

WINNERS OF THE 2017
COMMANDER IN CHIEF'S ANNUAL AWARD FOR
INSTALLATION EXCELLENCE

ARMY WINNER

United States Army Garrison Stuttgart
Germany

U.S. Army Garrison (USAG) Stuttgart provides effective and efficient support services to a community comprised of about 23,000 Service members, civilians, and their families from all four Military Services on five geographically dispersed installations in the area around Baden-Wurttemberg, Germany. USAG Stuttgart is home to U.S. European Command, U.S. Africa Command, Special Operations Command Europe, Special Operations Command Africa, and other units that direct or deploy to support military operations on two continents, either unilaterally or in concert with coalition partners.

In Fiscal Year (FY) 2016, USAG Stuttgart delivered timely, targeted products and services in a professional manner to a community of warriors while maintaining bilateral partnerships with 15 surrounding host nation municipalities. To execute on this level, the garrison used a strategic planning process that included analysis and assessments to determine customer interests and expectations. Common Levels of Support and Installation Status Report data were used to benchmark product and service delivery and make adjustments to meet challenging and changing operational environments. This allowed the garrison to effectively deliver all products and services above Army Capability Levels – not just on time, but early; and not just to required levels, but to the maximum extent possible.

The USAG Stuttgart team encouraged smart risk taking in FY 2016 by embracing innovations that had substantial payoff potential. For example, the Department of Public Works' "Green Boot" program promoted thoughtful resource utilization and environmental protection behaviors, leading the installation to locate Hazardous Material Reuse and Recycling centers throughout the community to enable convenient and accessible disposal of hazardous materials. The installation's Program Budget Advisory Committee provided advice and oversight to enhance fiscal accountability over multiple financial programs, and the garrison designed a Ready Resiliency Campaign and a Health Promotion Program to keep the health and safety of Soldiers high on the garrison's priority list. USAG Stuttgart improved organizational performance and fostered innovation by implementing formal Workforce Development and Mentorship Program to reinforce new job knowledge and skills. In addition, the garrison demonstrated resource innovation through smart master planning that consolidated in-processing services and support in a single highly accessible location; co-locating a hotel, in-processing activities, personnel services, and a housing office adjacent to the retail shopping area allowed the garrison to provide enhanced, more convenient customer service.

USAG Stuttgart's other noteworthy installation achievements during FY 2016 included winning the Army Community Service Installation Award of Excellence, the Exemplary Workforce Development Award, and the 25th Annual Army Community Drug Awareness Award.

The installation is recognized as an Army Community of Excellence that continuously strives to support and sustain mission ready combat forces, to enhance resiliency and well-being, to provide a quality work and living environment for Service members and their families, and to employ best practices to exceed customer expectations and mission requirements.

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MARINE CORPS WINNER
Marine Corps Base Camp Lejeune
North Carolina

Marine Corps Base, Camp Lejeune is the home of several major U.S. Marine Corps commands including: Marine Corps Installations East; II Marine Expeditionary Force; 2nd Marine Division; 2nd Marine Logistics Group; Marine Corps Forces, Special Operations Command; U.S. Coast Guard Joint Maritime Training Center; and schools of Marine Corps Training and Education Command. The base is an indispensable National Defense asset offering a unique combination of ocean, coastal, riverine, inland, and airspace training areas. Camp Lejeune is a highly effective force projection platform that can deploy forces to global "hot spots" quickly and provide responsive global support to deployed units. Proudly known in the Corps as the "Home of Expeditionary Forces in Readiness," Camp Lejeune has 14 miles of Atlantic Coast ocean frontage providing superb amphibious access to 145,230 acres of base property, including 26,000 acres of water. The base includes more than 1,380 miles of roads, 49 miles of railroad, and 9,771 buildings supporting over 125,181 Marines, Sailors, retirees, family members, and civilian employees.

In Fiscal Year (FY) 2016, Camp Lejeune set out with a strategic plan to promote growth, compatibility, and long-term viability for the community. The resulting innovations include collaboration between the base and the Defense Health Agency to support the Marine Centered Medical Home project to provide quality preventative medical care, and the installation entering into an agreement with the City of Jacksonville to share recreational facilities to provide access for youth sports programs that were previously unavailable. Camp Lejeune also promoted clean energy with the installation of solar photovoltaic systems, which generated over 18,000 megawatt hours of on-site renewable electricity in FY 2016. In addition, the installation piloted and adopted several force multiplying technologies to include: telematics to monitor vehicle diagnostics; electronic accounting for mess hall meals; geospatial map applications; online videos and digital installation information signs; an Enterprise Safety Application Management System; and Defense Wavelength Division Multiplexing technology.

Camp Lejeune's FY 2016 achievements also included the Public Works Division receiving the Secretary of the Navy Energy and Water Management Award; base Community Services winning four Food and Hospitality Excellence Awards; and the base newspaper receiving the award for the Best Newspaper in the Marine Corps.

Camp Lejeune's sustained excellence across a wide range of base support functions and in community relations exemplifies the commitment shared by all Marines, Sailors, and civilians to the base's mission. This enduring commitment to excellence will ensure Camp Lejeune's premier stature and vital contribution to National defense long into the future.

Semper Fidelis

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NAVY WINNER
Naval Base Kitsap
Washington

Naval Base Kitsap (NBK), headquartered in Kitsap County, Washington, was established in June 2004 through the consolidation of several area bases. It encompasses 105 land parcels and 3,684 real property assets, with over 11,000 acres spread throughout various locations in Washington, Alaska, and British Columbia. The installation's five main locations, Bangor, Bremerton, Keyport, Manchester, and Jackson Park, encompass diversified missions found collectively nowhere else in the Navy. The base is homeport to two nuclear powered aircraft carriers, the USS JOHN C. STENNIS and USS NIMITZ; Commander Carrier Strike Group 3; Commander Submarine Group 9; eight Trident submarines; two OHIO Class guided missile submarines; three SEAWOLF Class attack submarines; and three LOS ANGELES Class submarines. In addition, NBK hosts significant strategic assets as the Navy's largest west coast shipyard, only light torpedo refurbishment facility, and largest fuel depot. The installation also supports a large Marine Corps Security Force Battalion and the Coast Guard Maritime Security Force Protection Unit, which provides security for the strategic deterrence mission.

In Fiscal Year (FY) 2016, NBK superbly executed a variety of mission, installation support, and quality of life initiatives. The base executed more than 600 ship movements and doubled its yearly integrated exercise requirements through the completion of 184 drills. NBK partnered with local government and law enforcement to develop and implement "no drone" zones around the base perimeters and completed a Readiness and Environmental Protection Integration partnership to permanently protect more than 9,000 acres from encroachment that would threaten the base mission. The base awarded projects to reduce energy and water consumption at the Intermediate Maintenance Facility, secured funding for conversions to modernize E1-E3 barracks into apartment-style units, and implemented zone inspections to more efficiently identify and correct facility deficiencies and increase tenant safety. In addition, NBK completed two Memorandums of Agreement with four tribes for projects that will contribute to river restoration, and removed 240 cubic yards of debris through the efforts of more than 600 Sailors who volunteered for two installation environmental clean-up days.

Naval Base Kitsap's noteworthy achievements in FY 2016 also include Secretary of the Navy recognition for its Energy and Water Management and Fire Prevention Program; the Navy's Energy and Water Management Platinum Award; the Captain Edward F. Ney Award for its exceptional Galley Program; and "4 Star" Recognition for the base Morale, Welfare, and Recreation program.

Naval Base Kitsap's drive to place people first, provide high quality installation services, and efficiently manage operational resources enabled significant achievements across the full spectrum of installation support.. The sustained excellence across a wide range of base support functions exemplifies the commitment to the base mission shared by all personnel at Naval Base Kitsap. This enduring commitment to excellence will ensure that NBK continues to excel at sustaining the Fleet, enabling the Fighter, and supporting the Family for the next century.

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AIR FORCE WINNER
Barksdale Air Force Base
Louisiana

Barksdale Air Force Base (AFB), located in Shreveport, Louisiana, is home to the 2nd Bomb Wing, the 8th Air Force, and Air Force Global Strike Command. As the largest strategic bomber base in the Air Force, equipped with 48 strategic B-52 bombers, Barksdale's ability to project power is unparalleled. Team Barksdale distinguished itself by providing excellent mission support, innovative services, and exceptional quality of life for its Airmen and their families. The foundation for its success is predicated on the base's commitment to excellence and innovation, and its outstanding relationships with mission partners, civic leaders, and local professional organizations.

Barksdale led the Air Force in Fiscal Year (FY) 2016 by improving operations, achieving cost savings, and encouraging innovation. The base executed a Utility Energy Service contract that resulted in significant reductions in electric and natural gas energy consumption, and implemented measures that reduced water consumption by more than 5 percent. Barksdale embraced new technology to reduce costs and improve safety, to include the use of drones to conduct water tower and roof inspections. Additionally, Barksdale excelled in its oversight of oil and natural gas wells on the installation through six independent leases that generated significant revenue for the United States Treasury.

The base also developed valuable partnerships with local businesses to provide unique services for its Airmen such as affiliating with Sodexo to conduct Advanced Culinary Skills Courses for food service personnel and collaborating with Sci-Port Discovery Center to add robotics to the base's youth science, technology, engineering, and math program. The base equally excelled in the area of morale, welfare, and recreation. For example, the installation hosted a number of quality of life events during the year, to include a variety of events for single soldiers and families. Of note, the Company Grade Officers' Council raised money to send junior Airmen home for the holidays by hosting "Operation Bright Holiday" events such as an Oktoberfest celebration.

In FY 2016, the Barksdale AFB won numerous awards including the U.S. Strategic Command's prestigious Omaha Strategic Bomber Trophy; the General Curtis E. Lemay Award; the General Wilma Vaught Visionary Leadership Award; the Major General McClelland Team Award; the Fitness and Sports Program of the Year Award; Operations Program of the Year Award; Air Force Chief of Safety Outstanding Achievement Award; Crystal Award for contracting support of small businesses; and the Bossier City Chamber of Commerce Unit Excellence Award.

The installation team at Barksdale AFB excelled in providing mission support to Warfighters and improving the quality of life of its Airmen and their families. Barksdale's workforce continues to set a standard of excellence for the Air Force as they fulfill their moto, "*Libertatem Defendimus*" (Liberty We Defend).

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DEFENSE LOGISTICS AGENCY WINNER
Defense Supply Center Columbus
Ohio

Defense Supply Center Columbus (DSCC) is the headquarters for Defense Logistics Agency (DLA) Land and Maritime supply chains with over 37 locations around the world. DLA Land and Maritime manages approximately 2 million different items and accounts for more than \$3 billion in annual sales. The DSCC has provided logistics support in every major military engagement since World War I. The installation is known throughout the world as one of the largest suppliers of weapons systems spare parts and is the Department of Defense lead for Inventory Control Point management for land, maritime, and missile weapons systems.

In Fiscal Year (FY) 2016, DSCC embraced numerous initiatives to enhance Warfighter support, strategic engagement, workforce resiliency, fiscal stewardship, and professional development with the expressed goal of reinforcing excellence in the execution of supply chain logistics. In support of the Department's "Better Buying Power" program, DSCC developed and executed contracts specially tailored to provide increased flexibility and reduce the acquisition cycle time. One example is the award of a long-term contract to a major vendor, thereby allowing for multi-Service growth for more than 190 weapons systems. In the area of energy conservation, the installation aggressively planned and coordinated efforts that resulted in a 33 percent reduction in installation energy consumption in FY 2015 and an additional 4 percent reduction in FY 2016. DSCC also redoubled its recycling efforts, implementing a more collaborative process with its 47 tenant agencies/activities that increased the installation's waste diversion rate from 6 percent to 42 percent.

DSCC completed a number of projects in FY 2016 that enhanced operations efficiency, work force resilience or mission assurance. For example, DSCC enhanced installation security by expanding the material screening capability at its Central Receiving Facility and upgrading access control measures at installation entrance gates. Furthermore, the installation developed its realistic Cube City Training Facility in an underutilized warehouse to simulate actual installation work spaces. DSCC additionally promoted numerous activities to foster positive workforce morale, family wellness, community pride, and "esprit de corps."

The installation received a number of awards in FY 2016, to include recognition from the Occupational Safety and Health Administration for DSCC's recertification as a Voluntary Protection Program Star Site, a prestigious recognition of the installation's continuous improvement in safety programs and a reflection of numerous hours of dedicated work by teams and individuals installation-wide. Other installation awards include an American Red Cross Blood Drive Award and financial awards from the local electrical service provider based on the installation's significant energy conservation measures.

DSCC excelled in supporting its customers and employees through innovative and results-drive management. The installation deserves recognition for its continued commitment to deliver efficient, cost-effective global logistics support to the Department of Defense.