



OFFICE OF THE UNDER SECRETARY OF DEFENSE

3000 DEFENSE PENTAGON
WASHINGTON, DC 20301-3000

ACQUISITION
AND SUSTAINMENT

MEMORANDUM FOR COMMANDER, UNITED STATES CYBER
COMMAND (ATTN: ACQUISITION EXECUTIVE)
COMMANDER, UNITED STATES SPECIAL OPERATIONS
COMMAND (ATTN: ACQUISITION EXECUTIVE)
COMMANDER, UNITED STATES TRANSPORTATION
COMMAND (ATTN: ACQUISITION EXECUTIVE)
DEPUTY ASSISTANT SECRETARY OF THE ARMY
(PROCUREMENT)
DEPUTY ASSISTANT SECRETARY OF THE NAVY
(PROCUREMENT)
DEPUTY ASSISTANT SECRETARY OF THE AIR FORCE
(CONTRACTING)
DEFENSE AGENCY AND DOD FIELD ACTIVITY DIRECTORS

SUBJECT: Data Call: Briefing on Acquiring Innovative Commercial Products and Services
using General Solicitation Competitive Procedures

- Reference: (a) Conference Report, 116-617, William M. (Mac) Thornberry National Defense
Authorization Act for FY 2021 (Public Law 116-283), "Authority to acquire
innovative commercial products and services using general solicitation competitive
procedures," page 1717.
- (b) Defense Pricing and Contracting Class Deviation 2018-O0016 - Defense
Commercial Solutions Opening Pilot Program, dated June 26, 2018.

This memorandum requests data in order for the Department to respond to requirements of
reference (a) required briefing to the congressional defense committees. The Under Secretary of
Defense for Acquisition and Sustainment is directed to provide a briefing to Congress on Defense
Commercial Solution Openings (CSO), to include case data, best practices, and other related
activities. This positive authority was established under references (b) in response to a legislative
change proposal the Department advanced to provide additional flexibility to acquire innovative
products and services. Upon our request, the Congress extended the of CSO authority through
September 30, 2022, in the FY2021 National Defense Authorization Act.

This required briefing will address the Department's use of Commercial Products and
Services CSO under reference (b) as set forth in the attached CSO reported actions in the Federal
Procurement Data Standard-Next Generation (FPDS-NG) spreadsheet (Attachment 1). The
briefing will include data on specific cases, best practices, and development of appropriate
educational and training activities for the use of this authority. Significantly, this briefing will
serve to inform the committees of the innovative commercial items, technologies, and services
acquired and their contributions and benefits to the mission.

Request each component provide inputs using the template (Attachment 2) to Defense Pricing and Contracting/Contract Policy not later than March 31, 2021. Negative responses are required. Submit responses to my point of contact, Mr. Robert LeBlanc, at robert.e.leblanc6.civ@mail.mil or 571-216-5302 for any questions. If you have any questions regarding FPDS-NG, please contact the Contract Policy's FPDS point-of-contact Evelyn Harleston at evelyn.f.harleston.ctr@mail.mil.

John M. Tenaglia
Principal Director,
Defense Pricing and Contracting

Attachments:
As stated

CSO Contracts reported to FPDS
 Dates: 6/26/2018-12/31/2020

Summary

Contracting Agency Name	Number of Actions	Dollars Obligated
DEFENSE HEALTH AGENCY (DHA)	7	\$14,145,479.00
DEFENSE LOGISTICS AGENCY	3	\$5,962,679.30
DEPT OF THE AIR FORCE	48	\$13,816,519.52
DEPT OF THE ARMY	8	\$7,462,038.03
DEPT OF THE NAVY	1	\$12,396.00
TOTAL	67	\$41,399,111.94

Detail

Contracting Agency Name	Contracting Office Name	Fiscal Year	Date Signed	Referenced IDV PID	PID	Solicitation ID	Number of Actions	Dollars Obligated	Description of Requirement
DEFENSE HEALTH AGENCY (DHA)	DEFENSE HEALTH AGENCY	2021	1/23/2020		HT003821C0002	HT003821SC002	1	\$31,200.00	DESIGNING AND PILOTING OF A STANDARDIZED SOLUTION FOR EFFECTIVELY AND EFFICIENTLY IDENTIFYING, MONITORING AND NOTIFYING COVID-19 POSITIVE AND EXPOSED SERVICE MEMBERS.
DEFENSE HEALTH AGENCY (DHA)	DEFENSE HEALTH AGENCY	2021	12/2/2020		HT003821C0003	HT003821SC002	1	\$69,280.00	DESIGNING AND PILOTING OF A STANDARDIZED SOLUTION FOR EFFECTIVELY AND EFFICIENTLY IDENTIFYING, MONITORING AND NOTIFYING COVID-19 POSITIVE AND EXPOSED SERVICE MEMBERS.
DEFENSE HEALTH AGENCY (DHA)	DEFENSE HEALTH AGENCY	2021	12/15/2020		HT003821C0003	HT003821SC002	1	\$0.00	CONTACT TRACING DESIGN
DEFENSE HEALTH AGENCY (DHA)	DEFENSE HEALTH AGENCY	2020	12/27/2019		HT940220C0001	HT940219SC001	1	\$414,999.00	FY2018 NDA4 731 PATIENT NAVIGATOR PILOT PROGRAM
DEFENSE HEALTH AGENCY (DHA)	DEFENSE HEALTH AGENCY	2020	3/31/2020		HT940220C0001	HT940219SC001	1	\$550,000.00	FY2018 NDA4 731 PATIENT NAVIGATOR PILOT PROGRAM
DEFENSE HEALTH AGENCY (DHA)	DEFENSE HEALTH AGENCY	2020	4/17/2020		HT940220C0001	HT940219SC001	1	\$13,080,000.00	FISCAL YEAR 2018 NATIONAL DEFENSE AUTHORIZATION ACT SECTION 731 TRICARE SELECT BENEFICIARY NAVIGATOR PILOT PROGRAM
DEFENSE HEALTH AGENCY (DHA)	DEFENSE HEALTH AGENCY	2020	8/17/2020		HT940220C0001	HT940219SC001	1	\$0.00	FISCAL YEAR 2018 NATIONAL DEFENSE AUTHORIZATION ACT SECTION 731 TRICARE SELECT BENEFICIARY NAVIGATOR PILOT PROGRAM
DEFENSE LOGISTICS AGENCY	DCSO PHILADELPHIA	2019	9/25/2019	SP470118A0002	SP470119F0259	SP470119SCP51	1	\$1,968,059.35	8506860962/TASK 1
DEFENSE LOGISTICS AGENCY	DCSO PHILADELPHIA	2019	9/27/2019	SP470118A0002	SP470119F0259	SP470119SCP51	1	\$3,799,707.95	ARTIFICIAL INTELLIGENCE PRODUCTIVITY ENHANCEMENT ADVISORY SERVICES AND BUSINESS PROCESS SECURITY
DEFENSE LOGISTICS AGENCY	DCSO PHILADELPHIA	2020	5/5/2020	SP470118A0002	SP470119F0259	SP470119SCP51	1	\$194,912.00	8506860962/P0002 ADDING IN SCOPE TASK - PROVIDE CYBERSECURITY SUPPORT TO THE R&D DISTRIBUTION MODERNIZATION PROGRAM
DEPT OF THE AIR FORCE	FA2487 AFTC PZIE	2020	7/17/2020		FA248720P0028	FA248720SC028	1	\$338,000.00	AUGMENTED REALITY UTILITY LOCATES SYSTEM
DEPT OF THE AIR FORCE	FA2487 AFTC PZIE	2020	9/22/2020		FA248720P0028	FA248720SC028	1	\$0.00	AUGMENTED REALITY UTILITY LOCATES SYSTEM
DEPT OF THE AIR FORCE	FA2487 AFTC PZIE	2020	9/22/2020		FA248720P0028	FA248720SC028	1	\$171,530.00	RADIO FREQUENCY IDENTIFICATION SYSTEM COMMERCIAL SOLUTIONS OPENING
DEPT OF THE AIR FORCE	FA2487 AFTC PZIE	2020	9/28/2020		FA248720P0028	FA248720SC028	1	\$0.00	RADIO FREQUENCY IDENTIFICATION SYSTEM COMMERCIAL SOLUTIONS OPENING
DEPT OF THE AIR FORCE	FA2487 AFTC PZIE	2020	9/22/2020		FA248720P0029	FA248720SC028	1	\$149,946.00	RADIO FREQUENCY IDENTIFICATION SYSTEM COMMERCIAL SOLUTIONS OPENING
DEPT OF THE AIR FORCE	FA2487 AFTC PZIE	2020	9/28/2020		FA248720P0029	FA248720SC028	1	\$0.00	RADIO FREQUENCY IDENTIFICATION SYSTEM COMMERCIAL SOLUTIONS OPENING
DEPT OF THE AIR FORCE	FA2487 AFTC PZIE	2020	9/22/2020		FA248720P0030	FA248720SC028	1	\$240,008.00	RADIO FREQUENCY IDENTIFICATION SYSTEM COMMERCIAL SOLUTIONS OPENING
DEPT OF THE AIR FORCE	FA2521 45 CONS LGC	2020	3/4/2020		FA252120PP001	FA252120SC001	1	\$81,000.00	ALTITUDE WIND PROFILE COLLECTION AND DATA FLOW
DEPT OF THE AIR FORCE	FA2521 45 CONS LGC	2020	3/4/2020		FA252120PP002	FA252120SC001	1	\$88,940.00	PITCH DAY - GREY MATTER PLATFORM
DEPT OF THE AIR FORCE	FA2521 45 CONS LGC	2020	3/4/2020		FA252120PP003	FA252120SC001	1	\$82,250.95	PITCH DAY - SERVICE CLOUD LICENSE AND GOVT CLOUD AND PROFESSIONAL SERVICE IMPLEMENTATION
DEPT OF THE AIR FORCE	FA2521 45 CONS LGC	2020	3/4/2020		FA252120PP004	FA252120SC001	1	\$42,822.73	PITCH DAY ON-SCENE COMMANDER FOR ASCENSION ISLAND
DEPT OF THE AIR FORCE	FA2521 45 CONS LGC	2020	3/4/2020		FA252120PP005	FA252120SC001	1	\$98,000.00	PITCH DAY - MUSEUM - EXHIBIT INSTALLATION
DEPT OF THE AIR FORCE	FA3002 338 ESS CC	2019	4/3/2019		FA300219PA160	FA300219SC001	1	\$124,985.00	DEGRADED GPS PILOT TRAINING STUDY
DEPT OF THE AIR FORCE	FA3002 338 ESS CC	2019	7/8/2019		FA300219PA166	FA300219SC001	1	\$297,110.00	PROJECT NEXUS
DEPT OF THE AIR FORCE	FA3002 338 ESS CC	2019	6/30/2019		FA300219PA167	FA300219SC001	1	\$96,000.00	PROJECT NEXUS
DEPT OF THE AIR FORCE	FA3002 338 ESS CC	2019	6/30/2019		FA300219PA168	FA300219SC001	1	\$629,348.00	PROJECT NEXUS
DEPT OF THE AIR FORCE	FA3002 338 ESS CC	2021	10/8/2020		FA300219PA168	FA300219SC001	1	\$0.00	PROJECT NEXUS - DESCOPE OF COSTS TO HELP WITH CONTRACT CLOSEOUT.
DEPT OF THE AIR FORCE	FA3002 338 ESS CC	2019	9/13/2019		FA300219PA196	FA300219SC001	1	\$175,000.00	DDO ID NOW APPLICATION DEVELOPMENT
DEPT OF THE AIR FORCE	FA3002 338 ESS CC	2020	4/13/2020		FA300219PA196	FA300219SC001	1	\$0.00	DDO ID NOW APPLICATION DEVELOPMENT - CHANGE ORDER TO ACCOMPLISH A NO-COST EXTENSION TO THE DELIVERY OF THE ITEMS IN THE CONTRACT AS A RESULT OF DELAYS CAUSED BY THE LOCAL MOVEMENT RESTRICTIONS.
DEPT OF THE AIR FORCE	FA3002 338 ESS CC	2019	9/11/2019		FA300219PA198	FA300219SC001	1	\$150,000.00	COMPETENCY MAPPING PTN
DEPT OF THE AIR FORCE	FA3002 338 ESS CC	2020	4/18/2020		FA300219PA198	FA300219SC001	1	\$150,000.00	COMPETENCY MAPPING PTN - BI-LATERAL AGREEMENT TO EXERCISE OPTION CLIN 1001
DEPT OF THE AIR FORCE	FA4427 60 CONS LGC	2020	6/1/2020		FA442720P0079	FA442720SC001	1	\$25,400.00	CSO FOR FORKLIFT ARVR
DEPT OF THE AIR FORCE	FA4427 60 CONS LGC	2020	6/2/2020		FA442720P0081	FA442720SC001	1	\$30,000.00	CSO AWARD FOR PERSONNEL ALERT
DEPT OF THE AIR FORCE	FA4427 60 CONS LGC	2020	6/5/2020		FA442720P0082	FA442720SC001	1	\$99,500.01	CSO - ARVR TRAINING PLATFORM FOR OSS, AS, AND MDG.
DEPT OF THE AIR FORCE	FA4427 60 CONS LGC	2020	6/8/2020		FA442720P0086	FA442720SC001	1	\$30,000.00	CSO - VIRTUAL REALITY TRAINING EQUIPMENT AND SOFTWARE SUBSCRIPTION FOR SFS DEFENDERS
DEPT OF THE AIR FORCE	FA4484 87 CONS PK	2019	8/16/2019		FA448419PC001	FA448419SC001	1	\$49,975.00	PORTABLE LIGHTING SOLUTION.
DEPT OF THE AIR FORCE	FA4484 87 CONS PK	2019	6/10/2019		FA448419PC002	FA448419SC001	1	\$3,968.00	PORTABLE LIGHTING SOLUTION.
DEPT OF THE AIR FORCE	FA4484 87 CONS PK	2019	6/10/2019		FA448419PC003	FA448419SC001	1	\$9,000.00	POND AERATION SYSTEM
DEPT OF THE AIR FORCE	FA4484 87 CONS PK	2019	6/10/2019		FA448419PC006	FA448419SC001	1	\$4,750.00	HAZMAT AUGMENTED REALITY TRAINING BEACONS.
DEPT OF THE AIR FORCE	FA4484 87 CONS PK	2019	6/10/2019		FA448419PC010	FA448419SC001	1	\$121,809.19	PILOT FLIGHT SIMULATOR VIRTUAL REALITY TRAINING.
DEPT OF THE AIR FORCE	FA4484 87 CONS PK	2019	6/10/2019		FA448419PC011	FA448419SC001	1	\$28,500.00	PURCHASE OF ACCOUNTABILITY/TRAINING APPLICATION FOR OPERATIONAL UNITS.
DEPT OF THE AIR FORCE	FA4814 6 CONS PK	2019	8/1/2019		FA481419PP001	FA481419SC001	1	\$17,576.00	PKA - PITCH DAY SMART GRID EQUIPMENT AND SERVICE
DEPT OF THE AIR FORCE	FA4814 6 CONS PK	2019	8/1/2019		FA481419PP002	FA481419SC001	1	\$31,486.00	PKA - PITCH DAY GO PORTABLE LIGHTS AND TRIPODS
DEPT OF THE AIR FORCE	FA4814 6 CONS PK	2019	8/1/2019		FA481419PP003	FA481419SC001	1	\$50,000.00	PKA - PITCH DAY PHONE APPLICATION FOR FSS EVENTS
DEPT OF THE AIR FORCE	FA4814 6 CONS PK	2020	1/22/2020		FA481420PP001	FA481420SC001	1	\$102,554.00	PKA - PITCH DAY PERSONAL COOLING VESTS
DEPT OF THE AIR FORCE	FA4814 6 CONS PK	2020	1/22/2020		FA481420PP002	FA481420SC001	1	\$100,000.00	PKA - PITCH DAY POWER TRANSFER SWITCH
DEPT OF THE AIR FORCE	FA4814 6 CONS PK	2020	1/22/2020		FA481420PP003	FA481420SC001	1	\$111,500.00	PKA - PITCH DAY VEHICLE SIMULATOR
DEPT OF THE AIR FORCE	FA5215 766 ESS PKP	2020	9/23/2020		FA521520P0043	FA521520SC001	1	\$375,000.00	15 MEDICAL GROUP TELEHEALTH PLATFORM
DEPT OF THE AIR FORCE	FA5215 766 ESS PKP	2020	9/29/2020		FA521520P0044	FA521520SC001	1	\$0.00	15 MEDICAL GROUP TELEHEALTH PLATFORM - MODIFICATION TO UPDATE LINE OF ACCOUNTING
DEPT OF THE AIR FORCE	FA5215 766 ESS PKP	2020	9/28/2020		FA521520P0044	FA484820SC002	1	\$365,000.00	COS JET FUEL CONTAINER
DEPT OF THE AIR FORCE	FA5641 764 ESS PK	2020	12/18/2019		FA564120P0003	FA564119SC001	1	\$48,000.00	DESIGN, SOURCE AND INSTALLATION OF DATA FEEDS FOR FIBER VIDEO TRANSMISSION
DEPT OF THE AIR FORCE	FA5641 764 ESS PK	2020	2/20/2020		FA564120P0003	FA564119SC001	1	\$0.00	DESIGN, SOURCE AND INSTALLATION OF DATA FEEDS FOR FIBER VIDEO TRANSMISSION
DEPT OF THE AIR FORCE	FA5641 764 ESS PK	2020	9/21/2020		FA564120P0003	FA564119SC001	1	-\$36,710.96	JICC DATA FEED AND INSTALLATION - MODIFICATION TO ADJUST THE PERFORMANCE DESCRIPTION AND PERIOD OF PERFORMANCE DELAYS (DUE TO CORONAVIRUS).
DEPT OF THE AIR FORCE	FA5641 764 ESS PK	2020	9/17/2020		FA564120P0006	FA564120SC001	1	\$138,000.00	CAPTURE, REPORT, AND INCUBATE BIRD/WILDLIFE STRIKES (AW) A191212 WITH ALL ASSOCIATED COSTS FOR DAMAGING AND NONDAMAGING STRIKES.
DEPT OF THE AIR FORCE	FA7014 AFDW PK	2020	9/24/2020		FA701420D0012	FA484820SC002	1	\$0.00	OPERATIONALIZING THE SUSTAINMENT STRATEGIC FRAMEWORK (SSF) - COMMERCIAL SOLUTIONS OPENING
DEPT OF THE AIR FORCE	FA8051 772 ESS PKD	2020	9/25/2020		FA805120D0010	FA805120SC001	1	\$0.00	NEW ORDNANCE TO REPLACE UNEXPLODED EXPLOSIVE ORDNANCE (UXO) AND IMPROVED EXPLOSIVE DEVICES (IED).
DEPT OF THE AIR FORCE	FA8051 772 ESS PKD	2020	9/25/2020	FA805120D0010	FA805120D0037	FA805120SC001	1	\$3,249,859.80	PORTABLE IMAGING SYSTEM
DEPT OF THE AIR FORCE	FA8699 AFLCMC WIJK	UAS	2020	7/24/2020	FA869920SC200	FA8620R2813	1	\$5,946,592.00	MQ-9 REAPER TECHNICAL ORDER S1000D CONVERSION AND FIELDING SUPPORT
DEPT OF THE ARMY	W4PZ USA MED RSCH ACQUIS ACT	2020	9/22/2020		W81XWH20C0081	W81XWH19SCCC1	1	\$951,589.40	ARMY 2016.1 SBIR PHASE III MEDICAL R&D CONTRACT FOR PROPOSAL #DM190051 TITLED: 'ADVANCED TECHNOLOGY DEVELOPMENT FOR TRANSITIONING A SECURE WIRELESS DISPOSABLE PHYSIOLOGICAL MONITORING PATCH'
DEPT OF THE ARMY	W4PZ USA MED RSCH ACQUIS ACT	2020	9/14/2020		W81XWH20C00117	W81XWH19SCCC1	1	\$851,998.53	PROPOSAL LOG NO. DM190140
DEPT OF THE ARMY	W4PZ USA MED RSCH ACQUIS ACT	2021	12/2/2020		W81XWH20C00117	W81XWH19SCCC1	1	\$46,134.07	MEDIC SURGICAL TECHNICAL ASSISTANCE TOOL (MSTAT) DEVELOPMENT AND TESTING
DEPT OF THE ARMY	W4PZ USA MED RSCH ACQUIS ACT	2020	9/29/2020		W81XWH20C0142	W81XWH19SCRRP	1	\$1,669,170.00	PROPOSAL LOG NO. RC190115
DEPT OF THE ARMY	W4PZ USA MED RSCH ACQUIS ACT	2020	9/25/2020		W81XWH20C0142	W81XWH19SCCC1	1	\$1,203,451.30	PROPOSAL LOG NO. DM190207 - PORTABLE DEVICE FOR RAPID VASCULAR ACCESS IN TRAUMA AND HEMORRHAGE CONTROL
DEPT OF THE ARMY	W4PZ USA MED RSCH ACQUIS ACT	2020	9/24/2020		W81XWH20C0144	W81XWH19SCRRP	1	\$1,623,731.00	RESEARCH AND DEVELOPMENT - PROPOSAL LOG NO. RC190267, A NANOTECHNOLOGY-ENABLED BIOSYNTHETIC WHOLE-BLOOD SURROGATE FOR HEMOSTATIC RESUSCITATION
DEPT OF THE ARMY	W4PZ USA MED RSCH ACQUIS ACT	2020	9/25/2020		W81XWH20C0144	W81XWH19SCRRP	1	\$0.00	PROPOSAL LOG RC190267 TITLED A NANOTECHNOLOGY-ENABLED BIOSYNTHETIC WHOLE-BLOOD SURROGATE FOR HEMOSTATIC RESUSCITATION
DEPT OF THE ARMY	W60K ACC-APG NATICK	2021	11/9/2020		W9110Y21C0012	W9110Y20SC001	1	\$1,015,963.73	TECHNOLOGY TRANSFER OF REPORTER VN ASSAY
DEPT OF THE NAVY	NAVY REGION MID ATLANTIC RESERVE	2020	5/6/2020		N6833020SC07PC		1	\$12,396.00	TRAINING MATERIALS PROVIDED FOR COURSE BEING TAUGHT BY ARBINGER PROGRAMS.
							67	\$41,399,111.94	TOTAL

Component Input(s) to A&S/DPC Data Call
On Authority to acquire innovative commercial products and services using general solicitation competitive procedures

Complete the information below separately for each action you wish to highlight and have included in the Report to Congress.

<p>TITLE/DESCRIPTION/POC: Provide the solicitation and contract number, project title and describe the requirement. Provide your point of contact name, phone number and email for each submitted solicitation/contract.</p>
<p>BEST PRACTICE: Describe the acquisition process utilized to acquire the requirement, include: White papers, demonstrations, timelines, selections process, etc.</p>
<p>TRAINING: Describe training, method of delivery, provider, and participants.</p>
<p>RESULTS ACHIEVED: Describe the outcome(s) for using, including cultural impact, of the acquisition innovation(s).</p> <ul style="list-style-type: none"> • Reduced Delivery Time: • Improved Customer Satisfaction: • Lowered Transaction Costs: • Lowered Barriers to Entry: • Other (describe):
<p>OTHER ACTIVITIES: Provide other additional information deemed useful.</p>

DPC/CP POC: Robert LeBlanc, robert.e.leblanc6.civ@mail.mil

Word Document file available on the DPC policy vault:
https://www.acq.osd.mil/dpap/ops/policy_vault.html

Component Input(s) to A&S/DPC Data Call
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Additional entry/entries follow

<p>TITLE/DESCRIPTION/POC: Provide the solicitation and contract number, project title and describe the requirement. Provide your point of contact name, phone number and email for each submitted solicitation/contract.</p>
<p>BEST PRACTICE: Describe the acquisition process utilized to acquire the requirement. To include: White papers, demonstrations, timelines, selections process, etc.</p>
<p>TRAINING: Describe training, method of delivery, provider, and participants.</p>
<p>RESULTS ACHIEVED: Describe the outcome(s) for using, including cultural impact, of the acquisition innovation(s).</p> <ul style="list-style-type: none"> • Reduced Delivery Time: • Improved Customer Satisfaction: • Lowered Transaction Costs: • Lowered Barriers to Entry: • Other (describe):
<p>OTHER ACTIVITIES: Provide other additional information deemed useful.</p>

DPC/CP POC: Robert LeBlanc, robert.e.leblanc6.civ@mail.mil

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Component Input(s) to A&S/DPC Data Call
On Authority to acquire innovative commercial products and services using general solicitation competitive procedures

**Additional entry follows but Components are encouraged
to make additional entries as appropriate**

<p>TITLE/DESCRIPTION/POC: Provide the solicitation and contract number, project title and describe the requirement. Provide your point of contact name, phone number and email for each submitted solicitation/contract.</p>
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<p>OTHER ACTIVITIES: Provide other additional information deemed useful.</p>

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