

## **2022 ARMY WINNER**

U.S. Army Garrison, Fort Huachuca  
Arizona

U.S. Army Garrison Fort Huachuca (USAG-FH) scope of operations include all components of C5ISR: Command, Control, Communications, Computers, Cyber, Intelligence, Surveillance and Reconnaissance, with some missions conducted under conditions that cannot be replicated anywhere in the United States. In addition to its critical Army and DoD missions, Fort Huachuca also provides a strategic advantage for Homeland Security, U.S. Customs and Border Protection, and other federal agencies. In total, USAG-FH supports 50 separate commands and organizations.

USAG-FH's strategic value to training and readiness is unmatched with 946 square miles of restricted airspace and a protected 2,500-mile Buffalo Soldier Electronic Test Range. With regard to Military Institutional Training activities during Fiscal Year 2021 (FY21), USAG-FH supported five separate commands in producing 11,396 trained Soldiers to the total force, while testing of communication equipment continued unabated.

During FY21, the USAG-FH team continued the construction phase of an Energy Savings Performance Contract (ESPC). The ESPC is estimated to reduce energy costs by 23% across the installation, with an estimated savings of just over \$2.0 million per year for a financed term of 23 years. Like many installations, USAG-FH started this fiscal year with a significant shortfall. By reviewing internal processes, contract reform, and good stewardship USAG-FH reduced a shortfall of about \$4.2 million to zero and funded all critical requirements. During FY21, USAG-FH's contract reform process, through contract streamlining, produced a net savings almost \$400,000 less than prior year costs.

As the Fort Huachuca Service Culture Campaign enters its fifth year, USAG-FH continue to expand its programs and focus on its most valuable asset "People." Quarterly supervisor development training participation has increased to 89% in FY21, focusing on hiring practices, performance management and awards. Workforce Development satisfaction rating during FY21 is 100%. Fort Huachuca provides several quality of life programs across the installation, all focused on taking care of soldiers and their families. These include child and youth services, great housing, and morale-boosting activities for soldiers and family members. USAG-FH took great efforts to ensure readiness and training the force while supporting the community with special events which included special parades within the housing areas, holiday-specific competitions, and drive-in movie nights. The USAG-FH Senior Commander, MG Hale, hosted more than 39 COVID-19 Facebook Live town halls which were simulcast to more than 16,000 homes in the local community.

USAG-FH's culture of excellence has earned the garrison awards to include third-best installation across the entire Army portfolio in the 2020 Fall REACT Resident Satisfaction and Opinion Survey. One of only five installations to be awarded the Crystal Award, our family housing neighborhoods received four Platinum A List awards and seven A List awards. Fort Huachuca is the only Army Installation recognized as a National Firewise Community and one of only two DoD installations to receive this certificate of recognition.

## **2022 NAVY WINNER**

Naval Air Station Corpus Christi  
Texas

Naval Air Station Corpus Christi (NASCC) is home to the Chief of Naval Air Training (CNATRA) which is responsible for all Naval aviation training, as well as the Blue Angels Flight Demonstration Squadron. NASCC is also home to Training Air Wing FOUR, responsible for training over 850 flight students annually from the Navy and Marine Corps. NASCC is the center of one of the most complex aviation training environments in the Navy. 100 percent of Navy and Marine Corps multi-engine maritime pilots earn their Wings of Gold at NASCC. NASCC is also home to the Corpus Christi Army Depot (CCAD), the Army's (and world's largest) helicopter repair, overhaul and maintenance center.

In Fiscal Year 2021 (FY21), airfield operations continued without interruption resulting in 400 advanced and 451 primary flight-training completions, despite COVID-19 challenges and an unprecedented Winter Storm Uri. NASCC provided safe and efficient launch and recovery of more than 200 aircraft, 18,200 flight operations and 7,000 radar and instrument approaches at four airfields. NASCC also supported CNATRA's pioneering prototype Avenger Program, a new training initiative for pilots at NASCC. The training uses virtual reality to help familiarize student aviators with what to expect before they ever get into an actual plane.

In FY21, NASCC completed a seven-year airport infrastructure project that has Truax Airfield operating at 100 percent capacity for the first time in almost a decade, effectively restoring parallel runway operations seamlessly and safely, allowing additional pattern work and approach options for training. NASCC completed the Office of the Secretary of Defense 2021 Installation Energy Plan enabling the Navy to be the first service to meet OSD's requirement, a full year ahead of the deadline. The installation completed 27 actions totaling \$12.4 million to support CCAD military construction projects, enhancing their ability to complete their mission of overhauling and repairing military helicopters.

In order to continue as the Navy's Top Aviation Training Base, NASCC is committed to providing the highest quality customer service to the Fleet, Fighter and Family. Morale Welfare and Recreation (MWR) qualified for five-star accreditation and applied for and secured \$15,493 in grants for 174 in-person and virtual events that supported more than 18,500 patrons. To enhance morale, MWR held eight large events, 72 in person events, 45 pick-up events, and 76 virtual events enriching the lives of our military and their families. The installation also awarded a \$1.4 million project to construct two new tennis courts and basketball courts.

NASCC's unwavering commitment to excellence garnered numerous awards to include the National Association of Police Organization's "Top Cops" for 2021 for the action of the sailors who neutralized a terrorist attack in 2020. A Public Works Naval officer was awarded Naval Facilities Command Southeast Engineer of the Year. Additionally, the child development center earned accreditation by the National Association for the Education of Young Children.

## **2022 MARINE CORPS WINNER**

### **Marine Corps Base Camp Lejeune North Carolina**

Marine Corps Base Camp Lejeune (Camp Lejeune) is the “Home of Expeditionary Forces in Readiness” on the East Coast of the United States. It is home to the II Marine Expeditionary Force, Marine Forces Special Operations Command and several major Military Occupational Specialty-producing schools. Camp Lejeune encompasses a total of over 127,000 acres of cutting-edge weapons ranges and diverse maneuver areas that offer the training resources needed to meet the challenges of preparing forces for conflict with near-peer adversaries. Camp Lejeune’s assigned military population exceeds 36,000 with approximately 5,500 civilians employed and supports over 121,000 marines, sailors, retirees, family members and civilian employees. The base also houses its own pre-K through 12 school system with approximately 2,500 students in attendance within seven dependent schools.

Camp Lejeune continued to serve as a premier location for the training of joint, coalition and NATO forces against the backdrop of another year dealing with the global COVID-19 pandemic. The base was credited with sustained and superior support for active and reserve component forces and government agencies; training, deploying, or resetting for combat; numerous innovative range enhancements; and effective installation management while preserving the health, safety and welfare of thousands of personnel and their families. Camp Lejeune’s groundbreaking efforts to prudently manage and mitigate the effects of the pandemic led it to consistently maintain one of the lowest case counts in the entire state.

Fiscal Year 2021 (FY21) featured a resumption of significant military construction efforts following the devastating effects of Hurricane Florence as it charted a comprehensive path toward the installation’s \$3.6 billion recovery effort over the next five years. In FY21, the base managed 66 military construction and repair projects valued at \$2.2 billion. The Cyber Security Branch pioneered and accredited the first Marine Corps Defense Level 3 Common Controls package. The Qualified Recycling Program generated \$1.7 million of revenue, the second highest in the Marine Corps.

The Supply Management Division enhanced the morale and quality of life for marines, sailors, and civilians aboard the base by procuring \$38 million worth of furniture, fixtures, and equipment (FF&E) product, and supported five regular sustainment projects with FF&E valued at \$3.3 million. Also, the base website was the second website in the Marine Corps to migrate, beta test, and implement new styles and branding required for public web presences resulting in a 17% increase in website traffic as well as a 22% increase of content shared on Facebook.

Camp Lejeune’s gung-ho spirit and professional dedication resulted in numerous accolades to include the Emergency Medical Services Provider of the Year Award, the Secretary of Navy Award for Environmental Restoration, the "Community Service Leadership: Top Gun Award" by the IRS for the highest production military tax site in the world, and La Casita Loca was recognized as the Marine Corps’ Restaurant of the Year.

## 2022 AIR FORCE WINNER

Ramstein Air Base  
Germany

Ramstein Air Base is the world's preeminent forward Air base and home to the 86th Airlift Wing (86 AW), also known as the "Global Gateway." The 86 AW is the sole intra-theater airlift support to the Air Force's Agile Combat Support mission and three combatant commands. In total, Ramstein Air Base is home to more than 8,000 active duty military and provides essential services to more than 56,000 American personnel throughout the Kaiserslautern Military Community. Holding the Command's sole Materiel Maintenance Squadron, Ramstein Air Base controls the largest supply of War Reserve Materiel (WRM) for the command, managing 7 sites holding \$2 billion worth of equipment.

The 86 AW operates the highest-utilized C-130J fleet in the Air Force, participating in thirty-three named operations and greatly contributing to the 29,000 total Ramstein flying missions executed in Fiscal Year 2021 (FY21). In August 2021, Ramstein Air Base was called upon to support the evacuation of tens of thousands of Afghans during Operation ALLIES REFUGE. With less than 24-hours' notice, the installation transformed the flight line into a refugee camp. In total, Ramstein Air Base and its mission partners provided 1.5 million meals and 1.2 million water bottles, administered 33,000 vaccines, built 552 tents, delivered 38 babies, and saved more than 34,000 Afghan lives. Ramstein's airmen looked at the Afghan travelers as humans in a critical time of need and served as ambassadors for our country. Ramstein airmen became heroes, backed by families, community partners, and the host nation.

In FY21 Ramstein Air Base enhanced mission performance through numerous infrastructure projects. A big success was a \$14 million de-icing connection to Kaiserslautern that eliminated an 18-year-long limitation to fulfill mission requirements during winter. The team modernized the Commands' largest WRM sustainment location in Sanem, Luxembourg resulting in recoupment of 216K square feet of warehouse space and enabling a 600% mission increase. The base also expanded its ability to support DoD's largest postal mission with innovations that increased customer support capacity by 600% and saved more than 300,000 annual man-hours.

To develop and care for airmen and families, the installation hosted a variety of base-wide special events, such as the annual 4th of July Freedom Fest, the Ramstein Bazaar, Oktoberfest, Halloween parades, Christmas markets, and "Red Nose Herk" at Christmas. During FY21, the installation continued to aggressively address the COVID-19 epidemic. By August 2021, Ramstein Air Base administered more than 28,000 COVID-19 vaccines to U.S. and local national members, resulting in 87.2% of the installation's active-duty force being vaccinated and crushing the Wing's internal goal of 65%.

During FY21, Team Ramstein excelled at providing mission support and garnered myriad achievements, to include 4 Department of Defense awards, 15 Air Force awards, 45 Major Command awards, and countless individual awards. The team's efforts during Operation ALLIES REFUGE resulted in a Gallant Unit Citation for the Phoenix Raven section and the public affairs team won the Best Crisis Communication in the Air Force award.

## **2022 DEFENSE LOGISTICS AGENCY WINNER**

Defense Distribution Center Susquehanna  
Pennsylvania

Defense Distribution Center Susquehanna (DDCS) comprises over 75 buildings on 848 acres and hosts over 4,000 military and civilian personnel executing myriad essential functions to achieve national security objectives. DDCS provides installation management and services for the Department of Defense's largest Distribution Center, Defense Logistics Agency (DLA) Distribution Susquehanna. This organization is critical to national security and accounts for 40% of DLA's distribution mission. The Eastern Distribution Center resides within DLA Distribution Susquehanna and serves as the eastern strategic distribution platform for the Department of Defense. The Eastern Distribution Center is DoD's largest distribution center with 1.8 million square feet under one roof and processes more than 15 million transactions annually. The Eastern Distribution Center supports joint forces and allied nations in the U.S. Northern Command, U.S. European Command, and U.S. Central Command areas of responsibility. Susquehanna also serves as the Consolidation and Containerization Point for transitioning supplies to Central and South America, Europe, North Africa, and Southwest Asia.

Installation leaders began the process of a complete transformation and modernization effort of the Eastern Distribution Center. This one building processes over 25% of all DLA Distribution material. The five-year plan will integrate the latest supply chain technologies including automated guided vehicles, updated conveyance systems, and optimal storage areas enabling more product storage in the building as well as enhanced surge capability. These modernization efforts at DLA Distribution Susquehanna will move the installation 30 years ahead of where it stands today and allow it to remain competitive with any third-party logistics companies. Other ongoing process improvement efforts, once implemented, will result in a 139% increase in systemic throughput, 239% increase in pick-rates, 20% labor production improvement, 100% materiel location accuracy, and 70% increase in order verification.

DDCS remains committed to the quality of life and resiliency of its employees as demonstrated by its robust COVID-19 vaccine delivery by its on-site staff and the sponsorship of numerous events to enhance employees' physical fitness to include the Commander's Cup Challenge and various runs. Employee volunteers supported the annual Children's Christmas Party through multiple fundraisers throughout the year. DLA Distribution Susquehanna also improved the Training Center of Excellence by establishing the Virtual Training Warehouse. This implementation has increased the overall production performance, with more time spent on completing mission work and less time spent on instruction. For environmental management, DDCS monitored and sustained several habitat restoration projects that provided multiple environmental benefits and a pollutant reduction credit for the Chesapeake Bay Program.

DDCS's ongoing focus on excellence has garnered numerous awards and accreditations to include the Brigadier General Barbara Doornink DLA Distribution Center of the Year Award (Large category) and the Medium Team (26-50 members) Performance of the Year Award for the COVID Team. The DLA Installation Management Susquehanna, Fire Department received the prestige accomplishment of accredited agency status for the third time with the Commission on Fire Accreditation International.