



ENERGY,
INSTALLATIONS
AND ENVIRONMENT

OFFICE OF THE ASSISTANT SECRETARY OF DEFENSE

3400 DEFENSE PENTAGON
WASHINGTON, DC 20301-3400

APR 28 2015

MEMORANDUM FOR ASSISTANT SECRETARY OF THE ARMY (INSTALLATIONS,
ENERGY AND ENVIRONMENT)
ASSISTANT SECRETARY OF THE NAVY (ENERGY,
INSTALLATIONS AND ENVIRONMENT)
ASSISTANT SECRETARY OF THE AIR FORCE
(INSTALLATIONS, ENVIRONMENT AND ENERGY)
DIRECTORS OF THE DEFENSE AGENCIES

SUBJECT: Energy Resilience Business Case Analysis Study

My office is currently leading energy resilience initiatives to ensure the Department of Defense (DoD) has the ability to prepare for and recover from energy disruptions that impact mission assurance on our military installations. An important objective of these initiatives is to identify energy projects that improve resilience and are cost effective. To accomplish this objective, I am commissioning a study to investigate business case analysis approaches for energy resilience.

The study team will coordinate with your offices to incorporate historical energy resilience related studies. Additionally, the study will help the DoD respond to several congressional inquiries, and the conclusions will be fully coordinated with your offices. We will continue to provide your staff military installation data to help support future research and analysis. The objectives and goals of the study are provided in the white paper at Attachment 1.

I request you designate a primary point of contact in your office staff to participate in this study and to facilitate the collection of data and information. Additionally, I request that each Service nominate three candidate military installations, and provide data for each military installation at Attachment 2. Our office will coordinate with your staff to select one military installation per Service to participate in the study.

The responses to Attachment 2 should be provided to my office by May 27, 2015. My point of contact is Dr. Ariel Castillo, at 571-372-6858 or ariel.s.castillo.civ@mail.mil.

John Conger

Performing the Duties of the Assistant Secretary of Defense
(Energy, Installations and Environment)

Attachments:
As stated

cc:
Assistant Secretary of Defense (Homeland Defense and Global Security)
Joint Staff (J-3), Director for Operations