>In</th>
<th>Net Gain/(Loss)</th>
<th>Net Mission Contractor</th>
<th>Total Direct</th>
<th>Indirect Changes</th>
<th>Total Job Changes</th>
<th>Economic Area Employment</th>
<th>Changes as Percent of Employment</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Hot Springs County, WY</strong></td>
<td>Close</td>
<td>(19)</td>
<td>0</td>
<td>0</td>
<td>19</td>
<td>0</td>
<td>19</td>
<td>(10)</td>
<td>3,204</td>
<td>-0.9%</td>
</tr>
<tr>
<td>Army National Guard Reserve Center Thermopolis</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td></td>
<td>(19)</td>
<td>0</td>
<td>0</td>
<td>19</td>
<td>0</td>
<td>19</td>
<td>(10)</td>
<td>3,204</td>
<td>-0.9%</td>
</tr>
<tr>
<td><strong>Houston-Baytown-Sugar Land, TX Metropolitan Statistical Area</strong></td>
<td>Close</td>
<td>(14)</td>
<td>(45)</td>
<td>0</td>
<td>(14) (45)</td>
<td>0</td>
<td>(59)</td>
<td>(41)</td>
<td>2,898,160</td>
<td>0.0%</td>
</tr>
<tr>
<td>Army National Guard Reserve Center Ellington</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>U.S. Army Reserve Center # 2 Houston</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Ellington Field Air Guard Station Realign</td>
<td></td>
<td>(2)</td>
<td>0</td>
<td>0</td>
<td>(2)</td>
<td>0</td>
<td>(2)</td>
<td>(2)</td>
<td>2,898,160</td>
<td>0.0%</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td></td>
<td>(16)</td>
<td>(48)</td>
<td>0</td>
<td>(64) (43)</td>
<td>0</td>
<td>(64)</td>
<td>(43)</td>
<td>2,898,160</td>
<td>0.0%</td>
</tr>
<tr>
<td><strong>Huntington-Ashland, WV-KY-OH Metropolitan Statistical Area</strong></td>
<td>Close</td>
<td>(1)</td>
<td>0</td>
<td>(1)</td>
<td>0</td>
<td>0</td>
<td>0 (1)</td>
<td>139,908</td>
<td>0.0%</td>
<td></td>
</tr>
<tr>
<td>Bias U.S. Army Reserve Center, Close Huntington</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td></td>
<td>(1)</td>
<td>0</td>
<td>(1)</td>
<td>0</td>
<td>0</td>
<td>0 (1)</td>
<td>139,908</td>
<td>0.0%</td>
<td></td>
</tr>
<tr>
<td><strong>Huntsville, AL Metropolitan Statistical Area</strong></td>
<td>Gain</td>
<td>(1,322)</td>
<td>(288)</td>
<td>336</td>
<td>1,874</td>
<td>(986) 1,586</td>
<td>1,055</td>
<td>1,655</td>
<td>1,289 2,944</td>
<td>225,625 1.3%</td>
</tr>
<tr>
<td>Redstone Arsenal</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td></td>
<td>(1,322)</td>
<td>(288)</td>
<td>336</td>
<td>1,874</td>
<td>(986) 1,586</td>
<td>1,055</td>
<td>1,655</td>
<td>1,289 2,944</td>
<td>225,625 1.3%</td>
</tr>
<tr>
<td><strong>Indianapolis, IN Metropolitan Statistical Area</strong></td>
<td>Close</td>
<td>(27)</td>
<td>(5)</td>
<td>0</td>
<td>(27) (5)</td>
<td>6</td>
<td>(38)</td>
<td>(15)</td>
<td>1,037,290</td>
<td>0.0%</td>
</tr>
<tr>
<td>Navy Recruiting District Headquarters Indianapolis</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>U.S. Army Reserve Center Sestöölsö Close</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Leased Space - IN Close/Realign</td>
<td></td>
<td>(25)</td>
<td>(111)</td>
<td>0</td>
<td>(25) (111)</td>
<td>0</td>
<td>(136)</td>
<td>(89)</td>
<td>1,037,290</td>
<td>0.0%</td>
</tr>
<tr>
<td>Defense Finance and Accounting Gain Service, Indianapolis</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td></td>
<td>(64)</td>
<td>(216)</td>
<td>114</td>
<td>3,478</td>
<td>114 3,378</td>
<td>3</td>
<td>3,495</td>
<td>2,490 5,985</td>
<td>1,037,290 0.6%</td>
</tr>
<tr>
<td><strong>Jackson, MS Metropolitan Statistical Area</strong></td>
<td>Gain</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0 (1)</td>
<td>1</td>
<td>307,475</td>
<td>0.0%</td>
</tr>
<tr>
<td>Jackson International Airport Air Gain Guard Station</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td></td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0 (1)</td>
<td>1</td>
<td>307,475</td>
<td>0.0%</td>
</tr>
</tbody>
</table>

This list does not include locations where no changes in military or civilian jobs are affected.
Military figures include student load changes.
<table>
<thead>
<tr>
<th>Economic Area Installation</th>
<th>Action</th>
<th>Out Mil</th>
<th>Out Civ</th>
<th>In Mil</th>
<th>In Civ</th>
<th>Net Gain/(Loss) Mil</th>
<th>Net Gain/(Loss) Civ</th>
<th>Net Mission Contractor Total Direct</th>
<th>Indirect Changes</th>
<th>Total Job Changes</th>
<th>Economic Area Employment</th>
<th>Changes as Percent of Employment</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Jacksonville, FL Metropolitan Statistical Area</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Jacksonville International Airport</td>
<td>Gain</td>
<td>0</td>
<td>(6)</td>
<td>45</td>
<td>22</td>
<td>45</td>
<td>16</td>
<td>0</td>
<td>61</td>
<td>74</td>
<td>135</td>
<td>727,765</td>
</tr>
<tr>
<td>Naval Air Station Jacksonville</td>
<td>Gain</td>
<td>(72)</td>
<td>(245)</td>
<td>1,974</td>
<td>310</td>
<td>1,902</td>
<td>65</td>
<td>58</td>
<td>2,025</td>
<td>2,370</td>
<td>4,395</td>
<td>727,765</td>
</tr>
<tr>
<td>Naval Station Mayport</td>
<td>Gain</td>
<td>(6)</td>
<td>0</td>
<td>403</td>
<td>13</td>
<td>397</td>
<td>13</td>
<td>0</td>
<td>410</td>
<td>480</td>
<td>890</td>
<td>727,765</td>
</tr>
<tr>
<td>Total</td>
<td></td>
<td>(78)</td>
<td>(251)</td>
<td>2,422</td>
<td>345</td>
<td>2,344</td>
<td>94</td>
<td>58</td>
<td>2,496</td>
<td>2,924</td>
<td>5,420</td>
<td>727,765</td>
</tr>
<tr>
<td><strong>Jacksonville, NC Metropolitan Statistical Area</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Marine Corps Base Camp Lejeune</td>
<td>Realign</td>
<td>(182)</td>
<td>(16)</td>
<td>0</td>
<td>15</td>
<td>(182)</td>
<td>(1)</td>
<td>(9)</td>
<td>(192)</td>
<td>(109)</td>
<td>(301)</td>
<td>91,677</td>
</tr>
<tr>
<td>Total</td>
<td></td>
<td>(182)</td>
<td>(16)</td>
<td>0</td>
<td>15</td>
<td>(182)</td>
<td>(1)</td>
<td>(9)</td>
<td>(192)</td>
<td>(109)</td>
<td>(301)</td>
<td>91,677</td>
</tr>
<tr>
<td><strong>Johnston County, OK</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Army National Guard Reserve Center Tishomingo</td>
<td>Close</td>
<td>(30)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(30)</td>
<td>0</td>
<td>0</td>
<td>(30)</td>
<td>(16)</td>
<td>(46)</td>
<td>4,603</td>
</tr>
<tr>
<td>Total</td>
<td></td>
<td>(30)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(30)</td>
<td>0</td>
<td>0</td>
<td>(30)</td>
<td>(16)</td>
<td>(46)</td>
<td>4,603</td>
</tr>
<tr>
<td><strong>Johnstown, PA Metropolitan Statistical Area</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Marine Corps Reserve Center Johnstown</td>
<td>Realign</td>
<td>(86)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(86)</td>
<td>0</td>
<td>0</td>
<td>(86)</td>
<td>(52)</td>
<td>(138)</td>
<td>74,442</td>
</tr>
<tr>
<td>Total</td>
<td></td>
<td>(86)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(86)</td>
<td>0</td>
<td>0</td>
<td>(86)</td>
<td>(52)</td>
<td>(138)</td>
<td>74,442</td>
</tr>
<tr>
<td><strong>Kansas City, MO-KS Metropolitan Statistical Area</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Defense Finance and Accounting Service, Kansas City</td>
<td>Close</td>
<td>(37)</td>
<td>(576)</td>
<td>0</td>
<td>0</td>
<td>(37)</td>
<td>(576)</td>
<td>0</td>
<td>(613)</td>
<td>(549)</td>
<td>(1,162)</td>
<td>1,225,451</td>
</tr>
<tr>
<td>Marine Corps Support Center Kansas City</td>
<td>Close</td>
<td>(191)</td>
<td>(139)</td>
<td>0</td>
<td>0</td>
<td>(191)</td>
<td>(139)</td>
<td>3</td>
<td>(333)</td>
<td>(250)</td>
<td>(583)</td>
<td>1,225,451</td>
</tr>
<tr>
<td>Navy Recruiting District Headquarters Kansas</td>
<td>Close</td>
<td>(21)</td>
<td>(6)</td>
<td>0</td>
<td>0</td>
<td>(21)</td>
<td>(6)</td>
<td>(6)</td>
<td>(33)</td>
<td>(23)</td>
<td>(56)</td>
<td>1,225,451</td>
</tr>
<tr>
<td>Fort Leavenworth</td>
<td>Gain</td>
<td>(16)</td>
<td>0</td>
<td>211</td>
<td>8</td>
<td>195</td>
<td>8</td>
<td>0</td>
<td>203</td>
<td>131</td>
<td>334</td>
<td>1,225,451</td>
</tr>
<tr>
<td>Total</td>
<td></td>
<td>(265)</td>
<td>(721)</td>
<td>211</td>
<td>8</td>
<td>(54)</td>
<td>(713)</td>
<td>(9)</td>
<td>(776)</td>
<td>(691)</td>
<td>(1,467)</td>
<td>1,225,451</td>
</tr>
<tr>
<td><strong>Kapaa, HI Micropolitan Statistical Area</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Army National Guard Reserve Center Honokaa</td>
<td>Close</td>
<td>(118)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(118)</td>
<td>0</td>
<td>0</td>
<td>(118)</td>
<td>(100)</td>
<td>(218)</td>
<td>37,731</td>
</tr>
<tr>
<td>Total</td>
<td></td>
<td>(118)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(118)</td>
<td>0</td>
<td>0</td>
<td>(118)</td>
<td>(100)</td>
<td>(218)</td>
<td>37,731</td>
</tr>
</tbody>
</table>

This list does not include locations where no changes in military or civilian jobs are affected.
Military figures include student load changes.
<table>
<thead>
<tr>
<th>Economic Area Installation</th>
<th>Action</th>
<th>Out</th>
<th>In</th>
<th>Net Gain/(Loss)</th>
<th>Net Mission Contractor</th>
<th>Total Direct</th>
<th>Indirect Changes</th>
<th>Total Job Changes</th>
<th>Economic Area Employment</th>
<th>Changes as Percent of Employment</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Kearney, NE Micropolitan Statistical Area</strong></td>
<td>Close</td>
<td>(8)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(8)</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td><strong>Killeen-Temple-Fort Hood, TX Metropolitan Statistical Area</strong></td>
<td>Realign</td>
<td>(9,135)</td>
<td>(118)</td>
<td>9,062</td>
<td>0</td>
<td>(73)</td>
<td>(118)</td>
<td>0</td>
<td>(191)</td>
<td>(163)</td>
</tr>
<tr>
<td><strong>King George County, VA</strong></td>
<td>Realign</td>
<td>0</td>
<td>(503)</td>
<td>0</td>
<td>169</td>
<td>0</td>
<td>(334)</td>
<td>(17)</td>
<td>(351)</td>
<td>(424)</td>
</tr>
<tr>
<td><strong>Kingsport-Bristol-Bristol, TN-VA Metropolitan Statistical Area</strong></td>
<td>Close</td>
<td>(30)</td>
<td>(2)</td>
<td>0</td>
<td>0</td>
<td>(30)</td>
<td>(2)</td>
<td>0</td>
<td>(32)</td>
<td>(7)</td>
</tr>
<tr>
<td><strong>Knoxville, TN Metropolitan Statistical Area</strong></td>
<td>Gain</td>
<td>0</td>
<td>0</td>
<td>58</td>
<td>190</td>
<td>58</td>
<td>190</td>
<td>0</td>
<td>248</td>
<td>245</td>
</tr>
<tr>
<td><strong>La Crosse, WI-MN Metropolitan Statistical Area</strong></td>
<td>Close</td>
<td>(7)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(7)</td>
<td>0</td>
<td>0</td>
<td>(7)</td>
<td>(2)</td>
</tr>
<tr>
<td><strong>Lafayette, IN Metropolitan Statistical Area</strong></td>
<td>Close</td>
<td>(21)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(21)</td>
<td>0</td>
<td>0</td>
<td>(21)</td>
<td>(11)</td>
</tr>
</tbody>
</table>

This list does not include locations where no changes in military or civilian jobs are affected. Military figures include student load changes.
<table>
<thead>
<tr>
<th>Economic Area Installation</th>
<th>Action</th>
<th>Out Mil</th>
<th>Out Civ</th>
<th>In Mil</th>
<th>In Civ</th>
<th>Net Gain/(Loss) Mil</th>
<th>Net Mission Contractor</th>
<th>Total Direct</th>
<th>Indirect Changes</th>
<th>Total Job Changes</th>
<th>Economic Area Employment</th>
<th>Changes as Percent of Employment</th>
</tr>
</thead>
<tbody>
<tr>
<td>Lake County-Kenosha County, IL-WI Metropolitan Division</td>
<td>Realign Fort Sheridan</td>
<td>(17)</td>
<td>(17)</td>
<td>0</td>
<td>0</td>
<td>(17)</td>
<td>0</td>
<td>(34)</td>
<td>(53)</td>
<td>(87)</td>
<td>498,103</td>
<td>0.0%</td>
</tr>
<tr>
<td></td>
<td>Realign Naval Station Great Lakes</td>
<td>(2,005)</td>
<td>(124)</td>
<td>16</td>
<td>101</td>
<td>(1,989)</td>
<td>(10)</td>
<td>(2,022)</td>
<td>(2,577)</td>
<td>(4,599)</td>
<td>498,103</td>
<td>-0.9%</td>
</tr>
<tr>
<td></td>
<td>Total</td>
<td>(2,022)</td>
<td>(141)</td>
<td>16</td>
<td>101</td>
<td>(2,006)</td>
<td>(10)</td>
<td>(2,056)</td>
<td>(2,630)</td>
<td>(4,686)</td>
<td>498,103</td>
<td>-0.9%</td>
</tr>
<tr>
<td>Lansing-East Lansing, MI Metropolitan Statistical Area</td>
<td>Close Parisian U.S. Army Reserve Center, Lansing</td>
<td>(25)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(25)</td>
<td>0</td>
<td>(25)</td>
<td>(11)</td>
<td>(36)</td>
<td>281,040</td>
<td>0.0%</td>
</tr>
<tr>
<td></td>
<td>Total</td>
<td>(25)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(25)</td>
<td>0</td>
<td>(25)</td>
<td>(11)</td>
<td>(36)</td>
<td>281,040</td>
<td>0.0%</td>
</tr>
<tr>
<td>Las Cruces, NM Metropolitan Statistical Area</td>
<td>Realign White Sands Missile Range</td>
<td>(13)</td>
<td>(165)</td>
<td>0</td>
<td>0</td>
<td>(13)</td>
<td>(165)</td>
<td>0</td>
<td>(178)</td>
<td>(190)</td>
<td>(368)</td>
<td>79,256</td>
</tr>
<tr>
<td></td>
<td>Total</td>
<td>(13)</td>
<td>(165)</td>
<td>0</td>
<td>0</td>
<td>(13)</td>
<td>(165)</td>
<td>0</td>
<td>(178)</td>
<td>(190)</td>
<td>(368)</td>
<td>79,256</td>
</tr>
<tr>
<td>Las Vegas-Paradise, NV Metropolitan Statistical Area</td>
<td>Gain Nellis Air Force Base</td>
<td>(265)</td>
<td>(5)</td>
<td>1,414</td>
<td>268</td>
<td>1,149</td>
<td>263</td>
<td>0</td>
<td>1,412</td>
<td>959</td>
<td>2,371</td>
<td>890,855</td>
</tr>
<tr>
<td></td>
<td>Total</td>
<td>(265)</td>
<td>(5)</td>
<td>1,414</td>
<td>268</td>
<td>1,149</td>
<td>263</td>
<td>0</td>
<td>1,412</td>
<td>959</td>
<td>2,371</td>
<td>890,855</td>
</tr>
<tr>
<td>Lawton, OK Metropolitan Statistical Area</td>
<td>Gain Fort Sill</td>
<td>(892)</td>
<td>(176)</td>
<td>4,336</td>
<td>337</td>
<td>3,444</td>
<td>161</td>
<td>(3)</td>
<td>3,602</td>
<td>2,129</td>
<td>5,731</td>
<td>63,978</td>
</tr>
<tr>
<td></td>
<td>Total</td>
<td>(892)</td>
<td>(176)</td>
<td>4,336</td>
<td>337</td>
<td>3,444</td>
<td>161</td>
<td>(3)</td>
<td>3,602</td>
<td>2,129</td>
<td>5,731</td>
<td>63,978</td>
</tr>
<tr>
<td>Lewisburg, PA Micropolitan Statistical Area</td>
<td>Close U.S. Army Reserve Center Lewisburg</td>
<td>(9)</td>
<td>(2)</td>
<td>0</td>
<td>0</td>
<td>(9)</td>
<td>(2)</td>
<td>0</td>
<td>(11)</td>
<td>(6)</td>
<td>(17)</td>
<td>22,716</td>
</tr>
<tr>
<td></td>
<td>Total</td>
<td>(9)</td>
<td>(2)</td>
<td>0</td>
<td>0</td>
<td>(9)</td>
<td>(2)</td>
<td>0</td>
<td>(11)</td>
<td>(6)</td>
<td>(17)</td>
<td>22,716</td>
</tr>
</tbody>
</table>

This list does not include locations where no changes in military or civilian jobs are affected. Military figures include student load changes.
<table>
<thead>
<tr>
<th>Economic Area Installation</th>
<th>Action</th>
<th>Out Mil</th>
<th>Out Civ</th>
<th>In Mil</th>
<th>In Civ</th>
<th>Net Gain/(Loss) Mil</th>
<th>Net Gain/(Loss) Civ</th>
<th>Net Mission Contractor Total Direct</th>
<th>Indirect Changes Total Job Changes</th>
<th>Economic Area Employment</th>
<th>Changes as Percent of Employment</th>
</tr>
</thead>
<tbody>
<tr>
<td>Lexington Park, MD Micropolitan Statistical Area</td>
<td>Defense Finance and Accounting Service, Patuxent River Close</td>
<td>(0) (53)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0 (53)</td>
<td>0</td>
<td>0 (53)</td>
<td>(70)</td>
<td>(123)</td>
<td>53,347</td>
</tr>
<tr>
<td>Naval Air Station Patuxent River Gain</td>
<td>(10) (142)</td>
<td>7</td>
<td>226</td>
<td>0</td>
<td>0</td>
<td>(3)</td>
<td>84</td>
<td>6</td>
<td>87</td>
<td>114</td>
<td>201</td>
</tr>
<tr>
<td>Fort Lewis Realign</td>
<td>0 (164)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(164)</td>
<td>0</td>
<td>0 (164)</td>
<td>(217)</td>
<td>(381)</td>
<td>53,347</td>
</tr>
<tr>
<td>Total</td>
<td>(10) (359)</td>
<td>7</td>
<td>226</td>
<td>0</td>
<td>0</td>
<td>(3)</td>
<td>(133)</td>
<td>6</td>
<td>(130)</td>
<td>(173)</td>
<td>(303)</td>
</tr>
<tr>
<td>Lexington-Fayette, KY Metropolitan Statistical Area</td>
<td>Defense Finance and Accounting Service, Lexington Close</td>
<td>(5) (40)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(5) (40)</td>
<td>0</td>
<td>0 (45)</td>
<td>(27)</td>
<td>(72)</td>
<td>296,523</td>
</tr>
<tr>
<td>Navy Reserve Center Lexington Close</td>
<td>(9) 0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(9) 0</td>
<td>0</td>
<td>0 (9)</td>
<td>(2)</td>
<td>(11)</td>
<td>296,523</td>
<td>0.0%</td>
</tr>
<tr>
<td>Total</td>
<td>(14) (40)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(14) (40)</td>
<td>0</td>
<td>0 (54)</td>
<td>(29)</td>
<td>(83)</td>
<td>296,523</td>
<td>0.0%</td>
</tr>
<tr>
<td>Lincoln, NE Metropolitan Statistical Area</td>
<td>Navy Reserve Center Lincoln Close</td>
<td>(7) 0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(7) 0</td>
<td>0</td>
<td>0 (7)</td>
<td>(3)</td>
<td>(10)</td>
<td>198,773</td>
</tr>
<tr>
<td>Total</td>
<td>(7) 0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(7) 0</td>
<td>0</td>
<td>0 (7)</td>
<td>(3)</td>
<td>(10)</td>
<td>198,773</td>
<td>0.0%</td>
</tr>
<tr>
<td>Little Rock-North Little Rock, AR Metropolitan Statistical Area</td>
<td>Little Rock Air Force Base Gain</td>
<td>(16) 0</td>
<td>3,595</td>
<td>319</td>
<td>0</td>
<td>3,579</td>
<td>319</td>
<td>0</td>
<td>3,898</td>
<td>2,958</td>
<td>6,856</td>
</tr>
<tr>
<td>Camp Pike (90th) Realign</td>
<td>(86) (91)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(86) (91)</td>
<td>0</td>
<td>0 (177)</td>
<td>(158)</td>
<td>(335)</td>
<td>394,114</td>
<td>-0.1%</td>
</tr>
<tr>
<td>Total</td>
<td>(102) (91)</td>
<td>3,595</td>
<td>319</td>
<td>0</td>
<td>3,493</td>
<td>228</td>
<td>0</td>
<td>3,721</td>
<td>2,800</td>
<td>6,521</td>
<td>394,114</td>
</tr>
<tr>
<td>Los Angeles-Long Beach-Glendale, CA Metropolitan Division</td>
<td>Armed Forces Reserve Center Bell Close</td>
<td>(72) 0</td>
<td>48</td>
<td>0</td>
<td>(24) 0</td>
<td>0</td>
<td>0 (24)</td>
<td>(11)</td>
<td>(35)</td>
<td>5,554,695</td>
<td>0.0%</td>
</tr>
<tr>
<td>Navy-Marine Corps Reserve Center, Encino Close</td>
<td>(33) 0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(33) 0</td>
<td>0</td>
<td>0 (33)</td>
<td>(15)</td>
<td>(48)</td>
<td>5,554,695</td>
<td>0.0%</td>
</tr>
<tr>
<td>Navy-Marine Corps Reserve Center, Los Angeles Close</td>
<td>(48) 0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(48) 0</td>
<td>0</td>
<td>0 (48)</td>
<td>(22)</td>
<td>(70)</td>
<td>5,554,695</td>
<td>0.0%</td>
</tr>
<tr>
<td>Leased Space - CA Close/Realign</td>
<td>(2) (14)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(2) (14)</td>
<td>0</td>
<td>0 (16)</td>
<td>(13)</td>
<td>(29)</td>
<td>5,554,695</td>
<td>0.0%</td>
</tr>
<tr>
<td>Marine Corps Reserve Center Pasadena CA Gain</td>
<td>0 0</td>
<td>25</td>
<td>0</td>
<td>25</td>
<td>0</td>
<td>0</td>
<td>25</td>
<td>11</td>
<td>36</td>
<td>5,554,695</td>
<td>0.0%</td>
</tr>
<tr>
<td>Total</td>
<td>(155) (14)</td>
<td>73</td>
<td>0</td>
<td>(82) (14)</td>
<td>0</td>
<td>0</td>
<td>(96)</td>
<td>(50)</td>
<td>(146)</td>
<td>5,554,695</td>
<td>0.0%</td>
</tr>
</tbody>
</table>

This list does not include locations where no changes in military or civilian jobs are affected. Military figures include student load changes.
<table>
<thead>
<tr>
<th>Economic Area Installation</th>
<th>Action</th>
<th>Out</th>
<th>In</th>
<th>Net Gain/(Loss)</th>
<th>Net Mission Contractor</th>
<th>Total Direct</th>
<th>Indirect Changes</th>
<th>Total Job Changes</th>
<th>Economic Area Employment</th>
<th>Economic Area Employment as Percent of Employment</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Louisville, KY-IN Metropolitan Statistical Area</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>U.S. Army Reserve Center Louisville</td>
<td>Close</td>
<td>(30)</td>
<td>(13)</td>
<td>0 0</td>
<td>(30) (13)</td>
<td>0 (43)</td>
<td>(22)</td>
<td>(65)</td>
<td>728,101</td>
<td>0.0%</td>
</tr>
<tr>
<td>Louisville International Airport AirGuard Station</td>
<td>Gain</td>
<td>0 0 6 6</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>4</td>
<td>10</td>
<td>728,101</td>
<td>0.0%</td>
</tr>
<tr>
<td>Navy Recruiting Command Louisville</td>
<td>Realign</td>
<td>(6)</td>
<td>(217)</td>
<td>0 0</td>
<td>(6) (217)</td>
<td>0 (223)</td>
<td>(165)</td>
<td>(388)</td>
<td>728,101</td>
<td>-0.1%</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td></td>
<td>(36)</td>
<td>(230)</td>
<td>0 6</td>
<td>(36) (224)</td>
<td>0 (260)</td>
<td>(183)</td>
<td>(443)</td>
<td>728,101</td>
<td>-0.1%</td>
</tr>
<tr>
<td><strong>Lubbock, TX Metropolitan Statistical Area</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Navy Reserve Center Lubbock, TX</td>
<td>Close</td>
<td>(7)</td>
<td>0 0 0</td>
<td>0</td>
<td>(7)</td>
<td>0</td>
<td>(7)</td>
<td>(2)</td>
<td>(9)</td>
<td>156,975</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td></td>
<td>(7)</td>
<td>0 0 0</td>
<td>0</td>
<td>(7)</td>
<td>0</td>
<td>(7)</td>
<td>(2)</td>
<td>(9)</td>
<td>156,975</td>
</tr>
<tr>
<td><strong>Lufkin, TX Micropolitan Statistical Area</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Army National Guard Reserve Center Lufkin</td>
<td>Close</td>
<td>(10)</td>
<td>0 0 0</td>
<td>0</td>
<td>(10)</td>
<td>0</td>
<td>(10)</td>
<td>(5)</td>
<td>(15)</td>
<td>45,773</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td></td>
<td>(10)</td>
<td>0 0 0</td>
<td>0</td>
<td>(10)</td>
<td>0</td>
<td>(10)</td>
<td>(5)</td>
<td>(15)</td>
<td>45,773</td>
</tr>
<tr>
<td><strong>Madison, WI Metropolitan Statistical Area</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Navy-Marine Corps Reserve Center Madison</td>
<td>Close</td>
<td>(23)</td>
<td>(3)</td>
<td>0 0</td>
<td>(23) (3)</td>
<td>0 (26)</td>
<td>(11)</td>
<td>(37)</td>
<td>401,730</td>
<td>0.0%</td>
</tr>
<tr>
<td>Olson U.S. Army Reserve Center Madison</td>
<td>Close</td>
<td>(113)</td>
<td>0 0 0</td>
<td>0</td>
<td>(113)</td>
<td>0</td>
<td>(113)</td>
<td>(42)</td>
<td>(155)</td>
<td>401,730</td>
</tr>
<tr>
<td>U.S. Army Reserve Center O'Connell Madison</td>
<td>Close</td>
<td>(11)</td>
<td>(1)</td>
<td>0 0</td>
<td>(11) (1)</td>
<td>0 (12)</td>
<td>(4)</td>
<td>(16)</td>
<td>401,730</td>
<td>0.0%</td>
</tr>
<tr>
<td>Armed Forces Reserve Center Madison</td>
<td>Gain</td>
<td>0 0 40 8</td>
<td>0</td>
<td>40</td>
<td>0</td>
<td>48</td>
<td>21</td>
<td>69</td>
<td>401,730</td>
<td>0.0%</td>
</tr>
<tr>
<td>Dane County Airport</td>
<td>Gain</td>
<td>4 0 22 37</td>
<td>0</td>
<td>18</td>
<td>37</td>
<td>55</td>
<td>35</td>
<td>90</td>
<td>401,730</td>
<td>0.0%</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td></td>
<td>(151)</td>
<td>(4)</td>
<td>62 45</td>
<td>(89) 41</td>
<td>0 (48)</td>
<td>(1)</td>
<td>(49)</td>
<td>401,730</td>
<td>0.0%</td>
</tr>
<tr>
<td><strong>Manhattan, KS Micropolitan Statistical Area</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Fort Riley</td>
<td>Gain</td>
<td>0 0 2,415 440</td>
<td>0</td>
<td>2,415 440</td>
<td>0</td>
<td>2,855</td>
<td>1,818</td>
<td>4,673</td>
<td>72,434</td>
<td>6.5%</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td></td>
<td>0 0 2,415 440</td>
<td>2,415 440</td>
<td>0</td>
<td>2,855 1,818</td>
<td>4,673</td>
<td>72,434</td>
<td>6.5%</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

This list does not include locations where no changes in military or civilian jobs are affected.

Military figures include student load changes.
<table>
<thead>
<tr>
<th>Economic Area Installation</th>
<th>Action</th>
<th>Out</th>
<th>In</th>
<th>Net Gain/(Loss)</th>
<th>Net Mission Contractor</th>
<th>Total Direct</th>
<th>Indirect Changes</th>
<th>Total Job Changes</th>
<th>Economic Area Employment</th>
<th>Changes as Percent of Employment</th>
</tr>
</thead>
<tbody>
<tr>
<td>Mansfield, OH Metropolitan Statistical Area</td>
<td>Close</td>
<td>59</td>
<td>0</td>
<td>59</td>
<td>0</td>
<td>61</td>
<td>57</td>
<td>118</td>
<td>73,323</td>
<td>-0.2%</td>
</tr>
<tr>
<td>Mansfield Lahm Municipal Airport</td>
<td>Close</td>
<td>63</td>
<td>0</td>
<td>63</td>
<td>0</td>
<td>234</td>
<td>294</td>
<td>528</td>
<td>73,323</td>
<td>-0.7%</td>
</tr>
<tr>
<td>Total</td>
<td></td>
<td>122</td>
<td>0</td>
<td>122</td>
<td>0</td>
<td>295</td>
<td>351</td>
<td>646</td>
<td>73,323</td>
<td>-0.9%</td>
</tr>
<tr>
<td>Marquette, MI Micropolitan Statistical Area</td>
<td>Close</td>
<td>7</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>7</td>
<td>1</td>
<td>8</td>
<td>34,562</td>
<td>0.0%</td>
</tr>
<tr>
<td>Total</td>
<td></td>
<td>7</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>7</td>
<td>1</td>
<td>8</td>
<td>34,562</td>
<td>0.0%</td>
</tr>
<tr>
<td>Marshall, TX Micropolitan Statistical Area</td>
<td>Close</td>
<td>15</td>
<td>0</td>
<td>15</td>
<td>0</td>
<td>16</td>
<td>8</td>
<td>24</td>
<td>29,682</td>
<td>-0.1%</td>
</tr>
<tr>
<td>Martin County, IN</td>
<td>Realign</td>
<td>0</td>
<td>672</td>
<td>0</td>
<td>672</td>
<td>11</td>
<td>683</td>
<td>308</td>
<td>991</td>
<td>8,525</td>
</tr>
<tr>
<td>Maysville, KY Micropolitan Statistical Area</td>
<td>Close</td>
<td>16</td>
<td>0</td>
<td>16</td>
<td>0</td>
<td>18</td>
<td>10</td>
<td>28</td>
<td>16,643</td>
<td>-0.2%</td>
</tr>
<tr>
<td>Medford, OR Metropolitan Statistical Area</td>
<td>Close</td>
<td>7</td>
<td>0</td>
<td>7</td>
<td>0</td>
<td>7</td>
<td>2</td>
<td>9</td>
<td>106,355</td>
<td>0.0%</td>
</tr>
</tbody>
</table>

This list does not include locations where no changes in military or civilian jobs are affected. Military figures include student load changes.
<table>
<thead>
<tr>
<th>Economic Area Installation</th>
<th>Action</th>
<th>Out</th>
<th>In</th>
<th>Net Gain/(Loss)</th>
<th>Net Mission Contractor</th>
<th>Total Direct</th>
<th>Indirect Changes</th>
<th>Total Job Changes</th>
<th>Economic Area Employment</th>
<th>Changes as Percent of Employment</th>
</tr>
</thead>
<tbody>
<tr>
<td>Memphis, TN-MS-AR Metropolitan Statistical Area</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Memphis International Airport AirGuard Station</td>
<td>Gain</td>
<td>0</td>
<td>0</td>
<td>2 6</td>
<td>372</td>
<td></td>
<td></td>
<td>13</td>
<td>758,153</td>
<td>0.0%</td>
</tr>
<tr>
<td>Naval Support Activity Mid South</td>
<td>Gain</td>
<td>0</td>
<td>0</td>
<td>372 601</td>
<td>372</td>
<td></td>
<td></td>
<td>1,729</td>
<td>758,153</td>
<td>0.2%</td>
</tr>
<tr>
<td>Total</td>
<td></td>
<td>0</td>
<td>0</td>
<td>374 607</td>
<td>374</td>
<td>88</td>
<td>1,069</td>
<td>1,742</td>
<td>758,153</td>
<td>0.2%</td>
</tr>
<tr>
<td>Meridian, MS Micropolitan Statistical Area</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Key Field Air Guard Station</td>
<td>Realign</td>
<td>(33)</td>
<td>(142)</td>
<td>(33) (142)</td>
<td>(0)</td>
<td>(175)</td>
<td>(163)</td>
<td>(338)</td>
<td>54,548</td>
<td>-0.6%</td>
</tr>
<tr>
<td>Naval Air Station Meridian</td>
<td>Realign</td>
<td>(15)</td>
<td>0</td>
<td>(15) 0</td>
<td>(15)</td>
<td>(16)</td>
<td>(13)</td>
<td>(29)</td>
<td>54,548</td>
<td>-0.1%</td>
</tr>
<tr>
<td>Total</td>
<td></td>
<td>(48)</td>
<td>(142)</td>
<td>(48) (142)</td>
<td>(1)</td>
<td>(191)</td>
<td>(176)</td>
<td>(367)</td>
<td>54,548</td>
<td>-0.7%</td>
</tr>
<tr>
<td>Miami-Miami Beach-Kendall, FL Metropolitan Division</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Homestead Air Reserve Station Gain</td>
<td>Gain</td>
<td>0</td>
<td>(12)</td>
<td>0 83</td>
<td>0</td>
<td>(71)</td>
<td>70</td>
<td>141</td>
<td>1,293,315</td>
<td>0.0%</td>
</tr>
<tr>
<td>Total</td>
<td></td>
<td>0</td>
<td>(12)</td>
<td>0 83</td>
<td>(71)</td>
<td>70</td>
<td>141</td>
<td>1,293,315</td>
<td>0.0%</td>
<td></td>
</tr>
<tr>
<td>Milwaukee-Waukesha-West Allis, WI Metropolitan Statistical Area</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Gen Mitchell International Airport Close ARS</td>
<td>Close</td>
<td>(44)</td>
<td>(302)</td>
<td>(20) (246)</td>
<td>(44) (302)</td>
<td>(266)</td>
<td>(214)</td>
<td>(480)</td>
<td>986,431</td>
<td>0.0%</td>
</tr>
<tr>
<td>Total</td>
<td></td>
<td>(44)</td>
<td>(302)</td>
<td>(20) (246)</td>
<td>(44) (302)</td>
<td>(266)</td>
<td>(214)</td>
<td>(480)</td>
<td>986,431</td>
<td>0.0%</td>
</tr>
<tr>
<td>Minneapolis-St. Paul-Bloomington, MN-WI Metropolitan Statistical Area</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Fort Snelling</td>
<td>Realign</td>
<td>(130)</td>
<td>(124)</td>
<td>(130) (124)</td>
<td>(130) (124)</td>
<td>(254)</td>
<td>(155)</td>
<td>(409)</td>
<td>2,127,894</td>
<td>0.0%</td>
</tr>
<tr>
<td>Total</td>
<td></td>
<td>(130)</td>
<td>(124)</td>
<td>(130) (124)</td>
<td>(130) (124)</td>
<td>(254)</td>
<td>(155)</td>
<td>(409)</td>
<td>2,127,894</td>
<td>0.0%</td>
</tr>
<tr>
<td>Mobile, AL Metropolitan Statistical Area</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Armed Forces Reserve Center Close Mobile</td>
<td>Close</td>
<td>(27)</td>
<td>0</td>
<td>22 0</td>
<td>(5)</td>
<td>(5)</td>
<td>(2)</td>
<td>(7)</td>
<td>213,966</td>
<td>0.0%</td>
</tr>
<tr>
<td>Fort Ganey Army National Guard Close Reserve Center Mobile</td>
<td>Close</td>
<td>(13)</td>
<td>0</td>
<td>0 0</td>
<td>(13)</td>
<td>(13)</td>
<td>(5)</td>
<td>(18)</td>
<td>213,966</td>
<td>0.0%</td>
</tr>
<tr>
<td>Wright U.S. Army Reserve Center Close</td>
<td>Close</td>
<td>(8)</td>
<td>(1)</td>
<td>0 0</td>
<td>(8)</td>
<td>(9)</td>
<td>(4)</td>
<td>(13)</td>
<td>213,966</td>
<td>0.0%</td>
</tr>
<tr>
<td>Total</td>
<td></td>
<td>(48)</td>
<td>(1)</td>
<td>22 0</td>
<td>(26)</td>
<td>(27)</td>
<td>(11)</td>
<td>(38)</td>
<td>213,966</td>
<td>0.0%</td>
</tr>
</tbody>
</table>

This list does not include locations where no changes in military or civilian jobs are affected.
Military figures include student load changes.
<table>
<thead>
<tr>
<th>Economic Area Installation</th>
<th>Action</th>
<th>Out</th>
<th>In</th>
<th>Net Gain/(Loss)</th>
<th>Net Mission Contractor</th>
<th>Total Direct</th>
<th>Indirect Changes</th>
<th>Total Job Changes</th>
<th>Economic Area Employment</th>
<th>Changes as Percent of Employment</th>
</tr>
</thead>
<tbody>
<tr>
<td>Modesto, CA Metropolitan Statistical Area</td>
<td>Riverbank Army Ammunition Plant Close</td>
<td>0 (4)</td>
<td>0</td>
<td>0 (4)</td>
<td>0 (4)</td>
<td>(85)</td>
<td>(89)</td>
<td>(17)</td>
<td>(106)</td>
<td>217,388</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td></td>
<td>0 (4)</td>
<td>0</td>
<td>0 (4)</td>
<td>(85)</td>
<td>(89)</td>
<td>(17)</td>
<td>(106)</td>
<td>217,388</td>
<td>0.0%</td>
</tr>
<tr>
<td>Monroe County, WI</td>
<td>Fort McCoy Realign</td>
<td>(379) (82)</td>
<td>97</td>
<td>133</td>
<td>(282)</td>
<td>51</td>
<td>0</td>
<td>(231)</td>
<td>(133)</td>
<td>(364)</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td></td>
<td>(379) (82)</td>
<td>97</td>
<td>133</td>
<td>(282)</td>
<td>51</td>
<td>0</td>
<td>(231)</td>
<td>(133)</td>
<td>(364)</td>
</tr>
<tr>
<td>Montgomery, AL Metropolitan Statistical Area</td>
<td>BG William P. Screws U.S. Army Reserve Center Montgomery Close</td>
<td>(15) (3)</td>
<td>0</td>
<td>0 (3)</td>
<td>(15)</td>
<td>(3)</td>
<td>0</td>
<td>(18)</td>
<td>(12)</td>
<td>(30)</td>
</tr>
<tr>
<td>Navy Recruiting District Headquarters Montgomery Close</td>
<td>(31) (5)</td>
<td>0</td>
<td>0</td>
<td>(31)</td>
<td>(5)</td>
<td>(5)</td>
<td>(41)</td>
<td>(27)</td>
<td>(68)</td>
<td>207,595</td>
</tr>
<tr>
<td>The Adjutant General Bldg, AL Close</td>
<td>(85) 0</td>
<td>0</td>
<td>0 (85) 0</td>
<td>0</td>
<td>(85)</td>
<td>(56)</td>
<td>(141)</td>
<td>207,595</td>
<td>-0.1%</td>
<td></td>
</tr>
<tr>
<td>Dannelly Field Air Guard Station Gain</td>
<td>0 0</td>
<td>18</td>
<td>42</td>
<td>18</td>
<td>42</td>
<td>0</td>
<td>60</td>
<td>45</td>
<td>105</td>
<td>207,595</td>
</tr>
<tr>
<td>Maxwell Air Force Base Realign</td>
<td>(740) (511)</td>
<td>0</td>
<td>0 (740) (511)</td>
<td>0</td>
<td>(1,251)</td>
<td>(894)</td>
<td>(2,145)</td>
<td>207,595</td>
<td>-1.0%</td>
<td></td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td></td>
<td>(871) (519)</td>
<td>18</td>
<td>42</td>
<td>(853)</td>
<td>(477)</td>
<td>(5)</td>
<td>(1,335)</td>
<td>(944)</td>
<td>(2,279)</td>
</tr>
<tr>
<td>Mountain Home, ID Micropolitan Statistical Area</td>
<td>Mountain Home Air Force Base Realign</td>
<td>(1,235) (54)</td>
<td>697</td>
<td>23 (538)</td>
<td>(31)</td>
<td>0</td>
<td>(569)</td>
<td>(329)</td>
<td>(898)</td>
<td>14,441</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td></td>
<td>(1,235) (54)</td>
<td>697</td>
<td>23 (538)</td>
<td>(31)</td>
<td>0</td>
<td>(569)</td>
<td>(329)</td>
<td>(898)</td>
<td>14,441</td>
</tr>
<tr>
<td>Muskogee, OK Micropolitan Statistical Area</td>
<td>Armed Forces Reserve Center Muskogee Close</td>
<td>(14) (2)</td>
<td>0</td>
<td>0 (14)</td>
<td>(2)</td>
<td>0</td>
<td>(16)</td>
<td>(9)</td>
<td>(25)</td>
<td>40,416</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td></td>
<td>(14) (2)</td>
<td>0</td>
<td>0 (14)</td>
<td>(2)</td>
<td>0</td>
<td>(16)</td>
<td>(9)</td>
<td>(25)</td>
<td>40,416</td>
</tr>
<tr>
<td>Nashville-Davidson--Murfreesboro, TN Metropolitan Statistical Area</td>
<td>Leased Space - TN Close/Realign</td>
<td>0 (6)</td>
<td>0</td>
<td>0 (6)</td>
<td>0</td>
<td>(6)</td>
<td>(4)</td>
<td>(10)</td>
<td>919,365</td>
<td>0.0%</td>
</tr>
<tr>
<td>Nashville International Airport Air Realign Guard Station</td>
<td>(19) (172)</td>
<td>0</td>
<td>0 (19) (172)</td>
<td>0</td>
<td>(191)</td>
<td>(137)</td>
<td>(328)</td>
<td>919,365</td>
<td>0.0%</td>
<td></td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td></td>
<td>(19) (178)</td>
<td>0</td>
<td>0 (19) (178)</td>
<td>0</td>
<td>(197)</td>
<td>(141)</td>
<td>(338)</td>
<td>919,365</td>
<td>0.0%</td>
</tr>
</tbody>
</table>

This list does not include locations where no changes in military or civilian jobs are affected. Military figures include student load changes.
<table>
<thead>
<tr>
<th>Economic Area Installation</th>
<th>Action</th>
<th>Out</th>
<th>In</th>
<th>Net Gain/(Loss)</th>
<th>Net Mission Contractor</th>
<th>Total Direct</th>
<th>Indirect Changes</th>
<th>Total Job Changes</th>
<th>Economic Area Employment</th>
<th>Changes as Percent of Employment</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Nassau-Suffolk, NY Metropolitan Division</strong></td>
<td>Close</td>
<td></td>
<td></td>
<td></td>
<td>0</td>
<td>0</td>
<td></td>
<td></td>
<td>1,530,568</td>
<td>0.0%</td>
</tr>
<tr>
<td>Armed Forces Reserve Center Admitville</td>
<td></td>
<td>(24)</td>
<td>(4)</td>
<td>(24) (4)</td>
<td>0</td>
<td>(28)</td>
<td>(8)</td>
<td>(36)</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>New Bern, NC Micropolitan Statistical Area</strong></td>
<td>Realign</td>
<td>(16)</td>
<td>(664)</td>
<td>64 (8)</td>
<td>(20)</td>
<td>(628)</td>
<td>(558)</td>
<td>(1,186)</td>
<td>66,366</td>
<td>-1.8%</td>
</tr>
<tr>
<td>Marine Corps Air Station Cherry Point</td>
<td></td>
<td>(16)</td>
<td>(664)</td>
<td>64 (8)</td>
<td>(20)</td>
<td>(628)</td>
<td>(558)</td>
<td>(1,186)</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>New Haven-Milford, CT Metropolitan Statistical Area</strong></td>
<td>Close</td>
<td>(14)</td>
<td>(7)</td>
<td>(14) (7)</td>
<td>0</td>
<td>(21)</td>
<td>(12)</td>
<td>(33)</td>
<td>472,774</td>
<td>0.0%</td>
</tr>
<tr>
<td>SGT Libby U.S. Army Reserve Center, New Haven</td>
<td></td>
<td>(14)</td>
<td>(7)</td>
<td>(14) (7)</td>
<td>0</td>
<td>(21)</td>
<td>(12)</td>
<td>(33)</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>New Orleans-Metairie-Kenner, LA Metropolitan Statistical Area</strong></td>
<td>Close/Realign</td>
<td>(2,002)</td>
<td>(1,062)</td>
<td>1,452 (522)</td>
<td>(550)</td>
<td>(540)</td>
<td></td>
<td></td>
<td>763,801</td>
<td>-0.6%</td>
</tr>
<tr>
<td>Naval Support Activity New Orleans</td>
<td></td>
<td>(1,997)</td>
<td>(652)</td>
<td>0 (0)</td>
<td>(1,997)</td>
<td>(652)</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Leased Space - Slidell</td>
<td>Close</td>
<td>(1)</td>
<td>(102)</td>
<td>(1) (102)</td>
<td>0</td>
<td>(102)</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Naval Air Station New Orleans</td>
<td>Present</td>
<td>0</td>
<td>1,407</td>
<td>446</td>
<td>3</td>
<td>1,856</td>
<td>1,372</td>
<td>3,228</td>
<td>763,801</td>
<td>0.4%</td>
</tr>
<tr>
<td>Naval Air Station New Orleans Air Reserve Station</td>
<td>Realign</td>
<td>(4)</td>
<td>(308)</td>
<td>45 (76)</td>
<td>0</td>
<td>(191)</td>
<td>(207)</td>
<td>(398)</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>New York-Wayne-White Plains, NY-NJ Metropolitan Division</strong></td>
<td>Realign</td>
<td>(75)</td>
<td>(74)</td>
<td>(75) (74)</td>
<td>0</td>
<td>(149)</td>
<td>(72)</td>
<td>(221)</td>
<td>6,226,027</td>
<td>0.0%</td>
</tr>
<tr>
<td>Fort Totten / Pyle</td>
<td></td>
<td>(75)</td>
<td>(74)</td>
<td>(75) (74)</td>
<td>0</td>
<td>(149)</td>
<td>(72)</td>
<td>(221)</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Newark-Union, NJ-PA Metropolitan Division</strong></td>
<td>Gain</td>
<td>0</td>
<td>0</td>
<td>5 (688)</td>
<td>0</td>
<td>693</td>
<td>566</td>
<td>1,259</td>
<td>1,246,371</td>
<td>0.1%</td>
</tr>
<tr>
<td>Picatinny Arsenal</td>
<td></td>
<td>0</td>
<td>0</td>
<td>5 (688)</td>
<td>0</td>
<td>693</td>
<td>566</td>
<td>1,259</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

This list does not include locations where no changes in military or civilian jobs are affected. Military figures include student load changes.
<table>
<thead>
<tr>
<th>Economic Area Installation</th>
<th>Action</th>
<th>Out</th>
<th>In</th>
<th>Net Gain/(Loss)</th>
<th>Net Mission Contractor</th>
<th>Total Direct</th>
<th>Indirect Changes</th>
<th>Total Job Changes</th>
<th>Economic Area Employment</th>
<th>Changes as Percent of Employment</th>
</tr>
</thead>
<tbody>
<tr>
<td>Norwich-New London, CT Metropolitan Statistical Area</td>
<td>Close</td>
<td>(7,096)</td>
<td>(952)</td>
<td>(7,096) (952)</td>
<td>(412) (8,460) (7,353) (15,813)</td>
<td>168,620</td>
<td>-9.4%</td>
<td></td>
<td></td>
<td>-9.4%</td>
</tr>
<tr>
<td></td>
<td>Total</td>
<td>(7,096)</td>
<td>(952)</td>
<td>(7,096) (952)</td>
<td>(412) (8,460) (7,353) (15,813)</td>
<td>168,620</td>
<td>-9.4%</td>
<td></td>
<td></td>
<td>-9.4%</td>
</tr>
<tr>
<td>Oak Harbor, WA Micropolitan Statistical Area</td>
<td>Gain</td>
<td>(34)</td>
<td>0</td>
<td>0 (173)</td>
<td>(34) (173)</td>
<td>0</td>
<td>139</td>
<td>162</td>
<td>301</td>
<td>35,843</td>
</tr>
<tr>
<td></td>
<td>Total</td>
<td>(34)</td>
<td>0</td>
<td>0 (173)</td>
<td>(34) (173)</td>
<td>0</td>
<td>139</td>
<td>162</td>
<td>301</td>
<td>35,843</td>
</tr>
<tr>
<td>Oakland-Fremont-Hayward, CA Metropolitan Division</td>
<td>Close</td>
<td>0</td>
<td>(50)</td>
<td>0 (50)</td>
<td>0 (50)</td>
<td>0</td>
<td>(50)</td>
<td>(40)</td>
<td>(90)</td>
<td>1,383,332</td>
</tr>
<tr>
<td></td>
<td>Realign</td>
<td>(25)</td>
<td>(18)</td>
<td>(25) (18)</td>
<td>0 (43) (26) (69)</td>
<td>0</td>
<td>(93)</td>
<td>(66)</td>
<td>(159)</td>
<td>1,383,332</td>
</tr>
<tr>
<td></td>
<td>Total</td>
<td>(25)</td>
<td>(68)</td>
<td>0 (68)</td>
<td>(25) (68)</td>
<td>0</td>
<td>(93)</td>
<td>(66)</td>
<td>(159)</td>
<td>1,383,332</td>
</tr>
<tr>
<td>Ogden-Clearfield, UT Metropolitan Statistical Area</td>
<td>Realign</td>
<td>(13)</td>
<td>(447)</td>
<td>291 (24)</td>
<td>278 (423)</td>
<td>0</td>
<td>(145)</td>
<td>(164)</td>
<td>(309)</td>
<td>239,699</td>
</tr>
<tr>
<td></td>
<td>Total</td>
<td>(13)</td>
<td>(447)</td>
<td>291 (24)</td>
<td>278 (423)</td>
<td>0</td>
<td>(145)</td>
<td>(164)</td>
<td>(309)</td>
<td>239,699</td>
</tr>
<tr>
<td>Oklahoma City, OK Metropolitan Statistical Area</td>
<td>Close</td>
<td>(78)</td>
<td>(6)</td>
<td>0 (6)</td>
<td>(78) (6)</td>
<td>0</td>
<td>(84)</td>
<td>(78)</td>
<td>(162)</td>
<td>703,918</td>
</tr>
<tr>
<td></td>
<td>Close</td>
<td>(31)</td>
<td>(22)</td>
<td>0 (22)</td>
<td>(31) (22)</td>
<td>0</td>
<td>(53)</td>
<td>(55)</td>
<td>(108)</td>
<td>703,918</td>
</tr>
<tr>
<td></td>
<td>Gain</td>
<td>(9)</td>
<td>(197)</td>
<td>9 (552)</td>
<td>0 (355)</td>
<td>0</td>
<td>355</td>
<td>450</td>
<td>805</td>
<td>703,918</td>
</tr>
<tr>
<td></td>
<td>Realign</td>
<td>(19)</td>
<td>(145)</td>
<td>103 (46)</td>
<td>84 (99)</td>
<td>0</td>
<td>(15)</td>
<td>(49)</td>
<td>(64)</td>
<td>703,918</td>
</tr>
<tr>
<td></td>
<td>Total</td>
<td>(137)</td>
<td>(370)</td>
<td>112 (598)</td>
<td>(25) (228)</td>
<td>0</td>
<td>203</td>
<td>268</td>
<td>471</td>
<td>703,918</td>
</tr>
<tr>
<td>Omaha-Council Bluffs, NE-IA Metropolitan Statistical Area</td>
<td>Close</td>
<td>(19)</td>
<td>(7)</td>
<td>0 (7)</td>
<td>(19) (7)</td>
<td>0</td>
<td>(6)</td>
<td>(32)</td>
<td>(28)</td>
<td>538,121</td>
</tr>
<tr>
<td></td>
<td>Realign</td>
<td>0</td>
<td>(227)</td>
<td>54 (69)</td>
<td>54 (158)</td>
<td>0</td>
<td>(104)</td>
<td>(130)</td>
<td>(234)</td>
<td>538,121</td>
</tr>
<tr>
<td></td>
<td>Total</td>
<td>(19)</td>
<td>(234)</td>
<td>54 (69)</td>
<td>35 (165)</td>
<td>0</td>
<td>(6)</td>
<td>(136)</td>
<td>(158)</td>
<td>538,121</td>
</tr>
</tbody>
</table>

This list does not include locations where no changes in military or civilian jobs are affected.
Military figures include student load changes.
<table>
<thead>
<tr>
<th>Economic Area Installation</th>
<th>Action</th>
<th>Out Mil</th>
<th>Out Civ</th>
<th>In Mil</th>
<th>In Civ</th>
<th>Net Gain/(Loss) Mil</th>
<th>Net Gain/(Loss) Civ</th>
<th>Net Mission Contractor</th>
<th>Total Direct</th>
<th>Indirect Changes</th>
<th>Total Job Changes</th>
<th>Economic Area Employment</th>
<th>Changes as Percent of Employment</th>
</tr>
</thead>
<tbody>
<tr>
<td>Orlando, FL Metropolitan Statistical Area</td>
<td>Defense Finance and Accounting Close Service, Orlando</td>
<td>(9)</td>
<td>(200)</td>
<td>0</td>
<td>0</td>
<td>(9)</td>
<td>(200)</td>
<td>0</td>
<td>(209)</td>
<td>(204)</td>
<td>(413)</td>
<td>1,082,297</td>
<td>0.0%</td>
</tr>
<tr>
<td>Total</td>
<td>(9)</td>
<td>(200)</td>
<td>0</td>
<td>0</td>
<td>(9)</td>
<td>(200)</td>
<td>0</td>
<td>(209)</td>
<td>(204)</td>
<td>(413)</td>
<td>1,082,297</td>
<td>0.0%</td>
<td></td>
</tr>
<tr>
<td>Oxnard-Thousand Oaks-Ventura, CA Metropolitan Statistical Area</td>
<td>Channel Islands Air Guard Station Gain</td>
<td>0</td>
<td>0</td>
<td>4</td>
<td>15</td>
<td>4</td>
<td>15</td>
<td>0</td>
<td>19</td>
<td>23</td>
<td>42</td>
<td>420,712</td>
<td>0.0%</td>
</tr>
<tr>
<td>Naval Base Ventura City</td>
<td>Realign</td>
<td>(244)</td>
<td>(2,149)</td>
<td>5</td>
<td>854</td>
<td>(239)</td>
<td>(1,295)</td>
<td>0</td>
<td>(1,534)</td>
<td>(1,905)</td>
<td>(3,439)</td>
<td>420,712</td>
<td>-0.8%</td>
</tr>
<tr>
<td>Total</td>
<td>(244)</td>
<td>(2,149)</td>
<td>9</td>
<td>869</td>
<td>(235)</td>
<td>(1,280)</td>
<td>0</td>
<td>(1,515)</td>
<td>(1,882)</td>
<td>(3,397)</td>
<td>420,712</td>
<td>-0.8%</td>
<td></td>
</tr>
<tr>
<td>Paducah, KY-IL Micropolitan Statistical Area</td>
<td>Army National Guard Reserve Center Paducah Close</td>
<td>(31)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(31)</td>
<td>0</td>
<td>0</td>
<td>(31)</td>
<td>(16)</td>
<td>(47)</td>
<td>61,551</td>
<td>-0.1%</td>
</tr>
<tr>
<td>Total</td>
<td>(31)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(31)</td>
<td>0</td>
<td>0</td>
<td>(31)</td>
<td>(16)</td>
<td>(47)</td>
<td>61,551</td>
<td>-0.1%</td>
<td></td>
</tr>
<tr>
<td>Palm Bay-Melbourne-Titusville, FL Metropolitan Statistical Area</td>
<td>Patrick Air Force Base</td>
<td>Realign</td>
<td>(136)</td>
<td>(59)</td>
<td>0</td>
<td>0</td>
<td>(136)</td>
<td>(59)</td>
<td>0</td>
<td>(195)</td>
<td>(165)</td>
<td>(360)</td>
<td>247,994</td>
</tr>
<tr>
<td>Total</td>
<td>(136)</td>
<td>(59)</td>
<td>0</td>
<td>0</td>
<td>(136)</td>
<td>(59)</td>
<td>0</td>
<td>(195)</td>
<td>(165)</td>
<td>(360)</td>
<td>247,994</td>
<td>-0.1%</td>
<td></td>
</tr>
<tr>
<td>Panama City-Lynn Haven, FL Metropolitan Statistical Area</td>
<td>Naval Support Activity Panama City</td>
<td>Realign</td>
<td>(12)</td>
<td>(12)</td>
<td>0</td>
<td>0</td>
<td>(12)</td>
<td>(12)</td>
<td>0</td>
<td>(24)</td>
<td>(24)</td>
<td>(48)</td>
<td>86,688</td>
</tr>
<tr>
<td>Tyndall Air Force Base</td>
<td>Realign</td>
<td>(48)</td>
<td>(19)</td>
<td>11</td>
<td>0</td>
<td>(37)</td>
<td>(19)</td>
<td>0</td>
<td>(56)</td>
<td>(57)</td>
<td>(113)</td>
<td>86,688</td>
<td>-0.1%</td>
</tr>
<tr>
<td>Total</td>
<td>(60)</td>
<td>(31)</td>
<td>11</td>
<td>0</td>
<td>(49)</td>
<td>(31)</td>
<td>0</td>
<td>(80)</td>
<td>(81)</td>
<td>(161)</td>
<td>86,688</td>
<td>-0.2%</td>
<td></td>
</tr>
<tr>
<td>Parsons, KS Micropolitan Statistical Area</td>
<td>Kansas Army Ammunition Plant Close</td>
<td>0</td>
<td>(8)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(8)</td>
<td>(159)</td>
<td>(167)</td>
<td>(109)</td>
<td>(276)</td>
<td>15,144</td>
<td>-1.8%</td>
</tr>
<tr>
<td>Total</td>
<td>0</td>
<td>(8)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(8)</td>
<td>(159)</td>
<td>(167)</td>
<td>(109)</td>
<td>(276)</td>
<td>15,144</td>
<td>-1.8%</td>
<td></td>
</tr>
</tbody>
</table>

This list does not include locations where no changes in military or civilian jobs are affected.
Military figures include student load changes.
<table>
<thead>
<tr>
<th>Economic Area Installation</th>
<th>Action</th>
<th>Out Mil Civ</th>
<th>In Mil Civ</th>
<th>Net Gain/(Loss) Mil Civ</th>
<th>Net Mission Contractor</th>
<th>Total Direct</th>
<th>Indirect Changes</th>
<th>Total Job Changes</th>
<th>Economic Area Employment</th>
<th>Changes as Percent of Employment</th>
</tr>
</thead>
<tbody>
<tr>
<td>Pascagoula, MS Metropolitan Statistical Area</td>
<td>Naval Station Pascagoula</td>
<td>Close</td>
<td>(844) (112)</td>
<td>0 0</td>
<td>(844) (112)</td>
<td>(7) (963)</td>
<td>(798)</td>
<td>(1,761)</td>
<td>68,520</td>
<td>-2.6%</td>
</tr>
<tr>
<td></td>
<td>Total</td>
<td>(844) (112)</td>
<td>0 0</td>
<td>(844) (112)</td>
<td>(7) (963)</td>
<td>(798)</td>
<td>(1,761)</td>
<td>68,520</td>
<td>-2.6%</td>
<td></td>
</tr>
<tr>
<td>Pendleton-Hermiston, OR Micropolitan Statistical Area</td>
<td>Umatilla Army Depot</td>
<td>Close</td>
<td>(127) (385)</td>
<td>0 0</td>
<td>(127) (385)</td>
<td>0 (512)</td>
<td>(372)</td>
<td>(884)</td>
<td>44,887</td>
<td>-2.0%</td>
</tr>
<tr>
<td></td>
<td>Total</td>
<td>(127) (385)</td>
<td>0 0</td>
<td>(127) (385)</td>
<td>0 (512)</td>
<td>(372)</td>
<td>(884)</td>
<td>44,887</td>
<td>-2.0%</td>
<td></td>
</tr>
<tr>
<td>Pensacola-Ferry Pass-Brent, FL Metropolitan Statistical Area</td>
<td>Naval Air Station Pensacola</td>
<td>Realign</td>
<td>(857) (1,304)</td>
<td>555 124</td>
<td>(302) (1,180)</td>
<td>(97) (1,579)</td>
<td>(2,521)</td>
<td>(4,100)</td>
<td>210,512</td>
<td>-1.9%</td>
</tr>
<tr>
<td></td>
<td>Total</td>
<td>(857) (1,304)</td>
<td>555 124</td>
<td>(302) (1,180)</td>
<td>(97) (1,579)</td>
<td>(2,521)</td>
<td>(4,100)</td>
<td>210,512</td>
<td>-1.9%</td>
<td></td>
</tr>
<tr>
<td>Peoria, IL Metropolitan Statistical Area</td>
<td>Greater Peoria Regio</td>
<td>Gain</td>
<td>0 0</td>
<td>13 21</td>
<td>13 21</td>
<td>0 34</td>
<td>23 57</td>
<td>217,455</td>
<td>0.0%</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Total</td>
<td>0 0</td>
<td>13 21</td>
<td>13 21</td>
<td>0 34</td>
<td>23 57</td>
<td>217,455</td>
<td>0.0%</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Peru, IN Micropolitan Statistical Area</td>
<td>Navy Marine Corps Reserve Center Grissom Air Reserve</td>
<td>Close</td>
<td>(7) 0 0 0</td>
<td>(7) 0</td>
<td>0 (7) (1) (8)</td>
<td>14,974</td>
<td>-0.1%</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Total</td>
<td>(7) 0 0 0</td>
<td>(7) 0</td>
<td>0 (7) (1) (8)</td>
<td>14,974</td>
<td>-0.1%</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

This list does not include locations where no changes in military or civilian jobs are affected. Military figures include student load changes.
<table>
<thead>
<tr>
<th>Economic Area Installation</th>
<th>Action</th>
<th>Out</th>
<th>In</th>
<th>Net Gain/(Loss)</th>
<th>Net Mission Contractor</th>
<th>Total Direct</th>
<th>Indirect Changes</th>
<th>Total Job Changes</th>
<th>Economic Area Employment</th>
<th>Changes as Percent of Employment</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Philadelphia, PA Metropolitan Division</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Bristol</td>
<td>Close</td>
<td>(9)</td>
<td>(2)</td>
<td>0</td>
<td>0</td>
<td>(11)</td>
<td>(5)</td>
<td>(16)</td>
<td>2,273,372</td>
<td>0.0%</td>
</tr>
<tr>
<td>Engineering Field Activity Northeast</td>
<td>Close</td>
<td>(4)</td>
<td>(188)</td>
<td>0</td>
<td>0</td>
<td>(192)</td>
<td>(155)</td>
<td>(347)</td>
<td>2,273,372</td>
<td>0.0%</td>
</tr>
<tr>
<td>Naval Air Station Willow Grove</td>
<td>Close</td>
<td>(865)</td>
<td>(362)</td>
<td>0</td>
<td>0</td>
<td>(865)</td>
<td>(362)</td>
<td>(5)</td>
<td>1,232</td>
<td>-0.1%</td>
</tr>
<tr>
<td>Navy Crane Center Lester</td>
<td>Close</td>
<td>(1)</td>
<td>(54)</td>
<td>0</td>
<td>0</td>
<td>(55)</td>
<td>(44)</td>
<td>(99)</td>
<td>2,273,372</td>
<td>0.0%</td>
</tr>
<tr>
<td>North Penn U.S. Army Reserve Center, Norristown</td>
<td>Close</td>
<td>(22)</td>
<td>(1)</td>
<td>0</td>
<td>0</td>
<td>(22)</td>
<td>(1)</td>
<td>(23)</td>
<td>2,273,372</td>
<td>0.0%</td>
</tr>
<tr>
<td>W. Reese U.S. Army Reserve Center/OMS, Chester</td>
<td>Close</td>
<td>(9)</td>
<td>(1)</td>
<td>0</td>
<td>0</td>
<td>(9)</td>
<td>(1)</td>
<td>(10)</td>
<td>2,273,372</td>
<td>0.0%</td>
</tr>
<tr>
<td>Naval Support Activity Philadelphia</td>
<td>Gain</td>
<td>0</td>
<td>(10)</td>
<td>0</td>
<td>301</td>
<td>0</td>
<td>291</td>
<td>0</td>
<td>2,273,372</td>
<td>0.0%</td>
</tr>
<tr>
<td>Human Resources Support Center Northeast</td>
<td>Realign</td>
<td>0</td>
<td>(174)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(174)</td>
<td>(9)</td>
<td>2,273,372</td>
<td>0.0%</td>
</tr>
<tr>
<td>Navy Philadelphia Business Center</td>
<td>Realign</td>
<td>0</td>
<td>(63)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(63)</td>
<td>0</td>
<td>2,273,372</td>
<td>0.0%</td>
</tr>
<tr>
<td>Total</td>
<td></td>
<td>(910)</td>
<td>(855)</td>
<td>0</td>
<td>301</td>
<td>(910)</td>
<td>(554)</td>
<td>(14)</td>
<td>2,273,372</td>
<td>-0.1%</td>
</tr>
<tr>
<td><strong>Phoenix-Mesa-Scottsdale, AZ Metropolitan Statistical Area</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Air Force Research Lab, Mesa City</td>
<td>Close</td>
<td>(42)</td>
<td>(46)</td>
<td>0</td>
<td>0</td>
<td>(42)</td>
<td>(46)</td>
<td>(88)</td>
<td>1,971,119</td>
<td>0.0%</td>
</tr>
<tr>
<td>Leased Space - AZ</td>
<td>Close/Realign</td>
<td>0</td>
<td>(1)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(1)</td>
<td>0</td>
<td>1,971,119</td>
<td>0.0%</td>
</tr>
<tr>
<td>Phoenix Sky Harbor I</td>
<td>Gain</td>
<td>0</td>
<td>0</td>
<td>10</td>
<td>29</td>
<td>10</td>
<td>29</td>
<td>39</td>
<td>1,971,119</td>
<td>0.0%</td>
</tr>
<tr>
<td>Luke Air Force Base</td>
<td>Realign</td>
<td>(101)</td>
<td>(177)</td>
<td>0</td>
<td>0</td>
<td>(101)</td>
<td>(177)</td>
<td>(278)</td>
<td>1,971,119</td>
<td>0.0%</td>
</tr>
<tr>
<td>Total</td>
<td></td>
<td>(143)</td>
<td>(224)</td>
<td>10</td>
<td>29</td>
<td>(133)</td>
<td>(195)</td>
<td>(328)</td>
<td>1,971,119</td>
<td>0.0%</td>
</tr>
<tr>
<td><strong>Picayune, MS Micropolitan Statistical Area</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Mississippi Army Ammunition Plant</td>
<td>Close</td>
<td>0</td>
<td>(4)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(4)</td>
<td>(50)</td>
<td>16,286</td>
<td>-0.5%</td>
</tr>
<tr>
<td>Total</td>
<td></td>
<td>(4)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(4)</td>
<td>(4)</td>
<td>(50)</td>
<td>16,286</td>
<td>-0.5%</td>
</tr>
<tr>
<td><strong>Pine Bluff, AR Metropolitan Statistical Area</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Stone U.S. Army Reserve Center/Pine Bluff</td>
<td>Close</td>
<td>(30)</td>
<td>(4)</td>
<td>0</td>
<td>0</td>
<td>(30)</td>
<td>(4)</td>
<td>(34)</td>
<td>49,184</td>
<td>-0.1%</td>
</tr>
<tr>
<td>Total</td>
<td></td>
<td>(30)</td>
<td>(4)</td>
<td>0</td>
<td>0</td>
<td>(30)</td>
<td>(4)</td>
<td>(34)</td>
<td>49,184</td>
<td>-0.1%</td>
</tr>
</tbody>
</table>

This list does not include locations where no changes in military or civilian jobs are affected.

Military figures include student load changes.
<table>
<thead>
<tr>
<th>Economic Area Installation</th>
<th>Action</th>
<th>Out</th>
<th>In</th>
<th>Net Gain/(Loss)</th>
<th>Net Mission Contractor</th>
<th>Total Direct</th>
<th>Indirect Changes</th>
<th>Total Job Changes</th>
<th>Economic Area Employment</th>
<th>Changes as Percent of Employment</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td>Mil</td>
<td>Civ</td>
<td>Mil</td>
<td>Civ</td>
<td>Mil</td>
<td>Civ</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Pittsburgh, PA Metropolitan Statistical Area</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Kelly Support Center</td>
<td>Close</td>
<td>(174)</td>
<td>(136)</td>
<td>0</td>
<td>0</td>
<td>(174)</td>
<td>(136)</td>
<td>0</td>
<td>(310)</td>
<td>(183)</td>
</tr>
<tr>
<td>Pittsburgh International Airport Arclose Reserve Station</td>
<td></td>
<td>(44)</td>
<td>(278)</td>
<td>0</td>
<td>0</td>
<td>(44)</td>
<td>(278)</td>
<td>0</td>
<td>(322)</td>
<td>(258)</td>
</tr>
<tr>
<td>Navy-Marine Corps Reserve Center Pittsburgh</td>
<td>Gain</td>
<td>0</td>
<td>0</td>
<td>7</td>
<td>0</td>
<td>7</td>
<td>0</td>
<td>0</td>
<td>7</td>
<td>2</td>
</tr>
<tr>
<td>Pitt U.S. Army Reserve Center, Corapolis</td>
<td>Realign</td>
<td>(119)</td>
<td>(101)</td>
<td>0</td>
<td>0</td>
<td>(119)</td>
<td>(101)</td>
<td>0</td>
<td>(220)</td>
<td>(132)</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td></td>
<td>(337)</td>
<td>(515)</td>
<td>7</td>
<td>0</td>
<td>(330)</td>
<td>(515)</td>
<td>0</td>
<td>(845)</td>
<td>(571)</td>
</tr>
<tr>
<td>Pocatello, ID Metropolitan Statistical Area</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Navy Reserve Center Pocatello</td>
<td>Close</td>
<td>(7)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(7)</td>
<td>0</td>
<td>0</td>
<td>(7)</td>
<td>(2)</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td></td>
<td>(7)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(7)</td>
<td>0</td>
<td>0</td>
<td>(7)</td>
<td>(2)</td>
</tr>
<tr>
<td>Portland-South Portland-Biddeford ME Metropolitan Statistical Area</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Naval Shipyard Portsmouth</td>
<td>Close</td>
<td>(201)</td>
<td>(4,032)</td>
<td>0</td>
<td>0</td>
<td>(201)</td>
<td>(4,032)</td>
<td>(277)</td>
<td>(4,510)</td>
<td>(4,656)</td>
</tr>
<tr>
<td>Naval Air Station Brunswick</td>
<td>Realign</td>
<td>(2,317)</td>
<td>(61)</td>
<td>0</td>
<td>0</td>
<td>(2,317)</td>
<td>(61)</td>
<td>(42)</td>
<td>(2,420)</td>
<td>(1,846)</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td></td>
<td>(2,518)</td>
<td>(4,093)</td>
<td>0</td>
<td>0</td>
<td>(2,518)</td>
<td>(4,093)</td>
<td>(319)</td>
<td>(6,930)</td>
<td>(6,502)</td>
</tr>
<tr>
<td>Portland-Vancouver-Beaverton, OR-WA Metropolitan Statistical Area</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Vancouver Barracks</td>
<td>Close</td>
<td>(29)</td>
<td>(16)</td>
<td>0</td>
<td>0</td>
<td>(29)</td>
<td>(16)</td>
<td>0</td>
<td>(45)</td>
<td>(27)</td>
</tr>
<tr>
<td>Portland International Airport Air Realign Guard Station</td>
<td></td>
<td>(112)</td>
<td>(452)</td>
<td>0</td>
<td>0</td>
<td>(112)</td>
<td>(452)</td>
<td>0</td>
<td>(564)</td>
<td>(453)</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td></td>
<td>(141)</td>
<td>(468)</td>
<td>0</td>
<td>0</td>
<td>(141)</td>
<td>(468)</td>
<td>0</td>
<td>(609)</td>
<td>(480)</td>
</tr>
<tr>
<td>Poughkeepsie-Newburgh-Middletown, NY Metropolitan Statistical Area</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Carpenter U.S. Army Reserve Center, Poughkeepsie</td>
<td>Close</td>
<td>(8)</td>
<td>(1)</td>
<td>0</td>
<td>0</td>
<td>(8)</td>
<td>(1)</td>
<td>0</td>
<td>(9)</td>
<td>(5)</td>
</tr>
<tr>
<td>United States Military Academy</td>
<td>Gain</td>
<td>0</td>
<td>0</td>
<td>226</td>
<td>38</td>
<td>226</td>
<td>38</td>
<td>0</td>
<td>264</td>
<td>158</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td></td>
<td>(8)</td>
<td>(1)</td>
<td>226</td>
<td>38</td>
<td>218</td>
<td>37</td>
<td>0</td>
<td>255</td>
<td>153</td>
</tr>
</tbody>
</table>

This list does not include locations where no changes in military or civilian jobs are affected.

Military figures include student load changes.
<table>
<thead>
<tr>
<th>Economic Area Installation</th>
<th>Action</th>
<th>Out Mil</th>
<th>Out Civ</th>
<th>In Mil</th>
<th>In Civ</th>
<th>Net Gain/(Loss) Mil</th>
<th>Net Gain/(Loss) Civ</th>
<th>Net Mission Contractor</th>
<th>Total Direct</th>
<th>Indirect Changes</th>
<th>Total Job Changes</th>
<th>Economic Area Employment</th>
<th>Changes as Percent of Employment</th>
</tr>
</thead>
<tbody>
<tr>
<td>Providence-New Bedford-Fall River, RI-MA Metropolitan Statistical Area</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Harwood U.S. Army Reserve Center, Providence</td>
<td>Close</td>
<td>(20)</td>
<td>(4)</td>
<td>0</td>
<td>0</td>
<td>(20)</td>
<td>(4)</td>
<td>0</td>
<td>(24)</td>
<td>(30)</td>
<td>(54)</td>
<td>864,734</td>
<td>0.0%</td>
</tr>
<tr>
<td>USARC Bristol</td>
<td>Close</td>
<td>(24)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(24)</td>
<td>0</td>
<td>0</td>
<td>(24)</td>
<td>(28)</td>
<td>(52)</td>
<td>864,734</td>
<td>0.0%</td>
</tr>
<tr>
<td>Naval Station Newport</td>
<td>Gain</td>
<td>(122)</td>
<td>(225)</td>
<td>647</td>
<td>309</td>
<td>525</td>
<td>84</td>
<td>(76)</td>
<td>533</td>
<td>654</td>
<td>1,187</td>
<td>864,734</td>
<td>0.1%</td>
</tr>
<tr>
<td>Quonset State Airport Air Guard Station</td>
<td></td>
<td>0</td>
<td>0</td>
<td>17</td>
<td>29</td>
<td>17</td>
<td>29</td>
<td>0</td>
<td>46</td>
<td>67</td>
<td>113</td>
<td>864,734</td>
<td>0.0%</td>
</tr>
<tr>
<td>Total</td>
<td></td>
<td>(166)</td>
<td>(229)</td>
<td>664</td>
<td>338</td>
<td>498</td>
<td>109</td>
<td>(76)</td>
<td>531</td>
<td>663</td>
<td>1,194</td>
<td>864,734</td>
<td>0.1%</td>
</tr>
<tr>
<td>Rapid City, SD Metropolitan Statistical Area</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Ellsworth Air Force Base</td>
<td>Close</td>
<td>(3,315)</td>
<td>(438)</td>
<td>0</td>
<td>0</td>
<td>(3,315)</td>
<td>(438)</td>
<td>(99)</td>
<td>(3,852)</td>
<td>(2,915)</td>
<td>(6,767)</td>
<td>79,970</td>
<td>-8.5%</td>
</tr>
<tr>
<td>Total</td>
<td></td>
<td>(3,315)</td>
<td>(438)</td>
<td>0</td>
<td>0</td>
<td>(3,315)</td>
<td>(438)</td>
<td>(99)</td>
<td>(3,852)</td>
<td>(2,915)</td>
<td>(6,767)</td>
<td>79,970</td>
<td>-8.5%</td>
</tr>
<tr>
<td>Reading, PA Metropolitan Statistical Area</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Navy-Marine Corps Reserve Center Reading</td>
<td>Close</td>
<td>(18)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(18)</td>
<td>0</td>
<td>0</td>
<td>(18)</td>
<td>(6)</td>
<td>(24)</td>
<td>213,550</td>
<td>0.0%</td>
</tr>
<tr>
<td>Total</td>
<td></td>
<td>(18)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(18)</td>
<td>0</td>
<td>0</td>
<td>(18)</td>
<td>(6)</td>
<td>(24)</td>
<td>213,550</td>
<td>0.0%</td>
</tr>
<tr>
<td>Reno-Sparks, NV Metropolitan Statistical Area</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Hawthorne Army Depot</td>
<td>Close</td>
<td>(74)</td>
<td>(45)</td>
<td>0</td>
<td>0</td>
<td>(74)</td>
<td>(45)</td>
<td>(80)</td>
<td>(199)</td>
<td>(126)</td>
<td>(325)</td>
<td>243,270</td>
<td>-0.1%</td>
</tr>
<tr>
<td>Reno-Tahoe International Airport Air Guard Station</td>
<td>Realign</td>
<td>(23)</td>
<td>(124)</td>
<td>0</td>
<td>0</td>
<td>(23)</td>
<td>(124)</td>
<td>0</td>
<td>(147)</td>
<td>(115)</td>
<td>(262)</td>
<td>243,270</td>
<td>-0.1%</td>
</tr>
<tr>
<td>Total</td>
<td></td>
<td>(97)</td>
<td>(169)</td>
<td>0</td>
<td>0</td>
<td>(97)</td>
<td>(169)</td>
<td>(80)</td>
<td>(346)</td>
<td>(241)</td>
<td>(587)</td>
<td>243,270</td>
<td>-0.2%</td>
</tr>
<tr>
<td>Richmond, VA Metropolitan Statistical Area</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Leased Space - VA</td>
<td>Close/Realign</td>
<td>0</td>
<td>(215)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(215)</td>
<td>0</td>
<td>(215)</td>
<td>(166)</td>
<td>(381)</td>
<td>715,302</td>
<td>-0.1%</td>
</tr>
<tr>
<td>Defense Supply Center Richmond</td>
<td>Gain</td>
<td>0</td>
<td>(77)</td>
<td>0</td>
<td>83</td>
<td>0</td>
<td>6</td>
<td>0</td>
<td>6</td>
<td>4</td>
<td>10</td>
<td>715,302</td>
<td>0.0%</td>
</tr>
<tr>
<td>Fort Lee</td>
<td>Gain</td>
<td>(392)</td>
<td>(2)</td>
<td>6,531</td>
<td>1,151</td>
<td>6,139</td>
<td>1,149</td>
<td>56</td>
<td>7,344</td>
<td>4,425</td>
<td>11,769</td>
<td>715,302</td>
<td>1.6%</td>
</tr>
<tr>
<td>Richmond International Airport Air Guard Station</td>
<td>Realign</td>
<td>(25)</td>
<td>(101)</td>
<td>0</td>
<td>0</td>
<td>(25)</td>
<td>(101)</td>
<td>0</td>
<td>(126)</td>
<td>(92)</td>
<td>(218)</td>
<td>715,302</td>
<td>0.0%</td>
</tr>
<tr>
<td>Total</td>
<td></td>
<td>(417)</td>
<td>(395)</td>
<td>6,531</td>
<td>1,234</td>
<td>6,114</td>
<td>839</td>
<td>56</td>
<td>7,009</td>
<td>4,171</td>
<td>11,180</td>
<td>715,302</td>
<td>1.6%</td>
</tr>
</tbody>
</table>

This list does not include locations where no changes in military or civilian jobs are affected. Military figures include student load changes.
### Economic Area Installation

<table>
<thead>
<tr>
<th>Economic Area Installation</th>
<th>Action</th>
<th>Out</th>
<th>In</th>
<th>Net Gain/(Loss)</th>
<th>Net Mission Contractor</th>
<th>Total Direct</th>
<th>Indirect Changes</th>
<th>Total Job Changes</th>
<th>Economic Area Employment</th>
<th>Changes as Percent of Employment</th>
</tr>
</thead>
<tbody>
<tr>
<td>Riverside-San Bernardino-Ontario, CA Metropolitan Statistical Area</td>
<td>Defense Finance and Accounting Close Service, San Bernardino</td>
<td>0 (120)</td>
<td>0</td>
<td>0 (120)</td>
<td>0 (120)</td>
<td>(121)</td>
<td>(241)</td>
<td>1,479,524</td>
<td>0.0%</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Naval Support Activity Corona Close</td>
<td>(6) (886)</td>
<td>0</td>
<td>0 (886)</td>
<td>0 (892)</td>
<td>(904)</td>
<td>(1,796)</td>
<td>1,479,524</td>
<td>-0.1%</td>
<td></td>
</tr>
<tr>
<td></td>
<td>March Air Reserve Base Realign</td>
<td>(71) (44)</td>
<td>0</td>
<td>4 (40)</td>
<td>0 (111)</td>
<td>(90)</td>
<td>(201)</td>
<td>1,479,524</td>
<td>0.0%</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Marine Corps Logistics Base Barstow Realign</td>
<td>(140) (330)</td>
<td>0</td>
<td>0 (330)</td>
<td>51 (419)</td>
<td>(396)</td>
<td>(815)</td>
<td>1,479,524</td>
<td>-0.1%</td>
<td></td>
</tr>
<tr>
<td>Total</td>
<td>(217) (1,380)</td>
<td>0</td>
<td>4</td>
<td>(217) (1,376)</td>
<td>51 (1,542)</td>
<td>(1,511)</td>
<td>(3,053)</td>
<td>1,479,524</td>
<td>-0.2%</td>
<td></td>
</tr>
<tr>
<td>Rockingham County-Strafford County, NH Metropolitan Division</td>
<td>Doble U.S. Army Reserve Center Close Portsmouth</td>
<td>(39) (5)</td>
<td>0</td>
<td>0 (5)</td>
<td>0 (44)</td>
<td>(29)</td>
<td>(73)</td>
<td>238,671</td>
<td>0.0%</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Armed Forces Reserve Center Pease Air Force Base Gain</td>
<td>0</td>
<td>0</td>
<td>20</td>
<td>20</td>
<td>48</td>
<td>88</td>
<td>238,671</td>
<td>0.0%</td>
<td></td>
</tr>
<tr>
<td>Total</td>
<td>(39) (5)</td>
<td>20</td>
<td>28</td>
<td>(19) 23</td>
<td>0</td>
<td>4</td>
<td>11</td>
<td>15</td>
<td>238,671</td>
<td>0.0%</td>
</tr>
<tr>
<td>Rome, GA Metropolitan Statistical Area</td>
<td>Inspector/Instructor Rome GA Close</td>
<td>(9)</td>
<td>0</td>
<td>0</td>
<td>(9)</td>
<td>0</td>
<td>0</td>
<td>(9)</td>
<td>(3)</td>
<td>(12)</td>
</tr>
<tr>
<td>Total</td>
<td>(9)</td>
<td>0</td>
<td>0</td>
<td>(9)</td>
<td>0</td>
<td>0</td>
<td>(9)</td>
<td>(3)</td>
<td>(12)</td>
<td>50,944</td>
</tr>
<tr>
<td>Salinas, CA Metropolitan Statistical Area</td>
<td>Defense Finance and Accounting Close Service, Seaside</td>
<td>(10) (51)</td>
<td>0</td>
<td>0 (51)</td>
<td>0 (61)</td>
<td>(61)</td>
<td>(122)</td>
<td>235,299</td>
<td>-0.1%</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Fort Hunter Liggett Gain</td>
<td>0</td>
<td>0</td>
<td>25</td>
<td>25</td>
<td>43</td>
<td>84</td>
<td>235,299</td>
<td>0.0%</td>
<td></td>
</tr>
<tr>
<td>Total</td>
<td>(10) (51)</td>
<td>25</td>
<td>18</td>
<td>15 (33)</td>
<td>0</td>
<td>(18)</td>
<td>(20)</td>
<td>(38)</td>
<td>235,299</td>
<td>0.0%</td>
</tr>
<tr>
<td>Salt Lake City, UT Metropolitan Statistical Area</td>
<td>Deseret Chemical Depot Close</td>
<td>(186) (62)</td>
<td>0</td>
<td>0 (62)</td>
<td>0 (248)</td>
<td>(143)</td>
<td>(391)</td>
<td>701,532</td>
<td>-0.1%</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Fort Douglas Realign</td>
<td>(15) (38)</td>
<td>0</td>
<td>0 (38)</td>
<td>0 (53)</td>
<td>(41)</td>
<td>(94)</td>
<td>701,532</td>
<td>0.0%</td>
<td></td>
</tr>
<tr>
<td>Total</td>
<td>(201) (100)</td>
<td>0</td>
<td>0</td>
<td>(201) (100)</td>
<td>0</td>
<td>(301)</td>
<td>(184)</td>
<td>(485)</td>
<td>701,532</td>
<td>-0.1%</td>
</tr>
</tbody>
</table>

This list does not include locations where no changes in military or civilian jobs are affected.

Military figures include student load changes.
<table>
<thead>
<tr>
<th>Economic Area Installation</th>
<th>Action</th>
<th>Out Mil</th>
<th>Out Civ</th>
<th>In Mil</th>
<th>In Civ</th>
<th>Net Gain/(Loss) Mil</th>
<th>Net Gain/(Loss) Civ</th>
<th>Net Mission Contractor</th>
<th>Total Direct</th>
<th>Indirect Changes</th>
<th>Total Job Changes</th>
<th>Economic Area Employment</th>
<th>Changes as Percent of Employment</th>
</tr>
</thead>
<tbody>
<tr>
<td>San Antonio, TX Metropolitan Statistical Area</td>
<td>Army National Guard Reserve Center New Braunfels</td>
<td>Close</td>
<td>(106) 0</td>
<td>0 0</td>
<td>(106) 0</td>
<td>0</td>
<td>(106)</td>
<td>(89)</td>
<td>(195)</td>
<td>1,009,217</td>
<td>0.0%</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Brooks City Base</td>
<td>Close</td>
<td>(1,297) (1,268)</td>
<td>0 0</td>
<td>(1,297) (1,268)</td>
<td>(358)</td>
<td>(2,923)</td>
<td>(2,801)</td>
<td>(5,724)</td>
<td>1,009,217</td>
<td>-0.6%</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Defense Finance and Accounting Service, San Antonio</td>
<td>Close/Realign</td>
<td>(78) (147)</td>
<td>0 0</td>
<td>(78) (147)</td>
<td>0</td>
<td>(225)</td>
<td>(230)</td>
<td>(455)</td>
<td>1,009,217</td>
<td>-0.1%</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Fort Sam Houston</td>
<td>Gain</td>
<td>(117) 0</td>
<td>7,765 1,624</td>
<td>7,648 1,624</td>
<td>92</td>
<td>9,364</td>
<td>8,324</td>
<td>17,688</td>
<td>1,009,217</td>
<td>1.8%</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Randolph Air Force Base</td>
<td>Gain</td>
<td>(576) (174)</td>
<td>164 705</td>
<td>(412) 531</td>
<td>63</td>
<td>182</td>
<td>300</td>
<td>482</td>
<td>1,009,217</td>
<td>0.0%</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Lackland Air Force Base</td>
<td>Realign</td>
<td>(2,489) (1,223)</td>
<td>235 453</td>
<td>(2,254) (770)</td>
<td>(116)</td>
<td>(3,140)</td>
<td>(2,755)</td>
<td>(5,895)</td>
<td>1,009,217</td>
<td>-0.6%</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td></td>
<td>(4,695) (3,115)</td>
<td>8,164 2,782</td>
<td>3,469 (333)</td>
<td>(319)</td>
<td>2,817</td>
<td>2,382</td>
<td>5,199</td>
<td>1,009,217</td>
<td>0.5%</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>San Diego-Carlsbad-San Marcos, CA Metropolitan Statistical Area</td>
<td>Defense Finance and Accounting Service, San Diego</td>
<td>Close</td>
<td>(3) (237)</td>
<td>0 0</td>
<td>(3) (237)</td>
<td>0</td>
<td>(240)</td>
<td>(256)</td>
<td>(496)</td>
<td>1,806,321</td>
<td>0.0%</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Marine Corps Base Miramar</td>
<td>Gain</td>
<td>(46) (3)</td>
<td>87 34</td>
<td>41 31</td>
<td>0</td>
<td>72</td>
<td>70</td>
<td>142</td>
<td>1,806,321</td>
<td>0.0%</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Naval Base Point Loma</td>
<td>Gain</td>
<td>(12) (341)</td>
<td>312 350</td>
<td>300 9</td>
<td>0</td>
<td>309</td>
<td>279</td>
<td>588</td>
<td>1,806,321</td>
<td>0.0%</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Naval Station San Diego</td>
<td>Gain</td>
<td>(1) (2)</td>
<td>1,085 86</td>
<td>1,084 84</td>
<td>2</td>
<td>1,170</td>
<td>1,066</td>
<td>2,236</td>
<td>1,806,321</td>
<td>0.1%</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Human Resources Support Center Southwest</td>
<td>Realign</td>
<td>0 (164) 0 0</td>
<td>0 (164)</td>
<td>0</td>
<td>(164)</td>
<td>164</td>
<td>339</td>
<td>1,806,321</td>
<td>0.0%</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Marine Corps Base Camp Pendleton</td>
<td>Realign</td>
<td>(145) (6)</td>
<td>0 7</td>
<td>(145) 1</td>
<td>0</td>
<td>(144)</td>
<td>(129)</td>
<td>(273)</td>
<td>1,806,321</td>
<td>0.0%</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Naval Base Coronado</td>
<td>Realign</td>
<td>(71) (587)</td>
<td>0 198</td>
<td>(71) (389)</td>
<td>0</td>
<td>(460)</td>
<td>(481)</td>
<td>(941)</td>
<td>1,806,321</td>
<td>-0.1%</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Naval Medical Center San Diego</td>
<td>Realign</td>
<td>(1,596) (33)</td>
<td>0 0</td>
<td>(1,596) (33)</td>
<td>(1)</td>
<td>(1,630)</td>
<td>(1,470)</td>
<td>(3,100)</td>
<td>1,806,321</td>
<td>-0.2%</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Naval Weapons Station Fallbrook</td>
<td>Realign</td>
<td>0 (118) 0 0</td>
<td>0 (118)</td>
<td>0</td>
<td>(118)</td>
<td>126</td>
<td>244</td>
<td>1,806,321</td>
<td>0.0%</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td></td>
<td>(1,874) (1,491)</td>
<td>1,484 675</td>
<td>(390) (816)</td>
<td>1</td>
<td>(1,205)</td>
<td>(1,222)</td>
<td>(2,427)</td>
<td>1,806,321</td>
<td>-0.1%</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

This list does not include locations where no changes in military or civilian jobs are affected. 

Military figures include student load changes.
<table>
<thead>
<tr>
<th>Economic Area Installation</th>
<th>Action</th>
<th>Out</th>
<th>In</th>
<th>Net Gain/(Loss)</th>
<th>Net Mission Contractor</th>
<th>Total Direct</th>
<th>Indirect Changes</th>
<th>Total Job Changes</th>
<th>Economic Area Employment</th>
<th>Changes as Percent of Employment</th>
</tr>
</thead>
<tbody>
<tr>
<td>San Jose-Sunnyvale-Santa Clara, CA Metropolitan Statistical Area</td>
<td>Onizuka Air Force Station</td>
<td>Close</td>
<td>(107)</td>
<td>(171)</td>
<td>0</td>
<td>0</td>
<td>(107)</td>
<td>(171)</td>
<td>0</td>
<td>278</td>
</tr>
<tr>
<td>AFRC Moffett Field</td>
<td>Gain</td>
<td>0</td>
<td>0</td>
<td>87</td>
<td>166</td>
<td>87</td>
<td>166</td>
<td>0</td>
<td>253</td>
<td>106</td>
</tr>
<tr>
<td>Total</td>
<td></td>
<td>(107)</td>
<td>(171)</td>
<td>87</td>
<td>166</td>
<td>(20)</td>
<td>(5)</td>
<td>0</td>
<td>25</td>
<td>(8)</td>
</tr>
<tr>
<td>San Juan-Caguas-Guaynabo, PR Metropolitan Statistical Area</td>
<td>Army National Guard Reserve Center Humacao</td>
<td>Close</td>
<td>(26)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(26)</td>
<td>0</td>
<td>0</td>
<td>26</td>
</tr>
<tr>
<td>Lavergne U.S. Army Reserve Center Bayamon</td>
<td>Close</td>
<td>(25)</td>
<td>(1)</td>
<td>0</td>
<td>0</td>
<td>(25)</td>
<td>(1)</td>
<td>0</td>
<td>26</td>
<td>(18)</td>
</tr>
<tr>
<td>Camp Euripides Rubio, Puerto Nuevo</td>
<td>Realign</td>
<td>(43)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(43)</td>
<td>0</td>
<td>0</td>
<td>(43)</td>
<td>(29)</td>
</tr>
<tr>
<td>Fort Buchanan</td>
<td>Realign</td>
<td>(9)</td>
<td>(47)</td>
<td>0</td>
<td>0</td>
<td>(9)</td>
<td>(47)</td>
<td>0</td>
<td>(56)</td>
<td>(54)</td>
</tr>
<tr>
<td>Total</td>
<td></td>
<td>(103)</td>
<td>(48)</td>
<td>0</td>
<td>0</td>
<td>(103)</td>
<td>(48)</td>
<td>0</td>
<td>(151)</td>
<td>(119)</td>
</tr>
<tr>
<td>Santa Ana-Anaheim-Irvine, CA Metropolitan Division</td>
<td>Naval Weapons Station Seal Beach Det Concord</td>
<td>Close</td>
<td>0</td>
<td>(71)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(71)</td>
<td>0</td>
<td>71</td>
</tr>
<tr>
<td>Los Alamitos (63rd)</td>
<td>Realign</td>
<td>(92)</td>
<td>(78)</td>
<td>0</td>
<td>0</td>
<td>(92)</td>
<td>(78)</td>
<td>0</td>
<td>(170)</td>
<td>(99)</td>
</tr>
<tr>
<td>Total</td>
<td></td>
<td>(92)</td>
<td>(149)</td>
<td>0</td>
<td>0</td>
<td>(92)</td>
<td>(149)</td>
<td>0</td>
<td>(241)</td>
<td>(156)</td>
</tr>
<tr>
<td>Santa Barbara-Santa Maria-Goleta, CA Metropolitan Statistical Area</td>
<td>Vandenberg Air Force Base</td>
<td>Gain</td>
<td>0</td>
<td>0</td>
<td>44</td>
<td>101</td>
<td>44</td>
<td>101</td>
<td>0</td>
<td>145</td>
</tr>
<tr>
<td>Total</td>
<td></td>
<td>0</td>
<td>0</td>
<td>44</td>
<td>101</td>
<td>44</td>
<td>101</td>
<td>0</td>
<td>145</td>
<td>114</td>
</tr>
<tr>
<td>Savannah, GA Metropolitan Statistical Area</td>
<td>Savannah International Airport Air Guard Station</td>
<td>Gain</td>
<td>0</td>
<td>0</td>
<td>17</td>
<td>21</td>
<td>17</td>
<td>21</td>
<td>0</td>
<td>38</td>
</tr>
<tr>
<td>Total</td>
<td></td>
<td>0</td>
<td>0</td>
<td>17</td>
<td>21</td>
<td>17</td>
<td>21</td>
<td>0</td>
<td>38</td>
<td>38</td>
</tr>
</tbody>
</table>

This list does not include locations where no changes in military or civilian jobs are affected.  
Military figures include student load changes.
<table>
<thead>
<tr>
<th>Economic Area Installation</th>
<th>Action</th>
<th>Out</th>
<th>In</th>
<th>Net Gain/(Loss)</th>
<th>Net Mission Contractor</th>
<th>Total Direct</th>
<th>Indirect Changes</th>
<th>Total Job Changes</th>
<th>Economic Area Employment</th>
<th>Changes as Percent of Employment</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Scranton–Wilkes-Barre, PA Metropolitan Statistical Area</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Serrenti U.S. Army Reserve Center, Scranton</td>
<td>Close</td>
<td>(47)</td>
<td>(8)</td>
<td>0</td>
<td>0</td>
<td>(47)</td>
<td>(8)</td>
<td>0</td>
<td>(55)</td>
</tr>
<tr>
<td></td>
<td>Tobyhanna Army Depot</td>
<td>Gain</td>
<td>(1)</td>
<td>(82)</td>
<td>3</td>
<td>355</td>
<td>2</td>
<td>273</td>
<td>0</td>
<td>275</td>
</tr>
<tr>
<td></td>
<td><strong>Total</strong></td>
<td></td>
<td>(48)</td>
<td>(90)</td>
<td>3</td>
<td>355</td>
<td>(45)</td>
<td>265</td>
<td>0</td>
<td>220</td>
</tr>
<tr>
<td><strong>Seattle-Bellevue-Everett, WA Metropolitan Division</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center Everett</td>
<td>Close</td>
<td>(57)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(57)</td>
<td>0</td>
<td>0</td>
<td>(57)</td>
</tr>
<tr>
<td></td>
<td>U.S. Army Reserve Center Fort Lawton</td>
<td>Close</td>
<td>(53)</td>
<td>(54)</td>
<td>0</td>
<td>0</td>
<td>(53)</td>
<td>(54)</td>
<td>0</td>
<td>(107)</td>
</tr>
<tr>
<td></td>
<td><strong>Total</strong></td>
<td></td>
<td>(110)</td>
<td>(54)</td>
<td>0</td>
<td>0</td>
<td>(110)</td>
<td>(54)</td>
<td>0</td>
<td>(164)</td>
</tr>
<tr>
<td><strong>Shreveport-Bossier City, LA Metropolitan Statistical Area</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Barksdale Air Force Base</td>
<td>Gain</td>
<td>0</td>
<td>0</td>
<td>5</td>
<td>60</td>
<td>5</td>
<td>60</td>
<td>0</td>
<td>65</td>
</tr>
<tr>
<td></td>
<td><strong>Total</strong></td>
<td></td>
<td>0</td>
<td>0</td>
<td>5</td>
<td>60</td>
<td>5</td>
<td>60</td>
<td>0</td>
<td>65</td>
</tr>
<tr>
<td><strong>Sierra Vista-Douglas, AZ Micropolitan Statistical Area</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Fort Huachuca</td>
<td>Realign</td>
<td>0</td>
<td>(212)</td>
<td>0</td>
<td>44</td>
<td>0</td>
<td>(168)</td>
<td>1</td>
<td>(167)</td>
</tr>
<tr>
<td></td>
<td><strong>Total</strong></td>
<td></td>
<td>0</td>
<td>(212)</td>
<td>0</td>
<td>44</td>
<td>0</td>
<td>(168)</td>
<td>1</td>
<td>(167)</td>
</tr>
<tr>
<td><strong>Sioux City, IA-NE-SD Metropolitan Statistical Area</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Navy Reserve Center Sioux City</td>
<td>Close</td>
<td>(7)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(7)</td>
<td>0</td>
<td>0</td>
<td>(7)</td>
</tr>
<tr>
<td></td>
<td>Sioux Gateway Airport Air Guard</td>
<td>Gain</td>
<td>0</td>
<td>0</td>
<td>33</td>
<td>170</td>
<td>33</td>
<td>170</td>
<td>0</td>
<td>203</td>
</tr>
<tr>
<td></td>
<td><strong>Total</strong></td>
<td></td>
<td>(7)</td>
<td>0</td>
<td>33</td>
<td>170</td>
<td>26</td>
<td>170</td>
<td>0</td>
<td>196</td>
</tr>
<tr>
<td><strong>Sioux Falls, SD Metropolitan Statistical Area</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Joe Foss Field Air Guard Station</td>
<td>Gain</td>
<td>(4)</td>
<td>0</td>
<td>32</td>
<td>27</td>
<td>28</td>
<td>27</td>
<td>0</td>
<td>55</td>
</tr>
<tr>
<td></td>
<td><strong>Total</strong></td>
<td></td>
<td>(4)</td>
<td>0</td>
<td>32</td>
<td>27</td>
<td>28</td>
<td>27</td>
<td>0</td>
<td>55</td>
</tr>
</tbody>
</table>

This list does not include locations where no changes in military or civilian jobs are affected. Military figures include student load changes.
<table>
<thead>
<tr>
<th>Economic Area Installation</th>
<th>Action</th>
<th>Out</th>
<th>In</th>
<th>Net Gain/(Loss)</th>
<th>Net Mission Contractor</th>
<th>Total Direct</th>
<th>Indirect Changes</th>
<th>Total Job Changes</th>
<th>Economic Area Employment</th>
<th>Changes as Percent of Employment</th>
</tr>
</thead>
<tbody>
<tr>
<td>Spokane, WA Metropolitan Statistical Area</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>1LT Richard H. Walker U.S. Army Reserve Center</td>
<td>Close</td>
<td>(38)</td>
<td>0</td>
<td>0</td>
<td>(38)</td>
<td>0</td>
<td>0</td>
<td>(38)</td>
<td>(32)</td>
<td>(70)</td>
</tr>
<tr>
<td>Fairchild Air Force Base</td>
<td>Realign</td>
<td>(26)</td>
<td>(172)</td>
<td>0</td>
<td>0</td>
<td>(26)</td>
<td>(172)</td>
<td>0</td>
<td>(198)</td>
<td>(215)</td>
</tr>
<tr>
<td>Total</td>
<td></td>
<td>(64)</td>
<td>(172)</td>
<td>0</td>
<td>0</td>
<td>(64)</td>
<td>(172)</td>
<td>0</td>
<td>(236)</td>
<td>(247)</td>
</tr>
<tr>
<td>Springfield, IL Metropolitan Statistical Area</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Capital Airport Air Guard Station</td>
<td>Realign</td>
<td>(52)</td>
<td>(133)</td>
<td>22</td>
<td>0</td>
<td>(30)</td>
<td>(133)</td>
<td>0</td>
<td>(163)</td>
<td>(105)</td>
</tr>
<tr>
<td>Total</td>
<td></td>
<td>(52)</td>
<td>(133)</td>
<td>22</td>
<td>0</td>
<td>(30)</td>
<td>(133)</td>
<td>0</td>
<td>(163)</td>
<td>(105)</td>
</tr>
<tr>
<td>Springfield, MA Metropolitan Statistical Area</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Westover U.S. Army Reserve Center, Chicopee</td>
<td>Close</td>
<td>(13)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(13)</td>
<td>0</td>
<td>0</td>
<td>(13)</td>
<td>(5)</td>
</tr>
<tr>
<td>Barnes Municipal Airport Air Guard Station</td>
<td>Gain</td>
<td>0</td>
<td>(5)</td>
<td>23</td>
<td>89</td>
<td>23</td>
<td>84</td>
<td>0</td>
<td>107</td>
<td>86</td>
</tr>
<tr>
<td>Westover Air Force Base</td>
<td>Gain</td>
<td>0</td>
<td>0</td>
<td>69</td>
<td>11</td>
<td>69</td>
<td>11</td>
<td>0</td>
<td>80</td>
<td>41</td>
</tr>
<tr>
<td>Total</td>
<td></td>
<td>(13)</td>
<td>(5)</td>
<td>92</td>
<td>100</td>
<td>79</td>
<td>95</td>
<td>0</td>
<td>174</td>
<td>122</td>
</tr>
<tr>
<td>Springfield, OH Metropolitan Statistical Area</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Springfield-Beckley Municipal Airport Air Guard Station</td>
<td>Realign</td>
<td>(66)</td>
<td>(225)</td>
<td>0</td>
<td>0</td>
<td>(66)</td>
<td>(225)</td>
<td>0</td>
<td>(291)</td>
<td>(149)</td>
</tr>
<tr>
<td>Total</td>
<td></td>
<td>(66)</td>
<td>(225)</td>
<td>0</td>
<td>0</td>
<td>(66)</td>
<td>(225)</td>
<td>0</td>
<td>(291)</td>
<td>(149)</td>
</tr>
<tr>
<td>St. Joseph, MO-KS Metropolitan Statistical Area</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Rosecrans Memorial Airport Air Guard Station</td>
<td>Gain</td>
<td>0</td>
<td>0</td>
<td>8</td>
<td>27</td>
<td>8</td>
<td>27</td>
<td>0</td>
<td>35</td>
<td>23</td>
</tr>
<tr>
<td>Total</td>
<td></td>
<td>0</td>
<td>0</td>
<td>8</td>
<td>27</td>
<td>8</td>
<td>27</td>
<td>0</td>
<td>35</td>
<td>23</td>
</tr>
</tbody>
</table>

This list does not include locations where no changes in military or civilian jobs are affected. Military figures include student load changes.
<table>
<thead>
<tr>
<th>Economic Area Installation</th>
<th>Action</th>
<th>Out</th>
<th>In</th>
<th>Net Gain/(Loss)</th>
<th>Net Mission Contractor</th>
<th>Total Direct</th>
<th>Indirect Changes</th>
<th>Total Job Changes</th>
<th>Economic Area Employment</th>
<th>Changes as Percent of Employment</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td>Mil</td>
<td>Civ</td>
<td>Mil</td>
<td>Civ</td>
<td>Mil</td>
<td>Civ</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>St. Louis, MO-IL Metropolitan Statistical Area</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Army National Guard Reserve Center Jefferson Barracks</td>
<td>Close</td>
<td>(67)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(67)</td>
<td>0</td>
<td>0</td>
<td>(67)</td>
<td>(54)</td>
</tr>
<tr>
<td>Defense Finance and Accounting Service, St. Louis</td>
<td>Close</td>
<td>(2)</td>
<td>(291)</td>
<td>0</td>
<td>0</td>
<td>(2)</td>
<td>(291)</td>
<td>0</td>
<td>(293)</td>
<td>(318)</td>
</tr>
<tr>
<td>Leased Space - MO</td>
<td>Close/Realign</td>
<td>(709)</td>
<td>(1,234)</td>
<td>0</td>
<td>0</td>
<td>(709)</td>
<td>(1,234)</td>
<td>(150)</td>
<td>(2,093)</td>
<td>(2,078)</td>
</tr>
<tr>
<td>Scott Air Force Base</td>
<td>Gain</td>
<td>(252)</td>
<td>0</td>
<td>131</td>
<td>832</td>
<td>(121)</td>
<td>832</td>
<td>86</td>
<td>797</td>
<td>900</td>
</tr>
<tr>
<td>Lambert International Airport- St Realign Louis</td>
<td>Close</td>
<td>(34)</td>
<td>(215)</td>
<td>0</td>
<td>0</td>
<td>(34)</td>
<td>(215)</td>
<td>0</td>
<td>(249)</td>
<td>(261)</td>
</tr>
<tr>
<td>Total</td>
<td></td>
<td>(1,064)</td>
<td>(1,740)</td>
<td>131</td>
<td>832</td>
<td>(933)</td>
<td>(908)</td>
<td>(64)</td>
<td>(1,905)</td>
<td>(1,811)</td>
</tr>
<tr>
<td>St. Marys, GA Micropolitan Statistical Area</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Submarine Base Kings Bay</td>
<td>Gain</td>
<td>0</td>
<td>0</td>
<td>3,245</td>
<td>102</td>
<td>3,245</td>
<td>102</td>
<td>20</td>
<td>3,367</td>
<td>1,667</td>
</tr>
<tr>
<td>Total</td>
<td></td>
<td>0</td>
<td>0</td>
<td>3,245</td>
<td>102</td>
<td>3,245</td>
<td>102</td>
<td>20</td>
<td>3,367</td>
<td>1,667</td>
</tr>
<tr>
<td>Stewart County, GA</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Bethesda/Chevy Chase</td>
<td>Realign</td>
<td>(5)</td>
<td>(2)</td>
<td>0</td>
<td>0</td>
<td>(5)</td>
<td>(2)</td>
<td>0</td>
<td>(7)</td>
<td>(4)</td>
</tr>
<tr>
<td>Total</td>
<td></td>
<td>(5)</td>
<td>(2)</td>
<td>0</td>
<td>0</td>
<td>(5)</td>
<td>(2)</td>
<td>0</td>
<td>(7)</td>
<td>(4)</td>
</tr>
<tr>
<td>Stockton, CA Metropolitan Statistical Area</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Defense Distribution Depot San Joaquin</td>
<td>Realign</td>
<td>0</td>
<td>(31)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(31)</td>
<td>0</td>
<td>(31)</td>
<td>(20)</td>
</tr>
<tr>
<td>Total</td>
<td></td>
<td>0</td>
<td>(31)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(31)</td>
<td>0</td>
<td>(31)</td>
<td>(20)</td>
</tr>
<tr>
<td>Sumter, SC Metropolitan Statistical Area</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Shaw Air Force Base</td>
<td>Gain</td>
<td>(74)</td>
<td>0</td>
<td>816</td>
<td>76</td>
<td>742</td>
<td>75</td>
<td>0</td>
<td>817</td>
<td>604</td>
</tr>
<tr>
<td>Total</td>
<td></td>
<td>(74)</td>
<td>0</td>
<td>816</td>
<td>76</td>
<td>742</td>
<td>75</td>
<td>0</td>
<td>817</td>
<td>604</td>
</tr>
</tbody>
</table>

This list does not include locations where no changes in military or civilian jobs are affected. Military figures include student load changes.
<table>
<thead>
<tr>
<th>Economic Area Installation</th>
<th>Action</th>
<th>Out Mil</th>
<th>Out Civ</th>
<th>In Mil</th>
<th>In Civ</th>
<th>Net Gain/(Loss) Mil</th>
<th>Net Gain/(Loss) Civ</th>
<th>Net Mission Contractor</th>
<th>Total Direct</th>
<th>Indirect Changes</th>
<th>Total Job Changes</th>
<th>Economic Area Employment</th>
<th>Changes as Percent of Employment</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Tacoma, WA Metropolitan Division</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Navy-Marine Corps Reserve Center Tacoma</td>
<td>Close</td>
<td>(20)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(20)</td>
<td>0</td>
<td>0</td>
<td>(20)</td>
<td>(15)</td>
<td>(35)</td>
<td>339,431</td>
<td>0.0%</td>
</tr>
<tr>
<td>Fort Lewis</td>
<td>Gain</td>
<td>(2)</td>
<td>(1)</td>
<td>187</td>
<td>46</td>
<td>185</td>
<td>45</td>
<td>0</td>
<td>230</td>
<td>187</td>
<td>417</td>
<td>339,431</td>
<td>0.1%</td>
</tr>
<tr>
<td>McChord Air Force Base</td>
<td>Realign</td>
<td>(460)</td>
<td>(143)</td>
<td>36</td>
<td>7</td>
<td>(424)</td>
<td>(136)</td>
<td>(7)</td>
<td>(567)</td>
<td>(469)</td>
<td>(1,036)</td>
<td>339,431</td>
<td>-0.3%</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td></td>
<td>(482)</td>
<td>(144)</td>
<td>223</td>
<td>53</td>
<td>(259)</td>
<td>(91)</td>
<td>(7)</td>
<td>(357)</td>
<td>(297)</td>
<td>(654)</td>
<td>339,431</td>
<td>-0.2%</td>
</tr>
<tr>
<td><strong>Tampa-St. Petersburg-Clearwater, FL Metropolitan Statistical Area</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Navy Reserve Center ST Petersburg</td>
<td>Close</td>
<td>(12)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(12)</td>
<td>0</td>
<td>0</td>
<td>(12)</td>
<td>(10)</td>
<td>(22)</td>
<td>1,485,074</td>
<td>0.0%</td>
</tr>
<tr>
<td>MacDill Air Force Base</td>
<td>Gain</td>
<td>(292)</td>
<td>0</td>
<td>162</td>
<td>231</td>
<td>(130)</td>
<td>231</td>
<td>0</td>
<td>101</td>
<td>152</td>
<td>253</td>
<td>1,485,074</td>
<td>0.0%</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td></td>
<td>(304)</td>
<td>0</td>
<td>162</td>
<td>231</td>
<td>(142)</td>
<td>231</td>
<td>0</td>
<td>89</td>
<td>142</td>
<td>231</td>
<td>1,485,074</td>
<td>0.0%</td>
</tr>
<tr>
<td><strong>Terre Haute, IN Metropolitan Statistical Area</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Newport Chemical Depot</td>
<td>Close</td>
<td>(210)</td>
<td>(81)</td>
<td>0</td>
<td>0</td>
<td>(210)</td>
<td>(81)</td>
<td>(280)</td>
<td>(571)</td>
<td>(267)</td>
<td>(838)</td>
<td>89,765</td>
<td>-0.9%</td>
</tr>
<tr>
<td>Hulman Regional Airport Air Guard Station</td>
<td>Realign</td>
<td>(12)</td>
<td>(124)</td>
<td>0</td>
<td>0</td>
<td>(12)</td>
<td>(124)</td>
<td>0</td>
<td>(136)</td>
<td>(95)</td>
<td>(231)</td>
<td>89,765</td>
<td>-0.3%</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td></td>
<td>(222)</td>
<td>(205)</td>
<td>0</td>
<td>0</td>
<td>(222)</td>
<td>(205)</td>
<td>(280)</td>
<td>(707)</td>
<td>(362)</td>
<td>(1,069)</td>
<td>89,765</td>
<td>-1.2%</td>
</tr>
<tr>
<td><strong>Texarkana, TX-Texarkana, AR Metropolitan Statistical Area</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Lone Star Army Ammunition Plant</td>
<td>Close</td>
<td>(2)</td>
<td>(18)</td>
<td>0</td>
<td>0</td>
<td>(2)</td>
<td>(18)</td>
<td>(129)</td>
<td>(149)</td>
<td>(80)</td>
<td>(229)</td>
<td>67,895</td>
<td>-0.3%</td>
</tr>
<tr>
<td>Red River Army Depot</td>
<td>Close</td>
<td>(9)</td>
<td>(2,491)</td>
<td>0</td>
<td>0</td>
<td>(9)</td>
<td>(2,491)</td>
<td>0</td>
<td>(2,500)</td>
<td>(1,676)</td>
<td>(4,176)</td>
<td>67,895</td>
<td>-6.2%</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td></td>
<td>(11)</td>
<td>(2,509)</td>
<td>0</td>
<td>0</td>
<td>(11)</td>
<td>(2,509)</td>
<td>(129)</td>
<td>(2,649)</td>
<td>(1,756)</td>
<td>(4,405)</td>
<td>67,895</td>
<td>-6.5%</td>
</tr>
<tr>
<td><strong>Toledo, OH Metropolitan Statistical Area</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Toledo Express Airport Air Guard Station</td>
<td>Gain</td>
<td>0</td>
<td>0</td>
<td>14</td>
<td>112</td>
<td>14</td>
<td>112</td>
<td>0</td>
<td>126</td>
<td>90</td>
<td>216</td>
<td>403,161</td>
<td>0.1%</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td></td>
<td>0</td>
<td>0</td>
<td>14</td>
<td>112</td>
<td>14</td>
<td>112</td>
<td>0</td>
<td>126</td>
<td>90</td>
<td>216</td>
<td>403,161</td>
<td>0.1%</td>
</tr>
<tr>
<td><strong>Topeka, KS Metropolitan Statistical Area</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Forbes Field Air Guard Station</td>
<td>Gain</td>
<td>0</td>
<td>0</td>
<td>53</td>
<td>194</td>
<td>53</td>
<td>194</td>
<td>0</td>
<td>247</td>
<td>169</td>
<td>416</td>
<td>144,675</td>
<td>0.3%</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td></td>
<td>0</td>
<td>0</td>
<td>53</td>
<td>194</td>
<td>53</td>
<td>194</td>
<td>0</td>
<td>247</td>
<td>169</td>
<td>416</td>
<td>144,675</td>
<td>0.3%</td>
</tr>
</tbody>
</table>

This list does not include locations where no changes in military or civilian jobs are affected. Military figures include student load changes.
<table>
<thead>
<tr>
<th>Economic Area Installation</th>
<th>Action</th>
<th>Out</th>
<th>In</th>
<th>Net Gain/(Loss)</th>
<th>Total</th>
<th>Indirect Changes</th>
<th>Total Job Changes</th>
<th>Economic Area Employment</th>
<th>Changes as Percent of Employment</th>
</tr>
</thead>
<tbody>
<tr>
<td>Trenton-Ewing, NJ Metropolitan Statistical Area</td>
<td>Inspector/Instructor Center West Close Trenton</td>
<td>(11)</td>
<td>(1)</td>
<td>(11)</td>
<td>(12)</td>
<td>(4)</td>
<td>(16)</td>
<td>249,721</td>
<td>0.0%</td>
</tr>
<tr>
<td>Troy, AL Micropolitan Statistical Area</td>
<td>Anderson U.S. Army Reserve Center Troy Close</td>
<td>(15)</td>
<td>0</td>
<td>0</td>
<td>(15)</td>
<td>(8)</td>
<td>(23)</td>
<td>15,306</td>
<td>-0.2%</td>
</tr>
<tr>
<td>Tucson, AZ Metropolitan Statistical Area</td>
<td>Allen Hall Armed Forces Reserve Center, Tucson Close</td>
<td>(60)</td>
<td>0</td>
<td>0</td>
<td>(60)</td>
<td>(52)</td>
<td>(112)</td>
<td>448,946</td>
<td>0.0%</td>
</tr>
<tr>
<td>Tulsa, OK Metropolitan Statistical Area</td>
<td>Armed Forces Reserve Center Close Broken Arrow</td>
<td>(26)</td>
<td>0</td>
<td>32</td>
<td>6</td>
<td>2</td>
<td>8</td>
<td>533,659</td>
<td>0.0%</td>
</tr>
<tr>
<td></td>
<td>Navy-Marine Corps Reserve Center Tulsa Close</td>
<td>(32)</td>
<td>0</td>
<td>0</td>
<td>(32)</td>
<td>(11)</td>
<td>(43)</td>
<td>533,659</td>
<td>0.0%</td>
</tr>
<tr>
<td></td>
<td>Tulsa International Airport Air Guard Station Gain</td>
<td>0</td>
<td>0</td>
<td>22</td>
<td>81</td>
<td>22</td>
<td>81</td>
<td>533,659</td>
<td>0.0%</td>
</tr>
<tr>
<td></td>
<td>Total</td>
<td>(58)</td>
<td>0</td>
<td>54</td>
<td>81</td>
<td>(4)</td>
<td>81</td>
<td>533,659</td>
<td>0.0%</td>
</tr>
<tr>
<td>Tuscaloosa, AL Metropolitan Statistical Area</td>
<td>Navy Reserve Center Tuscaloosa Close AL</td>
<td>(7)</td>
<td>0</td>
<td>0</td>
<td>(7)</td>
<td>(2)</td>
<td>(9)</td>
<td>104,345</td>
<td>0.0%</td>
</tr>
<tr>
<td>Tuskegee, AL Micropolitan Statistical Area</td>
<td>Abbott U.S. Army Reserve Center Close Tuskegee</td>
<td>(2)</td>
<td>(1)</td>
<td>0</td>
<td>(2)</td>
<td>(1)</td>
<td>(4)</td>
<td>8,256</td>
<td>0.0%</td>
</tr>
</tbody>
</table>

This list does not include locations where no changes in military or civilian jobs are affected. Military figures include student load changes.
<table>
<thead>
<tr>
<th>Economic Area Installation</th>
<th>Action</th>
<th>Out</th>
<th>In</th>
<th>Net Gain/(Loss)</th>
<th>Net Mission Contractor</th>
<th>Total Direct</th>
<th>Indirect Changes</th>
<th>Total Job Changes</th>
<th>Economic Area Employment</th>
<th>Changes as Percent of Employment</th>
</tr>
</thead>
<tbody>
<tr>
<td>Utica-Rome, NY Metropolitan Statistical Area</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Defense Finance and Accounting</td>
<td>Close</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>158,421</td>
<td>-0.4%</td>
</tr>
<tr>
<td>Rome Laboratory</td>
<td>Realign</td>
<td>(13)</td>
<td>(124)</td>
<td>0</td>
<td>0</td>
<td>(13)</td>
<td>(124)</td>
<td>0</td>
<td>158,421</td>
<td>-0.2%</td>
</tr>
<tr>
<td>Total</td>
<td></td>
<td>(13)</td>
<td>(414)</td>
<td>0</td>
<td>0</td>
<td>(13)</td>
<td>(414)</td>
<td>0</td>
<td>158,421</td>
<td>-0.5%</td>
</tr>
<tr>
<td>Valdosta, GA Metropolitan Statistical Area</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Moody Air Force Base</td>
<td>Gain</td>
<td>(604)</td>
<td>(145)</td>
<td>1,274</td>
<td>50</td>
<td>670</td>
<td>(95)</td>
<td>0</td>
<td>65,992</td>
<td>1.5%</td>
</tr>
<tr>
<td>Total</td>
<td></td>
<td>(604)</td>
<td>(145)</td>
<td>1,274</td>
<td>50</td>
<td>670</td>
<td>(95)</td>
<td>0</td>
<td>65,992</td>
<td>1.5%</td>
</tr>
<tr>
<td>Vicksburg, MS Micropolitan Statistical Area</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>U.S. Army Reserve Center Vicksburg</td>
<td>Close</td>
<td>(26)</td>
<td>(2)</td>
<td>0</td>
<td>0</td>
<td>(26)</td>
<td>(2)</td>
<td>0</td>
<td>29,916</td>
<td>-0.1%</td>
</tr>
<tr>
<td>Total</td>
<td></td>
<td>(26)</td>
<td>(2)</td>
<td>0</td>
<td>0</td>
<td>(26)</td>
<td>(2)</td>
<td>0</td>
<td>29,916</td>
<td>-0.1%</td>
</tr>
<tr>
<td>Virginia Beach-Norfolk-Newport News, VA-NC Metropolitan Statistical Area</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Fort Monroe</td>
<td>Close</td>
<td>(1,393)</td>
<td>(1,948)</td>
<td>0</td>
<td>0</td>
<td>(1,393)</td>
<td>(1,948)</td>
<td>(223)</td>
<td>978,888</td>
<td>-0.8%</td>
</tr>
<tr>
<td>Langley Air Force Base</td>
<td>Gain</td>
<td>(53)</td>
<td>(46)</td>
<td>780</td>
<td>68</td>
<td>727</td>
<td>22</td>
<td>0</td>
<td>978,888</td>
<td>0.2%</td>
</tr>
<tr>
<td>Naval Amphibious Base Little Creek</td>
<td>Gain</td>
<td>0</td>
<td>0</td>
<td>10</td>
<td>27</td>
<td>10</td>
<td>27</td>
<td>0</td>
<td>978,888</td>
<td>0.0%</td>
</tr>
<tr>
<td>Naval Shipyard Norfolk</td>
<td>Gain</td>
<td>0</td>
<td>0</td>
<td>177</td>
<td>1,774</td>
<td>177</td>
<td>1,774</td>
<td>85</td>
<td>978,888</td>
<td>0.5%</td>
</tr>
<tr>
<td>Naval Station Norfolk</td>
<td>Gain</td>
<td>(373)</td>
<td>(1,085)</td>
<td>3,820</td>
<td>356</td>
<td>3,447</td>
<td>(729)</td>
<td>89</td>
<td>978,888</td>
<td>0.6%</td>
</tr>
<tr>
<td>Naval Support Activity Norfolk</td>
<td>Gain</td>
<td>(6)</td>
<td>0</td>
<td>573</td>
<td>205</td>
<td>567</td>
<td>205</td>
<td>16</td>
<td>978,888</td>
<td>0.2%</td>
</tr>
<tr>
<td>Fort Eustis</td>
<td>Realign</td>
<td>(3,863)</td>
<td>(852)</td>
<td>962</td>
<td>1,432</td>
<td>(2,901)</td>
<td>580</td>
<td>169</td>
<td>978,888</td>
<td>-0.4%</td>
</tr>
<tr>
<td>Naval Air Station Oceana</td>
<td>Realign</td>
<td>(110)</td>
<td>(3)</td>
<td>0</td>
<td>53</td>
<td>(110)</td>
<td>50</td>
<td>0</td>
<td>978,888</td>
<td>0.0%</td>
</tr>
<tr>
<td>Naval Medical Center Portsmouth</td>
<td>Realign</td>
<td>(463)</td>
<td>(25)</td>
<td>28</td>
<td>0</td>
<td>(435)</td>
<td>(25)</td>
<td>(1)</td>
<td>978,888</td>
<td>-0.1%</td>
</tr>
<tr>
<td>Naval Weapons Station Yorktown</td>
<td>Realign</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>978,888</td>
<td>0.0%</td>
</tr>
<tr>
<td>Total</td>
<td></td>
<td>(6,261)</td>
<td>(4,138)</td>
<td>6,350</td>
<td>3,915</td>
<td>89</td>
<td>(223)</td>
<td>135</td>
<td>978,888</td>
<td>0.0%</td>
</tr>
</tbody>
</table>

This list does not include locations where no changes in military or civilian jobs are affected.

Military figures include student load changes.
<table>
<thead>
<tr>
<th>Economic Area Installation</th>
<th>Action</th>
<th>Out Mil</th>
<th>Out Civ</th>
<th>In Mil</th>
<th>In Civ</th>
<th>Net Gain/(Loss) Mil</th>
<th>Net Mission Contractor</th>
<th>Total Direct</th>
<th>Indirect Changes</th>
<th>Total Job Changes</th>
<th>Economic Area Employment</th>
<th>Changes as Percent of Employment</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Warner Robins, GA Metropolitan Statistical Area</strong></td>
<td>Robins Air Force Base</td>
<td>Gain</td>
<td>(484)</td>
<td>(225)</td>
<td>453</td>
<td>224</td>
<td>(31)</td>
<td>(1)</td>
<td>781</td>
<td>749</td>
<td>445</td>
<td>1,194</td>
</tr>
<tr>
<td></td>
<td>Total</td>
<td>(484)</td>
<td>(225)</td>
<td>453</td>
<td>224</td>
<td>(31)</td>
<td>(1)</td>
<td>781</td>
<td>749</td>
<td>445</td>
<td>1,194</td>
<td>65,130</td>
</tr>
<tr>
<td><strong>Warren-Farmington Hills-Troy, MI Metropolitan Division</strong></td>
<td>Selfridge Army Activity</td>
<td>Close</td>
<td>(126)</td>
<td>(174)</td>
<td>0</td>
<td>0</td>
<td>(126)</td>
<td>(174)</td>
<td>0</td>
<td>(300)</td>
<td>(180)</td>
<td>(480)</td>
</tr>
<tr>
<td></td>
<td>Selfridge Air National Guard Base</td>
<td>Gain</td>
<td>(3)</td>
<td>(76)</td>
<td>72</td>
<td>167</td>
<td>69</td>
<td>91</td>
<td>(76)</td>
<td>84</td>
<td>51</td>
<td>135</td>
</tr>
<tr>
<td></td>
<td>Total</td>
<td>(129)</td>
<td>(250)</td>
<td>72</td>
<td>167</td>
<td>(57)</td>
<td>(83)</td>
<td>(76)</td>
<td>(216)</td>
<td>(129)</td>
<td>(345)</td>
<td>1,505,252</td>
</tr>
<tr>
<td><strong>Warrensburg, MO Micropolitan Statistical Area</strong></td>
<td>Whiteman Air Force Base</td>
<td>Gain</td>
<td>0</td>
<td>0</td>
<td>3</td>
<td>58</td>
<td>3</td>
<td>58</td>
<td>0</td>
<td>61</td>
<td>49</td>
<td>110</td>
</tr>
<tr>
<td></td>
<td>Total</td>
<td>0</td>
<td>0</td>
<td>3</td>
<td>58</td>
<td>3</td>
<td>58</td>
<td>0</td>
<td>61</td>
<td>49</td>
<td>110</td>
<td>28,670</td>
</tr>
</tbody>
</table>

This list does not include locations where no changes in military or civilian jobs are affected. Military figures include student load changes.
<table>
<thead>
<tr>
<th>Economic Area Installation</th>
<th>Action</th>
<th>Out</th>
<th>In</th>
<th>Net Gain/(Loss)</th>
<th>Net Mission Contractor</th>
<th>Total Direct</th>
<th>Indirect Changes</th>
<th>Total Job Changes</th>
<th>Economic Area Employment</th>
<th>Changes as Percent of Employment</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td>Mil</td>
<td>Civ</td>
<td>Mil</td>
<td>Civ</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Washington-Arlington-Alexandria, DC-VA-MD-WV Metropolitan Division</td>
<td>Navy Reserve Center Adelphi</td>
<td>Close</td>
<td>(17)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(17)</td>
<td>0</td>
<td>0</td>
<td>(17)</td>
</tr>
<tr>
<td></td>
<td>Leased Space - DC</td>
<td>Close/Realign</td>
<td>(103)</td>
<td>(68)</td>
<td>0</td>
<td>79</td>
<td>(103)</td>
<td>11</td>
<td>0</td>
<td>(92)</td>
</tr>
<tr>
<td></td>
<td>Leased Space - VA</td>
<td>Close/Realign</td>
<td>(6,199)</td>
<td>(15,539)</td>
<td>0</td>
<td>0</td>
<td>(6,199)</td>
<td>(15,539)</td>
<td>(972)</td>
<td>(22,710)</td>
</tr>
<tr>
<td></td>
<td>Andrews Air Force Base</td>
<td>Gain</td>
<td>(416)</td>
<td>(189)</td>
<td>607</td>
<td>489</td>
<td>191</td>
<td>300</td>
<td>(91)</td>
<td>400</td>
</tr>
<tr>
<td></td>
<td>Fort Belvoir</td>
<td>Gain</td>
<td>(466)</td>
<td>(2,281)</td>
<td>4,537</td>
<td>8,010</td>
<td>4,071</td>
<td>5,729</td>
<td>2,058</td>
<td>11,858</td>
</tr>
<tr>
<td></td>
<td>Headquarters Battalion, Headquarters Marine Corps, Marine Corps Base Quantico</td>
<td>Gain</td>
<td>(50)</td>
<td>0</td>
<td>496</td>
<td>1,357</td>
<td>446</td>
<td>1,357</td>
<td>1,210</td>
<td>3,013</td>
</tr>
<tr>
<td></td>
<td>Arlington Service Center</td>
<td>Realign</td>
<td>(224)</td>
<td>(516)</td>
<td>435</td>
<td>406</td>
<td>211</td>
<td>(110)</td>
<td>(383)</td>
<td>(282)</td>
</tr>
<tr>
<td></td>
<td>Bolling Air Force Base</td>
<td>Realign</td>
<td>(96)</td>
<td>(242)</td>
<td>0</td>
<td>0</td>
<td>(96)</td>
<td>(242)</td>
<td>(61)</td>
<td>(399)</td>
</tr>
<tr>
<td></td>
<td>Center for Naval Research</td>
<td>Realign</td>
<td>(25)</td>
<td>(313)</td>
<td>0</td>
<td>0</td>
<td>(25)</td>
<td>(313)</td>
<td>0</td>
<td>(338)</td>
</tr>
<tr>
<td></td>
<td>Defense Finance and Accounting Service, Arlington</td>
<td>Realign</td>
<td>(7)</td>
<td>(401)</td>
<td>0</td>
<td>0</td>
<td>(7)</td>
<td>(401)</td>
<td>0</td>
<td>(408)</td>
</tr>
<tr>
<td></td>
<td>Naval Air Facility Washington</td>
<td>Realign</td>
<td>(9)</td>
<td>(9)</td>
<td>0</td>
<td>0</td>
<td>(9)</td>
<td>(9)</td>
<td>0</td>
<td>(18)</td>
</tr>
<tr>
<td></td>
<td>Naval District Washington</td>
<td>Realign</td>
<td>(108)</td>
<td>(845)</td>
<td>28</td>
<td>522</td>
<td>(80)</td>
<td>(323)</td>
<td>40</td>
<td>(363)</td>
</tr>
<tr>
<td></td>
<td>Naval Surface Warfare Center Indian Head</td>
<td>Realign</td>
<td>0</td>
<td>(137)</td>
<td>0</td>
<td>42</td>
<td>0</td>
<td>(95)</td>
<td>0</td>
<td>(95)</td>
</tr>
<tr>
<td></td>
<td>Potomac Annex</td>
<td>Realign</td>
<td>(4)</td>
<td>(5)</td>
<td>0</td>
<td>0</td>
<td>(4)</td>
<td>(5)</td>
<td>(3)</td>
<td>(12)</td>
</tr>
<tr>
<td></td>
<td>U.S. Marine Corps Direct Reporting Program Manager Walter Reed Army Medical Center</td>
<td>Realign</td>
<td>(2,679)</td>
<td>(2,388)</td>
<td>28</td>
<td>31</td>
<td>(2,651)</td>
<td>(2,357)</td>
<td>(622)</td>
<td>(5,630)</td>
</tr>
<tr>
<td></td>
<td>Total</td>
<td></td>
<td>(10,455)</td>
<td>(22,987)</td>
<td>6,584</td>
<td>1,142</td>
<td>(3,871)</td>
<td>(11,845)</td>
<td>1,257</td>
<td>(14,459)</td>
</tr>
<tr>
<td>Watertown-Fort Drum, NY Micropolitan Statistical Area</td>
<td>Navy Reserve Center Watertown</td>
<td>Close</td>
<td>(9)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(9)</td>
<td>0</td>
<td>0</td>
<td>(9)</td>
</tr>
<tr>
<td></td>
<td>Total</td>
<td></td>
<td>(9)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(9)</td>
<td>0</td>
<td>0</td>
<td>(9)</td>
</tr>
</tbody>
</table>

This list does not include locations where no changes in military or civilian jobs are affected. Military figures include student load changes.
<table>
<thead>
<tr>
<th>Economic Area Installation</th>
<th>Action</th>
<th>Out</th>
<th>In</th>
<th>Net Gain/(Loss)</th>
<th>Net Mission Contractor</th>
<th>Total Direct</th>
<th>Indirect Changes</th>
<th>Total Job Changes</th>
<th>Economic Area Employment</th>
<th>Changes as Percent of Employment</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td>Mil</td>
<td>Civ</td>
<td>Mil</td>
<td>Civ</td>
<td>Mil</td>
<td>Civ</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Wheeling, WV-OH Metropolitan Statistical Area</td>
<td>Close</td>
<td>(16)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(16)</td>
<td>0</td>
<td>0</td>
<td>(16)</td>
<td>(5)</td>
</tr>
<tr>
<td>Total</td>
<td></td>
<td>(16)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(16)</td>
<td>0</td>
<td>0</td>
<td>(16)</td>
<td>(5)</td>
</tr>
<tr>
<td>Wichita Falls, TX Metropolitan Statistical Area</td>
<td>Realign</td>
<td>(2,519)</td>
<td>(158)</td>
<td>51</td>
<td>2</td>
<td>(2,468)</td>
<td>(156)</td>
<td>0</td>
<td>(2,624)</td>
<td>(1,744)</td>
</tr>
<tr>
<td>Total</td>
<td></td>
<td>(2,519)</td>
<td>(158)</td>
<td>51</td>
<td>2</td>
<td>(2,468)</td>
<td>(156)</td>
<td>0</td>
<td>(2,624)</td>
<td>(1,744)</td>
</tr>
<tr>
<td>Wichita, KS Metropolitan Statistical Area</td>
<td>Gain</td>
<td>(27)</td>
<td>(183)</td>
<td>704</td>
<td>28</td>
<td>677</td>
<td>(155)</td>
<td>0</td>
<td>522</td>
<td>308</td>
</tr>
<tr>
<td>U.S. Army Reserve Center Wichita</td>
<td>Realign</td>
<td>(22)</td>
<td>(56)</td>
<td>0</td>
<td>0</td>
<td>(22)</td>
<td>(56)</td>
<td>0</td>
<td>(78)</td>
<td>(76)</td>
</tr>
<tr>
<td>Total</td>
<td></td>
<td>(49)</td>
<td>(239)</td>
<td>704</td>
<td>28</td>
<td>655</td>
<td>(211)</td>
<td>0</td>
<td>444</td>
<td>232</td>
</tr>
<tr>
<td>Williamsport, PA Metropolitan Statistical Area</td>
<td>Close</td>
<td>(25)</td>
<td>(4)</td>
<td>0</td>
<td>0</td>
<td>(25)</td>
<td>(4)</td>
<td>0</td>
<td>(29)</td>
<td>(16)</td>
</tr>
<tr>
<td>Total</td>
<td></td>
<td>(25)</td>
<td>(4)</td>
<td>0</td>
<td>0</td>
<td>(25)</td>
<td>(4)</td>
<td>0</td>
<td>(29)</td>
<td>(16)</td>
</tr>
<tr>
<td>Wilmington, DE-MD-NJ Metropolitan Division</td>
<td>Close</td>
<td>(7)</td>
<td>(2)</td>
<td>0</td>
<td>0</td>
<td>(7)</td>
<td>(2)</td>
<td>0</td>
<td>(9)</td>
<td>(4)</td>
</tr>
<tr>
<td>New Castle County Airport Air Guard Station</td>
<td>Realign</td>
<td>(47)</td>
<td>(101)</td>
<td>0</td>
<td>0</td>
<td>(47)</td>
<td>(101)</td>
<td>0</td>
<td>(148)</td>
<td>(101)</td>
</tr>
<tr>
<td>Total</td>
<td></td>
<td>(54)</td>
<td>(103)</td>
<td>0</td>
<td>0</td>
<td>(54)</td>
<td>(103)</td>
<td>0</td>
<td>(157)</td>
<td>(105)</td>
</tr>
<tr>
<td>Youngstown-Warren-Boardman, OH-PA Metropolitan Statistical Area</td>
<td>Gain</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>8</td>
<td>0</td>
<td>8</td>
<td>0</td>
<td>8</td>
<td>7</td>
</tr>
<tr>
<td>Total</td>
<td></td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>8</td>
<td>0</td>
<td>8</td>
<td>0</td>
<td>8</td>
<td>7</td>
</tr>
</tbody>
</table>

This list does not include locations where no changes in military or civilian jobs are affected. Military figures include student load changes.
<table>
<thead>
<tr>
<th>Economic Area Installation</th>
<th>Action</th>
<th>Out</th>
<th>In</th>
<th>Net Gain/(Loss)</th>
<th>Net Mission Contractor</th>
<th>Total Direct</th>
<th>Indirect Changes</th>
<th>Total Job Changes</th>
<th>Economic Area Employment</th>
<th>Changes as Percent of Employment</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td>Mil Civ</td>
<td>Mil Civ</td>
<td>Mil Civ</td>
<td>Mil Civ</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Yuba City, CA Metropolitan Statistical Area</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Beale Air Force Base</td>
<td>Realign</td>
<td>(8) (171)</td>
<td>0 0</td>
<td>(8) (171)</td>
<td>0 (179)</td>
<td>(132)</td>
<td>(311)</td>
<td>68,256</td>
<td>-0.5%</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Total</td>
<td>(8) (171)</td>
<td>0 0</td>
<td>(8) (171)</td>
<td>0 (179)</td>
<td>(132)</td>
<td>(311)</td>
<td>68,256</td>
<td>-0.5%</td>
<td></td>
</tr>
<tr>
<td>Yuma, AZ Metropolitan Statistical Area</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Marine Corps Air Station Yuma</td>
<td>Gain</td>
<td>0 0</td>
<td>0 5</td>
<td>0 5</td>
<td>0 5</td>
<td>4 9</td>
<td>76,606</td>
<td>0.0%</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Total</td>
<td>0 0</td>
<td>0 5</td>
<td>0 5</td>
<td>0 5</td>
<td>4 9</td>
<td>76,606</td>
<td>0.0%</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Grand Total*</td>
<td>(118,880) (84,799)</td>
<td>122,269</td>
<td>65,908</td>
<td>3,389 (18,891)</td>
<td>2,818 (12,684)</td>
<td>2,818 (12,684)</td>
<td>76,606 (12,684)</td>
<td>0.0%</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

*Does not include the reduction of 14,172 military positions and increase of 667 civilian positions from Germany, Korea, and Undistributed Actions.

This list does not include locations where no changes in military or civilian jobs are affected.

Military figures include student load changes.
## Appendix B Addendum
### List of Bases in Economic Regions

<table>
<thead>
<tr>
<th>State</th>
<th>Base</th>
<th>Economic Region</th>
</tr>
</thead>
<tbody>
<tr>
<td>Alabama</td>
<td>Abbott U.S. Army Reserve Center Tuskegee</td>
<td>Tuskegee, AL Micropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Anderson U.S. Army Reserve Center Troy</td>
<td>Troy, AL Micropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Anniston Army Depot</td>
<td>Anniston-Oxford, AL Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Armed Forces Reserve Center (New)</td>
<td>Tuscaloosa, AL Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Armed Forces Reserve Center Brimingham</td>
<td>Birmingham-Hoover, AL Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Armed Forces Reserve Center Mobile</td>
<td>Mobile, AL Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Armed Forces Reserve Center Pelham (New)</td>
<td>Birmingham-Hoover, AL Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center Northport Tuscaloosa</td>
<td>Tuscaloosa, AL Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>BG William P Screws U.S. Army Reserve Center Montgomery</td>
<td>Montgomery, AL Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Birmingham Armed Forces Reserve Center</td>
<td>Birmingham-Hoover, AL Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Birmingham International Airport Air Guard Station</td>
<td>Birmingham-Hoover, AL Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Dannelly Field Air Guard Station</td>
<td>Montgomery, AL Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Faith Wing U.S. Army Reserve Center Anniston</td>
<td>Anniston-Oxford, AL Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Finnel Armed Forces Reserve Center Tuscaloosa</td>
<td>Tuscaloosa, AL Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Flowers U.S. Army Reserve Center Decatur</td>
<td>Decatur, AL Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Fort Ganey Army National Guard Reserve Center Mobile</td>
<td>Mobile, AL Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Fort Graham Army National Guard Reserve Center Birmingham</td>
<td>Birmingham-Hoover, AL Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Fort Hanna Army National Guard Reserve Center Birmingham</td>
<td>Birmingham-Hoover, AL Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Fort Hardeman Army National Guard Reserve Center Mobile</td>
<td>Mobile, AL Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Fort Powell-Shamblin Army National Guard Reserve Center Tuscaloosa</td>
<td>Tuscaloosa, AL Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Fort Rucker</td>
<td>Enterprise-Ozark, AL Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Fort Terhune Army National Guard Reserve Center Birmingham</td>
<td>Birmingham-Hoover, AL Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Gary U.S. Army Reserve Center Enterprise</td>
<td>Enterprise-Ozark, AL Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Joint Forces Headquarters (Armed Forces Reserve Center) Montgomery</td>
<td>Montgomery, AL Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Leased Space - AL</td>
<td>Huntsville, AL Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Maxwell Air Force Base</td>
<td>Montgomery, AL Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Navy Recruiting District Montgomery</td>
<td>Montgomery, AL Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Navy Reserve Center Tuscaloosa AL</td>
<td>Tuscaloosa, AL Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Navy-Marine Corps Reserve Center, Mobile AL</td>
<td>Mobile, AL Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Redstone Arsenal</td>
<td>Huntsville, AL Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>SMD Annex Bldg Montgomery</td>
<td>Montgomery, AL Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>The Adjutant General Bldg, AL Army National Guard Montgomery</td>
<td>Montgomery, AL Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>USARC</td>
<td>Birmingham-Hoover, AL Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Wright U.S. Army Reserve Center</td>
<td>Mobile, AL Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Eielson Air Force Base</td>
<td>Fairbanks, AK Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Elmendorf Air Force Base</td>
<td>Anchorage, AK Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Fort Greely</td>
<td>Fairbanks, AK Metropolitan Statistical Area</td>
</tr>
</tbody>
</table>

Alaska
<table>
<thead>
<tr>
<th>State</th>
<th>Base</th>
<th>Economic Region</th>
</tr>
</thead>
<tbody>
<tr>
<td>Arizona</td>
<td>State Base Economic Region</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Fort Richardson</td>
<td>Anchorage, AK Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Fort Wainwright</td>
<td>Fairbanks, AK Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Kulis Air Guard Station</td>
<td>Anchorage, AK Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Air Force Research Lab, Mesa City</td>
<td>Phoenix-Mesa-Scottsdale, AZ Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Allen Hall Armed Forces Reserve Center, Tucson</td>
<td>Tucson, AZ Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Roosevelt</td>
<td>Phoenix-Mesa-Scottsdale, AZ Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Buckeye Armed Forces Reserve Center</td>
<td>Phoenix-Mesa-Scottsdale, AZ Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Deer Valley U.S. Army Reserve #2, Phoenix</td>
<td>Phoenix-Mesa-Scottsdale, AZ Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Fort Huachuca</td>
<td>Sierra Vista-Douglas, AZ Micropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Leased Space - AZ</td>
<td>Phoenix-Mesa-Scottsdale, AZ Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Marana Armed Forces Reserve Center</td>
<td>Phoenix-Mesa-Scottsdale, AZ Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Phoenix Sky Harbor International Airport</td>
<td>Phoenix-Mesa-Scottsdale, AZ Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>U.S. Army Reserve Area Maintenance Support Facility Fort Huachuca</td>
<td>Sierra Vista-Douglas, AZ Micropolitan Statistical Area</td>
</tr>
<tr>
<td>Arkansas</td>
<td>Armed Forces Reserve Center Arkadelphia</td>
<td>Arkadelphia, AR Micropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Armed Forces Reserve Center Fort Chaffee (new)</td>
<td>Fort Smith, AR-OK Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Armed Forces Reserve Center Northwest Arkansas</td>
<td>Fayetteville-Springdale-Rogers, AR-MO Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Field Maintenance Shop, Jonesboro</td>
<td>Jonesboro, AR Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center Arkadelphia</td>
<td>Arkadelphia, AR Micropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center Bentonville</td>
<td>Fayetteville-Springdale-Rogers, AR-MO Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center Camden</td>
<td>Camden, AR Micropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center Combined Support Maintenance Shop Fort Chaffee</td>
<td>Fort Smith, AR-OK Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center El Dorado</td>
<td>El Dorado, AR Micropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center Fayetteville</td>
<td>Fayetteville-Springdale-Rogers, AR-MO Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center Fort Smith</td>
<td>Fort Smith, AR-OK Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center Hot Springs</td>
<td>Hot Springs, AR Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center Jonesboro</td>
<td>Jonesboro, AR Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center Paragould</td>
<td>Paragould, AR Micropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center Pine Bluff</td>
<td>Pine Bluff, AR Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center Rogers</td>
<td>Fayetteville-Springdale-Rogers, AR-MO Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center Springdale</td>
<td>Fayetteville-Springdale-Rogers, AR-MO Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center Van Buren</td>
<td>Fort Smith, AR-OK Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>BG Darby U.S. Army Reserve Center</td>
<td>Fort Smith, AR-OK Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Camp Pike (90th)</td>
<td>Fort Smith, AR-OK Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Chaffee 475th Div U.S. Army Reserve Center</td>
<td>Fort Smith, AR-OK Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Charleston Armory</td>
<td>Fort Smith, AR-OK Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>El Dorado Armed Forces Reserve Center</td>
<td>El Dorado, AR Micropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Fort Chaffee Maneuver Training Center ISU</td>
<td>Fort Smith, AR-OK Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Fort Smith Regional</td>
<td>Fort Smith, AR-OK Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>JMF Fort Chaffee</td>
<td>Fort Smith, AR-OK Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Jonesboro Armed Forces Reserve Center</td>
<td>Jonesboro, AR Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Little Rock Air Force Base</td>
<td>Little Rock-North Little Rock, AR Metropolitan Statistical Area</td>
</tr>
<tr>
<td>State</td>
<td>Base</td>
<td>Economic Region</td>
</tr>
<tr>
<td>-------</td>
<td>------</td>
<td>-----------------</td>
</tr>
<tr>
<td>Arkansas</td>
<td>New Armed Forces Reserve Center Hot Springs</td>
<td>Hot Springs, AR Metropolitan Statistical Area</td>
</tr>
<tr>
<td>Arkansas</td>
<td>Pine Bluff Armed Forces Reserve Center</td>
<td>Pine Bluff, AR Metropolitan Statistical Area</td>
</tr>
<tr>
<td>Arkansas</td>
<td>Pine Bluff Arsenal</td>
<td>Pine Bluff, AR Metropolitan Statistical Area</td>
</tr>
<tr>
<td>Arkansas</td>
<td>Stone U.S. Army Reserve Center, Pine Bluff</td>
<td>Pine Bluff, AR Metropolitan Statistical Area</td>
</tr>
<tr>
<td>Arkansas</td>
<td>U.S. Army Reserve Area Maintenance Support Facility, Malvern</td>
<td>Hot Spring County, AR</td>
</tr>
<tr>
<td>Arkansas</td>
<td>U.S. Army Reserve Center Arkadelphia</td>
<td>Arkadelphia, AR Micropolitan Statistical Area</td>
</tr>
<tr>
<td>Arkansas</td>
<td>U.S. Army Reserve Center Camden</td>
<td>Camden, AR Micropolitan Statistical Area</td>
</tr>
<tr>
<td>Arkansas</td>
<td>U.S. Army Reserve Center El Dorado</td>
<td>El Dorado, AR Micropolitan Statistical Area</td>
</tr>
<tr>
<td>Arkansas</td>
<td>U.S. Army Reserve Center Hot Springs</td>
<td>Hot Springs, AR Metropolitan Statistical Area</td>
</tr>
<tr>
<td>Arkansas</td>
<td>U.S. Army Reserve Center Jonesboro</td>
<td>Jonesboro, AR Metropolitan Statistical Area</td>
</tr>
<tr>
<td>Arkansas</td>
<td>U.S. Army Reserve Center Pond</td>
<td>Fayetteville-Springdale-Rogers, AR-MO Metropolitan Statistical Area</td>
</tr>
<tr>
<td>Arkansas</td>
<td>U.S. Army Reserve ECS-15, Barling</td>
<td>Fort Smith, AR-OK Metropolitan Statistical Area</td>
</tr>
<tr>
<td>California</td>
<td>Armed Forces Reserve Center Bell</td>
<td>Los Angeles-Long Beach-Glendale, CA Metropolitan Division</td>
</tr>
<tr>
<td>California</td>
<td>Armed Forces Reserve Center Moffett</td>
<td>San Jose-Sunnyvale-Santa Clara, CA Metropolitan Statistical Area</td>
</tr>
<tr>
<td>California</td>
<td>Army National Guard OMS, San Jose</td>
<td>San Jose-Sunnyvale-Santa Clara, CA Metropolitan Statistical Area</td>
</tr>
<tr>
<td>California</td>
<td>Army National Guard Reserve Center Bell</td>
<td>Los Angeles-Long Beach-Glendale, CA Metropolitan Division</td>
</tr>
<tr>
<td>California</td>
<td>Army National Guard Reserve Center Montebello</td>
<td>Los Angeles-Long Beach-Glendale, CA Metropolitan Division</td>
</tr>
<tr>
<td>California</td>
<td>Army National Guard Reserve Center Redwood City</td>
<td>San Francisco-San Mateo-Redwood City, CA Metropolitan Division</td>
</tr>
<tr>
<td>California</td>
<td>Army National Guard Reserve Center San Lorenzo</td>
<td>Oakland-Fremont-Hayward, CA Metropolitan Division</td>
</tr>
<tr>
<td>California</td>
<td>Army National Guard Reserve Center Sunnyvale</td>
<td>San Jose-Sunnyvale-Santa Clara, CA Metropolitan Statistical Area</td>
</tr>
<tr>
<td>California</td>
<td>Beale Air Force Base</td>
<td>Yuba City, CA Metropolitan Statistical Area</td>
</tr>
<tr>
<td>California</td>
<td>Bell Armed Forces Reserve Center</td>
<td>Los Angeles-Long Beach-Glendale, CA Metropolitan Division</td>
</tr>
<tr>
<td>California</td>
<td>Camp Parks (91st)</td>
<td>Oakland-Fremont-Hayward, CA Metropolitan Division</td>
</tr>
<tr>
<td>California</td>
<td>Channel Islands Air Guard Station</td>
<td>Oxnard-Thousand Oaks-Ventura, CA Metropolitan Statistical Area</td>
</tr>
<tr>
<td>California</td>
<td>Defense Distribution Depot San Joaquin</td>
<td>Stockton, CA Metropolitan Statistical Area</td>
</tr>
<tr>
<td>California</td>
<td>Defense Finance and Accounting Service, Oakland</td>
<td>Oakland-Fremont-Hayward, CA Metropolitan Division</td>
</tr>
<tr>
<td>California</td>
<td>Defense Finance and Accounting Service, San Bernardino</td>
<td>Riverside-San Bernardino-Ontario, CA Metropolitan Statistical Area</td>
</tr>
<tr>
<td>California</td>
<td>Defense Finance and Accounting Service, San Diego</td>
<td>San Diego-Carlsbad-San Marcos, CA Metropolitan Statistical Area</td>
</tr>
<tr>
<td>California</td>
<td>Defense Finance and Accounting Service, Seaside</td>
<td>Salinas, CA Metropolitan Statistical Area</td>
</tr>
<tr>
<td>California</td>
<td>Desiderio U.S. Army Reserve Center, Pasadena</td>
<td>Los Angeles-Long Beach-Glendale, CA Metropolitan Division</td>
</tr>
<tr>
<td>California</td>
<td>Edwards Air Force Base</td>
<td>Bakersfield, CA Metropolitan Statistical Area</td>
</tr>
<tr>
<td>California</td>
<td>Fort Hunter Liggett</td>
<td>Salinas, CA Metropolitan Statistical Area</td>
</tr>
<tr>
<td>California</td>
<td>Fresno Air Terminal</td>
<td>Fresno, CA Metropolitan Statistical Area</td>
</tr>
<tr>
<td>California</td>
<td>Hall U.S. Army Reserve Center Mountain View</td>
<td>San Jose-Sunnyvale-Santa Clara, CA Metropolitan Statistical Area</td>
</tr>
<tr>
<td>California</td>
<td>Hazard Park U.S. Army Reserve Center, Los Angeles</td>
<td>Los Angeles-Long Beach-Glendale, CA Metropolitan Division</td>
</tr>
<tr>
<td>California</td>
<td>Human Resources Support Center Southwest</td>
<td>San Diego-Carlsbad-San Marcos, CA Metropolitan Statistical Area</td>
</tr>
<tr>
<td>California</td>
<td>Leased Space - CA</td>
<td>Los Angeles-Long Beach-Glendale, CA Metropolitan Division</td>
</tr>
<tr>
<td>California</td>
<td>Los Alamitos (63rd)</td>
<td>Santa Ana-Anaheim-Irvine, CA Metropolitan Division</td>
</tr>
<tr>
<td>California</td>
<td>March Air Reserve Base</td>
<td>Riverside-San Bernardino-Ontario, CA Metropolitan Statistical Area</td>
</tr>
<tr>
<td>California</td>
<td>Marine Corps Base Camp Pendleton</td>
<td>San Diego-Carlsbad-San Marcos, CA Metropolitan Statistical Area</td>
</tr>
<tr>
<td>California</td>
<td>Marine Corps Base Miramar</td>
<td>San Diego-Carlsbad-San Marcos, CA Metropolitan Statistical Area</td>
</tr>
<tr>
<td>California</td>
<td>Marine Corps Logistics Base Barstow</td>
<td>Riverside-San Bernardino-Ontario, CA Metropolitan Statistical Area</td>
</tr>
<tr>
<td>California</td>
<td>Marine Corps Reserve Center Pasadena CA</td>
<td>Los Angeles-Long Beach-Glendale, CA Metropolitan Division</td>
</tr>
<tr>
<td>State</td>
<td>Base</td>
<td>Economic Region</td>
</tr>
<tr>
<td>-------</td>
<td>------</td>
<td>-----------------</td>
</tr>
<tr>
<td></td>
<td>Moffett Field</td>
<td>San Jose-Sunnyvale-Santa Clara, CA Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Naval Air Station Lemoore</td>
<td>Hanford-Corcoran, CA Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Naval Air Weapons Station China Lake</td>
<td>Bakersfield, CA Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Naval Base Coronado</td>
<td>San Diego-Carlsbad-San Marcos, CA Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Naval Base Point Loma</td>
<td>San Diego-Carlsbad-San Marcos, CA Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Naval Base Ventura City</td>
<td>Oxnard-Thousand Oaks-Ventura, CA Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Naval Medical Center San Diego</td>
<td>San Diego-Carlsbad-San Marcos, CA Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Naval Station San Diego</td>
<td>San Diego-Carlsbad-San Marcos, CA Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Naval Support Activity Corona</td>
<td>Riverside-San Bernardino-Ontario, CA Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Naval Weapons Station Concord</td>
<td>Oakland-Fremont-Hayward, CA Metropolitan Division</td>
</tr>
<tr>
<td></td>
<td>Naval Weapons Station Fallbrook</td>
<td>San Diego-Carlsbad-San Marcos, CA Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Naval Weapons Station Seal Beach</td>
<td>Santa Ana-Anaheim-Irvine, CA Metropolitan Division</td>
</tr>
<tr>
<td></td>
<td>Navy-Marine Corps Reserve Center, Encino</td>
<td>Los Angeles-Long Beach-Glendale, CA Metropolitan Division</td>
</tr>
<tr>
<td></td>
<td>Navy-Marine Corps Reserve Center, Los Angeles</td>
<td>Los Angeles-Long Beach-Glendale, CA Metropolitan Division</td>
</tr>
<tr>
<td></td>
<td>Onizuka Air Force Station</td>
<td>San Jose-Sunnyvale-Santa Clara, CA Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Richey U.S. Army Reserve Center, San Jose</td>
<td>San Jose-Sunnyvale-Santa Clara, CA Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Riverbank Army Ammunition Plant</td>
<td>Modesto, CA Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Schroeder Hall U.S. Army Reserve Center, Long Beach</td>
<td>Los Angeles-Long Beach-Glendale, CA Metropolitan Division</td>
</tr>
<tr>
<td></td>
<td>Sierra Army Depot</td>
<td>Susanville, CA Micropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>U.S. Army Reserve Center Moffett Field</td>
<td>San Jose-Sunnyvale-Santa Clara, CA Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Vandenberg Air Force Base</td>
<td>Santa Barbara-Santa Maria-Goleta, CA Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Vandenburg Air Force Base</td>
<td>Santa Barbara-Santa Maria-Goleta, CA Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Air Reserve Personnel Center</td>
<td>Denver-Aurora, CO Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Buckley Air Force Base</td>
<td>Denver-Aurora, CO Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Fort Carson</td>
<td>Colorado Springs, CO Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Leased Space - CO</td>
<td>Colorado Springs, CO Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Peterson Air Force Base</td>
<td>Colorado Springs, CO Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Schriever Air Force Base</td>
<td>Colorado Springs, CO Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>United States Air Force Academy</td>
<td>Colorado Springs, CO Metropolitan Statistical Area</td>
</tr>
<tr>
<td>Colorado</td>
<td>Army National Guard Reserve Center Manchester</td>
<td>Hartford-West Hartford-East Hartford, CT Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center Naugatuck</td>
<td>Hartford-West Hartford-East Hartford, CT Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center New Britain</td>
<td>Hartford-West Hartford-East Hartford, CT Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center Newington</td>
<td>Hartford-West Hartford-East Hartford, CT Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center Norwalk</td>
<td>Bridgeport-Stamford-Norwalk, CT Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center Putnam</td>
<td>Willimantic, CT Micropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Bradley International Airport Air Guard Station</td>
<td>Hartford-West Hartford-East Hartford, CT Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>New Haven</td>
<td>New Haven-Milford, CT Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>New Middletown Armed Forces Reserve Center</td>
<td>Hartford-West Hartford-East Hartford, CT Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>New Middletown Armed Forces Reserve Center</td>
<td>Bridgeport-Stamford-Norwalk, CT Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>SGT George D. Libby U.S. Army Reserve Center, New Haven</td>
<td>New Haven-Milford, CT Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Submarine Base New London</td>
<td>Norwich-New London, CT Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Sutcovoy U.S. Army Reserve Center, Waterbury</td>
<td>New Haven-Milford, CT Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Turner U.S. Army Reserve Center, Fairfield</td>
<td>Bridgeport-Stamford-Norwalk, CT Metropolitan Statistical Area</td>
</tr>
<tr>
<td>State</td>
<td>Base</td>
<td>Economic Region</td>
</tr>
<tr>
<td>---------------</td>
<td>----------------------------------------------------------------------</td>
<td>----------------------------------------------------------------------------------</td>
</tr>
<tr>
<td>Delaware</td>
<td>State Base Economic Region</td>
<td></td>
</tr>
<tr>
<td></td>
<td>U.S. Army Reserve Area Maintenance Support Facility #69, Milford</td>
<td>Bridgeport-Stamford-Norwalk, CT Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>U.S. Army Reserve Center Area Maintenance Support Facility Middletown</td>
<td>Hartford-West Hartford-East Hartford, CT Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>U.S. Army Reserve Center Area Maintenance Support Facility Windsor</td>
<td>Hartford-West Hartford-East Hartford, CT Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Delaware Army National Guard Reserve Center Middletown</td>
<td>Bridgeport-Stamford-Norwalk, CT Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Dover Air Force Base</td>
<td>Dover, DE Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Kirkwood U.S. Army Reserve Center, Newark</td>
<td>Wilmington, DE-MD-NJ Metropolitan Division</td>
</tr>
<tr>
<td></td>
<td>New Castle County Airport Air Guard Station</td>
<td>Wilmington, DE-MD-NJ Metropolitan Division</td>
</tr>
<tr>
<td></td>
<td>Newark Armed Forces Reserve Center (New)</td>
<td>Wilmington, DE-MD-NJ Metropolitan Division</td>
</tr>
<tr>
<td></td>
<td>U.S. Army Reserve Center / Organizational Maintenance Site Newark</td>
<td>Wilmington, DE-MD-NJ Metropolitan Division</td>
</tr>
<tr>
<td>District of Columbia</td>
<td>Bolling Air Force Base</td>
<td>Washington-Arlington-Alexandria, DC-VA-MD-WV Metropolitan Division</td>
</tr>
<tr>
<td></td>
<td>Leased Space - DC</td>
<td>Washington-Arlington-Alexandria, DC-VA-MD-WV Metropolitan Division</td>
</tr>
<tr>
<td></td>
<td>Naval District Washington</td>
<td>Washington-Arlington-Alexandria, DC-VA-MD-WV Metropolitan Division</td>
</tr>
<tr>
<td></td>
<td>Potomac Annex</td>
<td>Washington-Arlington-Alexandria, DC-VA-MD-WV Metropolitan Division</td>
</tr>
<tr>
<td></td>
<td>Walter Reed Army Medical Center</td>
<td>Washington-Arlington-Alexandria, DC-VA-MD-WV Metropolitan Division</td>
</tr>
<tr>
<td>Florida</td>
<td>Defense Finance and Accounting Service, Orlando</td>
<td>Orlando, FL Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Eglin Air Force Base</td>
<td>Fort Walton Beach-Crestview-Destin, FL Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Homestead Air Reserve Station</td>
<td>Miami-Miami Beach-Kendall, FL Metropolitan Division</td>
</tr>
<tr>
<td></td>
<td>Hurlbut Field</td>
<td>Fort Walton Beach-Crestview-Destin, FL Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Jacksonville International Airport Air Guard Station</td>
<td>Jacksonville, FL Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>MacDill Air Force Base</td>
<td>Tampa-St. Petersburg-Clearwater, FL Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Naval Air Station Jacksonville</td>
<td>Jacksonville, FL Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Naval Air Station Pensacola</td>
<td>Pensacola-Ferry Pass-Brent, FL Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Naval Station Mayport</td>
<td>Jacksonville, FL Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Naval Support Activity Panama City</td>
<td>Panama City-Lynn Haven, FL Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Navy Reserve Center ST Petersburg</td>
<td>Tampa-St. Petersburg-Clearwater, FL Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Patrick Air Force Base</td>
<td>Palm Bay-Melbourne-Titusville, FL Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Tyndall Air Force Base</td>
<td>Panama City-Lynn Haven, FL Metropolitan Statistical Area</td>
</tr>
<tr>
<td>Georgia</td>
<td>Dobbins Air Reserve Base</td>
<td>Atlanta-Sandy Springs-Marietta, GA Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Fort Benning</td>
<td>Columbus, GA-AL Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Fort Benning Bldg 15</td>
<td>Columbus, GA-AL Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Fort Benning Bldg 4960</td>
<td>Columbus, GA-AL Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Fort Gillem</td>
<td>Atlanta-Sandy Springs-Marietta, GA Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Fort McPherson</td>
<td>Atlanta-Sandy Springs-Marietta, GA Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Leased Space - GA</td>
<td>Atlanta-Sandy Springs-Marietta, GA Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Marine Corps Logistics Base Albany</td>
<td>Albany, GA Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Marine Corps Reserve Center Rome GA</td>
<td>Rome, GA Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Moody Air Force Base</td>
<td>Valdosta, GA Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Naval Air Station Atlanta</td>
<td>Atlanta-Sandy Springs-Marietta, GA Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Peachtree Leases</td>
<td>Atlanta-Sandy Springs-Marietta, GA Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Robins Air Force Base</td>
<td>Warner Robins, GA Metropolitan Statistical Area</td>
</tr>
<tr>
<td>State</td>
<td>Base</td>
<td>Economic Region</td>
</tr>
<tr>
<td>-----------</td>
<td>----------------------------------------------------------------------</td>
<td>----------------------------------------------------------------------------------</td>
</tr>
<tr>
<td>Savannah</td>
<td>Savannah International Airport Air Guard Station</td>
<td>Savannah, GA Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Submarine Base Kings Bay</td>
<td>St. Marys, GA Micropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>U.S. Army Reserve Center Columbus</td>
<td>Columbus, GA-AL Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>U.S. Army Reserve Center Fort Benning</td>
<td>Columbus, GA-AL Metropolitan Statistical Area</td>
</tr>
<tr>
<td>Guam</td>
<td>Andersen Air Force Base</td>
<td>Guam County, GU</td>
</tr>
<tr>
<td></td>
<td>Navy Region Guam</td>
<td>Guam County, GU</td>
</tr>
<tr>
<td>Hawaii</td>
<td>Armed Forces Reserve Center Keaukaha</td>
<td>Hilo, HI Micropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center Honokaa</td>
<td>Kapaa, HI Micropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center Keaau</td>
<td>Hilo, HI Micropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Hickam Air Force Base</td>
<td>Honolulu, HI Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Kunieda U.S. Army Reserve Center, Hilo</td>
<td>Honolulu, HI Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Naval Station Pearl Harbor</td>
<td>Honolulu, HI Metropolitan Statistical Area</td>
</tr>
<tr>
<td>Idaho</td>
<td>Boise Air Terminal Air Guard Station</td>
<td>Boise City-Nampa, ID Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Mountain Home Air Force Base</td>
<td>Mountain Home, ID Micropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Navy Reserve Center Pocatello</td>
<td>Pocatello, ID Metropolitan Statistical Area</td>
</tr>
<tr>
<td>Illinois</td>
<td>Armed Forces Reserve Center Waukegan</td>
<td>Lake County-Kenosha County, IL-WI Metropolitan Division</td>
</tr>
<tr>
<td></td>
<td>Armed Forces Reserve Center Carbondale</td>
<td>Carbondale, IL Micropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Armed Forces Reserve Center Lake County, IL</td>
<td>Lake County-Kenosha County, IL-WI Metropolitan Division</td>
</tr>
<tr>
<td></td>
<td>Armed Forces Reserve Center Mt Vernon New</td>
<td>Mount Vernon, IL Micropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center B73 Mt Vernon</td>
<td>Mount Vernon, IL Micropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center B75 Mt Vernon</td>
<td>Mount Vernon, IL Micropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center Cairo</td>
<td>Cape Girardeau-Jackson, MO-IL Micropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center Carbondale</td>
<td>Carbondale, IL Micropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center Salem</td>
<td>Centralia, IL Micropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center Waukegan</td>
<td>Lake County-Kenosha County, IL-WI Metropolitan Division</td>
</tr>
<tr>
<td></td>
<td>Capital Airport Air Guard Station</td>
<td>Springfield, IL Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Fort Sheridan</td>
<td>Lake County-Kenosha County, IL-WI Metropolitan Division</td>
</tr>
<tr>
<td></td>
<td>Greater Peoria Regional Airport</td>
<td>Peoria, IL Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Naval Station Great Lakes</td>
<td>Lake County-Kenosha County, IL-WI Metropolitan Division</td>
</tr>
<tr>
<td></td>
<td>Navy Reserve Center Forest Park</td>
<td>Chicago-Naperville-Joliet, IL Metropolitan Division</td>
</tr>
<tr>
<td></td>
<td>Rock Island Arsenal</td>
<td>Davenport-Moline-Rock Island, IA-IL Metropolitan Statistical Area</td>
</tr>
<tr>
<td>Indiana</td>
<td>Scott Air Force Base</td>
<td>St. Louis, MO-IL Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>U.S. Army Reserve Center Centralia</td>
<td>Centralia, IL Micropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>U.S. Army Reserve Center Fairfield</td>
<td>Wayne County, IL</td>
</tr>
<tr>
<td></td>
<td>U.S. Army Reserve Center Marion</td>
<td>Marion-Herrin, IL Micropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Armed Forces Reserve Center Greenwood/Frank</td>
<td>Indianapolis, IN Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Armed Forces Reserve Center Lafayette</td>
<td>Lafayette, IN Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center Remington</td>
<td>Gary, IN Metropolitan Division</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Monticello</td>
<td>White County, IN</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center Attica</td>
<td>Fountain County, IN</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center Boswell</td>
<td>Lafayette, IN Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center Darlington</td>
<td>Florence, SC Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center Delphi</td>
<td>Lafayette, IN Metropolitan Statistical Area</td>
</tr>
<tr>
<td>State</td>
<td>Base</td>
<td>Economic Region</td>
</tr>
<tr>
<td>-----------</td>
<td>----------------------------------------------------------------------</td>
<td>------------------------------------------------------</td>
</tr>
<tr>
<td>Iowa</td>
<td>Camp Atterbury Bldg #4</td>
<td>Indianapolis, IN Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Camp Atterbury Bldg #500</td>
<td>Indianapolis, IN Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Crane Army Ammunition Plant</td>
<td>Martin County, IN</td>
</tr>
<tr>
<td></td>
<td>Defense Finance and Accounting Service, Indianapolis</td>
<td>Indianapolis, IN Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Fort Wayne International Airport Air Guard Station</td>
<td>Fort Wayne, IN Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Hulman Regional Airport Air Guard Station</td>
<td>Terre Haute, IN Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Leased Space - IN</td>
<td>Indianapolis, IN Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Naval Support Activity Crane</td>
<td>Martin County, IN</td>
</tr>
<tr>
<td></td>
<td>Navy Marine Corps Reserve Center Grissom Air Reserve Base, Bunker Hill</td>
<td>Peru, IN Micropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Navy Recruiting District Indiana</td>
<td>Indianapolis, IN Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Navy Reserve Center Evansville</td>
<td>Evansville, IN-KY Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Newport Chemical Depot</td>
<td>Terre Haute, IN Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>U.S. Army Reserve Center Lafayette</td>
<td>Lafayette, IN Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>U.S. Army Reserve Center Seston</td>
<td>Indianapolis, IN Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Armed Forces Reserve Center Camp Dodge</td>
<td>Des Moines, IA Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Armed Forces Reserve Center Cedar Rapids</td>
<td>Cedar Rapids, IA Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Armed Forces Reserve Center Middletown</td>
<td>Burlington, IA-IL Micropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Armed Forces Reserve Center New Muscaline</td>
<td>Muscatine, IA Micropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Navy Reserve Center Cedar Rapids</td>
<td>Cedar Rapids, IA Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Navy Reserve Center Sioux City</td>
<td>Sioux City, IA-NE-SD Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Navy-Marine Corps Reserve Center Dubuque</td>
<td>Dubuque, IA Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Sioux Gateway Airport Air Guard</td>
<td>Sioux City, IA-NE-SD Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>U.S. Army Reserve /Area Maintenance Support Facility Middletown</td>
<td>Hartford-West Hartford-East Hartford, CT Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>U.S. Army Reserve Center Cedar Rapids</td>
<td>Cedar Rapids, IA Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>U.S. Army Reserve Center Muscaline</td>
<td>Muscatine, IA Micropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Des Moines International Airport Air Guard Station</td>
<td>Des Moines, IA Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Iowa Army Ammunition Plant</td>
<td>Burlington, IA-IL Micropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Navy Reserve Center Cedar Rapids</td>
<td>Cedar Rapids, IA Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Navy Reserve Center Sioux City</td>
<td>Sioux City, IA-NE-SD Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Kansas Army Ammunition Plant</td>
<td>Parsons, KS Micropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>McConnell Air Force Base</td>
<td>Wichita, KS Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>U.S. Army Reserve Center Wichita</td>
<td>Wichita, KS Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Armed Forces Reserve Center Paducah</td>
<td>Paducah, KY-IL Micropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Army National Guard OMS, Paducah</td>
<td>Paducah, KY-IL Micropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center Paducah</td>
<td>Paducah, KY-IL Micropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Blue Grass Army Depot</td>
<td>Richmond-Berea, KY Micropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Blue Grass Army Depot USAR/Army National Guard Bldgs</td>
<td>Richmond-Berea, KY Micropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Defense Finance and Accounting Service, Lexington</td>
<td>Lexington-Fayette, KY Metropolitan Statistical Area</td>
</tr>
<tr>
<td>State</td>
<td>Base</td>
<td>Economic Region</td>
</tr>
<tr>
<td>--------------</td>
<td>----------------------------------------------------------------------</td>
<td>------------------------------------------------------</td>
</tr>
<tr>
<td></td>
<td>Fort Campbell</td>
<td>Clarksville, TN-KY Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Fort Knox</td>
<td>Elizabethtown, KY Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Louisville International Airport Air Guard Station</td>
<td>Louisville, KY-IN Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Navy Recruiting Command Louisville</td>
<td>Louisville, KY-IN Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Navy-Marine Corps Reserve Center Lexington</td>
<td>Lexington-Fayette, KY Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>U.S. Army Reserve #2, Paducah</td>
<td>Paducah, KY-IL Micropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>U.S. Army Reserve Center Louisville</td>
<td>Louisville, KY-IN Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>U.S. Army Reserve Center Maysville</td>
<td>Maysville, KY Micropolitan Statistical Area</td>
</tr>
<tr>
<td>Louisiana</td>
<td>U.S. Army Reserve Center Paducah</td>
<td>Paducah, KY-IL Micropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Louisiana Armed Forces Reserve Center Shreveport</td>
<td>Shreveport-Bossier City, LA Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Organizational Maintence Site #8, Baton Rouge</td>
<td>Baton Rouge, LA Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center Baton Rouge</td>
<td>Baton Rouge, LA Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Barksdale Air Force Base</td>
<td>Shreveport-Bossier City, LA Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Baton Rouge Armed Forces Reserve Center</td>
<td>Baton Rouge, LA Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Leased Space - LA</td>
<td>New Orleans-Metairie-Kenner, LA Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Naval Air Station New Orleans</td>
<td>New Orleans-Metairie-Kenner, LA Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Naval Support Activity New Orleans</td>
<td>New Orleans-Metairie-Kenner, LA Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Navy-Marine Corps Reserve Center Baton Rouge</td>
<td>Baton Rouge, LA Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Roberts U.S. Army Reserve Center Baton Rouge</td>
<td>Baton Rouge, LA Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>U.S. Army Reserve Center Bossier City</td>
<td>Shreveport-Bossier City, LA Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>U.S. Army Reserve Center Shreveport</td>
<td>Shreveport-Bossier City, LA Metropolitan Statistical Area</td>
</tr>
<tr>
<td>Maine</td>
<td>Bangor International Airport Air Guard Station</td>
<td>Bangor, ME Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Defense Finance and Accounting Service, Limestone</td>
<td>Aroostook County, ME</td>
</tr>
<tr>
<td></td>
<td>Naval Air Station Brunswick</td>
<td>Portland-South Portland-Biddeford ME Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Naval Reserve Center, Bangor</td>
<td>Bangor, ME Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Naval Shipyard Portsmouth</td>
<td>Portland-South Portland-Biddeford ME Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Supervisor of Shipbuilding Bath</td>
<td>Portland-South Portland-Biddeford ME Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Aberdeen Proving Ground</td>
<td>Baltimore-Towson, MD Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Andrews Air Force Base</td>
<td>Washington-Arlington-Alexandria, DC-VA-MD-WV Metropolitan Division</td>
</tr>
<tr>
<td></td>
<td>Army Research Laboratory, Adelphi</td>
<td>Bethesda-Frederick-Gaithersburg, MD Metropolitan Division</td>
</tr>
<tr>
<td></td>
<td>Bethesda/Chevy Chevy</td>
<td>Bethesda-Frederick-Gaithersburg, MD Metropolitan Division</td>
</tr>
<tr>
<td></td>
<td>Defense Finance and Accounting Service, Patuxent River</td>
<td>Lexington Park, MD Micropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Fort Detrick</td>
<td>Bethesda-Frederick-Gaithersburg, MD Metropolitan Division</td>
</tr>
<tr>
<td></td>
<td>Fort Lewis</td>
<td>Lexington Park, MD Micropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Fort Meade</td>
<td>Baltimore-Towson, MD Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>I-270 Corridor</td>
<td>Bethesda-Frederick-Gaithersburg, MD Metropolitan Division</td>
</tr>
<tr>
<td></td>
<td>Leased Space - MD</td>
<td>Baltimore-Towson, MD Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Martin State Airport Air Guard Station</td>
<td>Baltimore-Towson, MD Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>National Naval Medical Center Bethesda</td>
<td>Bethesda-Frederick-Gaithersburg, MD Metropolitan Division</td>
</tr>
<tr>
<td></td>
<td>Naval Air Facility Washington</td>
<td>Washington-Arlington-Alexandria, DC-VA-MD-WV Metropolitan Division</td>
</tr>
<tr>
<td></td>
<td>Naval Air Station Patuxent River</td>
<td>Lexington Park, MD Micropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Naval Station</td>
<td>Baltimore-Towson, MD Metropolitan Statistical Area</td>
</tr>
<tr>
<td>State</td>
<td>Base</td>
<td>Economic Region</td>
</tr>
<tr>
<td>------------</td>
<td>--------------------------------------------------</td>
<td>------------------------------------------------</td>
</tr>
<tr>
<td>Massachusetts</td>
<td>Naval Surface Warfare Center Indian Head</td>
<td>Washington-Arlington-Alexandria, DC-VA-MD-WV Metropolitan Division</td>
</tr>
<tr>
<td></td>
<td>Naval Surface Weapons Station Carderock</td>
<td>Bethesda-Frederick-Gaithersburg, MD Metropolitan Division</td>
</tr>
<tr>
<td></td>
<td>Navy Reserve Center Adelphi</td>
<td>Washington-Arlington-Alexandria, DC-VA-MD-WV Metropolitan Division</td>
</tr>
<tr>
<td></td>
<td>PFC Flair U.S. Army Reserve Center, Frederick</td>
<td>Bethesda-Frederick-Gaithersburg, MD Metropolitan Division</td>
</tr>
<tr>
<td></td>
<td>Armed Forces Reserve Center Ayers</td>
<td>Cambridge-Newton-Framingham, MA Metropolitan Division</td>
</tr>
<tr>
<td></td>
<td>Armed Forces Reserve Center New Westover</td>
<td>Springfield, MA Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Combined Support Maintenance Shop Devens</td>
<td>Cambridge-Newton-Framingham, MA Metropolitan Division</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center Ayer</td>
<td>Cambridge-Newton-Framingham, MA Metropolitan Division</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center Agawam</td>
<td>Worcester, MA Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Barnes Municipal Airport Air Guard Station</td>
<td>Springfield, MA Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Hanscom Air Force Base</td>
<td>Cambridge-Newton-Framingham, MA Metropolitan Division</td>
</tr>
<tr>
<td></td>
<td>MacArthur U.S. Army Reserve Center, Springfield</td>
<td>Springfield, MA Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Malony U.S. Army Reserve Center</td>
<td>Cambridge-Newton-Framingham, MA Metropolitan Division</td>
</tr>
<tr>
<td></td>
<td>Natick Soldier Systems Center</td>
<td>Cambridge-Newton-Framingham, MA Metropolitan Division</td>
</tr>
<tr>
<td></td>
<td>Naval Shipyard Puget Sound-Boston Detachment</td>
<td>Boston-Quincy, MA Metropolitan Division</td>
</tr>
<tr>
<td></td>
<td>Otis Air Guard Base</td>
<td>Barnstable Town, MA Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>U.S. Army Reserve Ayer Area 3713</td>
<td>Cambridge-Newton-Framingham, MA Metropolitan Division</td>
</tr>
<tr>
<td></td>
<td>U.S. Army Reserve ECS 65 Ayers</td>
<td>Cambridge-Newton-Framingham, MA Metropolitan Division</td>
</tr>
<tr>
<td></td>
<td>U.S. Army Reserve Training Area Devens</td>
<td>Cambridge-Newton-Framingham, MA Metropolitan Division</td>
</tr>
<tr>
<td></td>
<td>USAR 323 Maint Deven</td>
<td>Cambridge-Newton-Framingham, MA Metropolitan Division</td>
</tr>
<tr>
<td></td>
<td>USAR 98 RTSM Devens</td>
<td>Cambridge-Newton-Framingham, MA Metropolitan Division</td>
</tr>
<tr>
<td></td>
<td>Westover Air Force Base</td>
<td>Springfield, MA Metropolitan Statistical Area</td>
</tr>
<tr>
<td>Michigan</td>
<td>Westover U.S. Army Reserve Center, Cicopee</td>
<td>Springfield, MA Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Armed Forces Reserve Center Fort Custer</td>
<td>Kalamazoo-Portage, MI Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Detroit / Selfridge</td>
<td>Detroit-Livonia-Dearborn, MI Metropolitan Division</td>
</tr>
<tr>
<td></td>
<td>Detroit / Selfridge</td>
<td>Detroit-Livonia-Dearborn, MI Metropolitan Division</td>
</tr>
<tr>
<td></td>
<td>Detroit Arsenal</td>
<td>Detroit-Livonia-Dearborn, MI Metropolitan Division</td>
</tr>
<tr>
<td></td>
<td>Navy Reserve Center Marquette</td>
<td>Marquette, MI Micropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Parisan U.S. Army Reserve Center, Lansing</td>
<td>Lansing-East Lansing, MI Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Selfridge Air National Guard Base</td>
<td>Warren-Farmington Hills-Troy, MI Metropolitan Division</td>
</tr>
<tr>
<td></td>
<td>Selfridge Army Activity</td>
<td>Warren-Farmington Hills-Troy, MI Metropolitan Division</td>
</tr>
<tr>
<td></td>
<td>U.S. Army Reserve Center Area Maintenance Support Facility Battle Creek</td>
<td>Battle Creek, MI Metropolitan Statistical Area</td>
</tr>
<tr>
<td>Minnesota</td>
<td>W. K. Kellogg Airport Air Guard Station</td>
<td>Battle Creek, MI Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Armed Forces Reserve Center New Cambridge</td>
<td>Minneapolis-St. Paul-Bloomington, MN-WI Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Armed Forces Reserve Center New Faribault</td>
<td>Faribault-Northfield, MN Micropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Cambridge</td>
<td>Minneapolis-St. Paul-Bloomington, MN-WI Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Faribault</td>
<td>Faribault-Northfield, MN Micropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Duluth International Airport Air Guard Station</td>
<td>Duluth, MN-WI Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Fort Snelling</td>
<td>Minneapolis-St. Paul-Bloomington, MN-WI Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Navy Reserve Center Duluth</td>
<td>Duluth, MN-WI Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>U.S. Army Reserve Cambridge</td>
<td>Minneapolis-St. Paul-Bloomington, MN-WI Metropolitan Statistical Area</td>
</tr>
<tr>
<td>State</td>
<td>Base</td>
<td>Economic Region</td>
</tr>
<tr>
<td>------------</td>
<td>-------------------------------------------</td>
<td>-----------------------------------------------------------</td>
</tr>
<tr>
<td>Mississippi</td>
<td>U.S. Army Reserve Faribault</td>
<td>Faribault-Northfield, MN Micropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>x Local - Duluth, MN</td>
<td>Duluth, MN-WI Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Columbus Air Force Base</td>
<td>Columbus, MS Micropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Construction Battalion Center Gulfport</td>
<td>Gulfport-Biloxi, MS Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Human Resources Support Center Southeast</td>
<td>Gulfport-Biloxi, MS Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Jackson International Airport Air Guard Station</td>
<td>Jackson, MS Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Keesler Air Force Base</td>
<td>Gulfport-Biloxi, MS Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Key Field Air Guard Station</td>
<td>Meridian, MS Micropolitan Statistical Area</td>
</tr>
<tr>
<td>Mississippi</td>
<td>Mississippi Army Ammunition Plant</td>
<td>Picayune, MS Micropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Naval Air Station Meridian</td>
<td>Meridian, MS Micropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Naval Station Pascagoula</td>
<td>Pascagoula, MS Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>U.S. Army Reserve Center Vicksburg</td>
<td>Vicksburg, MS Micropolitan Statistical Area</td>
</tr>
<tr>
<td>Missouri</td>
<td>Armed Forces Reserve Center Jefferson Barracks</td>
<td>St. Louis, MO-IL Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center Jefferson Barracks</td>
<td>St. Louis, MO-IL Metropolitan Statistical Area</td>
</tr>
<tr>
<td>Missouri</td>
<td>Army Reserve Personnel Center St Louis</td>
<td>St. Louis, MO-IL Metropolitan Statistical Area</td>
</tr>
<tr>
<td>Missouri</td>
<td>Defense Finance and Accounting Service, Kansas City</td>
<td>Kansas City, MO-KS Metropolitan Statistical Area</td>
</tr>
<tr>
<td>Missouri</td>
<td>Defense Finance and Accounting Service, St. Louis</td>
<td>St. Louis, MO-IL Metropolitan Statistical Area</td>
</tr>
<tr>
<td>Missouri</td>
<td>Fort Leonard Wood</td>
<td>Fort Leonard Wood, MO Micropolitan Statistical Area</td>
</tr>
<tr>
<td>Missouri</td>
<td>Lambert International Airport- St Louis</td>
<td>St. Louis, MO-IL Metropolitan Statistical Area</td>
</tr>
<tr>
<td>Missouri</td>
<td>Marine Corps Reserve Support Center Kansas City</td>
<td>Kansas City, MO-KS Metropolitan Statistical Area</td>
</tr>
<tr>
<td>Missouri</td>
<td>Navy Recruiting District Kansas</td>
<td>Kansas City, MO-KS Metropolitan Statistical Area</td>
</tr>
<tr>
<td>Missouri</td>
<td>Navy Reserve Center Cape Girardeau</td>
<td>Cape Girardeau-Jackson, MO-IL Micropolitan Statistical Area</td>
</tr>
<tr>
<td>Missouri</td>
<td>Rosecrans Memorial Airport Air Guard Station</td>
<td>St. Joseph, MO-KS Metropolitan Statistical Area</td>
</tr>
<tr>
<td>Missouri</td>
<td>U.S. Army Reserve Center Greentop</td>
<td>Kirkville, MO Micropolitan Statistical Area</td>
</tr>
<tr>
<td>Missouri</td>
<td>U.S. Army Reserve Center New Kirksville</td>
<td>Kirksville, MO Micropolitan Statistical Area</td>
</tr>
<tr>
<td>Missouri</td>
<td>U.S. Army Reserve Jefferson Barracks</td>
<td>St. Louis, MO-IL Metropolitan Statistical Area</td>
</tr>
<tr>
<td>Missouri</td>
<td>Whiteman Air Force Base</td>
<td>Warrentsburg, MO Micropolitan Statistical Area</td>
</tr>
<tr>
<td>Montana</td>
<td>Armed Forces Reserve Center Malmstrom Air Force Base</td>
<td>Great Falls, MT Metropolitan Statistical Area</td>
</tr>
<tr>
<td>Montana</td>
<td>Army National Guard Reserve Center Missoula</td>
<td>Great Falls, MT Metropolitan Statistical Area</td>
</tr>
<tr>
<td>Montana</td>
<td>Galt Hall U.S. Army Reserve Center, Great Falls</td>
<td>Great Falls, MT Metropolitan Statistical Area</td>
</tr>
<tr>
<td>Montana</td>
<td>Great Falls International Airport Air Guard Station</td>
<td>Great Falls, MT Metropolitan Statistical Area</td>
</tr>
<tr>
<td>Montana</td>
<td>Malmstrom Air Force Base</td>
<td>Great Falls, MT Metropolitan Statistical Area</td>
</tr>
<tr>
<td>Montana</td>
<td>New Armed Forces Reserve Center Missoula</td>
<td>Missoula, MT Metropolitan Statistical Area</td>
</tr>
<tr>
<td>Nebraska</td>
<td>Vueve Hall &amp; Area Maintenance Support Facility 75, Missoula</td>
<td>Missoula, MT Metropolitan Statistical Area</td>
</tr>
<tr>
<td>Nebraska</td>
<td>Armed Forces Reserve Center Beatrice (New)</td>
<td>Beatrice, NE Micropolitan Statistical Area</td>
</tr>
<tr>
<td>Nebraska</td>
<td>Armed Forces Reserve Center Columbus (New)</td>
<td>Columbus, NE Micropolitan Statistical Area</td>
</tr>
<tr>
<td>Nebraska</td>
<td>Armed Forces Reserve Center McCook (New)</td>
<td>Red Willow County, NE</td>
</tr>
<tr>
<td>Nebraska</td>
<td>Army National Guard Reserve Center Beatrice</td>
<td>Beatrice, NE Micropolitan Statistical Area</td>
</tr>
<tr>
<td>Nebraska</td>
<td>Army National Guard Reserve Center Columbus</td>
<td>Columbus, NE Micropolitan Statistical Area</td>
</tr>
<tr>
<td>Nebraska</td>
<td>Army National Guard Reserve Center Crete</td>
<td>Saline County, NE</td>
</tr>
<tr>
<td>Nebraska</td>
<td>Army National Guard Reserve Center Fairbury</td>
<td>Jefferson County, NE</td>
</tr>
<tr>
<td>Nebraska</td>
<td>Army National Guard Reserve Center Falls City</td>
<td>Richardson County, NE</td>
</tr>
<tr>
<td>Nebraska</td>
<td>Army National Guard Reserve Center Grand Island</td>
<td>Grand Island, NE Micropolitan Statistical Area</td>
</tr>
<tr>
<td>State</td>
<td>Base</td>
<td>Economic Region</td>
</tr>
<tr>
<td>--------------</td>
<td>----------------------------------------------------------------------</td>
<td>------------------------------------------------------</td>
</tr>
<tr>
<td>Nevada</td>
<td>Nevada Hawthorne Army Depot</td>
<td>Reno-Sparks, NV Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Naval Air Station Fallon</td>
<td>Fallon, NV Micropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Nellis Air Force Base</td>
<td>Las Vegas-Paradise, NV Metropolitan Statistical Area</td>
</tr>
<tr>
<td>New Hampshire</td>
<td>New Hampshire Armed Forces Reserve Center Pease Air Force Base</td>
<td>Rockingham County-Strafford County, NH Metropolitan Division</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center Dover</td>
<td>Rockingham County-Strafford County, NH Metropolitan Division</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center Portsmouth</td>
<td>Rockingham County-Strafford County, NH Metropolitan Division</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center Rochester</td>
<td>Rockingham County-Strafford County, NH Metropolitan Division</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center Somersworth</td>
<td>Rockingham County-Strafford County, NH Metropolitan Division</td>
</tr>
<tr>
<td></td>
<td>Doble U.S. Army Reserve Center Portsmouth</td>
<td>Rockingham County-Strafford County, NH Metropolitan Division</td>
</tr>
<tr>
<td></td>
<td>Pease International</td>
<td>Rockingham County-Strafford County, NH Metropolitan Division</td>
</tr>
<tr>
<td>New Jersey</td>
<td>Armed Forces Reserve Center Camden (New)</td>
<td>Camden, NJ Metropolitan Division</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center Burlington</td>
<td>Camden, NJ Metropolitan Division</td>
</tr>
<tr>
<td></td>
<td>Atlantic City International Airport Air Guard Station</td>
<td>Atlantic City, NJ Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Fort Dix</td>
<td>Camden, NJ Metropolitan Division</td>
</tr>
<tr>
<td></td>
<td>Fort Monmouth</td>
<td>Edison, NJ Metropolitan Division</td>
</tr>
<tr>
<td></td>
<td>Kilmer U.S. Army Reserve Center, Edison</td>
<td>Edison, NJ Metropolitan Division</td>
</tr>
<tr>
<td></td>
<td>Marine Corps Reserve Center West Trenton</td>
<td>Trenton-Ewing, NJ Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>McGuire Air Force Base</td>
<td>Camden, NJ Metropolitan Division</td>
</tr>
<tr>
<td></td>
<td>Naval Air Engineering Station Lakehurst</td>
<td>Edison, NJ Metropolitan Division</td>
</tr>
<tr>
<td></td>
<td>Naval Aviation Engineering Station Lakehurst</td>
<td>Edison, NJ Metropolitan Division</td>
</tr>
<tr>
<td></td>
<td>Naval Weapons Station Earle</td>
<td>Edison, NJ Metropolitan Division</td>
</tr>
<tr>
<td></td>
<td>Picatinny Arsenal</td>
<td>Newark-Union, NJ-PA Metropolitan Division</td>
</tr>
<tr>
<td>New Mexico</td>
<td>Armed Forces Reserve Center Kirtland Air Force Base</td>
<td>Albuquerque, NM Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Cannon Air Force Base</td>
<td>Clovis, NM Micropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Holloman Air Force Base</td>
<td>Alamogordo, NM Micropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Jenkins Armed Forces Reserve Center Albuquerque</td>
<td>Albuquerque, NM Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Kirtland Air Force Base</td>
<td>Albuquerque, NM Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>White Sands Missile Range</td>
<td>Las Cruces, NM Metropolitan Statistical Area</td>
</tr>
<tr>
<td>State</td>
<td>Base</td>
<td>Economic Region</td>
</tr>
<tr>
<td>-----------</td>
<td>----------------------------------------------------------------------</td>
<td>----------------------------------------------------------------------------------</td>
</tr>
<tr>
<td>New York</td>
<td>Armed Forces Reserve Center Amityville</td>
<td>Nassau-Suffolk, NY Metropolitan Division</td>
</tr>
<tr>
<td></td>
<td>Armed Forces Reserve Center Stewart (New)</td>
<td>Poughkeepsie-Newburgh-Middletown, NY Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Army National Guard NC Riverhead</td>
<td>Nassau-Suffolk, NY Metropolitan Division</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Organizational Maintenece Site 21 Bayshore</td>
<td>Nassau-Suffolk, NY Metropolitan Division</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center Niagara Falls</td>
<td>Buffalo-Niagara Falls, NY Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center (Bedford) Brooklyn</td>
<td>New York-Wayne-White Plains, NY-NJ Metropolitan Division</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center Freeport</td>
<td>Nassau-Suffolk, NY Metropolitan Division</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center Huntington Station</td>
<td>Nassau-Suffolk, NY Metropolitan Division</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center Newburgh</td>
<td>Poughkeepsie-Newburgh-Middletown, NY Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center Patchogue</td>
<td>Nassau-Suffolk, NY Metropolitan Division</td>
</tr>
<tr>
<td></td>
<td>Carpenter U.S. Army Reserve Center,Poughkeepie</td>
<td>Poughkeepsie-Newburgh-Middletown, NY Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Fort Hamilton</td>
<td>New York-Wayne-White Plains, NY-NJ Metropolitan Division</td>
</tr>
<tr>
<td></td>
<td>Fort Tilden U.S. Army Reserve Center Far Rockaway</td>
<td>New York-Wayne-White Plains, NY-NJ Metropolitan Division</td>
</tr>
<tr>
<td></td>
<td>Fort Totten / Pyle</td>
<td>New York-Wayne-White Plains, NY-NJ Metropolitan Division</td>
</tr>
<tr>
<td></td>
<td>Marcy Army National Guard Reserve Center Brooklyn</td>
<td>New York-Wayne-White Plains, NY-NJ Metropolitan Division</td>
</tr>
<tr>
<td></td>
<td>McDonald U.S. Army Reserve Center, Jamaica</td>
<td>New York-Wayne-White Plains, NY-NJ Metropolitan Division</td>
</tr>
<tr>
<td></td>
<td>Muller U.S. Army Reserve Center Bronx</td>
<td>New York-Wayne-White Plains, NY-NJ Metropolitan Division</td>
</tr>
<tr>
<td></td>
<td>Navy Recruiting District Buffalo</td>
<td>Buffalo-Niagara Falls, NY Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Navy Reserve Center Glenn Falls</td>
<td>Glens Falls, NY Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Navy Reserve Center Horsehead</td>
<td>Elmira, NY Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Navy Reserve Center Watertown</td>
<td>Watertown-Fort Drum, NY Micropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>New Joint Armed Forces Reserve Center</td>
<td>Nassau-Suffolk, NY Metropolitan Division</td>
</tr>
<tr>
<td></td>
<td>Niagara Falls International Airport Air Guard Station</td>
<td>Buffalo-Niagara Falls, NY Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Rome Laboratory</td>
<td>Utica-Rome, NY Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Roosevelt U.S. Army Reserve Center Uniondale</td>
<td>Nassau-Suffolk, NY Metropolitan Division</td>
</tr>
<tr>
<td></td>
<td>Schenectady County Air Guard Station</td>
<td>Albany-Schenectady-Troy, NY Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>U.S. Army Reserve Center Area Maintenance Support Facility Niagara</td>
<td>Buffalo-Niagara Falls, NY Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Falls</td>
<td></td>
</tr>
<tr>
<td></td>
<td>U.S. Army Reserve Stewart-Newburgh</td>
<td>Poughkeepsie-Newburgh-Middletown, NY Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>United States Military Academy</td>
<td>Poughkeepsie-Newburgh-Middletown, NY Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Watervliet Arsenal</td>
<td>Albany-Schenectady-Troy, NY Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Armed Forces Reserve Center Wilmington -New</td>
<td>Wilmington, NC Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Army Research Office, Durham</td>
<td>Durham, NC Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Charlotte/Douglas</td>
<td>Charlotte-Gastonia-Concord, NC-SC Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Fort Bragg</td>
<td>Fayetteville, NC Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Marine Corps Air Station Cherry Point</td>
<td>New Bern, NC Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Marine Corps Base Camp Lejeune</td>
<td>Jacksonville, NC Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>MCAS Cherry Point</td>
<td>New Bern, NC Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Navy Reserve Center Asheville</td>
<td>Asheville, NC Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Niven U.S. Army Reserve Center, Albermarle</td>
<td>Albemarle, NC Micropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Pope Air Force Base</td>
<td>Fayetteville, NC Metropolitan Statistical Area</td>
</tr>
<tr>
<td>North Carolina</td>
<td>Rhodes Armed Forces Reserve Center, Wilmington</td>
<td>Wilmington, NC Metropolitan Statistical Area</td>
</tr>
<tr>
<td>State</td>
<td>Base</td>
<td>Economic Region</td>
</tr>
<tr>
<td>---------------</td>
<td>----------------------------------------------------------------------</td>
<td>------------------------------------------------------</td>
</tr>
<tr>
<td>North Dakota</td>
<td>Seymore Johnson Air Force Base</td>
<td>Goldsboro, NC Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Fargo, ND Armed Forces Reserve Center</td>
<td>Fargo, ND-MN Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Grand Forks Air Force Base</td>
<td>Grand Forks, ND-MN Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Hector International Airport Air Guard Station</td>
<td>Fargo, ND-MN Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Johnson U.S. Army Reserve Center, Fargo</td>
<td>Fargo, ND-MN Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>AFRC Mansfield ANG B</td>
<td>Mansfield, OH Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Air National Guard Springfield Armed Forces Reserve Center</td>
<td>Springfield, OH Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Armed Forces Reserve Center Akron</td>
<td>Akron, OH Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center Oxford</td>
<td>Cincinnati-Middletown, OH-KY-IN Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center Springfield</td>
<td>Springfield, OH Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center Ashland</td>
<td>Ashland, OH Micropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center Mansfield</td>
<td>Mansfield, OH Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center Newark</td>
<td>Columbus, OH Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center Westerville</td>
<td>Columbus, OH Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Defense Finance and Accounting Service, Cleveland</td>
<td>Cleveland-Elyria-Mentor, OH Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Defense Finance and Accounting Service, Dayton</td>
<td>Dayton, OH Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Defense Supply Center Columbus</td>
<td>Columbus, OH Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>DSCC Armed Forces Reserve Center</td>
<td>Columbus, OH Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Fort Hayes U.S. Army Reserve Center Columbus</td>
<td>Columbus, OH Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Fort Lewis</td>
<td>Lima, OH Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Glenn Research Center</td>
<td>Dayton, OH Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Howey Army National Guard Columbus</td>
<td>Columbus, OH Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Leased Space - OH</td>
<td>Columbus, OH Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Mansfield Lahm MAP Air Guard Station</td>
<td>Mansfield, OH Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Navy-Marine Corps Reserve Center Akron</td>
<td>Akron, OH Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Navy-Marine Corps Reserve Center Cleveland</td>
<td>Cleveland-Elyria-Mentor, OH Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Parrott U.S. Army Reserve Center Kenton</td>
<td>Hardin County, OH</td>
</tr>
<tr>
<td></td>
<td>Rickenbacker Army National Guard Bldg 943 Columbus</td>
<td>Columbus, OH Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Rickenbacker International Airport Air Guard Station</td>
<td>Columbus, OH Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Scouten U.S. Army Reserve Center Mansfield</td>
<td>Mansfield, OH Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Springfield-Beckley Municipal Airport Air Guard Station</td>
<td>Springfield, OH Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Sullivant Army National Guard Columbus</td>
<td>Columbus, OH Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Toledo Express Airport Air Guard Station</td>
<td>Toledo, OH Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>U.S. Army Reserve Center Springfield</td>
<td>Springfield, OH Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>U.S. Army Reserve Center Whitehall</td>
<td>Columbus, OH Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Wright Patterson Air Force Base</td>
<td>Dayton, OH Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Youngstown-Warren Regional Airport</td>
<td>Youngstown-Warren-Boardman, OH-PA Metropolitan Statistical Area</td>
</tr>
<tr>
<td>Ohio</td>
<td>Armed Forces Reserve Center Broken Arrow</td>
<td>Tulsa, OK Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>23rd Street Army National Guard Organizational Maintenance Site</td>
<td>Oklahoma City, OK Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>23rd Street Army National Guard Reserve Center Oklahoma City</td>
<td>Oklahoma City, OK Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>44th St Army National Guard Reserve Center Oklahoma City</td>
<td>Oklahoma City, OK Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Altus Air Force Base</td>
<td>Altus, OK Micropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Armed Forces Reserve Center Broken Arrow</td>
<td>Tulsa, OK Metropolitan Statistical Area</td>
</tr>
</tbody>
</table>

B-59
<table>
<thead>
<tr>
<th>State</th>
<th>Base</th>
<th>Economic Region</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Armed Forces Reserve Center Muskogee</td>
<td>Muskogee, OK Micropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Armed Forces Reserve Center Vance Air Force Base</td>
<td>Enid, OK Micropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Armed Forces Reserve Center West Oklahoma City</td>
<td>Oklahoma City, OK Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Field Maintenance Shop #5 Durant</td>
<td>Durant, OK Micropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Field Maintenance Shop 14 Okmulgee</td>
<td>Tulsa, OK Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Field Maintenance Shop Edmond</td>
<td>Oklahoma City, OK Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Field Maintenance Shop Enid</td>
<td>Enid, OK Micropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center Cherokee</td>
<td>Alfalfa County, OK</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center / Combined Support Maintenance Shop Norman</td>
<td>Oklahoma City, OK Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center Allen</td>
<td>Hughes County, OK</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center Alva</td>
<td>Woods County, OK</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center Anadarko</td>
<td>Caddo County, OK</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center Atoka</td>
<td>Atoka County, OK</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center Blackwell</td>
<td>Ponca City, OK Micropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center Broken Arrow RC</td>
<td>Tulsa, OK Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center Chickasha</td>
<td>Oklahoma City, OK Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center Cushing</td>
<td>Stillwater, OK Micropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center Edmond</td>
<td>Oklahoma City, OK Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center El Reno</td>
<td>Oklahoma City, OK Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center Enid</td>
<td>Enid, OK Micropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center Eufaula</td>
<td>McIntosh County, OK</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center Frederick</td>
<td>Tillman County, OK</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center Hartshorne</td>
<td>McAlester, OK Micropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center Haskell</td>
<td>Muskogee, OK Micropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center Healdton</td>
<td>Ardmore, OK Micropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center Henryetta</td>
<td>Tulsa, OK Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center Konowa</td>
<td>Seminole County, OK</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center Lawton</td>
<td>Lawton, OK Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center Madill</td>
<td>Marshall County, OK</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center Marlow</td>
<td>Duncan, OK Micropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center McAlester</td>
<td>McAlester, OK Micropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center Midwest City</td>
<td>Oklahoma City, OK Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center Minco</td>
<td>Muskogee, OK Micropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center Muskogee</td>
<td>Muskogee, OK Micropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center Norman</td>
<td>Oklahoma City, OK Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center Okemah</td>
<td>Okfuskee County, OK</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center Okmulgee</td>
<td>Tulsa, OK Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center Pawnee</td>
<td>Tulsa, OK Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center Pryor</td>
<td>Mayes County, OK</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center Stilwell</td>
<td>Adair County, OK</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center Tishomingo</td>
<td>Johnston County, OK</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center Tonkawa</td>
<td>Ponca City, OK Micropolitan Statistical Area</td>
</tr>
<tr>
<td>State</td>
<td>Base</td>
<td>Economic Region</td>
</tr>
<tr>
<td>-----------</td>
<td>----------------------------------------------------------------------</td>
<td>----------------------------------------------------------</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center Wagoner</td>
<td>Tulsa, OK Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center Walters</td>
<td>Cotton County, OK</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center Watonga</td>
<td>Blaine County, OK</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center Wewoka</td>
<td>Seminole County, OK</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center Woodward</td>
<td>Woodward, OK Micropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center Tahlequah</td>
<td>Tahlequah, OK Micropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Ashworth U.S. Army Reserve Center Muskogee</td>
<td>Muskogee, OK Micropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Burris U.S. Army Reserve Center Chikasha</td>
<td>Oklahoma City, OK Micropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Duncan Army National Guard</td>
<td>Duncan, OK Micropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Farr U.S. Army Reserve Center, Antlers</td>
<td>Pushmatah County, OK</td>
</tr>
<tr>
<td></td>
<td>Floyd Parker U.S. Army Reserve Center, McAlester</td>
<td>McAlester, OK Micropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Fort Sill</td>
<td>Lawton, OK Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Keathley U.S. Army Reserve Center Lawton</td>
<td>Lawton, OK Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Krowse U.S. Army Reserve Center Oklahoma City</td>
<td>Oklahoma City, OK Micropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>McAlester Army Ammunition Plant</td>
<td>McAlester, OK Micropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Navy-Marine Corps Reserve Center Tulsa</td>
<td>Tulsa, OK Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Norman Military Complex</td>
<td>Oklahoma City, OK Micropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Oklahoma City (95th)</td>
<td>Oklahoma City, OK Micropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Perez U.S. Army Reserve Center Oklahoma City</td>
<td>Oklahoma City, OK Micropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Robbins U.S. Army Reserve Center, Enid</td>
<td>Enid, OK Micropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Roush U.S. Army Reserve Center, Clinton</td>
<td>Bartlesville, OK Micropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Smalley U.S. Army Reserve Center, Norman</td>
<td>Oklahoma City, OK Micropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Tinker Air Force Base</td>
<td>Oklahoma City, OK Micropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Tulsa International Airport Air Guard Station</td>
<td>Tulsa, OK Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>U.S. Army Reserve Center Broken Arrow</td>
<td>Tulsa, OK Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Vance Air Force Base</td>
<td>Enid, OK Micropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Will Rogers World Airport Air Guard Station</td>
<td>Oklahoma City, OK Micropolitan Statistical Area</td>
</tr>
<tr>
<td>Oregon</td>
<td>Armed Forces Reserve Center Camp With (New)</td>
<td>Portland-Vancouver-Beaverton, OR-WA Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center Camp Withycombe</td>
<td>Portland-Vancouver-Beaverton, OR-WA Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center Jackson Band</td>
<td>Portland-Vancouver-Beaverton, OR-WA Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center Lake Oswego</td>
<td>Portland-Vancouver-Beaverton, OR-WA Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center Maison</td>
<td>Portland-Vancouver-Beaverton, OR-WA Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Navy Reserve Center Central Point</td>
<td>Medford, OR Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Portland International Airport Air Guard Station</td>
<td>Portland-Vancouver-Beaverton, OR-WA Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Sears U.S. Army Reserve Center, Portland</td>
<td>Portland-Vancouver-Beaverton, OR-WA Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Sharff U.S. Army Reserve Center, Portland</td>
<td>Portland-Vancouver-Beaverton, OR-WA Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Umatilla Army Depot</td>
<td>Pendleton-Hermiston, OR Micropolitan Statistical Area</td>
</tr>
<tr>
<td>Pennsylvania</td>
<td>Armed Forces Reserve Center Chester-Ger</td>
<td>Philadelphia, PA Metropolitan Division</td>
</tr>
<tr>
<td></td>
<td>Armed Forces Reserve Center Lewisburg</td>
<td>Lewisburg, PA Micropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Armed Forces Reserve Center Scranton</td>
<td>Scranton--Wilkes-Barre, PA Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Armed Forces Reserve Center Williamsport</td>
<td>Williamsport, PA Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center Berwick</td>
<td>Bloomsburg-Berwick, PA Micropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center Lewisburg</td>
<td>Lewisburg, PA Micropolitan Statistical Area</td>
</tr>
<tr>
<td>State</td>
<td>Base</td>
<td>Economic Region</td>
</tr>
<tr>
<td>-------</td>
<td>------</td>
<td>-----------------</td>
</tr>
<tr>
<td>Puerto Rico</td>
<td>Army National Guard Reserve Center Sunbury</td>
<td>Sunbury, PA Micropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center Williamsport</td>
<td>Williamsport, PA Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Bristol (New)</td>
<td>Philadelphia, PA Metropolitan Division</td>
</tr>
<tr>
<td></td>
<td>Bristol U.S. Army Reserve Center, Philadelphia</td>
<td>Philadelphia, PA Metropolitan Division</td>
</tr>
<tr>
<td></td>
<td>Bristol-Woodhaven OMS, Philadelphia</td>
<td>Philadelphia, PA Metropolitan Division</td>
</tr>
<tr>
<td></td>
<td>Defense Distribution Depot Susquehanna</td>
<td>Harrisburg-Carlisle, PA Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Engineering Field Activity Northeast</td>
<td>Philadelphia, PA Metropolitan Division</td>
</tr>
<tr>
<td></td>
<td>Germantown U.S. Army Reserve Center Philadelphia</td>
<td>Philadelphia, PA Metropolitan Division</td>
</tr>
<tr>
<td></td>
<td>Human Resources Support Center Northeast</td>
<td>Philadelphia, PA Metropolitan Division</td>
</tr>
<tr>
<td></td>
<td>Kelly Support Center</td>
<td>Pittsburgh, PA Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Leased Space - PA (is this leased)?</td>
<td>Philadelphia, PA Metropolitan Division</td>
</tr>
<tr>
<td></td>
<td>Letterkenny Army Depot</td>
<td>Chambersburg, PA Micropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Marine Corps Reserve Center Johnstown</td>
<td>Johnstown, PA Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Musselman U.S. Army Reserve Center, Norristown</td>
<td>Philadelphia, PA Metropolitan Division</td>
</tr>
<tr>
<td></td>
<td>Naval Air Station Willow Grove</td>
<td>Philadelphia, PA Metropolitan Division</td>
</tr>
<tr>
<td></td>
<td>Naval Support Activity Mechanicsburg</td>
<td>Harrisburg-Carlisle, PA Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Naval Support Activity Philadelphia</td>
<td>Philadelphia, PA Metropolitan Division</td>
</tr>
<tr>
<td></td>
<td>Navy Crane Center Lester</td>
<td>Philadelphia, PA Metropolitan Division</td>
</tr>
<tr>
<td></td>
<td>Navy-Marine Corps Reserve Center Lehigh</td>
<td>Allentown-Bethlehem-Easton, PA-NJ Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Navy-Marine Corps Reserve Center Pittsburgh</td>
<td>Pittsburgh, PA Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Navy-Marine Corps Reserve Center Reading</td>
<td>Reading, PA Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>New Joint AFRC</td>
<td>Philadelphia, PA Metropolitan Division</td>
</tr>
<tr>
<td></td>
<td>North Penn U.S. Army Reserve Center, Norristown</td>
<td>Philadelphia, PA Metropolitan Division</td>
</tr>
<tr>
<td></td>
<td>Pitt U.S. Army Reserve Center, Corapolis</td>
<td>Pittsburgh, PA Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Pittsburgh International Airport ARS</td>
<td>Pittsburgh, PA Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Serrenti U.S. Army Reserve Center, Scranton</td>
<td>Scranton--Wilkes-Barre, PA Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Tobyhanna Army Depot</td>
<td>Scranton--Wilkes-Barre, PA Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>U.S. Army Reserve/Organizational Maintenance Site Wilkes-Barre,</td>
<td>Scranton--Wilkes-Barre, PA Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>U.S. Army Reserve Center Bloomsburg</td>
<td>Bloomsburg-Berwick, PA Micropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>U.S. Army Reserve Center Horsham</td>
<td>Philadelphia, PA Metropolitan Division</td>
</tr>
<tr>
<td></td>
<td>U.S. Army Reserve Center Lewisburg</td>
<td>Lewisburg, PA Micropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>U.S. Army Reserve Organizational Maintenance Site Scranton</td>
<td>Scranton--Wilkes-Barre, PA Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>U.S. Army Reserve Williamsport</td>
<td>Williamsport, PA Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>W. Reese U.S. Army Reserve Center/OMS, Chester</td>
<td>Philadelphia, PA Metropolitan Division</td>
</tr>
<tr>
<td></td>
<td>Wilson-Kramer U.S. Army Reserve Center, Bethlehem</td>
<td>Allentown-Bethlehem-Easton, PA-NJ Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Armed Forces Reserve Center Ceiba (New)</td>
<td>Fajardo, PR Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Armed Forces Reserve Center Mayaguez (New)</td>
<td>Mayaguez, PR Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center Ceiba</td>
<td>Fajardo, PR Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center Humacao</td>
<td>San Juan-Caguas-Guaynabo, PR Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center Juncos</td>
<td>San Juan-Caguas-Guaynabo, PR Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center Mayaguez</td>
<td>Mayaguez, PR Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Fort Allen (New)</td>
<td>Ponce, PR Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Fort Allen, Juana Diaz</td>
<td>Ponce, PR Metropolitan Statistical Area</td>
</tr>
<tr>
<td>State</td>
<td>Base</td>
<td>Economic Region</td>
</tr>
<tr>
<td>---------------</td>
<td>----------------------------------------------------------------------</td>
<td>--------------------------------------------------------------------------------</td>
</tr>
<tr>
<td>Rhode Island</td>
<td>State Base Economic Region</td>
<td>Fort Buchanan San Juan-Caguas-Guaynabo, PR Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Lavergne U.S. Army Reserve Center Bayamon</td>
<td>San Juan-Caguas-Guaynabo, PR Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Rubio / Pt Nuevo</td>
<td>San Juan-Caguas-Guaynabo, PR Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>San Juan Center</td>
<td>Ponce, PR Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>U.S. Army Reserve Center Ramey</td>
<td>Aguadilla-Isabela-San Sebastian, PR Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>U.S. Army Reserve Center Rubio</td>
<td>San Juan-Caguas-Guaynabo, PR Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Armed Forces Reserve Center NS Newport</td>
<td>Providence-New Bedford-Fall River, RI-MA Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Bristol U.S. Army Reserve Center</td>
<td>Providence-New Bedford-Fall River, RI-MA Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Harwood U.S. Army Reserve Center, Providence</td>
<td>Providence-New Bedford-Fall River, RI-MA Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Naval Station Newport</td>
<td>Providence-New Bedford-Fall River, RI-MA Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Quonset State Airport AG</td>
<td>Providence-New Bedford-Fall River, RI-MA Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>U.S. Army Reserve Center / Organizational Maintence Site Warwick</td>
<td>Providence-New Bedford-Fall River, RI-MA Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Charleston Air Force Base</td>
<td>Charleston-North Charleston, SC Metropolitan Statistical Area</td>
</tr>
<tr>
<td>South Carolina</td>
<td>Defense Finance and Accounting Service, Charleston</td>
<td>Charleston-North Charleston, SC Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Fort Jackson</td>
<td>Columbia, SC Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>McEntire Air Guard Station</td>
<td>Columbia, SC Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Naval Weapons Station Charleston</td>
<td>Charleston-North Charleston, SC Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Rock Hill U.S. Army Reserve Center</td>
<td>Charlotte-Gaston-Concord, NC-SC Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Shaw Air Force Base</td>
<td>Sumter, SC Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>South Naval Facilities Engineering Command</td>
<td>Charleston-North Charleston, SC Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Ellsworth Air Force Base</td>
<td>Rapid City, SD Metropolitan Statistical Area</td>
</tr>
<tr>
<td>South Dakota</td>
<td>Joe Foss Field Air Guard Station</td>
<td>Sioux Falls, SD Metropolitan Statistical Area</td>
</tr>
<tr>
<td>Tennessee</td>
<td>Armed Forces Reserve Center Kingsport</td>
<td>Kingsport-Bristol-Bristol, TN-VA Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Armed Forces Reserve Center New Kingsport A</td>
<td>Kingsport-Bristol-Bristol, TN-VA Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Armed Forces Reserve Center Volunteer Army Ammunition Plant Chattanooga</td>
<td>Chattanooga, TN-GA Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center Clarksville</td>
<td>Clarksville, TN-KY Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Bonneym Oaks U.S. Army Reserve Center, Chattanooga</td>
<td>Chattanooga, TN-GA Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Guery U.S. Army Reserve Center, Chattanooga</td>
<td>Chattanooga, TN-GA Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>McGee Tyson Airport Air Guard Station</td>
<td>Knoxville, TN Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>McGee Tyson APT Air Guard Station</td>
<td>Knoxville, TN Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Memphis International Airport Air Guard Station</td>
<td>Memphis, TN-MS-AR Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Milan Army Ammunition Plant</td>
<td>Humboldt, TN Micropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Nashville International Airport Air Guard Station</td>
<td>Nashville-Davidson--Murfreesboro, TN Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Naval Support Activity Mid South</td>
<td>Memphis, TN-MS-AR Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>U.S. Army Reserve Area Maintenance Support Facility Kingsport</td>
<td>Kingsport-Bristol-Bristol, TN-VA Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>U.S. Army Reserve Lease</td>
<td>Clarksville, TN-KY Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>U.S. Army Reserve Organizational Maintence Site Kingsport</td>
<td>Kingsport-Bristol-Bristol, TN-VA Metropolitan Statistical Area</td>
</tr>
<tr>
<td>Texas</td>
<td>51st Street Army National Guard Field Maintenance Shop, Austin</td>
<td>Austin-Round Rock, TX Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Amarillo Army National Guard</td>
<td>Amarillo, TX Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Armed Forces Reserve Center Amarillo</td>
<td>Amarillo, TX Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Armed Forces Reserve Center Brownsville</td>
<td>Brownsville-Harlingen, TX Metropolitan Statistical Area</td>
</tr>
<tr>
<td>State</td>
<td>Base</td>
<td>Economic Region</td>
</tr>
<tr>
<td>-----------------------</td>
<td>-------------------------------------------</td>
<td>------------------------------------------------------</td>
</tr>
<tr>
<td></td>
<td>Armed Forces Reserve Center East Houston</td>
<td>Houston-Baytown-Sugar Land, TX Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Armed Forces Reserve Center Grand Prairie</td>
<td>Dallas-Plano-Irving, TX Metropolitan Division</td>
</tr>
<tr>
<td></td>
<td>Armed Forces Reserve Center Huntsville (New)</td>
<td>Huntsville, TX Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Armed Forces Reserve Center Lewisville</td>
<td>Dallas-Plano-Irving, TX Metropolitan Division</td>
</tr>
<tr>
<td></td>
<td>Armed Forces Reserve Center Lufkin</td>
<td>Lufkin, TX Micropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Armed Forces Reserve Center San Marcos</td>
<td>Austin-Round Rock, TX Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Armed Forces Reserve Center Seagoville</td>
<td>Dallas-Plano-Irving, TX Metropolitan Division</td>
</tr>
<tr>
<td></td>
<td>Armed Forces Reserve Center Tyler</td>
<td>Tyler, TX Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Armed Forces Reserve Round Rock (New)</td>
<td>Austin-Round Rock, TX Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Field Maintenance Shop Ellington</td>
<td>Houston-Baytown-Sugar Land, TX Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Field Maintenance Shop Marshall</td>
<td>Marshall, TX Micropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Field Maintenance Shop Port Neches</td>
<td>Palestine, TX Micropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Field Maintenance Shop Abilene</td>
<td>Abilene, TX Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Organizational Maintenence Site Terrell</td>
<td>Dallas-Plano-Irving, TX Metropolitan Division</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center # 2 Dallas</td>
<td>Dallas-Plano-Irving, TX Metropolitan Division</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center # 4 Austin</td>
<td>Austin-Round Rock, TX Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center (Hondo Pass) El Paso</td>
<td>El Paso, TX Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center Abilene</td>
<td>Abilene, TX Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center Alice</td>
<td>Alice, TX Micropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center Arlington</td>
<td>Fort Worth-Arlington, TX Metropolitan Division</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center Athens</td>
<td>Athens, TX Micropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center Atlanta</td>
<td>Cass County, TX</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center Baytown</td>
<td>Houston-Baytown-Sugar Land, TX Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center Beaumont</td>
<td>Beaumont-Port Arthur, TX Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center Brownsville</td>
<td>Brownsville-Harlingen, TX Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center California Crossing</td>
<td>Dallas-Plano-Irving, TX Metropolitan Division</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center Coleman</td>
<td>Coleman County, TX</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center Corsicana</td>
<td>Corsicana, TX Micropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center Denison</td>
<td>Sherman-Denison, TX Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center Denton</td>
<td>Dallas-Plano-Irving, TX Metropolitan Division</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center Ellington</td>
<td>Houston-Baytown-Sugar Land, TX Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center Henderson</td>
<td>Longview, TX Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center Hondo</td>
<td>San Antonio, TX Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center Huntsville</td>
<td>Huntsville, TX Micropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center Irving</td>
<td>Dallas-Plano-Irving, TX Metropolitan Division</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center Kaufman</td>
<td>Dallas-Plano-Irving, TX Metropolitan Division</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center Kilgore</td>
<td>Longview, TX Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center Kingsville</td>
<td>Kingsville, TX Micropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center Lufkin</td>
<td>Lufkin, TX Micropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center Marshall</td>
<td>Marshall, TX Micropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center Nacogdoches</td>
<td>Nacogdoches, TX Micropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center New Braunfels</td>
<td>San Antonio, TX Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center Orange</td>
<td>Beaumont-Port Arthur, TX Metropolitan Statistical Area</td>
</tr>
<tr>
<td>State</td>
<td>Base</td>
<td>Economic Region</td>
</tr>
<tr>
<td>-----------------------</td>
<td>----------------------------------------------------------------------</td>
<td>------------------------------------------------------</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center Pampa</td>
<td>Pampa, TX Micropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center Pasadena</td>
<td>Houston-Baytown-Sugar Land, TX Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center Port Arthur</td>
<td>Beaumont-Port Arthur, TX Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center Port Neches</td>
<td>Beaumont-Port Arthur, TX Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center San Marcos</td>
<td>Austin-Round Rock, TX Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center Seguin</td>
<td>San Antonio, TX Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center Snyder</td>
<td>Snyder, TX Micropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center Taylor</td>
<td>Austin-Round Rock, TX Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center Terrell</td>
<td>Dallas-Plano-Irving, TX Metropolitan Division</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center Texarkana</td>
<td>Texarkana, TX-Texarkana, AR Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center Tyler</td>
<td>Tyler, TX Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Brooks City-Base</td>
<td>San Antonio, TX Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Carswell ARS, Naval Air Station Fo</td>
<td>Fort Worth-Arlington, TX Metropolitan Division</td>
</tr>
<tr>
<td></td>
<td>Corpus Christi Army Depot</td>
<td>Corpus Christi, TX Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Defense Finance and Accounting Service, San Antonio</td>
<td>San Antonio, TX Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Dyess Air Force Base</td>
<td>Abilene, TX Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Ellington Field AGS</td>
<td>Houston-Baytown-Sugar Land, TX Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Fort Bliss</td>
<td>El Paso, TX Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Fort Hood</td>
<td>Killeen-Temple-Fort Hood, TX Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Fort Sam Houston</td>
<td>San Antonio, TX Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Grimes U.S. Army Reserve Center, Abilene</td>
<td>Grimes County, TX</td>
</tr>
<tr>
<td></td>
<td>Guillot U.S. Army Reserve Center, Texarkana</td>
<td>Texarkana, TX-Texarkana, AR Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Hale Army National Guard Reserve Center, Plainview</td>
<td>Plainview, TX Micropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Hanby-Hayden U.S. Army Reserve Center, Mesquite</td>
<td>Dallas-Plano-Irving, TX Metropolitan Division</td>
</tr>
<tr>
<td></td>
<td>Herzog U.S. Army Reserve, Dallas</td>
<td>Dallas-Plano-Irving, TX Metropolitan Division</td>
</tr>
<tr>
<td></td>
<td>Houston # 2 USARC</td>
<td>Houston-Baytown-Sugar Land, TX Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Houston # 3 USARC</td>
<td>Houston-Baytown-Sugar Land, TX Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Lackland Air Force Base</td>
<td>San Antonio, TX Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Laughlin Air Force Base</td>
<td>Del Rio, TX Micropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Leased Space - TX</td>
<td>San Antonio, TX Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Lone Star Army Ammunition Plant</td>
<td>Texarkana, TX-Texarkana, AR Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Miller U.S. Army Reserve Center, Huntsville</td>
<td>Huntsville, TX Micropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Muchert U.S. Army Reserve Center Dallas</td>
<td>Dallas-Plano-Irving, TX Metropolitan Division</td>
</tr>
<tr>
<td></td>
<td>Naval Air Station Corpus Christi</td>
<td>Corpus Christi, TX Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Naval Air Station Joint Reserve Base Ft. Worth</td>
<td>Fort Worth-Arlington, TX Metropolitan Division</td>
</tr>
<tr>
<td></td>
<td>Naval Air Station Kingsville</td>
<td>Kingsville, TX Micropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Naval Station Ingleside</td>
<td>Corpus Christi, TX Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Navy Reserve Center Lubbock, TX</td>
<td>Lubbock, TX Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Navy Reserve Center Orange, TX</td>
<td>Beaumont-Port Arthur, TX Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>NW Houston Armed Forces Reserve Center</td>
<td>Houston-Baytown-Sugar Land, TX Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Randolph Air Force Base</td>
<td>San Antonio, TX Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Rathjen U.S. Army Reserve Center, Brownsville</td>
<td>Brownsville-Harlingen, TX Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Red River Army Depot</td>
<td>Texarkana, TX-Texarkana, AR Metropolitan Statistical Area</td>
</tr>
<tr>
<td>State</td>
<td>Base</td>
<td>Economic Region</td>
</tr>
<tr>
<td>-------</td>
<td>------</td>
<td>-----------------</td>
</tr>
<tr>
<td>Utah</td>
<td>Sheppard Air Force Base</td>
<td>Wichita Falls, TX Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Tharp U.S. Army Reserve Center</td>
<td>Amarillo, TX Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>U.S. Army Reserve Center Alice</td>
<td>Alice, TX Micropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>U.S. Army Reserve Center Benavidez</td>
<td>Duval County, TX</td>
</tr>
<tr>
<td></td>
<td>U.S. Army Reserve Center Boswell</td>
<td>San Antonio, TX Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>U.S. Army Reserve Center Callaghan</td>
<td>San Antonio, TX Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>U.S. Army Reserve Center Lufkin</td>
<td>Lufkin, TX Micropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>U.S. Army Reserve Center Marshall</td>
<td>Marshall, TX Micropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>U.S. Army Reserve Center Naval Air Station Kingsville</td>
<td>Kingsville, TX Micropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>U.S. Army Reserve Center Pasadena</td>
<td>Houston-Baytown-Sugar Land, TX Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>U.S. Army Reserve Center Round Rock</td>
<td>Austin-Round Rock, TX Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>U.S. Army Reserve Center San Marcos</td>
<td>Austin-Round Rock, TX Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>U.S. Army Reserve Center Segura</td>
<td>El Paso, TX Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>U.S. Army Reserve Center Tyler</td>
<td>Tyler, TX Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>U.S. Army Reserve Center Wichita Falls</td>
<td>Wichita Falls, TX Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Deseret Chemical Depot</td>
<td>Salt Lake City, UT Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Fort Douglas</td>
<td>Salt Lake City, UT Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Hill Air Force Base</td>
<td>Ogden-Clearfield, UT Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Tooele Army Depot</td>
<td>Salt Lake City, UT Metropolitan Statistical Area</td>
</tr>
<tr>
<td>Vermont</td>
<td>Armed Forces Reserve Center New Rutland</td>
<td>Rutland, VT Micropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Armed Forces Reserve Center White River Jct</td>
<td>Lebanon, NH-VT Micropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center Ludlow</td>
<td>Lebanon, NH-VT Micropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center North Springfield</td>
<td>Lebanon, NH-VT Micropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center Rutland</td>
<td>Rutland, VT Micropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center Windsor</td>
<td>Lebanon, NH-VT Micropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Burlington International Airport Air Guard Station</td>
<td>Burlington-South Burlington, VT Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Courcelle Brothers U.S. Army Reserve Center, Rutland</td>
<td>Rutland, VT Micropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>U.S. Army Reserve Area Maintenance Support Facility #160, Rutland</td>
<td>Rutland, VT Micropolitan Statistical Area</td>
</tr>
<tr>
<td>Virginia</td>
<td>U.S. Army Reserve Center Berlin</td>
<td>Barre, VT Micropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>U.S. Army Reserve Center Chester</td>
<td>Lebanon, NH-VT Micropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Center for Naval Research</td>
<td>Washington-Arlington-Alexandria, DC-VA-MD-WV Metropolitan Division</td>
</tr>
<tr>
<td></td>
<td>Defense Finance and Accounting Service, Arlington</td>
<td>Washington-Arlington-Alexandria, DC-VA-MD-WV Metropolitan Division</td>
</tr>
<tr>
<td></td>
<td>Defense Supply Center Richmond</td>
<td>Richmond, VA Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Fort Belvoir</td>
<td>Washington-Arlington-Alexandria, DC-VA-MD-WV Metropolitan Division</td>
</tr>
<tr>
<td></td>
<td>Fort Eustis</td>
<td>Virginia Beach-Norfolk-Newport News, VA-NC Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Fort Lee</td>
<td>Richmond, VA Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Fort Monroe</td>
<td>Virginia Beach-Norfolk-Newport News, VA-NC Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Fort Myer</td>
<td>Washington-Arlington-Alexandria, DC-VA-MD-WV Metropolitan Division</td>
</tr>
<tr>
<td></td>
<td>Headquarters Battalion, Headquarters Marine Corps, Henderson Hall</td>
<td>Washington-Arlington-Alexandria, DC-VA-MD-WV Metropolitan Division</td>
</tr>
<tr>
<td></td>
<td>Langley Air Force Base</td>
<td>Virginia Beach-Norfolk-Newport News, VA-NC Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Langley Research Center</td>
<td>Virginia Beach-Norfolk-Newport News, VA-NC Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Leased Space - VA</td>
<td>Richmond, VA Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Leased Space - VA</td>
<td>Virginia Beach-Norfolk-Newport News, VA-NC Metropolitan Statistical Area</td>
</tr>
<tr>
<td>State</td>
<td>Base</td>
<td>Economic Region</td>
</tr>
<tr>
<td>---------------</td>
<td>--------------------------------------------------------</td>
<td>----------------------------------------------------------------------------------</td>
</tr>
<tr>
<td>Washington</td>
<td>Leased Space - VA</td>
<td>Washington-Arlington-Alexandria, DC-VA-MD-WV Metropolitan Division</td>
</tr>
<tr>
<td></td>
<td>Marine Corps Base Quantico</td>
<td>Washington-Arlington-Alexandria, DC-VA-MD-WV Metropolitan Division</td>
</tr>
<tr>
<td></td>
<td>Nacval Surface Warfare Center Dahlgren</td>
<td>King George County, VA</td>
</tr>
<tr>
<td></td>
<td>Naval Air Station Oceana</td>
<td>Virginia Beach-Norfolk-Newport News, VA-NC Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Naval Amphibious Base Little Creek</td>
<td>Virginia Beach-Norfolk-Newport News, VA-NC Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Naval Medical Center Portsmouth</td>
<td>Virginia Beach-Norfolk-Newport News, VA-NC Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Naval Shipyard Norfolk</td>
<td>Virginia Beach-Norfolk-Newport News, VA-NC Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Naval Station Norfolk</td>
<td>Virginia Beach-Norfolk-Newport News, VA-NC Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Naval Support Activity Norfolk</td>
<td>Virginia Beach-Norfolk-Newport News, VA-NC Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Naval Weapons Station Yorktown</td>
<td>Virginia Beach-Norfolk-Newport News, VA-NC Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Richmond International Airport Air Guard Station</td>
<td>Richmond, VA Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Woodbridge</td>
<td>Washington-Arlington-Alexandria, DC-VA-MD-WV Metropolitan Division</td>
</tr>
<tr>
<td></td>
<td>Armed Forces Reserve Center Fairchild</td>
<td>Spokane, WA Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Armed Forces Reserve Center Smokey Point</td>
<td>Seattle-Bellevue-Everett, WA Metropolitan Division</td>
</tr>
<tr>
<td></td>
<td>Army National Guard RC Geiger Field</td>
<td>Spokane, WA Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center Ellensburg</td>
<td>Ellensburg, WA Micropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center Everett</td>
<td>Seattle-Bellevue-Everett, WA Metropolitan Division</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center Snohomish</td>
<td>Seattle-Bellevue-Everett, WA Metropolitan Division</td>
</tr>
<tr>
<td></td>
<td>Fairchild Air Force Base</td>
<td>Spokane, WA Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Fort Lawton</td>
<td>Seattle-Bellevue-Everett, WA Metropolitan Division</td>
</tr>
<tr>
<td></td>
<td>Fort Lewis</td>
<td>Tacoma, WA Metropolitan Division</td>
</tr>
<tr>
<td></td>
<td>H. Walker USAR Cente</td>
<td>Spokane, WA Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Human Resources Support Center Northwest</td>
<td>Bremerton-Silverdale, WA Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Mann Hall U.S. Army Reserve Center Spokane</td>
<td>Spokane, WA Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>McChord Air Force Base</td>
<td>Tacoma, WA Metropolitan Division</td>
</tr>
<tr>
<td></td>
<td>Naval Station Bremerton</td>
<td>Bremerton-Silverdale, WA Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Navy-Marine Corps Reserve Center Tacoma</td>
<td>Tacoma, WA Metropolitan Division</td>
</tr>
<tr>
<td></td>
<td>NEW VANCOUVER</td>
<td>Portland-Vancouver-Beaverton, OR-WA Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Oswald U.S. Army Reserve Center Everett</td>
<td>Seattle-Bellevue-Everett, WA Metropolitan Division</td>
</tr>
<tr>
<td></td>
<td>Pendleton U.S. Army Reserve Center Yakima Training Center</td>
<td>Yakima, WA Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Submarine Base Bangor</td>
<td>Bremerton-Silverdale, WA Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>U.S. Army Reserve Area Maintenance Support Facility #80, Spokane</td>
<td>Spokane, WA Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Vancouver Barracks</td>
<td>Portland-Vancouver-Beaverton, OR-WA Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Wagenaar U.S. Army Reserve Center Pasco</td>
<td>Kennewick-Richland-Pasco, WA Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Yakima Armed Forces Reserve Center</td>
<td>Yakima, WA Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Armed Forces Reserve Center Elkins (New)</td>
<td>Randolph County, WV</td>
</tr>
<tr>
<td></td>
<td>Armed Forces Reserve Center Ripley (new)</td>
<td>Jackson County, WV</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center Elkins</td>
<td>Randolph County, WV</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center Spencer</td>
<td>Roane County, WV</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center Fairmont</td>
<td>Fairmont, WV Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Bias U.S. Army Reserve Center, Huntington</td>
<td>Huntington-Ashland, WV-KY-OH Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Colburn U.S. Army Reserve Center /Organizational Maintence Site Fairmont</td>
<td>Fairmont, WV Micropolitan Statistical Area</td>
</tr>
<tr>
<td>West Virginia</td>
<td>Armed Forces Reserve Center Elkins (New)</td>
<td>Randolph County, WV</td>
</tr>
<tr>
<td></td>
<td>Armed Forces Reserve Center Ripley (new)</td>
<td>Jackson County, WV</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center Elkins</td>
<td>Randolph County, WV</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center Spencer</td>
<td>Roane County, WV</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center Fairmont</td>
<td>Fairmont, WV Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Bias U.S. Army Reserve Center, Huntington</td>
<td>Huntington-Ashland, WV-KY-OH Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Colburn U.S. Army Reserve Center /Organizational Maintence Site Fairmont</td>
<td>Fairmont, WV Micropolitan Statistical Area</td>
</tr>
<tr>
<td>State</td>
<td>Base</td>
<td>Economic Region</td>
</tr>
<tr>
<td>---------------</td>
<td>----------------------------------------------------------------------</td>
<td>------------------------------------------------------</td>
</tr>
<tr>
<td>Wisconsin</td>
<td>Elkins U.S. Army Reserve/Organizational Maintenance Site Beverly</td>
<td>Fairmont, WV Micropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Ewvra Sheppard AGS</td>
<td>Hagerstown-Martinsburg, MD-WV Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Fairmont Armed Forces Reserve Center (New)</td>
<td>Fairmont, WV Micropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Kuhl U.S. Army Reserve Center/Organizational Maintenance Site Ripley</td>
<td>Jackson County, WV</td>
</tr>
<tr>
<td></td>
<td>Navy-Marine Corps Reserve Center Moundsville</td>
<td>Wheeling, WV-OH Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Yeager APT AGS</td>
<td>Charleston, WV Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Armed Forces Reserve Center Madison</td>
<td>Madison, WI Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Dade County Airport</td>
<td>Madison, WI Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Dane County Regional</td>
<td>Madison, WI Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Fort McCoy</td>
<td>Monroe County, WI</td>
</tr>
<tr>
<td></td>
<td>Gen Mitchell International Airport ARS</td>
<td>Milwaukee-Waukesha-West Allis, WI Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>MCCOY</td>
<td>Monroe County, WI</td>
</tr>
<tr>
<td></td>
<td>Navy Reserve Center La Crosse</td>
<td>La Crosse, WI-MN Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Navy-Marine Corps Reserve Center Madison</td>
<td>Madison, WI Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>O’Connell U.S. Army Reserve Center, Madison</td>
<td>Madison, WI Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Olson USARC</td>
<td>Madison, WI Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>AASF/JFH/FMS WAFB</td>
<td>Cheyenne, WY Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Army Aviation Support Facility Cheyenne</td>
<td>Cheyenne, WY Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center Thermopolis</td>
<td>Hot Springs County, WY</td>
</tr>
<tr>
<td></td>
<td>Cheyenne Airport Air Guard Station</td>
<td>Cheyenne, WY Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Francis E. Warren Air Force Base</td>
<td>Cheyenne, WY Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Joint Forces Headquarters Complex, Cheyenne</td>
<td>Cheyenne, WY Metropolitan Statistical Area</td>
</tr>
<tr>
<td>Wyoming</td>
<td>Army Aviation Support Facility Thermopolis</td>
<td>Hot Springs County, WY</td>
</tr>
<tr>
<td></td>
<td>Francis E. Warren Air Force Base</td>
<td>Cheyenne, WY Metropolitan Statistical Area</td>
</tr>
<tr>
<td></td>
<td>Joint Forces Headquarters Complex, Cheyenne</td>
<td>Cheyenne, WY Metropolitan Statistical Area</td>
</tr>
</tbody>
</table>
### BRAC 2005 Closure and Realignment Impacts by State

<table>
<thead>
<tr>
<th>State Installation</th>
<th>Action</th>
<th>Out Mil</th>
<th>Out Civ</th>
<th>In Mil</th>
<th>In Civ</th>
<th>Net Gain/(Loss) Mil</th>
<th>Net Gain/(Loss) Civ</th>
<th>Net Mission Contractor</th>
<th>Total Direct</th>
</tr>
</thead>
<tbody>
<tr>
<td>Alabama</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Abbott U.S. Army Reserve Center Tuskegee</td>
<td>Close</td>
<td>(2)</td>
<td>(1)</td>
<td>0</td>
<td>0</td>
<td>(2)</td>
<td>(1)</td>
<td>0</td>
<td>(3)</td>
</tr>
<tr>
<td>Anderson U.S. Army Reserve Center Troy</td>
<td>Close</td>
<td>(15)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(15)</td>
<td>0</td>
<td>0</td>
<td>(15)</td>
</tr>
<tr>
<td>Armed Forces Reserve Center Mobile</td>
<td>Close</td>
<td>(27)</td>
<td>0</td>
<td>22</td>
<td>0</td>
<td>(5)</td>
<td>0</td>
<td>0</td>
<td>(5)</td>
</tr>
<tr>
<td>BG William P. Screws U.S. Army Reserve Center Montgomery</td>
<td>Close</td>
<td>(15)</td>
<td>(3)</td>
<td>0</td>
<td>0</td>
<td>(15)</td>
<td>(3)</td>
<td>0</td>
<td>(18)</td>
</tr>
<tr>
<td>Fort Ganey Army National Guard Reserve Center Mobile</td>
<td>Close</td>
<td>(13)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(13)</td>
<td>0</td>
<td>0</td>
<td>(13)</td>
</tr>
<tr>
<td>Fort Hanna Army National Guard Reserve Center Birmingham</td>
<td>Close</td>
<td>(28)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(28)</td>
<td>0</td>
<td>0</td>
<td>(28)</td>
</tr>
<tr>
<td>Gary U.S. Army Reserve Center Enterprise</td>
<td>Close</td>
<td>(9)</td>
<td>(1)</td>
<td>0</td>
<td>0</td>
<td>(9)</td>
<td>(1)</td>
<td>0</td>
<td>(10)</td>
</tr>
<tr>
<td>Navy Recruiting District Headquarters Montgomery</td>
<td>Close</td>
<td>(31)</td>
<td>(5)</td>
<td>0</td>
<td>0</td>
<td>(31)</td>
<td>(5)</td>
<td>(5)</td>
<td>(41)</td>
</tr>
<tr>
<td>Navy Reserve Center Tuscaloosa AL</td>
<td>Close</td>
<td>(7)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(7)</td>
<td>0</td>
<td>0</td>
<td>(7)</td>
</tr>
<tr>
<td>The Adjutant General Bldg, AL Army National Guard Montgomery</td>
<td>Close</td>
<td>(85)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(85)</td>
<td>0</td>
<td>0</td>
<td>(85)</td>
</tr>
<tr>
<td>Wright U.S. Army Reserve Center</td>
<td>Close</td>
<td>(8)</td>
<td>(1)</td>
<td>0</td>
<td>0</td>
<td>(8)</td>
<td>(1)</td>
<td>0</td>
<td>(9)</td>
</tr>
<tr>
<td>Anniston Army Depot</td>
<td>Gain</td>
<td>0</td>
<td>0</td>
<td>1,121</td>
<td>0</td>
<td>0</td>
<td>1,034</td>
<td>0</td>
<td>1,034</td>
</tr>
<tr>
<td>Dannelly Field Air Guard Station</td>
<td>Gain</td>
<td>0</td>
<td>(87)</td>
<td>18</td>
<td>42</td>
<td>18</td>
<td>42</td>
<td>0</td>
<td>60</td>
</tr>
<tr>
<td>Fort Rucker</td>
<td>Gain</td>
<td>(423)</td>
<td>(80)</td>
<td>2,157</td>
<td>234</td>
<td>1,734</td>
<td>154</td>
<td>0</td>
<td>1,888</td>
</tr>
<tr>
<td>Redstone Arsenal</td>
<td>Gain</td>
<td>(1,322)</td>
<td>(288)</td>
<td>336</td>
<td>1,874</td>
<td>(986)</td>
<td>1,586</td>
<td>1,055</td>
<td>1,655</td>
</tr>
<tr>
<td>Birmingham Armed Forces Reserve Center</td>
<td>Realign</td>
<td>(146)</td>
<td>(159)</td>
<td>0</td>
<td>0</td>
<td>(146)</td>
<td>(159)</td>
<td>0</td>
<td>(305)</td>
</tr>
<tr>
<td>Birmingham International Airport Air Guard Station</td>
<td>Realign</td>
<td>(66)</td>
<td>(117)</td>
<td>0</td>
<td>0</td>
<td>(66)</td>
<td>(117)</td>
<td>0</td>
<td>(183)</td>
</tr>
<tr>
<td>Maxwell Air Force Base</td>
<td>Realign</td>
<td>(740)</td>
<td>(511)</td>
<td>0</td>
<td>0</td>
<td>(740)</td>
<td>(511)</td>
<td>0</td>
<td>(1,251)</td>
</tr>
</tbody>
</table>

Alabama Total | (2,937) | (1,253) | 2,533 | 3,271 | (404) | 2,018 | 1,050 | 2,664 |

This list does not include locations where there were no changes in military or civilian jobs.

Military figures include student load changes.
<table>
<thead>
<tr>
<th>State</th>
<th>Installation</th>
<th>Action</th>
<th>Out Mil</th>
<th>Out Civ</th>
<th>In Mil</th>
<th>In Civ</th>
<th>Net Gain/(Loss) Mil</th>
<th>Net Gain/(Loss) Civ</th>
<th>Net Mission Contractor</th>
<th>Total Direct</th>
</tr>
</thead>
<tbody>
<tr>
<td>Alaska</td>
<td>Kulis Air Guard Station</td>
<td>Close</td>
<td>(218)</td>
<td>(241)</td>
<td>0</td>
<td>0</td>
<td>(218)</td>
<td>(241)</td>
<td>0</td>
<td>(459)</td>
</tr>
<tr>
<td>Alaska</td>
<td>Eielson Air Force Base</td>
<td>Realign</td>
<td>(2,821)</td>
<td>(319)</td>
<td>0</td>
<td>0</td>
<td>(2,821)</td>
<td>(319)</td>
<td>200</td>
<td>(2,940)</td>
</tr>
<tr>
<td>Alaska</td>
<td>Elmendorf Air Force Base</td>
<td>Realign</td>
<td>(1,499)</td>
<td>(65)</td>
<td>397</td>
<td>233</td>
<td>(1,102)</td>
<td>168</td>
<td>0</td>
<td>(934)</td>
</tr>
<tr>
<td>Alaska</td>
<td>Fort Richardson</td>
<td>Realign</td>
<td>(86)</td>
<td>(199)</td>
<td>0</td>
<td>0</td>
<td>(86)</td>
<td>(199)</td>
<td>(1)</td>
<td>(286)</td>
</tr>
<tr>
<td>Alaska</td>
<td><strong>Total</strong></td>
<td></td>
<td>(4,624)</td>
<td>(824)</td>
<td>397</td>
<td>233</td>
<td>(4,227)</td>
<td>(591)</td>
<td>199</td>
<td>(4,619)</td>
</tr>
<tr>
<td>Arizona</td>
<td>Air Force Research Lab, Mesa City</td>
<td>Close</td>
<td>(42)</td>
<td>(46)</td>
<td>0</td>
<td>0</td>
<td>(42)</td>
<td>(46)</td>
<td>0</td>
<td>(88)</td>
</tr>
<tr>
<td>Arizona</td>
<td>Allen Hall Armed Forces Reserve Center, Tucson</td>
<td>Close</td>
<td>(60)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(60)</td>
<td>0</td>
<td>0</td>
<td>(60)</td>
</tr>
<tr>
<td>Arizona</td>
<td>Leased Space - AZ</td>
<td>Close/Realign</td>
<td>0</td>
<td>(1)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(1)</td>
<td>0</td>
<td>(1)</td>
</tr>
<tr>
<td>Arizona</td>
<td>Marine Corps Air Station Yuma</td>
<td>Gain</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>5</td>
<td>0</td>
<td>5</td>
<td>0</td>
<td>5</td>
</tr>
<tr>
<td>Arizona</td>
<td>Phoenix Sky Harbor I</td>
<td>Gain</td>
<td>0</td>
<td>0</td>
<td>10</td>
<td>29</td>
<td>10</td>
<td>29</td>
<td>0</td>
<td>39</td>
</tr>
<tr>
<td>Arizona</td>
<td>Fort Huachuca</td>
<td>Realign</td>
<td>0</td>
<td>(212)</td>
<td>0</td>
<td>44</td>
<td>0</td>
<td>(168)</td>
<td>1</td>
<td>(167)</td>
</tr>
<tr>
<td>Arizona</td>
<td>Luke Air Force Base</td>
<td>Realign</td>
<td>(101)</td>
<td>(177)</td>
<td>0</td>
<td>0</td>
<td>(101)</td>
<td>(177)</td>
<td>0</td>
<td>(278)</td>
</tr>
<tr>
<td>Arizona</td>
<td><strong>Total</strong></td>
<td></td>
<td>(203)</td>
<td>(436)</td>
<td>10</td>
<td>78</td>
<td>(193)</td>
<td>(358)</td>
<td>1</td>
<td>(550)</td>
</tr>
<tr>
<td>Arkansas</td>
<td>El Dorado Armed Forces Reserve Center</td>
<td>Close</td>
<td>(24)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(24)</td>
<td>0</td>
<td>0</td>
<td>(24)</td>
</tr>
<tr>
<td>Arkansas</td>
<td>Stone U.S. Army Reserve Center, Pine Bluff</td>
<td>Close</td>
<td>(30)</td>
<td>(4)</td>
<td>0</td>
<td>0</td>
<td>(30)</td>
<td>(4)</td>
<td>0</td>
<td>(34)</td>
</tr>
<tr>
<td>Arkansas</td>
<td>Little Rock Air Force Base</td>
<td>Gain</td>
<td>(16)</td>
<td>0</td>
<td>3,595</td>
<td>319</td>
<td>3,579</td>
<td>319</td>
<td>0</td>
<td>3,898</td>
</tr>
<tr>
<td>Arkansas</td>
<td>Camp Pike (90th)</td>
<td>Realign</td>
<td>(86)</td>
<td>(91)</td>
<td>0</td>
<td>0</td>
<td>(86)</td>
<td>(91)</td>
<td>0</td>
<td>(177)</td>
</tr>
<tr>
<td>Arkansas</td>
<td>Fort Smith Regional</td>
<td>Realign</td>
<td>(19)</td>
<td>(59)</td>
<td>0</td>
<td>0</td>
<td>(19)</td>
<td>(59)</td>
<td>0</td>
<td>(78)</td>
</tr>
<tr>
<td>Arkansas</td>
<td><strong>Total</strong></td>
<td></td>
<td>(175)</td>
<td>(154)</td>
<td>3,595</td>
<td>319</td>
<td>3,420</td>
<td>165</td>
<td>0</td>
<td>3,585</td>
</tr>
</tbody>
</table>

This list does not include locations where there were no changes in military or civilian jobs. Military figures include student load changes.
<table>
<thead>
<tr>
<th>State Installation</th>
<th>Action</th>
<th>Out</th>
<th>In</th>
<th>Net Gain/(Loss)</th>
<th>Net Mission Contractor</th>
<th>Total Direct</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td>Mil</td>
<td>Civ</td>
<td>Mil</td>
<td>Civ</td>
<td></td>
</tr>
<tr>
<td>California</td>
<td>Close</td>
<td>(72)</td>
<td>0</td>
<td>48</td>
<td>(24)</td>
<td>0</td>
</tr>
<tr>
<td></td>
<td>Close</td>
<td>0</td>
<td>(50)</td>
<td>0</td>
<td>(50)</td>
<td>0</td>
</tr>
<tr>
<td></td>
<td>Close</td>
<td>0</td>
<td>(120)</td>
<td>0</td>
<td>(120)</td>
<td>0</td>
</tr>
<tr>
<td></td>
<td>Close</td>
<td>(3)</td>
<td>(237)</td>
<td>0</td>
<td>(3)</td>
<td>0</td>
</tr>
<tr>
<td></td>
<td>Close</td>
<td>(10)</td>
<td>(51)</td>
<td>0</td>
<td>(10)</td>
<td>0</td>
</tr>
<tr>
<td></td>
<td>Close</td>
<td>(6)</td>
<td>(886)</td>
<td>0</td>
<td>(6)</td>
<td>(892)</td>
</tr>
<tr>
<td></td>
<td>Close</td>
<td>0</td>
<td>(71)</td>
<td>0</td>
<td>(71)</td>
<td>0</td>
</tr>
<tr>
<td></td>
<td>Close</td>
<td>(33)</td>
<td>0</td>
<td>0</td>
<td>(33)</td>
<td>0</td>
</tr>
<tr>
<td></td>
<td>Close</td>
<td>(48)</td>
<td>0</td>
<td>0</td>
<td>(48)</td>
<td>0</td>
</tr>
<tr>
<td></td>
<td>Close</td>
<td>(107)</td>
<td>(171)</td>
<td>0</td>
<td>(107)</td>
<td>(278)</td>
</tr>
<tr>
<td></td>
<td>Close/Realign</td>
<td>(2)</td>
<td>(14)</td>
<td>0</td>
<td>(2)</td>
<td>(16)</td>
</tr>
<tr>
<td></td>
<td>Gain</td>
<td>0</td>
<td>0</td>
<td>87</td>
<td>0</td>
<td>253</td>
</tr>
<tr>
<td></td>
<td>Gain</td>
<td>(14)</td>
<td>0</td>
<td>23</td>
<td>9</td>
<td>51</td>
</tr>
<tr>
<td></td>
<td>Gain</td>
<td>0</td>
<td>0</td>
<td>25</td>
<td>0</td>
<td>43</td>
</tr>
<tr>
<td></td>
<td>Gain</td>
<td>0</td>
<td>0</td>
<td>57</td>
<td>0</td>
<td>311</td>
</tr>
<tr>
<td></td>
<td>Gain</td>
<td>(46)</td>
<td>(3)</td>
<td>87</td>
<td>0</td>
<td>72</td>
</tr>
<tr>
<td></td>
<td>Gain</td>
<td>0</td>
<td>0</td>
<td>25</td>
<td>0</td>
<td>25</td>
</tr>
<tr>
<td></td>
<td>Gain</td>
<td>(39)</td>
<td>0</td>
<td>44</td>
<td>0</td>
<td>40</td>
</tr>
<tr>
<td></td>
<td>Gain</td>
<td>(44)</td>
<td>(14)</td>
<td>198</td>
<td>0</td>
<td>2,469</td>
</tr>
<tr>
<td></td>
<td>Gain</td>
<td>(3)</td>
<td>(341)</td>
<td>312</td>
<td>0</td>
<td>309</td>
</tr>
<tr>
<td></td>
<td>Gain</td>
<td>(1)</td>
<td>(2)</td>
<td>1,085</td>
<td>0</td>
<td>1,170</td>
</tr>
</tbody>
</table>

This list does not include locations where there were no changes in military or civilian jobs.

Military figures include student load changes.
<table>
<thead>
<tr>
<th>State Installation</th>
<th>Action</th>
<th>Out Mil</th>
<th>Out Civ</th>
<th>In Mil</th>
<th>In Civ</th>
<th>Net Gain/(Loss) Mil</th>
<th>Net Gain/(Loss) Civ</th>
<th>Net Mission Contractor</th>
<th>Total Direct</th>
</tr>
</thead>
<tbody>
<tr>
<td>Vandenburg Air Force Base</td>
<td>Gain</td>
<td>0</td>
<td>0</td>
<td>44</td>
<td>101</td>
<td>44</td>
<td>101</td>
<td>0</td>
<td>145</td>
</tr>
<tr>
<td>Beale Air Force Base</td>
<td>Realign</td>
<td>(8)</td>
<td>(171)</td>
<td>0</td>
<td>0</td>
<td>(8)</td>
<td>(171)</td>
<td>0</td>
<td>(179)</td>
</tr>
<tr>
<td>Camp Parks (91st)</td>
<td>Realign</td>
<td>(25)</td>
<td>(18)</td>
<td>0</td>
<td>0</td>
<td>(25)</td>
<td>(18)</td>
<td>0</td>
<td>(43)</td>
</tr>
<tr>
<td>Defense Distribution Depot San Joaquin</td>
<td>Realign</td>
<td>0</td>
<td>(31)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(31)</td>
<td>0</td>
<td>(31)</td>
</tr>
<tr>
<td>Human Resources Support Center Southwest</td>
<td>Realign</td>
<td>0</td>
<td>(164)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(164)</td>
<td>0</td>
<td>(164)</td>
</tr>
<tr>
<td>Los Alamitos (63rd)</td>
<td>Realign</td>
<td>(92)</td>
<td>(78)</td>
<td>0</td>
<td>0</td>
<td>(92)</td>
<td>(78)</td>
<td>0</td>
<td>(170)</td>
</tr>
<tr>
<td>March Air Reserve Base</td>
<td>Realign</td>
<td>(71)</td>
<td>(44)</td>
<td>0</td>
<td>4</td>
<td>(71)</td>
<td>(40)</td>
<td>0</td>
<td>(111)</td>
</tr>
<tr>
<td>Marine Corps Base Camp Pendleton</td>
<td>Realign</td>
<td>(145)</td>
<td>(6)</td>
<td>0</td>
<td>7</td>
<td>(145)</td>
<td>1</td>
<td>0</td>
<td>(144)</td>
</tr>
<tr>
<td>Marine Corps Logistics Base Barstow</td>
<td>Realign</td>
<td>(140)</td>
<td>(330)</td>
<td>0</td>
<td>0</td>
<td>(140)</td>
<td>(330)</td>
<td>51</td>
<td>(419)</td>
</tr>
<tr>
<td>Naval Base Coronado</td>
<td>Realign</td>
<td>(71)</td>
<td>(587)</td>
<td>0</td>
<td>198</td>
<td>(71)</td>
<td>(389)</td>
<td>0</td>
<td>(460)</td>
</tr>
<tr>
<td>Naval Base Ventura City</td>
<td>Realign</td>
<td>(244)</td>
<td>(2,149)</td>
<td>5</td>
<td>854</td>
<td>(239)</td>
<td>(1,295)</td>
<td>0</td>
<td>(1,534)</td>
</tr>
<tr>
<td>Naval Medical Center San Diego</td>
<td>Realign</td>
<td>(1,596)</td>
<td>(33)</td>
<td>0</td>
<td>0</td>
<td>(1,596)</td>
<td>(33)</td>
<td>(1)</td>
<td>(1,630)</td>
</tr>
<tr>
<td>Naval Weapons Station Fallbrook</td>
<td>Realign</td>
<td>0</td>
<td>(118)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(118)</td>
<td>0</td>
<td>(118)</td>
</tr>
<tr>
<td><strong>California Total</strong></td>
<td></td>
<td>(2,829)</td>
<td>(5,693)</td>
<td>2,044</td>
<td>4,493</td>
<td>(785)</td>
<td>(1,200)</td>
<td>(33)</td>
<td>(2,018)</td>
</tr>
<tr>
<td><strong>Colorado</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Leased Space - CO</td>
<td>Close/Realign</td>
<td>0</td>
<td>(11)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(11)</td>
<td>0</td>
<td>(11)</td>
</tr>
<tr>
<td>Buckley Air Force Base</td>
<td>Gain</td>
<td>0</td>
<td>0</td>
<td>13</td>
<td>81</td>
<td>13</td>
<td>81</td>
<td>0</td>
<td>94</td>
</tr>
<tr>
<td>Fort Carson</td>
<td>Gain</td>
<td>0</td>
<td>0</td>
<td>4,178</td>
<td>199</td>
<td>4,178</td>
<td>199</td>
<td>0</td>
<td>4,377</td>
</tr>
<tr>
<td>Peterson Air Force Base</td>
<td>Gain</td>
<td>0</td>
<td>(27)</td>
<td>482</td>
<td>19</td>
<td>482</td>
<td>(8)</td>
<td>36</td>
<td>510</td>
</tr>
<tr>
<td>Schriever Air Force Base</td>
<td>Gain</td>
<td>0</td>
<td>0</td>
<td>44</td>
<td>51</td>
<td>44</td>
<td>51</td>
<td>0</td>
<td>95</td>
</tr>
<tr>
<td>Air Reserve Personnel Center</td>
<td>Realign</td>
<td>(159)</td>
<td>(1,447)</td>
<td>57</td>
<td>1,500</td>
<td>(102)</td>
<td>53</td>
<td>(59)</td>
<td>(108)</td>
</tr>
<tr>
<td>United States Air Force Academy</td>
<td>Realign</td>
<td>(30)</td>
<td>(9)</td>
<td>0</td>
<td>0</td>
<td>(30)</td>
<td>(9)</td>
<td>(1)</td>
<td>(40)</td>
</tr>
<tr>
<td><strong>Colorado Total</strong></td>
<td></td>
<td>(189)</td>
<td>(1,494)</td>
<td>4,774</td>
<td>1,850</td>
<td>4,585</td>
<td>356</td>
<td>(24)</td>
<td>4,917</td>
</tr>
</tbody>
</table>

This list does not include locations where there were no changes in military or civilian jobs. Military figures include student load changes.
<table>
<thead>
<tr>
<th>State</th>
<th>Installation</th>
<th>Action</th>
<th>Out Mil</th>
<th>Out Civ</th>
<th>In Mil</th>
<th>In Civ</th>
<th>Net Gain/(Loss) Mil</th>
<th>Net Gain/(Loss) Civ</th>
<th>Net Mission Contractor</th>
<th>Total Direct</th>
</tr>
</thead>
<tbody>
<tr>
<td>Connecticut</td>
<td>SGT Libby U.S. Army Reserve Center, New Haven</td>
<td>Close</td>
<td>(14)</td>
<td>(7)</td>
<td>0</td>
<td>0</td>
<td>(14)</td>
<td>(7)</td>
<td>0</td>
<td>(21)</td>
</tr>
<tr>
<td></td>
<td>Submarine Base New London</td>
<td>Close</td>
<td>(7,096)</td>
<td>(952)</td>
<td>0</td>
<td>0</td>
<td>(7,096)</td>
<td>(952)</td>
<td>(412)</td>
<td>(8,460)</td>
</tr>
<tr>
<td></td>
<td>Turner U.S. Army Reserve Center, Fairfield</td>
<td>Close</td>
<td>(13)</td>
<td>(4)</td>
<td>0</td>
<td>0</td>
<td>(13)</td>
<td>(4)</td>
<td>0</td>
<td>(17)</td>
</tr>
<tr>
<td></td>
<td>U.S. Army Reserve Center Area Maintenance Support Facility</td>
<td>Close</td>
<td>(13)</td>
<td>(5)</td>
<td>0</td>
<td>0</td>
<td>(13)</td>
<td>(5)</td>
<td>0</td>
<td>(18)</td>
</tr>
<tr>
<td></td>
<td>Bradley International Airport Air Guard Station</td>
<td>Realign</td>
<td>(23)</td>
<td>(88)</td>
<td>26</td>
<td>15</td>
<td>3</td>
<td>(73)</td>
<td>0</td>
<td>(70)</td>
</tr>
<tr>
<td></td>
<td><strong>Connecticut Total</strong></td>
<td></td>
<td>(7,159)</td>
<td>(1,056)</td>
<td>26</td>
<td>15</td>
<td>(7,133)</td>
<td>(1,041)</td>
<td>(412)</td>
<td>(8,586)</td>
</tr>
<tr>
<td>Delaware</td>
<td>Kirkwood U.S. Army Reserve Center, Newark</td>
<td>Close</td>
<td>(7)</td>
<td>(2)</td>
<td>0</td>
<td>0</td>
<td>(7)</td>
<td>(2)</td>
<td>0</td>
<td>(9)</td>
</tr>
<tr>
<td></td>
<td>Dover Air Force Base</td>
<td>Gain</td>
<td>0</td>
<td>0</td>
<td>115</td>
<td>133</td>
<td>115</td>
<td>133</td>
<td>0</td>
<td>248</td>
</tr>
<tr>
<td></td>
<td>New Castle County Airport Air Guard Station</td>
<td>Realign</td>
<td>(47)</td>
<td>(101)</td>
<td>0</td>
<td>0</td>
<td>(47)</td>
<td>(101)</td>
<td>0</td>
<td>(148)</td>
</tr>
<tr>
<td></td>
<td><strong>Delaware Total</strong></td>
<td></td>
<td>(54)</td>
<td>(103)</td>
<td>115</td>
<td>133</td>
<td>61</td>
<td>30</td>
<td>0</td>
<td>91</td>
</tr>
<tr>
<td>District of Columbia</td>
<td>Leased Space - DC</td>
<td>Close/Realign</td>
<td>(103)</td>
<td>(68)</td>
<td>0</td>
<td>79</td>
<td>(103)</td>
<td>11</td>
<td>0</td>
<td>(92)</td>
</tr>
<tr>
<td></td>
<td>Bolling Air Force Base</td>
<td>Realign</td>
<td>(96)</td>
<td>(242)</td>
<td>0</td>
<td>0</td>
<td>(96)</td>
<td>(242)</td>
<td>(61)</td>
<td>(399)</td>
</tr>
<tr>
<td></td>
<td>Naval District Washington</td>
<td>Realign</td>
<td>(108)</td>
<td>(845)</td>
<td>28</td>
<td>522</td>
<td>(80)</td>
<td>(323)</td>
<td>40</td>
<td>(363)</td>
</tr>
<tr>
<td></td>
<td>Potomac Annex</td>
<td>Realign</td>
<td>(4)</td>
<td>(5)</td>
<td>0</td>
<td>0</td>
<td>(4)</td>
<td>(5)</td>
<td>(3)</td>
<td>(12)</td>
</tr>
<tr>
<td></td>
<td>Walter Reed Army Medical Center</td>
<td>Realign</td>
<td>(2,679)</td>
<td>(2,388)</td>
<td>28</td>
<td>31</td>
<td>(2,651)</td>
<td>(2,357)</td>
<td>(622)</td>
<td>(5,630)</td>
</tr>
<tr>
<td></td>
<td><strong>District of Columbia Total</strong></td>
<td></td>
<td>(2,990)</td>
<td>(3,548)</td>
<td>56</td>
<td>632</td>
<td>(2,934)</td>
<td>(2,916)</td>
<td>(646)</td>
<td>(6,496)</td>
</tr>
</tbody>
</table>

This list does not include locations where there were no changes in military or civilian jobs. Military figures include student load changes.
<table>
<thead>
<tr>
<th>State Installation</th>
<th>Action</th>
<th>Out Mil</th>
<th>Out Civ</th>
<th>In Mil</th>
<th>In Civ</th>
<th>Net Gain/(Loss) Mil</th>
<th>Net Gain/(Loss) Civ</th>
<th>Net Mission Contractor</th>
<th>Total Direct</th>
</tr>
</thead>
<tbody>
<tr>
<td>Florida</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Defense Finance and Accounting Service, Orlando</td>
<td>Close</td>
<td>(9)</td>
<td>(200)</td>
<td>0</td>
<td>0</td>
<td>(9)</td>
<td>(200)</td>
<td>0</td>
<td>(209)</td>
</tr>
<tr>
<td>Navy Reserve Center ST Petersburg</td>
<td>Close</td>
<td>(12)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(12)</td>
<td>0</td>
<td>0</td>
<td>(12)</td>
</tr>
<tr>
<td>Eglin Air Force Base</td>
<td>Gain</td>
<td>(28)</td>
<td>(42)</td>
<td>2,168</td>
<td>120</td>
<td>2,140</td>
<td>78</td>
<td>0</td>
<td>2,218</td>
</tr>
<tr>
<td>Homestead Air Reserve Station</td>
<td>Gain</td>
<td>0</td>
<td>(12)</td>
<td>0</td>
<td>83</td>
<td>0</td>
<td>71</td>
<td>0</td>
<td>71</td>
</tr>
<tr>
<td>Jacksonville International Airport Air Guard Station</td>
<td>Gain</td>
<td>0</td>
<td>(6)</td>
<td>45</td>
<td>22</td>
<td>45</td>
<td>16</td>
<td>0</td>
<td>61</td>
</tr>
<tr>
<td>MacDill Air Force Base</td>
<td>Gain</td>
<td>(292)</td>
<td>0</td>
<td>162</td>
<td>231</td>
<td>(130)</td>
<td>231</td>
<td>0</td>
<td>101</td>
</tr>
<tr>
<td>Naval Air Station Jacksonville</td>
<td>Gain</td>
<td>(72)</td>
<td>(245)</td>
<td>1,974</td>
<td>310</td>
<td>1,902</td>
<td>65</td>
<td>58</td>
<td>2,025</td>
</tr>
<tr>
<td>Naval Station Mayport</td>
<td>Gain</td>
<td>(6)</td>
<td>0</td>
<td>403</td>
<td>13</td>
<td>397</td>
<td>13</td>
<td>0</td>
<td>410</td>
</tr>
<tr>
<td>Hurlburt Field</td>
<td>Realign</td>
<td>(48)</td>
<td>(6)</td>
<td>0</td>
<td>0</td>
<td>(48)</td>
<td>(6)</td>
<td>0</td>
<td>(54)</td>
</tr>
<tr>
<td>Naval Air Station Pensacola</td>
<td>Realign</td>
<td>(857)</td>
<td>(1,304)</td>
<td>555</td>
<td>124</td>
<td>(302)</td>
<td>(1,180)</td>
<td>(97)</td>
<td>(1,579)</td>
</tr>
<tr>
<td>Naval Support Activity Panama City</td>
<td>Realign</td>
<td>(12)</td>
<td>(12)</td>
<td>0</td>
<td>0</td>
<td>(12)</td>
<td>(12)</td>
<td>0</td>
<td>(24)</td>
</tr>
<tr>
<td>Patrick Air Force Base</td>
<td>Realign</td>
<td>(136)</td>
<td>(59)</td>
<td>0</td>
<td>0</td>
<td>(136)</td>
<td>(59)</td>
<td>0</td>
<td>(195)</td>
</tr>
<tr>
<td>Tyndall Air Force Base</td>
<td>Realign</td>
<td>(48)</td>
<td>(19)</td>
<td>11</td>
<td>0</td>
<td>(37)</td>
<td>(19)</td>
<td>0</td>
<td>(56)</td>
</tr>
<tr>
<td><strong>Florida Total</strong></td>
<td></td>
<td>(1,520)</td>
<td>(1,905)</td>
<td>5,318</td>
<td>903</td>
<td>3,798</td>
<td>(1,002)</td>
<td>(39)</td>
<td>2,757</td>
</tr>
<tr>
<td>State Installation</td>
<td>Action</td>
<td>Out Mil</td>
<td>Out Civ</td>
<td>In Mil</td>
<td>In Civ</td>
<td>Net Gain/(Loss) Mil</td>
<td>Net Gain/(Loss) Civ</td>
<td>Net Mission Contractor</td>
<td>Total Direct</td>
</tr>
<tr>
<td>--------------------</td>
<td>-------------</td>
<td>---------</td>
<td>---------</td>
<td>--------</td>
<td>--------</td>
<td>-------------------</td>
<td>-------------------</td>
<td>----------------------</td>
<td>--------------</td>
</tr>
<tr>
<td>Georgia</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Fort Gillem</td>
<td>Close</td>
<td>(517)</td>
<td>(570)</td>
<td>6</td>
<td>0</td>
<td>(511)</td>
<td>(570)</td>
<td>0</td>
<td>(1,081)</td>
</tr>
<tr>
<td>Fort McPherson</td>
<td>Close</td>
<td>(2,260)</td>
<td>(1,881)</td>
<td>0</td>
<td>0</td>
<td>(2,260)</td>
<td>(1,881)</td>
<td>0</td>
<td>(4,141)</td>
</tr>
<tr>
<td>Inspector/Instructor Rome GA</td>
<td>Close</td>
<td>(9)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(9)</td>
<td>0</td>
<td>0</td>
<td>(9)</td>
</tr>
<tr>
<td>Naval Air Station Atlanta</td>
<td>Close</td>
<td>(1,274)</td>
<td>(156)</td>
<td>0</td>
<td>0</td>
<td>(1,274)</td>
<td>(156)</td>
<td>(68)</td>
<td>(1,498)</td>
</tr>
<tr>
<td>Naval Supply Corps School Athens</td>
<td>Close</td>
<td>(393)</td>
<td>(108)</td>
<td>4</td>
<td>0</td>
<td>(389)</td>
<td>(108)</td>
<td>(16)</td>
<td>(513)</td>
</tr>
<tr>
<td>Peachtree Leases Atlanta</td>
<td>Close</td>
<td>(65)</td>
<td>(97)</td>
<td>0</td>
<td>0</td>
<td>(65)</td>
<td>(97)</td>
<td>0</td>
<td>(162)</td>
</tr>
<tr>
<td>U.S. Army Reserve Center Columbus</td>
<td>Close</td>
<td>(9)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(9)</td>
<td>0</td>
<td>0</td>
<td>(9)</td>
</tr>
<tr>
<td>Dobbins Air Reserve Base</td>
<td>Gain</td>
<td>0</td>
<td>0</td>
<td>73</td>
<td>45</td>
<td>73</td>
<td>45</td>
<td>0</td>
<td>118</td>
</tr>
<tr>
<td>Fort Benning</td>
<td>Gain</td>
<td>(842)</td>
<td>(69)</td>
<td>10,063</td>
<td>687</td>
<td>9,221</td>
<td>618</td>
<td>0</td>
<td>9,839</td>
</tr>
<tr>
<td>Marine Corps Logistics Base Albany</td>
<td>Gain</td>
<td>(2)</td>
<td>(42)</td>
<td>1</td>
<td>193</td>
<td>(1)</td>
<td>151</td>
<td>0</td>
<td>150</td>
</tr>
<tr>
<td>Moody Air Force Base</td>
<td>Gain</td>
<td>(604)</td>
<td>(145)</td>
<td>1,274</td>
<td>50</td>
<td>670</td>
<td>(95)</td>
<td>0</td>
<td>575</td>
</tr>
<tr>
<td>Robins Air Force Base</td>
<td>Gain</td>
<td>(484)</td>
<td>(225)</td>
<td>453</td>
<td>224</td>
<td>(31)</td>
<td>(1)</td>
<td>781</td>
<td>749</td>
</tr>
<tr>
<td>Savannah International Airport Air Guard Station</td>
<td>Gain</td>
<td>0</td>
<td>0</td>
<td>17</td>
<td>21</td>
<td>17</td>
<td>21</td>
<td>0</td>
<td>38</td>
</tr>
<tr>
<td>Submarine Base Kings Bay</td>
<td>Gain</td>
<td>0</td>
<td>0</td>
<td>3,245</td>
<td>102</td>
<td>3,245</td>
<td>102</td>
<td>20</td>
<td>3,367</td>
</tr>
<tr>
<td>Georgia Total</td>
<td></td>
<td>(6,459)</td>
<td>(3,293)</td>
<td>15,136</td>
<td>1,322</td>
<td>8,677</td>
<td>(1,971)</td>
<td>717</td>
<td>7,423</td>
</tr>
<tr>
<td>Guam</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Andersen Air Force Base</td>
<td>Realign</td>
<td>(64)</td>
<td>(31)</td>
<td>0</td>
<td>0</td>
<td>(64)</td>
<td>(31)</td>
<td>0</td>
<td>(95)</td>
</tr>
<tr>
<td>Guam Total</td>
<td></td>
<td>(64)</td>
<td>(31)</td>
<td>0</td>
<td>0</td>
<td>(64)</td>
<td>(31)</td>
<td>0</td>
<td>(95)</td>
</tr>
<tr>
<td>Hawaii</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Army National Guard Reserve Center Honokaa</td>
<td>Close</td>
<td>(118)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(118)</td>
<td>0</td>
<td>0</td>
<td>(118)</td>
</tr>
<tr>
<td>Naval Station Pearl Harbor</td>
<td>Gain</td>
<td>(29)</td>
<td>(213)</td>
<td>0</td>
<td>324</td>
<td>(29)</td>
<td>111</td>
<td>0</td>
<td>82</td>
</tr>
<tr>
<td>Hickam Air Force Base</td>
<td>Realign</td>
<td>(311)</td>
<td>(117)</td>
<td>159</td>
<td>7</td>
<td>(152)</td>
<td>(110)</td>
<td>0</td>
<td>(262)</td>
</tr>
<tr>
<td>Hawaii Total</td>
<td></td>
<td>(458)</td>
<td>(330)</td>
<td>159</td>
<td>331</td>
<td>(299)</td>
<td>1</td>
<td>0</td>
<td>(298)</td>
</tr>
</tbody>
</table>

This list does not include locations where there were no changes in military or civilian jobs. Military figures include student load changes.
<table>
<thead>
<tr>
<th>State</th>
<th>Installation</th>
<th>Action</th>
<th>Out</th>
<th>In</th>
<th>Net Gain/(Loss)</th>
<th>Net Mission Contractor</th>
<th>Total Direct</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td></td>
<td>Mil</td>
<td>Civ</td>
<td>Mil</td>
<td>Civ</td>
<td></td>
</tr>
<tr>
<td>Idaho</td>
<td>Navy Reserve Center Pocatello</td>
<td>Close</td>
<td>(7)</td>
<td>0</td>
<td>(7)</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td></td>
<td>Boise Air Terminal Air Guard Station</td>
<td>Realign</td>
<td>(22)</td>
<td>(62)</td>
<td>(22)</td>
<td>(61)</td>
<td>0</td>
</tr>
<tr>
<td></td>
<td>Mountain Home Air Force Base</td>
<td>Realign</td>
<td>(1,235)</td>
<td>(54)</td>
<td>(538)</td>
<td>(31)</td>
<td>0</td>
</tr>
<tr>
<td></td>
<td>Idaho Total</td>
<td></td>
<td>(1,264)</td>
<td>(116)</td>
<td>(567)</td>
<td>(92)</td>
<td>0</td>
</tr>
<tr>
<td>Illinois</td>
<td>Armed Forces Reserve Center Carbondale</td>
<td>Close</td>
<td>(32)</td>
<td>0</td>
<td>(32)</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td></td>
<td>Navy Reserve Center Forest Park</td>
<td>Close</td>
<td>(15)</td>
<td>0</td>
<td>(15)</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td></td>
<td>Greater Peoria Regio</td>
<td>Gain</td>
<td>0</td>
<td>13</td>
<td>13</td>
<td>21</td>
<td>0</td>
</tr>
<tr>
<td></td>
<td>Scott Air Force Base</td>
<td>Gain</td>
<td>(252)</td>
<td>0</td>
<td>(121)</td>
<td>832</td>
<td>86</td>
</tr>
<tr>
<td></td>
<td>Capital Airport Air Guard Station</td>
<td>Realign</td>
<td>(52)</td>
<td>(133)</td>
<td>(30)</td>
<td>(133)</td>
<td>0</td>
</tr>
<tr>
<td></td>
<td>Fort Sheridan</td>
<td>Realign</td>
<td>(17)</td>
<td>(17)</td>
<td>(17)</td>
<td>(17)</td>
<td>0</td>
</tr>
<tr>
<td></td>
<td>Naval Station Great Lakes</td>
<td>Realign</td>
<td>(2,005)</td>
<td>(124)</td>
<td>(1,989)</td>
<td>(23)</td>
<td>(10)</td>
</tr>
<tr>
<td></td>
<td>Rock Island Arsenal</td>
<td>Realign</td>
<td>(3)</td>
<td>(1,537)</td>
<td>(157)</td>
<td>(120)</td>
<td>(154)</td>
</tr>
<tr>
<td>Illinois</td>
<td>Total</td>
<td></td>
<td>(2,376)</td>
<td>(1,811)</td>
<td>(2,037)</td>
<td>(737)</td>
<td>76</td>
</tr>
</tbody>
</table>

This list does not include locations where there were no changes in military or civilian jobs. Military figures include student load changes.
<table>
<thead>
<tr>
<th>State</th>
<th>Installation</th>
<th>Action</th>
<th>Out Mil</th>
<th>Civ</th>
<th>In Mil</th>
<th>Civ</th>
<th>Net Gain/(Loss) Mil</th>
<th>Civ</th>
<th>Net Mission Contractor</th>
<th>Total Direct</th>
</tr>
</thead>
<tbody>
<tr>
<td>Indiana</td>
<td>Navy Marine Corps Reserve Center</td>
<td>Close</td>
<td>(7)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(7)</td>
<td>0</td>
<td>0</td>
<td>(7)</td>
</tr>
<tr>
<td></td>
<td>Grissom Air Reserve Base, Bunker Hill</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Navy Recruiting District Headquarters</td>
<td>Close</td>
<td>(27)</td>
<td>(5)</td>
<td>0</td>
<td>0</td>
<td>(27)</td>
<td>(5)</td>
<td>(6)</td>
<td>(38)</td>
</tr>
<tr>
<td></td>
<td>Indianapolis</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Navy Reserve Center Evansville</td>
<td>Close</td>
<td>(7)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(7)</td>
<td>0</td>
<td>0</td>
<td>(7)</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Newport Chemical Depot</td>
<td>Close</td>
<td>(210)</td>
<td>(81)</td>
<td>0</td>
<td>0</td>
<td>(210)</td>
<td>(81)</td>
<td>(280)</td>
<td>(571)</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>U.S. Army Reserve Center Lafayette</td>
<td>Close</td>
<td>(21)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(21)</td>
<td>0</td>
<td>0</td>
<td>(21)</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>U.S. Army Reserve Center Seston</td>
<td>Close</td>
<td>(12)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(12)</td>
<td>0</td>
<td>0</td>
<td>(12)</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Leased Space - IN</td>
<td>Close/Realign</td>
<td>(25)</td>
<td>(111)</td>
<td>0</td>
<td>0</td>
<td>(25)</td>
<td>(111)</td>
<td>0</td>
<td>(136)</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Defense Finance and Accounting Service, Indiana</td>
<td>Gain</td>
<td>0</td>
<td>(100)</td>
<td>114</td>
<td>3,478</td>
<td>114</td>
<td>3,378</td>
<td>3</td>
<td>3,495</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Fort Wayne International Airport Air Guard Station</td>
<td>Gain</td>
<td>(5)</td>
<td>0</td>
<td>62</td>
<td>256</td>
<td>57</td>
<td>256</td>
<td>0</td>
<td>313</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Hulman Regional Airport Air Guard Station</td>
<td>Realign</td>
<td>(12)</td>
<td>(124)</td>
<td>0</td>
<td>0</td>
<td>(12)</td>
<td>(124)</td>
<td>0</td>
<td>(136)</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Naval Support Activity Crane</td>
<td>Realign</td>
<td>0</td>
<td>(672)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(672)</td>
<td>(11)</td>
<td>(683)</td>
</tr>
<tr>
<td>Indiana</td>
<td>Total</td>
<td></td>
<td>(326)</td>
<td>(1,093)</td>
<td>176</td>
<td>3,734</td>
<td>(150)</td>
<td>2,641</td>
<td>(294)</td>
<td>2,197</td>
</tr>
<tr>
<td>Iowa</td>
<td>Navy Reserve Center Cedar Rapids</td>
<td>Close</td>
<td>(7)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(7)</td>
<td>0</td>
<td>0</td>
<td>(7)</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Navy Reserve Center Sioux City</td>
<td>Close</td>
<td>(7)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(7)</td>
<td>0</td>
<td>0</td>
<td>(7)</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Navy-Marine Corps Reserve Center Dubuque</td>
<td>Close</td>
<td>(19)</td>
<td>(5)</td>
<td>0</td>
<td>0</td>
<td>(19)</td>
<td>(5)</td>
<td>0</td>
<td>(24)</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Des Moines International Airport Air Guard Station</td>
<td>Gain</td>
<td>(31)</td>
<td>(172)</td>
<td>54</td>
<td>196</td>
<td>23</td>
<td>24</td>
<td>0</td>
<td>47</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Sioux Gateway Airport Air Guard</td>
<td>Gain</td>
<td>0</td>
<td>0</td>
<td>33</td>
<td>170</td>
<td>33</td>
<td>170</td>
<td>0</td>
<td>203</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Armed Forces Reserve Center Camp Dodge</td>
<td>Realign</td>
<td>(217)</td>
<td>(1)</td>
<td>0</td>
<td>0</td>
<td>(217)</td>
<td>(1)</td>
<td>0</td>
<td>(218)</td>
</tr>
<tr>
<td>Iowa</td>
<td>Total</td>
<td></td>
<td>(281)</td>
<td>(178)</td>
<td>87</td>
<td>366</td>
<td>(194)</td>
<td>188</td>
<td>0</td>
<td>(6)</td>
</tr>
</tbody>
</table>

This list does not include locations where there were no changes in military or civilian jobs.

Military figures include student load changes.
<table>
<thead>
<tr>
<th>State Installation</th>
<th>Action</th>
<th>Out</th>
<th>In</th>
<th>Net Gain/(Loss)</th>
<th>Net Mission Contractor</th>
<th>Total Direct</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td>Mil</td>
<td>Civ</td>
<td>Mil</td>
<td>Civ</td>
<td>Direct</td>
</tr>
<tr>
<td>Kansas</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Kansas Army Ammunition Plant</td>
<td>Close</td>
<td>0</td>
<td>(8)</td>
<td>0</td>
<td>(8)</td>
<td>(159)</td>
</tr>
<tr>
<td>Forbes Field Air Guard Station</td>
<td>Gain</td>
<td>0</td>
<td>53</td>
<td>194</td>
<td></td>
<td>0</td>
</tr>
<tr>
<td>Fort Leavenworth</td>
<td>Gain</td>
<td>(16)</td>
<td>211</td>
<td>8</td>
<td></td>
<td>0</td>
</tr>
<tr>
<td>Fort Riley</td>
<td>Gain</td>
<td>0</td>
<td>2,415</td>
<td>440</td>
<td></td>
<td>0</td>
</tr>
<tr>
<td>McConnell Air Force Base</td>
<td>Gain</td>
<td>(27)</td>
<td>(183)</td>
<td>704</td>
<td>28</td>
<td>677</td>
</tr>
<tr>
<td>U.S. Army Reserve Center Wichita</td>
<td>Realign</td>
<td>(22)</td>
<td>(56)</td>
<td>0</td>
<td>0</td>
<td>(22)</td>
</tr>
<tr>
<td>Kansas Total</td>
<td></td>
<td>(65)</td>
<td>(247)</td>
<td>3,383</td>
<td>670</td>
<td>3,318</td>
</tr>
<tr>
<td>Kentucky</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Army National Guard Reserve Center Paducah</td>
<td>Close</td>
<td>(31)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Defense Finance and Accounting Service, Lexington</td>
<td>Close</td>
<td>(5)</td>
<td>(40)</td>
<td>0</td>
<td>(40)</td>
<td>0</td>
</tr>
<tr>
<td>Navy Reserve Center Lexington</td>
<td>Close</td>
<td>(9)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>U.S. Army Reserve Center Louisville</td>
<td>Close</td>
<td>(30)</td>
<td>(13)</td>
<td>0</td>
<td>(13)</td>
<td>0</td>
</tr>
<tr>
<td>U.S. Army Reserve Center Maysville</td>
<td>Close</td>
<td>(16)</td>
<td>(2)</td>
<td>0</td>
<td>(2)</td>
<td>0</td>
</tr>
<tr>
<td>Louisville International Airport Air Guard Station</td>
<td>Gain</td>
<td>0</td>
<td>0</td>
<td>6</td>
<td>6</td>
<td>0</td>
</tr>
<tr>
<td>Fort Campbell</td>
<td>Realign</td>
<td>(433)</td>
<td>73</td>
<td>9</td>
<td>(360)</td>
<td>9</td>
</tr>
<tr>
<td>Fort Knox</td>
<td>Realign</td>
<td>(10,159)</td>
<td>(772)</td>
<td>5,292</td>
<td>2,511</td>
<td>(4,867)</td>
</tr>
<tr>
<td>Navy Recruiting Command Louisville</td>
<td>Realign</td>
<td>(6)</td>
<td>(217)</td>
<td>0</td>
<td>0</td>
<td>(6)</td>
</tr>
<tr>
<td>Kentucky Total</td>
<td></td>
<td>(10,689)</td>
<td>(1,044)</td>
<td>5,365</td>
<td>2,526</td>
<td>(5,324)</td>
</tr>
</tbody>
</table>

This list does not include locations where there were no changes in military or civilian jobs. Military figures include student load changes.
<table>
<thead>
<tr>
<th>State</th>
<th>Installation</th>
<th>Action</th>
<th>Out Mil</th>
<th>Out Cív</th>
<th>In Mil</th>
<th>In Cív</th>
<th>Net Gain/(Loss) Mil</th>
<th>Net Gain/(Loss) Cív</th>
<th>Net Mission Contractor</th>
<th>Total Direct</th>
</tr>
</thead>
<tbody>
<tr>
<td>Louisiana</td>
<td>Baton Rouge Army National Guard Reserve Center</td>
<td>Close</td>
<td>(128)</td>
<td>0</td>
<td>11</td>
<td>0</td>
<td>(117)</td>
<td>0</td>
<td>0</td>
<td>(117)</td>
</tr>
<tr>
<td></td>
<td>Naval Support Activity New Orleans</td>
<td>Close</td>
<td>(1,997)</td>
<td>(652)</td>
<td>0</td>
<td>0</td>
<td>(1,997)</td>
<td>(652)</td>
<td>(62)</td>
<td>(2,711)</td>
</tr>
<tr>
<td></td>
<td>Navy-Marine Corps Reserve Center Baton Rouge</td>
<td>Close</td>
<td>(18)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(18)</td>
<td>0</td>
<td>0</td>
<td>(18)</td>
</tr>
<tr>
<td></td>
<td>Roberts U.S. Army Reserve Center, Baton Rouge</td>
<td>Close</td>
<td>(30)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(30)</td>
<td>0</td>
<td>0</td>
<td>(30)</td>
</tr>
<tr>
<td></td>
<td>Leased Space - Slidell</td>
<td>Close/Realign</td>
<td>(1)</td>
<td>(102)</td>
<td>0</td>
<td>0</td>
<td>(1)</td>
<td>(102)</td>
<td>(48)</td>
<td>(151)</td>
</tr>
<tr>
<td></td>
<td>Barksdale Air Force Base</td>
<td>Gain</td>
<td>0</td>
<td>0</td>
<td>5</td>
<td>60</td>
<td>5</td>
<td>60</td>
<td>0</td>
<td>65</td>
</tr>
<tr>
<td></td>
<td>Naval Air Station New Orleans</td>
<td>Gain</td>
<td>0</td>
<td>0</td>
<td>1,407</td>
<td>446</td>
<td>1,407</td>
<td>446</td>
<td>3</td>
<td>1,856</td>
</tr>
<tr>
<td></td>
<td>Naval Air Station New Orleans Air Reserve Station</td>
<td>Realign</td>
<td>(4)</td>
<td>(308)</td>
<td>45</td>
<td>76</td>
<td>41</td>
<td>(232)</td>
<td>0</td>
<td>(191)</td>
</tr>
<tr>
<td></td>
<td><strong>Louisiana Total</strong></td>
<td></td>
<td>(2,178)</td>
<td>(1,062)</td>
<td>1,468</td>
<td>582</td>
<td>(710)</td>
<td>(480)</td>
<td>(107)</td>
<td>(1,297)</td>
</tr>
<tr>
<td>Maine</td>
<td>Defense Finance and Accounting Service, Limestone</td>
<td>Close</td>
<td>0</td>
<td>(241)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(241)</td>
<td>0</td>
<td>(241)</td>
</tr>
<tr>
<td></td>
<td>Naval Reserve Center, Bangor</td>
<td>Close</td>
<td>(7)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(7)</td>
<td>0</td>
<td>0</td>
<td>(7)</td>
</tr>
<tr>
<td></td>
<td>Naval Shipyard Portsmouth</td>
<td>Close</td>
<td>(201)</td>
<td>(4,032)</td>
<td>0</td>
<td>0</td>
<td>(201)</td>
<td>(4,032)</td>
<td>(277)</td>
<td>(4,510)</td>
</tr>
<tr>
<td></td>
<td>Bangor International Airport Air Guard Station</td>
<td>Gain</td>
<td>0</td>
<td>0</td>
<td>45</td>
<td>195</td>
<td>45</td>
<td>195</td>
<td>0</td>
<td>240</td>
</tr>
<tr>
<td></td>
<td>Naval Air Station Brunswick</td>
<td>Realign</td>
<td>(2,317)</td>
<td>(61)</td>
<td>0</td>
<td>0</td>
<td>(2,317)</td>
<td>(61)</td>
<td>(42)</td>
<td>(2,420)</td>
</tr>
<tr>
<td></td>
<td><strong>Maine Total</strong></td>
<td></td>
<td>(2,525)</td>
<td>(4,334)</td>
<td>45</td>
<td>195</td>
<td>(2,480)</td>
<td>(4,139)</td>
<td>(319)</td>
<td>(6,938)</td>
</tr>
</tbody>
</table>

This list does not include locations where there were no changes in military or civilian jobs. Military figures include student load changes.
<table>
<thead>
<tr>
<th>State Installation</th>
<th>Action</th>
<th>Out Mil</th>
<th>Cív</th>
<th>In Mil</th>
<th>Cív</th>
<th>Net Gain/(Loss) Mil</th>
<th>Cív</th>
<th>Net Mission Contractor</th>
<th>Total Direct</th>
</tr>
</thead>
<tbody>
<tr>
<td>Defense Finance and Accounting Service, Patuxent River</td>
<td>Close</td>
<td>0</td>
<td>(53)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(53)</td>
<td>0</td>
<td>(53)</td>
</tr>
<tr>
<td>Navy Reserve Center Adelphi</td>
<td>Close</td>
<td>(17)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(17)</td>
<td>0</td>
<td>0</td>
<td>(17)</td>
</tr>
<tr>
<td>PFC Flair U.S. Army Reserve Center, Frederick</td>
<td>Close</td>
<td>(20)</td>
<td>(2)</td>
<td>0</td>
<td>0</td>
<td>(20)</td>
<td>(2)</td>
<td>0</td>
<td>(22)</td>
</tr>
<tr>
<td>Leased Space - MD</td>
<td>Close/Realign</td>
<td>(19)</td>
<td>(156)</td>
<td>0</td>
<td>0</td>
<td>(19)</td>
<td>(156)</td>
<td>0</td>
<td>(175)</td>
</tr>
<tr>
<td>Aberdeen Proving Ground</td>
<td>Gain</td>
<td>(3,862)</td>
<td>(290)</td>
<td>451</td>
<td>5,661</td>
<td>(3,411)</td>
<td>5,371</td>
<td>216</td>
<td>2,176</td>
</tr>
<tr>
<td>Andrews Air Force Base</td>
<td>Gain</td>
<td>(416)</td>
<td>(189)</td>
<td>607</td>
<td>489</td>
<td>191</td>
<td>300</td>
<td>(91)</td>
<td>400</td>
</tr>
<tr>
<td>Fort Detrick</td>
<td>Gain</td>
<td>0</td>
<td>0</td>
<td>76</td>
<td>43</td>
<td>76</td>
<td>43</td>
<td>(15)</td>
<td>104</td>
</tr>
<tr>
<td>Fort Meade</td>
<td>Gain</td>
<td>(2)</td>
<td>0</td>
<td>684</td>
<td>2,915</td>
<td>682</td>
<td>2,915</td>
<td>1,764</td>
<td>5,361</td>
</tr>
<tr>
<td>National Naval Medical Center Bethesda</td>
<td>Gain</td>
<td>0</td>
<td>0</td>
<td>982</td>
<td>936</td>
<td>982</td>
<td>936</td>
<td>(29)</td>
<td>1,889</td>
</tr>
<tr>
<td>Naval Air Station Patuxent River</td>
<td>Gain</td>
<td>(10)</td>
<td>(142)</td>
<td>7</td>
<td>226</td>
<td>(3)</td>
<td>84</td>
<td>6</td>
<td>87</td>
</tr>
<tr>
<td>Naval Surface Weapons Station Carderock</td>
<td>Gain</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>6</td>
<td>0</td>
<td>6</td>
<td>0</td>
<td>6</td>
</tr>
<tr>
<td>Army Research Laboratory, Adelphi</td>
<td>Realign</td>
<td>0</td>
<td>(43)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(43)</td>
<td>0</td>
<td>(43)</td>
</tr>
<tr>
<td>Bethesda/Chevy Chase</td>
<td>Realign</td>
<td>(5)</td>
<td>(2)</td>
<td>0</td>
<td>0</td>
<td>(5)</td>
<td>(2)</td>
<td>0</td>
<td>(7)</td>
</tr>
<tr>
<td>Fort Lewis</td>
<td>Realign</td>
<td>0</td>
<td>(164)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(164)</td>
<td>0</td>
<td>(164)</td>
</tr>
<tr>
<td>Martin State Airport Air Guard Station</td>
<td>Realign</td>
<td>(17)</td>
<td>(106)</td>
<td>0</td>
<td>0</td>
<td>(17)</td>
<td>(106)</td>
<td>0</td>
<td>(123)</td>
</tr>
<tr>
<td>Naval Air Facility Washington</td>
<td>Realign</td>
<td>(9)</td>
<td>(9)</td>
<td>0</td>
<td>0</td>
<td>(9)</td>
<td>(9)</td>
<td>0</td>
<td>(18)</td>
</tr>
<tr>
<td>Naval Station Annapolis</td>
<td>Realign</td>
<td>0</td>
<td>(13)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(13)</td>
<td>0</td>
<td>(13)</td>
</tr>
<tr>
<td>Naval Surface Warfare Center Indian Head</td>
<td>Realign</td>
<td>0</td>
<td>(137)</td>
<td>0</td>
<td>42</td>
<td>0</td>
<td>(95)</td>
<td>0</td>
<td>(95)</td>
</tr>
<tr>
<td>Maryland Total</td>
<td></td>
<td>(4,377)</td>
<td>(1,306)</td>
<td>2,807</td>
<td>10,318</td>
<td>(1,570)</td>
<td>9,012</td>
<td>1,851</td>
<td>9,293</td>
</tr>
</tbody>
</table>

This list does not include locations where there were no changes in military or civilian jobs.
Military figures include student load changes.
<table>
<thead>
<tr>
<th>State</th>
<th>Installation</th>
<th>Action</th>
<th>Out Mil</th>
<th>Out Civ</th>
<th>In Mil</th>
<th>In Civ</th>
<th>Net Gain/(Loss) Mil</th>
<th>Net Gain/(Loss) Civ</th>
<th>Net Mission Contractor</th>
<th>Total Direct</th>
</tr>
</thead>
<tbody>
<tr>
<td>Massachusetts</td>
<td>Malony U.S. Army Reserve Center</td>
<td>Close</td>
<td>(100)</td>
<td>(55)</td>
<td>0</td>
<td>0</td>
<td>(100)</td>
<td>(55)</td>
<td>0</td>
<td>(155)</td>
</tr>
<tr>
<td></td>
<td>Otis Air Guard Base</td>
<td>Close</td>
<td>(62)</td>
<td>(443)</td>
<td>0</td>
<td>0</td>
<td>(62)</td>
<td>(443)</td>
<td>0</td>
<td>(505)</td>
</tr>
<tr>
<td></td>
<td>Westover U.S. Army Reserve Center, Chicopee</td>
<td>Close</td>
<td>(13)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(13)</td>
<td>0</td>
<td>0</td>
<td>(13)</td>
</tr>
<tr>
<td></td>
<td>Barnes Municipal Airport Air Guard Station</td>
<td>Gain</td>
<td>0</td>
<td>(5)</td>
<td>23</td>
<td>89</td>
<td>23</td>
<td>84</td>
<td>0</td>
<td>107</td>
</tr>
<tr>
<td></td>
<td>Hanscom Air Force Base</td>
<td>Gain</td>
<td>(47)</td>
<td>(223)</td>
<td>546</td>
<td>828</td>
<td>499</td>
<td>605</td>
<td>0</td>
<td>1,104</td>
</tr>
<tr>
<td></td>
<td>Westover Air Force Base</td>
<td>Gain</td>
<td>0</td>
<td>0</td>
<td>69</td>
<td>11</td>
<td>69</td>
<td>11</td>
<td>0</td>
<td>80</td>
</tr>
<tr>
<td></td>
<td>Natlck Soldier Systems Center</td>
<td>Realign</td>
<td>0</td>
<td>(19)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(19)</td>
<td>0</td>
<td>(19)</td>
</tr>
<tr>
<td></td>
<td>Naval Shipyard Puget Sound-Boston Detachment</td>
<td>Realign</td>
<td>0</td>
<td>(108)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(108)</td>
<td>0</td>
<td>(108)</td>
</tr>
<tr>
<td>Massachusetts Total</td>
<td></td>
<td></td>
<td>(222)</td>
<td>(853)</td>
<td>638</td>
<td>928</td>
<td>416</td>
<td>75</td>
<td>0</td>
<td>491</td>
</tr>
<tr>
<td>Michigan</td>
<td>Navy Reserve Center Marquette</td>
<td>Close</td>
<td>(7)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(7)</td>
<td>0</td>
<td>0</td>
<td>(7)</td>
</tr>
<tr>
<td></td>
<td>Parisan U.S. Army Reserve Center, Lansing</td>
<td>Close</td>
<td>(25)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(25)</td>
<td>0</td>
<td>0</td>
<td>(25)</td>
</tr>
<tr>
<td></td>
<td>Selfridge Army Activity</td>
<td>Close</td>
<td>(126)</td>
<td>(174)</td>
<td>0</td>
<td>0</td>
<td>(126)</td>
<td>(174)</td>
<td>0</td>
<td>(300)</td>
</tr>
<tr>
<td></td>
<td>W. K. Kellogg Airport Air Guard Station</td>
<td>Close</td>
<td>(68)</td>
<td>(206)</td>
<td>0</td>
<td>0</td>
<td>(68)</td>
<td>(206)</td>
<td>0</td>
<td>(274)</td>
</tr>
<tr>
<td></td>
<td>Detroit Arsenal</td>
<td>Gain</td>
<td>(4)</td>
<td>(104)</td>
<td>4</td>
<td>751</td>
<td>0</td>
<td>647</td>
<td>0</td>
<td>647</td>
</tr>
<tr>
<td></td>
<td>Selfridge Air National Guard Base</td>
<td>Gain</td>
<td>(3)</td>
<td>(76)</td>
<td>72</td>
<td>167</td>
<td>69</td>
<td>91</td>
<td>(76)</td>
<td>84</td>
</tr>
<tr>
<td>Michigan Total</td>
<td></td>
<td></td>
<td>(233)</td>
<td>(560)</td>
<td>76</td>
<td>918</td>
<td>(157)</td>
<td>358</td>
<td>(76)</td>
<td>125</td>
</tr>
<tr>
<td>Minnesota</td>
<td>Navy Reserve Center Duluth</td>
<td>Close</td>
<td>(8)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(8)</td>
<td>0</td>
<td>0</td>
<td>(8)</td>
</tr>
<tr>
<td></td>
<td>Fort Snelling</td>
<td>Realign</td>
<td>(130)</td>
<td>(124)</td>
<td>0</td>
<td>0</td>
<td>(130)</td>
<td>(124)</td>
<td>0</td>
<td>(254)</td>
</tr>
<tr>
<td>Minnesota Total</td>
<td></td>
<td></td>
<td>(138)</td>
<td>(124)</td>
<td>0</td>
<td>0</td>
<td>(138)</td>
<td>(124)</td>
<td>0</td>
<td>(262)</td>
</tr>
</tbody>
</table>

This list does not include locations where there were no changes in military or civilian jobs.
Military figures include student load changes.
<table>
<thead>
<tr>
<th>State</th>
<th>Installation</th>
<th>Action</th>
<th>Out Mil</th>
<th>Out Civ</th>
<th>In Mil</th>
<th>In Civ</th>
<th>Net Gain/(Loss) Mil</th>
<th>Net Gain/(Loss) Civ</th>
<th>Net Mission Contractor</th>
<th>Total Direct</th>
</tr>
</thead>
<tbody>
<tr>
<td>Mississippi</td>
<td>Mississippi Army Ammunition Plant</td>
<td>Close</td>
<td>0</td>
<td>(4)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(4)</td>
<td>(50)</td>
<td>(54)</td>
</tr>
<tr>
<td></td>
<td>Naval Station Pascagoula</td>
<td>Close</td>
<td>(844)</td>
<td>(112)</td>
<td>0</td>
<td>0</td>
<td>(844)</td>
<td>(112)</td>
<td>(7)</td>
<td>(963)</td>
</tr>
<tr>
<td></td>
<td>U.S. Army Reserve Center Vicksburg</td>
<td>Close</td>
<td>(26)</td>
<td>(2)</td>
<td>0</td>
<td>0</td>
<td>(26)</td>
<td>(2)</td>
<td>0</td>
<td>(28)</td>
</tr>
<tr>
<td></td>
<td>Columbus Air Force Base</td>
<td>Gain</td>
<td>0</td>
<td>0</td>
<td>104</td>
<td>3</td>
<td>104</td>
<td>3</td>
<td>0</td>
<td>107</td>
</tr>
<tr>
<td></td>
<td>Jackson International Airport</td>
<td>Gain</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>1</td>
<td>0</td>
<td>1</td>
<td>0</td>
<td>1</td>
</tr>
<tr>
<td></td>
<td>Human Resources Support Center</td>
<td>Realign</td>
<td>0</td>
<td>(138)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(138)</td>
<td>(10)</td>
<td>(148)</td>
</tr>
<tr>
<td></td>
<td>Keesler Air Force Base</td>
<td>Realign</td>
<td>(181)</td>
<td>(31)</td>
<td>0</td>
<td>0</td>
<td>(181)</td>
<td>(31)</td>
<td>(190)</td>
<td>(402)</td>
</tr>
<tr>
<td></td>
<td>Key Field Air Guard Station</td>
<td>Realign</td>
<td>(33)</td>
<td>(142)</td>
<td>0</td>
<td>0</td>
<td>(33)</td>
<td>(142)</td>
<td>0</td>
<td>(175)</td>
</tr>
<tr>
<td></td>
<td>Naval Air Station Meridian</td>
<td>Realign</td>
<td>(15)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(15)</td>
<td>0</td>
<td>(1)</td>
<td>(16)</td>
</tr>
<tr>
<td></td>
<td><strong>Mississippi Total</strong></td>
<td></td>
<td>(1,099)</td>
<td>(429)</td>
<td>104</td>
<td>4</td>
<td>(995)</td>
<td>(425)</td>
<td>(258)</td>
<td>(1,678)</td>
</tr>
<tr>
<td>Missouri</td>
<td>Army National Guard Reserve Center</td>
<td>Close</td>
<td>(67)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(67)</td>
<td>0</td>
<td>0</td>
<td>(67)</td>
</tr>
<tr>
<td></td>
<td>Jefferson Barracks</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Defense Finance and Accounting Service, Kansas City</td>
<td>Close</td>
<td>(37)</td>
<td>(576)</td>
<td>0</td>
<td>0</td>
<td>(37)</td>
<td>(576)</td>
<td>0</td>
<td>(613)</td>
</tr>
<tr>
<td></td>
<td>Defense Finance and Accounting Service, St. Louis</td>
<td>Close</td>
<td>(2)</td>
<td>(291)</td>
<td>0</td>
<td>0</td>
<td>(2)</td>
<td>(291)</td>
<td>0</td>
<td>(293)</td>
</tr>
<tr>
<td></td>
<td>Marine Corps Support Center Kansas City</td>
<td>Close</td>
<td>(191)</td>
<td>(139)</td>
<td>0</td>
<td>0</td>
<td>(191)</td>
<td>(139)</td>
<td>0</td>
<td>(333)</td>
</tr>
<tr>
<td></td>
<td>Navy Recruiting District Headquarters Kansas</td>
<td>Close</td>
<td>(21)</td>
<td>(6)</td>
<td>0</td>
<td>0</td>
<td>(21)</td>
<td>(6)</td>
<td>0</td>
<td>(33)</td>
</tr>
<tr>
<td></td>
<td>Navy Reserve Center Cape Girardeau</td>
<td>Close</td>
<td>(7)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(7)</td>
<td>0</td>
<td>0</td>
<td>(7)</td>
</tr>
<tr>
<td></td>
<td>Leased Space - MO</td>
<td>Close/Realign</td>
<td>(709)</td>
<td>(1,234)</td>
<td>0</td>
<td>0</td>
<td>(709)</td>
<td>(1,234)</td>
<td>(150)</td>
<td>(2,093)</td>
</tr>
<tr>
<td></td>
<td>Rosecrans Memorial Airport Air Guard Station</td>
<td>Gain</td>
<td>0</td>
<td>0</td>
<td>8</td>
<td>27</td>
<td>8</td>
<td>27</td>
<td>0</td>
<td>35</td>
</tr>
<tr>
<td></td>
<td>Whiteman Air Force Base</td>
<td>Gain</td>
<td>0</td>
<td>0</td>
<td>3</td>
<td>58</td>
<td>3</td>
<td>58</td>
<td>0</td>
<td>61</td>
</tr>
<tr>
<td></td>
<td>Fort Leonard Wood</td>
<td>Realign</td>
<td>(181)</td>
<td>(2)</td>
<td>71</td>
<td>25</td>
<td>(110)</td>
<td>23</td>
<td>0</td>
<td>(87)</td>
</tr>
<tr>
<td></td>
<td>Lambert International Airport- St Louis</td>
<td>Realign</td>
<td>(34)</td>
<td>(215)</td>
<td>0</td>
<td>0</td>
<td>(34)</td>
<td>(215)</td>
<td>0</td>
<td>(249)</td>
</tr>
<tr>
<td></td>
<td><strong>Missouri Total</strong></td>
<td></td>
<td>(1,249)</td>
<td>(2,463)</td>
<td>82</td>
<td>110</td>
<td>(1,167)</td>
<td>(2,353)</td>
<td>(159)</td>
<td>(3,679)</td>
</tr>
</tbody>
</table>

This list does not include locations where there were no changes in military or civilian jobs. Military figures include student load changes.
<table>
<thead>
<tr>
<th>State</th>
<th>Installation</th>
<th>Action</th>
<th>Out Mil</th>
<th>Out Civ</th>
<th>In Mil</th>
<th>In Civ</th>
<th>Net Gain/(Loss) Mil</th>
<th>Net Gain/(Loss) Civ</th>
<th>Net Mission Contractor</th>
<th>Total Direct</th>
</tr>
</thead>
<tbody>
<tr>
<td>Montana</td>
<td>Galt Hall U.S. Army Reserve Center, Great Falls</td>
<td>Close</td>
<td>(14)</td>
<td>(3)</td>
<td>0</td>
<td>0</td>
<td>(14)</td>
<td>(3)</td>
<td>0</td>
<td>(17)</td>
</tr>
<tr>
<td></td>
<td>Great Falls International Airport Air Guard Station</td>
<td>Realign</td>
<td>(26)</td>
<td>(81)</td>
<td>0</td>
<td>0</td>
<td>(26)</td>
<td>(81)</td>
<td>0</td>
<td>(107)</td>
</tr>
<tr>
<td></td>
<td><strong>Montana Total</strong></td>
<td></td>
<td>(40)</td>
<td>(84)</td>
<td>0</td>
<td>0</td>
<td>(40)</td>
<td>(84)</td>
<td>0</td>
<td>(124)</td>
</tr>
<tr>
<td>Nebraska</td>
<td>Army National Guard Reserve Center Columbus</td>
<td>Close</td>
<td>(31)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(31)</td>
<td>0</td>
<td>0</td>
<td>(31)</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center Grand Island</td>
<td>Close</td>
<td>(31)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(31)</td>
<td>0</td>
<td>0</td>
<td>(31)</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center Kearny</td>
<td>Close</td>
<td>(8)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(8)</td>
<td>0</td>
<td>0</td>
<td>(8)</td>
</tr>
<tr>
<td></td>
<td>Naval Recruiting District Headquarters Omaha</td>
<td>Close</td>
<td>(19)</td>
<td>(7)</td>
<td>0</td>
<td>0</td>
<td>(19)</td>
<td>(7)</td>
<td>(6)</td>
<td>(32)</td>
</tr>
<tr>
<td></td>
<td>Navy Reserve Center Lincoln</td>
<td>Close</td>
<td>(7)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(7)</td>
<td>0</td>
<td>0</td>
<td>(7)</td>
</tr>
<tr>
<td></td>
<td>Offutt Air Force Base</td>
<td>Realign</td>
<td>0</td>
<td>(227)</td>
<td>54</td>
<td>69</td>
<td>54</td>
<td>(158)</td>
<td>0</td>
<td>(104)</td>
</tr>
<tr>
<td></td>
<td><strong>Nebraska Total</strong></td>
<td></td>
<td>(96)</td>
<td>(234)</td>
<td>54</td>
<td>69</td>
<td>(42)</td>
<td>(165)</td>
<td>(6)</td>
<td>(213)</td>
</tr>
<tr>
<td>Nevada</td>
<td>Hawthorne Army Depot</td>
<td>Close</td>
<td>(74)</td>
<td>(45)</td>
<td>0</td>
<td>0</td>
<td>(74)</td>
<td>(45)</td>
<td>(80)</td>
<td>(199)</td>
</tr>
<tr>
<td></td>
<td>Nellis Air Force Base</td>
<td>Gain</td>
<td>(265)</td>
<td>(5)</td>
<td>1,414</td>
<td>268</td>
<td>1,149</td>
<td>263</td>
<td>0</td>
<td>1,412</td>
</tr>
<tr>
<td></td>
<td>Naval Air Station Fallon</td>
<td>Realign</td>
<td>(7)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(7)</td>
<td>0</td>
<td>0</td>
<td>(7)</td>
</tr>
<tr>
<td></td>
<td>Reno-Tahoe International Airport Air Guard Station</td>
<td>Realign</td>
<td>(23)</td>
<td>(124)</td>
<td>0</td>
<td>0</td>
<td>(23)</td>
<td>(124)</td>
<td>0</td>
<td>(147)</td>
</tr>
<tr>
<td></td>
<td><strong>Nevada Total</strong></td>
<td></td>
<td>(369)</td>
<td>(174)</td>
<td>1,414</td>
<td>268</td>
<td>1,045</td>
<td>94</td>
<td>(80)</td>
<td>1,059</td>
</tr>
<tr>
<td>New Hampshire</td>
<td>Doble U.S. Army Reserve Center Portsmouth</td>
<td>Close</td>
<td>(39)</td>
<td>(5)</td>
<td>0</td>
<td>0</td>
<td>(39)</td>
<td>(5)</td>
<td>0</td>
<td>(44)</td>
</tr>
<tr>
<td></td>
<td>Armed Forces Reserve Center Pease Air Force Base</td>
<td>Gain</td>
<td>0</td>
<td>0</td>
<td>20</td>
<td>28</td>
<td>20</td>
<td>28</td>
<td>0</td>
<td>48</td>
</tr>
<tr>
<td></td>
<td><strong>New Hampshire Total</strong></td>
<td></td>
<td>(39)</td>
<td>(5)</td>
<td>20</td>
<td>28</td>
<td>(19)</td>
<td>23</td>
<td>0</td>
<td>4</td>
</tr>
</tbody>
</table>

This list does not include locations where there were no changes in military or civilian jobs. Military figures include student load changes.
<table>
<thead>
<tr>
<th>State</th>
<th>Installation</th>
<th>Action</th>
<th>Out</th>
<th>In</th>
<th>Net Gain/(Loss)</th>
<th>Net Mission Contractor</th>
<th>Total Direct</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td></td>
<td>Mil</td>
<td>Civ</td>
<td>Mil</td>
<td>Civ</td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>New Jersey</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Fort Monmouth</td>
<td>Close</td>
<td>(620)</td>
<td>(4,652)</td>
<td>(620)</td>
<td>(4,652)</td>
<td>(5,272)</td>
</tr>
<tr>
<td></td>
<td>Inspector/Instructor Center West</td>
<td>Close</td>
<td>(11 )</td>
<td>(1)</td>
<td>(11)</td>
<td>(1)</td>
<td>(12)</td>
</tr>
<tr>
<td></td>
<td>Trenton</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Kilmer U.S. Army Reserve Center,</td>
<td>Close</td>
<td>(23 )</td>
<td>(21)</td>
<td>(23)</td>
<td>(21)</td>
<td>(44)</td>
</tr>
<tr>
<td></td>
<td>Edison</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>SFC Nelson V. Brittin U.S. Army</td>
<td>Close</td>
<td>(34 )</td>
<td>(1)</td>
<td>(34)</td>
<td>(1)</td>
<td>(35)</td>
</tr>
<tr>
<td></td>
<td>Reserve Center</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Atlantic City International Airport</td>
<td>Gain</td>
<td>(3)</td>
<td>(53)</td>
<td>(62)</td>
<td>(263)</td>
<td>(269)</td>
</tr>
<tr>
<td></td>
<td>Air Guard Station</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Fort Dix</td>
<td>Gain</td>
<td>0</td>
<td>0</td>
<td>209</td>
<td>144</td>
<td>353</td>
</tr>
<tr>
<td></td>
<td>McGuire Air Force Base</td>
<td>Gain</td>
<td>0</td>
<td>0</td>
<td>498</td>
<td>37</td>
<td>535</td>
</tr>
<tr>
<td></td>
<td>Picatinny Arsenal</td>
<td>Gain</td>
<td>0</td>
<td>0</td>
<td>5</td>
<td>688</td>
<td>693</td>
</tr>
<tr>
<td></td>
<td>Naval Air Engineering Station</td>
<td>Realign</td>
<td>(132)</td>
<td>(54)</td>
<td>(0)</td>
<td>(0)</td>
<td>(186)</td>
</tr>
<tr>
<td></td>
<td>Lakehurst</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Naval Weapons Station Earle</td>
<td>Realign</td>
<td>0</td>
<td>(63)</td>
<td>2</td>
<td>0</td>
<td>(61)</td>
</tr>
<tr>
<td>New Jersey</td>
<td>Total</td>
<td></td>
<td>(823)</td>
<td>(4,845)</td>
<td>776</td>
<td>1,132</td>
<td>(3,760)</td>
</tr>
<tr>
<td>New Mexico</td>
<td>Cannon Air Force Base</td>
<td>Close</td>
<td>(2,385)</td>
<td>(384)</td>
<td>(2,385)</td>
<td>(384)</td>
<td>(2,824)</td>
</tr>
<tr>
<td></td>
<td>Jenkins Armed Forces Reserve Center</td>
<td>Close</td>
<td>(35)</td>
<td>(1)</td>
<td>(35)</td>
<td>(1)</td>
<td>(36)</td>
</tr>
<tr>
<td></td>
<td>Albuquerque</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Kirtland Air Force Base</td>
<td>Gain</td>
<td>(7)</td>
<td>0</td>
<td>37</td>
<td>176</td>
<td>206</td>
</tr>
<tr>
<td></td>
<td>Holloman Air Force Base</td>
<td>Realign</td>
<td>(17)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(17)</td>
</tr>
<tr>
<td></td>
<td>White Sands Missile Range</td>
<td>Realign</td>
<td>(13)</td>
<td>(165)</td>
<td>0</td>
<td>0</td>
<td>(178)</td>
</tr>
<tr>
<td>New Mexico</td>
<td>Total</td>
<td></td>
<td>(2,457)</td>
<td>(550)</td>
<td>37</td>
<td>176</td>
<td>(2,849)</td>
</tr>
</tbody>
</table>

This list does not include locations where there were no changes in military or civilian jobs.

Military figures include student load changes.
<table>
<thead>
<tr>
<th>State</th>
<th>Installation</th>
<th>Action</th>
<th>Out</th>
<th>In</th>
<th>Net Gain/(Loss)</th>
<th>Net Mission Contractor</th>
<th>Total Direct</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td></td>
<td>Mil</td>
<td>Mil</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>Civ</td>
<td>Civ</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>New York</td>
<td>Armed Forces Reserve Center Amityville</td>
<td>Close</td>
<td>24</td>
<td>0</td>
<td>24</td>
<td>0</td>
<td>(28)</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center Niagara Falls</td>
<td>Close</td>
<td>1</td>
<td>0</td>
<td>1</td>
<td>0</td>
<td>(1)</td>
</tr>
<tr>
<td></td>
<td>Carpenter U.S. Army Reserve Center, Poughkeepsie</td>
<td>Close</td>
<td>8</td>
<td>1</td>
<td>8</td>
<td>1</td>
<td>(9)</td>
</tr>
<tr>
<td></td>
<td>Defense Finance and Accounting Service, Rome</td>
<td>Close</td>
<td>0</td>
<td>290</td>
<td>0</td>
<td>(290)</td>
<td>(290)</td>
</tr>
<tr>
<td></td>
<td>Navy Recruiting District Headquarters Buffalo</td>
<td>Close</td>
<td>25</td>
<td>6</td>
<td>25</td>
<td>(6)</td>
<td>(37)</td>
</tr>
<tr>
<td></td>
<td>Navy Reserve Center Glenn Falls</td>
<td>Close</td>
<td>7</td>
<td>0</td>
<td>7</td>
<td>0</td>
<td>(7)</td>
</tr>
<tr>
<td></td>
<td>Navy Reserve Center Horsehead</td>
<td>Close</td>
<td>7</td>
<td>0</td>
<td>7</td>
<td>0</td>
<td>(7)</td>
</tr>
<tr>
<td></td>
<td>Navy Reserve Center Watertown</td>
<td>Close</td>
<td>9</td>
<td>0</td>
<td>9</td>
<td>0</td>
<td>(9)</td>
</tr>
<tr>
<td></td>
<td>Niagara Falls International Airport Air Guard Station</td>
<td>Close</td>
<td>115</td>
<td>527</td>
<td>115</td>
<td>(527)</td>
<td>(642)</td>
</tr>
<tr>
<td></td>
<td>United States Military Academy</td>
<td>Gain</td>
<td>0</td>
<td>226</td>
<td>226</td>
<td>38</td>
<td>264</td>
</tr>
<tr>
<td></td>
<td>Fort Totten / Pyle</td>
<td>Realign</td>
<td>75</td>
<td>74</td>
<td>75</td>
<td>(74)</td>
<td>(149)</td>
</tr>
<tr>
<td></td>
<td>Rome Laboratory</td>
<td>Realign</td>
<td>13</td>
<td>124</td>
<td>13</td>
<td>(124)</td>
<td>(137)</td>
</tr>
<tr>
<td></td>
<td>Schenectady County Air Guard Station</td>
<td>Realign</td>
<td>10</td>
<td>9</td>
<td>10</td>
<td>(9)</td>
<td>(19)</td>
</tr>
<tr>
<td>New York</td>
<td>Total</td>
<td></td>
<td>294</td>
<td>(1,035)</td>
<td>226</td>
<td>(68)</td>
<td>(1,071)</td>
</tr>
</tbody>
</table>

This list does not include locations where there were no changes in military or civilian jobs.

Military figures include student load changes.
<table>
<thead>
<tr>
<th>State</th>
<th>Installation</th>
<th>Action</th>
<th>Out Mil</th>
<th>Out Civ</th>
<th>In Mil</th>
<th>In Civ</th>
<th>Net Gain/(Loss) Mil</th>
<th>Net Gain/(Loss) Civ</th>
<th>Net Mission Contractor</th>
<th>Total Direct</th>
</tr>
</thead>
<tbody>
<tr>
<td>North Carolina</td>
<td>Navy Reserve Center Asheville</td>
<td>Close</td>
<td>(7)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(7)</td>
<td>0</td>
<td>0</td>
<td>(7)</td>
</tr>
<tr>
<td></td>
<td>Niven U.S. Army Reserve Center, Albermarle</td>
<td>Close</td>
<td>(34)</td>
<td>0</td>
<td>0</td>
<td>5</td>
<td>(34)</td>
<td>5</td>
<td>0</td>
<td>(29)</td>
</tr>
<tr>
<td></td>
<td>Charlotte/Douglas International Airport</td>
<td>Gain</td>
<td>0</td>
<td>0</td>
<td>6</td>
<td>0</td>
<td>6</td>
<td>0</td>
<td>0</td>
<td>6</td>
</tr>
<tr>
<td></td>
<td>Fort Bragg</td>
<td>Gain</td>
<td>(1,352)</td>
<td>0</td>
<td>5,430</td>
<td>247</td>
<td>4,078</td>
<td>247</td>
<td>0</td>
<td>4,325</td>
</tr>
<tr>
<td></td>
<td>Seymore Johnson Air Force Base</td>
<td>Gain</td>
<td>0</td>
<td>0</td>
<td>345</td>
<td>17</td>
<td>345</td>
<td>17</td>
<td>0</td>
<td>362</td>
</tr>
<tr>
<td></td>
<td>Army Research Office, Durham</td>
<td>Realign</td>
<td>(1)</td>
<td>(113)</td>
<td>0</td>
<td>0</td>
<td>(1)</td>
<td>(113)</td>
<td>0</td>
<td>(114)</td>
</tr>
<tr>
<td></td>
<td>Marine Corps Air Station Cherry Point</td>
<td>Realign</td>
<td>(16)</td>
<td>(664)</td>
<td>64</td>
<td>8</td>
<td>48</td>
<td>(656)</td>
<td>(20)</td>
<td>(628)</td>
</tr>
<tr>
<td></td>
<td>Marine Corps Base Camp Lejeune</td>
<td>Realign</td>
<td>(182)</td>
<td>(16)</td>
<td>0</td>
<td>15</td>
<td>(182)</td>
<td>(1)</td>
<td>(9)</td>
<td>(192)</td>
</tr>
<tr>
<td></td>
<td>Pope Air Force Base</td>
<td>Realign</td>
<td>(5,969)</td>
<td>(345)</td>
<td>1,148</td>
<td>1,153</td>
<td>(4,821)</td>
<td>808</td>
<td>(132)</td>
<td>(4,145)</td>
</tr>
<tr>
<td>North Carolina</td>
<td>Total</td>
<td></td>
<td>(7,561)</td>
<td>(1,138)</td>
<td>6,993</td>
<td>1,445</td>
<td>(568)</td>
<td>307</td>
<td>(161)</td>
<td>(422)</td>
</tr>
<tr>
<td>North Dakota</td>
<td>Grand Forks Air Force Base</td>
<td>Realign</td>
<td>(2,290)</td>
<td>(355)</td>
<td>0</td>
<td>0</td>
<td>(2,290)</td>
<td>(355)</td>
<td>0</td>
<td>(2,645)</td>
</tr>
<tr>
<td>North Dakota</td>
<td>Total</td>
<td></td>
<td>(2,290)</td>
<td>(355)</td>
<td>0</td>
<td>0</td>
<td>(2,290)</td>
<td>(355)</td>
<td>0</td>
<td>(2,645)</td>
</tr>
</tbody>
</table>

This list does not include locations where there were no changes in military or civilian jobs. Military figures include student load changes.
<table>
<thead>
<tr>
<th>State</th>
<th>Installation</th>
<th>Action</th>
<th>Out</th>
<th>In</th>
<th>Net Gain/(Loss)</th>
<th>Net Mission Contractor</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td></td>
<td>Mil</td>
<td>Civ</td>
<td>Mil</td>
<td>Civ</td>
</tr>
<tr>
<td>Ohio</td>
<td></td>
<td>Close</td>
<td>(59)</td>
<td>(2)</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Close</td>
<td>(12)</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Close</td>
<td>0</td>
<td>(230)</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Close</td>
<td>(63)</td>
<td>(171)</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Close</td>
<td>(26)</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Close</td>
<td>(24)</td>
<td>(1)</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Close</td>
<td>(9)</td>
<td>(1)</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Close</td>
<td>(25)</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Close/Realign</td>
<td>0</td>
<td>(187)</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Gain</td>
<td>0</td>
<td>0</td>
<td>37</td>
<td>0</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Gain</td>
<td>(2)</td>
<td>(960)</td>
<td>65</td>
<td>2,655</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Gain</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>1</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Gain</td>
<td>0</td>
<td>0</td>
<td>14</td>
<td>112</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Gain</td>
<td>(69)</td>
<td>(729)</td>
<td>658</td>
<td>559</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Gain</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>8</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Gain</td>
<td>(15)</td>
<td>(1,013)</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Gain</td>
<td>0</td>
<td>(50)</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Gain</td>
<td>(4)</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Gain</td>
<td>(66)</td>
<td>(225)</td>
<td>0</td>
<td>0</td>
</tr>
</tbody>
</table>

Ohio Total: (374) (3,569) 774 3,335 400 (234) 75 241

This list does not include locations where there were no changes in military or civilian jobs.

Military figures include student load changes.
<table>
<thead>
<tr>
<th>State</th>
<th>Installation</th>
<th>Action</th>
<th>Out Mil</th>
<th>Out Civ</th>
<th>In Mil</th>
<th>In Civ</th>
<th>Net Gain/(Loss) Mil</th>
<th>Net Gain/(Loss) Civ</th>
<th>Net Mission Contractor</th>
<th>Total Direct</th>
</tr>
</thead>
<tbody>
<tr>
<td>Oklahoma</td>
<td>Armed Forces Reserve Center Broken Arrow</td>
<td>Close</td>
<td>(26)</td>
<td>0</td>
<td>32</td>
<td>0</td>
<td>6</td>
<td>0</td>
<td>0</td>
<td>6</td>
</tr>
<tr>
<td></td>
<td>Armed Forces Reserve Center Muskogee</td>
<td>Close</td>
<td>(14)</td>
<td>(2)</td>
<td>0</td>
<td>0</td>
<td>(14)</td>
<td>(2)</td>
<td>0</td>
<td>(16)</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center Tishomingo</td>
<td>Close</td>
<td>(30)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(30)</td>
<td>0</td>
<td>0</td>
<td>(30)</td>
</tr>
<tr>
<td></td>
<td>Krowse U.S. Army Reserve Center Oklahoma City</td>
<td>Close</td>
<td>(78)</td>
<td>(6)</td>
<td>0</td>
<td>0</td>
<td>(78)</td>
<td>(6)</td>
<td>0</td>
<td>(84)</td>
</tr>
<tr>
<td></td>
<td>Navy-Marine Corps Reserve Center Tulsa</td>
<td>Close</td>
<td>(32)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(32)</td>
<td>0</td>
<td>0</td>
<td>(32)</td>
</tr>
<tr>
<td></td>
<td>Oklahoma City (95th)</td>
<td>Close</td>
<td>(31)</td>
<td>(22)</td>
<td>0</td>
<td>0</td>
<td>(31)</td>
<td>(22)</td>
<td>0</td>
<td>(53)</td>
</tr>
<tr>
<td></td>
<td>Fort Sill</td>
<td>Gain</td>
<td>(892)</td>
<td>(176)</td>
<td>4,336</td>
<td>337</td>
<td>3,444</td>
<td>161</td>
<td>(3)</td>
<td>3,602</td>
</tr>
<tr>
<td></td>
<td>Tinker Air Force Base</td>
<td>Gain</td>
<td>(9)</td>
<td>(197)</td>
<td>9</td>
<td>552</td>
<td>0</td>
<td>355</td>
<td>0</td>
<td>355</td>
</tr>
<tr>
<td></td>
<td>Tulsa International Airport Air Guard Station</td>
<td>Gain</td>
<td>0</td>
<td>0</td>
<td>22</td>
<td>81</td>
<td>22</td>
<td>81</td>
<td>0</td>
<td>103</td>
</tr>
<tr>
<td></td>
<td>Vance Air Force Base</td>
<td>Gain</td>
<td>0</td>
<td>0</td>
<td>93</td>
<td>6</td>
<td>93</td>
<td>6</td>
<td>0</td>
<td>99</td>
</tr>
<tr>
<td></td>
<td>Altus Air Force Base</td>
<td>Realign</td>
<td>(16)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(16)</td>
<td>0</td>
<td>0</td>
<td>(16)</td>
</tr>
<tr>
<td></td>
<td>Will Rogers World Airport Air Guard Station</td>
<td>Realign</td>
<td>(19)</td>
<td>(145)</td>
<td>103</td>
<td>46</td>
<td>84</td>
<td>(99)</td>
<td>0</td>
<td>(15)</td>
</tr>
<tr>
<td></td>
<td><strong>Oklahoma Total</strong></td>
<td></td>
<td>(1,147)</td>
<td>(548)</td>
<td>4,595</td>
<td>1,022</td>
<td>3,448</td>
<td>474</td>
<td>(3)</td>
<td>3,919</td>
</tr>
<tr>
<td>Oregon</td>
<td>Navy Reserve Center Central Point</td>
<td>Close</td>
<td>(7)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(7)</td>
<td>0</td>
<td>0</td>
<td>(7)</td>
</tr>
<tr>
<td></td>
<td>Umatilla Army Depot</td>
<td>Close</td>
<td>(127)</td>
<td>(385)</td>
<td>0</td>
<td>0</td>
<td>(127)</td>
<td>(385)</td>
<td>0</td>
<td>(512)</td>
</tr>
<tr>
<td></td>
<td>Portland International Airport Air Guard Station</td>
<td>Realign</td>
<td>(112)</td>
<td>(452)</td>
<td>0</td>
<td>0</td>
<td>(112)</td>
<td>(452)</td>
<td>0</td>
<td>(564)</td>
</tr>
<tr>
<td></td>
<td><strong>Oregon Total</strong></td>
<td></td>
<td>(246)</td>
<td>(837)</td>
<td>0</td>
<td>0</td>
<td>(246)</td>
<td>(837)</td>
<td>0</td>
<td>(1,083)</td>
</tr>
</tbody>
</table>

This list does not include locations where there were no changes in military or civilian jobs.

Military figures include student load changes.
<table>
<thead>
<tr>
<th>State Installation</th>
<th>Action</th>
<th>Out Mil</th>
<th>Out Civ</th>
<th>In Mil</th>
<th>In Civ</th>
<th>Net Gain/(Loss) Mil</th>
<th>Net Gain/(Loss) Civ</th>
<th>Net Mission Contractor</th>
<th>Total Direct</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Pennsylvania</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Bristol</td>
<td>Close</td>
<td>(9)</td>
<td>(2)</td>
<td>0</td>
<td>0</td>
<td>(9)</td>
<td>(2)</td>
<td>0</td>
<td>(11)</td>
</tr>
<tr>
<td>Engineering Field Activity Northeast</td>
<td>Close</td>
<td>(4)</td>
<td>(188)</td>
<td>0</td>
<td>0</td>
<td>(4)</td>
<td>(188)</td>
<td>0</td>
<td>(192)</td>
</tr>
<tr>
<td>Kelly Support Center</td>
<td>Close</td>
<td>(174)</td>
<td>(136)</td>
<td>0</td>
<td>0</td>
<td>(174)</td>
<td>(136)</td>
<td>0</td>
<td>(310)</td>
</tr>
<tr>
<td>Naval Air Station Willow Grove</td>
<td>Close</td>
<td>(865)</td>
<td>(362)</td>
<td>0</td>
<td>0</td>
<td>(865)</td>
<td>(362)</td>
<td>(5)</td>
<td>(1,232)</td>
</tr>
<tr>
<td>Navy Crane Center Lester</td>
<td>Close</td>
<td>(1)</td>
<td>(54)</td>
<td>0</td>
<td>0</td>
<td>(1)</td>
<td>(54)</td>
<td>0</td>
<td>(55)</td>
</tr>
<tr>
<td>Navy-Marine Corps Reserve Center Reading</td>
<td>Close</td>
<td>(18)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(18)</td>
<td>0</td>
<td>0</td>
<td>(18)</td>
</tr>
<tr>
<td>North Penn U.S. Army Reserve Center, Norristown</td>
<td>Close</td>
<td>(22)</td>
<td>(1)</td>
<td>0</td>
<td>0</td>
<td>(22)</td>
<td>(1)</td>
<td>0</td>
<td>(23)</td>
</tr>
<tr>
<td>Pittsburgh International Airport Air Reserve Station</td>
<td>Close</td>
<td>(44)</td>
<td>(278)</td>
<td>0</td>
<td>0</td>
<td>(44)</td>
<td>(278)</td>
<td>0</td>
<td>(322)</td>
</tr>
<tr>
<td>Serrenti U.S. Army Reserve Center, Scranton</td>
<td>Close</td>
<td>(47)</td>
<td>(8)</td>
<td>0</td>
<td>0</td>
<td>(47)</td>
<td>(8)</td>
<td>0</td>
<td>(55)</td>
</tr>
<tr>
<td>U.S. Army Reserve Center Bloomsburg</td>
<td>Close</td>
<td>(20)</td>
<td>(2)</td>
<td>0</td>
<td>0</td>
<td>(20)</td>
<td>(2)</td>
<td>0</td>
<td>(22)</td>
</tr>
<tr>
<td>U.S. Army Reserve Center Lewisburg</td>
<td>Close</td>
<td>(9)</td>
<td>(2)</td>
<td>0</td>
<td>0</td>
<td>(9)</td>
<td>(2)</td>
<td>0</td>
<td>(11)</td>
</tr>
<tr>
<td>U.S. Army Reserve Center Williamsport</td>
<td>Close</td>
<td>(25)</td>
<td>(4)</td>
<td>0</td>
<td>0</td>
<td>(25)</td>
<td>(4)</td>
<td>0</td>
<td>(29)</td>
</tr>
<tr>
<td>W. Reese U.S. Army Reserve Center/OMS, Chester</td>
<td>Close</td>
<td>(9)</td>
<td>(1)</td>
<td>0</td>
<td>0</td>
<td>(9)</td>
<td>(1)</td>
<td>0</td>
<td>(10)</td>
</tr>
<tr>
<td>Letterkenny Army Depot</td>
<td>Gain</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>409</td>
<td>0</td>
<td>409</td>
<td>0</td>
<td>409</td>
</tr>
<tr>
<td>Naval Support Activity Philadelphia</td>
<td>Gain</td>
<td>0</td>
<td>(10)</td>
<td>0</td>
<td>301</td>
<td>0</td>
<td>291</td>
<td>0</td>
<td>291</td>
</tr>
<tr>
<td>Navy-Marine Corps Reserve Center Lehigh</td>
<td>Gain</td>
<td>0</td>
<td>0</td>
<td>8</td>
<td>0</td>
<td>8</td>
<td>0</td>
<td>0</td>
<td>8</td>
</tr>
<tr>
<td>Navy-Marine Corps Reserve Center Pittsburgh</td>
<td>Gain</td>
<td>0</td>
<td>0</td>
<td>7</td>
<td>0</td>
<td>7</td>
<td>0</td>
<td>0</td>
<td>7</td>
</tr>
<tr>
<td>Tobyhanna Army Depot</td>
<td>Gain</td>
<td>(1)</td>
<td>(82)</td>
<td>3</td>
<td>355</td>
<td>2</td>
<td>273</td>
<td>0</td>
<td>275</td>
</tr>
<tr>
<td>Defense Distribution Depot Susquehanna</td>
<td>Realign</td>
<td>0</td>
<td>(15)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(15)</td>
<td>0</td>
<td>(15)</td>
</tr>
<tr>
<td>Human Resources Support Center Northeast</td>
<td>Realign</td>
<td>0</td>
<td>(174)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(174)</td>
<td>(9)</td>
<td>(183)</td>
</tr>
<tr>
<td>Marine Corps Reserve Center Johnstown</td>
<td>Realign</td>
<td>(86)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(86)</td>
<td>0</td>
<td>0</td>
<td>(86)</td>
</tr>
<tr>
<td>Naval Support Activity Mechanicsburg</td>
<td>Realign</td>
<td>0</td>
<td>(11)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(11)</td>
<td>0</td>
<td>(11)</td>
</tr>
<tr>
<td>Navy Philadelphia Business Center</td>
<td>Realign</td>
<td>0</td>
<td>(63)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(63)</td>
<td>0</td>
<td>(63)</td>
</tr>
</tbody>
</table>

This list does not include locations where there were no changes in military or civilian jobs.
Military figures include student load changes.
<table>
<thead>
<tr>
<th>State</th>
<th>Installation</th>
<th>Action</th>
<th>Out</th>
<th>In</th>
<th>Net Gain/(Loss)</th>
<th>Net Mission Contractor</th>
<th>Total Direct</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td></td>
<td>Mil</td>
<td>Civ</td>
<td>Mil</td>
<td>Civ</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Pitt U.S. Army Reserve Center, Corapolis</td>
<td>Realign</td>
<td>(119)</td>
<td>(101)</td>
<td>(119)</td>
<td>(101)</td>
<td>(220)</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Pennsylvania</td>
<td>Total</td>
<td></td>
<td>(1,453)</td>
<td>(1,494)</td>
<td>18</td>
<td>1,065</td>
<td>(1,435)</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>(429)</td>
<td></td>
<td>(14)</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>(1,878)</td>
</tr>
<tr>
<td>Puerto Rico</td>
<td></td>
<td></td>
<td>(113)</td>
<td>(48)</td>
<td>(113)</td>
<td>(48)</td>
<td>(161)</td>
</tr>
<tr>
<td>Army National Guard Reserve Center Humacao</td>
<td>Close</td>
<td>(26)</td>
<td>0</td>
<td>0</td>
<td>(26)</td>
<td>0</td>
<td>(26)</td>
</tr>
<tr>
<td>Laverne U.S. Army Reserve Center Bayamon</td>
<td>Close</td>
<td>(25)</td>
<td>(1)</td>
<td>0</td>
<td>(25)</td>
<td>(1)</td>
<td>(26)</td>
</tr>
<tr>
<td>Aguadilla-Ramey U.S. Army Reserve Center/BMA-12S</td>
<td>Realign</td>
<td>(10)</td>
<td>0</td>
<td>0</td>
<td>(10)</td>
<td>0</td>
<td>(10)</td>
</tr>
<tr>
<td>Camp Euripides Rubio, Puerto Nuevo</td>
<td>Realign</td>
<td>(43)</td>
<td>0</td>
<td>0</td>
<td>(43)</td>
<td>0</td>
<td>(43)</td>
</tr>
<tr>
<td>Fort Buchanan</td>
<td>Realign</td>
<td>(9)</td>
<td>(47)</td>
<td>0</td>
<td>(9)</td>
<td>(47)</td>
<td>(56)</td>
</tr>
<tr>
<td>Puerto Rico</td>
<td>Total</td>
<td></td>
<td>(113)</td>
<td>(48)</td>
<td>(113)</td>
<td>(48)</td>
<td>(161)</td>
</tr>
<tr>
<td>Rhode Island</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Harwood U.S. Army Reserve Center, Providence</td>
<td>Close</td>
<td>(20)</td>
<td>(4)</td>
<td>0</td>
<td>(20)</td>
<td>(4)</td>
<td>(24)</td>
</tr>
<tr>
<td>USARC Bristol</td>
<td>Close</td>
<td>(24)</td>
<td>0</td>
<td>0</td>
<td>(24)</td>
<td>0</td>
<td>(24)</td>
</tr>
<tr>
<td>Naval Station Newport</td>
<td>Gain</td>
<td>(122)</td>
<td>(225)</td>
<td>647</td>
<td>309</td>
<td>525</td>
<td>(76)</td>
</tr>
<tr>
<td>Quonset State Airport Air Guard Station</td>
<td>Gain</td>
<td>0</td>
<td>0</td>
<td>17</td>
<td>29</td>
<td>17</td>
<td>46</td>
</tr>
<tr>
<td>Rhode Island</td>
<td>Total</td>
<td></td>
<td>(166)</td>
<td>(229)</td>
<td>664</td>
<td>338</td>
<td>(76)</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>498</td>
<td>109</td>
<td>(531)</td>
</tr>
<tr>
<td>South Carolina</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Defense Finance and Accounting Service, Charleston</td>
<td>Close</td>
<td>0</td>
<td>(368)</td>
<td>0</td>
<td>0</td>
<td>(368)</td>
<td>(368)</td>
</tr>
<tr>
<td>South Naval Facilities Engineering Command</td>
<td>Close</td>
<td>(6)</td>
<td>(492)</td>
<td>0</td>
<td>(6)</td>
<td>(492)</td>
<td>(543)</td>
</tr>
<tr>
<td>Fort Jackson</td>
<td>Gain</td>
<td>0</td>
<td>0</td>
<td>435</td>
<td>180</td>
<td>435</td>
<td>615</td>
</tr>
<tr>
<td>Marine Corps Air Station Beaufort</td>
<td>Gain</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>12</td>
<td>0</td>
<td>12</td>
</tr>
<tr>
<td>McEntire Air Guard Station</td>
<td>Gain</td>
<td>0</td>
<td>0</td>
<td>418</td>
<td>8</td>
<td>418</td>
<td>426</td>
</tr>
<tr>
<td>Shaw Air Force Base</td>
<td>Gain</td>
<td>(74)</td>
<td>(1)</td>
<td>816</td>
<td>76</td>
<td>742</td>
<td>817</td>
</tr>
<tr>
<td>Naval Weapons Station Charleston</td>
<td>Realign</td>
<td>(170)</td>
<td>(149)</td>
<td>45</td>
<td>24</td>
<td>(125)</td>
<td>(250)</td>
</tr>
<tr>
<td>South Carolina</td>
<td>Total</td>
<td></td>
<td>(250)</td>
<td>(1,010)</td>
<td>1,714</td>
<td>300</td>
<td>1,464</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>710</td>
<td>(45)</td>
<td>(709)</td>
</tr>
</tbody>
</table>

This list does not include locations where there were no changes in military or civilian jobs. Military figures include student load changes.
<table>
<thead>
<tr>
<th>State Installation</th>
<th>Action</th>
<th>Out Mil</th>
<th>Cív</th>
<th>In Mil</th>
<th>Cív</th>
<th>Net Gain/(Loss) Mil</th>
<th>Cív</th>
<th>Net Mission Contractor</th>
<th>Total Direct</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>South Dakota</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Ellsworth Air Force Base</td>
<td>Close</td>
<td>(3,315)</td>
<td>(438)</td>
<td>0</td>
<td>0</td>
<td>(3,315)</td>
<td>(438)</td>
<td>(99)</td>
<td>(3,852)</td>
</tr>
<tr>
<td>Joe Foss Field Air Guard Station</td>
<td>Gain</td>
<td>(4)</td>
<td>0</td>
<td>32</td>
<td>27</td>
<td>28</td>
<td>27</td>
<td>0</td>
<td>55</td>
</tr>
<tr>
<td><strong>South Dakota Total</strong></td>
<td></td>
<td>(3,319)</td>
<td>(438)</td>
<td>32</td>
<td>27</td>
<td>(3,287)</td>
<td>(411)</td>
<td>(99)</td>
<td>(3,797)</td>
</tr>
<tr>
<td><strong>Tennessee</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>U.S. Army Reserve Area Maintenance Support Facility Kingsport</td>
<td>Close</td>
<td>(30)</td>
<td>(2)</td>
<td>0</td>
<td>0</td>
<td>(30)</td>
<td>(2)</td>
<td>0</td>
<td>(32)</td>
</tr>
<tr>
<td>Leased Space - TN</td>
<td>Close/Realign</td>
<td>0</td>
<td>(6)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(6)</td>
<td>0</td>
<td>6</td>
</tr>
<tr>
<td>McGee Tyson APT Air Guard Station</td>
<td>Gain</td>
<td>0</td>
<td>0</td>
<td>58</td>
<td>190</td>
<td>58</td>
<td>190</td>
<td>0</td>
<td>248</td>
</tr>
<tr>
<td>Memphis International Airport Air Guard Station</td>
<td>Gain</td>
<td>0</td>
<td>0</td>
<td>2</td>
<td>6</td>
<td>2</td>
<td>6</td>
<td>0</td>
<td>8</td>
</tr>
<tr>
<td>Naval Support Activity Mid South</td>
<td>Gain</td>
<td>0</td>
<td>0</td>
<td>372</td>
<td>601</td>
<td>372</td>
<td>601</td>
<td>88</td>
<td>1,061</td>
</tr>
<tr>
<td>Nashville International Airport Air Guard Station</td>
<td>Realign</td>
<td>(19)</td>
<td>(172)</td>
<td>0</td>
<td>0</td>
<td>(19)</td>
<td>(172)</td>
<td>0</td>
<td>(191)</td>
</tr>
<tr>
<td><strong>Tennessee Total</strong></td>
<td></td>
<td>(49)</td>
<td>(180)</td>
<td>432</td>
<td>797</td>
<td>383</td>
<td>617</td>
<td>88</td>
<td>1,088</td>
</tr>
</tbody>
</table>

This list does not include locations where there were no changes in military or civilian jobs. Military figures include student load changes.
<table>
<thead>
<tr>
<th>State</th>
<th>Installation</th>
<th>Action</th>
<th>Out Mil</th>
<th>CIV</th>
<th>In Mil</th>
<th>CIV</th>
<th>Net Gain/(Loss) Mil</th>
<th>CIV</th>
<th>Net Mission Contractor</th>
<th>Total Direct</th>
</tr>
</thead>
<tbody>
<tr>
<td>Texas</td>
<td>Army National Guard Reserve Center # 2 Dallas</td>
<td>Close</td>
<td>(90)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(90)</td>
<td>0</td>
<td>0</td>
<td>(90)</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center (Hondo Pass) El Paso</td>
<td>Close</td>
<td>(106)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(106)</td>
<td>0</td>
<td>0</td>
<td>(106)</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center California Crossing</td>
<td>Close</td>
<td>(47)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(47)</td>
<td>0</td>
<td>0</td>
<td>(47)</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center Ellington</td>
<td>Close</td>
<td>(14)</td>
<td>(45)</td>
<td>0</td>
<td>0</td>
<td>(14)</td>
<td>(45)</td>
<td>0</td>
<td>(59)</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center Lufkin</td>
<td>Close</td>
<td>(10)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(10)</td>
<td>0</td>
<td>0</td>
<td>(10)</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center Marshall</td>
<td>Close</td>
<td>(15)</td>
<td>(1)</td>
<td>0</td>
<td>0</td>
<td>(15)</td>
<td>(1)</td>
<td>0</td>
<td>(16)</td>
</tr>
<tr>
<td></td>
<td>Army National Guard Reserve Center New Braunfels</td>
<td>Close</td>
<td>(106)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(106)</td>
<td>0</td>
<td>0</td>
<td>(106)</td>
</tr>
<tr>
<td></td>
<td>Brooks City Base</td>
<td>Close</td>
<td>(1,297)</td>
<td>(1,268)</td>
<td>0</td>
<td>0</td>
<td>(1,297)</td>
<td>(1,268)</td>
<td>(358)</td>
<td>(2,923)</td>
</tr>
<tr>
<td></td>
<td>Defense Finance and Accounting Service, San Antonio</td>
<td>Close</td>
<td>(32)</td>
<td>(303)</td>
<td>0</td>
<td>0</td>
<td>(32)</td>
<td>(303)</td>
<td>0</td>
<td>(335)</td>
</tr>
<tr>
<td></td>
<td>Lone Star Army Ammunition Plant</td>
<td>Close</td>
<td>(2)</td>
<td>(18)</td>
<td>0</td>
<td>0</td>
<td>(2)</td>
<td>(18)</td>
<td>(129)</td>
<td>(149)</td>
</tr>
<tr>
<td></td>
<td>Naval Station Ingleside</td>
<td>Close</td>
<td>(1,901)</td>
<td>(260)</td>
<td>0</td>
<td>0</td>
<td>(1,901)</td>
<td>(260)</td>
<td>(57)</td>
<td>(2,218)</td>
</tr>
<tr>
<td></td>
<td>Navy Reserve Center Lubbock, TX</td>
<td>Close</td>
<td>(7)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(7)</td>
<td>0</td>
<td>0</td>
<td>(7)</td>
</tr>
<tr>
<td></td>
<td>Navy Reserve Center Orange, TX</td>
<td>Close</td>
<td>(11)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(11)</td>
<td>0</td>
<td>0</td>
<td>(11)</td>
</tr>
<tr>
<td></td>
<td>Red River Army Depot</td>
<td>Close</td>
<td>(9)</td>
<td>(2,491)</td>
<td>0</td>
<td>0</td>
<td>(9)</td>
<td>(2,491)</td>
<td>0</td>
<td>(2,500)</td>
</tr>
<tr>
<td></td>
<td>U.S. Army Reserve Center # 2 Houston</td>
<td>Close</td>
<td>(2)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(2)</td>
<td>0</td>
<td>0</td>
<td>(2)</td>
</tr>
<tr>
<td></td>
<td>Leased Space - TX</td>
<td>Close/Realign</td>
<td>(78)</td>
<td>(147)</td>
<td>0</td>
<td>0</td>
<td>(78)</td>
<td>(147)</td>
<td>0</td>
<td>(225)</td>
</tr>
<tr>
<td></td>
<td>Carswell ARS, Naval Air Station Fo</td>
<td>Gain</td>
<td>0</td>
<td>(12)</td>
<td>8</td>
<td>116</td>
<td>8</td>
<td>104</td>
<td>0</td>
<td>112</td>
</tr>
<tr>
<td></td>
<td>Dyess Air Force Base</td>
<td>Gain</td>
<td>(1,615)</td>
<td>(65)</td>
<td>1,925</td>
<td>129</td>
<td>310</td>
<td>64</td>
<td>0</td>
<td>374</td>
</tr>
<tr>
<td></td>
<td>Fort Bliss</td>
<td>Gain</td>
<td>(4,564)</td>
<td>(223)</td>
<td>15,918</td>
<td>370</td>
<td>11,354</td>
<td>147</td>
<td>0</td>
<td>11,501</td>
</tr>
<tr>
<td></td>
<td>Fort Sam Houston</td>
<td>Gain</td>
<td>(117)</td>
<td>0</td>
<td>7,765</td>
<td>1,624</td>
<td>7,648</td>
<td>1,624</td>
<td>92</td>
<td>9,364</td>
</tr>
<tr>
<td></td>
<td>Laughlin Air Force Base</td>
<td>Gain</td>
<td>0</td>
<td>0</td>
<td>102</td>
<td>80</td>
<td>102</td>
<td>80</td>
<td>0</td>
<td>182</td>
</tr>
<tr>
<td></td>
<td>Naval Air Station Joint Reserve Base Ft. Worth</td>
<td>Gain</td>
<td>(54)</td>
<td>(5)</td>
<td>330</td>
<td>41</td>
<td>276</td>
<td>36</td>
<td>2</td>
<td>314</td>
</tr>
<tr>
<td></td>
<td>Randolph Air Force Base</td>
<td>Gain</td>
<td>(576)</td>
<td>(174)</td>
<td>164</td>
<td>705</td>
<td>(412)</td>
<td>531</td>
<td>63</td>
<td>182</td>
</tr>
</tbody>
</table>

This list does not include locations where there were no changes in military or civilian jobs. Military figures include student load changes.
<table>
<thead>
<tr>
<th>State</th>
<th>Installation</th>
<th>Action</th>
<th>Out Mil</th>
<th>Out Civ</th>
<th>In Mil</th>
<th>In Civ</th>
<th>Net Gain/(Loss) Mil</th>
<th>Net Gain/(Loss) Civ</th>
<th>Net Mission Contractor</th>
<th>Total Direct</th>
</tr>
</thead>
<tbody>
<tr>
<td>Texas</td>
<td>Corpus Christi Army Depot</td>
<td>Realign</td>
<td>0</td>
<td>(92)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(92)</td>
<td>0</td>
<td>(92)</td>
</tr>
<tr>
<td></td>
<td>Ellington Field Air Guard Station</td>
<td>Realign</td>
<td>0</td>
<td>(3)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(3)</td>
<td>0</td>
<td>(3)</td>
</tr>
<tr>
<td></td>
<td>Fort Hood</td>
<td>Realign</td>
<td>(9,135)</td>
<td>(118)</td>
<td>9,062</td>
<td>0</td>
<td>(73)</td>
<td>(118)</td>
<td>0</td>
<td>(191)</td>
</tr>
<tr>
<td></td>
<td>Lackland Air Force Base</td>
<td>Realign</td>
<td>(2,489)</td>
<td>(1,223)</td>
<td>235</td>
<td>453</td>
<td>(2,254)</td>
<td>(770)</td>
<td>(116)</td>
<td>(3,140)</td>
</tr>
<tr>
<td></td>
<td>Naval Air Station Corpus Christi</td>
<td>Realign</td>
<td>(926)</td>
<td>(89)</td>
<td>0</td>
<td>0</td>
<td>(926)</td>
<td>(89)</td>
<td>(10)</td>
<td>(1,025)</td>
</tr>
<tr>
<td></td>
<td>Sheppard Air Force Base</td>
<td>Realign</td>
<td>(2,519)</td>
<td>(158)</td>
<td>51</td>
<td>2</td>
<td>(2,468)</td>
<td>(156)</td>
<td>0</td>
<td>(2,624)</td>
</tr>
<tr>
<td>Texas Total</td>
<td></td>
<td></td>
<td>(25,722)</td>
<td>(6,695)</td>
<td>35,560</td>
<td>3,520</td>
<td>9,838</td>
<td>(3,175)</td>
<td>(513)</td>
<td>6,150</td>
</tr>
<tr>
<td>Utah</td>
<td>Deseret Chemical Depot</td>
<td>Close</td>
<td>(186)</td>
<td>(62)</td>
<td>0</td>
<td>0</td>
<td>(186)</td>
<td>(62)</td>
<td>0</td>
<td>(248)</td>
</tr>
<tr>
<td></td>
<td>Fort Douglas</td>
<td>Realign</td>
<td>(15)</td>
<td>(38)</td>
<td>0</td>
<td>0</td>
<td>(15)</td>
<td>(38)</td>
<td>0</td>
<td>(53)</td>
</tr>
<tr>
<td></td>
<td>Hill Air Force Base</td>
<td>Realign</td>
<td>(13)</td>
<td>(447)</td>
<td>291</td>
<td>24</td>
<td>278</td>
<td>(423)</td>
<td>0</td>
<td>(145)</td>
</tr>
<tr>
<td>Utah Total</td>
<td></td>
<td></td>
<td>(214)</td>
<td>(547)</td>
<td>291</td>
<td>24</td>
<td>77</td>
<td>(523)</td>
<td>0</td>
<td>(446)</td>
</tr>
<tr>
<td>Vermont</td>
<td>Burlington International Airport Air Guard Station</td>
<td>Gain</td>
<td>0</td>
<td>0</td>
<td>3</td>
<td>53</td>
<td>3</td>
<td>53</td>
<td>0</td>
<td>56</td>
</tr>
<tr>
<td>Vermont Total</td>
<td></td>
<td></td>
<td>0</td>
<td>0</td>
<td>3</td>
<td>53</td>
<td>3</td>
<td>53</td>
<td>0</td>
<td>56</td>
</tr>
</tbody>
</table>

This list does not include locations where there were no changes in military or civilian jobs.

Military figures include student load changes.
<table>
<thead>
<tr>
<th>State Installation</th>
<th>Action</th>
<th>Out</th>
<th>In</th>
<th>Net Gain/(Loss)</th>
<th>Net Mission Contractor</th>
<th>Total Direct</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td>Mil</td>
<td>Civ</td>
<td>Mil</td>
<td>Civ</td>
<td>Direct</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Virginia</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Fort Monroe</td>
<td>Close</td>
<td>(1,393)</td>
<td>(1,948)</td>
<td>(1,393)</td>
<td>(1,948)</td>
<td>(223)</td>
</tr>
<tr>
<td>Leased Space - VA</td>
<td>Close/Realign</td>
<td>(6,199)</td>
<td>(15,754)</td>
<td>(6,199)</td>
<td>(15,754)</td>
<td>(972)</td>
</tr>
<tr>
<td>Defense Supply Center Richmond</td>
<td>Gain</td>
<td>0</td>
<td>(77)</td>
<td>0</td>
<td>6</td>
<td>0</td>
</tr>
<tr>
<td>Fort Belvoir</td>
<td>Gain</td>
<td>(466)</td>
<td>(2,281)</td>
<td>4,537</td>
<td>8,010</td>
<td>2,058</td>
</tr>
<tr>
<td>Fort Lee</td>
<td>Gain</td>
<td>(392)</td>
<td>(2)</td>
<td>6,531</td>
<td>1,151</td>
<td>56</td>
</tr>
<tr>
<td>Headquarters Battalion, Headquarters Marine Corps, Henderson Hall</td>
<td>Gain</td>
<td>(52)</td>
<td>(22)</td>
<td>453</td>
<td>206</td>
<td>401</td>
</tr>
<tr>
<td>Langley Air Force Base</td>
<td>Gain</td>
<td>(53)</td>
<td>(46)</td>
<td>780</td>
<td>68</td>
<td>0</td>
</tr>
<tr>
<td>Marine Corps Base Quantico</td>
<td>Gain</td>
<td>(50)</td>
<td>0</td>
<td>496</td>
<td>1,357</td>
<td>1,210</td>
</tr>
<tr>
<td>Naval Amphibious Base Little Creek</td>
<td>Gain</td>
<td>0</td>
<td>0</td>
<td>10</td>
<td>27</td>
<td>0</td>
</tr>
<tr>
<td>Naval Shipyard Norfolk</td>
<td>Gain</td>
<td>0</td>
<td>0</td>
<td>177</td>
<td>1,774</td>
<td>85</td>
</tr>
<tr>
<td>Naval Station Norfolk</td>
<td>Gain</td>
<td>(373)</td>
<td>(1,085)</td>
<td>3,820</td>
<td>356</td>
<td>89</td>
</tr>
<tr>
<td>Naval Support Activity Norfolk</td>
<td>Gain</td>
<td>(6)</td>
<td>0</td>
<td>573</td>
<td>205</td>
<td>16</td>
</tr>
<tr>
<td>Arlington Service Center</td>
<td>Realign</td>
<td>(224)</td>
<td>(516)</td>
<td>435</td>
<td>406</td>
<td>(383)</td>
</tr>
<tr>
<td>Center for Naval Research</td>
<td>Realign</td>
<td>(25)</td>
<td>(313)</td>
<td>0</td>
<td>0</td>
<td>(25)</td>
</tr>
<tr>
<td>Defense Finance and Accounting Service, Arlington</td>
<td>Realign</td>
<td>(7)</td>
<td>(401)</td>
<td>0</td>
<td>0</td>
<td>(7)</td>
</tr>
<tr>
<td>Fort Eustis</td>
<td>Realign</td>
<td>(3,863)</td>
<td>(852)</td>
<td>962</td>
<td>1,432</td>
<td>(2,901)</td>
</tr>
<tr>
<td>Naval Air Station Oceana</td>
<td>Realign</td>
<td>(110)</td>
<td>(3)</td>
<td>0</td>
<td>53</td>
<td>(110)</td>
</tr>
<tr>
<td>Naval Medical Center Portsmouth</td>
<td>Realign</td>
<td>(463)</td>
<td>(25)</td>
<td>28</td>
<td>0</td>
<td>(435)</td>
</tr>
<tr>
<td>Naval Surface Warfare Center Dahlgren</td>
<td>Realign</td>
<td>0</td>
<td>(503)</td>
<td>0</td>
<td>169</td>
<td>(334)</td>
</tr>
<tr>
<td>Naval Weapons Station Yorktown</td>
<td>Realign</td>
<td>0</td>
<td>(179)</td>
<td>0</td>
<td>0</td>
<td>(179)</td>
</tr>
<tr>
<td>Richmond International Airport Air Guard Station</td>
<td>Realign</td>
<td>(25)</td>
<td>(101)</td>
<td>0</td>
<td>0</td>
<td>(25)</td>
</tr>
<tr>
<td>U.S. Marine Corps Direct Reporting Program Manager Advanced Amphibious Assault</td>
<td>Realign</td>
<td>0</td>
<td>(32)</td>
<td>0</td>
<td>0</td>
<td>(32)</td>
</tr>
</tbody>
</table>

This list does not include locations where there were no changes in military or civilian jobs.

Military figures include student load changes.
<table>
<thead>
<tr>
<th>State Installation</th>
<th>Action</th>
<th>Out Mil</th>
<th>Out Civ</th>
<th>In Mil</th>
<th>In Civ</th>
<th>Net Gain/(Loss) Mil</th>
<th>Net Gain/(Loss) Civ</th>
<th>Net Mission Contractor</th>
<th>Total Direct</th>
</tr>
</thead>
<tbody>
<tr>
<td>Virginia Total</td>
<td></td>
<td>(13,701)</td>
<td>(24,140)</td>
<td>18,802</td>
<td>15,297</td>
<td>5,101</td>
<td>(8,843)</td>
<td>2,168</td>
<td>(1,574)</td>
</tr>
<tr>
<td><strong>Washington</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>1LT Richard H. Walker U.S. Army Reserve Center Close</td>
<td>(38)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(38)</td>
<td>0</td>
<td>0</td>
<td>(38)</td>
<td></td>
</tr>
<tr>
<td>Army National Guard Reserve Center Everett Close</td>
<td>(57)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(57)</td>
<td>0</td>
<td>0</td>
<td>(57)</td>
<td></td>
</tr>
<tr>
<td>Navy-Marine Corps Reserve Center Tacoma Close</td>
<td>(20)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(20)</td>
<td>0</td>
<td>0</td>
<td>(20)</td>
<td></td>
</tr>
<tr>
<td>U.S. Army Reserve Center Fort Lawton Close</td>
<td>(53)</td>
<td>(54)</td>
<td>0</td>
<td>0</td>
<td>(53)</td>
<td>(54)</td>
<td>0</td>
<td>(107)</td>
<td></td>
</tr>
<tr>
<td>Vancouver Barracks Close</td>
<td>(29)</td>
<td>(16)</td>
<td>0</td>
<td>0</td>
<td>(29)</td>
<td>(16)</td>
<td>0</td>
<td>(45)</td>
<td></td>
</tr>
<tr>
<td>Fort Lewis Gain</td>
<td>(2)</td>
<td>(1)</td>
<td>187</td>
<td>46</td>
<td>185</td>
<td>45</td>
<td>0</td>
<td>230</td>
<td></td>
</tr>
<tr>
<td>Human Resources Support Center Northwest Gain</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>23</td>
<td>0</td>
<td>23</td>
<td>0</td>
<td>23</td>
<td></td>
</tr>
<tr>
<td>Naval Air Station Whidbey Island Gain</td>
<td>(34)</td>
<td>0</td>
<td>0</td>
<td>173</td>
<td>(34)</td>
<td>173</td>
<td>0</td>
<td>139</td>
<td></td>
</tr>
<tr>
<td>Naval Station Bremerton Gain</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>1,401</td>
<td>0</td>
<td>1,401</td>
<td>0</td>
<td>1,401</td>
<td></td>
</tr>
<tr>
<td>Fairchild Air Force Base Realign</td>
<td>(26)</td>
<td>(172)</td>
<td>0</td>
<td>0</td>
<td>(26)</td>
<td>(172)</td>
<td>0</td>
<td>(198)</td>
<td></td>
</tr>
<tr>
<td>McChord Air Force Base Realign</td>
<td>(460)</td>
<td>(143)</td>
<td>36</td>
<td>7</td>
<td>(424)</td>
<td>(136)</td>
<td>(7)</td>
<td>(567)</td>
<td></td>
</tr>
<tr>
<td>Submarine Base Bangor Realign</td>
<td>0</td>
<td>(1)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(1)</td>
<td>0</td>
<td>(1)</td>
<td></td>
</tr>
<tr>
<td><strong>Washington Total</strong></td>
<td></td>
<td>(719)</td>
<td>(387)</td>
<td>223</td>
<td>1,650</td>
<td>(496)</td>
<td>1,263</td>
<td>(7)</td>
<td>760</td>
</tr>
<tr>
<td><strong>West Virginia</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Bias U.S. Army Reserve Center, Huntington Close</td>
<td>(1)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(1)</td>
<td>0</td>
<td>0</td>
<td>(1)</td>
<td></td>
</tr>
<tr>
<td>Fairmont U.S. Army Reserve Center Close</td>
<td>(88)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(88)</td>
<td>0</td>
<td>0</td>
<td>(88)</td>
<td></td>
</tr>
<tr>
<td>Navy-Marine Corps Reserve Center Moundsville Close</td>
<td>(16)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(16)</td>
<td>0</td>
<td>0</td>
<td>(16)</td>
<td></td>
</tr>
<tr>
<td>Ewra Sheppard Air Guard Station Gain</td>
<td>0</td>
<td>0</td>
<td>7</td>
<td>3</td>
<td>7</td>
<td>3</td>
<td>0</td>
<td>10</td>
<td></td>
</tr>
<tr>
<td>Yeager Airport Air Guard Station Realign</td>
<td>(27)</td>
<td>(129)</td>
<td>0</td>
<td>0</td>
<td>(27)</td>
<td>(129)</td>
<td>0</td>
<td>(156)</td>
<td></td>
</tr>
<tr>
<td><strong>West Virginia Total</strong></td>
<td></td>
<td>(132)</td>
<td>(129)</td>
<td>7</td>
<td>3</td>
<td>(125)</td>
<td>(126)</td>
<td>0</td>
<td>(251)</td>
</tr>
</tbody>
</table>

This list does not include locations where there were no changes in military or civilian jobs.
Military figures include student load changes.
<table>
<thead>
<tr>
<th>State Installation</th>
<th>Action</th>
<th>Out</th>
<th>In</th>
<th>Net Gain/(Loss)</th>
<th>Net Mission Contractor</th>
<th>Total Direct</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td>Mil</td>
<td>Civ</td>
<td>Mil</td>
<td>Civ</td>
<td>Mil</td>
</tr>
<tr>
<td>Wisconsin</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Gen Mitchell International Airport ARS</td>
<td>Close</td>
<td>(44)</td>
<td>(302)</td>
<td>24</td>
<td>56</td>
<td>(20)</td>
</tr>
<tr>
<td>Army Reserve Center La Crosse</td>
<td>Close</td>
<td>(7)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(7)</td>
</tr>
<tr>
<td>Navy-Marine Corps Reserve Center Madison</td>
<td>Close</td>
<td>(23)</td>
<td>(3)</td>
<td>0</td>
<td>0</td>
<td>(23)</td>
</tr>
<tr>
<td>Olson U.S. Army Reserve Center, Madison</td>
<td>Close</td>
<td>(113)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(113)</td>
</tr>
<tr>
<td>U.S. Army Reserve Center O’Connell</td>
<td>Close</td>
<td>(11)</td>
<td>(1)</td>
<td>0</td>
<td>0</td>
<td>(11)</td>
</tr>
<tr>
<td>Armed Forces Reserve Center Madison</td>
<td>Gain</td>
<td>0</td>
<td>0</td>
<td>40</td>
<td>8</td>
<td>40</td>
</tr>
<tr>
<td>Dane County Airport</td>
<td>Gain</td>
<td>(4)</td>
<td>0</td>
<td>22</td>
<td>37</td>
<td>18</td>
</tr>
<tr>
<td>Fort McCoy</td>
<td>Realign</td>
<td>(379)</td>
<td>(82)</td>
<td>97</td>
<td>133</td>
<td>(282)</td>
</tr>
<tr>
<td>Wisconsin Total</td>
<td></td>
<td>(581)</td>
<td>(388)</td>
<td>183</td>
<td>234</td>
<td>(398)</td>
</tr>
<tr>
<td>Wyoming</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Army Aviation Support Facility Cheyenne</td>
<td>Close</td>
<td>(23)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(23)</td>
</tr>
<tr>
<td>Army National Guard Reserve Center Thermopolis</td>
<td>Close</td>
<td>(19)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(19)</td>
</tr>
<tr>
<td>Cheyenne Airport Air Guard Station</td>
<td>Gain</td>
<td>0</td>
<td>0</td>
<td>21</td>
<td>58</td>
<td>21</td>
</tr>
<tr>
<td>Wyoming Total</td>
<td></td>
<td>(42)</td>
<td>0</td>
<td>21</td>
<td>58</td>
<td>(21)</td>
</tr>
<tr>
<td>zz Germany, Korea, and Undistributed</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Undistributed or Overseas Reductions</td>
<td>Realign</td>
<td>(14,889)</td>
<td>(2)</td>
<td>718</td>
<td>670</td>
<td>(14,171)</td>
</tr>
<tr>
<td>zz Germany, Korea, and Undistributed Total</td>
<td></td>
<td>(14,889)</td>
<td>(2)</td>
<td>718</td>
<td>670</td>
<td>(14,171)</td>
</tr>
<tr>
<td>Grand Total</td>
<td></td>
<td>(133,769)</td>
<td>(84,801)</td>
<td>122,987</td>
<td>66,578</td>
<td>(10,782)</td>
</tr>
</tbody>
</table>

This list does not include locations where there were no changes in military or civilian jobs. Military figures include student load changes.
DEFENSE BASE CLOSURE AND REALIGNMENT ACT OF 1990
(As amended through FY 05 Authorization Act)

SEC. 2901. SHORT TITLE AND PURPOSE

(a) SHORT TITLE.--This part may be cited as the "Defense Base Closure and Realignment Act of 1990".

(b) PURPOSE.--The purpose of this part is to provide a fair process that will result in the timely closure and realignment of military installations inside the United States.

SEC. 2902. THE COMMISSION

(a) ESTABLISHMENT.--There is established an independent commission to be known as the "Defense Base Closure and Realignment Commission".

(b) DUTIES.--The Commission shall carry out the duties specified for it in this part.

(c) APPOINTMENT.--(1)(A) The Commission shall be composed of eight members appointed by the President, by and with the advise and consent of the Senate.

(B) The President shall transmit to the Senate the nominations for appointment to the Commission--

(i) by no later than January 3, 1991, in the case of members of the Commission whose terms will expire at the end of the first session of the 102nd Congress;

(ii) by no later than January 25, 1993, in the case of members of the Commission whose terms will expire at the end of the first session of the 103rd Congress; and

(iii) by no later than January 3, 1995, in the case of members of the Commission whose terms will expire at the end of the first session of the 104th Congress.

(C) If the President does not transmit to Congress the nominations for appointment to the Commission on or before the date specified for 1993 in clause (ii) of subparagraph (B) or for 1995 in clause (iii) of such subparagraph, the process by which military installations may be selected for closure or realignment under this part with respect to that year shall be terminated.

(2) In selecting individuals for nominations for appointments to the Commission, the President should consult with--

(A) the Speaker of the House of Representatives concerning the appointment of two members;

(B) the majority leader of the Senate concerning the appointment of two members;
(C) the minority leader of the House of Representatives concerning the appointment of one member; and

(D) the minority leader of the Senate concerning the appointment of one member.

(3) At the time the President nominates individuals for appointment to the Commission for each session of Congress referred to in paragraph (1)(B), the President shall designate one such individual who shall serve as Chairman of the Commission.

(d) TERMS.--(1) Except as provided in paragraph (2), each member of the Commission shall serve until the adjournment of Congress sine die for the session during which the member was appointed to the Commission.

(2) The Chairman of the Commission shall serve until the confirmation of a successor.


(2)(A) Each meeting of the Commission, other than meetings in which classified information is to be discussed, shall be open to the public.

(B) All the proceedings, information, and deliberations of the Commission shall be open, upon request, to the following:

(i) The Chairman and the ranking minority party member of the Subcommittee on Readiness, Sustainability, and Support of the Committee on Armed Services of the Senate, or such other members of the Subcommittee designated by such Chairman or ranking minority party member.

(ii) The Chairman and the ranking minority party member of the Subcommittee on Military Installations and Facilities of the Committee on Armed Services of the House of Representatives, or such other members of the Subcommittee designated by such Chairman or ranking minority party member.

(iii) The Chairmen and ranking minority party members of the Subcommittees on Military Construction of the Committees on Appropriations of the Senate and of the House of Representatives, or such other members of the Subcommittees designated by such Chairmen or ranking minority party members.

(f) VACANCIES.--A vacancy in the Commission shall be filled in the same manner as the original appointment, but the individual appointed to fill the vacancy shall serve only for the unexpired portion of the term for which the individual's predecessor was appointed.

(g) PAY AND TRAVEL EXPENSES.--(1)(A) Each member, other than the Chairman, shall be paid at a rate equal to the daily equivalent of the minimum annual rate of basic pay payable for level IV of the Executive Schedule under section 5315 of title 5, United States Code, for each day (including travel time) during which the member is engaged in the actual performance of duties vested in the Commission.

(B) The Chairman shall be paid for each day referred to in subparagraph (A) at a rate equal to the daily equivalent of the minimum annual rate of basic pay payable for level III of the Executive Schedule under section 5314, of title 5, United States Code.

(2) Members shall receive travel expenses, including per diem in lieu of subsistence, in accordance with sections 5702 and 5703 of title 5, United States Code.
(h) DIRECTOR OF STAFF.--(1) The Commission shall, without regard to section 5311(b) of title 5, United States Code, appoint a Director who has not served on active duty in the Armed Forces or as a civilian employee of the Department of Defense during the one-year period preceding the date of such appointment.

(2) The Director shall be paid at the rate of basic pay payable for level IV of the Executive Schedule under section 5315 of title 5, United States Code.

(i) STAFF.--(1) Subject to paragraphs (2) and (3), the Director, with the approval of the Commission, may appoint and fix the pay of additional personnel.

(2) The Director may make such appointments without regard to the provisions of title 5, United States Code, governing appointments in the competitive service, and any personnel so appointed may be paid without regard to the provisions of chapter 51 and subchapter III of chapter 53 of that title relating to classification and General Schedule pay rates, except that an individual so appointed may not receive pay in excess of the annual rate of basic pay payable for GS-18 of the General Schedule.

(3)(A) Not more than one-third of the personnel employed by or detailed to the Commission may be on detail from the Department of Defense.

(B)(i) Not more than one-fifth of the professional analysts of the Commission staff may be persons detailed from the Department of Defense to the Commission.

(ii) No person detailed from the Department of Defense to the Commission may be assigned as the lead professional analyst with respect to a military department or defense agency.

(C) A person may not be detailed from the Department of Defense to the Commission if, within 12 months before the detail is to begin, that person participated personally and substantially in any matter within the Department of Defense concerning the preparation of recommendations for closures or realignments of military installations.

(D) No member of the Armed Forces, and no officer or employee of the Department of Defense, may--

(i) prepare any report concerning the effectiveness, fitness, or efficiency of the performance on the staff of the Commission of any person detailed from the Department of Defense to that staff;

(ii) review the preparation of such a report; or

(iii) approve or disapprove such a report.

(4) Upon request of the Director, the head of any Federal department or agency may detail any of the personnel of that department or agency to the Commission to assist the Commission in carrying out its duties under this part.

(5) The Comptroller General of the United States shall provide assistance, including the detailing of employees, to the Commission in accordance with an agreement entered into with the Commission.

(6) The following restrictions relating to the personnel of the Commission shall apply during 1992 and 1994:

(A) There may not be more than 15 persons on the staff at any one time.

(B) The staff may perform only such functions as are necessary to prepare for the transition to new membership on the Commission in the following year.

(C) No member of the Armed Forces and no employee of the Department of Defense may serve on the staff.
(j) **OTHER AUTHORITY.**—(1) The Commission may procure by contract, to the extent funds are available, the temporary or intermittent services of experts or consultants pursuant to section 3109 of title 5, United States Code.

(2) The Commission may lease space and acquire personal property to the extent funds are available.

(k) **FUNDING.**—(1) There are authorized to be appropriated to the Commission such funds as are necessary to carry out its duties under this part. Such funds shall remain available until expended.

(2) If no funds are appropriated to the Commission by the end of the second session of the 101st Congress, the Secretary of Defense may transfer, for fiscal year 1991, to the Commission funds from the Department of Defense Base Closure Account established by section 207 of Public Law 100-526. Such funds shall remain available until expended.

(3)(A) The Secretary may transfer not more than $300,000 from unobligated funds in the account referred to in subparagraph (B) for the purpose of assisting the Commission in carrying out its duties under this part during October, November, and December 1995. Funds transferred under the preceding sentence shall remain available until December 31, 1995.

(B) The account referred to in subparagraph (A) is the Department of Defense Base Closure Account established under section 207(a) of the Defense Authorization Amendments and Base Closure and Realignment Act (Public Law 100-526; 10 U.S.C. 2687 note).

(l) **TERMINATION.**—The Commission shall terminate on December 31, 1995.

(m) **PROHIBITION AGAINST RESTRICTING COMMUNICATIONS.**—Section 1034 of title 10, United States Code, shall apply with respect to communications with the Commission.

**SEC. 2903. PROCEDURE FOR MAKING RECOMMENDATIONS FOR BASE CLOSURES AND REALIGNMENTS**

(a) **FORCE-STRUCTURE PLAN.**—(1) As part of the budget justification documents submitted to Congress in support of the budget for the Department of Defense for each of the fiscal years 1992, 1994, and 1996, the Secretary shall include a force-structure plan for the Armed Forces based on an assessment by the Secretary of the probable threats to the national security during the six-year period beginning with the fiscal year for which the budget request is made and of the anticipated levels of funding that will be available for national defense purposes during such period.

(2) Such plan shall include, without any reference (directly or indirectly) to military installations inside the United States that may be closed or realigned under such plan--

(A) a description of the assessment referred to in paragraph (1);

(B) a description (i) of the anticipated force structure during and at the end of such period for each military department (with specifications of the number and type of units in the active and reserve forces of each such department), and (ii) of the units that will need to be forward based (with a justification thereof) during and at the end of each such period; and

(C) a description of the anticipated implementation of such force-structure plan.
(3) The Secretary shall also transmit a copy of each such force-structure plan to the Commission.

(b) **SELECTION CRITERIA**.--(1) The Secretary shall, by no later than December 31, 1990, publish in the *Federal Register* and transmit to the congressional defense committees the criteria proposed to be used by the Department of Defense in making recommendations for the closure or realignment of military installations inside the United States under this part. The Secretary shall provide an opportunity for public comment on the proposed criteria for a period of at least 30 days and shall include notice of that opportunity in the publication required under the preceding sentence.

(2)(A) The Secretary shall, by no later than February 15, 1991, publish in the *Federal Register* and transmit to the congressional defense committees the final criteria to be used in making recommendations for the closure or realignment of military installations inside the United States under this part. Except as provided in subparagraph (B), such criteria shall be the final criteria to be used, making such recommendations unless disapproved by a joint resolution of Congress enacted on or before March 15, 1991.

(B) The Secretary may amend such criteria, but such amendments may not become effective until they have been published in the *Federal Register*, opened to public comment for at least 30 days, and then transmitted to the congressional defense committees in final form by no later than January 15 of the year concerned. Such amended criteria shall be the final criteria to be used, along with the force-structure plan referred to in subsection (a), in making such recommendations unless disapproved by a joint resolution of Congress enacted on or before February 15 of the year concerned.

(c) **DOD RECOMMENDATIONS**.--(1) The Secretary may, by no later than April 15, 1991, March 15, 1993, and March 1, 1995, publish in the *Federal Register* and transmit to the congressional defense committees and to the Commission a list of the military installations inside the United States that the Secretary recommends for closure or realignment on the basis of the force-structure plan and the final criteria referred to in subsection (b)(2) that are applicable to the year concerned.

(2) The Secretary shall include, with the list of recommendations published and transmitted pursuant to paragraph (1), a summary of the selection process that resulted in the recommendation for each installation, including a justification for each recommendation. The Secretary shall transmit the matters referred to in the preceding sentence not later than 7 days after the date of the transmittal to the congressional defense committees and the Commission of the list referred to in paragraph (1).

(3)(A) In considering military installations for closure or realignment, the Secretary shall consider all military installations inside the United States equally without regard to whether the installation has been previously considered or proposed for closure or realignment by the Department.

(B) In considering military installations for closure or realignment, the Secretary may not take into account for any purpose any advance conversion planning undertaken by an affected community with respect to the anticipated closure or realignment of an installation.

(C) For purposes of subparagraph (B), in the case of a community anticipating the economic effects of a closure or realignment of a military installation, advance conversion planning--
(i) shall include community adjustment and economic diversification planning undertaken by the community before an anticipated selection of a military installation in or near the community for closure or realignment; and

(ii) may include the development of contingency redevelopment plans, plans for economic development and diversification, and plans for the joint use (including civilian and military use, public and private use, civilian dual use, and civilian shared use) of the property or facilities of the installation after the anticipated closure or realignment.

(4) In addition to making all information used by the Secretary to prepare the recommendations under this subsection available to Congress (including any committee or member of Congress), the Secretary shall also make such information available to the Commission and the Comptroller General of the United States.

(5)(A) Each person referred to in subparagraph (B), when submitting information to the Secretary of Defense or the Commission concerning the closure or realignment of a military installation, shall certify that such information is accurate and complete to the best of that person's knowledge and belief.

(B) Subparagraph (A) applies to the following persons:

(i) The Secretaries of the military departments.

(ii) The heads of the Defense Agencies.

(iii) Each person who is in a position the duties of which include personal and substantial involvement in the preparation and submission of information and recommendations concerning the closure or realignment of military installations, as designated in regulations which the Secretary of Defense shall prescribe, regulations which the Secretary of each military department shall prescribe for personnel within that military department, or regulations which the head of each Defense Agency shall prescribe for personnel within that Defense Agency.

(6) Any information provided to the Commission by a person described in paragraph (5)(B) shall also be submitted to the Senate and the House of Representatives to be made available to the Members of the House concerned in accordance with the rules of that House. The information shall be submitted to the Senate and House of Representatives within 24 hours after the submission of the information to the Commission.

(d) REVIEW AND RECOMMENDATIONS BY THE COMMISSION.--(1) After receiving the recommendations from the Secretary pursuant to subsection (c) for any year, the Commission shall conduct public hearings on the recommendations. All testimony before the Commission at a public hearing conducted under this paragraph shall be presented under oath. [The preceding sentence shall apply with respect to all public hearings conducted by the Defense Base Closure and Realignment Commission after November 30, 1993.]

(2)(A) The Commission shall, by no later than July 1 of each year in which the Secretary transmits recommendations to it pursuant to subsection (c), transmit to the President a report containing the Commission's findings and conclusions based on a review and analysis of the recommendations made by the Secretary, together with the Commission's recommendations for closures and realignments of military installations inside the United States.

(B) Subject to subparagraph (C), in making its recommendations, the Commission may make changes in any of the recommendations made by the Secretary if the Commission determines that the Secretary deviated substantially from the force-structure plan and final criteria referred to in subsection (c)(1) in making recommendations.
(C) In the case of a change described in subparagraph (D) in the recommendations made by the Secretary, the Commission may make the change only if the Commission—

(i) makes the determination required by subparagraph (B);

(ii) determines that the change is consistent with the force-structure plan and final criteria referred to in subsection (c)(1);

(iii) publishes a notice of the proposed change in the Federal Register not less than 45 days before transmitting its recommendations to the President pursuant to paragraph (2); and

(iv) conducts public hearings on the proposed change.

(D) Subparagraph (C) shall apply to a change by the Commission in the Secretary's recommendations that would—

(i) add a military installation to the list of military installations recommended by the Secretary for closure;

(ii) add a military installation to the list of military installations recommended by the Secretary for realignment; or

(iii) increase the extent of a realignment of a particular military installation recommended by the Secretary.

(E) In making recommendations under this paragraph, the Commission may not take into account for any purpose any advance conversion planning undertaken by an affected community with respect to the anticipated closure or realignment of a military installation.

(3) The Commission shall explain and justify in its report submitted to the President pursuant to paragraph (2) any recommendation made by the Commission that is different from the recommendations made by the Secretary pursuant to subsection (c). The Commission shall transmit a copy of such report to the congressional defense committees on the same date on which it transmits its recommendations to the President under paragraph (2).

(4) After July 1 of each year in which the Commission transmits recommendations to the President under this subsection, the Commission shall promptly provide, upon request, to any Member of Congress information used by the Commission in making its recommendations.

(5) The Comptroller General of the United States shall—

(A) assist the Commission, to the extent requested, in the Commission's review and analysis of the recommendations made by the Secretary pursuant to subsection (C); and

(B) by no later than April 15 of each year in which the Secretary makes such recommendations, transmit to the Congress and to the Commission a report containing a detailed analysis of the Secretary's recommendations and selection process.

(e) REVIEW BY THE PRESIDENT.—(1) The President shall, by no later than July 15 of each year in which the Commission makes recommendations under subsection (d), transmit to the Commission and to the Congress a report containing the President's approval or disapproval of the Commission's recommendations.

(2) If the President approves all the recommendations of the Commission, the President shall transmit a copy of such recommendations to the Congress, together with a certification of such approval.

(3) If the President disapproves the recommendations of the Commission, in whole or in part, the President shall transmit to the Commission and the Congress the reasons for that disapproval. The Commission shall then transmit to the President, by no later than August 15 of
the year concerned, a revised list of recommendations for the closure and realignment of military installations.

(4) If the President approves all of the revised recommendations of the Commission transmitted to the President under paragraph (3), the President shall transmit a copy of such revised recommendations to the Congress, together with a certification of such approval.

(5) If the President does not transmit to the Congress an approval and certification described in paragraph (2) or (4) by September 1 of any year in which the Commission has transmitted recommendations to the President under this part, the process by which military installations may be selected for closure or realignment under this part with respect to that year shall be terminated.

SEC. 2904. CLOSURE AND REALIGNMENT OF MILITARY INSTALLATIONS

(a) IN GENERAL.--Subject to subsection (b), the Secretary shall--

(1) close all military installations recommended for closure by the Commission in each report transmitted to the Congress by the President pursuant to section 2903(e);

(2) realign all military installations recommended for realignment by such Commission in each such report;

(3) carry out the privatization in place of a military installation recommended for closure or realignment by the Commission in the 2005 report only if privatization in place is a method of closure or realignment of the military installation specified in the recommendations of the Commission in such report and is determined by the Commission to be the most cost-effective method of implementation of the recommendation;

(4) initiate all such closures and realignments no later than two years after the date on which the President transmits a report to the Congress pursuant to section 2903(e) containing the recommendations for such closures or realignments; and

(5) complete all such closures and realignments no later than the end of the six-year period beginning on the date on which the President transmits the report pursuant to section 2903(e) containing the recommendations for such closures or realignments.

(b) CONGRESSIONAL DISAPPROVAL.--(1) The Secretary may not carry out any closure or realignment recommended by the Commission in a report transmitted from the President pursuant to section 2903(e) if a joint resolution is enacted, in accordance with the provisions of section 2908: disapproving such recommendations of the Commission before the earlier of--

(A) the end of the 45-day period beginning on the date on which the President transmits such report; or

(B) the adjournment of Congress sine die for the session during which such report is transmitted.

(2) For purposes of paragraph (1) of this subsection and subsections (a) and (c) of section 2908, the days on which either House of Congress is not in session because of adjournment of more than three days to a day certain shall be excluded in the computation of a period.

SEC. 2905. IMPLEMENTATION

(a) IN GENERAL.--(1) In closing or realigning any military installation under this part, the Secretary may—
(A) take such actions as may be necessary to close or realign any military installation, including the acquisition of such land, the construction of such replacement facilities, the performance of such activities, and the conduct of such advance planning and design as may be required to transfer functions from a military installation being closed or realigned to another military installation, and may use for such purpose funds in the Account or funds appropriated to the Department of Defense for use in planning and design, minor construction, or operation and maintenance;

(B) provide--

(i) economic adjustment assistance to any community located near a military installation being closed or realigned, and

(ii) community planning assistance to any community located near a military installation to which functions will be transferred as a result of the closure or realignment of a military installation, if the Secretary of Defense determines that the financial resources available to the community (by grant or otherwise) for such purposes are inadequate, and may use for such purposes funds in the Account or funds appropriated to the Department of Defense for economic adjustment assistance or community planning assistance;

(C) carry out activities for the purposes of environmental restoration and mitigation at any such installation, and shall use for such purposes funds in the Account. [Amendments to this subsection took effect on December 5, 1991.]

(D) provide outplacement assistance to civilian employees employed by the Department of Defense at military installations being closed or realigned, and may use for such purpose funds in the Account or funds appropriated to the Department of Defense for outplacement assistance to employees; and

(E) reimburse other Federal agencies for actions performed at the request of the Secretary with respect to any such closure or realignment, and may use for such purpose funds in the Account or funds appropriated to the Department of Defense and available for such purpose.

(2) In carrying out any closure or realignment under this part, the Secretary shall ensure that environmental restoration of any property made excess to the needs of the Department of Defense as a result of such closure or realignment be carried out as soon as possible with funds available for such purpose.

(b) MANAGEMENT AND DISPOSAL OF PROPERTY.--(1) The Administrator of General Services shall delegate to the Secretary of Defense, with respect to excess and surplus real property, facilities, and personal property located at a military installation closed or realigned under this part--

(A) the authority of the Administrator to utilize excess property under subchapter II of chapter 5 of title 40, United States Code;

(B) the authority of the Administrator to dispose of surplus property under subchapter III of chapter 5 of title 40, United States Code;

(C) the authority to dispose of surplus property for public airports under sections 47151 through 47153 of title 49, United States Code; and

(D) the authority of the Administrator to determine the availability of excess or surplus real property for wildlife conservation purposes in accordance with the Act of

(2)(A) Subject to subparagraph (B) and paragraphs (3), (4), (5), and (6), the Secretary of Defense shall exercise the authority delegated to the Secretary pursuant to paragraph (1) in accordance with--

(i) all regulations governing the utilization of excess property and the disposal of surplus property under the Federal Property and Administrative Services Act of 1949; and

(ii) all regulations governing the conveyance and disposal of property under section 13(g) of the Surplus Property Act of 1944 (50 U.S.C. App. 1622(g)).

(B) The Secretary may, with the concurrence of the Administrator of General Services--

(i) prescribe general policies and methods for utilizing excess property and disposing of surplus property pursuant to the authority delegated under paragraph (1); and

(ii) issue regulations relating to such policies and methods, which shall supersede the regulations referred to in subparagraph (A) with respect to that authority.

(C) The Secretary of Defense may transfer real property or facilities located at a military installation to be closed or realigned under this part, with or without reimbursement, to a military department or other entity (including a nonappropriated fund instrumentality) within the Department of Defense or the Coast Guard.

(D) Before any action may be taken with respect to the disposal of any surplus real property or facility located at any military installation to be closed or realigned under this part, the Secretary of Defense shall consult with the Governor of the State and the heads of the local governments concerned for the purpose of considering any plan for the use of such property by the local community concerned.

(E) If a military installation to be closed, realigned, or placed in an inactive status under this part includes a road used for public access through, into, or around the installation, the Secretary of Defense shall consult with the Governor of the State and the heads of the local governments concerned or the purpose of considering the continued availability of the road for public use after the installation is closed, realigned, or placed in an inactive status.

(3)(A) Not later than 6 months after the date of approval of the closure or realignment of a military installation under this part, the Secretary, in consultation with the redevelopment authority with respect to the installation, shall--

(i) inventory the personal property located at the installation; and

(ii) identify the items (or categories of items) of such personal property that the Secretary determines to be related to real property and anticipates will support the implementation of the redevelopment plan with respect to the installation.

(B) If no redevelopment authority referred to in subparagraph (A) exists with respect to an installation, the Secretary shall consult with--

(i) the local government in whose jurisdiction the installation is wholly located; or

(ii) a local government agency or State government agency designated for the purpose of such consultation by the chief executive officer of the State in which the installation is located.

(C)(i) Except as provided in subparagraphs (E) and (F), the Secretary may not carry out any of the activities referred to in clause (ii) with respect to an installation referred to in that clause until the earlier of--
(I) one week after the date on which the redevelopment plan for the installation is submitted to the Secretary;
(II) the date on which the redevelopment authority notifies the Secretary that it will not submit such a plan;
(III) twenty-four months after the date of approval of the closure or realignment of the installation; or
(IV) ninety days before the date of the closure or realignment of the installation.

(ii) The activities referred to in clause (i) are activities relating to the closure or realignment of an installation to be closed or realigned under this part as follows:
(I) The transfer from the installation of items of personal property at the installation identified in accordance with subparagraph (A).
(II) The reduction in maintenance and repair of facilities or equipment located at the installation below the minimum levels required to support the use of such facilities or equipment for nonmilitary purposes.

(D) Except as provided in paragraph (4), the Secretary may not transfer items of personal property located at an installation to be closed or realigned under this part to another installation, or dispose of such items, if such items are identified in the redevelopment plan for the installation as items essential to the reuse or redevelopment of the installation. In connection with the development of the redevelopment plan for the installation, the Secretary shall consult with the entity responsible for developing the redevelopment plan to identify the items of personal property located at the installation, if any, that the entity desires to be retained at the installation for reuse or redevelopment of the installation.

(E) This paragraph shall not apply to any personal property located at an installation to be closed or realigned under this part if the property--
   (i) is required for the operation of a unit, function, component, weapon, or weapons system at another installation;
   (ii) is uniquely military in character, and is likely to have no civilian use (other than use for its material content or as a source of commonly used components);
   (iii) is not required for the reutilization or redevelopment of the installation (as jointly determined by the Secretary and the redevelopment authority);
   (iv) is stored at the installation for purposes of distribution (including spare parts or stock items); or
   (v)(I) meets known requirements of an authorized program of another Federal department or agency for which expenditures for similar property would be necessary, and (II) is the subject of a written request by the head of the department or agency.

(F) Notwithstanding subparagraphs (C)(i) and (D), the Secretary may carry out any activity referred to in subparagraph (C)(ii) or (D) if the Secretary determines that the carrying out of such activity is in the national security interest of the United States.

(4)(A) The Secretary may transfer real property and personal property located at a military installation to be closed or realigned under this part to the redevelopment authority with respect to the installation for purposes of job generation on the installation.
(B) With respect to military installations for which the date of approval of closure or realignment is after January 1, 2005, the Secretary shall seek to obtain consideration in connection with any transfer under this paragraph of property located at the installation in an amount equal to the fair market value of the property, as determined by the Secretary. The
transfer of property of a military installation under subparagraph (A) may be without consideration if the redevelopment authority with respect to the installation—

(i) agrees that the proceeds from any sale or lease of the property (or any portion thereof) received by the redevelopment authority during at least the first seven years after the date of the initial transfer of property under subparagraph (A) shall be used to support the economic redevelopment of, or related to, the installation; and

(ii) executes the agreement for transfer of the property and accepts control of the property within a reasonable time after the date of the property disposal record of decision or finding of no significant impact under the National Environmental Policy Act of 1969 (42 U.S.C. 4321 et seq.).

(C) For purposes of subparagraph (B), the use of proceeds from a sale or lease described in such subparagraph to pay for, or offset the costs of, public investment on or related to the installation for any of the following purposes shall be considered a use to support the economic redevelopment of, or related to, the installation:

(i) Road construction.

(ii) Transportation management facilities.

(iii) Storm and sanitary sewer construction.

(iv) Police and fire protection facilities and other public facilities.

(v) Utility construction.

(vi) Building rehabilitation.

(vii) Historic property preservation.

(viii) Pollution prevention equipment or facilities.

(ix) Demolition.

(x) Disposal of hazardous materials generated by demolition.

(xi) Landscaping, grading, and other site or public improvements.

(xii) Planning for or the marketing of the development and reuse of the installation.

(D) The Secretary may recoup from a redevelopment authority such portion of the proceeds from a sale or lease described in subparagraph (B) as the Secretary determines appropriate if the redevelopment authority does not use the proceeds to support economic redevelopment of, or related to, the installation for the period specified in subparagraph (B).

(E)(i) The Secretary may transfer real property at an installation approved for closure or realignment under this part (including property at an installation approved for realignment which will be retained by the Department of Defense or another Federal agency after realignment) to the redevelopment authority for the installation if the redevelopment authority agrees to lease, directly upon transfer, one or more portions of the property transferred under this subparagraph to the Secretary or to the head of another department or agency of the Federal Government. Subparagraph (B) shall apply to a transfer under this subparagraph.

(ii) A lease under clause (i) shall be for a term of not to exceed 50 years, but may provide for options for renewal or extension of the term by the department or agency concerned.

(iii) A lease under clause (i) may not require rental payments by the United States.

(iv) A lease under clause (i) shall include a provision specifying that if the department or agency concerned ceases requiring the use of the leased property before the expiration of the term of the lease, the remainder of the lease term may be satisfied by the same or another
department or agency of the Federal Government using the property for a use similar to the use under the lease. Exercise of the authority provided by this clause shall be made in consultation with the redevelopment authority concerned.

(v) Notwithstanding clause (iii), if a lease under clause (i) involves a substantial portion of the installation, the department or agency concerned may obtain facility services for the leased property and common area maintenance from the redevelopment authority or the redevelopment authority's assignee as a provision of the lease. The facility services and common area maintenance shall be provided at a rate no higher than the rate charged to non-Federal tenants of the transferred property. Facility services and common area maintenance covered by the lease shall not include—

(I) municipal services that a State or local government is required by law to provide to all landowners in its jurisdiction without direct charge; or

(II) firefighting or security-guard functions.

(F) The transfer of personal property under subparagraph (A) shall not be subject to the provisions of subchapters II and III of chapter 5 of title 40, United States Code, if the Secretary determines that the transfer of such property is necessary for the effective implementation of a redevelopment plan with respect to the installation at which such property is located.

(G) The provisions of section 120(h) of the Comprehensive Environmental Response, Compensation, and Liability Act of 1980 (42 U.S.C. 9620(h)) shall apply to any transfer of real property under this paragraph.

(H)(i) In the case of an agreement for the transfer of property of a military installation under this paragraph that was entered into before April 21, 1999, the Secretary may modify the agreement, and in so doing compromise, waive, adjust, release, or reduce any right, title, claim, lien, or demand of the United States, if—

(I) the Secretary determines that as a result of changed economic circumstances, a modification of the agreement is necessary;

(II) the terms of the modification do not require the return of any payments that have been made to the Secretary;

(III) the terms of the modification do not compromise, waive, adjust, release, or reduce any right, title, claim, lien, or demand of the United States with respect to in-kind consideration; and

(IV) the cash consideration to which the United States is entitled under the modified agreement, when combined with the cash consideration to be received by the United States for the disposal of other real property assets on the installation, are as sufficient as they were under the original agreement to fund the reserve account established under section 204(b)(7)(C) of the Defense Authorization Amendments and Base Closure and Realignment Act, with the depreciated value of the investment made with commissary store funds or nonappropriated funds in property disposed of pursuant to the agreement being modified, in accordance with section 2906(d).

(ii) When exercising the authority granted by clause (i), the Secretary may waive some or all future payments if, and to the extent that, the Secretary determines such waiver is necessary.

(iii) With the exception of the requirement that the transfer be without consideration, the requirements of subparagraphs (B), (C), and (D) shall be applicable to any agreement modified pursuant to clause (i).

(I) In the case of an agreement for the transfer of property of a military installation under this paragraph that was entered into during the period beginning on April 21, 1999, and ending...
on the date of enactment of the National Defense Authorization Act for Fiscal Year 2000, at the request of the redevelopment authority concerned, the Secretary shall modify the agreement to conform to all the requirements of subparagraphs (B), (C), and (D). Such a modification may include the compromise, waiver, adjustment, release, or reduction of any right, title, claim, lien, or demand of the United States under the agreement.

(J) The Secretary may require any additional terms and conditions in connection with a transfer under this paragraph as such Secretary considers appropriate to protect the interests of the United States.

(5)(A) Except as provided in subparagraphs (B) and (C), the Secretary shall take such actions as the Secretary determines necessary to ensure that final determinations under paragraph (1) regarding whether another department or agency of the Federal Government has identified a use for any portion of a military installation to be closed or realigned under this part, or will accept transfer of any portion of such installation, are made not later than 6 months after the date of approval of closure or realignment of that installation.

(B) The Secretary may, in consultation with the redevelopment authority with respect to an installation, postpone making the final determinations referred to in subparagraph (A) with respect to the installation for such period as the Secretary determines appropriate if the Secretary determines that such postponement is in the best interests of the communities affected by the closure or realignment of the installation.

(C)(i) Before acquiring non-Federal real property as the location for a new or replacement Federal facility of any type, the head of the Federal agency acquiring the property shall consult with the Secretary regarding the feasibility and cost advantages of using Federal property or facilities at a military installation closed or realigned or to be closed or realigned under this part as the location for the new or replacement facility. In considering the availability and suitability of a specific military installation, the Secretary and the head of the Federal agency involved shall obtain the concurrence of the redevelopment authority with respect to the installation and comply with the redevelopment plan for the installation.

(ii) Not later than 30 days after acquiring non-Federal real property as the location for a new or replacement Federal facility, the head of the Federal agency acquiring the property shall submit to Congress a report containing the results of the consultation under clause (i) and the reasons why military installations referred to in such clause that are located within the area to be served by the new or replacement Federal facility or within a 200-mile radius of the new or replacement facility, whichever area is greater, were considered to be unsuitable or unavailable for the site of the new or replacement facility.

(iii) This subparagraph shall apply during the period beginning on the date of the enactment of the National Defense Authorization Act for Fiscal Year 1998 and ending on July 31, 2001.

(6)(A) Except as provided in this paragraph, nothing in this section shall limit or otherwise affect the application of the provisions of the Stewart B. McKinney Homeless Assistance Act (42 U.S.C. 11301 et seq.) to military installations closed under this part. For procedures relating to the use to assist the homeless of buildings and property at installations closed under this part after the date of the enactment of this sentence, see paragraph (7).

(B)(i) Not later than the date on which the Secretary of Defense completes the determination under paragraph (5) of the transferability of any portion of an installation to be closed under this part, the Secretary shall—
(I) complete any determinations or surveys necessary to determine whether any building or property referred to in clause (ii) is excess property, surplus property, or unutilized or underutilized property for the purpose of the information referred to in section 501(a) of such Act (42 U.S.C. 11411(a)); and

(II) submit to the Secretary of Housing and Urban Development information on any building or property that is so determined.

(ii) The buildings and property referred to in clause (i) are any buildings or property located at an installation referred to in that clause for which no use is identified, or of which no Federal department or agency will accept transfer, pursuant to the determination of transferability referred to in that clause.

(C) Not later than 60 days after the date on which the Secretary of Defense submits information to the Secretary of Housing and Urban Development under subparagraph (B)(ii), the Secretary of Housing and Urban Development shall--

(i) identify the buildings and property described in such information that are suitable for use to assist the homeless;

(ii) notify the Secretary of Defense of the buildings and property that are so identified;

(iii) publish in the Federal Register a list of the buildings and property that are so identified, including with respect to each building or property the information referred to in section 501(c)(1)(B) of such Act; and

(iv) make available with respect to each building and property the information referred to in section 501(c)(1)(C) of such Act in accordance with such section 501(c)(1)(C).

(D) Any buildings and property included in a list published under subparagraph (C)(iii) shall be treated as property available for application for use to assist the homeless under section 501(d) of such Act.

(E) The Secretary of Defense shall make available in accordance with section 501(f) of such Act any buildings or property referred to in subparagraph (D) for which--

(i) a written notice of an intent to use such buildings or property to assist the homeless is received by the Secretary of Health and Human Services in accordance with section 501(d)(2) of such Act;

(ii) an application for use of such buildings or property for such purpose is submitted to the Secretary of Health and Human Services in accordance with section 501(e)(2) of such Act; and

(iii) the Secretary of Health and Human Services—

(I) completes all actions on the application in accordance with section 501(e)(3) of such Act; and

(II) approves the application under section 501(e) of such Act.

(F)(i) Subject to clause (ii), a redevelopment authority may express in writing an interest in using buildings and property referred to subparagraph (D), and buildings and property referred to in subparagraph (B)(ii) which have not been identified as suitable for use to assist the homeless under subparagraph (C), or use such buildings and property, in accordance with the redevelopment plan with respect to the installation at which such buildings and property are located as follows:

(I) If no written notice of an intent to use such buildings or property to assist the homeless is received by the Secretary of Health and Human Services in accordance with
section 501(d)(2) of such Act during the 60-day period beginning on the date of the publication of the buildings and property under subparagraph (C)(iii).

(II) In the case of buildings and property for which such notice is so received, if no completed application for use of the buildings or property for such purpose is received by the Secretary of Health and Human Services in accordance with section 501(e)(2) of such Act during the 90-day period beginning on the date of the receipt of such notice.

(III) In the case of buildings and property for which such application is so received, if the Secretary of Health and Human Services rejects the application under section 501(e) of such Act.

(ii) Buildings and property shall be available only for the purpose of permitting a redevelopment authority to express in writing an interest in the use of such buildings and property, or to use such buildings and property, under clause (i) as follows:

(I) In the case of buildings and property referred to in clause (i)(I), during the one-year period beginning on the first day after the 60-day period referred to in that clause.

(II) In the case of buildings and property referred to in clause (i)(II), during the one-year period beginning on the first day after the 90-day period referred to in that clause.

(III) In the case of buildings and property referred to in clause (i)(III), during the one-year period beginning on the date of the rejection of the application referred to in that clause.

(iii) A redevelopment authority shall express an interest in the use of buildings and property under this subparagraph by notifying the Secretary of Defense, in writing, of such an interest.

(G)(i) Buildings and property available for a redevelopment authority under subparagraph (F) shall not be available for use to assist the homeless under section 501 of such Act while so available for a redevelopment authority.

(ii) If a redevelopment authority does not express an interest in the use of buildings or property, or commence the use of buildings or property, under subparagraph (F) within the applicable time periods specified in clause (ii) of such subparagraph, such buildings or property shall be treated as property available for use to assist the homeless under section 501(a) of such Act.

(7)(A) The disposal of buildings and property located at installations approved for closure or realignment under this part after October 25, 1994, shall be carried out in accordance with this paragraph rather than paragraph (6).

(B)(i) Not later than the date on which the Secretary of Defense completes the final determinations referred to in paragraph (5) relating to the use or transferability of any portion of an installation covered by this paragraph rather than paragraph (6), the Secretary shall--

(I) identify the buildings and property at the installation for which the Department of Defense has a use, for which another department or agency of the Federal Government has identified a use, or of which another department or agency will accept a transfer;

(II) take such actions as are necessary to identify any building or property at the installation not identified under subclause (I) that is excess property or surplus property;

(III) submit to the Secretary of Housing and Urban Development and to the redevelopment authority for the installation (or the chief executive officer of the State in
which the installation is located if there is no redevelopment authority for the installation at the completion of the determination described in the stem of this sentence) information on any building or property that is identified under subclause (II); and

(IV) publish in the Federal Register and in a newspaper of general circulation in the communities in the vicinity of the installation information on the buildings and property identified under subclause (II).

(ii) Upon the recognition of a redevelopment authority for an installation covered by this paragraph, the Secretary of Defense shall publish in the Federal Register and in a newspaper of general circulation in the communities in the vicinity of the installation information on the redevelopment authority.

(C)(i) State and local governments, representatives of the homeless, and other interested parties located in the communities in the vicinity of an installation covered by this paragraph shall submit to the redevelopment authority for the installation a notice of the interest, if any, of such governments, representatives, and parties in the buildings or property, or any portion thereof, at the installation that are identified under subparagraph (B)(i)(II). A notice of interest under this clause shall describe the need of the government, representative, or party concerned for the buildings or property covered by the notice.

(ii) The redevelopment authority for an installation shall assist the governments, representatives, and parties referred to in clause (i) in evaluating buildings and property at the installation for purposes of this subparagraph.

(iii) In providing assistance under clause (ii), a redevelopment authority shall—

(I) consult with representatives of the homeless in the communities in the vicinity of the installation concerned; and

(II) undertake outreach efforts to provide information on the buildings and property to representatives of the homeless, and to other persons or entities interested in assisting the homeless, in such communities.

(iv) It is the sense of Congress that redevelopment authorities should begin to conduct outreach efforts under clause (iii)(II) with respect to an installation as soon as is practicable after the date of approval of closure or realignment of the installation.

(D)(i) State and local governments, representatives of the homeless, and other interested parties shall submit a notice of interest to a redevelopment authority under subparagraph (C) not later than the date specified for such notice by the redevelopment authority.

(ii) The date specified under clause (i) shall be—

(I) in the case of an installation for which a redevelopment authority has been recognized as of the date of the completion of the determinations referred to in paragraph (5), not earlier than 3 months and not later than 6 months after the date of publication of such determination in a newspaper of general circulation in the communities in the vicinity of the installation under subparagraph (B)(i)(IV); and

(II) in the case of an installation for which a redevelopment authority is not recognized as of such date, not earlier than 3 months and not later than 6 months after the date of the recognition of a redevelopment authority for the installation.

(iii) Upon specifying a date for an installation under this subparagraph, the redevelopment authority for the installation shall--

(I) publish the date specified in a newspaper of general circulation in the communities in the vicinity of the installation concerned; and

(II) notify the Secretary of Defense of the date.
(E)(i) In submitting to a redevelopment authority under subparagraph (C) a notice of interest in the use of buildings or property at an installation to assist the homeless, a representative of the homeless shall submit the following:

(I) A description of the homeless assistance program that the representative proposes to carry out at the installation.

(II) An assessment of the need for the program.

(III) A description of the extent to which the program is or will be coordinated with other homeless assistance programs in the communities in the vicinity of the installation.

(IV) A description of the buildings and property at the installation that are necessary in order to carry out the program.

(V) A description of the financial plan, the organization, and the organizational capacity of the representative to carry out the program.

(VI) An assessment of the time required in order to commence carrying out the program.

(ii) A redevelopment authority may not release to the public any information submitted to the redevelopment authority under clause (i)(V) without the consent of the representative of the homeless concerned unless such release is authorized under Federal law and under the law of the State and communities in which the installation concerned is located.

(F)(i) The redevelopment authority for each installation covered by this paragraph shall prepare a redevelopment plan for the installation. The redevelopment authority shall, in preparing the plan, consider the interests in the use to assist the homeless of the buildings and property at the installation that are expressed in the notices submitted to the redevelopment authority under subparagraph (C).

(ii)(I) In connection with a redevelopment plan for an installation, a redevelopment authority and representatives of the homeless shall prepare legally binding agreements that provide for the use to assist the homeless of buildings and property, resources, and assistance on or off the installation. The implementation of such agreements shall be contingent upon the decision regarding the disposal of the buildings and property covered by the agreements by the Secretary of Defense under subparagraph (K) or (L).

(ii) Agreements under this clause shall provide for the reversion to the redevelopment authority concerned, or to such other entity or entities as the agreements shall provide, of buildings and property that are made available under this paragraph for use to assist the homeless in the event that such buildings and property cease being used for that purpose.

(iii) A redevelopment authority shall provide opportunity for public comment on a redevelopment plan before submission of the plan to the Secretary of Defense and the Secretary of Housing and Urban Development under subparagraph (G).

(iv) A redevelopment authority shall complete preparation of a redevelopment plan for an installation and submit the plan under subparagraph (G) not later than 9 months after the date specified by the redevelopment authority for the installation under subparagraph (D).

(G)(i) Upon completion of a redevelopment plan under subparagraph (F), a redevelopment authority shall submit an application containing the plan to the Secretary of Defense and to the Secretary of Housing and Urban Development.

(ii) A redevelopment authority shall include in an application under clause (i) the following:
(I) A copy of the redevelopment plan, including a summary of any public comments on the plan received by the redevelopment authority under subparagraph (F)(iii).

(II) A copy of each notice of interest of use of buildings and property to assist the homeless that was submitted to the redevelopment authority under subparagraph (C), together with a description of the manner, if any, in which the plan addresses the interest expressed in each such notice and, if the plan does not address such an interest, an explanation why the plan does not address the interest.

(III) A summary of the outreach undertaken by the redevelopment authority under subparagraph (C)(iii)(II) in preparing the plan.

(IV) A statement identifying the representatives of the homeless and the homeless assistance planning boards, if any, with which the redevelopment authority consulted in preparing the plan, and the results of such consultations.

(V) An assessment of the manner in which the redevelopment plan balances the expressed needs of the homeless and the need of the communities in the vicinity of the installation for economic redevelopment and other development.

(VI) Copies of the agreements that the redevelopment authority proposes to enter into under subparagraph (F)(ii).

(H)(i) Not later than 60 days after receiving a redevelopment plan under subparagraph (G), the Secretary of Housing and Urban Development shall complete a review of the plan. The purpose of the review is to determine whether the plan, with respect to the expressed interest and requests of representatives of the homeless--

(I) takes into consideration the size and nature of the homeless population in the communities in the vicinity of the installation, the availability of existing services in such communities to meet the needs of the homeless in such communities, and the suitability of the buildings and property covered by the plan for the use and needs of the homeless in such communities;

(II) takes into consideration any economic impact of the homeless assistance under the plan on the communities in the vicinity of the installation;

(III) balances in an appropriate manner the needs of the communities in the vicinity of the installation for economic redevelopment and other development with the needs of the homeless in such communities;

(IV) was developed in consultation with representatives of the homeless and the homeless assistance planning boards, if any, in the communities in the vicinity of the installation; and

(V) specifies the manner in which buildings and property, resources, and assistance on or off the installation will be made available for homeless assistance purposes.

(ii) It is the sense of Congress that the Secretary of Housing and Urban Development shall, in completing the review of a plan under this subparagraph, take into consideration and be receptive to the predominant views on the plan of the communities in the vicinity of the installation covered by the plan.

(iii) The Secretary of Housing and Urban Development may engage in negotiations and consultations with a redevelopment authority before or during the course of a review under
clause (i) with a view toward resolving any preliminary determination of the Secretary that a redevelopment plan does not meet a requirement set forth in that clause. The redevelopment authority may modify the redevelopment plan as a result of such negotiations and consultations.

(iv) Upon completion of a review of a redevelopment plan under clause (i), the Secretary of Housing and Urban Development shall notify the Secretary of Defense and the redevelopment authority concerned of the determination of the Secretary of Housing and Urban Development under that clause.

(v) If the Secretary of Housing and Urban Development determines as a result of such a review that a redevelopment plan does not meet the requirements set forth in clause (i), a notice under clause (iv) shall include--

(I) an explanation of that determination; and
(II) a statement of the actions that the redevelopment authority must undertake in order to address that determination.

(I)(i) Upon receipt of a notice under subparagraph (H)(iv) of a determination that a redevelopment plan does not meet a requirement set forth in subparagraph (H)(i), a redevelopment authority shall have the opportunity to--

(I) revise the plan in order to address the determination; and
(II) submit the revised plan to the Secretary of Defense and the Secretary of Housing and Urban Development.

(ii) A redevelopment authority shall submit a revised plan under this subparagraph to such Secretaries, if at all, not later than 90 days after the date on which the redevelopment authority receives the notice referred to in clause (i).

(J)(i) Not later than 30 days after receiving a revised redevelopment plan under subparagraph (I), the Secretary of Housing and Urban Development shall review the revised plan and determine if the plan meets the requirements set forth in subparagraph (H)(i).

(ii) The Secretary of Housing and Urban Development shall notify the Secretary of Defense and the redevelopment authority concerned of the determination of the Secretary of Housing and Urban Development under this subparagraph.

(K)(i) Upon receipt of a notice under subparagraph (H)(iv) or (J)(ii) of the determination of the Secretary of Housing and Urban Development that a redevelopment plan for an installation meets the requirements set forth in subparagraph (H)(i), the Secretary of Defense shall dispose of the buildings and property at the installation.

(ii) For purposes of carrying out an environmental assessment of the closure or realignment of an installation, the Secretary of Defense shall treat the redevelopment plan for the installation (including the aspects of the plan providing for disposal to State or local governments, representatives of the homeless, and other interested parties) as part of the proposed Federal action for the installation.

(iii) The Secretary of Defense shall dispose of buildings and property under clause (i) in accordance with the record of decision or other decision document prepared by the Secretary in accordance with the National Environmental Policy Act of 1969 (42 U.S.C. 4321 et seq.). In preparing the record of decision or other decision document, the Secretary shall give substantial deference to the redevelopment plan concerned.

(iv) The disposal under clause (i) of buildings and property to assist the homeless shall be without consideration.

(v) In the case of a request for a conveyance under clause (i) of buildings and property for public benefit under section 550 of title 40, United States Code, or sections 47151 through
47153 of title 49, United States Code, the sponsoring Federal agency shall use the eligibility criteria set forth in such section or such subchapter (as the case may be) to determine the eligibility of the applicant and use proposed in the request for the public benefit conveyance. The determination of such eligibility should be made before submission of the redevelopment plan concerned under subparagraph (G).

(L)(i) If the Secretary of Housing and Urban Development determines under subparagraph (J) that a revised redevelopment plan for an installation does not meet the requirements set forth in subparagraph (H)(i), or if no revised plan is so submitted, that Secretary shall--

(I) review the original redevelopment plan submitted to that Secretary under subparagraph (G), including the notice or notices of representatives of the homeless referred to in clause (ii)(II) of that subparagraph;

(II) consult with the representatives referred to in subclause (I), if any, for purposes of evaluating the continuing interest of such representatives in the use of buildings or property at the installation to assist the homeless;

(III) request that each such representative submit to that Secretary the items described in clause (ii); and

(IV) based on the actions of that Secretary under subclauses (I) and (II), and on any information obtained by that Secretary as a result of such actions, indicate to the Secretary of Defense the buildings and property at the installation that meet the requirements set forth in subparagraph (H)(i).

(ii) The Secretary of Housing and Urban Development may request under clause (i)(III) that a representative of the homeless submit to that Secretary the following:

(I) A description of the program of such representative to assist the homeless.

(II) A description of the manner in which the buildings and property that the representative proposes to use for such purpose will assist the homeless.

(III) Such information as that Secretary requires in order to determine the financial capacity of the representative to carry out the program and to ensure that the program will be carried out in compliance with Federal environmental law and Federal law against discrimination.

(IV) A certification that police services, fire protection services, and water and sewer services available in the communities in the vicinity of the installation concerned are adequate for the program.

(iii) Not later than 90 days after the date of the receipt of a revised plan for an installation under subparagraph (J), the Secretary of Housing and Urban Development shall--

(I) notify the Secretary of Defense and the redevelopment authority concerned of the buildings and property at an installation under clause (i)(IV) that the Secretary of Housing and Urban Development determines are suitable for use to assist the homeless; and

(II) notify the Secretary of Defense of the extent to which the revised plan meets the criteria set forth in subparagraph (H)(i).

(iv)(I) Upon notice from the Secretary of Housing and Urban Development with respect to an installation under clause (iii), the Secretary of Defense shall dispose of buildings and property at the installation in consultation with the Secretary of Housing and Urban Development and the redevelopment authority concerned.
(II) For purposes of carrying out an environmental assessment of the closure or realignment of an installation, the Secretary of Defense shall treat the redevelopment plan submitted by the redevelopment authority for the installation (including the aspects of the plan providing for disposal to State or local governments, representatives of the homeless, and other interested parties) as part of the proposed Federal action for the installation. The Secretary of Defense shall incorporate the notification of the Secretary of Housing and Urban Development under clause (iii)(I) as part of the proposed Federal action for the installation only to the extent, if any, that the Secretary of Defense considers such incorporation to be appropriate and consistent with the best and highest use of the installation as a whole, taking into consideration the redevelopment plan submitted by the redevelopment authority.

(III) The Secretary of Defense shall dispose of buildings and property under subclause (I) in accordance with the record of decision or other decision document prepared by the Secretary in accordance with the National Environmental Policy Act of 1969 (42 U.S.C. 4321 et seq.). In preparing the record of decision or other decision document, the Secretary shall give deference to the redevelopment plan submitted by the redevelopment authority for the installation.

(IV) The disposal under subclause (I) of buildings and property to assist the homeless shall be without consideration.

(V) In the case of a request for a conveyance under subclause (I) of buildings and property for public benefit under section 550 of title 40, United States Code, or sections 47151 through 47153 of title 49, United States Code, the sponsoring Federal agency shall use the eligibility criteria set forth in such section or such subchapter (as the case may be) to determine the eligibility of the applicant and use proposed in the request for the public benefit conveyance. The determination of such eligibility should be made before submission of the redevelopment plan concerned under subparagraph (G).

(M)(i) In the event of the disposal of buildings and property of an installation pursuant to subparagraph (K) or (L), the redevelopment authority for the installation shall be responsible for the implementation of and compliance with agreements under the redevelopment plan described in that subparagraph for the installation.

(ii) If a building or property reverts to a redevelopment authority under such an agreement, the redevelopment authority shall take appropriate actions to secure, to the maximum extent practicable, the utilization of the building or property by other homeless representatives to assist the homeless. A redevelopment authority may not be required to utilize the building or property to assist the homeless.

(N) The Secretary of Defense may postpone or extend any deadline provided for under this paragraph in the case of an installation covered by this paragraph for such period as the Secretary considers appropriate if the Secretary determines that such postponement is in the interests of the communities affected by the closure or realignment of the installation. The Secretary shall make such determinations in consultation with the redevelopment authority concerned and, in the case of deadlines provided for under this paragraph with respect to the Secretary of Housing and Urban Development, in consultation with the Secretary of Housing and Urban Development.

(O) For purposes of this paragraph, the term "communities in the vicinity of the installation", in the case of an installation, means the communities that constitute the political jurisdictions (other than the State in which the installation is located) that comprise the redevelopment authority for the installation.
(P) For purposes of this paragraph, the term "other interested parties", in the case of an installation, includes any parties eligible for the conveyance of property of the installation under section 550 of title 40, United States Code, or sections 47151 through 47153 of title 49, United States Code, whether or not the parties assist the homeless.

(8)(A) Subject to subparagraph (C), the Secretary may enter into agreements (including contracts, cooperative agreements, or other arrangements for reimbursement) with local governments for the provision of police or security services, fire protection services, airfield operation services, or other community services by such governments at military installations to be closed under this part, or at facilities not yet transferred or otherwise disposed of in the case of installations closed under this part, if the Secretary determines that the provision of such services under such agreements is in the best interests of the Department of Defense.

(B) The Secretary may exercise the authority provided under this paragraph without regard to the provisions of chapter 146 of title 10, United States Code.

(C) The Secretary may not exercise the authority under subparagraph (A) with respect to an installation earlier than 180 days before the date on which the installation is to be closed.

(D) The Secretary shall include in a contract for services entered into with a local government under this paragraph a clause that requires the use of professionals to furnish the services to the extent that professionals are available in the area under the jurisdiction of such government.

(c) Applicability of National Environmental Policy Act of 1969.--(1) The provisions of the National Environmental Policy Act of 1969 (42 U.S.C. 4321 et seq.) shall not apply to the actions of the President, the Commission, and, except as provided in paragraph (2), the Department of Defense in carrying out this part.

(2)(A) The provisions of the National Environmental Policy Act of 1969 shall apply to actions of the Department of Defense under this part (i) during the process of property disposal, and (ii) during the process of relocating functions from a military installation being closed or realigned to another military installation after the receiving installation has been selected but before the functions are relocated.

(B) In applying the provisions of the National Environmental Policy Act of 1969 to the processes referred to in subparagraph (A), the Secretary of Defense and the Secretary of the military departments concerned shall not have to consider--

(i) the need for closing or realigning the military installation which has been recommended for closure or realignment by the Commission;

(ii) the need for transferring functions to any military installation which has been selected as the receiving installation; or

(iii) military installations alternative to those recommended or selected.

(3) A civil action for judicial review, with respect to any requirement of the National Environmental Policy Act of 1969 to the extent such Act is applicable under paragraph (2), of any act or failure to act by the Department of Defense during the closing, realigning, or relocating of functions referred to in clauses (i) and (ii) of paragraph (2)(A), may not be brought more than 60 days after the date of such act or failure to act.

(d) Waiver.--The Secretary of Defense may close or realign military installations under this part without regard to--
any provision of law restricting the use of funds for closing or realigning military installations included in any appropriations or authorization Act; and
(2) sections 2662 and 2687 of title 10, United States Code.

(e) TRANSFER AUTHORITY IN CONNECTION WITH PAYMENT OF ENVIRONMENTAL REMEDIATION COSTS.--(1)(A) Subject to paragraph (2) of this subsection and section 120(h) of the Comprehensive Environmental Response, Compensation, and Liability Act of 1980 (42 U.S.C. 9620(h)), the Secretary may enter into an agreement to transfer by deed real property or facilities referred to in subparagraph (B) with any person who agrees to perform all environmental restoration, waste management, and environmental compliance activities that are required for the property or facilities under Federal and State laws, administrative decisions, agreements (including schedules and milestones), and concurrences.

(B) The real property and facilities referred to in subparagraph (A) are the real property and facilities located at an installation closed or to be closed, or realigned or to be realigned, under this part that are available exclusively for the use, or expression of an interest in a use, of a redevelopment authority under subsection (b)(6)(F) during the period provided for that use, or expression of interest in use, under that subsection. The real property and facilities referred to in subparagraph (A) are also the real property and facilities located at an installation approved for closure or realignment under this part after 2001 that are available for purposes other than to assist the homeless.

(C) The Secretary may require any additional terms and conditions in connection with an agreement authorized by subparagraph (A) as the Secretary considers appropriate to protect the interests of the United States.

(2) A transfer of real property or facilities may be made under paragraph (1) only if the Secretary certifies to Congress that--

(A) the costs of all environmental restoration, waste management, and environmental compliance activities otherwise to be paid by the Secretary with respect to the property or facilities are equal to or greater than the fair market value of the property or facilities to be transferred, as determined by the Secretary; or

(B) if such costs are lower than the fair market value of the property or facilities, the recipient of the property or facilities agrees to pay the difference between the fair market value and such costs.

(3) In the case of property or facilities covered by a certification under paragraph (2)(A), the Secretary may pay the recipient of such property or facilities an amount equal to the lesser of—

(A) the amount by which the costs incurred by the recipient of such property or facilities for all environmental restoration, waste, management, and environmental compliance activities with respect to such property or facilities exceed the fair market value of such property or facilities as specified in such certification; or

(B) the amount by which the costs (as determined by the Secretary) that would otherwise have been incurred by the Secretary for such restoration, management, and activities with respect to such property or facilities exceed the fair market value of such property or facilities as so specified

(4) As part of an agreement under paragraph (1), the Secretary shall disclose to the person to whom the property or facilities will be transferred any information of the Secretary regarding the environmental restoration, waste management, and environmental compliance
activities described in paragraph (1) that relate to the property or facilities. The Secretary shall provide such information before entering into the agreement.

(5) Nothing in this subsection shall be construed to modify, alter, or amend the Comprehensive Environmental Response, Compensation, and Liability Act of 1980 (42 U.S.C. 9601 et seq.) or the Solid Waste Disposal Act (42 U.S.C. 6901 et seq.).

(6) Section 330 of the National Defense Authorization Act for Fiscal Year 1993 (Public Law 102-484; 10 U.S.C. 2687 note) shall not apply to any transfer under this subsection to persons or entities described in subsection (a)(2) of such section 330, except in the case of releases or threatened releases not disclosed pursuant to paragraph (4).

SEC. 2906. DEPARTMENT OF DEFENSE BASE CLOSURE ACCOUNT 1990

(a) IN GENERAL.--(1) There is hereby established on the books of the Treasury an account to be known as the "Department of Defense Base Closure Account 1990" which shall be administered by the Secretary as a single account.

(2) There shall be deposited into the Account--
   (A) funds authorized for and appropriated to the Account;
   (B) any funds that the Secretary may, subject to approval in an appropriation Act, transfer to the Account from funds appropriated to the Department of Defense for any purpose, except that such funds may be transferred only after the date on which the Secretary transmits written notice of, and justification for, such transfer to the congressional defense committees;
   (C) except as provided in subsection (d), proceeds received from the lease, transfer, or disposal of any property at a military installation closed or realigned under this part the date of approval of closure or realignment of which is before January 1, 2005; and
   (D) proceeds received after September 30, 1995, from the lease, transfer, or disposal of any property at a military installation closed or realigned under title II of the Defense Authorization Amendments and Base Closure and Realignment Act (Public Law 100-526; 10 U.S.C. 2687 note).

(3) The Account shall be closed at the time and in the manner provided for appropriation accounts under section 1555 of title 31, United States Code. Unobligated funds which remain in the Account upon closure shall be held by the Secretary of the Treasury until transferred by law after the congressional defense committees receive the final report transmitted under subsection (c)(2).

(b) USE OF FUNDS.--(1) The Secretary may use the funds in the Account only for the purposes described in section 2905 with respect to military installations the date of approval of closure or realignment of which is before January 1, 2005, or, after September 30, 1995, for environmental restoration and property management and disposal at installations closed or realigned under title II of the Defense Authorization Amendments and Base Closure and Realignment Act (Public Law 100-526; 10 U.S.C. 2687 note). After July 13, 2001, the Account shall be the sole source of Federal funds for environmental restoration, property management, and other caretaker costs associated with any real property at military installations closed or realigned under this part or such title II.
(2) When a decision is made to use funds in the Account to carry out a construction project under section 2905(a) and the cost of the project will exceed the maximum amount authorized by law for a minor military construction project, the Secretary shall notify in writing the congressional defense committees of the nature of, and justification for, the project and the amount of expenditures for such project. Any such construction project may be carried out without regard to section 2802(a) of title 10, United States Code.

(c) REPORTS.--(1)(A) No later than 60 days after the end of each fiscal year in which the Secretary carries out activities under this part, the Secretary shall transmit a report to the congressional defense committees of the amount and nature of the deposits into, and the expenditures from, the Account during such fiscal year and of the amount and nature of other expenditures made pursuant to section 2905(a) during such fiscal year.

(B) The report for a fiscal year shall include the following:
(i) The obligations and expenditures from the Account during the fiscal year, identified by subaccount, for each military department and Defense Agency.
(ii) The fiscal year in which appropriations for such expenditures were made and the fiscal year in which funds were obligated for such expenditures.
(iii) Each military construction project for which such obligations and expenditures were made, identified by installation and project title.
(iv) A description and explanation of the extent, if any, to which expenditures for military construction projects for the fiscal year differed from proposals for projects and funding levels that were included in the justification transmitted to Congress under section 2907(1), or otherwise, for the funding proposals for the Account for such fiscal year, including an explanation of--
(I) any failure to carry out military construction projects that were so proposed; and
(II) any expenditures for military construction projects that were not so proposed.

(2) No later than 60 days after the termination of the authority of the Secretary to carry out a closure or realignment under this part with respect to military installations the date of approval of closure or realignment of which is before January 1, 2005, and no later than 60 days after the closure of the Account under subsection (a)(3), the Secretary shall transmit to the congressional defense committees a report containing an accounting of--
(A) all the funds deposited into and expended from the Account or otherwise expended under this part with respect to such installations; and
(B) any amount remaining in the Account.

(d) DISPOSAL OR TRANSFER OF COMMISSARY STORES AND PROPERTY PURCHASED WITH NONAPPROPRIATED FUNDS.--(1) If any real property or facility acquired, constructed, or improved (in whole or in part) with commissary store funds or nonappropriated funds is transferred or disposed of in connection with the closure or realignment of a military installation under this part the date of approval of closure or realignment of which is before January 1, 2005, a portion of the proceeds of the transfer or other disposal of property on that installation shall be deposited in the reserve account established under section 204(b)(7)(C) of the Defense Authorization Amendments and Base Closure and Realignment Act (10 U.S.C. 2687 note).
(2) The amount so deposited shall be equal to the depreciated value of the investment made with such funds in the acquisition, construction, or improvement of that particular real property or facility. The depreciated value of the investment shall be computed in accordance with regulations prescribed by the Secretary of Defense.

(3) The Secretary may use amounts in the account (in such an aggregate amount as is provided in advance in appropriation Acts) for the purpose of acquiring, constructing, and improving--

(A) commissary stores; and
(B) real property and facilities for nonappropriated fund instrumentalities.

(4) As used in this subsection:

(A) The term "commissary store funds" means funds received from the adjustment of, or surcharge on, selling prices at commissary stores fixed under section 2685 of title 10, United States Code.

(B) The term "nonappropriated funds" means funds received from a nonappropriated fund instrumentality.

(C) The term "nonappropriated fund instrumentality" means an instrumentality of the United States under the jurisdiction of the Armed Forces (including the Army and Air Force Exchange Service, the Navy Resale and Services Support Office, and the Marine Corps exchanges) which is conducted for the comfort, pleasure, contentment, or physical or mental improvement of members of the Armed Forces.

(e) ACCOUNT EXCLUSIVE SOURCE OF FUNDS FOR ENVIRONMENTAL RESTORATION PROJECTS.—Except as provided in section 2906A(e) with respect to funds in the Department of Defense Base Closure Account 2005 under section 2906A and except for funds deposited into the Account under subsection (a), funds appropriated to the Department of Defense may not be used for purposes described in section 2905 (a)(1)(C). The prohibition in this subsection shall expire upon the closure of the Account under subsection (a)(3).


(a) IN GENERAL.—(1) If the Secretary makes the certifications required under section 2912(b), there shall be established on the books of the Treasury an account to be known as the "Department of Defense Base Closure Account 2005" (in this section referred to as the "Account"). The Account shall be administered by the Secretary as a single account.

(2) There shall be deposited into the Account—

(A) funds authorized for and appropriated to the Account;

(B) any funds that the Secretary may, subject to approval in an appropriation Act, transfer to the Account from funds appropriated to the Department of Defense for any purpose, except that such funds may be transferred only after the date on which the Secretary transmits written notice of, and justification for, such transfer to the congressional defense committees; and

(C) except as provided in subsection (d), proceeds received from the lease, transfer, or disposal of any property at a military installation that is closed or realigned under this part pursuant to a closure or realignment the date of approval of which is after January 1, 2005.
(3) The Account shall be closed at the time and in the manner provided for appropriation accounts under section 1555 of title 31, United States Code. Unobligated funds which remain in the Account upon closure shall be held by the Secretary of the Treasury until transferred by law after the congressional defense committees receive the final report transmitted under subsection (c)(2),

(b) USE OF FUNDS.—(1) The Secretary may use the funds in the Account only for the purposes described in section 2905 with respect to military installations the date of approval of closure or realignment of which is after January 1, 2005.

(2) When a decision is made to use funds in the Account to carry out a construction project under section 2905(a) and the cost of the project will exceed the maximum amount authorized by law for a minor military construction project, the Secretary shall notify in writing the congressional defense committees of the nature of, and justification for, the project and the amount of expenditures for such project. Any such construction project may be carried out without regard to section 2802(a) of title 10, United States Code.

(c) REPORTS.—(1)(A) No later than 60 days after the end of each fiscal year in which the Secretary carries out activities under this part using amounts in the Account, the Secretary shall transmit a report to the congressional defense committees of the amount and nature of the deposits into, and the expenditures from, the Account during such fiscal year and of the amount and nature of other expenditures made pursuant to section 2905(a) during such fiscal year.

(B) The report for a fiscal year shall include the following:

(i) The obligations and expenditures from the Account during the fiscal year, identified by subaccount, for each military department and Defense Agency.

(ii) The fiscal year in which appropriations for such expenditures were made and the fiscal year in which findings were obligated for such expenditures.

(iii) Each military construction project for which such obligations and expenditures were made, identified by installation and project title.

(iv) A description and explanation of the extent, if any, to which expenditures for military construction projects for the fiscal year differed from proposals for projects and funding levels that were included in the justification transmitted to Congress under section 2907(1), or otherwise, for the funding proposals for the Account for such fiscal year, including an explanation of—

(I) any failure to carry out military construction projects that were so proposed; and

(II) any expenditures for military construction projects that were not so proposed.

(2) No later than 60 days after the termination of the authority of the Secretary to carry out a closure or realignment under this part with respect to military installations the date of approval of closure or realignment of which is after January 1, 2005, and no later than 60 days after the closure of the Account under subsection (a)(3), the Secretary shall transmit to the congressional defense committees a report containing an accounting of—

(A) all the funds deposited into and expended from the Account or otherwise expended under this part with respect to such installations; and

(B) any amount remaining in the Account.
(d) DISPOSAL OR TRANSFER OF COMMISSARY STORES AND PROPERTY PURCHASED WITH NONAPPROPRIATED FUNDS.—(1) If any real property or facility acquired, constructed, or improved (in whole or in part) with commissary store funds or nonappropriated funds is transferred or disposed of in connection with the closure or realignment of a military installation under this part the date of approval of closure or realignment of which is after January 1, 2005, a portion of the proceeds of the transfer or other disposal of property on that installation shall be deposited in the reserve account established under section 204(b)(7)(C) of the Defense Authorization Amendments and Base Closure and Realignment Act (10 U.S.C. 2687 note).

(2) The amount so deposited shall be equal to the depreciated value of the investment made with such funds in the acquisition, construction, or improvement of that particular real property or facility. The depreciated value of the investment shall be computed in accordance with regulations prescribed by the Secretary.

(3) The Secretary may use amounts in the reserve account, without further appropriation, for the purpose of acquiring, constructing, and improving—

(A) commissary stores; and

(B) real property and facilities for nonappropriated fund instrumentalities.

(4) In this subsection, the terms commissary store funds", "nonappropriated funds", and "nonappropriated fund instrumentality" shall have the meaning given those terms in section 2906(d)(4).

(e) ACCOUNT EXCLUSIVE SOURCE OF FUNDS FOR ENVIRONMENTAL RESTORATION PROJECTS.—Except as provided in section 2906(e) with respect to funds in the Department of Defense Base Closure Account 1990 under section 2906 and except for funds deposited into the Account under subsection (a), funds appropriated to the Department of Defense may not be used for purposes described in section 2905(a)(1)(C). The prohibition in this subsection shall expire upon the closure of the Account under subsection (a)(3).

SEC. 2907. REPORTS

As part of the budget request for fiscal year 1993 and for each fiscal year thereafter for the Department of Defense, the Secretary shall transmit to the congressional defense committees of Congress--

(1) a schedule of the closure and realignment actions to be carried out under this part in the fiscal year for which the request is made and an estimate of the total expenditures required and cost savings to be achieved by each such closure and realignment and of the time period in which these savings are to be achieved in each case, together with the Secretary's assessment of the environmental effects of such actions; and

(2) a description of the military installations, including those under construction and those planned for construction, to which functions are to be transferred as a result of such closures and realignments, together with the Secretary's assessment of the environmental effects of such transfers.
SEC. 2908. CONGRESSIONAL CONSIDERATION OF COMMISSION REPORT

(a) TERMS OF THE RESOLUTION.--For purposes of section 2904(b), the term "joint resolution" means only a joint resolution which is introduced within the 10-day period beginning on the date on which the President transmits the report to the Congress under section 2903(e), and--

(1) which does not have a preamble;

(2) the matter after the resolving clause of which is as follows: "That Congress disapproves the recommendations of the Defense Base Closure and Realignment Commission as submitted by the President on            ", the blank space being filled in with the appropriate date; and

(3) the title of which is as follows: "Joint resolution disapproving the recommendations of the Defense Base Closure and Realignment Commission."

(b) REFERRAL.--A resolution described in subsection (a) that is introduced in the House of Representatives shall be referred to the Committee on Armed Services of the House of Representatives. A resolution described in subsection (a) introduced in the Senate shall be referred to the Committee on Armed Services of the Senate.

(c) DISCHARGE.--If the committee to which a resolution described in subsection (a) is referred has not reported such a resolution (or an identical resolution) by the end of the 20-day period beginning on the date on which the President transmits the report to the Congress under section 2903(e), such committee shall be, at the end of such period, discharged from further consideration of such resolution, and such resolution shall be placed on the appropriate calendar of the House involved.

(d) CONSIDERATION.--(1) On or after the third day after the date on which the committee to which such a resolution is referred has reported, or has been discharged (under subsection (c)) from further consideration of, such a resolution, it is in order (even though a previous motion to the same effect has been disagreed to) for any Member of the respective House to move to proceed to the consideration of the resolution. A member may make the motion only on the day after the calendar day on which the Member announces to the House concerned the Member's intention to make the motion, except that, in the case of the House of Representatives, the motion may be made without such prior announcement if the motion is made by direction of the committee to which the resolution was referred. The motion is highly privileged in the House of Representatives and is privileged in the Senate and is not debatable. The motion is not subject to amendment, or to a motion to postpone, or to a motion to proceed to the consideration of other business. A motion to reconsider the vote by which the motion is agreed to or disagreed to shall not be in order. If a motion to proceed to the consideration of the resolution is agreed to, the respective House shall immediately proceed to consideration of the joint resolution without intervening motion, order, or other business, and the resolution shall remain the unfinished business of the respective House until disposed of.

(2) Debate on the resolution, and on all debatable motions and appeals in connection therewith, shall be limited to not more than 2 hours, which shall be divided equally between those favoring and those opposing the resolution. An amendment to the resolution is not in order. A motion further to limit debate is in order and not debatable. A motion to postpone, or a motion
to proceed to the consideration of other business, or a motion to recommit the resolution is not in order. A motion to reconsider the vote by which the resolution is agreed to or disagreed to is not in order.

(3) Immediately following the conclusion of the debate on a resolution described in subsection (a) and a single quorum call at the conclusion of the debate if requested in accordance with the rules of the appropriate House, the vote on final passage of the resolution shall occur.

(4) Appeals from the decisions of the Chair relating to the application of the rules of the Senate or the House of Representatives, as the case may be, to the procedure relating to a resolution described in subsection (a) shall be decided without debate.

(e) CONSIDERATION BY OTHER HOUSE.--(1) If, before the passage by one House of a resolution of that House described in subsection (a), that House receives from the other House a resolution described in subsection (a), then the following procedures shall apply:

(A) The resolution of the other House shall not be referred to a committee and may not be considered in the House receiving it except in the case of final passage as provided in subparagraph (B)(ii).

(B) With respect to a resolution described in subsection (a) of the House receiving the resolution--

(i) the procedure in that House shall be the same as if no resolution had been received from the other House; but

(ii) the vote on final passage shall be on the resolution of the other House.

(2) Upon disposition of the resolution received from the other House, it shall no longer be in order to consider the resolution that originated in the receiving House.

(f) RULES OF THE SENATE AND HOUSE.--This section is enacted by Congress--

(1) as an exercise of the rulemaking power of the Senate and House of Representatives, respectively, and as such it is deemed a part of the rules of each House, respectively, but applicable only with respect to the procedure to be followed in that House in the case of a resolution described in subsection (a), and it supersedes other rules only to the extent that it is inconsistent with such rules; and

(2) with full recognition of the constitutional right of either House to change the rules (so far as relating to the procedure of that House) at any time, in the same manner, and to the same extent as in the case of any other rule of that House.

SEC. 2909. RESTRICTION ON OTHER BASE CLOSURE AUTHORITY

(a) IN GENERAL.--Except as provided in subsection (c), during the period beginning on November 5, 1990, and ending on April 15, 2006, this part shall be the exclusive authority for selecting for closure or realignment, or for carrying out any closure or realignment of, a military installation inside the United States.

(b) RESTRICTION.--Except as provided in subsection (c), none of the funds available to the Department of Defense may be used, other than under this part, during the period specified in subsection (a)

(1) to identify, through any transmittal to the Congress or through any other public announcement or notification, any military installation inside the United States as
an installation to be closed or realigned or as an installation under consideration for closure or realignment; or

(2) to carry out any closure or realignment of a military installation inside the United States.

(c) EXCEPTION.--Nothing in this part affects the authority of the Secretary to carry out

(1) closures and realignments under title II of Public Law 100-526; and

(2) closures and realignments to which section 2687 of title 10, United States Code, is not applicable, including closures and realignments carried out for reasons of national security or a military emergency referred to in subsection (c) of such section.

SEC. 2910. DEFINITIONS

As used in this part:

(1) The term "Account" means the Department of Defense Base Closure Account 1990 established by section 2906(a)(1).

(2) The term "congressional defense committees" means the Committee on Armed Services and the Committee on Appropriations of the Senate and the Committee on Armed Services and the Committee on Appropriations of the House of Representatives.

(3) The term "Commission" means the Commission established by section 2902.

(4) The term "military installation" means a base, camp, post, station, yard, center, homeport facility for any ship, or other activity under the jurisdiction of the Department of Defense, including any leased facility. Such term does not include any facility used primarily for civil works, rivers and harbors projects, flood control, or other projects not under the primary jurisdiction or control of the Department of Defense. [The preceding sentence shall take effect as of November 5, 1990, and shall apply as if it had been included in section 2910(4) of the Defense Base Closure and Realignment Act of 1990 on that date.]

(5) The term "realignment" includes any action which both reduces and relocates functions and civilian personnel positions but does not include a reduction in force resulting from workload adjustments, reduced personnel or funding levels, or skill imbalances.

(6) The term "Secretary" means the Secretary of Defense.

(7) The term "United States" means the 50 States, the District of Columbia, the Commonwealth of Puerto Rico, Guam, the Virgin Islands, American Samoa, and any other commonwealth, territory, or possession of the United States.

(8) The term "date of approval", with respect to a closure or realignment of an installation, means the date on which the authority of Congress to disapprove a recommendation of closure or realignment, as the case may be, of such installation under this part expires. [The date of approval of closure of any installation approved for closure before November 30, 1993 shall be deemed to be November 30, 1993.]

(9) The term "redevelopment authority", in the case of an installation to be closed or realigned under this part, means any entity (including an entity established by a State or local government) recognized by the Secretary of Defense as the entity responsible for developing the redevelopment plan with respect to the installation or for directing the implementation of such plan. [The above revision shall take effect as if included in the amendments made by section 2918 of Pub. L. 103-160.]
(10) The term "redevelopment plan" in the case of an installation to be closed or realigned under this part, means a plan that--
(A) is agreed to by the local redevelopment authority with respect to the installation; and
(B) provides for the reuse or redevelopment of the real property and personal property of the installation that is available for such reuse and redevelopment as a result of the closure or realignment of the installation.

(11) The term "representative of the homeless" has the meaning given such term in section 501(i)(4) of the Stewart B. McKinney Homeless Assistance Act (42 U.S.C. 11411(i)(4)).

SEC. 2911. CLARIFYING AMENDMENT

Section 2687(e)(1) of title 10, United States Code, is amended--

(1) by inserting "homeport facility for any ship," after "center,"; and
(2) by striking out "under the jurisdiction of the Secretary of a military department" and inserting in lieu thereof "under the jurisdiction of the Department of Defense, including any leased facility, ".

SEC. 2912. 2005 ROUND OF REALIGNMENTS AND CLOSURES OF MILITARY INSTALLATIONS.

(a) FORCE-STRUCTURE PLAN AND INFRASTRUCTURE INVENTORY.—
(1) PREPARATION AND SUBMISSION.—As part of the budget justification documents submitted to Congress in support of the budget for the Department of Defense for fiscal year 2005, the Secretary shall include the following:
(A) A force-structure plan for the Armed Forces based on an assessment by the Secretary of the probable threats to the national security during the 20-year period beginning with fiscal year 2005, the probable end-strength levels and major military force units (including land force divisions, carrier and other major combatant vessels, air wings, and other comparable units) needed to meet these threats, and the anticipated levels of funding that will be available for national defense purposes during such period.
(B) A comprehensive inventory of military installations world-wide for each military department, with specifications of the number and type of facilities in the active and reserve forces of each military department.
(2) RELATIONSHIP OF PLAN AND INVENTORY.— Using the force-structure plan and infrastructure inventory prepared under paragraph (1), the Secretary shall prepare (and include as part of the submission of such plan and inventory) the following:
(A) A description of the infrastructure necessary to support the force structure described in the force-structure plan.
(B) A discussion of categories of excess infrastructure and infrastructure capacity.
(C) An economic analysis of the effect of the closure or realignment of military installations to reduce excess infrastructure.
(3) **SPECIAL CONSIDERATIONS.**—In determining the level of necessary versus excess infrastructure under paragraph (2), the Secretary shall consider the following:

   (A) The anticipated continuing need for and availability of military installations outside the United States, taking into account current restrictions on the use of military installations outside the United States and the potential for future prohibitions or restrictions on the use of such military installations.

   (B) Any efficiencies that may be gained from joint tenancy by more than one branch of the Armed Forces at a military installation.

(4) **REVISION.**—The Secretary may revise the force-structure plan and infrastructure inventory; If the Secretary makes such a revision, the Secretary shall submit the revised plan or inventory to Congress not later than March 15, 2005. For purposes of selecting military installations for closure or realignment under this part in 2005, no revision of the force-structure plan or infrastructure inventory is authorized after that date.

(b) **CERTIFICATION OF NEED FOR FURTHER CLOSURES AND REALIGNMENTS.**—

   (1) **CERTIFICATION REQUIRED.**—On the basis of the force-structure plan and infrastructure inventory prepared under subsection (a) and the descriptions and economic analysis prepared under such subsection, the Secretary shall include as part of the submission of the plan and inventory—

       (A) a certification regarding whether the need exists for the closure or realignment of additional military installations; and

       (B) if such need exists, a certification that the additional round of closures and realignments would result in annual net savings for each of the military departments beginning not later than fiscal year 2011.

   (2) **EFFECT OF FAILURE TO CERTIFY.**—If the Secretary does not include the certifications referred to in paragraph (1), the process by which military installations may be selected for closure or realignment under this part in 2005 shall be terminated.

(c) **COMPTROLLER GENERAL EVALUATION.**—

   (1) **EVALUATION REQUIRED.**—If the certification is provided under subsection (b), the Comptroller General shall prepare an evaluation of the following:

       (A) The force-structure plan and infrastructure inventory prepared under subsection (a) and the final selection criteria specified in section 2913, including an evaluation of the accuracy and analytical sufficiency of such plan, inventory, and criteria.

       (B) The need for the closure or realignment of additional military installations.

   (2) **SUBMISSION.**—The Comptroller General shall submit the evaluation to Congress not later than 60 days after the date on which the force-structure plan and infrastructure inventory are submitted to Congress.

(d) **AUTHORIZATION OF ADDITIONAL ROUND; COMMISSION.**—

   (1) **APPOINTMENT OF COMMISSION.**—Subject to the certifications required under subsection (b), the President may commence an additional round for the selection of military installations for closure and realignment under this part in 2005 by transmitting
to the Senate, not later than March 15, 2005, nominations pursuant to section 2902(c) for the appointment of new members to the Defense Base Closure and Realignment Commission.

(2) EFFECT OF FAILURE TO NOMINATE.—If the President does not transmit to the Senate the nominations for the Commission by March 15, 2005, the process by which military installations may be selected for closure or realignment under this part in 2005 shall be terminated.

(3) MEMBERS.—Notwithstanding section 2902(c)(1), the Commission appointed under the authority of this subsection shall consist of nine members.

(4) TERMS; MEETINGS; TERMINATION.—Notwithstanding subsections (d), (e)(1), and (1) of section 2902, the Commission appointed under the authority of this subsection shall meet during calendar year 2005 and shall terminate on April 15, 2006.

(5) FUNDING.—If no funds are appropriated to the Commission by the end of the second session of the 108th Congress for the activities of the Commission in 2005, the Secretary may transfer to the Commission for purposes of its activities under this part in that year such funds as the Commission may require to carry out such activities. The Secretary may transfer funds under the preceding sentence from any funds available to the Secretary. Funds so transferred shall remain available to the Commission for such purposes until expended.

SEC. 2913. SELECTION CRITERIA FOR 2005 ROUND.

(a) FINAL SELECTION CRITERIA.—The final criteria to be used by the Secretary in making recommendations for the closure or realignment of military installations inside the United States under this part in 2005 shall be the military value and other criteria specified in subsections (b) and (c).

(b) MILITARY VALUE CRITERIA.— The military value criteria are as follows:

(1) The current and future mission capabilities and the impact on operational readiness of the total force of the Department of Defense, including the impact on joint warfighting, training, and readiness.

(2) The availability and condition of land, facilities, and associated airspace (including training areas suitable for maneuver by ground, naval, or air forces throughout a diversity of climate and terrain areas and staging areas for the use of the Armed Forces in homeland defense missions) at both existing and potential receiving locations.

(3) The ability to accommodate contingency, mobilization, surge, and future total force requirements at both existing and potential receiving locations to support operations and training.

(4) The cost of operations and the manpower implications.

(c) OTHER CRITERIA.—The other criteria that the Secretary shall use in making recommendations for the closure or realignment of military installations inside the United States under this part in 2005 are as follows:

(1) The extent and timing of potential costs and savings, including the number of years, beginning with the date of completion of the closure or realignment, for the savings to exceed the costs.
(2) The economic impact on existing communities in the vicinity of military installations.

(3) The ability of the infrastructure of both the existing and potential receiving communities to support forces, missions, and personnel.

(4) The environmental impact, including the impact of costs related to potential environmental restoration, waste management, and environmental compliance activities.

(d) PRIORITY GIVEN TO MILITARY VALUE.—The Secretary shall give priority consideration to the military value criteria specified in subsection (b) in the making of recommendations for the closure or realignment of military installations.

(e) EFFECT ON DEPARTMENT AND OTHER AGENCY COSTS.—The selection criteria relating to the cost savings or return on investment from the proposed closure or realignment of military installations shall take into account the effect of the proposed closure or realignment on the costs of any other activity of the Department of Defense or any other Federal agency that may be required to assume responsibility for activities at the military installations.

(f) RELATION TO OTHER MATERIALS.—The final selection criteria specified in this section shall be the only criteria to be used, along with the force-structure plan and infrastructure inventory referred to in section 2912, in making recommendations for the closure or realignment of military installations inside the United States under this part in 2005.

(g) RELATION TO CRITERIA FOR EARLIER ROUNDS.—Section 2903(b), and the selection criteria prepared under such section, shall not apply with respect to the process of making recommendations for the closure or realignment of military installations in 2005.

SEC. 2914. SPECIAL PROCEDURES FOR MAKING RECOMMENDATIONS FOR REALIGNMENTS AND CLOSURES FOR 2005 ROUND; COMMISSION CONSIDERATION OF RECOMMENDATIONS.

(a) RECOMMENDATIONS REGARDING CLOSURE OR REALIGNMENT OF MILITARY INSTALLATIONS.—If the Secretary makes the certifications required under section 2912(b), the Secretary shall publish in the Federal Register and transmit to the congressional defense committees and the Commission, not later than May 16, 2005, a list of the military installations inside the United States that the Secretary recommends for closure or realignment on the basis of the force-structure plan and infrastructure inventory prepared by the Secretary under section 2912 and the final selection criteria specified in section 2913.

(b) PREPARATION OF RECOMMENDATIONS.—

(1) IN GENERAL.—The Secretary shall comply with paragraphs (2) through (6) of section 2903(c) in preparing and transmitting the recommendations under this section. However, paragraph (6) of section 2903(e) relating to submission of information to Congress shall be deemed to require such submission within 48 hours.

(2) CONSIDERATION OF LOCAL GOVERNMENT VIEWS.—(A) In making recommendations to the Commission in 2005, the Secretary shall consider any notice received from a local government in the vicinity of a military installation that the
government would approve of the closure or realignment of the installation,

(B) Notwithstanding the requirement in subparagraph (A), the Secretary shall make the recommendations referred to in that subparagraph based on the force-structure plan, infrastructure inventory, and final selection criteria otherwise applicable to such recommendations.

(C) The recommendations shall include a statement of the result of the consideration of any notice described in subparagraph (A) that is received with respect to a military installation covered by such recommendations. The statement shall set forth the reasons for the result.

(d) COMMISSION REVIEW AND RECOMMENDATIONS.—

(1) IN GENERAL.—Except as provided in this subsection, section 2903(d) shall apply to the consideration by the Commission of the recommendations transmitted by the Secretary in 2005. The Commission’s report containing its findings and conclusions, based on a review and analysis of the Secretary’s recommendations, shall be transmitted to the President not later than September 8, 2005.

(2) AVAILABILITY OF RECOMMENDATIONS TO CONGRESS.—After September 8, 2005, the Commission shall promptly provide, upon request, to any Member of Congress information used by the Commission in making its recommendations.

(3) LIMITATIONS ON AUTHORITY TO CONSIDER ADDITIONS TO CLOSURE OR REALIGNMENT LISTS.—The Commission may not consider making a change in the recommendations of the Secretary that would add a military installation to the Secretary’s list of installations recommended for closure or realignment unless, in addition to the requirements of section 2903(d)(2)(C)—

(A) the Commission provides the Secretary with at least a 15-day period, before making the change, in which to submit an explanation of the reasons why the installation was not included on the closure or realignment list by the Secretary; and

(B) the decision to add the installation for Commission consideration is supported by at least seven members of the Commission.

(4) TESTIMONY BY SECRETARY.—The Commission shall invite the Secretary to testify at a public hearing, or a closed hearing if classified information is involved, on any proposed change by the Commission to the Secretary’s recommendations.

(5) REQUIREMENTS TO EXPAND CLOSURE OR REALIGNMENT RECOMMENDATIONS.—In the report required under section 2903(d)(2)(A) that is to be transmitted under paragraph (1), the Commission may not make a change in the recommendations of the Secretary that would close a military installation not recommended for closure by the Secretary, would realign a military installation not recommended for closure or realignment by the Secretary, or would expand the extent of the realignment of a military installation recommended for realignment by the Secretary unless—

(A) at least two members of the Commission visit the military installation before the date of the transmittal of the report; and
(B) the decision of the Commission to make the change to recommend the closure of the military installation, the realignment of the installation, or the expanded realignment of the installation is supported by at least seven members of the Commission.

(6) COMPTROLLER GENERAL REPORT.—The Comptroller General report required by section 2903(d)(5)(B) analyzing the recommendations of the Secretary and the selection process in 2005 shall be transmitted to the congressional defense committees not later than July 1, 2005.

(e) REVIEW BY THE PRESIDENT.—

(1) IN GENERAL.—Except as provided in this subsection, section 2903(e) shall apply to the review by the President of the recommendations of the Commission under this section, and the actions, if any, of the Commission in response to such review, in 2005. The President shall review the recommendations of the Secretary and the recommendations contained in the report of the Commission under subsection (d) and prepare a report, not later than September 23, 2005, containing the President’s approval or disapproval of the Commission’s recommendations.

(2) COMMISSION RECONSIDERATION.—If the Commission prepares a revised list of recommendations under section 2903(e)(3) in 2005 in response to the review of the President in that year under paragraph (1), the Commission shall transmit the revised list to the President not later than October 20, 2005.

(3) EFFECT OF FAILURE TO TRANSMIT.—If the President does not transmit to Congress an approval and certification described in paragraph (2) or (4) of section 2903(e) by November 7, 2005, the process by which military installations may be selected for closure or realignment under this part in 2005 shall be terminated.

(4) EFFECT OF TRANSMITTAL.—A report of the President under this subsection containing the President’s approval of the Commission’s recommendations is deemed to be a report under section 2903(e) for purposes of sections 2904 and 2908.
### Appendix E
#### Index of Policy Memoranda

- Transformation Through Base Realignment and Closure, November 15, 2002  
  E-1
- Transformation Through Base Realignment and Closure (BRAC 2005)  
  Policy Memorandum One – Policy, Responsibilities, and Procedures, April 16, 2003  
  E-5
- Interim Selection Criteria, June 27, 2003  
  E-65
- Policy Memorandum Two – BRAC 2005 Military Value Principles, October 14, 2004  
  E-67
- Transformation Through Base Realignment and Closure (BRAC 2005)  
  Policy Memorandum Three – Selection Criterion 5, December 7, 2004  
  E-69
- Transformation Through Base Realignment and Closure (BRAC 2005)  
  Policy Memorandum Four – Selection Criterion 7 and 8, December 7, 2004  
  E-79
- Transformation Through Base Realignment and Closure (BRAC 2005)  
  Policy Memorandum Five – Homeland Defense, December 10, 2004  
  E-95
- Transformation Through Base Realignment and Closure (BRAC 2005)  
  Policy Memorandum Six – Selection Criterion 6, December 20, 2004  
  E-97
- Transformation Through Base Realignment and Closure (BRAC 2005)  
  Policy Memorandum Seven – Surge, January 4, 2005  
  E-113
- Transformation Through Base Realignment and Closure (BRAC 2005)  
  Policy Memorandum Eight – Selection Criterion 8, January 4, 2005  
  E-117
- 2005 Base Closure and Realignment Selection Criteria, January 4, 2005  
  E-119
November 15, 2002

MEMORANDUM FOR SECRETARIES OF THE MILITARY DEPARTMENTS
CHAIRMAN OF THE JOINT CHIEFS OF STAFF
UNDER SECRETARIES OF DEFENSE
DIRECTOR, DEFENSE RESEARCH AND ENGINEERING
ASSISTANT SECRETARIES OF DEFENSE
GENERAL COUNSEL OF THE DEPARTMENT OF
DEFENSE
INSPECTOR GENERAL OF THE DEPARTMENT OF
DEFENSE
DIRECTOR, OPERATIONAL TEST AND EVALUATION
ASSISTANTS TO THE SECRETARY OF DEFENSE
DIRECTOR, ADMINISTRATION AND MANAGEMENT
DIRECTORS OF THE DEFENSE AGENCIES

Subject: Transformation Through Base Realignment and Closure

As a result of the Quadrennial Defense Review, we embarked on a comprehensive review of our defense and security needs toward transforming the force. New force structures must be accompanied by a new base structure. The first step was my request to the Chairman to direct the geographic combatant commanders to prepare, in coordination with their Service component commands, draft overseas basing plans for their respective areas of responsibility.

Congress authorized a base realignment and closure (BRAC) round in 2005. At a minimum, BRAC 2005 must eliminate excess physical capacity; the operation, sustainment and recapitalization of which diverts scarce resources from defense capability. However, BRAC 2005 can make an even more profound contribution to transforming the Department by rationalizing our infrastructure with defense strategy. BRAC 2005 should be the means by which we reconfigure our current infrastructure into one in which operational capacity maximizes both warfighting capability and efficiency. I am directing this process begin immediately, under the structure set out herein.

Two senior groups, as reflected in the attachment, will oversee and operate the BRAC 2005 process. The Infrastructure Executive Council (IEC), chaired by the Deputy Secretary, and composed of the Secretaries of the Military Departments and their Chiefs of Services, the Chairman of the Joint Chiefs of Staff and Under Secretary of Defense (Acquisition, Technology and Logistics) (USD(AT&L)), will be the policy making and oversight body for the entire BRAC 2005 process.
The subordinate Infrastructure Steering Group (ISG), chaired by the USD(AT&L) and composed of the Vice Chairman of the Joint Chiefs of Staff, the Military Department Assistant Secretaries for installations and environment, the Service Vice Chiefs, and the Deputy Under Secretary of Defense (Installations & Environment) (DUSD(I&E)), will oversee joint cross-service analyses of common business oriented functions and ensure the integration of that process with the Military Department and Defense Agency specific analyses of all other functions. The USD(AT&L) will have the authority and responsibility for issuing the operating policies and detailed direction necessary to conduct the BRAC 2005 analyses.

A primary objective of BRAC 2005, in addition to realigning our base structure to meet our post-Cold War force structure, is to examine and implement opportunities for greater joint activity. Prior BRAC analyses considered all functions on a service-by-service basis and, therefore, did not result in the joint examination of functions that cross services. While some unique functions may exist, those functions that are common across the Services must be analyzed on a joint basis.

Accordingly, the BRAC 05 analysis will be divided into two categories of functions.

- Joint cross-service teams will analyze the common business-oriented support functions and report their results through the ISG to the IEC.

- The Military Departments will analyze all service unique functions and report their results directly to the IEC.

Within 150 days of this memorandum, the ISG will recommend to the IEC the specific functions to receive joint analysis and the metrics for that analysis for my approval. The Military Departments through their representatives on the ISG, as well as the Defense Agencies, should communicate regularly with the ISG to ensure that their recommendations are fully consistent with the joint cross-service teams' recommendations.

A comprehensive infrastructure rationalization requires an analysis that examines a wide range of options for stationing and supporting forces and functions, rather than simply reducing capacity in a status-quo configuration. To that end, in accordance with the force structure plan and selection criteria, the ISG will recommend to the IEC for my approval a broad series of options for stationing and supporting forces and functions to increase efficiency and effectiveness. The Military Department and the joint cross-service analytical teams must consider all options endorsed by the IEC in the course of their analysis. The analytical teams may consider additional options, but they may not modify or dismiss those endorsed by the IEC without my approval.
In accordance with section 2909 of BRAC 90, as amended, BRAC 2005, as directed by this memorandum, will be the exclusive means for selecting for closure or realignment, or for carrying out any closure or realignment of, a military installation located in the United States until April 15, 2006. This exclusivity clause does not apply to closures and realignments to which section 2687 of title 10, United States Code, is not applicable. Closures or realignments to which section 2687 is not applicable will require approval on the basis of guidance issued by the USD(AT&L). Competitive sourcing conducted under the provisions of OMB Circular A-76 may proceed independently.

In accordance with the direction of Congress expressed in the BRAC legislation, the Department will not make any binding closure or realignment decisions prior to the submission of final recommendations to the Commission no later than May 15, 2005. The process and structure outlined in this memorandum are designed to ensure the Department's ability to provide recommendations by this date and to meet several interim statutory requirements, including publishing draft selection criteria by December 31, 2003, and final criteria by February 16, 2004. In addition, the Department must provide Congress a force structure plan, inventory, capacity analysis, and certification of the need for BRAC with the FY 2005 budget documentation.

I cannot overemphasize the importance of BRAC 2005. This effort requires the focus and prioritization only senior leadership can bring. I am confident we can produce BRAC recommendations that will advance transformation, combat effectiveness, and the efficient use of the taxpayer’s money.

Attachment
BRAC 2005 Organization
BRAC 2005 Leadership

Membership: (10)
- Vice Chairman, JCS
- Military Department Assistant Secretaries (I&E)
- Service Vice Chiefs
- DUSD (I&E)

SECDEF

Infrastructure Executive Council (IEC)
Chair: DEPSECDEF

Membership: (10)
- Military Department Secretaries and their Chiefs of Services
- Chairman, JCS
- USD (AT&L)

Infrastructure Steering Group (ISG)
Chair: USD(AT&L)

SEC ARMY

DEPT OF ARMY ANALYTICAL TEAMS

SEC NAVY

DEPT OF NAVY ANALYTICAL TEAMS

SEC AIR FORCE

DEPT OF AIR FORCE ANALYTICAL TEAMS
MEMORANDUM FOR SECRETARIES OF THE MILITARY DEPARTMENTS
CHAIRMAN OF THE JOINT CHIEFS OF STAFF
UNDER SECRETARIES OF DEFENSE
DIRECTOR, DEFENSE RESEARCH AND
ENGINEERING
ASSISTANT SECRETARIES OF DEFENSE
GENERAL COUNSEL OF THE DEPARTMENT OF
DEFENSE
INSPECTOR GENERAL OF THE DEPARTMENT OF
DEFENSE
DIRECTOR, OPERATIONAL TEST AND
EVALUATION
ASSISTANTS TO THE SECRETARY OF DEFENSE
DIRECTOR, ADMINISTRATION AND
MANAGEMENT
DIRECTORS OF THE DEFENSE AGENCIES

SUBJECT: Transformation Through Base Realignment and Closure (BRAC 2005) Policy Memorandum One - - Policy, Responsibilities, and Procedures

Background

The Secretary of Defense memorandum of November 15, 2002, established the authorities, organizational structure, goals, and objectives for the Department’s implementation of the Defense Base Closure and Realignment Act of 1990 (Sections 2901-2914 of Public Law 101-510, as amended (Appendix A))(BRAC). With few exceptions, BRAC establishes the exclusive procedures under which the Secretary of Defense may pursue realignment or closure of military installations inside the United States until April 15, 2006.

Purpose

This memorandum is the first in a series of Under Secretary of Defense for Acquisition, Technology and Logistics (USD(AT&L)) policy memoranda implementing the Secretary's memorandum. Except as noted below, this guidance supersedes all other Office of the Secretary of Defense Guidance for prior rounds of
base realignments and closures. The guidance herein establishes a foundation of policy, responsibilities, and procedures for developing the Secretary’s realignment and closure recommendations for submission to the 2005 Defense Base Closure and Realignment Commission (2005 Commission). USD(AT&L) will periodically publish additional policy memoranda throughout the BRAC process, as necessary.

**Policy Guidance**

This guidance applies to the Military Departments and Defense Agencies (DoD Components) and Joint Cross-Service Groups (JCSGs) in developing the Secretary’s base realignment and closure recommendations for submission to the 2005 Commission for its review.

**Thresholds for BRAC Actions**

As provided in section 2909 of BRAC, the BRAC process is the exclusive means for selecting for closure or realignment, or for carrying out any closure or realignment of, a military installation inside the United States until April 15, 2006. Only those closures and realignments to which Section 2687 of title 10 does not apply may proceed outside the BRAC process, and then only after approval on the basis of guidance issued by the USD(AT&L). If, based on information existing on December 28, 2001, Section 2687 would apply to a proposed closure or realignment, BRAC will be the exclusive means for selecting for closure or realignment, or for carrying out that closure or realignment. However, even if Section 2687 does not apply to a proposed closure or realignment, Components may elect to evaluate that closure or realignment within the BRAC process.

Section 2687 applies to the closure of any military installation at which 300 or more DoD direct hire permanent civilians are authorized to be employed. Section 2687 defines a military installation as "a base, camp, post, station, yard, center, homeport facility for any ship, or other activity under the jurisdiction of the Department of Defense, including any leased facility, which is located within any of the several States, the District of Columbia, the Commonwealth of Puerto Rico, American Samoa, the Virgin Islands, or Guam. Such term does not include any facility used primarily for civil works, rivers and harbors projects, or flood control projects."

Section 2687 also applies to the realignment of any military installation at which 300 or more DoD direct hire permanent civilians are authorized to be employed if that realignment will result in the reduction by more than 1000, or by more than 50 percent, in the number of DoD direct hire permanent civilians authorized to be employed at that installation. A realignment is "any action that both reduces and relocates functions and civilian personnel positions, but does not include a reduction
in force resulting from workload adjustments, reduced personnel or funding levels, skill imbalances, or other similar causes."

Section 2687 does not apply to the closure or realignment of a military installation if the President certifies to the Congress that such closure or realignment must be implemented for reasons of national security or military emergency.

**Basis for Recommendations**

Base realignment, closure, or consolidation studies that could result in a recommendation to the 2005 Commission of a base realignment or closure must:

- Be based on the Force Structure Plan and Infrastructure Inventory required by Section 2912 of BRAC and the final Selection Criteria required by Section 2913 of that Act;

- Use data that is certified accurate and complete in accordance with Section 2903(c)(5) of BRAC to analyze the base structure by like functional categories;

- Not take into account for any purpose any advance conversion planning undertaken by an affected community with respect to an anticipated closure or realignment;

- Consider any notice received from a local government in the vicinity of a military installation that the government would approve of the closure or realignment of the installation in accordance with Section 2914(b) of BRAC; and

- Consider all military installations inside the United States equally without regard to whether it has been previously considered or proposed for closure or realignment by the Department.

**Responsibilities**

**Report to Congress Certifying the Need for BRAC 2005**

Section 2912 of BRAC requires the Secretary to submit a report to Congress with the FY 2005 budget. This report will include a 20-year force structure plan, a comprehensive infrastructure inventory, and the Secretary's certification of the need for further realignments and closures. The USD(AT&L) will issue specific taskings
to the Joint Staff and DoD Components for information required to meet this reporting mandate. Absent such reports and certification, the BRAC process is terminated.

Interim and Final Selection Criteria

The BRAC 2005 Infrastructure Steering Group (ISG) will issue interim selection criteria consistent with Section 2913(b)-(d) of BRAC. Pending approval of final selection criteria for BRAC 2005, all DoD Components and JCSGs shall use these interim selection criteria in their analyses. Should changes in these interim selection criteria develop during the review and approval process, the interim selection criteria shall be amended by the ISG. Approved changes to the selection criteria must be incorporated in all prior analyses. Prior to December 13, 2003, the ISG, through the Infrastructure Executive Council (IEC), will recommend to the Secretary of Defense whether any changes to the interim selection criteria are appropriate. No later than December 31, 2003, the Secretary must publish in the Federal Register the proposed criteria to be used by the Secretary in making recommendations for the realignment and closure of military installations inside the United States and to announce a 30-day public comment period. At the same time, the Secretary must transmit these proposed criteria to the congressional defense committees.

At the end of the public comment period, the ISG will review all public comments received and incorporate appropriate suggestions. The ISG, through the IEC, will recommend final criteria to the Secretary of Defense. No later than February 16, 2004, the Secretary must publish in the Federal Register and transmit to the congressional defense committees the final criteria to be used by the Secretary in making recommendations for the realignment and closure of military installations in 2005.

Force Structure Plan

The Department’s long-term force structure plan is a critical foundation of BRAC 2005. The Chairman of the Joint Chiefs of Staff shall develop the force structure plan in accordance with Section 2912(a)(1)(A) of BRAC and submit the plan to the Secretary of Defense. This plan will be coordinated with the Military Departments and relevant agencies and offices to include: the Under Secretary of Defense for Policy; the Under Secretary of Defense for Acquisition, Technology and Logistics; the Under Secretary of Defense (Comptroller); the Under Secretary of Defense (Personnel and Readiness); the General Counsel; and the Director, Program Analysis and Evaluation. Pending issuance of the final force structure plan by the Secretary of Defense, DoD Components shall use an interim force structure plan to be developed and issued in accordance with the above coordination procedures by
the Chairman of the Joint Chiefs of Staff. The interim force structure plan shall be issued no later than October 1, 2003. The final force structure plan shall be issued as soon as possible after final force decisions are made during preparation of the FY 2005 budget, but no later than February 2, 2004. Additional revisions to the final force structure plan may be made prior to submission of the FY 2006 budget. If revisions are made, DoD Components and JCSGs will ensure that all BRAC 2005 recommendations are based on the revised force structure plan.

Commissioner Nominations

BRAC requires that the President nominate commissioners no later than March 15, 2005, or the BRAC 2005 process will be terminated. The Special Assistant to the Secretary of Defense and Deputy Secretary of Defense will coordinate all matters relating to the Secretary’s recommendations to the President regarding appointments to the 2005 Commission. All inquiries from individuals interested in serving on the Commission should be referred to the Special Assistant.

Commission Support

The USD (AT&L), assisted by the Director of Administration and Management and supported by the Military Departments, will provide the Department’s support to the 2005 Commission required by Section 2902 of BRAC.

Primary Point of Contact

The USD (AT&L) shall be the primary point of contact for the Department of Defense with the 2005 Commission and the General Accounting Office (GAO). Each DoD Component shall designate to USD (AT&L) one or more points of contact with the 2005 Commission and the GAO. The USD (AT&L) will establish procedures for interaction with the 2005 Commission and GAO.

Procedures

BRAC 2005 Analytical Tools

Execution of the BRAC 2005 process will be facilitated by use of lead Services for selected areas. The first such assignments follow:

Optimization Methodology

During the BRAC 1995 process, a general optimization methodology was developed for use by the JCSGs. Each JCSG applied the methodology to develop an optimization model specific to the characteristics of the facilities under its purview. Each JCSG then used its model to generate alternatives
for consideration. The Department of the Navy will lead a tri-Departmental effort to review and update this methodology for use by the JCSGs during BRAC 2005. The review and update will ensure that the methodology not only addresses functional commonality to enhance cross-service analyses, but also reflects the policies and procedures developed for BRAC 2005.

**Installation Visualization Tool (IVT)**
The IVT is a planned capability to enhance the Department’s overall ability to manage its infrastructure. This same capability can and should be used as a tool during the BRAC 2005 process. The ISG will develop requirements and priorities for developing the IVT through an integrated product team (IPT) established by USD (AT&L). The purpose of this application of IVT is to assist the JCSGs, the IEC and ISG, and DoD Components in their BRAC 2005 analyses. The Department of the Air Force will be the lead Service for this effort.

**Cost of Base Realignment Actions (COBRA)**
The COBRA model used in previous BRAC rounds will be upgraded and loaded with revised standard cost assumptions. DoD Components and the JCSGs must use the COBRA model to calculate the costs, savings, and return on investment of proposed realignment and closure actions. The Department of the Army will be the lead Service for this effort.

**Record Keeping**

DoD Components and JCSGs participating in the BRAC 2005 analysis process shall, from the date of receipt of this memorandum, develop and keep:

- Descriptions of how base realignment and closure policies, analyses and recommendations were made, including minutes of all deliberative meetings;

- All policy, data, information, and analyses considered in making base realignment and closure recommendations;

- Descriptions of how recommendations met the final selection criteria and were based on the final force structure plan and infrastructure inventory; and

- Documentation for each recommendation to the Secretary of Defense to realign or close a military installation under the law.
Internal Control Plan (ICP)

DoD Components empowered to participate in the BRAC 2005 analysis process must develop and implement an internal control plan for base realignment, closure or consolidation studies to ensure the accuracy of data collection and analyses. Appendix B is the Department's ICP that will be the ICP for all JCSGs and will guide and regulate the DoD Component ICPs.

Data Certification

Section 2903(c)(5) of BRAC requires specified DoD personnel to certify to the best of their knowledge and belief that information provided to the Secretary of Defense or the 2005 Commission concerning the realignment or closure of a military installation is accurate and complete.

DoD Components and JCSGs shall establish procedures and designate appropriate personnel to certify that data and information collected for use in BRAC 2005 analyses are accurate and complete to the best of that person's knowledge and belief. DoD Components' and JCSGs' certification procedures should be incorporated within the required internal control plan and must be consistent with DoD certification procedures. Both are subject to audit by the General Accounting Office.

Inspector General of the Department of Defense

The Inspector General of the Department of Defense (IG DoD) shall be available to assist the DoD Components and JCSGs by providing advice on the development and implementation of the internal control plans, as well as reviewing and making recommendations related to the internal control plans. In addition, the IG DoD will assist by reviewing the accuracy of BRAC data and the certification process. The DoD Components and JCSGs are encouraged to make use of these IG DoD services as well as consultation with their audit agencies.

Criteria Measures/Factors

DoD Components and JCSGs must develop one or more measures/factors for applying each of the final selection criteria to base structure analyses. Measures/factors may vary for different categories of bases. DoD Components and JCSGs must document the measures/factors used for each of the final selection criteria.
Reserve Component Impacts

Considerable overall DoD savings can be realized through the joint use of Active and Reserve Component facilities, irrespective of Service affiliations. DoD Components and JCSGs shall evaluate opportunities to consolidate or relocate Active and Reserve Components onto any base that is retained in the base structure, and on any enclave of realigning and closing bases where such relocations make operational and economic sense to the Department.

In developing BRAC 2005 recommendations affecting Reserve component activities, DoD Components and JCSGs must complete Reserve component recruiting demographic studies required by DoD Directive 1225.7 to ensure that the impact on the Reserve components of specific realignments and closures are considered.

Release of Information/Guidance

Data and analyses used by the DoD Components and the JCSGs to evaluate military installations for realignment and closures will not be released until the Secretary has forwarded his recommendations to the 2005 Commission no later than May 16, 2005, unless specifically required by law.

The General Accounting Office (GAO), however, has a special role in assisting the Commission in its review and analysis of the Secretary's recommendations. Once the Secretary has submitted the Department’s BRAC recommendations, the GAO must prepare a report detailing the Department of Defense’s selection process. For these reasons, the GAO will be provided free and open access to the BRAC 2005 process except for deliberative sessions. Approved minutes of these deliberative sessions will be provided, upon request, to the GAO. DoD Components and JCSGs must keep records of all data/access provided to the GAO.

All participants in the BRAC 2005 process must sign a non-disclosure agreement before they are allowed access to the BRAC 2005 process. A copy of the DoD standard BRAC 2005 non-disclosure agreement is at Appendix C. The DoD Components may include additional information in their non-disclosure agreements, but the information included in the standard agreement must be included as a minimum.

Community Preference

Section 2914(b)(2) of BRAC requires the Secretary of Defense to consider any notice received from a local government in the vicinity of a military installation that the government would approve of the closure or realignment of the installation.
DoD Components and JCSGs shall document any written correspondence or meetings with local government officials regarding such requests. In making any recommendations to the Secretary that do not support such community requests, the DoD Components and JCSGs shall explain the reasons for such a recommendation. This documentation will be provided to the Commission and congressional defense committees along with the Secretary’s recommendations for base realignments and closures.

**Timelines**

The timelines, described in this memorandum, as well as key BRAC 2005 dates are depicted at Appendix D.

DoD Components shall disseminate this guidance and subsequent policy memoranda as widely as possible throughout their organizations.

E.C. Aldridge, Jr.
USD (Acquisition, Technology & Logistics)
Chairman, Infrastructure Steering Group

Attachments (4)
Appendix A  BRAC 90 as amended
Appendix B  OSD Internal Control Plan
Appendix C  BRAC 2005 Non-Disclosure Agreement
Appendix D  BRAC 2005 Timeline
DEFENSE BASE CLOSURE AND REALIGNMENT ACT OF 1990
(As amended through FY 03 Authorization Act)

SEC. 2901. SHORT TITLE AND PURPOSE

(a) SHORT TITLE.--This part may be cited as the "Defense Base Closure and Realignment Act of 1990".

(b) PURPOSE.--The purpose of this part is to provide a fair process that will result in the timely closure and realignment of military installations inside the United States.

SEC. 2902. THE COMMISSION

(a) ESTABLISHMENT.--There is established an independent commission to be known as the "Defense Base Closure and Realignment Commission".

(b) DUTIES.--The Commission shall carry out the duties specified for it in this part.

(c) APPOINTMENT.--(1)(A) The Commission shall be composed of eight members appointed by the President, by and with the advise and consent of the Senate.

(B) The President shall transmit to the Senate the nominations for appointment to the Commission--

(i) by no later than January 3, 1991, in the case of members of the Commission whose terms will expire at the end of the first session of the 102nd Congress;

(ii) by no later than January 25, 1993, in the case of members of the Commission whose terms will expire at the end of the first session of the 103rd Congress; and

(iii) by no later than January 3, 1995, in the case of members of the Commission whose terms will expire at the end of the first session of the 104th Congress.

(C) If the President does not transmit to Congress the nominations for appointment to the Commission on or before the date specified for 1993 in clause (ii) of subparagraph (B) or for 1995 in clause (iii) of such subparagraph, the process by which military installations may be selected for closure or realignment under this part with respect to that year shall be terminated.

(2) In selecting individuals for nominations for appointments to the Commission, the President should consult with--

(A) the Speaker of the House of Representatives concerning the appointment of two members;

(B) the majority leader of the Senate concerning the appointment of two members;

(C) the minority leader of the House of Representatives concerning the appointment of one member; and

(D) the minority leader of the Senate concerning the appointment of one member.

(3) At the time the President nominates individuals for appointment to the Commission for each session of Congress referred to in paragraph (1)(B), the President shall designate one such individual who shall serve as Chairman of the Commission.

(d) TERMS.--(1) Except as provided in paragraph (2), each member of the Commission
shall serve until the adjournment of Congress sine die for the session during which the member was appointed to the Commission.

(2) The Chairman of the Commission shall serve until the confirmation of a successor.

(2)(A) Each meeting of the Commission, other than meetings in which classified information is to be discussed, shall be open to the public.
(B) All the proceedings, information, and deliberations of the Commission shall be open, upon request, to the following:
   (i) The Chairman and the ranking minority party member of the Subcommittee on Readiness, Sustainability, and Support of the Committee on Armed Services of the Senate, or such other members of the Subcommittee designated by such Chairman or ranking minority party member.
   (ii) The Chairman and the ranking minority party member of the Subcommittee on Military Installations and Facilities of the Committee on Armed Services of the House of Representatives, or such other members of the Subcommittee designated by such Chairman or ranking minority party member.
   (iii) The Chairmen and ranking minority party members of the Committees on Appropriations of the Senate and of the House of Representatives, or such other members of the Committees designated by such Chairmen or ranking minority party members.

(f) VACANCIES.--A vacancy in the Commission shall be filled in the same manner as the original appointment, but the individual appointed to fill the vacancy shall serve only for the unexpired portion of the term for which the individual's predecessor was appointed.

(g) PAY AND TRAVEL EXPENSES.--(1)(A) Each member, other than the Chairman, shall be paid at a rate equal to the daily equivalent of the minimum annual rate of basic pay payable for level IV of the Executive Schedule under section 5315 of title 5, United States Code, for each day (including travel time) during which the member is engaged in the actual performance of duties vested in the Commission.
(B) The Chairman shall be paid for each day referred to in subparagraph (A) at a rate equal to the daily equivalent of the minimum annual rate of basic pay payable for level III of the Executive Schedule under section 5314, of title 5, United States Code.
(2) Members shall receive travel expenses, including per diem in lieu of subsistence, in accordance with sections 5702 and 5703 of title 5, United States Code.

(h) DIRECTOR OF STAFF.--(1) The Commission shall, without regard to section 5311(b) of title 5, United States Code, appoint a Director who has not served on active duty in the Armed Forces or as a civilian employee of the Department of Defense during the one-year period preceding the date of such appointment.
(2) The Director shall be paid at the rate of basic pay payable for level IV of the Executive Schedule under section 5315 of title 5, United States Code.
(i) STAFF.--(1) Subject to paragraphs (2) and (3), the Director, with the approval of the Commission, may appoint and fix the pay of additional personnel.

(2) The Director may make such appointments without regard to the provisions of title 5, United States Code, governing appointments in the competitive service, and any personnel so appointed may be paid without regard to the provisions of chapter 51 and subchapter III of chapter 53 of that title relating to classification and General Schedule pay rates, except that an individual so appointed may not receive pay in excess of the annual rate of basic pay payable for GS-18 of the General Schedule.

(3)(A) Not more than one-third of the personnel employed by or detailed to the Commission may be on detail from the Department of Defense.

(B)(i) Not more than one-fifth of the professional analysts of the Commission staff may be persons detailed from the Department of Defense to the Commission.

(ii) No person detailed from the Department of Defense to the Commission may be assigned as the lead professional analyst with respect to a military department or defense agency.

(C) A person may not be detailed from the Department of Defense to the Commission if, within 12 months before the detail is to begin, that person participated personally and substantially in any matter within the Department of Defense concerning the preparation of recommendations for closures or realignments of military installations.

(D) No member of the Armed Forces, and no officer or employee of the Department of Defense, may--

   (i) prepare any report concerning the effectiveness, fitness, or efficiency of the performance on the staff of the Commission of any person detailed from the Department of Defense to that staff;

   (ii) review the preparation of such a report; or

   (iii) approve or disapprove such a report.

(4) Upon request of the Director, the head of any Federal department or agency may detail any of the personnel of that department or agency to the Commission to assist the Commission in carrying out its duties under this part.

(5) The Comptroller General of the United States shall provide assistance, including the detailing of employees, to the Commission in accordance with an agreement entered into with the Commission.

(6) The following restrictions relating to the personnel of the Commission shall apply during 1992 and 1994:

   (A) There may not be more than 15 persons on the staff at any one time.

   (B) The staff may perform only such functions as are necessary to prepare for the transition to new membership on the Commission in the following year.

   (C) No member of the Armed Forces and no employee of the Department of Defense may serve on the staff.

(j) OTHER AUTHORITY.--(1) The Commission may procure by contract, to the extent funds are available, the temporary or intermittent services of experts or consultants pursuant to section 3109 of title 5, United States Code.

(2) The Commission may lease space and acquire personal property to the extent funds are available.
(k) **FUNDING.**--(1) There are authorized to be appropriated to the Commission such funds as are necessary to carry out its duties under this part. Such funds shall remain available until expended.

(2) If no funds are appropriated to the Commission by the end of the second session of the 101st Congress, the Secretary of Defense may transfer, for fiscal year 1991, to the Commission funds from the Department of Defense Base Closure Account established by section 207 of Public Law 100-526. Such funds shall remain available until expended.

(3)(A) The Secretary may transfer not more than $300,000 from unobligated funds in the account referred to in subparagraph (B) for the purpose of assisting the Commission in carrying out its duties under this part during October, November, and December 1995. Funds transferred under the preceding sentence shall remain available until December 31, 1995.

(B) The account referred to in subparagraph (A) is the Department of Defense Base Closure Account established under section 207(a) of the Defense Authorization Amendments and Base Closure and Realignment Act (Public Law 100-526; 10 U.S.C. 2687 note).

(l) **TERMINATION.**--The Commission shall terminate on December 31, 1995.

(m) **PROHIBITION AGAINST RESTRICTING COMMUNICATIONS.**--Section 1034 of title 10, United States Code, shall apply with respect to communications with the Commission.

**SEC. 2903. PROCEDURE FOR MAKING RECOMMENDATIONS FOR BASE CLOSURES AND REALIGNMENTS**

(a) **FORCE-STRUCTURE PLAN.**--(1) As part of the budget justification documents submitted to Congress in support of the budget for the Department of Defense for each of the fiscal years 1992, 1994, and 1996, the Secretary shall include a force-structure plan for the Armed Forces based on an assessment by the Secretary of the probable threats to the national security during the six-year period beginning with the fiscal year for which the budget request is made and of the anticipated levels of funding that will be available for national defense purposes during such period.

(2) Such plan shall include, without any reference (directly or indirectly) to military installations inside the United States that may be closed or realigned under such plan--

   (A) a description of the assessment referred to in paragraph (1);

   (B) a description (i) of the anticipated force structure during and at the end of such period for each military department (with specifications of the number and type of units in the active and reserve forces of each such department), and (ii) of the units that will need to be forward based (with a justification thereof) during and at the end of each such period; and

   (C) a description of the anticipated implementation of such force-structure plan.

(3) The Secretary shall also transmit a copy of each such force-structure plan to the Commission.

(b) **SELECTION CRITERIA.**--(1) The Secretary shall, by no later than December 31, 1990, publish in the *Federal Register* and transmit to the congressional defense committees the criteria proposed to be used by the Department of Defense in making recommendations for the closure or
realignment of military installations inside the United States under this part. The Secretary shall provide an opportunity for public comment on the proposed criteria for a period of at least 30 days and shall include notice of that opportunity in the publication required under the preceding sentence.

(2)(A) The Secretary shall, by no later than February 15, 1991, publish in the Federal Register and transmit to the congressional defense committees the final criteria to be used in making recommendations for the closure or realignment of military installations inside the United States under this part. Except as provided in subparagraph (B), such criteria shall be the final criteria to be used, making such recommendations unless disapproved by a joint resolution of Congress enacted on or before March 15, 1991.

(B) The Secretary may amend such criteria, but such amendments may not become effective until they have been published in the Federal Register, opened to public comment for at least 30 days, and then transmitted to the congressional defense committees in final form by no later than January 15 of the year concerned. Such amended criteria shall be the final criteria to be used, along with the force-structure plan referred to in subsection (a), in making such recommendations unless disapproved by a joint resolution of Congress enacted on or before February 15 of the year concerned.

(c) DoD recommendations.--(1) The Secretary may, by no later than April 15, 1991, March 15, 1993, and March 1, 1995, publish in the Federal Register and transmit to the congressional defense committees and to the Commission a list of the military installations inside the United States that the Secretary recommends for closure or realignment on the basis of the force-structure plan and the final criteria referred to in subsection (b)(2) that are applicable to the year concerned.

(2) The Secretary shall include, with the list of recommendations published and transmitted pursuant to paragraph (1), a summary of the selection process that resulted in the recommendation for each installation, including a justification for each recommendation. The Secretary shall transmit the matters referred to in the preceding sentence not later than 7 days after the date of the transmittal to the congressional defense committees and the Commission of the list referred to in paragraph (1).

(3)(A) In considering military installations for closure or realignment, the Secretary shall consider all military installations inside the United States equally without regard to whether the installation has been previously considered or proposed for closure or realignment by the Department.

(B) In considering military installations for closure or realignment, the Secretary may not take into account for any purpose any advance conversion planning undertaken by an affected community with respect to the anticipated closure or realignment of an installation.

(C) For purposes of subparagraph (B), in the case of a community anticipating the economic effects of a closure or realignment of a military installation, advance conversion planning--

(i) shall include community adjustment and economic diversification planning undertaken by the community before an anticipated selection of a military installation in or near the community for closure or realignment; and

(ii) may include the development of contingency redevelopment plans, plans for economic development and diversification, and plans for the joint use (including civilian
and military use, public and private use, civilian dual use, and civilian shared use) of the property or facilities of the installation after the anticipated closure or realignment.

(4) In addition to making all information used by the Secretary to prepare the recommendations under this subsection available to Congress (including any committee or member of Congress), the Secretary shall also make such information available to the Commission and the Comptroller General of the United States.

(5)(A) Each person referred to in subparagraph (B), when submitting information to the Secretary of Defense or the Commission concerning the closure or realignment of a military installation, shall certify that such information is accurate and complete to the best of that persons knowledge and belief.

(B) Subparagraph (A) applies to the following persons:
   (i) The Secretaries of the military departments.
   (ii) The heads of the Defense Agencies.
   (iii) Each person who is in a position the duties of which include personal and substantial involvement in the preparation and submission of information and recommendations concerning the closure or realignment of military installations, as designated in regulations which the Secretary of Defense shall prescribe, regulations which the Secretary of each military department shall prescribe for personnel within that military department, or regulations which the head of each Defense Agency shall prescribe for personnel within that Defense Agency.

(6) Any information provided to the Commission by a person described in paragraph (5)(B) shall also be submitted to the Senate and the House of Representatives to be made available to the Members of the House concerned in accordance with the rules of that House. The information shall be submitted to the Senate and House of Representatives within 24 hours after the submission of the information to the Commission.

(d) REVIEW AND RECOMMENDATIONS BY THE COMMISSION.--(1) After receiving the recommendations from the Secretary pursuant to subsection (c) for any year, the Commission shall conduct public hearings on the recommendations. All testimony before the Commission at a public hearing conducted under this paragraph shall be presented under oath. [The preceding sentence shall apply with respect to all public hearings conducted by the Defense Base Closure and Realignment Commission after November 30, 1993.]

(2)(A) The Commission shall, by no later than July 1 of each year in which the Secretary transmits recommendations to it pursuant to subsection (c), transmit to the President a report containing the Commission's findings and conclusions based on a review and analysis of the recommendations made by the Secretary, together with the Commission's recommendations for closures and realignments of military installations inside the United States.

(B) Subject to subparagraph (C), in making its recommendations, the Commission may make changes in any of the recommendations made by the Secretary if the Commission determines that the Secretary deviated substantially from the force-structure plan and final criteria referred to in subsection (c)(1) in making recommendations.

(C) In the case of a change described in subparagraph (D) in the recommendations made by the Secretary, the Commission may make the change only if the Commission--
   (i) makes the determination required by subparagraph (B);
   (ii) determines that the change is consistent with the force-structure plan and final
criteria referred to in subsection (c)(1);
   (iii) publishes a notice of the proposed change in the Federal Register not less
than 45 days before transmitting its recommendations to the President pursuant to
paragraph (2); and
   (iv) conducts public hearings on the proposed change.
(D) Subparagraph (C) shall apply to a change by the Commission in the Secretary's
recommendations that would--
   (i) add a military installation to the list of military installations recommended by
the Secretary for closure;
   (ii) add a military installation to the list of military installations recommended by
the Secretary for realignment; or
   (iii) increase the extent of a realignment of a particular military installation
recommended by the Secretary.
(E) In making recommendations under this paragraph, the Commission may not take into
account for any purpose any advance conversion planning undertaken by an affected community
with respect to the anticipated closure or realignment of a military installation.
   (3) The Commission shall explain and justify in its report submitted to the President
pursuant to paragraph (2) any recommendation made by the Commission that is different from
the recommendations made by the Secretary pursuant to subsection (c). The Commission shall
transmit a copy of such report to the congressional defense committees on the same date on
which it transmits its recommendations to the President under paragraph (2).
   (4) After July 1 of each year in which the Commission transmits recommendations to the
President under this subsection, the Commission shall promptly provide, upon request, to any
Member of Congress information used by the Commission in making its recommendations.
   (5) The Comptroller General of the United States shall--
      (A) assist the Commission, to the extent requested, in the Commission's review
and analysis of the recommendations made by the Secretary pursuant to subsection (C);
and
      (B) by no later than April 15 of each year in which the Secretary makes such
recommendations, transmit to the Congress and to the Commission a report containing a
detailed analysis of the Secretary's recommendations and selection process.
   (e) REVIEW BY THE PRESIDENT.--(1) The President shall, by no later than July 15 of each
year in which the Commission makes recommendations under subsection (d), transmit to the
Commission and to the Congress a report containing the President's approval or disapproval of
the Commission's recommendations.
   (2) If the President approves all the recommendations of the Commission, the President
shall transmit a copy of such recommendations to the Congress, together with a certification of
such approval.
   (3) If the President disapproves the recommendations of the Commission, in whole or in
part, the President shall transmit to the Commission and the Congress the reasons for that
disapproval. The Commission shall then transmit to the President, by no later than August 15 of
the year concerned, a revised list of recommendations for the closure and realignment of military
installations.
   (4) If the President approves all of the revised recommendations of the Commission
transmitted to the President under paragraph (3), the President shall transmit a copy of such
revised recommendations to the Congress, together with a certification of such approval.
(5) If the President does not transmit to the Congress an approval and certification
described in paragraph (2) or (4) by September 1 of any year in which the Commission has
transmitted recommendations to the President under this part, the process by which military
installations may be selected for closure or realignment under this part with respect to that year
shall be terminated.

SEC. 2904. CLOSURE AND REALIGNMENT OF MILITARY INSTALLATIONS

(a) IN GENERAL.—Subject to subsection (b), the Secretary shall—
(1) close all military installations recommended for closure by the Commission in
each report transmitted to the Congress by the President pursuant to section 2903(e);
(2) realign all military installations recommended for realignment by such
Commission in each such report;
(3) carry out the privatization in place of a military installation recommended for
closure or realignment by the Commission in the 2005 report only if privatization in place
is a method of closure or realignment of the military installation specified in the
recommendations of the Commission in such report and is determined by the Commis-
tion to be the most cost-effective method of implementation of the recommendation;
(4) initiate all such closures and realignments no later than two years after the date
on which the President transmits a report to the Congress pursuant to section 2903(e)
containing the recommendations for such closures or realignments; and
(5) complete all such closures and realignments no later than the end of the six-
year period beginning on the date on which the President transmits the report pursuant to
section 2903(e) containing the recommendations for such closures or realignments.

(b) CONGRESSIONAL DISAPPROVAL.—(1) The Secretary may not carry out any closure or
realignment recommended by the Commission in a report transmitted from the President
pursuant to section 2903(e) if a joint resolution is enacted, in accordance with the provisions of
section 2908: disapproving such recommendations of the Commission before the earlier of—
(A) the end of the 45-day period beginning on the date on which the President
transmits such report; or
(B) the adjournment of Congress sine die for the session during which such report
is transmitted.
(2) For purposes of paragraph (1) of this subsection and subsections (a) and (c) of section
2908, the days on which either House of Congress is not in session because of adjournment of
more than three days to a day certain shall be excluded in the computation of a period.

SEC. 2905. IMPLEMENTATION

(a) IN GENERAL.—(1) In closing or realigning any military installation under this part, the
Secretary may—

(A) take such actions as may be necessary to close or realign any military installation,
including the acquisition of such land, the construction of such replacement facilities, the
performance of such activities, and the conduct of such advance planning and design as may be required to transfer functions from a military installation being closed or realigned to another military installation, and may use for such purpose funds in the Account or funds appropriated to the Department of Defense for use in planning and design, minor construction, or operation and maintenance;

(B) provide--

(i) economic adjustment assistance to any community located near a military installation being closed or realigned, and

(ii) community planning assistance to any community located near a military installation to which functions will be transferred as a result of the closure or realignment of a military installation, if the Secretary of Defense determines that the financial resources available to the community (by grant or otherwise) for such purposes are inadequate, and may use for such purposes funds in the Account or funds appropriated to the Department of Defense for economic adjustment assistance or community planning assistance;

(C) carry out activities for the purposes of environmental restoration and mitigation at any such installation, and shall use for such purposes funds in the Account.

[Amendments to this subsection took effect on December 5, 1991.]

(D) provide outplacement assistance to civilian employees employed by the Department of Defense at military installations being closed or realigned, and may use for such purpose funds in the Account or funds appropriated to the Department of Defense for outplacement assistance to employees; and

(E) reimburse other Federal agencies for actions performed at the request of the Secretary with respect to any such closure or realignment, and may use for such purpose funds in the Account or funds appropriated to the Department of Defense and available for such purpose.

(2) In carrying out any closure or realignment under this part, the Secretary shall ensure that environmental restoration of any property made excess to the needs of the Department of Defense as a result of such closure or realignment be carried out as soon as possible with funds available for such purpose.

(b) MANAGEMENT AND DISPOSAL OF PROPERTY.--(1) The Administrator of General Services shall delegate to the Secretary of Defense, with respect to excess and surplus real property, facilities, and personal property located at a military installation closed or realigned under this part--

(A) the authority of the Administrator to utilize excess property under subchapter II of chapter 5 of title 40, United States Code;

(B) the authority of the Administrator to dispose of surplus property under subchapter III of chapter 5 of title 40, United States Code;

(C) the authority to dispose of surplus property for public airports under sections 47151 through 47153 of title 49, United States Code; and

(D) the authority of the Administrator to determine the availability of excess or surplus real property for wildlife conservation purposes in accordance with the Act of May 19, 1948 (16 U.S.C. 667b).

(2)(A) Subject to subparagraph (B) and paragraphs (3), (4), (5), and (6), the Secretary of
Defense shall exercise the authority delegated to the Secretary pursuant to paragraph (1) in accordance with--

(i) all regulations governing the utilization of excess property and the disposal of surplus property under the Federal Property and Administrative Services Act of 1949; and
(ii) all regulations governing the conveyance and disposal of property under section 13(g) of the Surplus Property Act of 1944 (50 U.S.C. App. 1622(g)).

(B) The Secretary may, with the concurrence of the Administrator of General Services--

(i) prescribe general policies and methods for utilizing excess property and disposing of surplus property pursuant to the authority delegated under paragraph (1); and
(ii) issue regulations relating to such policies and methods, which shall supersede the regulations referred to in subparagraph (A) with respect to that authority.

(C) The Secretary of Defense may transfer real property or facilities located at a military installation to be closed or realigned under this part, with or without reimbursement, to a military department or other entity (including a nonappropriated fund instrumentality) within the Department of Defense or the Coast Guard.

(D) Before any action may be taken with respect to the disposal of any surplus real property or facility located at any military installation to be closed or realigned under this part, the Secretary of Defense shall consult with the Governor of the State and the heads of the local governments concerned for the purpose of considering any plan for the use of such property by the local community concerned.

(3)(A) Not later than 6 months after the date of approval of the closure or realignment of a military installation under this part, the Secretary, in consultation with the redevelopment authority with respect to the installation, shall--

(i) inventory the personal property located at the installation; and
(ii) identify the items (or categories of items) of such personal property that the Secretary determines to be related to real property and anticipates will support the implementation of the redevelopment plan with respect to the installation.

(B) If no redevelopment authority referred to in subparagraph (A) exists with respect to an installation, the Secretary shall consult with--

(i) the local government in whose jurisdiction the installation is wholly located; or
(ii) a local government agency or State government agency designated for the purpose of such consultation by the chief executive officer of the State in which the installation is located.

(C)(i) Except as provided in subparagraphs (E) and (F), the Secretary may not carry out any of the activities referred to in clause (ii) with respect to an installation referred to in that clause until the earlier of--

(I) one week after the date on which the redevelopment plan for the installation is submitted to the Secretary;
(II) the date on which the redevelopment authority notifies the Secretary that it will not submit such a plan;
(III) twenty-four months after the date of approval of the closure or realignment of the installation; or
(IV) ninety days before the date of the closure or realignment of the installation.

(ii) The activities referred to in clause (i) are activities relating to the closure or
realignment of an installation to be closed or realigned under this part as follows:

(I) The transfer from the installation of items of personal property at the installation identified in accordance with subparagraph (A).

(II) The reduction in maintenance and repair of facilities or equipment located at the installation below the minimum levels required to support the use of such facilities or equipment for nonmilitary purposes.

(D) Except as provided in paragraph (4), the Secretary may not transfer items of personal property located at an installation to be closed or realigned under this part to another installation, or dispose of such items, if such items are identified in the redevelopment plan for the installation as items essential to the reuse or redevelopment of the installation. In connection with the development of the redevelopment plan for the installation, the Secretary shall consult with the entity responsible for developing the redevelopment plan to identify the items of personal property located at the installation, if any, that the entity desires to be retained at the installation for reuse or redevelopment of the installation.

(E) This paragraph shall not apply to any personal property located at an installation to be closed or realigned under this part if the property--

(i) is required for the operation of a unit, function, component, weapon, or weapons system at another installation;

(ii) is uniquely military in character, and is likely to have no civilian use (other than use for its material content or as a source of commonly used components);

(iii) is not required for the reutilization or redevelopment of the installation (as jointly determined by the Secretary and the redevelopment authority);

(iv) is stored at the installation for purposes of distribution (including spare parts or stock items); or

(v) (I) meets known requirements of an authorized program of another Federal department or agency for which expenditures for similar property would be necessary, and (II) is the subject of a written request by the head of the department or agency.

(F) Notwithstanding subparagraphs (C)(i) and (D), the Secretary may carry out any activity referred to in subparagraph (C)(ii) or (D) if the Secretary determines that the carrying out of such activity is in the national security interest of the United States.

(4)(A) The Secretary may transfer real property and personal property located at a military installation to be closed or realigned under this part to the redevelopment authority with respect to the installation for purposes of job generation on the installation.

(B) With respect to military installations for which the date of approval of closure or realignment is after January 1, 2005, the Secretary shall seek to obtain consideration in connection with any transfer under this paragraph of property located at the installation in an amount equal to the fair market value of the property, as determined by the Secretary. The transfer of property of a military installation under subparagraph (A) may be without consideration if the redevelopment authority with respect to the installation—

(i) agrees that the proceeds from any sale or lease of the property (or any portion thereof) received by the redevelopment authority during at least the first seven years after the date of the initial transfer of property under subparagraph (A) shall be used to support the economic redevelopment of, or related to, the installation; and

(ii) executes the agreement for transfer of the property and accepts control of the property within a reasonable time after the date of the property disposal record of decision
or finding of no significant impact under the National Environmental policy act of 1969 (42 U.S.C. 4321 et seq.).

(C) For purposes of subparagraph (B), the use of proceeds from a sale or lease described in such subparagraph to pay for, or offset the costs of, public investment on or related to the installation for any of the following purposes shall be considered a use to support the economic redevelopment of, or related to, the installation:

(i) Road construction.
(ii) Transportation management facilities.
(iii) Storm and sanitary sewer construction.
(iv) Police and fire protection facilities and other public facilities.
(v) Utility construction.
(vi) Building rehabilitation.
(vii) Historic property preservation.
(viii) Pollution prevention equipment or facilities.
(ix) Demolition.
(x) Disposal of hazardous materials generated by demolition.
(xi) Landscaping, grading, and other site or public improvements.
(xii) Planning for or the marketing of the development and reuse of the installation.

(D) The Secretary may recoup from a redevelopment authority such portion of the proceeds from a sale or lease described in subparagraph (B) as the Secretary determines appropriate if the redevelopment authority does not use the proceeds to support economic redevelopment of, or related to, the installation for the period specified in subparagraph (B).

(E)(i) The Secretary may transfer real property at an installation approved for closure or realignment under this part (including property at an installation approved for realignment which will be retained by the Department of Defense or another Federal agency after realignment) to the redevelopment authority for the installation if the redevelopment authority agrees to lease, directly upon transfer, one or more portions of the property transferred under this subparagraph to the Secretary or to the head of another department or agency of the Federal Government. Subparagraph (B) shall apply to a transfer under this subparagraph.

(ii) A lease under clause (i) shall be for a term of not to exceed 50 years, but may provide for options for renewal or extension of the term by the department or agency concerned.

(iii) A lease under clause (i) may not require rental payments by the United States.

(iv) A lease under clause (i) shall include a provision specifying that if the department or agency concerned ceases requiring the use of the leased property before the expiration of the term of the lease, the remainder of the lease term may be satisfied by the same or another department or agency of the Federal Government using the property for a use similar to the use under the lease. Exercise of the authority provided by this clause shall be made in consultation with the redevelopment authority concerned.

(v) Notwithstanding clause (iii), if a lease under clause (i) involves a substantial portion of the installation, the department or agency concerned may obtain facility services for the leased property and common area maintenance from the redevelopment authority or the redevelopment authority's assignee as a provision of the lease. The facility services and common area maintenance shall be provided at a rate no higher than the rate charged to non-Federal tenants of the transferred property. Facility services and common area maintenance covered by the lease
shall not include—

(I) municipal services that a State or local government is required by law to provide to all landowners in its jurisdiction without direct charge; or

(II) firefighting or security-guard functions.

(F) The transfer of personal property under subparagraph (A) shall not be subject to the provisions of subchapters II and III of chapter 5 of title 40, United States Code, if the Secretary determines that the transfer of such property is necessary for the effective implementation of a redevelopment plan with respect to the installation at which such property is located.

(G) The provisions of section 120(h) of the Comprehensive Environmental Response, Compensation, and Liability Act of 1980 (42 U.S.C. 9620(h)) shall apply to any transfer of real property under this paragraph.

(H)(i) In the case of an agreement for the transfer of property of a military installation under this paragraph that was entered into before April 21, 1999, the Secretary may modify the agreement, and in so doing compromise, waive, adjust, release, or reduce any right, title, claim, lien, or demand of the United States, if—

(I) the Secretary determines that as a result of changed economic circumstances, a modification of the agreement is necessary;

(II) the terms of the modification do not require the return of any payments that have been made to the Secretary;

(III) the terms of the modification do not compromise, waive, adjust, release, or reduce an right, title, claim, lien, or demand of the United States with respect to in-kind consideration; and

(IV) the cash consideration to which the United States is entitled under the modified agreement, when combined with the cash consideration to be received by the United States for the disposal of other real property assets on the installation, are as sufficient as they were under the original agreement to fund the reserve account established under section 204(b)(7)(C) of the Defense Authorization Amendments and Base Closure and Realignment Act, with the depreciated value of the investment made with commissary store funds or nonappropriated funds in property disposed of pursuant to the agreement being modified, in accordance with section 2906(d).

(ii) When exercising the authority granted by clause (i), the Secretary may waive some or
all future payments if, and to the extent that, the Secretary determines such waiver is necessary.

(iii) With the exception of the requirement that the transfer be without consideration, the requirements of subparagraphs (B), (C), and (D) shall be applicable to any agreement modified pursuant to clause (i).

(I) In the case of an agreement for the transfer of property of a military installation under this paragraph that was entered into during the period beginning on April 21, 1999, and ending on the date of enactment of the National Defense Authorization Act for Fiscal Year 2000, at the request of the redevelopment authority concerned, the Secretary shall modify the agreement to conform to all the requirements of subparagraphs (B), (C), and (D). Such a modification may include the compromise, waiver, adjustment, release, or reduction of any right, title, claim, lien, or demand of the United States under the agreement.

(J) The Secretary may require any additional terms and conditions in connection with a transfer under this paragraph as such Secretary considers appropriate to protect the interests of the United States.

(5)(A) Except as provided in subparagraphs (B) and (C), the Secretary shall take such actions as the Secretary determines necessary to ensure that final determinations under paragraph (I) regarding whether another department or agency of the Federal Government has identified a use for any portion of a military installation to be closed or realigned under this part, or will accept transfer of any portion of such installation, are made not later than 6 months after the date of approval of closure or realignment of that installation.

(B) The Secretary may, in consultation with the redevelopment authority with respect to an installation, postpone making the final determinations referred to in subparagraph (A) with respect to the installation for such period as the Secretary determines appropriate if the Secretary determines that such postponement is in the best interests of the communities affected by the closure or realignment of the installation.

(C)(i) Before acquiring non-Federal real property as the location for a new or replacement Federal facility of any type, the head of the Federal agency acquiring the property shall consult with the Secretary regarding the feasibility and cost advantages of using Federal property or facilities at a military installation closed or realigned or to be closed or realigned under this part as the location for the new or replacement facility. In considering the availability and suitability of a specific military installation, the Secretary and the head of the Federal agency involved shall obtain the concurrence of the redevelopment authority with respect to the installation and comply with the redevelopment plan for the installation.

(ii) Not later than 30 days after acquiring non-Federal real property as the location for a new or replacement Federal facility, the head of the Federal agency acquiring the property shall submit to Congress a report containing the results of the consultation under clause (i) and the reasons why military installations referred to in such clause that are located within the area to be served by the new or replacement Federal facility or within a 200-mile radius of the new or replacement facility, whichever area is greater, were considered to be unsuitable or unavailable for the site of the new or replacement facility.

(iii) This subparagraph shall apply during the period beginning on the date of the enactment of the National Defense Authorization Act for Fiscal Year 1998 and ending on July 31, 2001.

(6)(A) Except as provided in this paragraph, nothing in this section shall limit or otherwise affect the application of the provisions of the Stewart B. McKinney Homeless
Assistance Act (42 U.S.C. 11301 et seq.) to military installations closed under this part. For procedures relating to the use to assist the homeless of buildings and property at installations closed under this part after the date of the enactment of this sentence, see paragraph (7).

(B)(i) Not later than the date on which the Secretary of Defense completes the
determination under paragraph (5) of the transferability of any portion of an installation to be
closed under this part, the Secretary shall—

(I) complete any determinations or surveys necessary to determine whether any
building or property referred to in clause (ii) is excess property, surplus property, or
unutilized or underutilized property for the purpose of the information referred to in
section 501(a) of such Act (42 U.S.C. 11411(a)); and

(II) submit to the Secretary of Housing and Urban Development information on
any building or property that is so determined.

(ii) The buildings and property referred to in clause (i) are any buildings or property
located at an installation referred to in that clause for which no use is identified, or of which no
Federal department or agency will accept transfer, pursuant to the determination of transferability
referred to in that clause.

(C) Not later than 60 days after the date on which the Secretary of Defense submits
information to the Secretary of Housing and Urban Development under subparagraph (B)(ii), the
Secretary of Housing and Urban Development shall—

(i) identify the buildings and property described in such information that are
suitable for use to assist the homeless;

(ii) notify the Secretary of Defense of the buildings and property that are so
identified;

(iii) publish in the Federal Register a list of the buildings and property that are so
identified, including with respect to each building or property the information referred to
in section 501(c)(1)(B) of such Act; and

(iv) make available with respect to each building and property the information
referred to in section 501(c)(1)(C) of such Act in accordance with such section
501(c)(1)(C).

(D) Any buildings and property included in a list published under subparagraph (C)(iii)
shall be treated as property available for application for use to assist the homeless under section
501(d) of such Act.

(E) The Secretary of Defense shall make available in accordance with section 501(f) of
such Act any buildings or property referred to in subparagraph (D) for which—

(i) a written notice of an intent to use such buildings or property to assist the
homeless is received by the Secretary of Health and Human Services in accordance with
section 501(d)(2) of such Act;

(ii) an application for use of such buildings or property for such purpose is
submitted to the Secretary of Health and Human Services in accordance with section
501(e)(2) of such Act; and

(iii) the Secretary of Health and Human Services—

(I) completes all actions on the application in accordance with section
501(e)(3) of such Act; and

(II) approves the application under section 501(e) of such Act.

(F)(i) Subject to clause (ii), a redevelopment authority may express in writing an interest
in using buildings and property referred to subparagraph (D), and buildings and property referred to in subparagraph (B)(ii) which have not been identified as suitable for use to assist the homeless under subparagraph (C), or use such buildings and property, in accordance with the redevelopment plan with respect to the installation at which such buildings and property are located as follows:

(I) If no written notice of an intent to use such buildings or property to assist the homeless is received by the Secretary of Health and Human Services in accordance with section 501(d)(2) of such Act during the 60-day period beginning on the date of the publication of the buildings and property under subparagraph (C)(iii).

(II) In the case of buildings and property for which such notice is so received, if no completed application for use of the buildings or property for such purpose is received by the Secretary of Health and Human Services in accordance with section 501(e)(2) of such Act during the 90-day period beginning on the date of the receipt of such notice.

(III) In the case of buildings and property for which such application is so received, if the Secretary of Health and Human Services rejects the application under section 501(e) of such Act.

(ii) Buildings and property shall be available only for the purpose of permitting a redevelopment authority to express in writing an interest in the use of such buildings and property, or to use such buildings and property, under clause (i) as follows:

(I) In the case of buildings and property referred to in clause (i)(I), during the one-year period beginning on the first day after the 60-day period referred to in that clause.

(II) In the case of buildings and property referred to in clause (i)(II), during the one-year period beginning on the first day after the 90-day period referred to in that clause.

(III) In the case of buildings and property referred to in clause (i)(III), during the one-year period beginning on the date of the rejection of the application referred to in that clause.

(iii) A redevelopment authority shall express an interest in the use of buildings and property under this subparagraph by notifying the Secretary of Defense, in writing, of such an interest.

(G)(i) Buildings and property available for a redevelopment authority under subparagraph (F) shall not be available for use to assist the homeless under section 501 of such Act while so available for a redevelopment authority.

(ii) If a redevelopment authority does not express an interest in the use of buildings or property, or commence the use of buildings or property, under subparagraph (F) within the applicable time periods specified in clause (ii) of such subparagraph, such buildings or property shall be treated as property available for use to assist the homeless under section 501(a) of such Act.

(7)(A) The disposal of buildings and property located at installations approved for closure or realignment under this part after October 25, 1994, shall be carried out in accordance with this paragraph rather than paragraph (6).

(B)(i) Not later than the date on which the Secretary of Defense completes the final determinations referred to in paragraph (5) relating to the use or transferability of any portion of an installation covered by this paragraph, the Secretary shall--

(I) identify the buildings and property at the installation for which the Department
of Defense has a use, for which another department or agency of the Federal Government has identified a use, or of which another department or agency will accept a transfer;

(II) take such actions as are necessary to identify any building or property at the installation not identified under subclause (I) that is excess property or surplus property;

(III) submit to the Secretary of Housing and Urban Development and to the redevelopment authority for the installation (or the chief executive officer of the State in which the installation is located if there is no redevelopment authority for the installation at the completion of the determination described in the stem of this sentence) information on any building or property that is identified under subclause (II); and

(IV) publish in the Federal Register and in a newspaper of general circulation in the communities in the vicinity of the installation information on the buildings and property identified under subclause (II).

(ii) Upon the recognition of a redevelopment authority for an installation covered by this paragraph, the Secretary of Defense shall publish in the Federal Register and in a newspaper of general circulation in the communities in the vicinity of the installation information on the redevelopment authority.

(C)(i) State and local governments, representatives of the homeless, and other interested parties located in the communities in the vicinity of an installation covered by this paragraph shall submit to the redevelopment authority for the installation a notice of the interest, if any, of such governments, representatives, and parties in the buildings or property, or any portion thereof, at the installation that are identified under subparagraph (B)(i)(II). A notice of interest under this clause shall describe the need of the government, representative, or party concerned for the buildings or property covered by the notice.

(ii) The redevelopment authority for an installation shall assist the governments, representatives, and parties referred to in clause (i) in evaluating buildings and property at the installation for purposes of this subparagraph.

(iii) In providing assistance under clause (ii), a redevelopment authority shall—

(I) consult with representatives of the homeless in the communities in the vicinity of the installation concerned; and

(II) undertake outreach efforts to provide information on the buildings and property to representatives of the homeless, and to other persons or entities interested in assisting the homeless, in such communities.

(iv) It is the sense of Congress that redevelopment authorities should begin to conduct outreach efforts under clause (iii)(II) with respect to an installation as soon as is practicable after the date of approval of closure or realignment of the installation.

(D)(i) State and local governments, representatives of the homeless, and other interested parties shall submit a notice of interest to a redevelopment authority under subparagraph (C) not later than the date specified for such notice by the redevelopment authority.

(ii) The date specified under clause (i) shall be-

(I) in the case of an installation for which a redevelopment authority has been recognized as of the date of the completion of the determinations referred to in paragraph (5), not earlier than 3 months and not later than 6 months after the date of publication of such determination in a newspaper of general circulation in the communities in the vicinity of the installation under subparagraph (B)(i)(IV); and

(II) in the case of an installation for which a redevelopment authority is not
recognized as of such date, not earlier than 3 months and not later than 6 months after the date of the recognition of a redevelopment authority for the installation.

(iii) Upon specifying a date for an installation under this subparagraph, the redevelopment authority for the installation shall--

(I) publish the date specified in a newspaper of general circulation in the communities in the vicinity of the installation concerned; and

(II) notify the Secretary of Defense of the date.

(E)(i) In submitting to a redevelopment authority under subparagraph (C) a notice of interest in the use of buildings or property at an installation to assist the homeless, a representative of the homeless shall submit the following:

(I) A description of the homeless assistance program that the representative proposes to carry out at the installation.

(II) An assessment of the need for the program.

(III) A description of the extent to which the program is or will be coordinated with other homeless assistance programs in the communities in the vicinity of the installation.

(IV) A description of the buildings and property at the installation that are necessary in order to carry out the program.

(V) A description of the financial plan, the organization, and the organizational capacity of the representative to carry out the program.

(VI) An assessment of the time required in order to commence carrying out the program.

(ii) A redevelopment authority may not release to the public any information submitted to the redevelopment authority under clause (i)(V) without the consent of the representative of the homeless concerned unless such release is authorized under Federal law and under the law of the State and communities in which the installation concerned is located.

(F)(i) The redevelopment authority for each installation covered by this paragraph shall prepare a redevelopment plan for the installation. The redevelopment authority shall, in preparing the plan, consider the interests in the use to assist the homeless of the buildings and property at the installation that are expressed in the notices submitted to the redevelopment authority under subparagraph (C).

(i) In connection with a redevelopment plan for an installation, a redevelopment authority and representatives of the homeless shall prepare legally binding agreements that provide for the use to assist the homeless of buildings and property, resources, and assistance on or off the installation. The implementation of such agreements shall be contingent upon the decision regarding the disposal of the buildings and property covered by the agreements by the Secretary of Defense under subparagraph (K) or (L).

(II) Agreements under this clause shall provide for the reversion to the redevelopment authority concerned, or to such other entity or entities as the agreements shall provide, of buildings and property that are made available under this paragraph for use to assist the homeless in the event that such buildings and property cease being used for that purpose.

(iii) A redevelopment authority shall provide opportunity for public comment on a redevelopment plan before submission of the plan to the Secretary of Defense and the Secretary of Housing and Urban Development under subparagraph (G).

(iv) A redevelopment authority shall complete preparation of a redevelopment plan for an
installation and submit the plan under subparagraph (G) not later than 9 months after the date specified by the redevelopment authority for the installation under subparagraph (D).

(G)(i) Upon completion of a redevelopment plan under subparagraph (F), a redevelopment authority shall submit an application containing the plan to the Secretary of Defense and to the Secretary of Housing and Urban Development.

(ii) A redevelopment authority shall include in an application under clause (i) the following:

(I) A copy of the redevelopment plan, including a summary of any public comments on the plan received by the redevelopment authority under subparagraph (F)(iii).

(II) A copy of each notice of interest of use of buildings and property to assist the homeless that was submitted to the redevelopment authority under subparagraph (C), together with a description of the manner, if any, in which the plan addresses the interest expressed in each such notice and, if the plan does not address such an interest, an explanation why the plan does not address the interest.

(III) A summary of the outreach undertaken by the redevelopment authority under subparagraph (C)(iii)(II) in preparing the plan.

(IV) A statement identifying the representatives of the homeless and the homeless assistance planning boards, if any, with which the redevelopment authority consulted in preparing the plan, and the results of such consultations.

(V) An assessment of the manner in which the redevelopment plan balances the expressed needs of the homeless and the need of the communities in the vicinity of the installation for economic redevelopment and other development.

(VI) Copies of the agreements that the redevelopment authority proposes to enter into under subparagraph (F)(ii).

(H)(i) Not later than 60 days after receiving a redevelopment plan under subparagraph (G), the Secretary of Housing and Urban Development shall complete a review of the plan. The purpose of the review is to determine whether the plan, with respect to the expressed interest and requests of representatives of the homeless--

(I) takes into consideration the size and nature of the homeless population in the communities in the vicinity of the installation, the availability of existing services in such communities to meet the needs of the homeless in such communities, and the suitability of the buildings and property covered by the plan for the use and needs of the homeless in such communities;

(II) takes into consideration any economic impact of the homeless assistance under the plan on the communities in the vicinity of the installation;

(III) balances in an appropriate manner the needs of the communities in the vicinity of the installation for economic redevelopment and other development with the needs of the homeless in such communities;

(IV) was developed in consultation with representatives of the homeless and the homeless assistance planning boards, if any, in the communities in the vicinity of the installation; and

(V) specifies the manner in which buildings and property, resources, and assistance on or off the installation will be made available for homeless assistance purposes.
(ii) It is the sense of Congress that the Secretary of Housing and Urban Development shall, in completing the review of a plan under this subparagraph, take into consideration and be receptive to the predominant views on the plan of the communities in the vicinity of the installation covered by the plan.

(iii) The Secretary of Housing and Urban Development may engage in negotiations and consultations with a redevelopment authority before or during the course of a review under clause (i) with a view toward resolving any preliminary determination of the Secretary that a redevelopment plan does not meet a requirement set forth in that clause. The redevelopment authority may modify the redevelopment plan as a result of such negotiations and consultations.

(iv) Upon completion of a review of a redevelopment plan under clause (i), the Secretary of Housing and Urban Development shall notify the Secretary of Defense and the redevelopment authority concerned of the determination of the Secretary of Housing and Urban Development under that clause.

(v) If the Secretary of Housing and Urban Development determines as a result of such a review that a redevelopment plan does not meet the requirements set forth in clause (i), a notice under clause (iv) shall include--

(I) an explanation of that determination; and

(II) a statement of the actions that the redevelopment authority must undertake in order to address that determination.

(I)(i) Upon receipt of a notice under subparagraph (H)(iv) of a determination that a redevelopment plan does not meet a requirement set forth in subparagraph (H)(i), a redevelopment authority shall have the opportunity to--

(I) revise the plan in order to address the determination; and

(II) submit the revised plan to the Secretary of Defense and the Secretary of Housing and Urban Development.

(ii) A redevelopment authority shall submit a revised plan under this subparagraph to such Secretaries, if at all, not later than 90 days after the date on which the redevelopment authority receives the notice referred to in clause (i).

(J)(i) Not later than 30 days after receiving a revised redevelopment plan under subparagraph (I), the Secretary of Housing and Urban Development shall review the revised plan and determine if the plan meets the requirements set forth in subparagraph (H)(i).

(ii) The Secretary of Housing and Urban Development shall notify the Secretary of Defense and the redevelopment authority concerned of the determination of the Secretary of Housing and Urban Development under this subparagraph.

(K)(i) Upon receipt of a notice under subparagraph (H)(iv) or (J)(ii) of the determination of the Secretary of Housing and Urban Development that a redevelopment plan for an installation meets the requirements set forth in subparagraph (H)(i), the Secretary of Defense shall dispose of the buildings and property at the installation.

(ii) For purposes of carrying out an environmental assessment of the closure or realignment of an installation, the Secretary of Defense shall treat the redevelopment plan for the installation (including the aspects of the plan providing for disposal to State or local governments, representatives of the homeless, and other interested parties) as part of the proposed Federal action for the installation.

(iii) The Secretary of Defense shall dispose of buildings and property under clause (i) in accordance with the record of decision or other decision document prepared by the Secretary in
accordance with the National Environmental Policy Act of 1969 (42 U.S.C. 4321 et seq.). In preparing the record of decision or other decision document, the Secretary shall give substantial deference to the redevelopment plan concerned.

(iv) The disposal under clause (i) of buildings and property to assist the homeless shall be without consideration.

(v) In the case of a request for a conveyance under clause (i) of buildings and property for public benefit under section 550 of title 40, United States Code, or sections 47151 through 47153 of title 49, United States Code, the sponsoring Federal agency shall use the eligibility criteria set forth in such section or such subchapter (as the case may be) to determine the eligibility of the applicant and use proposed in the request for the public benefit conveyance. The determination of such eligibility should be made before submission of the redevelopment plan concerned under subparagraph (G).

(L)(i) If the Secretary of Housing and Urban Development determines under subparagraph (J) that a revised redevelopment plan for an installation does not meet the requirements set forth in subparagraph (H)(i), or if no revised plan is so submitted, that Secretary shall--

(I) review the original redevelopment plan submitted to that Secretary under subparagraph (G), including the notice or notices of representatives of the homeless referred to in clause (ii)(II) of that subparagraph;

(II) consult with the representatives referred to in subclause (I), if any, for purposes of evaluating the continuing interest of such representatives in the use of buildings or property at the installation to assist the homeless;

(III) request that each such representative submit to that Secretary the items described in clause (ii); and

(IV) based on the actions of that Secretary under subclauses (I) and (II), and on any information obtained by that Secretary as a result of such actions, indicate to the Secretary of Defense the buildings and property at the installation that meet the requirements set forth in subparagraph (H)(i).

(ii) The Secretary of Housing and Urban Development may request under clause (i)(III) that a representative of the homeless submit to that Secretary the following:

(I) A description of the program of such representative to assist the homeless.

(II) A description of the manner in which the buildings and property that the representative proposes to use for such purpose will assist the homeless.

(III) Such information as that Secretary requires in order to determine the financial capacity of the representative to carry out the program and to ensure that the program will be carried out in compliance with Federal environmental law and Federal law against discrimination.

(IV) A certification that police services, fire protection services, and water and sewer services available in the communities in the vicinity of the installation concerned are adequate for the program.

(iii) Not later than 90 days after the date of the receipt of a revised plan for an installation under subparagraph (J), the Secretary of Housing and Urban Development shall--

(I) notify the Secretary of Defense and the redevelopment authority concerned of the buildings and property at an installation under clause (i)(IV) that the Secretary of Housing and Urban Development determines are suitable for use to assist the homeless;
and

(II) notify the Secretary of Defense of the extent to which the revised plan meets the criteria set forth in subparagraph (H)(i).

(iv)(I) Upon notice from the Secretary of Housing and Urban Development with respect to an installation under clause (iii), the Secretary of Defense shall dispose of buildings and property at the installation in consultation with the Secretary of Housing and Urban Development and the redevelopment authority concerned.

(II) For purposes of carrying out an environmental assessment of the closure or realignment of an installation, the Secretary of Defense shall treat the redevelopment plan submitted by the redevelopment authority for the installation (including the aspects of the plan providing for disposal to State or local governments, representatives of the homeless, and other interested parties) as part of the proposed Federal action for the installation. The Secretary of Defense shall incorporate the notification of the Secretary of Housing and Urban Development under clause (iii)(I) as part of the proposed Federal action for the installation only to the extent, if any, that the Secretary of Defense considers such incorporation to be appropriate and consistent with the best and highest use of the installation as a whole, taking into consideration the redevelopment plan submitted by the redevelopment authority.

(III) The Secretary of Defense shall dispose of buildings and property under subclause (I) in accordance with the record of decision or other decision document prepared by the Secretary in accordance with the National Environmental Policy Act of 1969 (42 U.S.C. 4321 et seq.). In preparing the record of decision or other decision document, the Secretary shall give deference to the redevelopment plan submitted by the redevelopment authority for the installation.

(IV) The disposal under subclause (I) of buildings and property to assist the homeless shall be without consideration.

(V) In the case of a request for a conveyance under subclause (I) of buildings and property for public benefit under section 550 of title 40, United States Code, or sections 47151 through 47153 of title 49, United States Code, the sponsoring Federal agency shall use the eligibility criteria set forth in such section or such subchapter (as the case may be) to determine the eligibility of the applicant and use proposed in the request for the public benefit conveyance. The determination of such eligibility should be made before submission of the redevelopment plan concerned under subparagraph (G).

(M)(i) In the event of the disposal of buildings and property of an installation pursuant to subparagraph (K) or (L), the redevelopment authority for the installation shall be responsible for the implementation of and compliance with agreements under the redevelopment plan described in that subparagraph for the installation.

(ii) If a building or property reverts to a redevelopment authority under such an agreement, the redevelopment authority shall take appropriate actions to secure, to the maximum extent practicable, the utilization of the building or property by other homeless representatives to assist the homeless. A redevelopment authority may not be required to utilize the building or property to assist the homeless.

(N) The Secretary of Defense may postpone or extend any deadline provided for under this paragraph in the case of an installation covered by this paragraph for such period as the Secretary considers appropriate if the Secretary determines that such postponement is in the interests of the communities affected by the closure or realignment of the installation. The Secretary shall make such determinations in consultation with the redevelopment authority.
concerned and, in the case of deadlines provided for under this paragraph with respect to the Secretary of Housing and Urban Development, in consultation with the Secretary of Housing and Urban Development.

(O) For purposes of this paragraph, the term "communities in the vicinity of the installation", in the case of an installation, means the communities that constitute the political jurisdictions (other than the State in which the installation is located) that comprise the redevelopment authority for the installation.

(P) For purposes of this paragraph, the term "other interested parties", in the case of an installation, includes any parties eligible for the conveyance of property of the installation under section 550 of title 40, United States Code, or sections 47151 through 47153 of title 49, United States Code, whether or not the parties assist the homeless.

(8)(A) Subject to subparagraph (C), the Secretary may enter into agreements (including contracts, cooperative agreements, or other arrangements for reimbursement) with local governments for the provision of police or security services, fire protection services, airfield operation services, or other community services by such governments at military installations to be closed under this part, or at facilities not yet transferred or otherwise disposed of in the case of installations closed under this part, if the Secretary determines that the provision of such services under such agreements is in the best interests of the Department of Defense.

(B) The Secretary may exercise the authority provided under this paragraph without regard to the provisions of chapter 146 of title 10, United States Code.

(C) The Secretary may not exercise the authority under subparagraph (A) with respect to an installation earlier than 180 days before the date on which the installation is to be closed.

(D) The Secretary shall include in a contract for services entered into with a local government under this paragraph a clause that requires the use of professionals to furnish the services to the extent that professionals are available in the area under the jurisdiction of such government.

(c) APPLICABILITY OF NATIONAL ENVIRONMENTAL POLICY ACT OF 1969.--(1) The provisions of the National Environmental Policy Act of 1969 (42 U.S.C. 4321 et seq.) shall not apply to the actions of the President, the Commission, and, except as provided in paragraph (2), the Department of Defense in carrying out this part.

(2)(A) The provisions of the National Environmental Policy Act of 1969 shall apply to actions of the Department of Defense under this part (i) during the process of property disposal, and (ii) during the process of relocating functions from a military installation being closed or
realigned to another military installation after the receiving installation has been selected but before the functions are relocated.

(B) In applying the provisions of the National Environmental Policy Act of 1969 to the processes referred to in subparagraph (A), the Secretary of Defense and the Secretary of the military departments concerned shall not have to consider--

(i) the need for closing or realigning the military installation which has been recommended for closure or realignment by the Commission;

(ii) the need for transferring functions to any military installation which has been selected as the receiving installation; or

(iii) military installations alternative to those recommended or selected.

(3) A civil action for judicial review, with respect to any requirement of the National Environmental Policy Act of 1969 to the extent such Act is applicable under paragraph (2), of any act or failure to act by the Department of Defense during the closing, realigning, or relocating of functions referred to in clauses (i) and (ii) of paragraph (2)(A), may not be brought more than 60 days after the date of such act or failure to act.

(d) WAIVER.--The Secretary of Defense may close or realign military installations under this part without regard to--

(1) any provision of law restricting the use of funds for closing or realigning military installations included in any appropriations or authorization Act; and

(2) sections 2662 and 2687 of title 10, United States Code.

(e) TRANSFER AUTHORITY IN CONNECTION WITH PAYMENT OF ENVIRONMENTAL REMEDIATION COSTS.--(1)(A) Subject to paragraph (2) of this subsection and section 120(h) of the Comprehensive Environmental Response, Compensation, and Liability Act of 1980 (42 U.S.C. 9620(h)), the Secretary may enter into an agreement to transfer by deed real property or facilities referred to in subparagraph (B) with any person who agrees to perform all environmental restoration, waste management, and environmental compliance activities that are required for the property or facilities under Federal and State laws, administrative decisions, agreements (including schedules and milestones), and concurrences.

(B) The real property and facilities referred to in subparagraph (A) are the real property and facilities located at an installation closed or to be closed, or realigned or to be realigned, under this part that are available exclusively for the use, or expression of interest in a use, of a redevelopment authority under subsection (b)(6)(F) during the period provided for that use, or expression of interest in use, under that subsection. The real property and facilities referred to in subparagraph (A) are also the real property and facilities located at an installation approved for closure or realignment under this part after 2001 that are available for purposes other than to assist the homeless.

(C) The Secretary may require any additional terms and conditions in connection with an agreement authorized by subparagraph (A) as the Secretary considers appropriate to protect the interests of the United States.

(2) A transfer of real property or facilities may be made under paragraph (1) only if the Secretary certifies to Congress that--

(A) the costs of all environmental restoration, waste management, and environmental compliance activities otherwise to be paid by the Secretary with respect to
the property or facilities are equal to or greater than the fair market value of the property or facilities to be transferred, as determined by the Secretary; or

(B) if such costs are lower than the fair market value of the property or facilities, the recipient of the property or facilities agrees to pay the difference between the fair market value and such costs.

(3) In the case of property or facilities covered by a certification under paragraph (2)(A), the Secretary may pay the recipient of such property or facilities an amount equal to the lesser of—

(A) the amount by which the costs incurred by the recipient of such property or facilities for all environmental restoration, waste, management, and environmental compliance activities with respect to such property or facilities exceed the fair market value of such property or facilities as specified in such certification; or

(B) the amount by which the costs (as determined by the Secretary) that would otherwise have been incurred by the Secretary for such restoration, management, and activities with respect to such property or facilities exceed the fair market value of such property or facilities as so specified.

(4) As part of an agreement under paragraph (1), the Secretary shall disclose to the person to whom the property or facilities will be transferred any information of the Secretary regarding the environmental restoration, waste management, and environmental compliance activities described in paragraph (1) that relate to the property or facilities. The Secretary shall provide such information before entering into the agreement.

(5) Nothing in this subsection shall be construed to modify, alter, or amend the Comprehensive Environmental Response, Compensation, and Liability Act of 1980 (42 U.S.C. 9601 et seq.) or the Solid Waste Disposal Act (42 U.S.C. 6901 et seq.).

(6) Section 330 of the National Defense Authorization Act for Fiscal Year 1993 (Public Law 102-484; 10 U.S.C. 2687 note) shall not apply to any transfer under this subsection to persons or entities described in subsection (a)(2) of such section 330, except in the case of releases or threatened releases not disclosed pursuant to paragraph (4).

(f) TRANSFER AUTHORITY IN CONNECTION WITH CONSTRUCTION OR PROVISION OF MILITARY FAMILY HOUSING.—(1) Subject to paragraph (2), the Secretary may enter into an agreement to transfer by deed real property or facilities located at or near an installation closed or to be closed under this part with any person who agrees, in exchange for the real property or facilities, to transfer to the Secretary housing units that are constructed or provided by the person and located at or near a military installation at which there is a shortage of suitable housing to meet the requirements of members of the Armed Forces and their dependents.

(2) A transfer of real property or facilities may be made under paragraph (1) only if--

(A) the fair market value of the housing units to be received by the Secretary in exchange for the property or facilities to be transferred is equal to or greater than the fair market value of such property or facilities, as determined by the Secretary; or

(B) in the event the fair market value of the housing units is less than the fair market value of property or facilities to be transferred, the recipient of the property or facilities agrees to pay to the Secretary the amount equal to the excess of the fair market value of the property or facilities over the fair market value of the housing units.

(3) Notwithstanding paragraph (2) of section 2906(a), the Secretary may deposit funds
received under paragraph (2)(B) in the Department of Defense Family Housing Improvement Fund established under section 2883(a) of title 10, United States Code.

(4) The Secretary shall submit to the congressional defense committees a report describing each agreement proposed to be entered into under paragraph (1), including the consideration to be received by the United States under the agreement. The Secretary may not enter into the agreement until the end of the 30-day period beginning on the date the congressional defense committees receive the report regarding the agreement.

(5) The Secretary may require any additional terms and conditions in connection with an agreement authorized by this subsection as the Secretary considers appropriate to protect the interests of the United States.

(g) ACQUISITION OF MANUFACTURED HOUSING.--(1) In closing or realigning any military installation under this part, the Secretary may purchase any or all right, title, and interest of a member of the Armed Forces and any spouse of the member in manufactured housing located at a manufactured housing park established at an installation closed or realigned under this part, or make a payment to the member to relocate the manufactured housing to a suitable new site, if the Secretary determines that--

(A) it is in the best interests of the Federal Government to eliminate or relocate the manufactured housing park; and

(B) the elimination or relocation of the manufactured housing park would result in an unreasonable financial hardship to the owners of the manufactured housing.

(2) Any payment made under this subsection shall not exceed 90 percent of the purchase price of the manufactured housing, as paid by the member or any spouse of the member, plus the cost of any permanent improvements subsequently made to the manufactured housing by the member or spouse of the member.

(3) The Secretary shall dispose of manufactured housing acquired under this subsection through resale, donation, trade or otherwise within one year of acquisition.

SEC. 2906. DEPARTMENT OF DEFENSE BASE CLOSURE ACCOUNT 1990

(a) IN GENERAL.--(1) There is hereby established on the books of the Treasury an account to be known as the "Department of Defense Base Closure Account 1990" which shall be administered by the Secretary as a single account.

(2) There shall be deposited into the Account--

(A) funds authorized for and appropriated to the Account;

(B) any funds that the Secretary may, subject to approval in an appropriation Act, transfer to the Account from funds appropriated to the Department of Defense for any purpose, except that such funds may be transferred only after the date on which the Secretary transmits written notice of, and justification for, such transfer to the congressional defense committees;

(C) except as provided in subsection (d), proceeds received from the lease, transfer, or disposal of any property at a military installation closed or realigned under this part the date of approval of closure or realignment of which is before January 1, 2005; and

(D) proceeds received after September 30, 1995, from the lease, transfer, or

(3) The Account shall be closed at the time and in the manner provided for appropriation accounts under section 1555 of title 31, United States Code. Unobligated funds which remain in the Account upon closure shall be held by the Secretary of the Treasury until transferred by law after the congressional defense committees receive the final report transmitted under subsection (c)(2).

(b) USE OF FUNDS.--(1) The Secretary may use the funds in the Account only for the purposes described in section 2905 with respect to military installations the date of approval of closure or realignment of which is before January 1, 2005, or, after September 30, 1995, for environmental restoration and property management and disposal at installations closed or realigned under title II of the Defense Authorization Amendments and Base Closure and Realignment Act (Public Law 100-526; 10 U.S.C. 2687 note). After July 13, 2001, the Account shall be the sole source of Federal funds for environmental restoration, property management, and other caretaker costs associated with any real property at military installations closed or realigned under this part or such title II.

(2) When a decision is made to use funds in the Account to carry out a construction project under section 2905(a) and the cost of the project will exceed the maximum amount authorized by law for a minor military construction project, the Secretary shall notify in writing the congressional defense committees of the nature of, and justification for, the project and the amount of expenditures for such project. Any such construction project may be carried out without regard to section 2802(a) of title 10, United States Code.

(c) REPORTS.--(1)(A) No later than 60 days after the end of each fiscal year in which the Secretary carries out activities under this part, the Secretary shall transmit a report to the congressional defense committees of the amount and nature of the deposits into, and the expenditures from, the Account during such fiscal year and of the amount and nature of other expenditures made pursuant to section 2905(a) during such fiscal year.

(B) The report for a fiscal year shall include the following:

(i) The obligations and expenditures from the Account during the fiscal year, identified by subaccount, for each military department and Defense Agency.

(ii) The fiscal year in which appropriations for such expenditures were made and the fiscal year in which funds were obligated for such expenditures.

(iii) Each military construction project for which such obligations and expenditures were made, identified by installation and project title.

(iv) A description and explanation of the extent, if any, to which expenditures for military construction projects for the fiscal year differed from proposals for projects and funding levels that were included in the justification transmitted to Congress under section 2907(1), or otherwise, for the funding proposals for the Account for such fiscal year, including an explanation of--

(I) any failure to carry out military construction projects that were so proposed; and

(II) any expenditures for military construction projects that were not so
(2) No later than 60 days after the termination of the authority of the Secretary to carry out a closure or realignment under this part with respect to military installations the date of approval of closure or realignment of which is before January 1, 2005, and no later than 60 days after the closure of the Account under subsection (a)(3), the Secretary shall transmit to the congressional defense committees a report containing an accounting of--
(A) all the funds deposited into and expended from the Account or otherwise expended under this part with respect to such installations; and
(B) any amount remaining in the Account.

(d) Disposal or Transfer of Commissary Stores and Property Purchased With Nonappropriated Funds.--(1) If any real property or facility acquired, constructed, or improved (in whole or in part) with commissary store funds or nonappropriated funds is transferred or disposed of in connection with the closure or realignment of a military installation under this part the date of approval of closure or realignment of which is before January 1, 2005, a portion of the proceeds of the transfer or other disposal of property on that installation shall be deposited in the reserve account established under section 204(b)(7)(C) of the Defense Authorization Amendments and Base Closure and Realignment Act (10 U.S.C. 2687 note).

(2) The amount so deposited shall be equal to the depreciated value of the investment made with such funds in the acquisition, construction, or improvement of that particular real property or facility. The depreciated value of the investment shall be computed in accordance with regulations prescribed by the Secretary of Defense.

(3) The Secretary may use amounts in the account (in such an aggregate amount as is provided in advance in appropriation Acts) for the purpose of acquiring, constructing, and improving--
(A) commissary stores; and
(B) real property and facilities for nonappropriated fund instrumentalities.

(4) As used in this subsection:
(A) The term "commissary store funds" means funds received from the adjustment of, or surcharge on, selling prices at commissary stores fixed under section 2685 of title 10, United States Code.
(B) The term "nonappropriated funds" means funds received from a nonappropriated fund instrumentality.
(C) The term "nonappropriated fund instrumentality" means an instrumentality of the United States under the jurisdiction of the Armed Forces (including the Army and Air Force Exchange Service, the Navy Resale and Services Support Office, and the Marine Corps exchanges) which is conducted for the comfort, pleasure, contentment, or physical or mental improvement of members of the Armed Forces.

(e) Account Exclusive Source of Funds for Environmental Restoration Projects.—Except as provided in section 2906A(e) with respect to funds in the Department of Defense Base Closure Account 2005 under section 2906A and except for funds deposited into the Account under subsection (a), funds appropriated to the Department of Defense may not be used for purposes described in section 2905 (a)(1)(C). The prohibition in this subsection shall expire upon the closure of the Account under subsection (a)(3).

(a) In General.—(1) If the Secretary makes the certifications required under section 2912(b), there shall be established on the books of the Treasury an account to be known as the "Department of Defense Base Closure Account 2005" (in this section referred to as the "Account"). The Account shall be administered by the Secretary as a single account.

(2) There shall be deposited into the Account—
   (A) funds authorized for and appropriated to the Account;
   (B) any funds that the Secretary may, subject to approval in an appropriation Act, transfer to the Account from funds appropriated to the Department of Defense for any purpose, except that such funds may be transferred only after the date on which the Secretary transmits written notice of, and justification for, such transfer to the congressional defense committees; and
   (C) except as provided in subsection (d), proceeds received from the lease, transfer, or disposal of any property at a military installation that is closed or realigned under this part pursuant to a closure or realignment the date of approval of which is after January 1, 2005.

(3) The Account shall be closed at the time and in the manner provided for appropriation accounts under section 1555 of title 31, United States Code. Unobligated funds which remain in the Account upon closure shall be held by the Secretary of the Treasury until transferred by law after the congressional defense committees receive the final report transmitted under subsection (c)(2).

(b) Use Of Funds.—(1) The Secretary may use the funds in the Account only for the purposes described in section 2905 with respect to military installations the date of approval of closure or realignment of which is after January 1, 2005.

(2) When a decision is made to use funds in the Account to carry out a construction project under section 2905(a) and the cost of the project will exceed the maximum amount authorized by law for a minor military construction project, the Secretary shall notify in writing the congressional defense committees of the nature of, and justification for, the project and the amount of expenditures for such project. Any such construction project may be carried out without regard to section 2802(a) of title 10, United States Code.

(c) Reports.—(1)(A) No later than 60 days after the end of each fiscal year in which the Secretary carries out activities under this part using amounts in the Account, the Secretary shall transmit a report to the congressional defense committees of the amount and nature of the deposits into, and the expenditures from, the Account during such fiscal year and of the amount and nature of other expenditures made pursuant to section 2905(a) during such fiscal year.

   (B) The report for a fiscal year shall include the following:
      (i) The obligations and expenditures from the Account during the fiscal year, identified by subaccount, for each military department and Defense Agency.
      (ii) The fiscal year in which appropriations for such expenditures were made and the fiscal year in which finds were obligated for such expenditures.
(iii) Each military construction project for which such obligations and expenditures were made, identified by installation and project title.

(iv) A description and explanation of the extent, if any, to which expenditures for military construction projects for the fiscal year differed from proposals for projects and funding levels that were included in the justification transmitted to Congress under section 2907(1), or otherwise, for the funding proposals for the Account for such fiscal year, including an explanation of—

(I) any failure to carry out military construction projects that were so proposed; and

(II) any expenditures for military construction projects that were not so proposed.

(2) No later than 60 days after the termination of the authority of the Secretary to carry out a closure or realignment under this part with respect to military installations the date of approval of closure or realignment of which is after January 1, 2005, and no later than 60 days after the closure of the Account under subsection (a)(3), the Secretary shall transmit to the congressional defense committees a report containing an accounting of—

(A) all the funds deposited into and expended from the Account or otherwise expended under this part with respect to such installations; and

(B) any amount remaining in the Account.

(d) DISPOSAL OR TRANSFER OF COMMISSARY STORES AND PROPERTY PURCHASED WITH NONAPPROPRIATED FUNDS.—(1) If any real property or facility acquired, constructed, or improved (in whole or in part) with commissary store funds or nonappropriated funds is transferred or disposed of in connection with the closure or realignment of a military installation under this part the date of approval of closure or realignment of which is after January 1, 2005, a portion of the proceeds of the transfer or other disposal of property on that installation shall be deposited in the reserve account established under section 204(b)(7)(C) of the Defense Authorization Amendments and Base Closure and Realignment Act (10 U.S.C. 2687 note).

(2) The amount so deposited shall be equal to the depreciated value of the investment made with such funds in the acquisition, construction, or improvement of that particular real property or facility. The depreciated value of the investment shall be computed in accordance with regulations prescribed by the Secretary.

(3) The Secretary may use amounts in the reserve account, without further appropriation, for the purpose of acquiring, constructing, and improving—

(A) commissary stores; and

(B) real property and facilities for nonappropriated fund instrumentalities.

(4) In this subsection, the terms "commissary store funds", "nonappropriated funds", and "nonappropriated fund instrumentality" shall have the meaning given those terms in section 2906(d)(4).

(e) ACCOUNT EXCLUSIVE SOURCE OF FUNDS FOR ENVIRONMENTAL RESTORATION PROJECTS.—Except as provided in section 2906(e) with respect to funds in the Department of Defense Base Closure Account 1990 under section 2906 and except for funds deposited into the Account under subsection (a), funds appropriated to the Department of Defense may not be used for purposes described in section 2905(a)(1)(C). The prohibition in this subsection shall expire
upon the closure of the Account under subsection (a)(3).

SEC. 2907. REPORTS

As part of the budget request for fiscal year 1993 and for each fiscal year thereafter for the Department of Defense, the Secretary shall transmit to the congressional defense committees of Congress--

(1) a schedule of the closure and realignment actions to be carried out under this part in the fiscal year for which the request is made and an estimate of the total expenditures required and cost savings to be achieved by each such closure and realignment and of the time period in which these savings are to be achieved in each case, together with the Secretary's assessment of the environmental effects of such actions; and

(2) a description of the military installations, including those under construction and those planned for construction, to which functions are to be transferred as a result of such closures and realignments, together with the Secretary's assessment of the environmental effects of such transfers.

SEC. 2908. CONGRESSIONAL CONSIDERATION OF COMMISSION REPORT

(a) TERMS OF THE RESOLUTION.--For purposes of section 2904(b), the term "joint resolution" means only a joint resolution which is introduced within the 10-day period beginning on the date on which the President transmits the report to the Congress under section 2903(e), and--

(1) which does not have a preamble;

(2) the matter after the resolving clause of which is as follows: "That Congress disapproves the recommendations of the Defense Base Closure and Realignment Commission as submitted by the President on

31 Appendix A

E-44
from further consideration of, such a resolution, it is in order (even though a previous motion to the same effect has been disagreed to) for any Member of the respective House to move to proceed to the consideration of the resolution. A member may make the motion only on the day after the calendar day on which the Member announces to the House concerned the Member's intention to make the motion, except that, in the case of the House of Representatives, the motion may be made without such prior announcement if the motion is made by direction of the committee to which the resolution was referred. The motion is highly privileged in the House of Representatives and is privileged in the Senate and is not debatable. The motion is not subject to amendment, or to a motion to postpone, or to a motion to proceed to the consideration of other business. A motion to reconsider the vote by which the motion is agreed to or disagreed to shall not be in order. If a motion to proceed to the consideration of the resolution is agreed to, the respective House shall immediately proceed to consideration of the joint resolution without intervening motion, order, or other business, and the resolution shall remain the unfinished business of the respective House until disposed of.

(2) Debate on the resolution, and on all debatable motions and appeals in connection therewith, shall be limited to not more than 2 hours, which shall be divided equally between those favoring and those opposing the resolution. An amendment to the resolution is not in order. A motion further to limit debate is in order and not debatable. A motion to postpone, or a motion to proceed to the consideration of other business, or a motion to recommit the resolution is not in order. A motion to reconsider the vote by which the resolution is agreed to or disagreed to is not in order.

(3) Immediately following the conclusion of the debate on a resolution described in subsection (a) and a single quorum call at the conclusion of the debate if requested in accordance with the rules of the appropriate House, the vote on final passage of the resolution shall occur.

(4) Appeals from the decisions of the Chair relating to the application of the rules of the Senate or the House of Representatives, as the case may be, to the procedure relating to a resolution described in subsection (a) shall be decided without debate.

(e) CONSIDERATION BY OTHER HOUSE.--(1) If, before the passage by one House of a resolution of that House described in subsection (a), that House receives from the other House a resolution described in subsection (a), then the following procedures shall apply:

(A) The resolution of the other House shall not be referred to a committee and may not be considered in the House receiving it except in the case of final passage as provided in subparagraph (B)(ii).

(B) With respect to a resolution described in subsection (a) of the House receiving the resolution--

(i) the procedure in that House shall be the same as if no resolution had been received from the other House; but

(ii) the vote on final passage shall be on the resolution of the other House.

(2) Upon disposition of the resolution received from the other House, it shall no longer be in order to consider the resolution that originated in the receiving House.

(f) RULES OF THE SENATE AND HOUSE.--This section is enacted by Congress--

(1) as an exercise of the rulemaking power of the Senate and House of Representatives, respectively, and as such it is deemed a part of the rules of each House,
respectively, but applicable only with respect to the procedure to be followed in that
House in the case of a resolution described in subsection (a), and it supersedes other rules
only to the extent that it is inconsistent with such rules; and
(2) with full recognition of the constitutional right of either House to change the
rules (so far as relating to the procedure of that House) at any time, in the same manner,
and to the same extent as in the case of any other rule of that House.

SEC. 2909. RESTRICTION ON OTHER BASE CLOSURE AUTHORITY

(a) IN GENERAL.--Except as provided in subsection (c), during the period beginning on
November 5, 1990, and ending on April 15, 2006, this part shall be the exclusive authority for
selecting for closure or realignment, or for carrying out any closure or realignment of, a military
installation inside the United States.

(b) RESTRICTION.--Except as provided in subsection (c), none of the funds available to the
Department of Defense may be used, other than under this part, during the period specified in
subsection (a)

(1) to identify, through any transmittal to the Congress or through any other public
announcement or notification, any military installation inside the United States as an
installation to be closed or realigned or as an installation under consideration for closure
or realignment; or
(2) to carry out any closure or realignment of a military installation inside the
United States.

(c) EXCEPTION.--Nothing in this part affects the authority of the Secretary to carry out
(1) closures and realignments under title II of Public Law 100-526; and
(2) closures and realignments to which section 2687 of title 10, United States
Code, is not applicable, including closures and realignments carried out for reasons of
national security or a military emergency referred to in subsection (c) of such section.

SEC. 2910. DEFINITIONS

As used in this part:
(1) The term "Account" means the Department of Defense Base Closure Account 1990
established by section 2906(a)(1).
(2) The term "congressional defense committees" means the Committee on Armed
Services and the Committee on Appropriations of the Senate and the Committee on Armed
Services and the Committee on Appropriations of the House of Representatives.
(3) The term "Commission" means the Commission established by section 2902.
(4) The term "military installation" means a base, camp, post, station, yard, center,
homeport facility for any ship, or other activity under the jurisdiction of the Department of
Defense, including any leased facility. Such term does not include any facility used primarily for
civil works, rivers and harbors projects, flood control, or other projects not under the primary
jurisdiction or control of the Department of Defense. [The preceding sentence shall take effect as
of November 5, 1990, and shall apply as if it had been included in section 2910(4) of the Defense
Base Closure and Realignment Act of 1990 on that date.]

(5) The term "realignment" includes any action which both reduces and relocates functions and civilian personnel positions but does not include a reduction in force resulting from workload adjustments, reduced personnel or funding levels, or skill imbalances.

(6) The term "Secretary" means the Secretary of Defense.

(7) The term "United States" means the 50 States, the District of Columbia, the Commonwealth of Puerto Rico, Guam, the Virgin Islands, American Samoa, and any other commonwealth, territory, or possession of the United States.

(8) The term "date of approval", with respect to a closure or realignment of an installation, means the date on which the authority of Congress to disapprove a recommendation of closure or realignment, as the case may be, of such installation under this part expires. [The date of approval of closure of any installation approved for closure before November 30, 1993 shall be deemed to be November 30, 1993.]

(9) The term "redevelopment authority", in the case of an installation to be closed or realigned under this part, means any entity (including an entity established by a State or local government) recognized by the Secretary of Defense as the entity responsible for developing the redevelopment plan with respect to the installation or for directing the implementation of such plan. [The above revision shall take effect as if included in the amendments made by section 2918 of Pub. L. 103-160.]

(10) The term "redevelopment plan" in the case of an installation to be closed or realigned under this part, means a plan that--

(A) is agreed to by the local redevelopment authority with respect to the installation; and

(B) provides for the reuse or redevelopment of the real property and personal property of the installation that is available for such reuse and redevelopment as a result of the closure or realignment of the installation.

(11) The term "representative of the homeless" has the meaning given such term in section 501(i)(4) of the Stewart B. McKinney Homeless Assistance Act (42 U.S.C. 11411(i)(4)).

SEC. 2911. CLARIFYING AMENDMENT

Section 2687(c)(1) of title 10, United States Code, is amended--

(1) by inserting "homeport facility for any ship," after "center,"; and

(2) by striking out "under the jurisdiction of the Secretary of a military department" and inserting in lieu thereof "under the jurisdiction of the Department of Defense, including any leased facility,".

SEC. 2912. 2005 ROUND OF REALIGNMENTS AND CLOSURES OF MILITARY INSTALLATIONS.

(a) Force-structure Plan and Infrastructure Inventory.—

(1) Preparation and Submission.—As part of the budget justification documents submitted to Congress in support of the budget for the Department of Defense for fiscal year 2005, the Secretary shall include the following:
(A) A force-structure plan for the Armed Forces based on an assessment by the Secretary of the probable threats to the national security during the 20-year period beginning with fiscal year 2005, the probable end-strength levels and major military force units (including land force divisions, carrier and other major combatant vessels, air wings, and other comparable units) needed to meet these threats, and the anticipated levels of funding that will be available for national defense purposes during such period.

(B) A comprehensive inventory of military installations world-wide for each military department, with specifications of the number and type of facilities in the active and reserve forces of each military department.

(2) RELATIONSHIP OF PLAN AND INVENTORY.—Using the force-structure plan and infrastructure inventory prepared under paragraph (1), the Secretary shall prepare (and include as part of the submission of such plan and inventory) the following:

(A) A description of the infrastructure necessary to support the force structure described in the force-structure plan.

(B) A discussion of categories of excess infrastructure and infrastructure capacity.

(C) An economic analysis of the effect of the closure or realignment of military installations to reduce excess infrastructure.

(3) SPECIAL CONSIDERATIONS.—In determining the level of necessary versus excess infrastructure under paragraph (2), the Secretary shall consider the following:

(A) The anticipated continuing need for and availability of military installations outside the United States, taking into account current restrictions on the use of military installations outside the United States and the potential for future prohibitions or restrictions on the use of such military installations.

(B) Any efficiencies that may be gained from joint tenancy by more than one branch of the Armed Forces at a military installation.

(4) REVISION.—The Secretary may revise the force-structure plan and infrastructure inventory; If the Secretary makes such a revision, the Secretary shall submit the revised plan or inventory to Congress as part of the budget justification documents submitted to Congress for fiscal year 2006.

(b) CERTIFICATION OF NEED FOR FURTHER CLOSURES AND REALIGNMENTS.—

(1) CERTIFICATION REQUIRED.—On the basis of the force-structure plan and infrastructure inventory prepared under subsection (a) and the descriptions and economic analysis prepared under such subsection, the Secretary shall include as part of the submission of the plan and inventory—

(A) a certification regarding whether the need exists for the closure or realignment of additional military installations; and

(B) if such need exists, a certification that the additional round of closures and realignments would result in annual net savings for each of the military departments beginning not later than fiscal year 2011.

(2) EFFECT OF FAILURE TO CERTIFY.—If the Secretary does not include the certifications referred to in paragraph (1), the process by which military installations may be selected for closure or realignment under this part in 2005 shall be terminated.
(c) **Comptroller General Evaluation.—**

(1) **Evaluation Required.—** If the certification is provided under subsection (b), the Comptroller General shall prepare an evaluation of the following:

(A) The force-structure plan and infrastructure inventory prepared under subsection (a) and the final selection criteria prepared under section 2913, including an evaluation of the accuracy and analytical sufficiency of such plan, inventory, and criteria.

(B) The need for the closure or realignment of additional military installations.

(2) **Submission.—** The Comptroller General shall submit the evaluation to Congress not later than 60 days after the date on which the force-structure plan and infrastructure inventory are submitted to Congress.

(d) **Authorization of Additional Round; Commission.—**

(1) **Appointment of Commission.—** Subject to the certifications required under subsection (b), the President may commence an additional round for the selection of military installations for closure and realignment under this part in 2005 by transmitting to the Senate, not later than March 15, 2005, nominations pursuant to section 2902(c) for the appointment of new members to the Defense Base Closure and Realignment Commission.

(2) **Effect of Failure to Nominate.—** If the President does not transmit to the Senate the nominations for the Commission by March 15, 2005, the process by which military installations may be selected for closure or realignment under this part in 2005 shall be terminated.

(3) **Members.—** Notwithstanding section 2902(c) (1), the Commission appointed under the authority of this subsection shall consist of nine members.

(4) **Terms; Meetings; Termination.—** Notwithstanding subsections (d), (e)(1), and (1) of section 2902, the Commission appointed under the authority of this subsection shall meet during calendar year 2005 and shall terminate on April 15, 2006.

(5) **Funding.—** If no funds are appropriated to the Commission by the end of the second session of the 108th Congress for the activities of the Commission in 2005, the Secretary may transfer funds to the Secretary in making recommendations for the closure or realignment of military installations inside the United States under this part in 2005.

**Sec. 2913. Selection Criteria for 2005 Round.**

(a) **Preparation of Proposed Selection Criteria.—**

(1) **In General.—** Not later than December 31, 2003, the Secretary shall publish in the Federal Register and transmit to the congressional defense committees the criteria proposed to be used by the Secretary in making recommendations for the closure or realignment of military installations inside the United States under this part in 2005.

(2) **Public Comment.—** The Secretary shall provide an opportunity for public
comment on the proposed criteria for a period of at least 30 days and shall include notice of that opportunity in the publication required under this subsection.

(b) **MILITARY VALUE AS PRIMARY CONSIDERATION.**—The selection criteria prepared by the Secretary shall ensure that military value is the primary consideration in the making of recommendations for the closure or realignment of military installations under this part in 2005. Military value shall include at a minimum the following:

1. Preservation of training areas suitable for maneuver by ground, naval, or air forces to guarantee future availability of such areas to ensure the readiness of the Armed Forces.
2. Preservation of military installations in the United States as staging areas for the use of the Armed Forces in homeland defense missions.
3. Preservation of military installations throughout a diversity of climate and terrain areas in the United States for training purposes.
4. The impact on joint warfighting, training, and readiness.
5. Contingency, mobilization, and future total force requirements at both existing and potential receiving locations to support operations and training.

(c) **SPECIAL CONSIDERATIONS.**—The selection criteria for military installations shall also address at a minimum the following:

1. The extent and timing of potential costs and savings, including the number of years, beginning with the date of completion of the closure or realignment, for the savings to exceed the costs.
2. The economic impact on existing communities in the vicinity of military installations.
3. The ability of both existing and potential receiving communities’ infrastructure to support forces, missions, and personnel.
4. The impact of costs related to potential environmental restoration, waste management, and environmental compliance activities.

(d) **EFFECT ON DEPARTMENT AND OTHER AGENCY COSTS.**—Any selection criteria proposed by the Secretary relating to the cost savings or return on investment from the proposed closure or realignment of military installations shall take into account the effect of the proposed closure or realignment on the costs of any other activity of the Department of Defense or any other Federal agency that may be required to assume responsibility for activities at the military installations.

(e) **FINAL SELECTION CRITERIA.**—Not later than February 16, 2004, the Secretary shall publish in the Federal Register and transmit to the congressional defense committees the final criteria to be used in making recommendations for the closure or realignment of military installations inside the United States under this part in 2005. Such criteria shall be the final criteria to be used, along with the force-structure plan and infrastructure inventory referred to in section 2912, in making such recommendations unless disapproved by an Act of Congress enacted on or before March 15, 2004.
(f) Relation to Criteria for Earlier Rounds.—Section 2903(b), and the selection criteria prepared under such section, shall not apply with respect to the process of making recommendations for the closure or realignment of military installations in 2005.


(a) Recommendations Regarding Closure or Realignment of Military Installations.—If the Secretary makes the certifications required under section 2912(b), the Secretary shall publish in the Federal Register and transmit to the congressional defense committees and the Commission, not later than May 16, 2005, a list of the military installations inside the United States that the Secretary recommends for closure or realignment on the basis of the force-structure plan and infrastructure inventory prepared by the Secretary under section 2912 and the final selection criteria prepared by the Secretary under section 2913.

(b) Preparation of Recommendations.—

(1) In General.—The Secretary shall comply with paragraphs (2) through (6) of section 2903(c) in preparing and transmitting the recommendations under this section. However, paragraph (6) of section 2903(c) relating to submission of information to Congress shall be deemed to require such submission within 48 hours.

(2) Consideration of Local Government Views.—(A) In making recommendations to the Commission in 2005, the Secretary shall consider any notice received from a local government in the vicinity of a military installation that the government would approve of the closure or realignment of the installation.

(B) Notwithstanding the requirement in subparagraph (A), the Secretary shall make the recommendations referred to in that subparagraph based on the force-structure plan, infrastructure inventory, and final selection criteria otherwise applicable to such recommendations.

(C) The recommendations shall include a statement of the result of the consideration of any notice described in subparagraph (A) that is received with respect to a military installation covered by such recommendations. The statement shall set forth the reasons for the result.

(c) Recommendations to Retain Bases in Inactive Status.—In making recommendations for the closure or realignment of military installations, the Secretary may recommend that an installation be placed in an inactive status if the Secretary determines that—

(1) the installation may be needed in the future for national security purposes; or

(2) retention of the installation is otherwise in the interest of the United States.

(d) Commission Review and Recommendations.—

(1) In General.—Except as provided in this subsection, section 2903(d) shall apply to the consideration by the Commission of the recommendations transmitted by the Secretary in 2005. The Commission’s report containing its findings and conclusions,
based on a review and analysis of the Secretary’s recommendations, shall be transmitted
to the President not later than September 8, 2005.

(2) A VAILABILITY OF RECOMMENDATIONS TO CONGRESS.—After September 8,
2005, the Commission shall promptly provide, upon request, to any Member of Congress
information used by the Commission in making its recommendations.

(3) LIMITATIONS ON AUTHORITY TO ADD TO CLOSURE OR REALIGNMENT LISTS.—
The Commission may not consider making a change in the recommendations of the
Secretary that would add a military installation to the Secretary’s list of installations
recommended for closure or realignment unless, in addition to the requirements of section
2903(d)(2)(C)—

(A) the Commission provides the Secretary with at least a 15-day period,
before making the change, in which to submit an explanation of the reasons why
the installation was not included on the closure or realignment list by the
Secretary; and

(B) the decision to add the installation for Commission consideration is
supported by at least seven members of the Commission.

(4) TESTIMONY BY SECRETARY.—The Commission shall invite the Secretary to
testify at a public hearing, or a closed hearing if classified information is involved, on any
proposed change by the Commission to the Secretary’s recommendations.

(5) SITE VISIT.—In the report required under section 2903(d)(2)(A) that is to be
transmitted under paragraph (1), the Commission may not recommend the closure of a
military installation not recommended for closure by the Secretary under subsection (a)
unless at least two members of the Commission visit the installation before the date of the
transmittal of the report.

(6) COMPTROLLER GENERAL REPORT.—The Comptroller General report required
by section 2903(d)(5)(B) analyzing the recommendations of the Secretary and the se-
lection process in 2005 shall be transmitted to the congressional defense committees not
later than July 1, 2005.

(e) REVIEW BY THE PRESIDENT.—

(1) IN GENERAL.—Except as provided in this subsection, section 2903(e) shall
apply to the review by the President of the recommendations of the Commission under
this section, and the actions, if any, of the Commission in response to such review, in
2005. The President shall review the recommendations of the Secretary and the rec-
ommendations contained in the report of the Commission under subsection (d) and
prepare a report, not later than September ‘23, 2005, containing the President’s approval
or disapproval of the Commission’s recommendations.

(2) COMMISSION RECONSIDERATION.—If the Commission prepares a revised list of
recommendations under section 2903(e)(3) in 2005 in response to the review of the
President in that year under paragraph (1), the Commission shall transmit the revised list
to the President not later than October 20, 2005.

(3) EFFECT OF FAILURE TO TRANSMIT.—If the President does not transmit to
Congress an approval and certification described in paragraph (2) or (4) of section
2903(e) by November 7, 2005, the process by which military installations may be selected
for closure or realignment under this part in 2005 shall he terminated.
(4) **EFFECT OF TRANSMITTAL.**—A report of the President under this subsection containing the President's approval of the Commission's recommendations is deemed to be a report under section 2903(e) for purposes of sections 2904 and 2908.
OFFICE OF THE SECRETARY OF DEFENSE
INTERNAL CONTROL PLAN FOR THE
2005 BASE REALIGNMENT AND CLOSURE PROCESS

PURPOSE

This guidance establishes the policies and responsibilities that constitute the Office of the Secretary Defense (OSD) Base Realignment and Closure Internal Control Plan (ICP). It is to be used to implement the Defense Base Closure and Realignment Act of 1990 (P.L. 101-510 as amended) (BRAC) and the Secretary’s November 15, 2002, “Transformation Through Base Realignment and Closure” memorandum and all subsequent policy memoranda outlining the DoD BRAC 2005 process. It is designed to delineate broad lines of authority and responsibilities of the OSD approach to BRAC 2005, ensure that base realignment and closure analysis and recommendations are based on accurate and complete data, and ensure that the process is properly documented and auditable. Each Military Department and Defense Agency is responsible for developing specific Internal Control Plans to supplement this guidance. This guidance supersedes all other Office of the Secretary of Defense ICP guidance issued in previous BRAC rounds.

AUTHORITY

With few exceptions, BRAC establishes the exclusive procedures under which the Secretary of Defense may pursue realignment or closure of military installations within the United States. The law authorizes the establishment of an independent Commission to review the Secretary of Defense’s recommendations for realigning and closing military installations. The Secretary’s recommendations must be based on the force structure plan and final selection criteria required by Sections 2912 and 2913 of BRAC. When developing recommendations, the Secretary of Defense must consider all military installations on an equal basis without regard to prior consideration for realignment or closure. The Secretary of Defense has established and chartered the Infrastructure Executive Council (IEC) and the Infrastructure Steering Group (ISG) as the BRAC 2005 deliberative bodies responsible for leadership, direction, and guidance. These two groups will ensure that the policies, procedures, and responsibilities set forth in this ICP support and produce comprehensive analyses to form the basis for the Secretary’s recommendations to the Commission.

General

The responsibilities assigned by this ICP are designed to provide an “unbroken chain” of accountability for each subelement of information used by DoD in the BRAC process. This systematic approach provides:
- Uniform guidance defining data requirements and sources
- Systems for verifying accuracy of data at all levels of command
- Procedures to check the accuracy of the analyses made from the data
- Protection of data to prevent premature dissemination

In addition to the requirements above, the ICP defines the certification requirements prescribed in Section 2903(c)(5) of BRAC. This plan also specifies the process and required documentation to be used in developing the BRAC 2005 recommendations. Finally, the Military Departments, Defense Agencies, and OSD will incorporate comprehensive auditor participation to ensure a thorough assessment of the data and process. Also, audits will assess specific applications of data calls and the accuracy of the data collection process.

The BRAC 2005 process is designed to provide a structured, systematic approach for developing base realignment and closure recommendations for submittal to the Commission in May 2005. Throughout the process, all military installations shall be considered equally, without regard to prior consideration for realignment or closure. The base realignment and closure recommendations resulting from this process will be based on the force structure plan, infrastructure inventory, and selection criteria. Although an interim force structure plan and selection criteria may be used initially, the final DoD BRAC 2005 recommendations shall be based on the force structure plan and infrastructure inventory developed and submitted to Congress in accordance with Section 2912 of BRAC, and the final published selection criteria.

INTERNAL CONTROL MECHANISMS

The objective of the internal control mechanisms is to ensure the accuracy, completeness, and integrity of the information upon which the Secretary of Defense recommendations for base realignments and closures will be based. The two principal control mechanisms are organization and documentation.

Organization Controls

Under the oversight and guidance of the Secretary, there are two groups within the DoD which have primary responsibilities for assisting the Secretary: the IEC, chaired by the Deputy Secretary of Defense and the ISG, chaired by the Under Secretary of Defense for Acquisition, Technology and Logistics (USD(AT&L)).

To ensure the integrity of the BRAC process, these two groups are separated by distinct functional boundaries and levels of authority. The Chair and membership of the IEC/ISG have already been determined and approved by the Secretary. The attachment to the
Secretary’s November 15, 2002, memorandum depicts the organizational relationship between these oversight groups, the Joint Cross-Service Groups (JCSGs), and the Military Departments.

**Infrastructure Executive Council:** The IEC is the policy making and oversight body for the entire BRAC process, chaired by the Deputy Secretary of Defense. The IEC is the approval authority for all base realignment and closure recommendations to the Secretary of Defense. The IEC is responsible for forwarding approved JCSG recommendations to the Military Departments and Defense Agencies. In addition, the IEC also provides guidance to the Military Departments, JCSGs, and Defense Agencies on complex issues referred directly to them.

**Infrastructure Steering Group:** The ISG is the group responsible for overseeing the joint cross-service analyses of common business oriented functions and ensuring the integration of those processes with the Military Departments’ and Defense Agencies’ specific analyses of all other functions. Additionally, the ISG will provide progress reports to the IEC. This group will be chaired by the USD(AT&L). It should also be noted that the USD(AT&L) has been assigned the authority and responsibility for issuing the operating policies and detailed direction necessary to conduct the BRAC 2005 analyses by the Secretary of Defense.

The Inspector General of the Department of Defense (IG DoD) will advise the IEC and ISG on the implementation of this ICP. IG DoD auditors will review the activities of the IEC/ISG, and designated JCSGs to ensure such activities comply with the requirements of the ICP.

**Documentation Controls for the IEC, ISG, and JCSGs**

The following outlines document controls for the IEC, ISG, and JCSGs to ensure accuracy and auditability of the information used in the BRAC 2005 analyses. The Military Departments and Defense Agencies will establish similar document controls for their BRAC processes.

The BRAC 2005 process will be recorded and clearly documented to ensure the integrity of the process performed by the IEC, ISG, JCSGs, Military Departments and Defense Agencies. Furthermore, controls will be implemented to ensure that the information used by the JCSGs in their analysis is certified for accuracy and completeness, and that the information is used consistently by OSD, the Military Departments, and the Defense Agencies throughout the BRAC 2005 process. To protect the integrity of the BRAC 2005 documentation prepared, handled, or processed by the JCSGs, the JCSGs will adhere to the following control elements:

**Data Collection:** Information used for analyses and/or decision making will be obtained from the Military Departments and the Defense Agencies. The mechanism for requesting JCSG data from the Military Departments and the
Defense Agencies will be in the form of electronic and/or hard copy information requests issued to the Military Departments and Defense Agencies. The Military Departments and Defense Agencies will use their BRAC 2005 internal control mechanisms for collecting the requested information and ensuring such information is certified for accuracy and completeness before it is forwarded to the respective JCSGs. Only certified information will be used to develop BRAC 2005 recommendations.

**Certification:** Section 2903(c)(5) of BRAC requires that all information used to develop and make realignment and closure recommendations submitted to the Secretary of Defense and/or the 2005 Defense Base Closure and Realignment Commission must be certified as accurate and complete to the best of the certifier’s knowledge and belief. The preparation of responses to the information requests by the Military Departments and Defense Agencies will adhere to the BRAC 2005 certification procedures and the internal control plans implemented for those entities.

Any data file forwarded to the JCSGs by the Military Departments or Defense Agencies must be certified. Data and information gathered from authoritative or official sources external to DoD (such as the Bureau of Labor Statistics national employment data) need only be certified as to the source if the sources’ accuracy can be determined by the audit community in accordance with U.S. General Accounting Office (GAO) guidance. Additional instructions regarding data certification will be issued in subsequent policy guidance.

**Record Keeping:** Minutes will be maintained of all deliberative meetings of the IEC, ISG, JCSGs, Military Departments, and Defense Agencies. Each group will record attendance, provide a synopsis of items discussed and include all decisions and recommendations. To assist in this effort, individuals with BRAC experience will be available to support each JCSG. The Chairs of each designated group will be responsible for overseeing and enforcing attendance at each meeting as well as approving substitutions on a case by case basis. The Chairs will also be responsible for ensuring that only certified data provided by the Military Departments and Defense Agencies is used in the deliberative process. The overall responsibility for safeguarding BRAC 2005 data and information rests with the Chairs of each group. However, this does not relieve each and every individual involved in the BRAC 2005 process from the responsibility to protect internal/deliberative information involved in the BRAC 2005 process. Records of non-deliberative meetings are not required.

**Oral Briefings:** On occasion, the IEC, ISG and JCSGs may receive formal and informal briefings from inside and outside the Federal Government. To ensure a record of all information provided to these groups is maintained, the content of all oral briefings must be captured in the minutes prepared for the meeting at which a particular briefing was presented. All briefing slides and electronic presentations will be attached to the minutes recorded for the meeting. While these briefings
may be useful in developing policies or suggesting methods for making measurements or evaluations, no data from such briefings may be accepted by the groups, unless such data is independently validated and certified in accordance with these procedures.

**Outside Studies:** During the BRAC 2005 process, studies and reports that originated outside the process may be brought to the attention of any designated BRAC group. While these studies may be useful in developing policies and/or suggesting methods for making measurements or evaluations, no data from such briefings may be accepted by the groups, unless such data is independently validated and certified in accordance with these procedures.

**Technical Experts:** Technical experts may be used to support the development and/or the refinement of the analytical efforts of the JCSGs. The Military Departments and Defense Agencies will identify such technical experts to the JCSGs and each individual will be briefed on the sensitivity of BRAC data. Each JCSG that utilizes technical experts will maintain a list of individuals authorized to access their data. When technical experts provide information, expertise, or data that a JCSG considers relevant and appropriate for analyses, the experts shall be requested to submit that information or data in writing with the required certification. Technical experts will be granted only limited access to BRAC 2005 data and information that will allow them to assist the JCSGs in the development and/or refinement of analytical efforts. The use of technical experts will be communicated, either orally or in writing, to the ISG.

**Non-Disclosure Agreements:** Each IEC, ISG and JCSG member will sign a BRAC 2005 non-disclosure agreement. Additionally, all other individuals working within the process or providing support to the process (including IG DoD, technical experts, contractors, etc.) will be required to sign non-disclosure agreements (The DoD standard agreement is at Appendix C to “Transformation Through Base Realignment and Closure (BRAC 2005) Policy Memorandum One -- Policy, Responsibilities, and Procedures” memorandum).

**ACCESS TO BRAC 2005 INFORMATION**

To protect the integrity of the BRAC 2005 process, all files, data, and materials relating to that process are deemed deliberative and internal to DoD. All requests for release of BRAC 2005 data and materials, including those under the Freedom of Information Act, received prior to the Secretary forwarding his realignment and closure recommendations to the Defense Base Closure and Realignment Commission shall be forwarded to the Military Department BRAC authority concerned, or the DUSD(I&E) with respect to JCSGs. All BRAC 2005 documents, including electronic media, will have the following statements either as a header or footer, as appropriate:
The members of the IEC, ISG, JCSGs, and the OSD BRAC office are entrusted to have access to BRAC 2005 data and information that originated from either the Military Departments or the Defense Agencies. Consistent with the organization controls set forth in this ICP, access will not be granted to any individual, to include technical experts or outside consultants, without the consent of the Chairs of the designated JCSGs that control the data. Such access carries a responsibility for ensuring that BRAC 2005 data and information is treated as sensitive and predecisional. The members of the IEC, ISG, and JCSGs are required to protect the BRAC 2005 process from either improper or unofficial disclosures. The Chair of each designated BRAC group will ensure all assigned and substitute members of his or her group are informed that no internal deliberations or data will be discussed or shared with anyone outside their group without specific Chair approval. The group members must also take precautions to prevent the acceptance of information that is not certified or may be forwarded to a JCSG through channels other than those identified in this document and BRAC 2005 policy guidance.

AUDIT ACCESS TO RECORDS

The Comptroller General is required to submit a report to Congress and the Commission containing a detailed analysis of the Secretary’s recommendations and selection process shortly after the Secretary provides his BRAC recommendations to the Commission. To facilitate this review, the Department will allow the GAO auditors full and open access to all elements of the DoD process, except for deliberative meetings, and to all data supporting the Secretary’s final recommendations as it is being developed and implemented. Copies of the deliberative meeting minutes will be made available to the GAO as they are signed by the Chair.

Full and open access to the BRAC 2005 process and data will be granted to the Inspector General of the Department of Defense. Furthermore, the audit agencies of the Military Departments and Defense Agencies participating in BRAC 2005 will review and validate data collected and analyzed by their Departments and Agencies. GAO, the DoD Inspector General, and the relevant audit agencies will coordinate their efforts to avoid duplication of effort.

DISSEMINATION

All members of the IEC, ISG, JCSGs, Military Departments, and Defense Agencies must use every precaution to prevent the improper release of and/or access to BRAC 2005 data
and information. Not only is access restricted to those individuals officially approved to take part in the BRAC 2005 process, care must also be taken to avoid inadvertent dissemination through telephone conversation, facsimile “FAX”, or electronic “E-mail” transmission. Dissemination of information that is not discussed in this ICP will only be made with the expressed documented approval of the USD(AT&L).

The USD(AT&L) will disseminate this ICP to the applicable JCSGs, Military Departments, and Defense Agencies. The Military Departments and Defense Agencies will incorporate this guidance in their ICPs for use within their Departments or Agencies. The USD(AT&L) will be advised of any control violations or weaknesses that are identified through application of this ICP or of any modifications that may be needed.

COMMUNITY RELATIONS/INTERACTIONS

The BRAC 2005 round will motivate local communities to solicit information from the DoD on the process and data used to develop recommendations. Protecting the integrity of the DoD BRAC 2005 process requires OSD, Military Departments, and Defense Agencies to designate key individuals and processes that will address community and congressional inquiries.

CHANGES TO ICP

As the USD(AT&L) issues supplemental guidance that affects this ICP, Military Departments and Defense Agencies will incorporate this guidance into their respective ICPs.
Nondisclosure Agreement

My duties include work assignments and responsibilities in which I may acquire personal knowledge of or access to information concerning the development of recommendations relating to potential closure or realignment of military installations in the Base Realignment and Closure (BRAC) 2005 process. I understand and agree that it is my duty and obligation to comply with the provisions of this agreement respecting such information, and that my violation of this agreement may result in disciplinary action.

1. I understand that the development of any BRAC 2005 information, written or oral, pursuant to the Defense Base Closure and Realignment Act of 1990, as amended, is an official, sensitive, and deliberative process. “Written” information includes all electronic and hard copy forms of communication. I further understand that the development of such information is not limited to final documents or products, but also includes all draft and feeder documents, briefings and notes, as well as any other related oral or written communication.

2. The public and all levels of federal, state, and local government have a right to expect and trust that the BRAC 2005 process will be conducted objectively and impartially. Any unauthorized disclosure of BRAC information undermines that expectation and trust and is therefore prohibited. Unauthorized disclosures may also constitute a violation of law and DoD or Military Department directives, regulations, instructions, policies, or guidance. I promise not to disclose any BRAC information, except as specifically authorized.

3. I further understand that any document or any other written communication, whether draft or final, is the official property and record of the Department of Defense and shall be retained, disseminated, released, and destroyed in accordance with requirements of law and applicable DoD or Military Department directives, regulations, instructions, policies or guidance.

4. I understand that the provision of this agreement bind me personally until the Secretary of Defense transmits BRAC recommendations to the Commission and Congress even if I am reassigned to other duties or stations, retire, or otherwise cease employment or any contract, agency, or other relationship or association with the Department of Defense.

________________________________________  _________________________
Signature                                      Date

________________________________________
Name Printed
BRAC 2005 Timeline

Now thru May 16, 05 DoD Deliberative Process. DoD undertakes internal data gathering and analytic process necessary to formulate recommendations and meet the statutory reporting requirements outlined below.

Dec 31, 03 Draft Selection Criteria. Not later than this date the Secretary of Defense "shall publish in the Federal Register and transmit to the congressional defense committees the criteria proposed to be used by the Secretary in making recommendations for the closure or realignment of military installations inside the United states." There is a 30 day public comment period.

Feb ~, 04 Force Structure Plan & Infrastructure Inventory to Congress. As part of the FY 05 Budget justification documents submitted to Congress, the Secretary shall include the following:
• A "force-structure plan for the Armed Forces based on an assessment by the Secretary of the probable threats to the national security during the 20-year period beginning with fiscal year 2005, the probable end-strength levels and major military force units (including land force divisions, carrier and other major combatant vessels, air wings, and other comparable units) needed to meet these threats, and the anticipated levels of funding that will be available for national defense purposes during such period."
• A "comprehensive inventory of military installations world-wide for each military department, with specifications of the number and type of facilities in the active and reserve forces of each military department."
• A "description of infrastructure necessary to support the force structure described in the force structure plan."
• A "discussion of excess categories of excess infrastructure and infrastructure capacity."
• An "economic analysis of the effect of the closure or realignment of military installations to reduce excess infrastructure."
• A "certification regarding whether the need exists for the closure or realignment of additional military installations; and if such need exists, a certification that the additional round of closures and realignments would result in annual net savings for each of the military departments beginning not later than fiscal year 2011."

Feb 16, 04 Final Selection Criteria. Not later than this date the Secretary of Defense shall "publish in the Federal Register and transmit to the congressional defense committees the final criteria to be used in making recommendations for the closure and realignment of military installations inside the United States."

Mar 15, 04 Deadline for Congressional disapproval of Final Selection Criteria
Apr ~, 04  **Comptroller General Evaluation.** Not later than 60 days after the date on which the force-structure plan and infrastructure inventory are submitted to Congress, the Comptroller General shall prepare an evaluation of the force-structure plan, infrastructure inventory, selection criteria, and the need for the closure and realignment of additional military installations.

Feb ~, 05  **Revisions to Force-Structure Plan and Infrastructure Inventory.** If the Secretary has made any revisions to the force-structure plan and infrastructure inventory, the Secretary shall submit those revisions to Congress as part of the FY 06 Budget justification documents.

Mar 15, 05  **Nomination of Commissioners.** Not later than this date, the President must transmit to the Senate nominations for the appointment of new members to the Defense Base Closure and Realignment Commission.

May 16, 05  **Secretary of Defense Recommendations.** Not later than this date, the Secretary must publish in the Federal Register and transmit to the congressional defense committees and the Commission, a list of the military installations that the Secretary recommends for closure or realignment.

Jul 1, 05  **Comptroller General Analysis.** Not later than this date, the Comptroller General shall transmit to the congressional defense committees, a report containing a detailed analysis of the Secretary's recommendations and selection process.

Sep 8, 05  **Commission's Recommendations.** Not later than this date, the Commission must transmit to the President "a report containing its findings and conclusions based on a review and analysis of the Secretary's recommendations."

Sep 23, 05  **President's Approval or Disapproval of Commission Recommendations.** Not later than this date, the President shall transmit to the Commission and to the Congress, "a report containing the President's approval or disapproval of the Commission's recommendations."

If the President approves the recommendations, the recommendations are binding 45 "legislative" days after Presidential transmission or adjournment sine die, unless Congress enacts joint resolution of disapproval.

Oct 20, 05  **Commission's Revised Recommendations.** If the President disapproves the Commission's initial recommendations, the Commission must submit revised recommendations to the President not later than this date.

Nov 7, 05  **President's Approval or Disapproval of Revised Recommendations.** The President must approve the revised recommendations and transmit approval to Congress by this date or the process ends. The recommendations become binding 45 "legislative" days after Presidential transmission or adjournment sine die, unless Congress enacts joint resolution of disapproval.

Apr 15, 06  Commission terminates
MEMORANDUM FOR SECRETARIES OF THE MILITARY DEPARTMENTS
CHAIRMAN OF THE JOINT CHIEFS OF STAFF
INFRASTRUCTURE STEERING GROUP
CHAIRMEN, BRAC 2005 JOINT CROSS-SERVICE GROUPS

Subject: Interim Selection Criteria

The DoD Components and Joint Cross-Service Groups will use the attached interim selection criteria to begin framing data calls and initiating analysis of the Department's functions and installations pending the issuance of the final criteria. Military value criteria shall receive primary consideration in the analytical process. The interim criteria, issued pursuant to "Policy Memorandum One--Policy, Responsibilities, and Procedures" dated April 16, 2003, address the requirements of the National Defense Authorization Act for FY 2002.

The Base Realignment and Closure (BRAC) statute requires the Department to develop selection criteria to use in its analytical process. The BRAC statute requires that by December 31, 2003, the Department publish draft selection criteria in the Federal Register for a thirty day public comment period. After the public comment period the Department must submit the final criteria to the congressional defense committees by February 14, 2004. Unless the criteria are explicitly disapproved by an Act of Congress the section criteria become final on March 15, 2004.

Attachment
As stated
Interim Selection Criteria

Military Value

1. The current and future mission requirements and the impact on operational readiness of the Department of Defense's total force, including impacts on joint warfighting, training, and readiness.

2. The availability and condition of land, facilities and associated airspace, including training areas suitable for maneuver by ground, naval, or air forces throughout a diversity of climate and terrain areas and staging areas for the use of the Armed Forces in homeland defense missions, at both existing and potential receiving locations.

3. The ability to accommodate contingency, mobilization, and future total force requirements at both existing and potential receiving locations to support operations and training.

4. The cost and manpower implications.

Return on Investment

5. The extent and timing of potential costs and savings, including the number of years, beginning with the date of completion of the closure or realignment, for the savings to exceed the costs.

Impacts

6. The economic impact on existing communities in the vicinity of military installations.

7. The ability of both the existing and potential receiving communities' infrastructure to support forces, missions and personnel.

8. The environmental impact, including the impact of costs related to potential environmental restoration, waste management, and environmental compliance activities.
MEMORANDUM FOR SECRETARIES OF THE MILITARY DEPARTMENTS
CHAIRMEN, JOINT CROSS-SERVICE GROUPS

SUBJECT: Policy Memorandum Two--BRAC 2005 Military Value Principles

The Department has determined that the most appropriate way to ensure that military value is the primary consideration in making closure and realignment recommendations is to determine military value through the exercise of military judgment built upon a quantitative analytical foundation. The quantitative analytical foundation is built by the Joint Cross-Service Groups and Military Departments applying the BRAC selection criteria to rank the facilities for which they have responsibility. The exercise of military judgment occurs through the application of principles. Limited in number and written broadly, the principles enumerate the essential elements of military judgment. The Military Departments and the Joint Cross-Service Groups shall use the attached principles when applying military judgment in their deliberative processes.

Michael W. Wynne
Acting USD (Acquisition, Technology & Logistics)
Chairman, Infrastructure Steering Group

Attachment:
As Stated
BRAC Principles

**Recruit and Train:** The Department must attract, develop, and retain active, reserve, civilian, and contractor personnel who are highly skilled and educated and have access to effective, diverse, and sustainable training space in order to ensure current and future readiness, to support advances in technology, and to respond to anticipated developments in joint and service doctrine and tactics.

**Quality of Life:** The Department must provide a quality of life, including quality of work place that supports recruitment, learning, and training, and enhances retention.

**Organize:** The Department needs force structure sized, composed, and located to match the demands of the National Military Strategy, effectively and efficiently supported by properly aligned headquarters and other DoD organizations, and that takes advantage of opportunities for joint basing.

**Equip:** The Department needs research, development, acquisition, test, and evaluation capabilities that efficiently and effectively place superior technology in the hands of the warfighter to meet current and future threats and facilitate knowledge-enabled and net-centric warfare.

**Supply, Service, and Maintain:** The Department needs access to logistical and industrial infrastructure capabilities optimally integrated into a skilled and cost efficient national industrial base that provides agile and responsive global support to operational forces.

**Deploy & Employ (Operational):** The Department needs secure installations that are optimally located for mission accomplishment (including homeland defense), that support power projection, rapid deployable capabilities, and expeditionary force needs for reach-back capability, that sustain the capability to mobilize and surge, and that ensure strategic redundancy.

**Intelligence:** The Department needs intelligence capabilities to support the National Military Strategy by delivering predictive analysis, warning of impending crises, providing persistent surveillance of our most critical targets, and achieving horizontal integration of networks and databases.
THE UNDER SECRETARY OF DEFENSE
3010 DEFENSE PENTAGON
WASHINGTON, DC 20301-3010

MEMORANDUM FOR INFRASTRUCTURE EXECUTIVE COUNSEL MEMBERS
INFRASTRUCTURE STEERING GROUP (ISG) MEMBERS
CHAIRMEN, JOINT CROSS-SERVICE GROUPS (JCSG)


Background

The Secretary of Defense’s memorandum of November 15, 2002, established the authorities, organizational structure, goals, and objectives for the Department’s development of BRAC 2005 recommendations. Policy Memoranda One and Two provided further guidance on implementing BRAC 2005. This memorandum is the third in a series of Under Secretary of Defense for Acquisition, Technology and Logistics (USD(AT&L)) policy memoranda implementing BRAC 2005. The USD (AT&L) will issue additional policy guidance, as necessary, throughout the BRAC process.

Purpose

This memorandum describes how BRAC selection criterion 5, "The extent and timing of potential costs and savings, including the number of years, beginning with the date of completion of the closure or realignment, for the savings to exceed the costs" will be implemented during the BRAC process. Selection criterion 5 will be assessed against all scenarios considered during the BRAC scenario analysis process. This memorandum applies to the Military Departments and Joint Cross-Service Groups (JCSGs).

Policy Memorandum One, dated April 16, 2003, directed the Military Departments and the JCSGs to use the Cost of Base Realignment Actions (COBRA) model to calculate costs, savings, and payback (formerly known as return on investment) of proposed realignment and closure actions. Policy Memorandum One also directed the Department of the Army to take the lead in recommending improvements in the COBRA model and in revising standard cost factors used with the model.

COBRA provides a uniform methodology for estimating and itemizing projected costs and savings associated with BRAC closure and realignment scenarios. This guidance, applicable to the Military Departments and the JCSGs, establishes policy and procedures for use of the updated COBRA model when evaluating BRAC selection...
criterion 5. It includes policy, responsibilities, and procedures for COBRA use, and discusses how the model’s outputs will be used to support the overall BRAC 2005 process. Additionally, this memorandum specifies how the Department will comply with the requirement to take into account the effect of a proposed closure or realignment on the costs of any other activity of the Department of Defense or any other Federal agency that may be required to assume responsibility for activities at an affected military installation.

**Policy Guidance**

**General**

The Military Departments and JCSGs, hereafter referred to as the “scenario proponents,” are required to use the COBRA model in assessing proposed realignment and closure scenarios during their selection criterion 5 assessments. To perform these assessments, proponents must load scenario-specific data into the COBRA model. This data, used in combination with model algorithms and standard cost factors already developed and pre-loaded into the model, will result in an estimate of costs, savings, and payback for the proposed closure/realignment scenario. The COBRA model uses a Windows format and is easily tailored to provide a variety of reports and information, including payback year, one-time costs, 6-year costs and savings, annual recurring costs and savings, and 20-year net present value (NPV).

Due to the complexity of the COBRA model, four documents will be issued that supplement the policies and procedures in this memorandum. To ensure consistent implementation of the COBRA model in support of selection criterion 5 assessments, all users of the model should become familiar with the content of these documents:

- COBRA Users Manual
- COBRA Algorithm Documentation
- COBRA Analyst Template
- COBRA User Checklist

To obtain needed COBRA data input, scenario proponents will develop COBRA related questions that will be included in scenario data calls. These COBRA-related questions focus exclusively on data not previously gathered concerning specific losing and receiving installations. Scenario data calls will be prepared by the scenario proponents and collected by the appropriate Military Department or Defense Agency.

COBRA results may suggest minor changes in the scenario that would reduce costs or improve long term savings. Comparative assessments of COBRA results for scenarios may enable Military Departments and JCSGs to eliminate scenarios that are inferior to others from a cost perspective.
Responsibilities

Proponents will maintain a list of all scenarios evaluated by COBRA as well as a COBRA summary sheet on each scenario evaluated during the deliberative process. COBRA results and recommendations will be presented in the format provided herein.

Because the updated COBRA software contains many pre-loaded base characteristics and standard cost factors designed to simplify BRAC analysis, access to the COBRA model is restricted to internal Department of Defense use until the release of final recommendations.

Key Terms and Procedures

The following guidance provides instructions on key COBRA calculations. More complete and detailed guidance is provided to COBRA users in the four documents listed in the General section above. A review of these documents is required before using the model.

**Losing Installation**: An installation from which missions, units or activities would cease or be relocated pursuant to a closure or realignment recommendation. An installation can be a losing installation for one recommendation and a receiving installation for a different recommendation.

**Receiving Installation**: An installation to which missions, units or activities would be relocated pursuant to a closure or realignment recommendation. An installation can be a receiving installation for one recommendation and a losing installation for a different recommendation.

**Close**: Any action that ceases or relocates all current missions of an installation and eliminates or relocates all current personnel positions (military, civilian and contractor), except for personnel required for caretaking, conducting any ongoing environmental cleanup, or property disposal. Retention of a small enclave, not associated with the main mission of the base, is still a closure. (To ensure the application of a specific COBRA algorithm, users are instructed to use a “deactivate” button for closures where an enclave is going to be maintained).

**Realign**: Includes any action that both reduces and relocates functions and civilian personnel positions, but does not include a reduction in force resulting from workload adjustments, reduced personnel or funding levels, or skill imbalances.

**Proposal**: A description of one or more potential closure or realignment actions that have not been declared as a scenario for formal analysis by either a JCSG or a Military Department. Normally includes detail on the transfer of units, missions or other
work activity; facilities or locations that would close or lose such effort; facilities or locations that would gain from the losing locations; tenants or other missions or functions that would be affected by the action. A proposal can come from ideas or options derived from Optimization Tools. Proposals must be catalogued at the JCSG or MilDep level for tracking.

**Scenario**: A proposal that has been declared for formal analysis by a Military Department/JCSG deliberative body. The content of a scenario is the same as the content of a proposal. The only difference is that it has been declared for analysis by a deliberative body. Once declared, a scenario is registered at the ISG by inputting it into the ISG BRAC Scenario Tracking Tool.

**Scenario Analysis**: The process to formally evaluate a scenario against all eight selection criteria.

**Candidate recommendations**: A scenario that a JCSG or Military Department has formally analyzed against all eight selection criteria and which it recommends to the ISG and IEC respectively for SecDef approval. A JCSG Candidate Recommendation must be approved by the ISG, IEC, and SecDef before it becomes a Recommendation. A Military Department Candidate Recommendation must be approved by the IEC and SecDef before it becomes a Recommendation.

**Payback (formerly known as “return on investment”)**

Scenario proponents will calculate payback (in years) for each proposed closure or realignment recommendation. In accordance with guidance herein, all costs and savings attributable over time to a closure or realignment scenario must be calculated, including costs and/or savings at receiving locations. Costs or savings elements that are identified, but determined insignificant, need not be reported in the recommendation. However, scenario proponents must maintain a record of these determinations with each scenario file to document that these cost or savings elements have been considered during the scenario analysis.

**Discount and Inflation Rates**

OMB establishes a discount rate for government-wide use in February each year, to be used for the succeeding twelve months. Based on the most current guidance provided in OMB Circular A-94, dated February 2004, COBRA will use the average of the 10-year real discount rate and the 30-year real discount rate to create the required 20-year rate. This average rate is presently 3.15 percent and is already pre-loaded into the COBRA model. If a significant change in the real discount rate is realized in 2005, the OSD BRAC Office will update COBRA standard factors and forward them to scenario proponents to be used to update COBRA results.
Costs and savings data entered into the COBRA model during the scenario analysis process must be entered in fiscal year 2005 dollars. When data is in other than fiscal year 2005 dollars, it must be converted using the table below. To convert then-year dollars to fiscal year 2005 dollars, multiply the then-year dollar by the appropriate adjustment factor. For example, to convert 1999 or 2008 dollars to 2005 dollars, multiply those amounts by 1.163 and 0.929, respectively.

**Table for Converting Then-Year Dollars to 2005 Dollars**

<table>
<thead>
<tr>
<th>Year</th>
<th>1998</th>
<th>1999</th>
<th>2000</th>
<th>2001</th>
<th>2002</th>
<th>2003</th>
<th>2004</th>
</tr>
</thead>
<tbody>
<tr>
<td>Factor</td>
<td>1.191</td>
<td>1.163</td>
<td>1.133</td>
<td>1.100</td>
<td>1.069</td>
<td>1.044</td>
<td>1.020</td>
</tr>
<tr>
<td>Year</td>
<td>2005</td>
<td>2006</td>
<td>2007</td>
<td>2008</td>
<td>2009</td>
<td>2010</td>
<td>2011</td>
</tr>
<tr>
<td>Factor</td>
<td>1.000</td>
<td>0.977</td>
<td>0.953</td>
<td>0.929</td>
<td>0.906</td>
<td>0.88</td>
<td>0.86</td>
</tr>
</tbody>
</table>


**Medical Costs**

COBRA already incorporates discrete cost assumptions based upon a variety of factors including the type of patient population served and the non-DoD medical care options such as TRICARE and MEDICARE available to the DoD-served population. Scenario proponents must manually enter any costs or savings from hospital contracts.

**Homeowners Assistance Program (HAP)**

The US Army Corps of Engineers will provide a list of installations that have a reasonable possibility of having a HAP program approved if the installation is selected for closure or realignment. That list will be incorporated into the COBRA model algorithms and HAP costs for these installations will automatically be included in COBRA calculations.

**Land Purchases**

If scenario proponents plan a land purchase to support a scenario option, this estimated expense must be manually entered as a unique one-time cost.

**Force Structure and Manpower Changes**

The costs or savings associated with force structure changes are not included in the COBRA calculations because they were previously identified in the Force Structure Plan and are not associated with the BRAC action to close or realign an installation. To
do otherwise would be to inappropriately credit costs or savings to the BRAC action. The manpower costs or savings associated with the BRAC action, however, should be included in the COBRA calculations because they are a direct result of the BRAC recommendation and are not the result of previously identified force structure changes.

Military Construction

When a scenario requires new construction or renovation of an existing facility, scenario proponents will input anticipated construction requirements in terms of facility analysis category (FAC) code, square footage, and other known requirements. The model uses this input to project a military construction cost.

Military Construction Cost Avoidance

When a scenario affects a losing installation where recapitalization resources for an existing facility are programmed, the savings associated with this facility are already captured by the model's recapitalization calculation. Therefore, scenario proponents will not enter any construction cost avoidances (savings) for this type of military construction.

When a scenario affects an installation at which there is a military construction project, authorized and appropriated in Fiscal Year 2005 or earlier, for a new facility that creates new footprint or supports new missions, such that the project is no longer required due to the BRAC action, scenario proponents must manually enter the construction cost avoidance (savings) associated with that project.

Designation of Receiving Bases

When a scenario involves the relocation of 100 or more personnel (any combination of military or civilian), scenario proponents must identify a specific receiving base for that scenario. For scenarios involving relocation of less than 100 personnel, scenario proponents may, but do not have to identify a specific receiving site. If they do not identify a specific receiving location, they must establish a generic "base x" within the COBRA model to act as the surrogate receiving base for these smaller units or activities. The COBRA Users Manual referenced previously highlights the detailed information that must be entered in the model to characterize the BRAC closure or realignment action as it impacts both losing and receiving installations.

DoD Tenants and Enclaves

Scenario proponents (Military Departments and JCSGs) will consider the impact of a scenario on each tenant or supported activity occupying an installation, including Reserve Component organizations, regardless of Military Service. All costs associated with relocating tenants affected by the scenario to receiving sites should be included in
the COBRA calculations. In some cases, the scenario may specify the creation of an installation enclave to avoid the transfer of tenant/supported activities. If an enclave is specified, scenario proponents must enter into COBRA each FAC code for a facility to be included in the enclave, along with required construction and any other costs to outfit the enclave. The candidate recommendation must include an explanation of any planned enclaves, including affected units/activities.

Unemployment Costs

Military Departments and Defense Agencies annually budget unemployment contributions to the Federal Employees Compensation Account for DoD military and civilian employees. COBRA automatically calculates this cost based on the DoD employees whose unemployment is directly attributed to closures and realignments.

Standard Factors for COBRA

All of the standard factors used in COBRA algorithms reflect standard rates which will be applied consistently in all closure and realignment scenario calculations. A single COBRA standard-factors file will be issued with the COBRA model and will not be changed without OSD approval.

Environmental Restoration Costs

Restoration costs are expenses associated with clean up and reclamation of environmentally contaminated areas. Since the Department of Defense has a legal obligation to perform environmental restoration regardless of whether a base is closed, realigned, or remains open, environmental restoration costs at closing bases are not to be considered in the cost of closure calculations. The Department will consider the impact of costs related to potential environmental restoration in its Selection Criterion 8 analysis, through the review of certified data regarding pre-existing, known environmental restoration projects at installations that are identified during scenario development as candidates for closure or realignment. More detailed information on the consideration of environmental restoration costs within BRAC analyses is provided in separate policy guidance.

Other Environmental Costs

Environmental compliance, pollution prevention, and conservation expenses are already captured in the COBRA model through the installation Base Operating Support costs. Other environmental costs that are capacity-related, such as costs associated with increases or changes in the environmental carrying capacity of an installation, must be manually added to the COBRA model. For instance, if a scenario would exceed the capacity of the wastewater treatment plant at the receiving site, then the scenario
proponent must decide whether to upgrade the old facility or build a new wastewater treatment plant to accommodate the scenario. Likewise, the scenario proponent must calculate the impact on landfills, other waste treatment facilities, and pollution control equipment. Scenario proponents will enter such expenses as construction or rehabilitation costs.

**BRAC 2005 Effects on other Department of Defense Activities or other Federal Agencies**

Section 2913(d) of the Defense Base Closure and Realignment Act of 1990, as amended, requires the Department’s cost and savings criteria to “take into account the effect of the proposed closure or realignment on the costs of any other activity of the Department of Defense or any other Federal agency that may be required to assume responsibility for activities at the military installations.”

By estimating the costs and savings to the Department of Defense associated with a proposed closure or realignment action, the COBRA model takes into account the effect of the proposed closure or realignment action on the costs of all DoD activities, satisfying the requirements of Section 2913(d) with respect to activities of the Department of Defense.

The COBRA model cannot determine the effect of the proposed action on the costs of “any other Federal agency that may be required to assume responsibility for activities” at a closing or realigning installation because it does not include estimates of non-DoD entity costs or savings. Furthermore, independently estimating the costs and savings to these agencies may be inadequate because such information is outside the control of the Department and therefore any effort to estimate these costs would be highly speculative. Additionally, the non-DoD agency may choose to relocate rather than remain and assume base operating responsibilities, potentially achieving savings that would skew any DoD cost estimates. Consequently, the Department cannot rely on the COBRA model or undertake independent estimates of the costs and savings to these agencies in order to take into account the effect on these costs and satisfy the requirements of Section 2913(d) with respect to non-DoD Federal agencies.

In order to satisfy the requirements of Section 2913(d) with respect to non-DoD Federal agencies, when a scenario directly impacts a non-DoD Federal agency, the scenario proponent will first assume that such agency will be required to assume responsibility for base operating activities on the military installation. The scenario proponent will further assume that because such agency will be required to assume base operating responsibilities it did not have before the proposed action, the effect of the action will be to increase that agency’s costs. The scenario proponent will document these effects for consideration by decision makers as further described below.
BRAC 2005 COBRA Results and Recommendations

The following format will be used to display scenario COBRA payback projections for each BRAC 2005 candidate recommendation:

The total estimated one-time cost to the Department of Defense to implement this recommendation is $______. The net of all costs and savings to the Department during the implementation period is a cost of $______. Annual recurring savings to the Department after implementation are $______ with a payback expected in ____ years. The net present value of the costs and savings to the Department over 20 years is a savings of $______.

If a proponent's BRAC 2005 scenario affects another Federal agency, the following additional paragraph will be added to the candidate recommendation:

“This recommendation affects ____________________, a non-DoD Federal agency. In the absence of access to credible cost and savings information for that agency or knowledge regarding whether that agency will remain on the installation, the Department assumed that the non-DoD Federal agency will be required to assume new base operating responsibilities on the affected installation. The Department further assumed that because of these new base operating responsibilities, the effect of the recommendation on the non-DoD agency would be an increase in its costs. As required by Section 2913(d) of the BRAC statute, the Department has taken the effect on the costs of this agency into account when making this recommendation.”

Michael W. Wynne  
Acting USD (Acquisition, Technology & Logistics)  
Chairman, Infrastructure Steering Group
MEMORANDUM FOR INFRASTRUCTURE EXECUTIVE COUNCIL MEMBERS
INFRASTRUCTURE STEERING GROUP MEMBERS
DIRECTOR, DEFENSE LOGISTICS AGENCY
CHAIRMEN, JOINT CROSS-SERVICE GROUPS

SUBJECT: Transformation Through Base Realignment and Closure (BRAC 2005) Policy Memorandum Four - Selection Criteria 7 and 8

Background

The Secretary of Defense memorandum of November 15, 2002, established the authorities, organizational structure, goals, and objectives for the Department’s development of BRAC 2005 recommendations. Policy Memoranda One through Three provide further guidance on implementing BRAC 2005. This memorandum is the fourth in a series of Under Secretary of Defense for Acquisition, Technology and Logistics (USD(AT&L)) policy memorandum implementing BRAC 2005. The USD (AT&L) will issue additional policy guidance, as necessary, throughout the BRAC process.

Purpose

This guidance clarifies how the Department will (1) assess a community’s infrastructure to determine the ability of the community to support military missions and forces, and the quality of life that it can provide to military personnel and their families; and (2) consider the environmental impact of different closure and realignment scenarios as it develops its closure and realignment recommendations. This memorandum applies to the Military Departments and Joint Cross-Service Groups (JCSGs).

Policy Guidance

I. Selection Criterion Seven

A. Policy

Selection Criterion 7 examines “the ability of both the existing and potential receiving communities’ infrastructure to support forces, missions, and personnel.” In order to assess a community against criterion 7, the Department has identified ten community attributes – demographics, child care, cost of living, education, employment, housing,
medical, safety/crime, transportation, and utilities – that it believes best capture the
criterion.

B. Reports

The criterion 7 Joint Process Action Team (JPAT), created by the ISG to develop a
Department of Defense (DoD)-wide approach to applying criterion 7, provided the
Military Departments and the Joint Cross-Service Groups (JCSGs) with a report for each
military installation using the template at Appendix A. The criterion 7 reports, using
certified data, summarize the ten attributes of the community in which a military
installation is located. The specific data used to create the reports is resident in the OSD
Military Value Analysis Database and will be made available for review by the Military
Departments and JCSGs. The JPAT will also maintain the data in a single database.

C. Implementation

The Military Departments and JCSGs will use the criterion 7 reports to compare
the ability of different communities’ infrastructure to support missions, forces, and
personnel associated with individual scenarios. The Military Department with real
property responsibility for an installation that may be affected by multiple scenarios will
also consider the ability of the community’s infrastructure to support missions, forces,
and personnel associated with all scenarios affecting that installation. When the same
community infrastructure is utilized by installations of two or more Military
Departments, the Military Departments will consider the ability of the community’s
infrastructure to support missions, forces, and personnel associated with all scenarios
affecting those installations. In the event a decision to close or realign an installation or
activity is determined using an element of Criterion 7 as the discriminating factor, the
responsible Military Service or Joint Cross Service Group will notify the JPAT 7
Executive Agent Functional Representative (AF/DPX) in writing. In these instances, the
JPAT 7 team will review the particular element identified, ensuring accuracy.

II. Selection Criterion Eight

A. Policy

Selection criterion 8 assesses “the environmental impact, including the impact of costs
related to potential environmental restoration, waste management, and environmental
compliance activities” of closure and realignment recommendations. The environmental
impacts that the Department must consider under criterion 8 fall into three areas:
environmental resource impacts; impacts of costs related to potential environmental
restoration; and impacts of costs related to potential waste management and
environmental compliance activities. The Department will consider these impacts as
discussed below.
1. **Environmental Resources Impacts**

In order to assess and consider the environmental resource impacts of different scenarios, the Department has identified ten environmental resource areas for consideration: Air Quality; Cultural/Archeological/Tribal Resources; Dredging; Land Use Constraints/Sensitive Resource Areas; Marine Mammals/Marine Resources/Marine Sanctuaries; Noise; Threatened and Endangered Species/Critical Habitat; Waste Disposal; Water Resources; and Wetlands.

2. **Impact of Potential Environmental Restoration Costs**

The Department will consider the impact of costs related to potential environmental restoration through the review of certified data for pre-existing, known environmental restoration projects at installations that are identified during scenario development as candidates for closure or realignment. In this regard, the certified data considered by decision makers will only include the FY03 current estimate of costs to complete for Installation Restoration (IR) sites managed and reported under the Defense Environmental Restoration Account (DERA). It is important to note that under DERA, the costs are generally calculated on a “clean-to-current-use” clean-up standard. The cost of environmental restoration will not dictate any installation closure decision but will be noted by the appropriate Military Department and DLA in the installation environmental profile, the summary of scenario environmental impacts, and the summary of cumulative scenarios’ environmental impact discussed below. The presence of IR sites is considered as a land use constraint for installations receiving missions as a result of a realignment decision. Since the Department of Defense has a legal obligation to perform environmental restoration regardless of whether a base is closed, realigned, or remains open, environmental restoration costs at closing bases will not be considered in the cost of closure calculations.

Decision makers should be aware that although the remediation of munitions contamination is a form of environmental restoration, the costs of remediating munitions contamination on operational ranges are not captured in the existing estimated cost to complete for IR sites. Additionally, estimates of such costs are not available in an auditable or certifiable form without site survey and preliminary analysis of contamination, which is not attainable within the BRAC analytical timeframe. Experience to date has shown that the cost to remediate ranges varies from small to very significant amounts depending on a variety of aspects. These aspects are the type, quantity, and location of potential munitions used over the entire life of the range; potential other uses of the range such as open burn, open detonation and burial sites; potential future land-use use of the range; and the lack of an agreed upon process for identifying and removing such hazards. In order to consider the impact of these costs in the absence of credible estimates, when a Military Department develops a scenario summary for a scenario that involves a closure of an operational range, it will identify the potential impact of closing an operational range where the extent of financial liability is
uncertain. For example, the scenario summary might note: "Decision makers should be aware that the closure decision contemplated in this scenario would necessitate the closure of X ranges and the remediation of any munitions contaminants on the ranges. The cost and time required to remediate the ranges is uncertain and may be significant, potentially limiting near-term reuse of the range portion of the facility."

3. Impact of Potential Waste Management and Environmental Compliance Costs

Recurring and non-recurring environmental compliance and waste management costs are captured in Criterion 5 using the Cost of Base Realignment Actions (COBRA) estimates of Base Operating Support (BOS) costs generated for each scenario being evaluated as part of the scenario analysis process. Any one-time waste management and compliance costs associated with closing a facility (e.g., costs generated as result of operating permit closure regulations) or similar one-time costs associated with realignment actions (expanding treatment or compliance operation permits) are also identified in COBRA. The Military Departments, and DLA for property it exclusively operates as a stand-alone installation, will ensure that these one-time costs are included in the summary of scenario environmental impacts and the summary of cumulative scenarios’ environmental impact so that decision makers can consider the impact of these costs in their criterion 8 consideration.

B. Reports

1. Installation Environmental Profiles

The Military Departments with real property responsibility for installations, and DLA for property it exclusively operates as a stand-alone installation, have prepared environmental profiles in the format provided at Appendix B for their respective installations. The profiles use certified environmental data of a particular installation and array the environmental resource areas and cost data to present the current picture of that installation’s environmental condition and its ability to assume new missions given that condition. Decision makers will use these profiles in their BRAC scenario analyses. Each profile will also serve as a guide to the raw environmental data regarding a particular installation and allow the decision maker to consider how a particular scenario may impact the environmental condition at that installation(s).

2. Summary of Scenario Environmental Impacts

For those scenarios that the Military Departments and JCSGs have conducted a COBRA run and believe need to receive complete criteria review, the scenario proponent will request that a Summary of Scenario Environmental Impacts be prepared using the template at Appendix C. The purpose of this summary report is to summarize the environmental impacts of a particular scenario thereby providing the decision makers
with information they need to fully consider environmental impacts. The Military Department with real property responsibility for the affected installation(s) and DLA for property it exclusively operates as a stand-alone installation will prepare the summaries upon request. The Summary will consist of an overview of the certified data and potential impacts, including the impacts of costs related to potential environmental restoration, waste management, and environmental compliance activities, as explained above.

3. **Summary of Cumulative Environmental Impacts**

The third report is the Summary of Cumulative Environmental Impacts on a particular installation. Using the template at Appendix D, the Military Departments, and DLA for property it exclusively operates as a stand-alone installation, will summarize the cumulative environmental impacts of all candidate recommendations affecting a particular installation. The Summary of Cumulative Impacts will be compiled from the individual scenario summaries prepared earlier.

C. **Implementation**

The Military Departments and the JCSGs are responsible for adhering to the criterion 8 policy contained herein. The Military Departments and JCSGs will use certified environmental data, installation profiles, scenario impact summaries, and cumulative environmental impact summaries in their deliberative assessments of BRAC closure and realignment decisions. The Military Departments and DLA are responsible for preparing these documents and providing analytical assistance as necessary.

Michael W. Wynne  
(Acting USD Acquisition, Technology & Logistics)  
Chairman, Infrastructure Steering Group

**Appendices**
A) Criterion 7 Report Template  
B) Criterion 8 Installation Environmental Profile Template  
C) Criterion 8 Summary of Scenario Environmental Impacts Template  
D) Criterion 8 Summary of Cumulative Environmental Impacts Template
Appendix A Template

Installation Criteria 7 Profile

Notional AFB, State

Demographics

The following tables provide a short description of the area near the installation/activity. Notional AFB is 9.4 miles from Cityville, State (XX) the nearest city with a population of 100,000 or more. The nearest Metropolitan Statistical Area (MSA) is

<table>
<thead>
<tr>
<th>MSA</th>
<th>Population</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cityville, XX</td>
<td>302,963</td>
</tr>
</tbody>
</table>

The following entities comprise the Military Housing Area (MHA):

<table>
<thead>
<tr>
<th>County/City</th>
<th>Population</th>
</tr>
</thead>
<tbody>
<tr>
<td>Jones</td>
<td>153,963</td>
</tr>
<tr>
<td>Smith</td>
<td>1,025</td>
</tr>
<tr>
<td>Allen</td>
<td>33,646</td>
</tr>
<tr>
<td>Lee</td>
<td>9,040</td>
</tr>
<tr>
<td>Moore</td>
<td>74,769</td>
</tr>
<tr>
<td>Roberts</td>
<td>23,339</td>
</tr>
<tr>
<td>Total</td>
<td>295,782</td>
</tr>
</tbody>
</table>

Child Care

This attribute captures the number of nationally accredited child-care centers within the local community: 25

Cost of Living

Cost of Living provides a relative measure of cost of living in the local community. General Schedule (GS) Locality pay provides a relative scale to compare local salaries with government salaries and Basic Allowance for Housing (BAH) is an indicator of the local rental market. In-state tuition is an indicator of the support provided by the state for active duty family members to participate in higher-level education opportunities.

<table>
<thead>
<tr>
<th>Median Household Income (US Avg $41,994)</th>
<th>$40,500</th>
</tr>
</thead>
<tbody>
<tr>
<td>Median House Value (US Avg $119,600)</td>
<td>$85,600</td>
</tr>
<tr>
<td>GS Locality Pay (&quot;Rest of US&quot; 10.9%)</td>
<td>13%</td>
</tr>
<tr>
<td>O-3 with dependents BAH Rate</td>
<td>$1,124</td>
</tr>
<tr>
<td>In-state tuition for family member</td>
<td>Yes</td>
</tr>
<tr>
<td>In-state tuition continues if member PCSs out of state</td>
<td>Yes</td>
</tr>
</tbody>
</table>
Education
This attribute defines the population in local school districts and identifies capacity. The pupil/teacher ratio, graduation rate, composite SAT I/ACT scores provide a relative quality indicator of education. This attribute also attempts to give communities credit for the potential intellectual capital they provide.

NOTE: “MFR” means a Memorandum for the Record is on file at the installation/activity/agency to document problems in obtaining the required information. Reasons for not being able to obtain information may be that the school district refused to provide the information or the school district does not use or track the information.

If the installation/activity/agency has incomplete information from the local school system in order to accurately compute a score in this area, the number of school districts reporting information will be captured in addition to the computed answer.

<table>
<thead>
<tr>
<th>School District(s) Capacity</th>
<th>26,323</th>
</tr>
</thead>
<tbody>
<tr>
<td>Students Enrolled</td>
<td>25,326</td>
</tr>
<tr>
<td>Average Pupil/Teacher Ratio</td>
<td>16:1</td>
</tr>
<tr>
<td>High School Students Enrolled</td>
<td>3121</td>
</tr>
<tr>
<td>Average High School Graduation Rate</td>
<td>(US Avg 67.3%) 67%</td>
</tr>
<tr>
<td>Average composite SAT I score</td>
<td>(US Avg 1026) 920</td>
</tr>
<tr>
<td>Average ACT score</td>
<td>(US Avg 20.8) 27</td>
</tr>
<tr>
<td>Available Graduate/PhD Programs</td>
<td>12</td>
</tr>
<tr>
<td>Available Colleges and or Universities</td>
<td>3</td>
</tr>
<tr>
<td>Available Vocational and or Technical Schools</td>
<td>1</td>
</tr>
</tbody>
</table>

Employment
Unemployment and job growth rates provide a relative merit of job availability in the local community. National rates from the Bureau of Labor Statistics are also provided.

The unemployment rates for the last five years:

<table>
<thead>
<tr>
<th></th>
<th>1999</th>
<th>2000</th>
<th>2001</th>
<th>2002</th>
<th>2003</th>
</tr>
</thead>
<tbody>
<tr>
<td>Local Data</td>
<td>3.8%</td>
<td>4.1%</td>
<td>5.5%</td>
<td>6.4%</td>
<td>5.6%</td>
</tr>
<tr>
<td>National</td>
<td>4.2%</td>
<td>4.0%</td>
<td>4.7%</td>
<td>5.8%</td>
<td>6.0%</td>
</tr>
</tbody>
</table>

The annual job growth rates for the last five years:

<table>
<thead>
<tr>
<th></th>
<th>1999</th>
<th>2000</th>
<th>2001</th>
<th>2002</th>
<th>2003</th>
</tr>
</thead>
<tbody>
<tr>
<td>Local Data</td>
<td>1.2%</td>
<td>1.3%</td>
<td>1.1%</td>
<td>1.0%</td>
<td>1.2%</td>
</tr>
<tr>
<td>National</td>
<td>1.5%</td>
<td>2.4%</td>
<td>.03%</td>
<td>-.31%</td>
<td>.86%</td>
</tr>
</tbody>
</table>

Housing
This attribute provides an indication of availability of housing, both sales and rental, in the local community. Note: According to the 2000 Census, Vacant Sale and Vacant Rental Units do not equal total Vacant Housing Units. Vacant housing units may also include units that are vacant but not on the market for sale or rent.

<table>
<thead>
<tr>
<th>Total Vacant Housing Units</th>
<th>235</th>
</tr>
</thead>
<tbody>
<tr>
<td>Vacant Sale Units</td>
<td>135</td>
</tr>
<tr>
<td>Vacant Rental Units</td>
<td>75</td>
</tr>
</tbody>
</table>

**Medical Providers**

This attribute provides an indicator of availability of medical care for military and DoD civilians in the local community. The table reflects the raw number of physicians/beds and ratio of physicians/beds to population.

<table>
<thead>
<tr>
<th></th>
<th># Physicians</th>
<th># Beds</th>
<th>Population</th>
</tr>
</thead>
<tbody>
<tr>
<td>Local Community</td>
<td>705</td>
<td>940</td>
<td>302,963</td>
</tr>
<tr>
<td>Ratio</td>
<td>1:430</td>
<td>1:322</td>
<td></td>
</tr>
<tr>
<td>National Ratio (2003)</td>
<td>1:421.2</td>
<td>1:373.7</td>
<td></td>
</tr>
</tbody>
</table>

**Safety/Crime**

The local community’s Uniform Crime Reports (UCR) Index for 2002 per 100,000 people and the national UCR based on information from the Federal Bureau of Investigation (FBI) for 2002:

<p>| | |</p>
<table>
<thead>
<tr>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Local UCR</td>
<td>3012</td>
</tr>
<tr>
<td>National UCR</td>
<td>4118.8</td>
</tr>
</tbody>
</table>

**Transportation**

Distance to an airport shows convenience and availability of airline transportation. Public transportation shows potential for members and DoD civilians to use it to commute to/from work under normal circumstances and for leisure.

Distance from Notional AFB to nearest commercial airport: **8 miles**

Is Notional AFB served by regularly scheduled public transportation? **No**

**Utilities**

This attribute identifies a local community’s water and sewer systems’ ability to receive 1,000 additional people.

Does the local community’s water system have the ability to meet an expanded need of an additional 1,000 people moving in the local community? **Yes**

Does the local community’s sewer system have the ability to meet an expanded need of an additional 1,000 people moving in the local community? **Yes**
Appendix B Template

Installation Environmental Profile

Installation X Environmental Profile

(DON will list the activities on Installation X who submitted certified data)

1. Air Quality (DoD Questions #210-225):

   a. The Clean Air Act (CAA) establishes health-based standards for air quality and all areas of the country are monitored to determine if they meet the standards. A major limiting factor is whether the installation is in an area designated nonattainment or maintenance (air quality is not meeting the standard) and is therefore subject to more stringent requirements, including the CAA General Conformity Rule. Conformity requires that any new emissions from military sources brought into the area must be offset by credits or accounted for in the State Implementation Plan (SIP) emissions budget. The criteria pollutants of concern include: CO, O3 (1 hour & 8 Hour), and PM (PM10, and PM2.5). Installations in attainment areas are not restricted, while activities for installations in non-attainment areas may be restricted. Non-attainment areas are classified as to the degree of non-attainment: Marginal, Moderate, Serious, and in the case of O3, Severe and Extreme. SIP Growth Allowances and Emission Reduction Credits are tools that can be used to accommodate increased emissions in a manner that conforms to a state’s SIP. All areas of the country require operating permits if emissions from stationary sources exceed certain threshold amounts. Major sources already exceed the amount and are subject to permit requirements. Synthetic minor means the base has accepted legal limits to its emissions to stay under the major source threshold. Natural or true minor means the actual and potential emissions are below the threshold.

   b. [Specific summary of data regarding Installation X]

2. Cultural/Archeological/Tribal Resources (DoD Questions #229-237):

   a. Many installations have historical, archeological, cultural and Tribal sites of interest. These sites and access to them often must be maintained, or consultation is typically required before changes can be made. The sites and any buffers surrounding them may reduce the quantity or quality of land or airspace available for training and maneuvers or even construction of new facilities. The presence of such sites needs to be recognized, but the fact that restrictions actually occur is the overriding factor the Profile is trying to identify. A programmatic agreement with the State Historic Preservation Office or a Tribal Historic Preservation Office facilitates management of these sites.

   b. [Specific summary of data regarding Installation X]
3. Dredging (DoD Questions # 226-228):

   a. Dredging allows for free navigation of vessels through ports, channels, and rivers. Identification of sites with remaining capacity for the proper disposal of dredge spoil is the primary focus of the profile. However, the presence of unexploded ordnance or any other impediment that restricts the ability to dredge is also a consideration.

   b. [Specific summary of data regarding Installation X]


   a. Land use can be encroached from both internal and external pressures. This resource area combines several different types of possible constraints. It captures the variety of constraints not otherwise covered by other areas that could restrict operations or development. The areas include electromagnetic radiation or emissions, environmental restoration sites (on and off installation), military munitions response areas, explosive safety quantity distance arcs, treaties, underground storage tanks, sensitive resource areas, as well as policies, rules, regulations, and activities of other federal, state, tribal and local agencies. This area also captures other constraining factors from animals and wildlife that are not endangered but cause operational restrictions. This resource area specifically includes information on known environmental restoration costs through FY03 and the projected cost-to-complete the restoration.

   b. [Specific summary of data regarding Installation X]

5. Marine Mammal/Marine Resources/Marine Sanctuaries (DoD Questions #248-250, 252-253):

   a. This area captures the extent of any restrictions on near shore or open water testing, training or operations as a result of laws protecting Marine Mammals, Essential Fish Habitat, and other related marine resources.

   b. [Specific summary of data regarding Installation X]

6. Noise (DoD Questions # 202-209, 239):

   a. Military operations, particularly aircraft operations and weapons firing, may generate noise that can impact property outside of the installation. Installations with significant noise will typically generate maps that predict noise levels. These maps may then be used to identify whether the noise levels are compatible with land uses in these noise-impacted areas. Installations will often publish noise abatement procedures to mitigate these noise impacts.

   b. [Specific summary of data regarding Installation X]
7. Threatened and Endangered Species/Critical Habitat (DoD Questions #259-264)

   a. The presence of threatened and endangered species (TES) can result in restrictions on training, testing and operations. They serve to reduce buildable acres and maneuver space. The data in this section reflects listed TES as well as candidate species, designated critical habitat as well as proposed habitat, and restrictions from Biological Opinions. The legally binding conditions in Biological Opinions are designed to protect TES and critical habitat. The profile identifies the presence of the resource, TES, candidate or critical habitat, even if they do not result in restrictions, as well places where restrictions do exist.

   b. [Specific summary of data regarding Installation X]

8. Waste Management (DoD Questions # 265-272):

   a. This resource area identifies whether the installation has existing waste treatment and/or disposal capabilities, whether there is additional capacity, and in some case whether the waste facility can accept off-site waste. This area includes Resource Conservation and Recovery Act (RCRA) Treatment, Storage and Disposal facilities, solid waste disposal facilities, RCRA Subpart X (open/burning/open detonation) and operations.

   b. [Specific summary of data regarding Installation X]

9. Water Resources (DoD Questions # 258, 274-299):

   a. This resource area asks about the condition of ground and surface water, and the legal status of water rights. Water is essential for installation operations and plays a vital role in the proper functioning of the surrounding ecosystems. Contamination of ground or surface waters can result in restrictions on training and operations and require funding to study and remediate. Federal clean water laws require states to identify impaired waters and to restrict the discharge of certain pollutants into those waters. Federal safe drinking water laws can require alternative sources of water and restrict activities above groundwater supplies, particularly sole source aquifers. Water resources are also affected by the McCarran Amendment (1952), by which Congress returned substantial power to the states with respect to the management of water. The Amendment requires that the Federal government waive its sovereign immunity in cases involving the general adjudication of water rights. On the other hand, existence of Federal Reserve Water Rights can provide more ability to the government to use water on federal lands.

   b. [Specific summary of data regarding Installation X]

10. Wetlands (DoD Questions # 251, 257):

    a. The existence of jurisdictional wetlands poses restraints on the use of land for training, testing or operations. In the data call the installations were asked to report the presence of jurisdictional wetlands and compare the percent of restricted acres to the total acres. The presence of jurisdictional wetlands may reduce the ability of an installation to assume new or different missions, even if they do not presently pose restrictions, by limiting the availability of land.

    b. [Specific summary of data regarding Installation X]
Appendix C Template

Summary of Scenario Environmental Impacts

[Describe scenario specifically: description must cite all specific details explored in the COBRA runs] Below is an illustration with hypothetical installations and their impacts.

General Environmental Impacts

<table>
<thead>
<tr>
<th>Environmental Resource Area</th>
<th>Camp Swampy Losing Training Asset</th>
<th>Base Oceanview receiving training asset</th>
</tr>
</thead>
<tbody>
<tr>
<td>Air Quality</td>
<td>No Impact</td>
<td>Oceanview is in moderate nonattainment for carbon monoxide and severe nonattainment for ozone. Conformity determination may have to be conducted.</td>
</tr>
<tr>
<td>Cultural/Archeological/Tribal Resources</td>
<td>Disposition of the historic barracks will have to be determined</td>
<td>No impact</td>
</tr>
<tr>
<td>Dredging</td>
<td>No Impact</td>
<td>No impact</td>
</tr>
<tr>
<td>Land Use Constraints/Sensitive Resource Areas</td>
<td>No impact</td>
<td>There may be an impact on approximately 1,000 acres of sensitive resource area.</td>
</tr>
<tr>
<td>Marine Mammals/Marine Resources/ Marine Sanctuaries</td>
<td>No impact</td>
<td>No impact</td>
</tr>
<tr>
<td>Noise</td>
<td>Noise will be reduced at Camp Swampy</td>
<td>Noise will increase at Base Oceanview but may not affect local community</td>
</tr>
<tr>
<td>Threatened &amp; Endangered Species/Critical Habitat</td>
<td>No impact</td>
<td>Increased monitoring of species X may be required to ensure training will not impact the breeding habitat during the months of April and May</td>
</tr>
<tr>
<td>Waste Management</td>
<td>Reduces waste disposals associated with the training assets.</td>
<td>Increases waste disposal associated with the training assets.</td>
</tr>
<tr>
<td>Water Resources</td>
<td>Reduces water resources.</td>
<td>Increases water consumption, but Oceanview has sufficient water resources to accommodate training assets</td>
</tr>
<tr>
<td>Wetlands</td>
<td>No impact</td>
<td>No Impact</td>
</tr>
</tbody>
</table>
### Impacts of Costs

<table>
<thead>
<tr>
<th></th>
<th>Camp Swampy</th>
<th>Base Oceanview</th>
</tr>
</thead>
<tbody>
<tr>
<td>Environmental Restoration</td>
<td>Restoration Costs through FY 03 and Cost to Complete estimate</td>
<td>Restoration Costs through FY 03 and Cost to Complete estimate</td>
</tr>
<tr>
<td>Waste Management</td>
<td>None</td>
<td>None</td>
</tr>
<tr>
<td>Environmental Compliance</td>
<td>None</td>
<td>Air conformity assessment may be required; requirement for expanded air permits may be likely; the cost is approximately $X</td>
</tr>
</tbody>
</table>
Appendix D Template

**Summary of Cumulative Environmental Impacts**

[Here list all the candidate recommendations that serve as an additional function at Base X]

1. Candidate #23 – describe each scenario referring to original individual Summary document
2. Candidate #28 – brief description
3. Candidate #30 – brief description

Below is an illustration with a hypothetical installation and impacts.

<table>
<thead>
<tr>
<th>Environmental Resource Area</th>
<th>Base X (Gaining Installation)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Air Quality</td>
<td>Base X is in moderate nonattainment for carbon monoxide and severe nonattainment for ozone. Candidate #23 will require Conformity determination be conducted, but existing air credits should accommodate new mission.</td>
</tr>
<tr>
<td>Cultural/Archeological/Tribal Resources</td>
<td>No impact</td>
</tr>
<tr>
<td>Dredging</td>
<td>Candidate #28 requires a deepening of the existing channel.</td>
</tr>
<tr>
<td>Land Use Constraints/Sensitive Resource Areas</td>
<td>Due to Candidate #30 there will be an impact on approximately 1,000 acres of sensitive natural resource area.</td>
</tr>
<tr>
<td>Marine Mammals/Marine Resources/ Marine Sanctuaries</td>
<td>No impact</td>
</tr>
<tr>
<td>Noise</td>
<td>Candidate #23 will increase at Base X but will not affect local community</td>
</tr>
<tr>
<td>Threatened &amp; Endangered Species/Critical Habitat</td>
<td>Candidate #23 – increased monitoring of species Y will be required to ensure training will not impact the breeding habitat during the months of April and May</td>
</tr>
<tr>
<td>Waste Management</td>
<td>All 3 candidates increase waste disposal associated with the training assets.</td>
</tr>
<tr>
<td>Water Resources</td>
<td>All 3 candidates increase water consumption, but Base X has sufficient water resources to accommodate training assets</td>
</tr>
<tr>
<td>Wetlands</td>
<td>No Impact</td>
</tr>
</tbody>
</table>
**Summary of Cumulative Environmental Impacts (cont’d)**

**Impacts of Costs**

<table>
<thead>
<tr>
<th></th>
<th>Base Overview</th>
</tr>
</thead>
<tbody>
<tr>
<td>Environmental Restoration</td>
<td>Restoration Costs through FY 03 and Cost to Complete estimate</td>
</tr>
<tr>
<td>Waste Management</td>
<td>None</td>
</tr>
<tr>
<td>Environmental Compliance</td>
<td>Scenario #23 - Air conformity assessment required; requirement for expanded air permits likely and the estimate for the cost to obtain the permits is approximately $X</td>
</tr>
</tbody>
</table>
MEMORANDUM FOR INFRASTRUCTURE EXECUTIVE COUNCIL MEMBERS
INFRASTRUCTURE STEERING GROUP MEMBERS
CHAIRMEN, JOINT CROSS-SERVICE GROUPS
ASSISTANT SECRETARY OF DEFENSE (HOMELAND
DEFENSE)
COMMANDER, NORTHERN COMMAND
COMMANDER, PACIFIC COMMAND


Background

The Secretary of Defense memorandum of November 15, 2002, established the authorities, organizational structure, goals, and objectives for the Department’s development of BRAC 2005 recommendations. Policy Memoranda One through Four provided further guidance on implementing BRAC 2005. This memorandum is the fifth in a series of Under Secretary of Defense for Acquisition, Technology and Logistics (USD AT&L) policy memoranda implementing BRAC 2005. The USD (AT&L) will publish additional policy memoranda, as necessary, throughout the BRAC process.

Purpose

This guidance clarifies how the Department will ensure consideration of homeland defense missions in the development of the Secretary’s realignment and closure recommendations for submission to the 2005 Defense Base Closure and Realignment Commission (2005 Commission) and applies to the Military Departments and Joint Cross-Service Groups (JCSGs).

Policy Guidance

The security of our nation, whether expressed as homeland defense, domestic preparedness, homeland security, or fighting the war on terrorism, is an important DoD mission. Criterion two of the final BRAC selection criteria specifically requires DoD Components to consider “[t]he availability and condition of land, facilities and associated...
airspace . . . and staging areas for the use of the Armed Forces in homeland defense missions” when making closure and realignment recommendations.

The Department’s homeland defense mission has three major elements: homeland defense against direct attacks to the United States, including in the air and maritime approaches; civil support to the nation as requested by lead federal agencies and approved by the Secretary of Defense; and enabling activities to improve national and coalition capabilities for homeland security, to include sharing expertise, technology, and training.

In order to ensure that the infrastructure requirements of the diversity of Homeland Defense missions are accommodated in the BRAC process, the Military Departments and JCSGs shall use the most recent coordination draft of the "DoD Strategy for Homeland Defense and Civil Support", pending finalization of that Strategy, as well as other guidance documents issued by the Assistant Secretary of Defense (Homeland Defense) (ASD(HD)), to assist them in ensuring we retain the capabilities necessary to support the homeland defense mission. The Military Departments and JCSGs should consult with the ASD(HD) and CMDRs NORTHCOM and PACOM (through the Joint Staff, J-8), as necessary to clarify the information contained in those documents.

When consulting with the ASD(HD) and the CMDRs NORTHCOM and PACOM, the Military Departments and JCSGs must ensure that all those involved in the consultation adhere strictly to the internal controls specified in “Transformation Through Base Realignment and Closure Policy Memorandum One – Policy, Responsibilities, and Procedures”. These internal controls include the requirement that all persons with access to BRAC 2005 information sign a non-disclosure agreement. A copy of the DoD standard non-disclosure agreement is at Appendix C of that memorandum.

Michael W. Wynne  
Acting USD (Acquisition, Technology & Logistics)  
Chairman, Infrastructure Steering Group
MEMORANDUM FOR INFRASTRUCTURE EXECUTIVE COUNSEL MEMBERS
INFRASTRUCTURE STEERING GROUP (ISG) MEMBERS
CHAIRMEN, JOINT CROSS-SERVICE GROUPS (JCSGs)

SUBJECT: Transformation Through Base Realignment and Closure (BRAC 2005)
Policy Memorandum Six – Selection Criterion 6

Background

The Secretary of Defense’s memorandum of November 15, 2002, established the authorities, organizational structure, goals, and objectives for the Department’s development of BRAC 2005 recommendations. Policy Memoranda One through Five provided further guidance on implementing BRAC 2005. This memorandum is the sixth in a series of Under Secretary of Defense for Acquisition, Technology and Logistics (USD(AT&L)) policy memoranda implementing BRAC 2005. The USD (AT&L) will issue additional policy guidance, as necessary, throughout the BRAC process.

Purpose

This memorandum provides guidance for applying selection criterion 6, “the economic impact on existing communities in the vicinity of military installations,” in the Department of Defense’s BRAC 2005 process. Selection criterion 6 will be assessed against all scenarios considered during the BRAC scenario analysis process using an Economic Impact Tool (EIT). The EIT provides a uniform methodology for estimating the total direct and indirect job changes associated with BRAC closure and realignment scenarios. This guidance, applicable to the Military Departments and the Joint Cross Service Groups (JCSGs), establishes policy and procedures for use of the EIT when applying BRAC selection criterion 6.

Policy Guidance

General

The Military Departments and JCSGs will use the EIT to assess the economic impact of scenarios on communities. The EIT will measure the total potential job change in the economic area and the total potential job changes as a percentage of total employment in the economic area for each scenario. The direct job changes for each scenario, used in combination with information preloaded in the EIT, will provide an
estimate of indirect job changes. The sum of the direct and indirect job changes provides a scenario’s total potential job changes.

To assist in assessing the relative economic impact of a scenario, the EIT will also produce a Portable Document Format (PDF) document (a sample is provided at Appendix A) that displays the economic region of influence (ROI) population and employment, the installation’s authorized manpower, the authorized manpower as a percentage of the ROI’s employment, the total job change (sum of direct and indirect job changes), and the total job change as a percentage of ROI employment. Additionally, the PDF document will provide graphs displaying the total employment from 1988-2002, the annual unemployment rates from 1990-2003, and the per capita income from 1988-2002 for each ROI. These graphs will provide users with a reference for determining the relative impact a scenario might have on a local community’s economy.

There is no need for separate consideration of the cumulative economic impact of the prior BRAC rounds (1988, 1991, 1993, and 1995) in BRAC 2005 deliberations. In BRAC 1995, the Department developed a separate method for assessing cumulative economic impact because at that time, in 1995, the full economic impact of the prior BRAC rounds had not yet been realized. Some of the closures and realignments from the prior rounds had not been fully implemented, so special consideration was given to the economic impacts that were yet to occur.

For BRAC 2005, this is no longer the case. The prior BRAC rounds have been implemented, and the historical data that users review in the EIT covers all years in which a prior round BRAC economic impacts occurred. Because these impacts are already reflected in the EIT historical data, there will be no separate consideration in BRAC 2005 of cumulative economic impact of prior BRAC actions.

The EIT relies on the assignment of military installations/activities to an economic region of influence (ROI). If a Military Department or JCSG believes an installation may have been incorrectly assigned to an economic ROI or an installation is not present in the EIT, that Military Department or JCSG should contact Mr. Mike McAndrew, Deputy Director, Base Realignment and Closure Office. He can be reached at 703-693-6170. If the EIT is modified, all users will be notified and asked to rerun the EIT for scenarios potentially affected by the change.

Responsibilities

The Military Departments and JCSGs, using certified data, shall collect the direct job changes for each action within a scenario. The following definitions for job changes are provided:

- Job Changes (Out): The number of authorizations for DoD military personnel, military students, civilian employees, and mission support contractors jobs to be
eliminated or relocated, by installation, as a result of BRAC actions, by fiscal year from 2006 through 2011.

- **Job Changes (In):** The number of authorizations for DoD military personnel, military students, civilian employees, and mission support contractors to be gained, by installation, as a result of BRAC actions, by fiscal year from 2006 through 2011.

To ensure a proper accounting and complete analysis of economic impact, it is essential for Military Departments and JCSGs to enter information on all job changes, including job gains, into the EIT, for their scenarios.

The Cost of Base Realignment Actions (COBRA) model provides a report that displays the direct job changes for the DoD military personnel, military student, and civilian employees (see example screen at Appendix B). The Military Departments and JCSGs must obtain mission support contractor information from existing certified data or from a scenario-specific data call. To obtain the number of mission support contractors through a scenario-specific data call, the Military Departments and JCSGs will include the following question in their scenario data call:

Report the number of contractor mission support employees whose positions would be directly affected by the proposed BRAC action.

**Definition:** "Contractor mission support employees" are contractor employees who perform one or more of the military missions on the base, and whose work tasks are virtually identical to government civil servants or military personnel. Such mission support contractors provide direct support to the installation mission. Examples of mission support contractors include intelligence analysts, technicians, aircraft, ship, vehicle, or weapon system maintenance staff and information technology specialists; the key factor must be that mission support contractors perform the same mission tasks as military personnel or civilian employees.

When counting mission support contractors, determine the number of full-time equivalents (FTE). A FTE is defined by 8 hours of work per working day.

Do Not Include: Following types of contractor personnel should not be included because they do not fit the definition of contractor mission support employees: Contractors for Base Sustainment or Base Operations Support (BOS), such as grounds keeping, facilities maintenance, plumbing, and general purpose utility work, and non-appropriated fund employees. (These personnel do not perform military missions. Their economic impact
will be estimated separately as part of the BRAC 2005 economic impact methodology.)

Historical Economic Data

The Military Departments and JCSGs will consider the total potential job change in the ROI and the total potential job changes as a percentage of total employment in the ROI viewed in the context of historical economic data.

For historical context, the Military Departments and JCSGs will consider for each ROI:

- Per Capita Income: 1988-2002, Source: Bureau of Economic Analysis, Department of Commerce

These years were selected to capture the most recent official actual (not estimated) economic data and the economic effects of the prior BRAC rounds. The historical data will provide broad economic perspectives of the areas associated with potential BRAC actions. By displaying the historical data, BRAC decision makers will be able to view the estimated job changes in a larger economic context. For example, they will be able to determine if the proposed action will affect a community that, in economic terms, is performing better or worse than national averages on key selected indicators.

Applying Measures and Historical Economic Data

This guidance does not establish threshold values for economic impact measures and historical economic data. Rather, scenario proponents will use the measures and historic economic data for relative comparisons of the economic impacts of potential BRAC recommendations. Scenario proponents will develop their candidate recommendations through a comprehensive analysis on the basis of the force structure plan, all of the final selection criteria, and all other relevant legal and policy requirements.
BRAC 2005 Economic Impact Results and Recommendations

The scenario proponents shall use the following language to document consideration of criterion 6 for each candidate recommendation:

"Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential reduction/increase of XXX jobs (YYY direct jobs and ZZZ indirect jobs) over the 2006-2011 period in the [fill in name of the metropolitan statistical area, metropolitan division, micropolitan statistical area or county] economic area, which is x.x percent of economic area employment."

If the percentage of economic area employment affected is less than 0.1 percent, then scenario proponents shall use the phrase "less than 0.1 percent" in the last phrase of these statements. (That is, the language should not report percentages in the hundredths of a percent, i.e., "0.07 percent." Simply state "less than 0.1 percent.""

Economic Impact Assessment for Multiple Candidate Recommendations in the Same ROI

The Infrastructure Steering Group (ISG) and Infrastructure Executive Council (IEC) will review candidate recommendations. There will be instances where multiple candidate recommendations will impact the same ROI. The OSD BRAC Office will work with the relevant JCSGs and Military Departments to analyze the economic impact of multiple candidate recommendations in a single ROI, and provide that analysis to the ISG and IEC for use during their review.

Michael W. Wynne
Acting USD (Aquisition, Technology & Logistics)
Chairman, Infrastructure Steering Group

Attachment
As Stated
Economic Impact Report By Action
SAMPLE EIT OUTPUT
Scenario Tracking Number: SAMPLE 01
ECONOMIC IMPACT DATA

Scenario: SAMPLE EIT OUTPUT
Economic Region of Influence (ROI): Washington-Arlington-Alexandria, DC-VA-MD-WV Metropolitan Division
Base: BAILEY'S CROSSROADS
Action: Move Lease 1

Overall Economic Impact of Proposed BRAC-05 Action:
Authorized Manpower (2005): 695
Authorized Manpower (2005) / ROI Employment (2002): 0.03%
Total Estimated Job Change: -1,039
Total Estimated Job Change / ROI Employment (2002): -0.04%

Cumulative Job Change (Gain/Loss) Over Time:

<table>
<thead>
<tr>
<th>YEAR</th>
<th>2006</th>
<th>2007</th>
<th>2008</th>
<th>2009</th>
<th>2010</th>
<th>2011</th>
</tr>
</thead>
<tbody>
<tr>
<td>Direct Military</td>
<td>0</td>
<td>-5</td>
<td>-109</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Direct Civilian</td>
<td>0</td>
<td>-87</td>
<td>-389</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Direct Student</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Direct Contractor</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Indirect/Induced</td>
<td>0</td>
<td>-76</td>
<td>-439</td>
<td>-439</td>
<td>-439</td>
<td>-439</td>
</tr>
<tr>
<td>TOTAL</td>
<td>0</td>
<td>-178</td>
<td>-1039</td>
<td>-1039</td>
<td>-1039</td>
<td>-1039</td>
</tr>
</tbody>
</table>
Washington-Arlington-Alexandria, DC-VA-MD-WV Metropolitan Division Trend Data


Unemployment Percentage Trend (1990-2003)

Per Capita Income x $1,000 (1988-2002)
ECONOMIC IMPACT DATA

Scenario: SAMPLE EIT OUTPUT
Economic Region of Influence(ROI): Washington-Arlington-Alexandria, DC-VA-MD-WV Metropolitan Division
Base: CRYSTAL CITY LEASE
Action: Move Lease 2

Overall Economic Impact of Proposed BRAC-05 Action:

<table>
<thead>
<tr>
<th>Metric</th>
<th>Value</th>
</tr>
</thead>
<tbody>
<tr>
<td>Authorized Manpower (2005):</td>
<td>1,816</td>
</tr>
<tr>
<td>Authorized Manpower(2005) / ROI Employment(2002):</td>
<td>0.07%</td>
</tr>
<tr>
<td>Total Estimated Job Change:</td>
<td>-3,105</td>
</tr>
<tr>
<td>Total Estimated Job Change / ROI Employment(2002):</td>
<td>-0.11%</td>
</tr>
</tbody>
</table>

Cumulative Job Change (Gain/Loss) Over Time:

<table>
<thead>
<tr>
<th>YEAR:</th>
<th>2006</th>
<th>2007</th>
<th>2008</th>
<th>2009</th>
<th>2010</th>
<th>2011</th>
</tr>
</thead>
<tbody>
<tr>
<td>Direct Military:</td>
<td>0</td>
<td>-54</td>
<td>-267</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Direct Civilian:</td>
<td>0</td>
<td>-269</td>
<td>-1201</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Direct Student:</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Direct Contractor:</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Indirect/Induced:</td>
<td>0</td>
<td>-237</td>
<td>-1314</td>
<td>-1314</td>
<td>-1314</td>
<td>-1314</td>
</tr>
<tr>
<td>TOTAL:</td>
<td>0</td>
<td>-580</td>
<td>-3105</td>
<td>-3105</td>
<td>-3105</td>
<td>-3,105</td>
</tr>
</tbody>
</table>

Unemployment Percentage Trend (1990-2003)

Per Capita Income x $1,000 (1988-2002)
ECONOMIC IMPACT DATA

Scenario: SAMPLE EIT OUTPUT
Economic Region of Influence (ROI): Washington-Arlington-Alexandria, DC-VA-MD-WV Metropolitan Division
Base: BALSTON LEASE
Action: Move Lease 3

Overall Economic Impact of Proposed BRAC-05 Action:
- Authorized Manpower (2005): 98
- Total Estimated Job Change: -589
- Total Estimated Job Change / ROI Employment (2002): -0.02%

Cumulative Job Change (Gain/Loss) Over Time:

<table>
<thead>
<tr>
<th>YEAR</th>
<th>2006</th>
<th>2007</th>
<th>2008</th>
<th>2009</th>
<th>2010</th>
<th>2011</th>
</tr>
</thead>
<tbody>
<tr>
<td>Direct Military</td>
<td>0</td>
<td>-52</td>
<td>-210</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Direct Civilian</td>
<td>0</td>
<td>-18</td>
<td>-75</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Direct Student</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Direct Contractor</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Indirect/Induced</td>
<td>0</td>
<td>-46</td>
<td>-234</td>
<td>-234</td>
<td>-234</td>
<td>-234</td>
</tr>
<tr>
<td>TOTAL</td>
<td>0</td>
<td>-116</td>
<td>-589</td>
<td>-589</td>
<td>-589</td>
<td>-589</td>
</tr>
</tbody>
</table>
Washington-Arlington-Alexandria, DC-VA-MD-WV Metropolitan Division Trend Data


<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Index</td>
<td>1</td>
<td>1.03</td>
<td>1.04</td>
<td>1.02</td>
<td>1.01</td>
<td>1.03</td>
<td>1.04</td>
<td>1.06</td>
<td>1.07</td>
<td>1.1</td>
<td>1.12</td>
<td>1.15</td>
<td>1.2</td>
<td>1.22</td>
<td>1.23</td>
</tr>
</tbody>
</table>

Represents the ROI's indexed employment change since 1988.

**Unemployment Percentage Trend (1990-2003)**

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>ROI:</td>
<td>3.42%</td>
<td>4.87%</td>
<td>5.6%</td>
<td>5%</td>
<td>4.4%</td>
<td>4.48%</td>
<td>4.23%</td>
<td>3.94%</td>
<td>3.47%</td>
<td>2.82%</td>
<td>2.53%</td>
<td>3.27%</td>
<td>3.89%</td>
<td>3.75%</td>
</tr>
<tr>
<td>USA:</td>
<td>5.6%</td>
<td>6.83%</td>
<td>7.5%</td>
<td>6.91%</td>
<td>6.09%</td>
<td>5.59%</td>
<td>5.4%</td>
<td>4.94%</td>
<td>4.51%</td>
<td>4.21%</td>
<td>3.99%</td>
<td>4.74%</td>
<td>5.79%</td>
<td>5.99%</td>
</tr>
</tbody>
</table>

**Per Capita Income x $1,000 (1988-2002)**

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>ROI:</td>
<td>$35.91</td>
<td>$36.47</td>
<td>$36.33</td>
<td>$35.74</td>
<td>$36.05</td>
<td>$36.18</td>
<td>$36.42</td>
<td>$36.33</td>
<td>$36.47</td>
<td>$37.51</td>
<td>$38.94</td>
<td>$40.22</td>
<td>$41.65</td>
<td>$42.28</td>
<td>$42.06</td>
</tr>
<tr>
<td>USA:</td>
<td>$26.96</td>
<td>$27.48</td>
<td>$27.42</td>
<td>$26.87</td>
<td>$27.35</td>
<td>$27.18</td>
<td>$27.53</td>
<td>$27.86</td>
<td>$28.35</td>
<td>$29.04</td>
<td>$30.35</td>
<td>$30.86</td>
<td>$31.89</td>
<td>$31.72</td>
<td>$31.61</td>
</tr>
</tbody>
</table>
**ECONOMIC IMPACT DATA**

Scenario: SAMPLE EIT OUTPUT  
Economic Region of Influence (ROI): Washington-Arlington-Alexandria, DC-VA-MD-WV Metropolitan Division  
Base: HOFFMAN LEASE  
Action: Move Lease 4

**Overall Economic Impact of Proposed BRAC-05 Action:**
- **ROI Population (2002):** 3,895,337  
- **ROI Employment (2002):** 2,771,791  
- **Authorized Manpower (2005):** 2,316  
- **Authorized Manpower(2005) / ROI Employment(2002):** 0.08%  
- **Total Estimated Job Change:** -1,339  
- **Total Estimated Job Change / ROI Employment(2002):** -0.05%

**Cumulative Job Change (Gain/Loss) Over Time:**

<table>
<thead>
<tr>
<th>YEAR</th>
<th>2006</th>
<th>2007</th>
<th>2008</th>
<th>2009</th>
<th>2010</th>
<th>2011</th>
</tr>
</thead>
<tbody>
<tr>
<td>Direct Military</td>
<td>0</td>
<td>0</td>
<td>-24</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Direct Civilian</td>
<td>0</td>
<td>-72</td>
<td>-668</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Direct Student</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Direct Contractor</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Indirect/Induced</td>
<td>0</td>
<td>-54</td>
<td>-575</td>
<td>-575</td>
<td>-575</td>
<td>-575</td>
</tr>
<tr>
<td>TOTAL</td>
<td>0</td>
<td>-126</td>
<td>-1339</td>
<td>-1339</td>
<td>-1339</td>
<td>-1339</td>
</tr>
</tbody>
</table>
Washington-Arlington-Alexandria, DC-VA-MD-WV Metropolitan Division Trend Data


![Employment Trend Graph](image)

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Index</td>
<td>1</td>
<td>1.03</td>
<td>1.04</td>
<td>1.02</td>
<td>1.01</td>
<td>1.03</td>
<td>1.04</td>
<td>1.06</td>
<td>1.07</td>
<td>1.1</td>
<td>1.12</td>
<td>1.15</td>
<td>1.2</td>
<td>1.22</td>
<td>1.23</td>
</tr>
</tbody>
</table>

Represents the ROI's indexed employment change since 1988.

### Unemployment Percentage Trend (1990-2003)

![Unemployment Percentage Trend Graph](image)

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>ROI</td>
<td>3.42%</td>
<td>4.87%</td>
<td>5.6%</td>
<td>5%</td>
<td>4.4%</td>
<td>4.48%</td>
<td>4.23%</td>
<td>3.94%</td>
<td>3.47%</td>
<td>2.82%</td>
<td>2.53%</td>
<td>3.27%</td>
<td>3.89%</td>
<td>3.75%</td>
</tr>
<tr>
<td>USA</td>
<td>5.6%</td>
<td>6.83%</td>
<td>7.5%</td>
<td>6.91%</td>
<td>6.09%</td>
<td>5.59%</td>
<td>5.4%</td>
<td>4.94%</td>
<td>4.51%</td>
<td>4.21%</td>
<td>3.99%</td>
<td>4.74%</td>
<td>5.79%</td>
<td>5.99%</td>
</tr>
</tbody>
</table>

### Per Capita Income x $1,000 (1988-2002)

![Per Capita Income Graph](image)

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>ROI</td>
<td>$35.91</td>
<td>$36.47</td>
<td>$36.33</td>
<td>$35.74</td>
<td>$36.05</td>
<td>$36.18</td>
<td>$36.42</td>
<td>$36.33</td>
<td>$36.47</td>
<td>$37.51</td>
<td>$38.94</td>
<td>$40.22</td>
<td>$41.65</td>
<td>$42.28</td>
<td>$42.06</td>
</tr>
<tr>
<td>USA</td>
<td>$26.96</td>
<td>$27.48</td>
<td>$27.42</td>
<td>$26.87</td>
<td>$27.35</td>
<td>$27.18</td>
<td>$27.53</td>
<td>$27.86</td>
<td>$28.35</td>
<td>$29.04</td>
<td>$30.35</td>
<td>$30.86</td>
<td>$31.89</td>
<td>$31.72</td>
<td>$31.61</td>
</tr>
</tbody>
</table>
### LEASE LOCATION 1

<table>
<thead>
<tr>
<th></th>
<th>2006</th>
<th>2007</th>
<th>2008</th>
<th>2009</th>
<th>2010</th>
<th>2011</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Jobs Gained-Mil</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Jobs Lost-Mil</td>
<td>0</td>
<td>5</td>
<td>109</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>114</td>
</tr>
<tr>
<td>NET CHANGE-Mil</td>
<td>0</td>
<td>-5</td>
<td>-109</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>-114</td>
</tr>
<tr>
<td>Jobs Gained-Civ</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Jobs Lost-Civ</td>
<td>0</td>
<td>97</td>
<td>389</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>486</td>
</tr>
<tr>
<td>NET CHANGE-Civ</td>
<td>0</td>
<td>-97</td>
<td>-389</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>-486</td>
</tr>
<tr>
<td>Jobs Gained-Stu</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Jobs Lost-Stu</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>NET CHANGE-Stu</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
</tbody>
</table>

### LEASE LOCATION 2

<table>
<thead>
<tr>
<th></th>
<th>2006</th>
<th>2007</th>
<th>2008</th>
<th>2009</th>
<th>2010</th>
<th>2011</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Jobs Gained-Mil</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Jobs Lost-Mil</td>
<td>0</td>
<td>54</td>
<td>267</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>321</td>
</tr>
<tr>
<td>NET CHANGE-Mil</td>
<td>0</td>
<td>-54</td>
<td>-267</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>-321</td>
</tr>
<tr>
<td>Jobs Gained-Civ</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Jobs Lost-Civ</td>
<td>0</td>
<td>269</td>
<td>1,201</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>1,470</td>
</tr>
<tr>
<td>NET CHANGE-Civ</td>
<td>0</td>
<td>-269</td>
<td>-1,201</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>-1,470</td>
</tr>
<tr>
<td>Jobs Gained-Stu</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Jobs Lost-Stu</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>NET CHANGE-Stu</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
</tbody>
</table>

### LEASE LOCATION 3

<table>
<thead>
<tr>
<th></th>
<th>2006</th>
<th>2007</th>
<th>2008</th>
<th>2009</th>
<th>2010</th>
<th>2011</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Jobs Gained-Mil</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Jobs Lost-Mil</td>
<td>0</td>
<td>52</td>
<td>210</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>262</td>
</tr>
<tr>
<td>NET CHANGE-Mil</td>
<td>0</td>
<td>-52</td>
<td>-210</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>-262</td>
</tr>
<tr>
<td>Jobs Gained-Civ</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Jobs Lost-Civ</td>
<td>0</td>
<td>18</td>
<td>75</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>93</td>
</tr>
<tr>
<td>NET CHANGE-Civ</td>
<td>0</td>
<td>-18</td>
<td>-75</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>-93</td>
</tr>
<tr>
<td>Jobs Gained-Stu</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Jobs Lost-Stu</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>NET CHANGE-Stu</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
</tbody>
</table>

### LEASE LOCATION 4

<table>
<thead>
<tr>
<th></th>
<th>2006</th>
<th>2007</th>
<th>2008</th>
<th>2009</th>
<th>2010</th>
<th>2011</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Jobs Gained-Mil</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Jobs Lost-Mil</td>
<td>0</td>
<td>0</td>
<td>24</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>24</td>
</tr>
<tr>
<td>NET CHANGE-Mil</td>
<td>0</td>
<td>0</td>
<td>-24</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>-24</td>
</tr>
<tr>
<td>Jobs Gained-Civ</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Jobs Lost-Civ</td>
<td>0</td>
<td>72</td>
<td>668</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>740</td>
</tr>
<tr>
<td>NET CHANGE-Civ</td>
<td>0</td>
<td>-72</td>
<td>-668</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>-740</td>
</tr>
<tr>
<td>Jobs Gained-Stu</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Jobs Lost-Stu</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>NET CHANGE-Stu</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
</tbody>
</table>
### LEASE LOCATION 1

<table>
<thead>
<tr>
<th></th>
<th>2006</th>
<th>2007</th>
<th>2008</th>
<th>2009</th>
<th>2010</th>
<th>2011</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Jobs Gained-Mil</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Jobs Lost-Mil</td>
<td>0</td>
<td>5</td>
<td>109</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>114</td>
</tr>
<tr>
<td>NET CHANGE-Mil</td>
<td>0</td>
<td>-5</td>
<td>-109</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>-114</td>
</tr>
<tr>
<td>Jobs Gained-Civ</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Jobs Lost-Civ</td>
<td>0</td>
<td>97</td>
<td>389</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>486</td>
</tr>
<tr>
<td>NET CHANGE-Civ</td>
<td>0</td>
<td>-97</td>
<td>-389</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>-486</td>
</tr>
<tr>
<td>Jobs Gained-Stu</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Jobs Lost-Stu</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>NET CHANGE-Stu</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
</tbody>
</table>

### LEASE LOCATION 2

<table>
<thead>
<tr>
<th></th>
<th>2006</th>
<th>2007</th>
<th>2008</th>
<th>2009</th>
<th>2010</th>
<th>2011</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Jobs Gained-Mil</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Jobs Lost-Mil</td>
<td>0</td>
<td>54</td>
<td>267</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>321</td>
</tr>
<tr>
<td>NET CHANGE-Mil</td>
<td>0</td>
<td>-54</td>
<td>-267</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>-321</td>
</tr>
<tr>
<td>Jobs Gained-Civ</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Jobs Lost-Civ</td>
<td>0</td>
<td>269</td>
<td>1,201</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>1,470</td>
</tr>
<tr>
<td>NET CHANGE-Civ</td>
<td>0</td>
<td>-269</td>
<td>-1,201</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>-1,470</td>
</tr>
<tr>
<td>Jobs Gained-Stu</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Jobs Lost-Stu</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>NET CHANGE-Stu</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
</tbody>
</table>

### LEASE LOCATION 3

<table>
<thead>
<tr>
<th></th>
<th>2006</th>
<th>2007</th>
<th>2008</th>
<th>2009</th>
<th>2010</th>
<th>2011</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Jobs Gained-Mil</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Jobs Lost-Mil</td>
<td>0</td>
<td>52</td>
<td>210</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>262</td>
</tr>
<tr>
<td>NET CHANGE-Mil</td>
<td>0</td>
<td>-52</td>
<td>-210</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>-262</td>
</tr>
<tr>
<td>Jobs Gained-Civ</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Jobs Lost-Civ</td>
<td>0</td>
<td>18</td>
<td>75</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>93</td>
</tr>
<tr>
<td>NET CHANGE-Civ</td>
<td>0</td>
<td>-18</td>
<td>-75</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>-93</td>
</tr>
<tr>
<td>Jobs Gained-Stu</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Jobs Lost-Stu</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>NET CHANGE-Stu</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
</tbody>
</table>

### LEASE LOCATION 4

<table>
<thead>
<tr>
<th></th>
<th>2006</th>
<th>2007</th>
<th>2008</th>
<th>2009</th>
<th>2010</th>
<th>2011</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Jobs Gained-Mil</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Jobs Lost-Mil</td>
<td>0</td>
<td>0</td>
<td>24</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>24</td>
</tr>
<tr>
<td>NET CHANGE-Mil</td>
<td>0</td>
<td>0</td>
<td>-24</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>-24</td>
</tr>
<tr>
<td>Jobs Gained-Civ</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Jobs Lost-Civ</td>
<td>0</td>
<td>72</td>
<td>668</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>740</td>
</tr>
<tr>
<td>NET CHANGE-Civ</td>
<td>0</td>
<td>-72</td>
<td>-668</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>-740</td>
</tr>
<tr>
<td>Jobs Gained-Stu</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Jobs Lost-Stu</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>NET CHANGE-Stu</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
</tbody>
</table>
MEMORANDUM FOR INFRASTRUCTURE EXECUTIVE COUNCIL MEMBERS
INFRASTRUCTURE STEERING GROUP MEMBERS
CHAIRMEN, JOINT CROSS-SERVICE GROUPS

SUBJECT: Transformation Through Base Realignment and Closure (BRAC 2005) Policy Memorandum Seven – Surge

Background

The Secretary of Defense’s memorandum of November 15, 2002, established the authorities, organizational structure, goals, and objectives for the Department’s development of BRAC 2005 recommendations. Policy Memoranda One through Six provided further guidance on implementing BRAC 2005. This memorandum is the seventh in a series of Under Secretary of Defense for Acquisition, Technology and Logistics (USD AT&L) policy memoranda implementing BRAC 2005. The USD (AT&L) will publish additional policy memoranda, as necessary, throughout the BRAC process.

Purpose

This guidance clarifies how the Department has and will meet the statutory requirements to consider surge in the development of the Secretary’s realignment and closure recommendations for submission to the 2005 Defense Base Closure and Realignment Commission (2005 Commission) and applies to the Military Departments and Joint Cross-Service Groups (JCSGs).

The need to surge can arise for any number of reasons, including contingencies, mobilizations, or extended changes in force levels. Section 2822 of the National Defense Authorization Act for Fiscal Year 2004 (Public Law 108-136) requires the Secretary of Defense to “assess the probable threats to national security and, as part of such assessment, determine the potential, prudent, [sic] surge requirements to meet those threats.” This section further provides that the Secretary shall use the surge requirements determination in the base realignment and closure process. Additionally, Section 2832 of the Ronald W. Reagan National Defense Authorization Act for Fiscal Year 2005 (Public Law 108-375) modified the previously published BRAC selection criteria to add “surge” to criterion three. This memorandum establishes the framework through which the Department can comply with these requirements.
Policy Guidance

A. Requirements v. Capabilities

To execute the defense strategy, U.S. forces need flexible, adaptive, and decisive joint capabilities that can operate across the full spectrum of military contingencies. In the past, force development, including that to accommodate surge, was requirements-driven, based on specific threats. However, in today’s security environment, it is impossible to predict with confidence which nations, combinations of nations, or non-state actors may threaten U.S. interests at home or abroad. To mitigate this risk, the United States must anticipate a broad range of capabilities that an adversary might employ and the necessary capabilities, including the capability to surge, that the United States must field to dissuade, deter, or defeat the adversary. The requirements of Sections 2832 and 2822 will be fully realized through this capabilities-based analysis.

B. Determining Surge Capabilities

The Defense Base Closure and Realignment Act, as amended, requires any closure or realignment recommendations to be based on the force structure plan, infrastructure inventory, and final selection criteria. With regard to the force structure plan, each JCSG and Military Department must demonstrate correlations between the probable threats, probable end-strength levels, major military force units, and anticipated funding levels listed in the force structure plan, and the configuration of facilities supporting their functional areas that will result from their candidate recommendations. As a part of this evaluation of future required capabilities, the Military Departments and JCSGs will determine any surge capabilities necessary to meet probable threats and projected changes in force structure.

C. Assess Capacity Available to Surge

The first stage of the BRAC process, capacity analysis, includes common definitions for the functions that fall within the JCSGs’ or Military Departments’ area of responsibility and metrics that will measure capacity. Characterization of potential excess capacity allows the JCSGs and Military Departments to assess what capacity is available to surge.

D. Value the Capability to Accommodate Surge

In the next stage of the BRAC process, called military value analysis, each JCSG and Military Department must evaluate the infrastructure supporting their functions within the framework provided by the BRAC selection criteria. Within these criteria, criteria one and three capture the concept of surge. Criterion one requires the Department to consider “current and future” mission capabilities and criterion three requires the
Department to assess the “ability to accommodate contingency, mobilization, surge, and future total force requirements.” Through the selection of attributes for criteria one and three, weighing those attributes, and establishing metrics to measure those attributes, each JCSG and Military Department ensures that surge is appropriately reflected in its military value analysis.

E. Assess Surge in Scenario Analysis

In the final stage of the process, scenario analysis, the Department analyzes alternative configurations of its infrastructure against the force structure plan and the selection criteria to arrive at candidate closure and realignment recommendations. This analysis represents another opportunity to fully consider surge capabilities because it incorporates surge considerations made during the evaluation of capabilities necessary to support the force structure plan, and the capacity and military value analyses. Additionally, within this analysis, the Department can ensure that it retains the capability to surge by retaining difficult-to-reconstitute assets. In 1999, after four rounds of BRAC, the Department looked closely at its ability to accommodate surge and found that even after four rounds of BRAC it could accommodate the reconstitution of a robust force structure because it had recognized the military value of “difficult-to-reconstitute” assets during the earlier BRAC processes.

“Difficult-to-reconstitute” assets consist of infrastructure that is not readily commercially available for military use. These assets go beyond physical structures to include elements of topography and the ability to use the assets as required to fulfill a military need. In contrast, “reconstitutable assets” are physical facilities and structures that can easily be constructed (e.g., buildings, hangars, piers, runways and shops). These assets are costly to operate and maintain, and require periodic recapitalization.

In making closure and realignment recommendations the JCSGs and Military Departments should ensure that their analysis recognizes the military value of “difficult-to-reconstitute” assets. Through careful development of closure and realignment recommendations that recognize this value, the JCSGs and Military Departments will retain sufficient difficult-to-reconstitute assets to respond to surge, accommodate a significant reconstitution of the force, and support all forces, including those currently based outside the United States.

Michael W. Wynne
(Acting USD (Acquisition, Technology & Logistics))
Chairman, Infrastructure Steering Group
MEMORANDUM FOR INFRASTRUCTURE EXECUTIVE COUNCIL MEMBERS
INFRASTRUCTURE STEERING GROUP MEMBERS
DIRECTOR, DEFENSE LOGISTICS AGENCY
CHAIRMEN, JOINT CROSS-SERVICE GROUPS

SUBJECT: Transformation Through Base Realignment and Closure (BRAC 2005) Policy Memorandum Eight - Selection Criterion 8

Background

The Secretary of Defense’s memorandum of November 15, 2002, established the authorities, organizational structure, goals, and objectives for the Department’s development of BRAC 2005 recommendations. Policy Memoranda One through Seven provided further guidance on implementing BRAC 2005. This memorandum supplements Policy Memorandum Four by providing additional guidance regarding leased property.

Purpose

Selection criterion 8 assesses “the environmental impact, including the impact of costs related to potential environmental restoration, waste management, and environmental compliance activities” of closure and realignment recommendations. Through criterion 8, the Department considers the environmental impact of different closure and realignment scenarios as it develops its closure and realignment recommendations. This guidance supplements guidance previously provided on how the Department will consider the environmental impact of different closure and realignment scenarios as it develops its closure and realignment recommendations.

Policy Guidance

Policy Memorandum Four provided for the development of Summary of Scenario Environmental Impacts using the template at Appendix C of that memorandum. The purpose of this Summary is to identify the environmental impacts of a particular scenario in order to provide decision makers with the information they need to fully consider environmental impacts. The Military Department with real property responsibility for the affected installation(s), or DLA for property it operates exclusively as a stand-alone installation, is responsible for preparing the Summary. The Summary will consist of an overview of the certified data and potential impacts, including the costs related to potential environmental restoration, waste management, and environmental compliance activities.
For those scenarios where the losing installation is leased property, the scenario proponent may assume, absent data to the contrary, that the owner of that property will continue to lease it for similar purposes; consequently, it may be assumed that departing such a leased location will not adversely affect the environment. Furthermore, because the owner of the leased property will become responsible for all environmental restoration, waste management, and environmental compliance activities at the leased location upon termination of the lease, the scenario proponent may assume that the closure or realignment scenario will not result in costs related to environmental restoration, waste management, and environmental compliance, unless the lease expressly requires such activities before the lease may be terminated (in which case these costs should be included in the Summary). Absent any such lease requirements, the scenario proponent need only request that a Summary of Scenario Environmental Impacts be completed by the Military Department or DLA for the gaining installation.

For those scenarios where the gaining installation is leased property, the scenario proponent may assume that the owner of that property will be responsible for all environmental restoration, waste management, and environmental compliance activities at the leased property. The scenario proponent also may assume that the movement of personnel to the leased location will not result in adverse environmental consequences, and that costs related to environmental restoration, waste management, and environmental compliance will be incurred by the lease owner. If applicable, the scenario proponent need only request that a Summary of Environmental Impacts be completed by the Military Department or DLA for the losing installation.

Michael W. Wynne  
(Acting USD (Acquisition, Technology & Logistics))  
Chairman, Infrastructure Steering Group
MEMORANDUM FOR INFRASTRUCTURE EXECUTIVE COUNCIL MEMBERS
INFRASTRUCTURE STEERING GROUP MEMBERS
JOINT CROSS-SERVICE GROUP CHAIRMAN

Subject: 2005 Base Closure and Realignment Selection Criteria

The Ronald Reagan National Defense Authorization Act for Fiscal Year 2005, Public Law 108-375, amended the Defense Base Closure and Realignment Act of 1990, Public Law 101-510, to specify the selection criteria. Specifically, the amendment revised the criteria previously published by the Secretary of Defense by adding the word "surge" to criterion three. The amendment also revised the wording, but not the meaning, of criteria one and seven, to avoid the use of the possessive.

The Department shall use the attached 2005 Base Closure and Realignment (BRAC) Selection Criteria, along with the force-structure plan and infrastructure inventory, to make recommendations for the closure or realignment of military installations inside the United States, as defined in the base closure statute. This direction supersedes any previous direction regarding selection criteria for the BRAC 2005 process. The 2005 BRAC Commission will also use these criteria in their review of the Department of Defense’s final recommendations.

Michael W. Wynne
Acting USD (Acquisition, Technology & Logistics)
Chairman, Infrastructure Steering Group

Attachment:
As stated
Final Selection Criteria
Department of Defense Base Closure and Realignment

In selecting military installations for closure or realignment, the Department of Defense, giving priority consideration to military value (the first four criteria below), will consider:

Military Value

1. The current and future mission capabilities and the impact on operational readiness of the total force of the Department of Defense, including the impact on joint warfighting, training, and readiness.

2. The availability and condition of land, facilities, and associated airspace (including training areas suitable for maneuver by ground, naval, or air forces throughout a diversity of climate and terrain areas and staging areas for the use of the Armed Forces in homeland defense missions) at both existing and potential receiving locations.

3. The ability to accommodate contingency, mobilization, surge, and future total force requirements at both existing and potential receiving locations to support operations and training.

4. The cost of operations and the manpower implications.

Other Considerations

5. The extent and timing of potential costs and savings, including the number of years, beginning with the date of completion of the closure or realignment, for the savings to exceed the costs.

6. The economic impact on existing communities in the vicinity of military installations.

7. The ability of the infrastructure of both the existing and potential receiving communities to support forces, missions, and personnel.

8. The environmental impact, including the impact of costs related to potential environmental restoration, waste management, and environmental compliance activities.