

2021 ARMY WINNER

U.S. Army Garrison, Fort Campbell
Kentucky

U.S. Army Garrison Fort Campbell (USAG-FC) has provided a foundation of readiness to its home units that includes the 101st Airborne Division (Air Assault), the 5th Special Forces Group (Airborne) (5SFG(A)), and the 160th Special Operations Aviation Regiment (Airborne) (160th SOAR(A)). USAG-FC ensures its training facilities and Power Projection Platforms are modernized to enable these units to effectively train for large scale combat operations in the multi-domain operating environment.

Over the past year, USAG-FC deployed over 20,000 personnel and over 8,500 pieces of equipment to support six named operations and multiple training exercises. With the onset of COVID-19, USAG-FC contended with the pandemic's challenges locally and also deployed 286 personnel from the 531st Hospital Command within 72 hours of notification to build a temporary hospital in New York City as well as provide command and control for DoD's COVID response in the city. USAG-FC addressed COVID-19 protection measures by executing a Public Health Emergency Exercise, establishing a quarantine and isolation plan, and assembling a Crisis Action Team. These quick actions enabled units to manage risk and safely resume training.

USAG-FC ensures unit readiness through continued modernization of training facilities. This year, USAG-FC constructed a premiere subterranean facility and modernized Multipurpose Training ranges, sustaining Fort Campbell as one of DoD's premier training installations. To meet power projection needs, USAG-FC oversaw the renovation of a lock on the Cumberland River for barge operations, the rebuild of its main rail line into the installation, and construction of a new line haul facility. Sustainability is key to USAG-FC's success. Continued reductions in energy and water use, improvements in space utilization, demolition of inefficient facilities, and contract reductions resulted in savings of over \$5 million.

With a "People First" mentality, USAG-FC sought avenues to support Soldiers, families, and the workforce through employment opportunity programs, housing, and workforce development. A \$7.7 million Department of Labor grant, the only one of its kind in DoD, supported employment of military spouses and transitioning Service members. To update on-post housing, the Army approved an \$87.4 million development plan that includes the replacement, renovation, and demolition of the post's most problematic homes. The creation of the locally developed Civilian Employee One-Stop webpage provides current applicable information to the workforce, such as training, schools, professional development opportunities, and on-boarding information.

USAG-FC's culture of excellence has earned the garrison numerous organizational and individual awards to include the FY 2019 Army Fire Department of the Year, Army Energy and Water Management Award, Army Excellence in Explosive Safety Award, Army Connection Award, Army Veterans Opportunity to Work Act and Career Readiness Standards Compliance Award, Army Excellence in Recreation Awards, Army BOSS Advisor of the Year for FY 2018, FY 2019, and FY 2020, IMCOM Stalwart Winners, and the FY 2020 Harvard Executive Fellows Program Selectee.

2021 NAVY WINNER

Naval Support Activity Bahrain Kingdom of Bahrain

Naval Support Activity (NSA) Bahrain is home to U.S. Naval Forces Central Command, U.S. Fifth Fleet, and Combined Maritime Forces. Strategically located on 145 acres in the Kingdom of Bahrain, the base supports 147 tenant commands, including four multinational task forces, and ensures security of ships, aircraft detachments, and more than 9,000 personnel. As USCENTCOM's only main operating base, NSA Bahrain provided phenomenal shore support for 31 forward deployed U.S. and coalition warships, enhancing warfighter readiness and lethality against the backdrop of increased regional tensions and the COVID-19 pandemic.

In FY 2020, NSA Bahrain supported 1,733 ship movements, 7,812 berth days, 2,641 flights, and the movement of 11,513 tons of cargo and 20,880 passengers. NSA Bahrain also supported multiple U.S. port visits as well as vessels from Australia, New Zealand, Japan, and the United Kingdom. In FY 2020, NSA Bahrain reduced its total energy use by 1.1% compared to FY 2019. This reduction was achieved in part by increasing energy use awareness through building energy monitors. NSA Bahrain, in collaboration Naval Facilities Engineering Systems Command, developed a warehouse consolidation plan that will begin implementation in FY 2022 with a planned savings of \$45 million in military construction costs over the next 10-12 years once executed.

The installation completed military construction projects to enhance the lethality, readiness, and security of its personnel. The installation completed a \$49 million military construction project at the Mina Salman pier, growing berthing capacity by 50% and upgraded safety for ammunition and ordnance loading evolutions. NSA Bahrain completed construction of more than two miles of floating port security barrier, greatly improving security at Mina Salman Harbor. The \$18.9 million port security barrier was completed in only nine months.

NSA Bahrain provides a 5-star accredited Morale Welfare and Recreation (MWR) program, as well as an innovative Navy Exchange (NEX), Fleet and Family Service Center, Child and Youth Programs and Chaplain's Office. Throughout the COVID-19 pandemic, NSA Bahrain's NEX, quality of life, and morale enhancing programs innovated with unprecedented speed to develop COVID-safe activities such as virtual bingo, a drive-in movie theater, virtual fitness challenges, and a NEX support program to deliver food and merchandise to those in quarantine that was adopted globally. In just nine days, MWR reorganized fitness spaces and implemented COVID mitigations to create safe opportunities to support warfighter resilience and fitness during the pandemic.

NSA Bahrain's continuous focus on excellence garnered numerous awards to include a "Golden" grade for the FY 2020 SECNAV Energy Excellence Award, the Bingham Award for its Naval Exchange, a Distinguished Bank and Credit Union Award for its Navy Federal Credit Union, the Fire Department of the Year, and Military Firefighter of the Year.

2021 MARINE CORPS WINNER

Marine Corps Base Camp Lejeune North Carolina

Marine Corps Base Camp Lejeune (Camp Lejeune) serves as the “Home of Expeditionary Forces in Readiness” on the east coast of the United States. It is home to the II Marine Expeditionary Force, Marine Forces Special Operations Command and several major Training and Education Command schools. Camp Lejeune encompasses 127,000 acres of weapons ranges, diverse maneuver areas and an increasingly modern cantonment area that is quickly recovering from the devastation suffered during Hurricane Florence. The assigned military population exceeds 38,000 and approximately 5,500 civilians are employed at the base.

In FY 2020, Camp Lejeune provided realistic, effective, and practical combat training support for over 1,260,000 Warfighters while serving as the Marine Corps' premier power projection platform. The base is a highly effective force projection platform that can deploy forces to global “hot spots” quickly and provide responsive global support to these deployed units. MCB CAMLEJ continues to demonstrate its ability to rapidly recover and rebuild its infrastructure following the devastating effects of Hurricane Florence as it charted a comprehensive path toward the installation’s \$3.6 billion recovery effort over the next five years. After two years of planning, budgeting, and acquisition efforts, \$2.5 billion in contracts were awarded in FY 2020 to repair, renovate or replace nearly 200 facilities, with an unprecedented \$1.6 billion obligated in the last four months.

The team at Camp Lejeune met the challenges of the COVID-19 pandemic head-on. The Naval Medical Center Camp Lejeune Epidemiology team, consisting of 6-8 tracers per shift, continues to work 12-hour shifts, seven days a week to contain and track COVID-19 cases. This aggressive measure to box in the illness has helped the local case count to be one of the lowest in North Carolina. Of tremendous importance to preserving the force and the medical capabilities of the Installation, the Family Care Program set the standard for the provision of child development services during the pandemic, developing standards of hygiene and social distancing that were adopted across Marine Corps Installations as well as by DoD Education Activity schools.

Through continued efforts in energy efficiency and resilience, Camp Lejeune saw a 46% reduction in energy use intensity. The Environmental Management Division increased efficiencies and ensured maximum environmental compliance by the expansion of the Installation’s Electronic Storm Water Pollution Prevention Program. Marine Corps Community Service renovated recreational lodging at Onslow Beach, the Harriotte B. Smith Library, the Main Exchange, and embarked on an extensive renovation of a gymnasium. Supply Management Division enhanced morale and quality of life by allocating over \$38.5 million for the replacement of Furniture, Fixtures, and Equipment in support of Hurricane Florence recovery efforts.

The Camp Lejeune’s standard for excellence and innovation has resulted in numerous accolades to include the Marine Corps Fire and Emergency Services Fire Prevention Program of the Year Award, the Headquarters Marine Corps Food and Hospitality Excellence Award, and Lodge of the Year for Inns of the Corps-Lejeune.

2021 AIR FORCE WINNER

Royal Air Force Lakenheath
United Kingdom

Royal Air Force (RAF) Lakenheath is home to the 48th Fighter Wing (FW) also known as the “Statue of Liberty Wing”. The 48th FW is the only U.S. Air Force combined F-15C and F-15E wing and also its only dual-capable aircraft nuclear fighter unit. RAF Lakenheath is the largest U.S. Air Force-operated base in England occupying 2,300 acres. It supports 5,000 military members and 2,000 British and U.S. civilians as well as 11,000 family members. When teamed together, the F-15E and F-15C of U.S. Air Forces in Europe-Air Forces Africa’s sole F-15 fighter wing provide an air combat capability never before seen and never again duplicated in the history of airpower.

In FY 2020, RAF Lakenheath projected airpower in support of 5 combatant commands and its 9,000 sorties flown in support of the Air Expeditionary Force, Immediate Response Force deployment, and multiple North Atlantic Treaty Organization (NATO) exercises saw the furthering of the Nation’s strategic alliances and elimination of 472 enemy targets. To optimize the base’s ability to support the mission, the 48th Civil Engineer Squadron managed the Air Force’s second largest construction portfolio of \$1.3 billion with over 130 projects to include 31 military construction projects and 80 renovation projects to ready the Wing for 18 new missions. RAF Lakenheath’s Real Property Office capitalized \$10 million through 13 transfers of real property, added 16 new assets to system records, and processed 14 facilities for demolition. The base also established its first Space Management Group to provide a structured process to manage all space requests in order to find the best solution for all mission and tenant partners.

The installation developed its Task Force Welcome Home to build lasting and successful partnerships throughout the community. Its Change of Occupancy plan significantly reduced the amount of time Airmen and their families had to wait to move on base. Additional programs were initiated to help improve the dorm facilities and esprit de corps. The Unite Program drives unit morale at RAF Lakenheath by empowering commanders to plan unit cohesion activities to strengthen the Squadrons. Through the pandemic, 62 events were held to strengthen Liberty Wing squadrons and keep them connected while boosting their morale and cohesion.

The installation’s facility team completed a \$3.8 million energy project which converted base lighting to light-emitting diodes realizing an annual savings of \$500,000 and reduced lighting energy consumption by 35%. The Environmental Management Office was instrumental in the protection of the highly endangered species habitat that surrounds the main runway. They were able to safely translocate a habitat to allow for the F-35 bed down, a regulatory process unique to the U.K. To elevate competitive contracting actions, 48 Contracting Squadron created a new “Business Hub” and employed new trade-off techniques. As a result, it increased competition by 68% and delivered over \$62 million of first-ever contracts.

RAF Lakenheath demonstrated superior performance throughout the year by amassing one Department of State, four Department of Defense, 12 Air Force, and 98 USAFE-AFAFRICA level awards.

2021 DEFENSE LOGISTICS AGENCY WINNER

Defense Supply Center Richmond
Virginia

The Defense Supply Center Richmond (DSCR), located just south of Richmond, Virginia, is a historic 600-acre facility that is comprised of more than 4.2 million square feet of total space that supports approximately 3,900 employees. DSCR is home to DLA Aviation, a major subordinate command of DLA, serving as its aviation demand and supply chain manager. DLA Aviation supports more than 1,300 major weapon systems and is the military's integrated materiel manager for more than 1.2 million repair parts and operating supply items.

DLA Aviation was critical to the success of Operation Rhino Charge and the Navy Air Boss' efforts to achieve 341 mission capable FA/18 E/F aircraft by October 1, 2020. Through aggressive efforts and collaboration, the Navy was able to achieve 349 mission capable aircraft. To prepare DSCR for the future, DLA Installation Management Richmond's Engineering staff culminated years of planning and coordination with the Army Corps of Engineers to completely renovate Building 60C from an uninhabitable area into a modern office space. In 2020, DSCR awarded a \$98 million DLA Aviation Operations Center Phase 2 military construction project that will replace an outdated operations center providing a modernized mission facility. The team has aggressively worked to transform and maintain an eighty-year old installation into a state-of-the-art facility capable of supporting the mission needs of the modern warfighter.

Quality of life continues to be a key value to the DSCR community. The current fitness center is slated for replacement as part of a major upgrade to DLA's Operations Center project. This required moving the fitness center into temporary quarters to ensure ongoing delivery of this vital service while a modernized facility is constructed. Unit morale remains high, as indicated by world class results of DSCR's climate culture survey. Continuous improvement activities include performance-based group activities, improved Town Halls, and the establishment of a newsletter. DLA Aviation Safety and Occupational Health Office created a website that provides up-to-date safety information to maintain a well-informed workforce.

In response to the COVID-19 Pandemic, DLA Installation Management Richmond drafted and executed a comprehensive plan to provide signage, cleaning supplies, and protective employee sanitation material across the installation. DSCR's comprehensive COVID-19 response has kept the number of positive cases to a minimum. DLA Aviation's Small Business Program is exceeding its Small Business goal of 18% by awarding 24% of contract obligations to Small Business. The installation's Environmental Management System, re-certified in 2020 for the 16th consecutive year, is the only DoD site to consistently maintain its certification for this length of time.

DSCR's ongoing focus on excellence has garnered numerous awards and accreditations to include the Chesterfield County Environmental Compliance Platinum Award (seven years running), DLA Richmond Fire & Emergency Services accreditation through the Center for Public Safety Excellence, the Child Development Center accreditation from the National Association for the Education of Young Children, and the Virginia Department of Environmental Quality's Recognition as an Extraordinary Environmental Enterprise.