

REPORT TO CONGRESS

ON

**FISCAL YEAR 2023 ANNUAL REPORT OF MILITARY
CONSTRUCTION AND MILITARY FAMILY HOUSING
SCHEDULE DELAYS**
(as of September 30, 2023)



**Office of the Under Secretary of Defense for
Acquisition and Sustainment**

March 2024

The estimated cost of this report or study for the Department of Defense is approximately \$34,500 for the 2024 Fiscal Year. This includes \$500 in expenses and \$34,000 in DoD labor.

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Introduction

This report responds to section 2851(e) of title 10, United States Code that requires the Secretary of Defense to provide an annual report on military construction (MilCon) and military family housing projects for which the estimated completion date is more than one year later than the completion date proposed at the time the contract for a project was awarded. This report provides information on the 158 projects that fall into this category, as of the end of fiscal year 2023.

The Department of Defense (DoD) components reviewed the reasons for the schedule delays. Based on their input, analysis indicates that project delays were attributable to multiple factors impacting construction completion, including residual supply chain delays and shortages caused by COVID, poor initial planning for utility connections, design errors, delayed government approvals, further refinement of customer requirements, and contractor issues such as poor performance. Several projects were delayed for more than one reason. The top three contributors to project delays were unforeseen conditions (42 percent), contractor issues (32 percent), and poor initial planning (26 percent). Contractor issues includes poor performance.

The current estimated project completion dates are based on the primary construction contract and do not account for any pending changes associated with time. Several projects that are 99 percent complete appear in the report because of construction deficiencies that are being resolved or have not completed fiscal close-out. A list of the delayed MilCon projects follows.

Title 10, United States Code, § 2851(e)
FY2023 Annual Report of Construction and Military Family Housing Schedule Delays
(Data as of 30 September, 2023)

Project Fiscal Year	Project Sponsor Component Name	Construction Project Type Name	State Name	Country Name	Project Number	Project Title	Construction Start Date	Original Construction Completion Date	Current Construction Completion Date	Construction Percent Complete	As of 30 September, 2023 Reasons for Schedule Delays
2015	Air Force Active	Major Military Construction		Guam	AJY133028	PAR Low Observable/Corrosion Control/Composite Repair Shop	11/18/2016	10/20/2018	01/30/2024	94.0%	<ul style="list-style-type: none"> The U.S. Customs and Immigration Service (USCIS) implemented a quota on H2B worker visas creating a shortage of skilled workers significantly impacting the schedule for this project. Additionally, COVID-19 quarantine and positive tests added additional delays. A Munitions and Explosives of Concern (MEC) occurring after contract award added additional delays. Encroachment delays with other projects were encountered with corresponding request for equitable adjustment (REA). Further delays from 01 October 2023 to 30 September 2023 were caused by a poor performing prime contractor fraught with cash flow issues who has been executing work at a suppressed rate of 1-1.5 percent per month (vice 3-4 percent per month). Ongoing encroachment litigation is causing further delays with resolution to be determined at this time.
2016	Air Force Active	Major Military Construction	Wyoming	United States	GHLN153001	FE WARREN--WEAPON STORAGE FACILITY	02/20/2019	06/04/2022	05/29/2024	78.0%	Reason for schedule delay is a combination of COVID-19 impacts, extreme weather conditions, and construction sequencing changes. COVID-19 pandemic impacted travel of personnel and construction on government sites. Extreme weather conditions affected the MILCON and Weapon Systems Contractors' ability to access the sites and complete key construction milestones. Compensatory modifications were issued for sequencing changes as the proposed design/construction method did not accommodate the weapon system contractor, which affected construction schedule. Efforts to minimize future schedule delays are not necessary as project was substantially complete on 18 August 2023.
2016	Air Force Active	Major Military Construction	Texas	United States	MPLS08373753	BMT CLASSROOMS/DINING FACILITY PHASE 3	03/19/2019	04/30/2022	03/18/2024	77.0%	The contractor is continuing to have quality workmanship issues and is over one year behind the approved construction schedule. Air Force and U.S. Army Corps of Engineers (USACE) personnel are continuing to closely monitor the situation. Early plan is for the Dining Facility to be delivered first to meet Air Force requirements.
2016	Air Force Active	Major Military Construction	Nevada	United States	RKMF103011	F-35A MUNITIONS MAINTENANCE FACILITIES	01/30/2020	08/22/2021	03/31/2024	87.0%	The installation was required to provide a water source for fire suppression resulting in a new water tower. The permitting and construction contract award were not completed until September 2023. Commissioning of the Munitions Maintenance Facility will be complete once the water tower is serviceable.
2017	Air Force Active	Major Military Construction	Louisiana	United States	AWUB095000	Consolidated Communication Facility	07/17/2019	01/03/2022	06/23/2024	96.0%	Contractor failed to perform, continues to struggle with project management, labor and subcontractors. Poor quality control and site supervision has delayed completion of punch list in preparation for pre/final inspections. New facility acceptance anticipated mid December 2023. Demolition will begin 200 days after acceptance of the new facility. This is an additional 110 days to allow full cutover of installation communication infrastructure pending and is pending modification for time extension. Additional time extension is also being negotiated by Naval Facilities Engineering Systems Command (NAVFAC), number of days to be determined (TBD). NAVFAC continues to evaluate updated schedule submissions, withhold payments, and track status/progress for outstanding items of work.
2017	Air Force Active	Major Military Construction	Delaware	United States	FJXT133000	AIRCRAFT MAINTENANCE HANGAR	04/24/2020	12/25/2021	12/30/2024	80.0%	Delays due to COVID-19 impact. The Contractor has indicated that procurement of materials for electrical system currently has longer lead time than normal by 22-52 weeks. Cure Notice was sent for Steel elevation deficiencies. Ten percent retainage withheld monthly.
2017	Air Force Active	Major Military Construction	Florida	United States	FTFA043000	Advanced Munitions Technology Complex	04/24/2019	05/12/2022	11/30/2023	90.0%	Delays in the user requirements and designs of the blast chamber have delayed the project by 14 months. Additional delays due to manufacturing and shipping of the blast chamber. Project Delivery Team monitoring project to mitigate cost and time growth.
2017	Air Force Active	Major Military Construction	Florida	United States	FTFA053017	Dormitories Replace Dorm 19	11/06/2019	07/24/2022	11/02/2023	81.0%	<ul style="list-style-type: none"> Delays on construction due to manpower shortage and material delays. Contract modifications add additional delays due to weather and COVID-19. Project continues to experience delays in construction. Project Delivery Team monitoring project to mitigate cost and time growth. The contractor's labor issues have caused rework on walls and ceilings due to unskilled drywall and finishes labor. The Design Build contractor has run into labor issues that have lead to rework with drywall and finishes.
2017	Air Force Active	Major Military Construction		Turkey	LJYC133003	AIRFIELD FIRE / CRASH RESCUE STATION	08/30/2018	05/16/2021	12/26/2023	92.0%	Delays due to COVID-19, prolonged Turkish Air Force Registration and Permit approval process impacted the start of site work, and supply chain and transportation have been significantly impacted by the earthquake (February 2023) caused local labor loss.

2017	Air Force Active	Major Military Construction		Romania	LRCT150007	ERI: EXTEND PARKING APRONS	01/17/2018	03/12/2020	11/01/2023	99.0%	Delays due to contractor inefficiency and poor subcontractor control. Mitigation activities include quick submittal turnaround by Government; increased presence onsite to inspect and detect deficiencies for faster correction of deficient work.
2017	Air Force Active	Major Military Construction		Romania	LRCT150009	ERI: CONSTRUCT ONE-BAY HANGAR	01/17/2018	03/12/2020	11/01/2023	99.0%	Delays due to contractor inefficiency and poor subcontractor control. Mitigation activities include quick submittal turnaround by Government; increased presence onsite to inspect and detect deficiencies for faster correction of deficient work.
2017	Air Force Active	Major Military Construction		Romania	LRCT150010	ERI: CONSTRUCT SQUADRON OPERATIONS FACILITY	01/17/2018	03/12/2020	11/01/2023	99.0%	Delays due to contractor inefficiency and poor subcontractor control. Mitigation activities include quick submittal turnaround by Government; increased presence onsite to inspect and detect deficiencies for faster correction of deficient work.
2017	Air Force Active	Major Military Construction	Texas	United States	MPLS083737R6	BMT RECRUIT DORMITORY 6	05/10/2020	11/30/2022	01/23/2024	86.0%	Delays are occurring due to conflicting sub contractor/tradesmen availability among local construction economy and the BMT campus. The contractor has only been able to achieve 15/30 days placement (on average) for the year. Monthly schedule milestone reviews to ensure contractor remains on current completion schedule
2018	Air Force Active	Major Military Construction	Oklahoma	United States	AGGN053009	FIRE RESCUE CENTER	04/30/2020	04/30/2022	10/03/2023	94.0%	COVID-19, materiel shortages, worker shortages and substantial differing site conditions caused significant delays. Construction is now progressing normally with pending contract modifications to being the contract back "on schedule." Project Delivery Team monitoring project to mitigate cost and time growth.
2018	Air Force Active	Major Military Construction	Maryland	United States	AJXF173021	PRESIDENTIAL AIRCRAFT RECAPITALIZATION COMPLEX	08/19/2018	07/22/2022	10/31/2023	99.0%	The commissioning is lagging 15 months behind schedule. The contractor is very unreliable. Mitigation strategy is with monthly leadership meeting with Naval Facilities Engineering Systems Command (NAVFAC), Senior Advisory group meeting on 5 October 2023 and Senior Executive Review Group Meeting on 3 November 2023.
2018	Air Force Active	Major Military Construction	Colorado	United States	CRWU093002	SBIRS Operations Facility	02/12/2019	04/22/2021	11/30/2023	99.0%	<ul style="list-style-type: none"> Schedule delay is primarily due to contract modifications to remove site generators and add modernization of building 442 switchgear. U.S. Army Corps of Engineers (USACE) is on site to monitor progress. Primary facility was completed August 2021, four months past original completion date. Remaining work for electrical upgrades to building 442 was added via modification. This work has been delayed due to long lead times for electrical equipment/components.
2018	Air Force Active	Major Military Construction	Florida	United States	FTFA163004	LONG-RANGE STAND-OFF ACQUISITION FACILITY	10/15/2019	10/14/2021	11/28/2023	81.0%	The schedule delays are due to the impacts of the supply chain disruptions, labor shortages, user changes such as Corning EDGE optimal cabling system modification, engineering changes, and Upward Obligation Adjustment (UOA) approval process to use expired funds.
2018	Air Force Active	Major Military Construction	New York	United States	MHMV083126A	Replace Fire Station 3	12/31/2020	03/01/2022	03/31/2024	89.0%	Contractor failed to perform and inefficiencies compounded by supply chain disruptions. In addition, late delivery of government furnished contractor installed alarm equipment.
2019	Air Force Active	Major Military Construction	Arizona	United States	FBNV033002	UPL-Aerospace Ground Equipment (AGE) Complex	12/10/2019	06/02/2021	10/15/2023	96.0%	The schedule delays are due to unforeseen conditions of an underground hydraulic fluid reservoir and underground oil water separator discovered during demolition phase. Aerospace Ground Equipment (AGE) complex at Davis Monthan is complete and is being occupied by the customer.
2019	Air Force Active	Major Military Construction	Nevada	United States	LKTC203101	MQ-9 CPIP GCS Operations Facility	10/13/2019	11/02/2021	11/30/2023	99.0%	The user requested a modification to the server room cooling system. The delay is caused by the 400 day lead time to order and 300 days to modify the room and replace the computer room air conditioning (CRAC) system with in-row cooling.
2019	Air Force Active	Major Military Construction	Nevada	United States	LKTC203102	MQ-9 CPIP Ops & Command Center Facility	11/13/2019	11/02/2021	11/30/2023	99.0%	The user requested a modification to the server room cooling system. The delay is caused by the 400 day lead time to order and 300 days to modify the room and replace the computer room air conditioning (CRAC) system with in-row cooling.
2019	Air Force Active	Major Military Construction	Nevada	United States	RKMF203007	Joint Simulation Environment (JSE) - Nellis	08/04/2020	07/25/2022	11/30/2023	99.0%	The user requested numerous sensitive compartmented information facility, electrical, and mechanical changes throughout the project.
2019	Air Force Active	Major Military Construction	Oklahoma	United States	WWYK193001	KC-46A Depot Maintenance Hangar	10/10/2019	07/16/2022	12/06/2023	87.0%	Reasons for delays were contractor inefficiencies and management of subcontractors, personnel turnover due to COVID-19, materials delays, and Life Safety Systems completion.
2019	Air Force Active	Major Military Construction	Florida	United States	XLWU203006	Child Development Center	10/16/2020	09/16/2022	03/31/2024	94.0%	Water intrusion issue detected in precast sections requiring additional flashing. Heating, Ventilation, and Air Conditioning (HVAC) failed test and balancing, requiring replacement of faulty balancing valves and reprogramming of energy saving measures not in compliance with child care needs listed in Unified Facilities Criteria (UFC).
2020	Air Force Active	Unspecified Minor Military Construction		United Kingdom	MSET173503	F-35 EGRESS SHOP	12/16/2022	01/26/2024	09/30/2025	2.0%	Project has been delayed due to Host Nation concerns with explosive safety design and current working estimate (CWE) exceeding unspecified minor military construction (UMMC) threshold. Issues have been resolved and design is progressing to completion.

2020	Air Force Active	Unspecified Minor Military Construction	North Dakota	United States	QJVF1058361	Special Purpose Maintenance Facility	03/03/2022	04/27/2023	05/01/2024	25.0%	The contractor had significant difficulty in submitting the design for a pre-engineered building that the U.S. Army Corps of Engineers (USACE) could review and approve. An approval able submittal has been received. Supply chain issues delayed delivery of building.
2020	Air Force Active	Major Military Construction	Nevada	United States	RKMF203001	F-35A MUNITIONS ASSEMBLY CONVEYOR (MAC) FACILITY	12/01/2020	12/01/2021	07/04/2025	85.0%	The installation was required to provide a water source for fire suppression resulting in a new water tower. The permitting and construction contract award were not completed until September 2023. Commissioning of the Assembly Conveyor Facility will be complete once the water tower is serviceable.
2021	Air Force Active	Major Military Construction		Romania	LRCT210002	EDI-AIRCRAFT PARKING APRON	11/23/2021	11/23/2023	01/22/2026	12.0%	Significant design error resulting in re-design and site elevation adjustment to include increased drainage. Project cost-doubled and performance period of performance (POP) increased an extra year. Architect-Engineer (AE) liability being pursued.
2021	Air Force Active	Unspecified Minor Military Construction	Missouri	United States	YWHG193001	New ECP at LeMay Gate	09/21/2021	09/21/2022	11/11/2023	97.0%	Delays in the construction were due to unforeseen wet soil conditions and weather. Project finished 232 calendar days later than the original construction completion date. Excessive lead time for electrical equipment. Project was accepted and construction was completed on 11 May 2023. Still working on closeout issues.
2019	Air Force Reserve	Major Military Construction	Massachusetts	United States	YTPM099001B	Regional ISO Maintenance Hangar	09/29/2021	09/29/2023	02/18/2025	56.0%	Delays in receiving structural steel. Structural steel framing redesign and coordination required additional steel trusses to be fabricated. Weather delays during foundation excavation. Exercised one option for additional work.
2020	Air Force Reserve	Major Military Construction	Maryland	United States	AJXF223744	Aeromedical Evacuation Squadron Training/Admin. Facility	09/23/2020	05/26/2022	10/31/2023	94.0%	Initial delays encountered during COVID-19, Maryland Department of the Environment (MDE) permitting process, delayed material and equipment [Heating, Ventilation, and Air Conditioning (HVAC) and electrical transformers]. During construction, experienced delays in unforeseen unsuitable soil removal, storm damage to trusses, and asbestos water pipe.
2019	Air National Guard	Major Military Construction	Hawaii	United States	KNMD189008	3rd Bay F-22 LO CRF B3408	02/18/2021	03/05/2023	11/30/2024	82.0%	Delays caused by modification to hangar fire suppression to meet new policy.
2020	Air National Guard	Major Military Construction	California	United States	QMSN199056	Fuels Corrosion Control Hangar and Shops	05/03/2021	10/17/2022	03/15/2024	90.0%	The project experienced delays due to several change orders for unforeseen conditions at the site. The contractor encountered several buried foundations, abandon utilities, and a WWII-era railroad track. The contractor also experienced delays with supply chain issues, with the most significant being structural steel, and Heating, Ventilation, and Air Conditioning (HVAC) components.
2020	Air National Guard	Major Military Construction	Missouri	United States	ULYB169010	C-130 Flight Simulator Facility	10/06/2020	03/31/2022	02/28/2024	88.0%	Delays caused by supply chain issues of the computer room air conditioning (CRAC) units for the flight simulator bays.
2020	Air National Guard	Major Military Construction	Georgia	United States	XDQU109057	Consolidated Joint Air Dominance Hangar Shops	10/27/2020	01/23/2022	11/30/2023	97.0%	Secure area could not be certified due to defective Intelligence Community Directive (ICD) 703-rated doors. Replacement doors to be installed November 2023.
2021	Air National Guard	Major Military Construction	North Dakota	United States	KKGA169022	Consolidated RPA Operations Facility	07/20/2021	07/20/2022	10/31/2023	92.0%	The project involves re-working an existing facility to meet new mission requirements. The project experienced approximately 9 months of delay for supply chain issues with structural steel, and Heating, Ventilation, and Air Conditioning (HVAC) units. Additional delays included asbestos testing/abatement, unforeseen utility locations, and unforeseen structural elements.
2021	Air National Guard	Unspecified Minor Military Construction	Arizona	United States	XHEA189054	MCCA: Construct AAS Runway 3-21	08/30/2021	08/30/2022	10/31/2023	97.0%	Delays due to redesign of barrier location delaying start of the barrier installation phase by 8 months. Due to supply chain issues, power center delivery slipped causing an additional delay of 6 months.

2013	Army Active	Major Military Construction		Japan	62783	Satellite Communications Facility	11/21/2014	06/09/2021	06/07/2027	76.0%	<ul style="list-style-type: none"> • Delays were due to the Dubai contractor being unfamiliar with the Japan construction market, lack of skilled laborers and COVID-19 travel restrictions. Project has an intricate schedule with two (2) government moves in the middle of construction. • The COVID-19 pandemic resulted in difficulty in obtaining and keeping project management, administrative and sub-contractors on-site and getting supplies to Japan. Travel restrictions, quarantine procedures, and more recent supply chain issues resulted in additional delays. • Numerous issues with the contractor contributed to the delay in the construction schedule over the years. The contractor had issues keeping administrative and project management people on site. The effects of the COVID-19 pandemic exacerbated ongoing issues as it became harder for the contractor to get project management personnel, sub-contractors, and supplies to Japan. Travel restrictions, quarantine procedures, and the more recent supply chain issues have resulted in additional delays to the contract schedule. • Additional delays were caused by the contractor requirement to address modifications to the uninterruptable power supply. • U.S. Army Corps of Engineers (USACE) is tracking this project with monthly leadership reviews which provide greater visibility to outstanding project modifications and contractor progress in an effort to minimize any further cost and schedule impacts.
2014	Army Active	Major Military Construction		Marshall Islands	59779	Pier	08/17/2016	06/10/2020	09/07/2025	86.0%	Delays resulted from impacts of COVID induced supply chain complications and travel restrictions to the Island.
2016	Army Active	Major Military Construction	Maryland	United States	86409	Access Control Point	10/27/2020	10/27/2022	01/31/2024	78.0%	<ul style="list-style-type: none"> • Delay is a result of the contractor encountering numerous unforeseen utility obstructions resulting in over \$3M in contract modifications and associated time to perform the additional work. • The contractor has made significant progress overcoming unforeseen conditions and the project manager is working closely to ensure schedule impact is minimized.
2018	Army Active	Major Military Construction	Alabama	United States	86816	Training Support Facility	10/21/2019	10/10/2021	12/14/2023	98.0%	<ul style="list-style-type: none"> • Delay is due to a design change that required an increase in the chiller size to 160 ton and all related ancillary equipment including piping. • Contractor has installed the new chiller to the modified standard and contract is on track for scheduled completion in December 2023.
2018	Army Active	Major Military Construction		Turkey	86832	Forward Operating Site	10/02/2018	03/25/2022	10/31/2024	94.0%	Delays are due to restricted site access to mitigate COVID and limited construction season (April-October, remote site/high elevation) which resulted in late construction start.
2018	Army Active	Major Military Construction		Germany	86991	Administrative Building	04/03/2020	06/22/2022	03/16/2024	85.0%	Delays resulted from the time required to obtain an above threshold reprogramming to fund the removal of contaminated soil stockpiled on the site.
2018	Army Active	Major Military Construction	Arizona	United States	90351	Ground Transport Equipment Building	04/21/2021	02/10/2023	04/12/2024	63.0%	<ul style="list-style-type: none"> • Delay is due to a design and construction change that required an increase in capacity of the Fire Pump and associated piping. • Contractor has just started replacement of fire pump equipment and is maintaining schedule for project completion in Q3 FY2024.
2018	Army Active	Major Military Construction	New York	United States	90722	Cemetery	10/17/2019	09/01/2021	10/16/2023	96.0%	<ul style="list-style-type: none"> • Delay is due to unforeseen site conditions and significant redesign of the foundation to include installation of micropiles. • The contractor made significant progress in overcoming unforeseen conditions and plans to achieve substantial completion in October 2023 and turn over project to stakeholder in 2024.
2019	Army Active	Major Military Construction	New Mexico	United States	33584	Information Systems Facility	05/25/2021	12/11/2023	04/27/2025	33.0%	Delay was caused by the need to redesign the routing for the natural gas line, make revise the structural steel design. In addition, the contractor recently encountered issues with commissioning the Heating, Ventilation, and Air Conditioning (HVAC) system.
2019	Army Active	Major Military Construction	Georgia	United States	88724	Cyber Instructional Fac and Network Ctr	07/17/2020	07/07/2022	02/12/2024	81.0%	<ul style="list-style-type: none"> • Delays resulted from difficulty with the roofing installation combined with supply chain delays for curtainwall and terracotta siding. • Additional delays due to Contractor inefficiency, Management, and Quality Issues. They have struggled since the beginning to maintain placement progress in accordance with their construction schedule and contract requirements. Contractor is currently 385 days behind schedule and demonstrated quality control issues which slows their progress due to the rework required to correct deficiencies. It is anticipated the commissioning process will be slowed and time-consuming due to the size of the facility and the challenges faced to date. • U.S. Army Corps of Engineers (USACE) is tracking this project with monthly leadership reviews which provide greater visibility to outstanding project challenges and contractor progress in an effort to minimize any further cost and schedule impacts.

2020	Army Active	Major Military Construction	North Carolina	United States	89057	Dining Facility	09/16/2020	03/10/2022	02/15/2024	69.0%	<ul style="list-style-type: none"> • Delays are due to Contractor inefficiency, differing site conditions, and numerous material availability issues. Additionally, the new construction is attached to an existing operating facility. Scheduling conflicts have negatively affected progress. • U.S. Army Corps of Engineers (USACE) is tracking this project with monthly leadership reviews which provide greater visibility to outstanding project modifications and contractor progress in an effort to minimize any further cost and schedule impacts.
2020	Army Active	Unspecified Minor Military Construction	Texas	United States	91328	Ready Building-Tactical Operations Center	11/09/2020	11/09/2021	10/02/2023	78.0%	<ul style="list-style-type: none"> • Delays are a result of the Design-Build contractor's design errors which delayed the project's construction phase and completion. • Additional delays due difficulty in finding a new roofing subcontractor. • U.S. Army Corps of Engineers (USACE) is tracking this project with monthly leadership reviews which provide greater visibility to outstanding project modifications and contractor progress in an effort to minimize any further cost and schedule impacts.
2022	Army Active	Major Military Construction		Germany	93790	EDI: Barracks and Dining Facility	08/24/2023	04/05/2025	09/11/2026	0.0%	Delays are a result of design delays by the Federal Republic of Germany due to limited staffing. U.S. Army Corps of Engineers (USACE) Project Manager (PM) is working closely with the Federal Republic of Germany to track progress.
2016	Army Reserve	Major Military Construction	Florida	United States	85813	AR Center/ AS Facility	11/03/2017	10/04/2019	06/30/2024	96.0%	The project was significantly impacted by a change in the stormwater design. Near the end of construction, it was determined the mooring points for the helicopters were not in the right locations and redesign and corrective action were required. The Heating, Ventilation, and Air Conditioning (HVAC) system has been a systemic issue requiring corrective action by the contractor. U.S. Army Corps of Engineers (USACE) is tracking this project with monthly leadership reviews which provide greater visibility to outstanding project modifications and contractor progress in an effort to minimize any further cost and schedule impacts.
2018	Army Reserve	Major Military Construction		Puerto Rico	77074	Army Reserve Center	10/30/2019	04/22/2021	10/31/2023	97.0%	The contract was negatively impacted by COVID-19 and the Puerto Rico government shutdown. Supply chain issues have impacted the project as well as manpower issues associated with COVID-19 unemployment benefits. The contractor did not recover from COVID-19 impacts and construction process has been slow. U.S. Army Corps of Engineers (USACE) is tracking this project with monthly leadership reviews which provide greater visibility to outstanding project modifications and contractor progress in an effort to minimize any further cost and schedule impacts.
2021	Army Reserve	Major Military Construction	Florida	United States	82197	ECS TEMF / Warehouse	02/10/2022	01/31/2024	01/31/2025	50.0%	All permits were not in place at the time of contract award. Notice to Proceed was delayed for five months. The stormwater permit issued in September 2022 required design changes. Delays have negatively impacted the contractors' ability to retain workforce and have productive field construction. An above threshold reprogramming was completed to provide an additional \$3M to cover stormwater redesign. U.S. Army Corps of Engineers (USACE) is working with the contractor to settle cost and time impacts associated with the delays. USACE is tracking this project with monthly leadership reviews which provide greater visibility to outstanding project modifications and contractor progress in an effort to minimize any further cost and schedule impacts.
2021	Army Reserve	Unspecified Minor Military Construction	Texas	United States	90896	Rotary-Wing Landing Pad	09/15/2021	09/15/2022	03/29/2024	17.0%	Contractor has inadequately staffed the project; construction progress has been unacceptable. Contractor efforts to get the airfield pavement mix design approved by U.S. Army Corps of Engineers (USACE) has demonstrated a lack of experience in this area, resulting in significant delays. USACE has issued a Cure Notice to the contractor and is considering a termination for default. If the contractor does not adequately respond to the Cure Notice, a Termination for Default will be issued that requires the Bonding Company to deliver the project scope. USACE is tracking this project with monthly leadership reviews which provide greater visibility to outstanding project modifications and contractor progress in an effort to minimize any further cost and schedule impacts.

2007	Defense Health Agency	Major Military Construction	Maryland	United States	58395	USAMRIID Replacement, Incr 1-8	06/01/2009	05/31/2014	06/01/2023	98.0%	<ul style="list-style-type: none"> Schedule delay for all increments can be attributed to restoring the building after a fire during final stages of construction (April 2013), which seriously damaged lab spaces Bio Safety Level 4, interstitial mechanical space and adjacent areas. Subsequent to repair, issues arose during building commissioning that required redesign of some of the complex building systems resulting in additional delays and further impacted by contractor resourcing and performance. Additional delays are anticipated due to requirements for meeting Centers for Disease Control certification requirements. Schedule slipped an additional 7 days to accommodate the award of the \$1.4M contract to fund the new contract for the upgrades to the exhaust fan motors.
2012	Defense Health Agency	Major Military Construction		Germany	76007	Medical Center Replacement, Incr 1 through Incr 8	03/30/2015	12/30/2025	10/30/2027	10.0%	<ul style="list-style-type: none"> Deficiencies identified in eHUBau design during mockup building reviews indicate risk of more errors requiring correction after award. Risk to cost and schedule. Continent-wide supply chain and personnel disruptions continue to cause delays. Commodity and energy prices across Europe have further spiked due to continued Russian hostilities in Ukraine. Legal and post-Beneficial Occupancy Date (BOD) implications of German hygiene laws still being clarified.
2012	Defense Health Agency	Major Military Construction		Germany	76007	Medical Center Replacement, Incr 1 and Incr 6	01/13/2014	12/30/2025	10/30/2027	55.0%	<ul style="list-style-type: none"> Deficiencies identified in eHUBau design during mockup building reviews indicate risk of more errors requiring correction after award. Risk to cost and schedule. Continent-wide supply chain and personnel disruptions continue to cause delays. Commodity and energy prices across Europe have further spiked due to continued Russian hostilities in Ukraine. Legal and post-Beneficial Occupancy Date (BOD) implications of German hygiene laws still being clarified.
2012	Defense Health Agency	Major Military Construction	Maryland	United States	77154	Ambulatory Care Center, Inc 1	03/01/2013	12/06/2016	12/31/2023	99.0%	Hazardous materials were found in the demolished existing building debris. Proper disposal is being funded and coordinated. Beneficial occupancy was achieved on 20 June 2017.
2012	Defense Health Agency	Major Military Construction	Maryland	United States	77154	Ambulatory Care Center, Inc 2	03/01/2013	12/06/2016	12/31/2023	99.0%	Hazardous materials were found in the demolished existing building debris. Proper disposal is being funded and coordinated. Beneficial occupancy was achieved on 20 June 2017.
2014	Defense Health Agency	Major Military Construction	Maryland	United States	77000	Public Health Command Laboratory Replacement	09/08/2015	02/19/2019	02/01/2023	99.0%	Contractor issued a time-impact analysis (TIA) identifying time growth causes as result of inadequate design and government inflicted issues. Claim currently under U.S. Army Corps of Engineers (USACE) review. USACE evaluating contract modifications to determine justification of cumulative time growth to the project.
2015	Defense Health Agency	Major Military Construction	Virginia	United States	81430	Hospital Add/CUP Replacement	06/01/2019	03/18/2021	11/12/2023	95.0%	<ul style="list-style-type: none"> Contractor's poor performance and installed equipment failures has created significant delays to the schedule. Majority time growth attributable to unforeseen conditions and Central Utilities Plan (CUP) was accepted 2 Sep. The hospital addition reached physical completion and DD1354 signed by the local installation March in 2023. The contractor has submitted Request for Equitable Adjustments (REAs) for time and money to the contracting officer for utilities and foundations and were settled. Asbestos, unknown concrete slabs, contaminated soils, abandoned fuel tank and old roadway were uncovered requiring the use of remaining contingency received 24 May 2023.
2016	Defense Health Agency	Major Military Construction	Texas	United States	81422	Lackland Ambulatory Care Center Phase 4	10/24/2018	04/01/2021	12/18/2025	82.0%	<ul style="list-style-type: none"> Unforeseen asbestos discovered on the interior of the exterior skin that significantly delayed the project. Additional time growth due to additional black mastic that identified in tower between concrete slabs. Materials could not be abated under the original contract and required a contract modification to proceed using remaining contingency funds.
2016	Defense Health Agency	Major Military Construction	Kentucky	United States	86953	Medical Clinic	04/13/2017	06/23/2021	08/09/2023	99.0%	<ul style="list-style-type: none"> Unforeseen asbestos discovered on the interior of the exterior skin that significantly delayed the project. Request for Equitable Adjustment (REA) was submitted for about \$9M to include 298 calendar days impact. Liquidated damages in the amount of \$450k continue to be held.
2018	Defense Health Agency	Major Military Construction	Colorado	United States	77987	Medical/Dental Clinic Addition/Alteration	10/23/2018	06/17/2021	12/31/2023	80.0%	<ul style="list-style-type: none"> Contractor has failed to provide sufficient manpower to maintain the schedule. Interior electrical and fire suppression work in progress; however contractor progress is still slow and behind schedule. Beneficial Occupancy Date (BOD) is now scheduled for April 2024. Dental mission had moved to Peterson Space Force Base and was to come back to Schriever Space Force Base on 1 November. This has been delayed and there is ongoing coordination between key stakeholders as to the conditions necessary for Dental to return. There are some differing site conditions on Defense Health Agency (DHA)/Medical Group view on infection control/cleanliness/commissioning completeness that require further discussion and resolution before that return date is established.

2018	Defense Health Agency	Major Military Construction	Maryland	United States	80906	Medical Center Add/Alt, Inc 2	07/01/2020	03/01/2026	05/10/2027	56.0%	<ul style="list-style-type: none"> Deficiencies identified in eHUBau design during mockup building reviews indicate risk of more errors requiring correction after award. Risk to cost and schedule. Continent-wide supply chain and personnel disruptions continue to cause delays. Commodity and energy prices across Europe have further spiked due to continued Russian hostilities in Ukraine. Legal and post-Beneficial Occupancy Date (BOD) implications of German hygiene laws still being clarified.
2019	Defense Health Agency	Major Military Construction	North Dakota	United States	89838	Ambulatory Care CTR/Dental Clinic Replacement	09/30/2019	10/30/2021	03/01/2024	99.0%	<ul style="list-style-type: none"> The project incurred critical path delays due to unforeseen contaminated underground utilities, weather, an extended product submittal review, and material and labor shortages claimed to be related to COVID-19. Design errors for utilities supporting medical equipment caused an additional few months of delay.
2019	Defense Health Agency	Major Military Construction		Cuba	89839	Working Dog Treatment Facility Replacement	01/11/2022	06/02/2023	06/12/2024	66.0%	Three months of delay was associated with COVID-19 impacts to labor and material shortages. The generator and automatic transfer switch encountered a manufacturing delay late in construction. Additional delay is associated with getting the generator to Guantanamo Bay.
2019	Defense Health Agency	Major Military Construction	South Dakota	United States	89902	Consolidated Storage and Distribution Center	08/18/2020	09/03/2022	11/01/2023	87.0%	Unforeseen utilities added about a month of additional time. Steel structure erection had been stopped and the sub-contractor left the project. Additional time was necessary for new subcontractors to restart work. Construction contractor quality control issues needed regular mitigation on the site, slowing down construction progress.
2019	Defense Health Agency	Unspecified Minor Military Construction	South Dakota	United States	93298	High Altitude Airdrop Mission Support (HAAMS)	11/30/2020	09/10/2021	01/13/2023	99.0%	<ul style="list-style-type: none"> The project incurred critical path delays due to structural design errors and the addition of the furniture/equipment procurement under the construction contract, though the largest impacts to this project were material and labor shortages claimed to be related to COVID-19. <ul style="list-style-type: none"> About two months of non-compensable time was given to the contractor for COVID-19 labor and material shortages.
2020	Defense Health Agency	Major Military Construction	Maryland	United States	80906	Medical Center Add/Alt, Inc 3	07/01/2020	03/01/2026	05/10/2027	56.0%	<ul style="list-style-type: none"> Deficiencies identified in eHUBau design during mockup building reviews indicate risk of more errors requiring correction after award. Risk to cost and schedule. Continent-wide supply chain and personnel disruptions continue to cause delays. Commodity and energy prices across Europe have further spiked due to continued Russian hostilities in Ukraine. Legal and post-Beneficial Occupancy Date (BOD) implications of German hygiene laws still being clarified.
2020	Defense Health Agency	Major Military Construction	Maryland	United States	80906	Medical Center Add/Alt, Inc 4	07/01/2020	03/01/2026	05/10/2027	56.0%	This is an incrementally funded project. Unforeseen site condition has delayed the progress of this project.
2020	Defense Health Agency	Major Military Construction	California	United States	89906	Ambulatory Care Center Replacement (Area 21)	11/30/2020	10/30/2022	12/01/2023	97.0%	Delays due to design errors and customer requested changes were not adequately addressed during construction. Rework and corrective actions became necessary to complete the building for use. Construction contractor was temporarily demobilized to save extended overhead while contract modifications were developed and executed.
2016	DLA Defense Energy Support Center	Major Military Construction		Djibouti	DESC1701	Construct Fuel Storage Facilities, Camp Lemonnie, Djibouti, Horn-of-Africa	03/13/2017	11/30/2020	01/24/2026	70.0%	<ul style="list-style-type: none"> Delays are due to: 1) issues with the contractor's quality control program that resulted in concrete issues and lack of qualified staff per contract specifications, 2) subject matter expert recommended design changes, 3) confined space entry permitting complications, 4) excessive rainfall, 5) review of tank shoring plan, 6) inadequate labor levels partially due to Djibouti no longer approving visa applications for foreign workers, 7) lack of concrete suppliers, and 8) base closure due to COVID-19. Naval Facilities Engineering Systems Command (NAVFAC) is negotiating with the Contractor to work a new schedule and work around to bring the project to completion. NAVFAC has issued a termination for default due to the lack of continued poor performance by the contractor. Efforts are underway to issue a Request for Proposal (RFP) to an Architect-Engineer (AE) to conduct inspections of the work that was completed by the terminated contractor to determine what rework may need to be accomplished along with other tasks necessary for project completion and prepare a cost to complete.
2017	DLA Defense Energy Support Center	Major Military Construction	Florida	United States	DESC1513	Replace JP-8 Fuel Storage Tanks, Patrick AFB, FL New Construction	07/15/2019	09/15/2020	01/31/2024	73.0%	<ul style="list-style-type: none"> Project is behind due to a difficult startup during early COVID-19, other deficiencies, and concrete shortage experienced in Florida. U.S. Army Corps of Engineers (USACE) expects concrete delays to mitigate in early 2023 and the contractor has submitted a recovery schedule that is currently being reviewed. This project has had additional delays due to failure of two existing fuel truck offloads stations. This delayed commissioning of the completed project. The effort to repair the offloads has been awarded.

2017	DLA Defense Energy Support Center	Major Military Construction		Martinique	DESC1704	Replace Fuel Tanks, Kwajalein Atoll	11/08/2017	11/07/2020	10/31/2026	75.0%	<ul style="list-style-type: none"> Initially, the contractor encountered difficulties with deep soil mixing issues in installation of piles for tank foundations. COVID-19 essentially shut the entire atoll down for a year and a half preventing any significant progress in construction. Since reopening the contractor is making progress, but the contractor continues to face resourcing issues. A new plan for completion is being worked by U.S. Army Corps of Engineers (USACE). USACE has changed the contractor using a NOVATION process. This required an extensive negotiations between the existing contractor and with a new contractor to pick up the existing contract.
2019	DLA Defense Energy Support Center	Unspecified Minor Military Construction	California	United States	DESC17U3	New Fuels lab-Point Loma	01/20/2020	01/15/2021	12/31/2022	99.0%	Delayed due to equipment not being identified in the scope of work. Project is completed but commissioning was delayed due to the lack of lab equipment. The project is complete, in use, and awaiting financial closeout by Naval Facilities Engineering Systems Command (NAVFAC).
2020	DLA Defense Energy Support Center	Major Military Construction	Rhode Island	United States	DESC20S1	Replace Fuels Storage Complex, Warwick, Ri	05/25/2021	08/23/2023	05/25/2025	30.0%	U.S. Army Corps of Engineers (USACE) began the process to terminate the contractor for default due to poor performance beginning immediately after award. The contractor appealed the decision and was reinstated after a 9 month delay. Contaminated soil was found after the contractor remobilized which causing additional delays while negotiations for disposal are being held.
2015	DoD Education Activity	Major Military Construction		Japan	PA00017	Killin Elementary School Replacement/Renovation	01/11/2017	11/17/2020	11/23/2022	90.0%	There were significant delays due to Munitions and Explosives of Concern (MEC) found early in the project. Additional delays were incurred for re-procurement of subcontractors once work was able to resume.
2018	DoD Education Activity	Major Military Construction		Italy	EU00117	Vicenza High School Replacement	09/27/2019	01/27/2022	05/08/2023	48.0%	There were significant delays due to COVID-19 suspension of work by the Host Nation, base access issues, and manpower/supply issues.
2014	Marine Corps Active	Major Military Construction	California	United States	M00681970	AMMUNITION SUPPLY POINT FACILITIES PULGAS	01/13/2016	04/27/2018	05/31/2023	98.0%	Delays are due to: 1) unforeseen unexploded ordnance impacting grading activities, 2) commissioning issues, 3) contractor resolution of a failed transformer impacting acceptance of the booster pump station, and 4) issues with the auto function not working on the booster pump station. The construction manager is working with the contractor to minimize future delays and providing delivery of the facilities that are complete and usable.
2016	Marine Corps Active	Major Military Construction	North Carolina	United States	M670011280	2ND RADIO BN COMPLEX PHASE 1	06/13/2017	06/24/2019	12/13/2023	98.0%	<ul style="list-style-type: none"> Multiple Requests for Information (RFI) for unforeseen conditions and design deficiencies have resulted in proposed contract modifications involving cost and additional time. COVID-19 impacts to workforce and sub-contractor availability. Weather delays. Construction Manager is working with Contractor to minimize future delays and plan critical path items around weather events. Unforeseen issues are quickly reviewed by the Designer of Record to develop a solution that will minimize impacts.
2016	Marine Corps Active	Major Military Construction	Guam	Guam	N41557715	LIVE-FIRE TRAINING RANGE COMPLEX (NW FIELD)	09/07/2017	11/26/2020	01/08/2023	98.0%	Delays are due to: 1) contractor labor shortages due to H2B visa and applications processing and increased workload, 2) slow cycad tree salvage progression due to the fragile nature of the plant species that does not do well when stressed, and 3) material delay of racks due to COVID-19. Construction manager working with the contractor to minimize future delays and complete final testing.
2018	Marine Corps Active	Major Military Construction	California	United States	M006811310	AMMUNITION SUPPLY POINT UPGRADE	10/11/2018	10/10/2020	02/09/2024	95.0%	Delays are due to: 1) received archaeological clearance late, 2) additional asbestos abatement was required, 3) site access issues due to FY14 P970 Ammunition Supply Point Facilities Pulgas, 4) unforeseen soil conditions, 5) design issues that have been mitigated through design revisions, 6) delay in release of the existing magazines for demolition by the ammunition supply point, 7) late and incomplete response to a request for information (RFI) delaying completion of the new aprons and the road replacement, and 8) redesign and reconstruction of multiple aprons affecting road and storm drain profiles because safety concerns related to the slope of the apron at Magazine 17 were noted while unloading ammunition. To minimize future delays, the team completed redesign to mitigate design issues and is responding to RFIs in a timely manner.
2018	Marine Corps Active	Major Military Construction	North Carolina	United States	M670011320	BACHELOR ENLISTED QUARTERS	10/12/2018	10/23/2020	06/04/2023	98.0%	Delays are due to unforeseen design requirement that the shoring must remain in place, until the building is topped out, which pushed the Beneficial Occupancy Date (BOD) out 200 calendar days. Construction Manager is working with Contractor to minimize future delays. Punch list and Testing/Balancing issues are being addressed quickly.
2019	Marine Corps Active	Major Military Construction	North Carolina	United States	M00146199	AIRCRAFT MAINTENANCE HANGAR - INC 1	01/06/2020	07/14/2022	08/01/2023	93.0%	Delays are due to: 1) COVID-19 impacts to workforce, and 2) sub-contractor availability. Construction Manager is working with Contractor to minimize future delays and plan critical path items around long lead items and sub-contractor issues. Unforeseen issues are quickly reviewed by the Designer of Record to develop a solution that will minimize impacts.

2019	Marine Corps Active	Major Military Construction	North Carolina	United States	M00146235	FLIGHTLINE UTILITY MODERNIZATION - INC 1	01/06/2020	07/14/2022	08/01/2023	73.0%	Delays are due to: 1) COVID-19 impacts to workforce, and 2) sub-contractor availability. Construction Manager is working with Contractor to minimize future delays and plan critical path items around long lead items and sub-contractor issues. Unforeseen issues are quickly reviewed by the Designer of Record to develop a solution that will minimize impacts.
2019	Marine Corps Active	Major Military Construction	California	United States	M00681079	POTABLE WATER DISTRIBUTION IMPROVEMENTS	12/26/2019	05/30/2022	12/14/2023	97.0%	Delays are due to: 1) material procurement delays, 2) the government being slow to provide background check and clearance of personnel for Supervisory Control and Data Acquisition (SCADA) access, 3) contractor COVID cases delaying pumphouse construction that was on the critical path, and 4) unforeseen issue with one booster pump station not being able to provide water to wire mountain housing while another booster station is being brought online resulting in the need for skid mounted bypass pumps. To minimize future delays, skid mounted bypass pumps will provide water to Wire Mountain Housing with limited to no interruptions for scheduled outages until the new booster pump station is brought online and the contractor is proceeding with other critical work until the existing booster pump station can be demolished.
2019	Marine Corps Active	Major Military Construction	North Carolina	United States	M670011199F	CLB HEADQUARTERS FACILITIES REPLACEMENT	08/07/2020	10/12/2024	08/13/2026	24.0%	Delays are due to: 1) COVID-19 impacts to workforce, 2) sub-contractor availability, 3) Customer Requested Changes (CREQs) and Criteria changes during design (Design Build Project), and 4) permit issues. Construction Manager is working with Contractor to minimize future delays and plan critical path items around permit and sub-contractor issues. Criteria changes and CREQs are quickly reviewed by the Designer of Record to develop a solution that will minimize impacts.
2019	Marine Corps Active	Major Military Construction	North Carolina	United States	M670011300F	2D TANK BN/CO HQ AND ARMORY REPLACEMENT	08/07/2020	10/12/2024	08/13/2026	6.0%	Delays are due to: 1) COVID-19 impacts to workforce, 2) sub-contractor availability, 3) Customer Requested Changes (CREQs) and Criteria changes during design (Design Build Project), and 4) permit issues. Construction Manager is working with Contractor to minimize future delays and plan critical path items around permit and sub-contractor issues. Criteria changes and CREQs are quickly reviewed by the Designer of Record to develop a solution that will minimize impacts.
2019	Marine Corps Active	Major Military Construction	North Carolina	United States	M670011509F	2D MARDIV REGIMENTAL HEADQUARTERS REPLACEMENT	08/07/2020	10/12/2024	08/13/2026	20.0%	Delays are due to: 1) COVID impacts to workforce, 2) sub-contractor availability, 3) Customer Requested Changes (CREQs) and Criteria changes during design (Design Build Project), and 4) permit issues. Construction Manager is working with Contractor to minimize future delays and plan critical path items around permit and sub-contractor issues. Criteria changes and CREQs are quickly reviewed by the Designer of Record to develop a solution that will minimize impacts.
2019	Marine Corps Active	Major Military Construction	North Carolina	United States	M670011520F	1ST BN, 8TH MARINES BN HQ REPLACEMENT	08/07/2020	10/12/2024	08/13/2026	16.0%	Delays are due to: 1) COVID-19 impacts to workforce, 2) sub-contractor availability, 3) Customer Requested Changes (CREQs) and Criteria changes during design (Design Build Project), and 4) permit issues. Construction Manager is working with Contractor to minimize future delays and plan critical path items around permit and sub-contractor issues. Criteria changes and CREQs are quickly reviewed by the Designer of Record to develop a solution that will minimize impacts.
2019	Marine Corps Active	Major Military Construction	North Carolina	United States	M670011522F	22D, 24TH, AND 26TH MEU HEADQUARTERS REPLACEMENT	08/07/2020	10/12/2024	08/13/2026	19.0%	Delays are due to: 1) COVID-19 impacts to workforce, 2) sub-contractor availability, 3) Customer Requested Changes (CREQs) and Criteria changes during design (Design Build Project), and 4) permit issues. Construction Manager is working with Contractor to minimize future delays and plan critical path items around permit and sub-contractor issues. Criteria changes and CREQs are quickly reviewed by the Designer of Record to develop a solution that will minimize impacts.
2019	Marine Corps Active	Major Military Construction	North Carolina	United States	M670011524F	2D TRANSPORTATION SUPPORT BN HQS REPLACEMENT	08/07/2020	10/12/2024	08/13/2026	17.0%	Delays are due to: 1) COVID-19 impacts to workforce, 2) sub-contractor availability, 3) Customer Requested Changes (CREQs) and Criteria changes during design (Design Build Project), and 4) permit issues. Construction Manager is working with Contractor to minimize future delays and plan critical path items around permit and sub-contractor issues. Criteria changes and CREQs are quickly reviewed by the Designer of Record to develop a solution that will minimize impacts.
2019	Marine Corps Active	Major Military Construction	North Carolina	United States	M670011525F	ENVIRONMENTAL MANAGEMENT DIVISION REPLACEMENT	08/07/2020	10/12/2024	08/13/2026	17.0%	Delays are due to: 1) COVID-19 impacts to workforce, 2) sub-contractor availability, 3) Customer Requested Changes (CREQs) and Criteria changes during design (Design Build Project), and 4) permit issues. Construction Manager is working with Contractor to minimize future delays and plan critical path items around permit and sub-contractor issues. Criteria changes and CREQs are quickly reviewed by the Designer of Record to develop a solution that will minimize impacts.

2020	Marine Corps Active	Unspecified Minor Military Construction	Virginia	United States	M00264733	RUNWAY 02 INSTRUMENT LANDING SYSTEM (ILS)	10/13/2020	11/10/2021	05/30/2023	66.0%	Delays are due to: 1) unforeseen concrete blocks and construction debris being found during excavation, 2) oversaturated soil impacting compaction, 3) manufacturing and delivery delays of extra helical piles, and 4) delays in receiving funding to pay for contract modifications. Project is complete except for final invoicing.
2020	Marine Corps Active	Major Military Construction	North Carolina	United States	M670011529F	MC ADVISOR BATTALION HQS REPLACEMENT	08/07/2020	10/12/2024	08/13/2026	98.0%	Delays are due to: 1) COVID-19 impacts to workforce, 2) sub-contractor availability, 3) CREQs and Criteria changes during design (Design Build Project), and 4) permit issues Construction Manager is working with Contractor to minimize future delays and plan critical path items around permit and sub-contractor issues. Criteria changes and CREQs are quickly reviewed by the Designer of Record to develop a solution that will minimize impacts. Construction Manager is working with Contractor to minimize future delays and plan critical path items around permit and sub-contractor issues. Criteria changes and CREQs are quickly reviewed by the Designer of Record to develop a solution that will minimize impacts.
2020	Marine Corps Active	Major Military Construction	North Carolina	United States	M67001378F	CH-53K MAINTENANCE HANGAR REPLACEMENT	09/14/2020	10/12/2024	10/22/2025	98.0%	Delays are due to: 1) COVID-19 impacts to workforce, 2) sub-contractor availability, 3) Customer Requested Changes (CREQs) and Criteria changes during design (Design Build Project), and 4) Per- and Polyfluoroalkyl Substances (PFAS) Water Treatment quantities exceeded. Construction Manager is working with Contractor to minimize future delays and plan critical path items around PFAS and sub-contractor issues. Criteria changes and CREQs are quickly reviewed by the Designer of Record to develop a solution that will minimize impacts.
2020	Marine Corps Active	Major Military Construction	North Carolina	United States	M67001695F	CNATT CLASSROOM BUILDING REPLACEMENT	09/14/2020	10/12/2024	10/22/2025	91.0%	Delays are due to: 1) COVID-19 impacts to workforce, 2) sub-contractor availability, 3) Customer Requested Changes (CREQs) and Criteria changes during design (Design Build Project), and 4) unforeseen utility changes. Construction Manager is working with Contractor to minimize future delays and plan critical path items around utility and sub-contractor issues. Unforeseen issues, Criteria changes and CREQs are quickly reviewed by the Designer of Record to develop a solution that will minimize impacts.
2020	Marine Corps Active	Major Military Construction	North Carolina	United States	M67001707F	BACHELOR ENLISTED QUARTERS REPLACEMENT	09/14/2020	10/12/2024	10/22/2025	98.0%	Delays are due to: 1) COVID-19 impacts to workforce, 2) sub-contractor availability, 3) Customer Requested Changes (CREQs) and Criteria changes during design (Design Build Project), and 4) unforeseen utility changes. Construction Manager is working with Contractor to minimize future delays and plan critical path items around utility and sub-contractor issues. Unforeseen issues, Criteria changes and CREQs are quickly reviewed by the Designer of Record to develop a solution that will minimize impacts.
2020	Marine Corps Active	Major Military Construction	North Carolina	United States	M67001728F	C-12W AIRCRAFT MAINTENANCE HANGAR REPLACEMENT	09/14/2020	10/12/2024	10/22/2025	97.0%	Delays are due to: 1) COVID-19 impacts to workforce, 2) sub-contractor availability, 3) Customer Requested Changes (CREQs) and Criteria changes during design (Design Build Project), and 4) unforeseen utility changes. Construction Manager is working with Contractor to minimize future delays and plan critical path items around utility and sub-contractor issues. Unforeseen issues, Criteria changes and CREQs are quickly reviewed by the Designer of Record to develop a solution that will minimize impacts.
2020	Marine Corps Active	Major Military Construction	Florida	United States	M67695009	POLICE STATION AND EOC FACILITY REPLACEMENT	09/30/2020	03/25/2022	01/28/2024	90.0%	Delays are due to: 1) Design omissions and errors that have resulted in numerous contract change orders, and 2) sub-contractor availability. Mayport's Public Works Department senior leadership engaged with the construction contractor to complete this project as timely as possible.
2021	Marine Corps Active	Major Military Construction	Guam	Guam	N41557296	ORDNANCE OPERATIONS ADMIN	03/31/2021	03/28/2023	05/04/2024	97.0%	Delays are due to: 1) missing manholes for communication duct bank to be provided by project P-290, Earth Covered Magazines, 2) failure of the contractor to submit Guam Environmental Protection Act permit in a timely manner, 3) design issues delaying construction of the generator building, 4) defective switchgear, and 5) long lead times for Heating, Ventilation, and Air Conditioning (HVAC) units, backup generator and key electrical components. Construction manager is working with the contractor to minimize future delays and resolve supply chain issues.
2021	Marine Corps Active	Major Military Construction		Guam	N61159803	INDIVIDUAL COMBAT SKILLS TRAINING	08/27/2021	08/27/2022	02/28/2024	75.0%	Delays are due to: 1) Typhoon Mawar, 2) service road design error, 3) pre-construction and environmental submittals being provided late, and 4) supply chain issues. Typhoon Mawar restoration has been completed and the construction manager is working with the contractor to minimize future delays and resolve supply chain issues.

2018	Missile Defense Agency	Major Military Construction	Alaska	United States	674	Missile Field #4	04/25/2018	09/30/2021	11/30/2023	99.0%	Reason for schedule delay is a combination of COVID-19 impacts, extreme weather conditions, and construction sequencing changes. COVID-19 pandemic impacted travel of personnel and construction on government sites. Extreme weather conditions affected the military construction and Weapon Systems Contractors' ability to access the sites and complete key construction milestones. Compensatory modifications were issued for sequencing changes as the proposed design/construction method did not accommodate the weapon system contractor, which affected construction schedule. Efforts to minimize future schedule delays are not necessary as project was substantially complete on 18 August 2023.
2021	Missile Defense Agency	Major Military Construction	Alaska	United States	680	Communications Center	06/01/2021	01/31/2023	02/16/2024	74.0%	Reasons for schedule delay are impacts of differing site conditions (utility corridor conflict) to the critical path of the project (resulting in a compensable time extension of approximately 240 days), COVID-19 impacts, and extreme weather conditions. COVID-19 pandemic impacted travel of personnel and construction on government sites and supply chain issues were a factor. Extreme weather conditions limited the construction season to approximately eight (8) months and resulted in concrete re-work and verification. Contractor's building Beneficial Occupancy Date (BOD) forecast is February 2024, about 12 months late, but will still meet program requirements. Efforts to minimize future schedule delays include Executive Leadership Team continuing bi-weekly engagements to work/resolve issues, U.S. Army Corps of Engineer (USACE)/Missile Defense Agency (MDA)/Contractor team continuing to work submission execution, and regular over the shoulder reviews of critical submittals prior to submission, increasing first-time approvals.
2015	Navy Active	Major Military Construction	Maryland	United States	N61151190	ADVANCED ENERGETICS RESEARCH LAB COMPLEX, PHASE 2	05/11/2017	09/06/2019	04/09/2023	68.0%	Delays attributable to design-build post-award design completion delays due to over three-year duration to secure DoD Explosives Safety Board (DDESB) review and approval. Approximately one year of DDESB review time was built into the original schedule which was deemed to be a reasonable estimate. However, this was underestimated given DDESB's workload/priorities/capacity.
2015	Navy Active	Major Military Construction		Spain	N62863712	SHIP BERTHING POWER UPGRADES	12/04/2015	05/23/2018	12/27/2022	99.0%	Delays due to host nation COVID-19 restrictions causing suspension of work. After contractor returned, they were hampered by material delays. In addition to material delays, a recent design and contractor wiring error of the switchgear house created further delays, requiring corrective actions. The discovery of unforeseen medium voltage underground cables during construction added a month's impact to the schedule. The project team worked to minimize the impact of unforeseen conditions to the schedule by diverting work to other project areas.
2017	Navy Active	Major Military Construction	Maryland	United States	N47608265	UCLASS RDT&E HANGAR	02/13/2019	09/28/2020	11/17/2023	99.0%	Delays were due to: 1) scope and items modifications and approvals, 2) customer made additional security changes after award, 3) contract modifications exceeded reprogramming threshold and were unfunded until reprogramming actions were completed, 4) new operational MQ-25 aircraft program requirements added customer requested changes late in construction, and 5) significant Architect-Engineer design errors throughout the project.
2018	Navy Active	Major Military Construction	Florida	United States	N00213731	FIRE STATION	10/03/2019	11/30/2020	11/30/2022	80.0%	Delays were due to: 1) COVID-related material and labor shortages, 2) contractor had numerous issues complying with contractual requirements as documented in interim unsatisfactory performance assessment, and 3) chiller coil supply chain issues and the subsequent commissioning. The Public Works Department continued to coordinate with the contractor to complete the project as soon as possible.
2018	Navy Active	Major Military Construction	Florida	United States	N00213741	NAVY GATEWAY INN & SUITES (NGIS) FACILITY	10/11/2019	01/17/2022	01/26/2024	99.0%	Delays were due to: 1) fire stopping systems non-conforming with contract requirements, Underwriter Laboratories listings, and American Society for Testing and Materials standards, and 2) contractor not performing. The project team is taking action to get the contractor to complete the project.
2018	Navy Active	Major Military Construction	Texas	United States	N00216450	CONSOLIDATED SQUADRON OPERATIONS & FLIGHT TRAINING BUILDING	09/19/2018	09/04/2021	06/30/2023	96.0%	The project encountered delays during the design phase to resolve a claim. The construction portion of the project was impacted by COVID-related material and labor shortages, unforeseen site issues, inclusion of additional scope. Facility has continued water intrusion problems due to poor quality control.
2018	Navy Active	Major Military Construction	Texas	United States	N00216485	HAZARDOUS WASTE STORAGE AND TRANSFER FACILITY	09/05/2018	03/14/2020	02/28/2023	93.0%	Delays due to: 1) rain delays, 2) unforeseen site issues, 3) Architect-Engineer design specifications omissions and corrections, and 4) late scope and items changes.
2018	Navy Active	Major Military Construction	California	United States	N00246988	UNDERSEA RESCUE COMMAND OPERATIONS BUILDING	09/13/2018	03/22/2021	10/05/2022	96.0%	Delays were due to: 1) differing unforeseen site issues, 2) vague crane specifications, and 3) computer installation problems.

2018	Navy Active	Major Military Construction		Djibouti	N3379A505	AIRCRAFT PARKING APRON EXPANSION	11/09/2018	06/18/2020	12/31/2022	99.0%	Delays due to: 1) COVID-related base closure (2020) and associated remobilization period, and 2) contractor working on two apron contracts in parallel. Naval Facilities Engineering System Command (NAVFAC) and contractor worked with base airfield operations to minimize conflicts between project construction and airfield operations to expedite timelines where possible.
2018	Navy Active	Major Military Construction	Virginia	United States	N62688495	CHAMBERS FIELD MAGAZINE RECAP PH 1	10/12/2018	02/04/2021	05/26/2023	99.0%	Delays due to: 1) Naval Ordnance Safety and Security Activity (NOSSA) has been understaffed and been unable to review drawings and submittals to Department of Defense Explosives Safety Board for review and approval, 2) COVID-related labor and materials shortages, and 3) supply chain issues. Naval Facilities Engineering Systems Command (NAVFAC) leadership working to minimize future NOSSA delays.
2018	Navy Active	Major Military Construction	Hawaii	United States	N62813013	COMMUNICATIONS/CRYPTO FAC (WAHIAWA)	08/09/2019	04/26/2021	04/24/2024	99.0%	A number of unforeseen situations necessitated the need for modifications and an increase in project costs above the Program Amount. Long lead time for materials needed for the modifications as well as the need to obtain reprogramming funds delayed the schedule. Reprogramming funds needed for cybersecurity requirements, Heating, Ventilation, and Air Conditioning (HVAC) redesign (direct digital control system) and hazardous material removal. To minimize the additional time growth, the Government prioritized modifications that could be awarded with funds in hand to keep the work progressing. Also, modifications were prenegotiated so that as soon as reprogramming funds were available, awards could be immediately executed, work could commence, and long lead items could be ordered.
2019	Navy Active	Unspecified Minor Military Construction	Hawaii	United States	N62813216	ELECTRICAL DISTRIBUTION INTERCONNECT	02/17/2020	12/29/2020	07/31/2023	90.0%	Encountered unforeseen utility lines during construction, realignment of new electrical duct lines required. Additional time growth was minimized by redirecting contractor work to other areas not affected by the unforeseen utility lines until the contract modification could be awarded. Project Beneficial Occupancy Date (BOD) 24 March 2021.
2019	Navy Active	Major Military Construction	Florida	United States	N00213720	AUTEC AUSTERE QUARTERS	10/10/2019	12/13/2021	08/02/2023	91.0%	All delays were due to COVID-related restrictions. Notice to proceed and entrance to the island were withheld during COVID-19 with contractor not permitted to work which resulted in 538 day delay. Anticipated Beneficial Occupancy Date (BOD) 19 January 2024.
2019	Navy Active	Major Military Construction	Pennsylvania	United States	N32414106	SUBMARINE PROPULSOR MANUFACTURING SUPPORT FAC	06/26/2019	02/13/2022	03/28/2023	98.0%	Delays due to: 1) protest of contract award, 2) amended solicitation, 3) second protest, 4) protracted real estate agreement with the city for utility, 5) coordination of gift acceptance transfer, and 6) contractor quality control issues preventing contract close-out. Contractor quality issues have been addressed in the contractor performance rating system.
2019	Navy Active	Unspecified Minor Military Construction	Pennsylvania	United States	N324141098	SUBMARINE PROPULSOR MACHINE SHOP STAGING FACILITY	06/26/2019	02/13/2022	03/28/2023	94.0%	Delays due to: 1) protest of contract award, 2) amended solicitation, 3) second protest, 4) protracted real estate agreement with the city for utility, 5) coordination of gift acceptance transfer, and 6) contractor quality control issues preventing contract close-out. Contractor quality issues have been addressed in the contractor performance rating system.
2019	Navy Active	Major Military Construction	Florida	United States	N60201426	LCS SUPPORT FACILITY	09/27/2019	04/02/2021	11/23/2022	79.0%	Delays were due to: 1) redesign of the fire protection and secure spaces portions of the project, and 2) numerous customer requested changes.
2019	Navy Active	Unspecified Minor Military Construction	Florida	United States	N60508288	AHTS TEMPORARY MAINTENANCE HANGAR FOUNDATION	01/24/2020	01/11/2021	03/30/2024	99.0%	Delays were due to rework associated with fire protection, fire alarms and mass notifications systems. All work is complete; contract must remain open until end of lease and removal of temporary facilities.
2019	Navy Active	Major Military Construction		Cuba	N60514160	SOLID WASTE MANAGEMENT FACILITY	10/03/2019	03/18/2022	04/20/2024	97.0%	Delays are due to: 1) redesign of drainage plan due to building flooding issues, and 2) certification of the fire suppression system.
2019	Navy Active	Major Military Construction		Cuba	N60514343	CONSOLIDATED FIRE STATION	10/04/2019	09/20/2021	03/17/2023	64.0%	Delays due to: 1) redesign of the drainage systems, and 2) unforeseen abandoned utility line.
2019	Navy Active	Major Military Construction	California	United States	N61065224	CAUSEWAY, BOAT CHANNEL & TURNING BASIN	07/29/2019	10/27/2022	06/18/2024	95.0%	Contract extended to pick up adjacent project (FY 2020 P-226) as an option to the P-224 contract. Construction manager is working with the contractor to minimize future delays and plan critical path items around supply chain issues.
2019	Navy Active	Major Military Construction	Hawaii	United States	N62813169	WATER TRANSMISSION LINE	04/12/2019	01/24/2022	11/26/2024	79.0%	Delays due to: 1) unforeseen events related to the closure of the Red Hill Water System, 2) redesign required in order to provide an alternate water source, and 3) long lead items were required. To minimize further delays, available funds were used to procure the long lead bypass materials and used the suspense time while waiting for long lead items to align additional funds for the project to ensure modification would be awardable without causing more delay.
2019	Navy Active	Major Military Construction	California	United States	N69232586	MISSILE ASSEMBLY BUILDING AND HIGH EXPLOSIVE MAG	10/10/2019	02/15/2021	10/31/2022	65.0%	Delays were due to: 1) lack of post construction award services support early in the project, 2) late archaeological monitoring plan development, 3) weather-related barging delays, and 4) issues with how the lightning protection system was installed versus how it was designed.

2020	Navy Active	Major Military Construction	California	United States	N47609810	RUNWAY & TAXIWAY EXTENSION	07/10/2020	04/10/2022	06/06/2023	97.0%	Delays were due to: 1) cement shortage due to high demand, 2) unavailability of rail cars to transport fly ash, and 3) work stoppage due to high winds.
2020	Navy Active	Unspecified Minor Military Construction	Virginia	United States	N601911026	AIR INTELLIGENCE SUPPORT FACILITY	12/25/2020	06/10/2022	01/07/2025	56.0%	Delays due to Unspecified Minor Military Construction (UMMC) project exceeded UMMC limit attributed to the new requirement for RF shielding, project had to then be converted to Emergency Construction funding, and required follow-on reprogramming of funds.
2020	Navy Active	Major Military Construction	Guam	Guam	N61755491	EOD COMPOUND FACILITIES	08/21/2020	12/20/2022	01/05/2024	95.0%	Delays due to equipment manufacturing and delivery issues.
2020	Navy Active	Major Military Construction	Hawaii	United States	N62813033	MAGAZINE CONSOLIDATION, PHASE 1	08/24/2020	09/09/2022	12/15/2023	98.0%	Delays were due to long lead procurement of the electrical equipment (e.g., switchgear, transformers). To minimize the schedule growth, construction activities were completed up to the critical path (electrical work) in the schedule before the project was put into suspension. Currently, all electrical equipment has been received, electrical outages are being coordinated, and completion of associated electrical work are on-going.
2020	Navy Active	Major Military Construction		Italy	N62995130	COMMUNICATIONS STATION	10/13/2020	06/05/2025	12/24/2026	27.0%	Delays due to unplanned Munitions and Explosives of Concern (MEC) study requirement identified after award delaying sitework. Site work could not begin before MEC study completed. Naval Facilities Engineering Systems Command (NAVFAC) worked with contractor to determine how construction schedule could be re-aligned to identify efficiencies and minimize delays where possible.
2020	Navy Active	Major Military Construction	Virginia	United States	N69212169	NMC ORDNANCE FACILITIES RECAP	04/08/2021	06/25/2023	12/29/2024	92.0%	Delays due to: 1) Naval Ordnance Safety and Security Activity (NOSSA) approval & permit delay, 2) COVID-related labor and material shortages, 3) redesign due to procurement of new and wider forklifts since original design was completed, and 4) construction contract was extended for the award of four options. Construction manager working with contractor to minimize future delays, and resolve productivity and supply chain issues. Naval Facilities Engineering Systems Command (NAVFAC) leadership has engaged with NOSSA to minimize delays for future projects.
2017	Navy Reserve	Major Military Construction	Louisiana	United States	M68479777	MARINE CORPS RESERVE CENTER	02/19/2020	08/30/2021	08/18/2025	96.0%	<ul style="list-style-type: none"> An underground storage tank was discovered on site and removed in September 2023 causing delays. The tank was removed, but there has been some delays in processing the Utility Plant Office Building (UPOB) to use the FY2017 contingency funds available. There were also delays getting the electrical service established as the electrical utility was not accustomed to the way Naval Facilities Engineering Systems Command (NAVFAC) operates. Additional delays due to: 1) floor crack issue, 2) fire protection punch list items, and 3) discovery of an additional buried tank. During initial tank removal, an additional tank found. A modification for disposal of additional contaminated soil, additional tank removal and Fire Tank Request for Equitable Adjustment (REA) is being worked.
2014	Special Operations Command	Major Military Construction	Arizona	United States	Q771	SOF DESERT WARFARE TRAINING CENTER	10/03/2018	02/02/2020	11/03/2023	45.0%	Delay in getting Naval Ordnance Safety and Security Activity (NOSSA) approval to begin using the completed magazines. NOSSA requirement for additional grounding at the completed magazines produced an additional requirement before the facilities could be used.
2017	Special Operations Command	Major Military Construction	North Carolina	United States	85958	SOF Combat Medic Training Facility - 85958	06/18/2019	04/28/2021	05/26/2023	99.0%	Delays primarily caused by contractor issues; project was turned over to surety.
2018	Special Operations Command	Major Military Construction	North Carolina	United States	1362	SOF HUMAN PERFORMANCE TRAINING CENTER	08/05/2020	02/07/2022	03/26/2024	80.0%	There were initial contractor delays with Procurement Executive Management Board (PEMB) submittal and a contract suspension associated with a modification to address unsuitable soils. The contractor was also late submitting the Furniture, Fixtures and Equipment (FF&E) and Audio Visual (AV) packages that pushed out the construction completion date (CCD) to 26 March 2024.
2018	Special Operations Command	Major Military Construction	Virginia	United States	80771	FY18 Battalion Complex, Phase 1	02/25/2019	12/26/2020	12/15/2022	99.0%	Delays due to changes to the Mechanically Stabilized Earth (MSE) Walls required to resolve existing weak soils condition. Project essentially complete at this time.
2018	Special Operations Command	Major Military Construction	Unspecified	Unspecified World Wide	81903	FY18 PN81903 1-1 SFG Torii Sta	04/19/2019	04/18/2021	10/04/2022	99.0%	Delays caused by reduced workforce availability due to COVID-19 and unavailable Japanese workforce. Base access restrictions due to COVID-19 also created delays. Delays were also caused by long lead in receiving spray foam insulation resulting to delays in finishing the building.
2018	Special Operations Command	Major Military Construction	Florida	United States	FTEV153003	(FTEV153003) SOF SIMULATOR & FUT FACILITY	10/31/2018	04/23/2020	06/25/2023	99.0%	The facility construction is complete and occupied, but the project paperwork is held open pending submittal of all contractual documents including as-built blueprints.
2018	Special Operations Command	Major Military Construction	North Carolina	United States	Q1394	SOF MOTOR TRANSPORT MAINTENANCE EXPANSION	04/10/2020	10/04/2021	04/02/2023	97.0%	Delays due to several contract modifications that were associated with telecommunications and other design related issues.
2019	Special Operations Command	Major Military Construction	North Carolina	United States	79447	SOF Human Performance Training Facility PN79447	06/11/2019	05/31/2021	07/15/2023	97.0%	Contractor delays resulted in a Termination for Default. Surety took over the project responsibilities and their contractor is performing satisfactorily.
2019	Special Operations Command	Major Military Construction	North Carolina	United States	80774	SOF SERE Resistance Training Complex - 80774	01/07/2020	01/06/2022	05/10/2023	99.0%	U.S. Army Corps of Engineers (USACE) District working isolation cell solution Furniture, Fixtures and Equipment (FFE). FFE awarded late.

2019	Special Operations Command	Major Military Construction	North Carolina	United States	80775	SOF SERE Resistance Training Complex - 80774	01/11/2021	02/22/2023	08/30/2024	61.0%	Delays due to unforeseen unsuitable soil conditions and Government permitting delays after the initial unforeseen soil conditions.
2019	Special Operations Command	Major Military Construction	Kentucky	United States	81899	SOF Mountaineering Facility , PN81899	06/11/2019	05/31/2021	05/15/2023	96.0%	The delays were due to supply chain issues and labor shortages associated with COVID-19, building/heating, ventilation, and air conditioning (HVAC) commissioning, factory defects on HVAC equipment, contract modifications due to design shortfalls, and poor management/performance by the contractor.
2020	Special Operations Command	Major Military Construction	North Carolina	United States	86021	SOF Assessment and Selection Training Complex - 86021	09/09/2020	09/09/2022	10/04/2023	95.0%	Delays due to slow progress from contractor caused by labor shortages.
2020	Special Operations Command	Major Military Construction	Unspecified	Unspecified World Wide	92594	SOF Operations Support Facility - 92594	09/09/2020	03/03/2022	03/28/2023	77.0%	Delays due to contractor labor shortages and unforeseen conditions that included a sub-terranean lateral water drainage issue not picked up in the original Geotech study that required a change in the footer design.
2020	Special Operations Command	Major Military Construction	North Carolina	United States	Q1482	MARINE SPECIAL OPERATIONS SCHOOL 120 MAN CLASSROOMS	10/06/2020	09/18/2021	07/15/2023	99.0%	The delays were due to supply chain issues and labor shortages associated with COVID-19. For example, there was a significant delay in receiving the structural steel package for this project due to a nationwide steel shortage.
2020	Special Operations Command	Major Military Construction	Florida	United States	Q945	SOF WATERCRAFT MAINTENANCE FACILITY	01/29/2021	10/31/2022	11/29/2023	99.0%	At the onset of the project, the contractor was slow in its mobilization efforts and submittal process due to manpower issues causing a delay.
2021	Special Operations Command	Major Military Construction	North Carolina	United States	72426	SOF Military Working Dog Facility - 72426	07/06/2021	12/28/2022	01/04/2024	83.0%	Delay due to contractor's performance timeline did not align with the project schedule due to manpower shortages.
2021	Special Operations Command	Major Military Construction	Unspecified	Unspecified World Wide	88658	SOF Operations Facility - 88658	09/16/2021	03/10/2023	07/05/2024	40.0%	Delay due to the discovery of lead contamination in the building identified for demolition.
2021	Special Operations Command	Major Military Construction	Mississippi	United States	Q246U	SOF STENNIS RANGE SUPPORT FACILITY	10/12/2021	10/03/2022	01/02/2024	95.0%	Contract options awarded on 9 June 2022. The options gave the contractor an extended performance period-- revising construction completion date to 2 January 2024.
2021	Special Operations Command	Major Military Construction	California	United States	Q651U	SOF SBT-12 COMBATANT CRAFT OPERATIONS FACILITY	01/21/2022	07/18/2023	12/04/2024	1.0%	Termination of Contractor is in progress due to the Contractor's inability to advance the project through the design phase of this design build contract.
2015	Washington Headquarters Services	Major Military Construction	Virginia	United States	80011	Redundant Chilled Water Loop	04/01/2020	06/21/2021	10/29/2023	98.0%	Delay is due to unforeseen conditions during both the construction of the A-ring loop and the computer programming to incorporate the new piping and valves into the mission critical control system.
2018	Washington Headquarters Services	Major Military Construction	Virginia	United States	87637	Pentagon Corridor 8 Pedestrian Access Control Point	04/14/2022	06/21/2022	12/31/2024	13.0%	Congressional prior approval reprogramming due to increased structural requirements, market conditions, and work conditions delayed the project.
2018	Washington Headquarters Services	Major Military Construction	Virginia	United States	91474	Southeast Safety Traffic and Parking Improvements	02/01/2020	01/20/2021	07/31/2024	13.0%	Congressional prior approval reprogramming due to COVID impacts, traffic signaling scope change, and security enhancements delayed the project.
2019	Washington Headquarters Services	Major Military Construction	Virginia	United States	87645	North Village Secondary VACP and Fencing	04/01/2021	04/23/2021	11/01/2024	33.0%	Initial delay due to multiple unforeseen conditions and State Land Disturbing Activity permit approval. A Congressional prior approval reprogramming was then needed due to new requirements for an additional active vehicle barrier to better allow throughput for tractor trailer-sized vehicles.
2020	Washington Headquarters Services	Major Military Construction	Virginia	United States	92232	Control Tower and Fire Day Station	05/02/2022	04/27/2023	12/09/2024	36.0%	Congressional prior approval reprogramming due to differing site conditions and inadequate electrical system sizing.