



OFFICE OF THE UNDER SECRETARY OF DEFENSE

3000 DEFENSE PENTAGON  
WASHINGTON, DC 20301-3000

ACQUISITION  
AND SUSTAINMENT

Apr 27, 2021

The Honorable Rosa L. DeLauro  
Chairwoman  
Committee on Appropriations  
U.S. House of Representatives  
Washington, DC 20515

Dear Madam Chairwoman:

Pursuant to section 2864(d) of title 10, United States Code, this letter provides a report on all master plans completed in calendar year 2020.

The following lists the installation master plans completed in calendar year 2020.

Component	Installation	Location
Navy	Naval Magazine Indian Island	Port Hadlock, WA
Navy	Naval Weapons Station Earle	Middletown, NJ
Defense Logistics Agency	Defense Distribution Depot San Jaoquin	Stockton, CA
Defense Logistics Agency	Defense Supply Center Richmond	Richmond, VA

The Department has not yet issued guidance regarding the addition of the Military Installation Resilience Component within master plans, but expects to do so later this year. The master plans noted above, therefore, do not include this component. The Army and the Air Force did not complete any master plans in calendar year 2020.

Your continued support of the Department's facilities program is appreciated. I am sending identical letters to the other congressional defense committees.

Sincerely,

Digitally signed by  
CUMMINGS STACY.A.1040597570  
Date: 2021.04.26 17:41:20 -0400

Stacy A. Cummings  
Principal Deputy Assistant Secretary of Defense  
(Acquisition)  
Performing the Duties of Under Secretary of  
Defense for Acquisition and Sustainment

cc:

The Honorable Kay Granger  
Ranking Member

The estimated cost of this report or study for the Department of Defense is approximately \$13,600 for the 2021 Fiscal Year. This includes \$100 in expenses and \$13,500 in DoD labor.

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OFFICE OF THE UNDER SECRETARY OF DEFENSE

3000 DEFENSE PENTAGON  
WASHINGTON, DC 20301-3000

ACQUISITION  
AND SUSTAINMENT

Apr 27, 2021

The Honorable Adam Smith  
Chairman  
Committee on Armed Services  
U.S. House of Representatives  
Washington, DC 20515

Dear Mr. Chairman:

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Sincerely,

Digitally signed by  
CUMMINGS.STACY.A.104059  
7570  
Date: 2021.04.26 17:41:32  
-04'00'

Stacy A. Cummings  
Principal Deputy Assistant Secretary of Defense  
(Acquisition)  
Performing the Duties of Under Secretary of  
Defense for Acquisition and Sustainment

cc:

The Honorable Mike D. Rogers  
Ranking Member

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WASHINGTON, DC 20301-3000

ACQUISITION  
AND SUSTAINMENT

Apr 27, 2021

The Honorable Patrick J. Leahy  
Chairman  
Committee on Appropriations  
United States Senate  
Washington, DC 20510

Dear Mr. Chairman:

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Sincerely,

*Stacy A. Cummings*  
Digitally signed by  
CUMMINGS.STACY.A.1040  
597570  
Date: 2021.04.26 17:41:41  
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Stacy A. Cummings  
Principal Deputy Assistant Secretary of Defense  
(Acquisition)  
Performing the Duties of Under Secretary of  
Defense for Acquisition and Sustainment

cc:  
The Honorable Richard C. Shelby  
Vice Chairman

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ACQUISITION  
AND SUSTAINMENT

Apr 27, 2021

The Honorable Jack Reed  
Chairman  
Committee on Armed Services  
United States Senate  
Washington, DC 20510

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Sincerely,

*Stacy A. Cummings*  
Digitally signed by  
CUMMINGS.STACY.A.1040  
597570  
Date: 2021.04.26 17:41:50  
-04'00'

Stacy A. Cummings  
Principal Deputy Assistant Secretary of Defense  
(Acquisition)  
Performing the Duties of Under Secretary of  
Defense for Acquisition and Sustainment

cc:  
The Honorable James. M. Inhofe  
Ranking Member

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