



OFFICE OF THE UNDER SECRETARY OF DEFENSE

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ACQUISITION,
TECHNOLOGY
AND LOGISTICS

Mrs. Michelle "Mickie" Cranford
Chief, Resource Management Division
Warner Robins Air Logistics Center
Robins AFB, GA 31098

JUN 14 2012

Dear Mrs. Cranford,

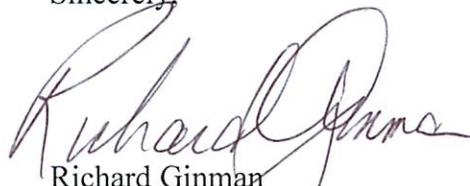
I take great pleasure in presenting you with the 2012 Sharon R. Parish "People Always" Leadership Award. This Award was established in 2011 to recognize leaders at all levels in the DoD acquisition and contracting community that have developed, motivated, and inspired others through formal and informal initiatives. You carry on the Sharon Parish legacy through your excellence in mentorship, commitment to training, collaboration, and creative leadership.

As the Chief of the Resource Management Division at the Warner Robins Air Logistics Center, you led the revitalization of your Directorate by selecting and indoctrinating a group of 74 new contracting trainees, equal to one-fifth of the workforce. Your work to ensure that these "youngsters" developed at a rapid pace has positioned you as a mentor of mature and new contracting personnel alike. In addition, your efforts to establish a partnership with the Macon State University— the first of its kind - and to deploy and execute a 3 month intensive training course, called "Jump Start", illustrate your commitment to developing leaders to take on any challenge.

One of your greatest strengths, collaboration, has resulted in the fair distribution of skill and talent across the Air Logistics Center in a time when 30 percent of our workforce has less than 5 years of experience. In addition to these accomplishments, your ability and willingness to find solutions across the range of directorate responsibilities - from contract execution to resource management and personnel development - are key to the success of the Air Logistics Center.

Your many contributions to the DoD acquisition and contracting community exemplify that you share Sharon Parish's vision of "Mission First, People Always." Congratulations on winning the 2012 Sharon R. Parish "People Always" Leadership Award.

Sincerely,



Richard Ginman
Director, Defense Procurement
and Acquisition Policy