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Department of Defense
OFFICE OF PREPUBLICATION AND SECURITY REVIEW

Coalition Warfare Program Management Plan Nominations for Fiscal Year 2026

International Cooperation
Office of the Under Secretary of Defense
Acquisition and Sustainment

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BACKGROUND

Current United States (U.S.) military strategy and a persistently complex global security environment make coalition warfare and multinational operations key features of the U.S. national security strategy. Coalitions provide a broad base of technological, operational, and logistical support for military operations; and ease the U.S. financial and manpower burdens associated with meeting military goals and objectives. U.S. strategic guidance demonstrates how coalitions and relationships with international partners are among the highest priorities for the Nation and the U.S. Department of Defense (DoD). The 2022 National Security Strategy states we have reinvigorated America's unmatched network of alliances and partnerships to uphold and strengthen the principles and institutions that have enabled so much stability, prosperity, and growth for the last 75 years. We have deepened our core alliances in Europe and the Indo-Pacific. NATO is stronger and more united than it has ever been. This is evident with the addition of its newest member Finland and as it looks to welcome Sweden as a new ally. We are doing more to connect our partners and strategies across regions through initiatives like our security partnership with Australia and the United Kingdom (AUKUS). And we are forging creative new ways to work in common cause with partners around issues of shared interest, as we are with the European Union, the Indo-Pacific Quad, the Indo-Pacific Economic Framework, and the Americas Partnership for Economic Prosperity.

Technology interoperability continues to be a focus for the United States and its partners in multinational operations. Its criticality is evident in world events and challenges posed by the PRC, a near peer competitor and the Russian aggression towards Ukraine. The DoD science and technology strategy addresses key national security challenges within three overarching categories (not in priority order).

- Seed Areas of Emerging Opportunities
 - Biotechnology
 - 5G and Future-G
 - Quantum Science
- Effective Adoption Areas
 - Advanced Computing & Software
 - Human-Machine Interfaces
 - Integrated System of Systems
 - Microelectronics
 - Renewable Energy Generation & Storage
 - Space Technology
 - Trusted Artificial Intelligence & Autonomy
- Defense-Specific Areas
 - Cyber
 - Directed Energy
 - Hypersonics

“We are confident that the United States, alongside our allies and partners, is positioned to succeed in our pursuit of a free, open, prosperous, and secure global order.”

“We have deepened our core alliances in Europe and the Indo-Pacific...”

“We are doing more to connect our partners and strategies across regions...”

And we are forging creative new ways to work in common cause with partners around issues of shared interest...

“By leveraging our national strengths and rallying a broad coalition of allies and partners, we will advance our vision of a free, open, prosperous, and secure world, outmaneuvering our competitors...”

National Security Strategy, October 2022

The Coalition Warfare Program (CWP) program element, under the authority of the Office of the Assistant Secretary of Defense for Industrial Based Policy (ASD(IBP)), promotes addressing these needs through cooperative research, development, test, and evaluation (RDT&E) projects with foreign

government partners. It is a unique investment program dedicated to initiating cooperative RDT&E projects with allied and partner nations. The CWP leverages U.S. and foreign investments and expertise to conduct cooperative research and development projects with foreign partners. The cost sharing and cooperative engagement deliver a high return on investment for the DoD, with a 1:3 return vis-a-vis international partner contributions, and a 1:5 return overall, for every CWP dollar contributed.

CWP projects enable Project Teams to advance a technology into the next stage of development or to prepare for transition to operational forces. These projects may also form the basis for larger-scale efforts with our international partners. CWP pursues projects that enhance and increase U.S. and coalition defense capabilities in support of technological or political objectives. Funded projects accelerate the delivery of high-quality solutions to warfighter problems, improve U.S. interoperability with its coalition partners, and strengthen global partnerships. CWP projects support DoD acquisition goals by:

- Supporting national strategic guidance outlined in the 2022 National Security Strategy and the 2022 National Defense Strategy.
- Assisting program offices with adapting U.S.-only projects to coalition solutions.
- Influencing coalition interoperability in major programs that will have far-reaching use by U.S. Military Forces.
- Addressing requirements of combined operations early in a program's development cycle to avert risks to joint/coalition operations and avoid costs associated with adding requirements later in the acquisition process.
- Enabling U.S. DoD access to leading-edge global technology.
- Providing significant cost savings to the DoD while maintaining a strong foundation in research and development (R&D).

"Our central charge is to develop, combine, and coordinate our strengths to maximum effect.

This is the core of integrated deterrence, a centerpiece of the 2022 NDS.

Integrated deterrence means using every tool at the Department's disposal, in close collaboration with our counterparts across the U.S. Government and with Allies and partners, to ensure that potential foes understand the folly of aggression."

2022 National Defense Strategy

As an R&D funding source in the OSD, the CWP strives to bridge the gap between the Combatant Commanders, the operational components of the Military Departments, and development and acquisition organizations. CWP funding incentivizes the R&D community to build and sustain solutions to Combatant Command (CCMD) and operational component capability gaps through collaborative RDT&E.

CWP REQUIREMENTS

Projects selected for CWP funding must adhere to the following criteria:

Strong project management: CWP only accepts nominations from U.S. DoD organizations; projects must be led by U.S. DoD laboratories (ARL, AFRL, NRL, DTRA, etc.). DoD Project Teams must properly execute, manage, and report on the selected CWP projects. Successful projects have achievable goals, reasonable funding requests, and executable transition plans. The legal vehicles (e.g., required international

agreements, licenses, security, etc.) and other requirements (e.g., foreign disclosure approvals, etc.) must be achievable.

Sound foreign partnership: CWP projects are collaborative efforts with foreign partners' defense organizations. The foreign partner(s) must have demonstrable engagement in, and contribution to, the RDT&E work; to include committing resources to the effort.

Substantive RDT&E content: CWP, as an RDT&E program element, mandates that funding be used to execute research, development, test, and evaluation projects. CWP projects can come from across the RDT&E spectrum but must conform to the rules for RDT&E funding.

Warfighter emphasis: CWP selects projects that have the support of the CCMDs and that provide them the capabilities and coalition enablers they require to be successful in their missions and operations. Projects may support the full range of DoD operations. CWP reviews project submissions against strategic DoD guidance documents and initiatives, such as the National Defense Strategy and National Security Strategy. Additionally, CWP reviews project submissions against the Undersecretary of Defense for Research and Engineering's modernization priorities.

Sound resource planning: CWP funding should be requested for U.S. activities within a project. Selected projects will receive one to three years of funding—up to a maximum of \$2 million, for the FY2026 cycle selections. The request for CWP funding should be a fraction of the cost of the whole project and should be matched or exceeded by the other U.S. partner resources. An organization's commitment to a project is weighed by the financial contributions that are directly applied to the RDT&E effort in the project. Projects should also show equitable cost sharing between the total U.S. amount (CWP and other U.S. partner contributions) and the amount from foreign partners. Projects requesting the maximum CWP funding of \$2 million must demonstrate responsiveness to critical DoD needs, advancing the state-of-the-art for their discipline, or pioneering new technology in a strategic capability area (i.e., "game-changers").

Tangible outcomes: CWP projects result in tangible deliverables ready for the next phase of maturation or to enter into the processes for fielding. Highly attractive projects develop and demonstrate solutions with well-developed transition paths that will enable technology to reach warfighters within two to three years after conclusion of the CWP project. CWP funded projects generally start at a DoD Technology Readiness Level (TRL) 3/4 and end at TRL 6/7. For an overview of the TRL concept, please visit <https://apps.dtic.mil/dtic/tr/fulltext/u2/a524200.pdf> (page C-3).

Transition plan: Transitioning a CWP project involves maturing the technology to the next phase of development, testing, acquisition, or final fielding. CWP nominations must identify a clear and realistic transition plan with written support from the appropriate transition manager(s) showing commitment to the effort after the CWP project is completed.

LEVERAGING OPPORTUNITIES

MULTI- AND BI-LATERAL FORUMS

The Department of Defense has international dialogues with numerous partners to identify needs and deficiencies in coalition capabilities. The DoD Science and Technology (S&T) and R&D communities have a wealth of knowledge with respect to activities in their counterparts' programs, and well-established

relationships with many of their direct counterparts in partner nations. CWP seeks to leverage, promote, and increase cooperative activities within these communities.

OTHER DoD PROGRAMS

CWP projects can add new capabilities to previous or ongoing activities. The project may be conducted before, after, or in conjunction with other DoD RDT&E programs, (Defense Innovation Acceleration (DAI), Foreign Comparative Testing (FCT), Emerging Capabilities Technology Development, Small Business Innovation Research, etc.) or independently. The DoD funds several programs that range from relationship building, cooperative development, system integration, prototype evaluation and interoperability testing. It is possible for a project to start out being funded by science and technology grants or military department International Cooperative Research and Development (ICR&D) programs which are generally used for entry-level TRL development. These projects could then compete and be subsequently selected for higher-level TRL development through programs like CWP. A graduated CWP project could be selected for even higher-level TRL development, prototyping, or testing under other DoD funding programs like RDER Experimentation and Assessment Campaign (R-EAC), FCT, and DAI.

MANAGEMENT APPROACH

The Coalition Warfare Program is administered by the Assistant Secretary of Defense for Industrial Base Policy's (ASD(IBP)) Office of the Director for International Cooperation (IC). The IC Director is the approval authority for selection and funding of CWP projects. The Deputy Director for CWP serves as the senior OSD point of contact for the program. The CWP Team oversees the entire nomination-to-project execution cycle.

Once nominations are submitted, the CWP Team guides proponents through several stages of review and refinement before selecting the top candidates for the Subject Matter Experts (SME) Review Board. The CWP Team utilizes a broad community of experts in DoD and in our foreign partners' embassies to select projects that best enable coalition solutions and meet the needs of the Department and our partners. Upon approval, and once the international agreement for selected projects is signed, CWP provides funding to the DoD Project Teams to execute according to the project plan.

For the FY2026 cycle, and subsequent years, the IC Director may elect to conduct out-of-cycle selections to promote CWP goals and execution objectives. Furthermore, the IC Director may issue initial CWP funds to new-start FY2026 cycle projects on a "first-come, first-served" basis when their requisite international agreements are completed; or until all planned FY2026 cycle CWP funds are obligated. Therefore, projects with longer agreement timelines might have to wait for FY2027 cycle funding in the event other projects exhaust the FY2026 cycle funds planned for new starts. Implementation of these options will be considered on an annual basis.

ROLES

CWP Team: The Program Manager for CWP and ASD(IBP)/IC CWP staff. The CWP Team conducts outreach to seek potential projects, analyzes nominations, works with U.S. and partner nation teams to improve the viability of beneficial nominations, maintains the CWP budget, advises the IC Director on final selections, and oversees the funding and execution of the selected projects.

DoD R&D Community: The government labs and program offices within the Military Departments and DoD Agencies that have the Title 10 Authorities to execute RDT&E activities and the CCMD S&T offices. The R&D Community includes the project leads and managers (once selected) of CWP projects. Experts within this community participate in CWP reviews to help identify project synergies and duplications.

Military Department International Program Offices (IPOs)/CWP Points of Contact (POCs): U.S. Army: Deputy Assistant Secretary of the Army for Defense Exports and Cooperation (DASA DE&C), U.S. Navy: Navy International Program Office (NIPO), U.S. Air Force: Secretary of the Air Force for International Affairs Armaments Cooperation Division (SAF/IAPC). United States Space Force (USSF) CWP efforts are currently overseen by SAF/IAPC. These offices distribute the CWP call memo to the Military Department R&D community, facilitate outreach events, review first draft nominations, conduct reviews for duplicative efforts or joint interest in projects, participate in the nomination and selection process, and assist the CWP Team in overseeing the execution of the selected projects. They are also the Military Department points of contact for completing any required international agreements associated with a CWP project. Some Agencies (e.g., DTRA, DISA, IWTSD, MDA) have similar CWP POCs.

U.S. DoD Project Team: CWP project teams must be led by government laboratories and program offices within the Military Departments and DoD Agencies (ARL, AFRL, NRL, DTRA, etc.) that have the Title 10 Authorities to execute RDT&E activities. These organizations have demonstrated expertise developing international agreements and executing collaborative RDT&E projects. The DoD Project Teams will have a designated DoD team lead (government laboratories/program offices within the Military Departments and DoD Agencies) and could have multiple U.S. partners participating in the effort, to include CCMD S&T representatives, federally funded research and development centers, industry, and academia. More complex projects may need to include technology transfer and foreign disclosure specialists on the DoD Project Teams. The U.S. Project Lead is responsible for the overall technical, financial, and contractual aspects of the project. To be successful, a CWP project must have multiple core team members, as a single project manager is not usually sufficient to complete all the coordination and oversight activities necessary for success. At a minimum, a U.S. Project Team should include a U.S. Project Lead, U.S. Project Co-Lead, Financial Point of Contact and Transition Manager.

Foreign Project Team: The Foreign Project Team will have defense organization leads from each of the participating nations. These leads will be responsible for the technical, financial, and contractual aspects of their project-related efforts. The nomination form (**Annex B**) must include a written statement of commitment by the foreign lead. Foreign teams can also include foreign industry and academia members. Foreign Project Teams must coordinate nominations with respective embassy science and technology offices.

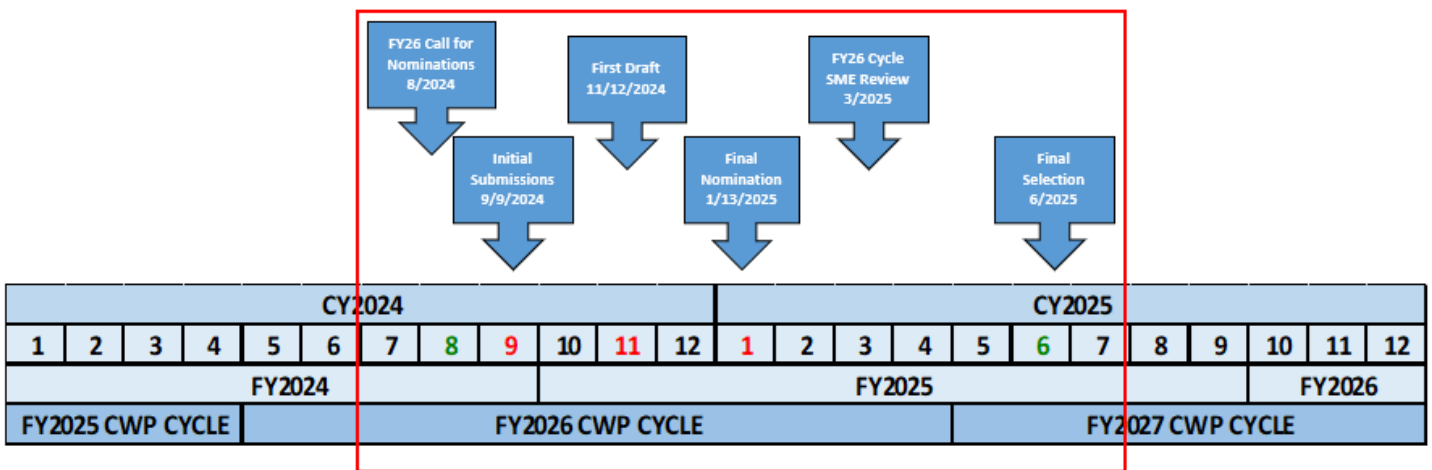
CCMD S&T Advocates: The CCMD S&T Advocates are in the Science Advisor/Science and Technology staffs within each of the CCMDs, and act as the end-user community representatives endorsing projects that meet their commands' needs during the review of CWP nominations. Advocates also maintain awareness of project progress during the CWP project execution phase. The CWP Team will work with these offices to gain advocacy for project nominations early in the nomination development process as a primary element of a competitive CWP nomination. If selected, the U.S. project lead will be responsible for coordinating with the CCMD S&T Advocates during the project execution.

Transition Managers: Transition Managers take the deliverable(s) of the CWP project and conduct the next step of activity within the development, procurement, or fielding process.

Support Team: Support elements to a project include the offices assisting with the processes and project development but are not necessarily involved in day-to-day project activities. Examples of support elements include Attachés in the foreign embassies, Offices of Defense Cooperation in U.S. embassies overseas, Military Department and ASD(IBP) country/regional desk officers, or other organizations that support information sharing and coordination with counterparts, foreign disclosure, security, technology transfer, and international agreements.

Endorsers: Like advocates, endorsers support the end-use of the products. These may be from any level, including program offices interested in the technology, resource sponsors, other CCMD offices, senior level DoD support, other agencies, or foreign partners.

PROJECT SUBMITTAL/SELECTION SCHEDULE



The FY2026 CWP project nomination cycle begins in September 2024 with a call for nominations and ends in July 2025 with final selections. The following eleven (11) steps outline the basic CWP project schedule. Additional guidance and details are provided in the referenced Annexes.

STEP 1: CALL FOR NOMINATIONS **AUGUST 2024**

ASD(IBP)/IC issues a memo to CCMDs, Military Departments, and DoD Agencies calling for new CWP project nominations. The Military Department IPOs and other CWP POCs in DoD will distribute the call memo along with this Management Plan.

STEP 2: OUTREACH **AUGUST - SEPTEMBER 2024**

The CWP Team will provide informational briefings on the Program and the FY2026 nomination/selection cycle throughout the spring and summer. For information about the outreach schedule, or to request an outreach event for your organization, please contact the CWP Team at osd.pentagon.ousd-atl.mbx.coalition-warfare@mail.mil.

STEP 3: PROJECT PLANNING **SEPTEMBER - JANUARY 2024**

The CWP Team, along with the respective Military Department or Agency CWP POCs, will be available for one-on-one discussions to allow potential DoD Project Teams to ask the CWP Team questions about the

process and to discuss nomination ideas. Discussions can take place in person, by teleconference, or virtually at any time during the nomination process. Interested parties are highly encouraged to reach out as early as possible to get advice and support from the CWP Team and the respective Military Department/Agency CWP POC. Providing a completed **Annex A** (Quad Chart) to a CWP POC or the CWP Team prior to these discussions will help the CWP Team provide the best advice on the necessary coordination and project planning steps to make the nomination successful.

Key areas that need to be addressed during project planning include:

Resubmissions: Project leads interested in re-submitting a nomination from a prior year should revise their nomination using the FY2026 nomination templates. The new nomination should adequately address feedback provided by the CWP Team in the previous cycle.

Management Planning: Successful cooperative projects with foreign counterparts require broad engagements with the partners and other DoD agencies to assure compliance with plans, processes, and regulations. Successful projects have multiple core team members.

Financial Planning: The DoD Project Teams should start identifying internal resources available for the project early in the project nomination development process. This requires a good relationship with the organization's budget and contracting offices. Projects should base their CWP funding request on an actual estimate of the cost of completing the project and an analysis of the other resources available. **Annex C** contains the detailed resource planning sheet for the nomination and is a good tool to use in developing the project plan with the partner. Project managers must provide schedule and cost estimates as part of the nomination process. Execution planning should take into account reasonable expectations regarding completion of international agreements. The CWP Team will work with selected projects to determine in which fiscal years to provide CWP funds—determinations will be based on the DoD Project Team's submitted project plan.

Test and Demonstration Planning: When possible, experimentation and demonstrations to advance TRLs during project execution should be accomplished during joint and combined exercises. Joint Staff and combatant command J7 directorates can be consulted for exercise schedules. For projects that require demonstrations, Project Teams should identify the demonstration or exercise venues as part of the project plan. Many standing test events/venues/ranges require early application and test plans. This requires consideration early in the planning process. A list of CCMD-sponsored exercises and POCs can be found on the CWP Dashboard at: [https://as.sp.pentagon.mil/coi/cwppa/Shared%20Documents/CCMD-SPONSORED%20EXERCISES%20%26%20POCs%20\(2024\).pdf](https://as.sp.pentagon.mil/coi/cwppa/Shared%20Documents/CCMD-SPONSORED%20EXERCISES%20%26%20POCs%20(2024).pdf).

International Agreement Development: All CWP projects require international agreements (IA). An IA need not be in place or in negotiation at the time a nomination is submitted to OSD but ***must be in place before the project can begin and CWP funds issued***. Consider the following when determining agreements requirements.

- The appropriate Service/DoD Component IPO will assist the DoD Project Teams with understanding agreement requirements.
 - IPOs will provide guidance as to the appropriate cooperative agreement mechanism that would support the CWP project.
 - IPOs will provide information and guidance to the Project Team on the process and timeline required to conclude the necessary agreements.

- IPOs will also verify status of existing/proposed agreements (e.g., applicable agreements in Service development/staffing, which OSD may not have visibility into)
- When citing already established, fully funded agreements that the CWP funds will be applied to consider why the CWP would apply limited funds to an already fully funded project.
 - In most cases, additional scope (tasks, schedule, and funding) from a CWP project should be incorporated via an amendment.
 - When citing existing agreements, cite establishment and expiration dates and whether an amendment will be required (extend duration, add funds, expand scope, etc.)
 - Existing framework RDT&E agreements or master information exchange agreements (MIEAs) are not, on their own, appropriate mechanisms under which to pursue a CWP Project.
- When citing any agreement (existing/in-staffing), use full title not just acronym or number.
 - Note that the CWP Project name often differs from the corresponding agreement.
- The standard international agreement processing timeline is 7-17 months. The IC Director may consider withdrawing CWP support for projects with IA processing that exceeds 24 months.

Addressing Technology Transfer, Export Control, Security and Disclosure Issues: Because CWP projects are conducted with foreign governments—and may include engagement with foreign and U.S. industry—DoD Project Teams must work with the appropriate organizations on the security, disclosure, and licensing requirements early in the nomination development process. The CWP Team can provide the necessary points of contact to the appropriate Military Department and OSD offices upon request.

STEP 4: INITIAL REVIEW

SEPTEMBER 2024

The first step in the FY2026 process is to submit an **Annex A** (Quad Chart) through the appropriate Service IPO to the CWP office by **0700 Eastern Time Zone on 9 September 2024**. ***All Annex A quad charts must be cleared for release to the respective foreign partner(s) and appropriately marked by the submitting agencies' foreign disclosure office.*** The CWP team will review the submissions, coordinate with CCMDs for initial advocacy, coordinate with respective foreign partners for transparency and feedback; and contact the DoD Project Teams to provide feedback on whether or not the DoD Project Teams should proceed with a full nomination. The CWP Team will provide guidance and training for all DoD Project Teams that are invited to proceed with the nomination process.

Military Department and Agency-specific Due Dates: Nominations may require different degrees of staffing prior to submission to the CWP Team, depending on the organizations and international agreements involved. The Service IPOs will review, help refine, and coordinate on the nominations; and will then submit nominations to the CWP Team on or before the CWP due date. ***Please contact the appropriate Service IPO CWP POC for full information regarding deadlines and requirements.***

Nominations from the Military Departments must be submitted to the appropriate IPO by their internal deadlines.

STEP 5: NOMINATION DEVELOPMENT

SEPTEMBER 2024 – JANUARY 2025

If a DoD Project Team is cleared to proceed with developing the full nomination, all nomination information and annexes will be developed and submitted in the CWP Dashboard. The CWP Dashboard is a SharePoint-based information management tool that allows key US project team members who are U.S. DoD CAC holders the ability to input and upload project data/attachments; and other US DoD CAC holders access to CWP project information and data. Project team leads will be granted access to the CWP Dashboard and provided training to load nomination data and documents. Training is mandatory for team leads and financial POCs at a minimum. Team leads can contact the CWP team to request access for additional team members. An assigned CWP team member will work closely with project teams upon request to make the nominations as complete and competitive as possible before the final nomination due date. Engagement will include face-to-face meetings, video teleconferences, teleconferences, or email exchanges between the Project Teams, CWP POCs, and other necessary coordinating offices.

STEP 6: FIRST DRAFT NOMINATIONS

12 NOVEMBER 2024

First drafts of all CWP nomination package documents (Annex A, Annex B, Annex C) are due to the CWP office (Annex B entered and Annexes A & C uploaded in the CWP Dashboard and “Submitted” by the appropriate Service IPO CWP POC) **no later than 0700 Eastern Time Zone on 12 November 2024**. This required deadline is intended to enhance the process of refining project nomination proposals between the CWP Team and U.S. DoD Project Teams. Therefore, the “First Draft Nominations” do not need to be fully complete, revised, documents; but they should be developed enough for the CWP Team to provide informed advice for revising the packages for final submission (packages should be the 80% solution).

STEP 7: FINAL NOMINATIONS

13 JANUARY 2025

Final nominations are due to the CWP Team (“Submitted” in the CWP Dashboard by Service IPO CWP Representatives) **no later than 0700 Eastern Time Zone on 2 December 2024**. Nominations will be rejected as a candidate if not completed by the deadline. Nominations from the Military Departments must be submitted to the appropriate IPO by their internal deadline.

A complete final nomination requires the following documentation (when below annexes are filled in/submitted, they will be handled as Controlled Unclassified Information (CUI)/classified military information (CMI):

- **Annex A – Quad Chart (attached in “Manage Attachments” page on Dashboard)**
- **Annex B – Nomination Form (input directly into Dashboard)**
- **Annex C – Tasks and Resource Spreadsheets (attached in “Manage Attachments” page on Dashboard) The Excel version of the Annex C will be used for the nomination process.**
- **Written support from Foreign Partner(s)**
- **Written support from Transition Manager**
- **Written Support/Endorsement from a U.S. GO/SES (optimally director-level)**

The final nomination should be complete and address all feedback received during the evaluation/development phase. The CWP Team will review the final nominations and select the top candidates as finalists to present at the Subject Matter Experts (SME) Review Board. Feedback will be provided to all DoD Project Teams once the finalists are selected.

STEP 8: FINAL EVALUATION: US SME REVIEW BOARD AND SELECTION MARCH - JUNE 2025

The SME Review Board includes the Military Departments’ IPOs, Military Department and CCMD requirements communities, DoD and non-DoD Agencies, the Joint Staff, OSD staff, and other CWP POCs. On a case-by-case basis, SMEs from organizations with particular areas of expertise are recruited to evaluate nominations. SMEs review the final CWP candidates and evaluate them against the Department’s warfighting priorities and the CWP project selection criteria.

The CWP Team will invite Project Leads to brief their nominations to the SME Review Board. Separately, the CWP Team will hold meetings with partner Embassy representatives to evaluate partner commitment and execution plans of proposed projects.

The CWP Team will use comprehensive SME feedback to provide data-driven selection recommendations for the IC Director. The CWP Team will notify DoD Project Teams of the selection decisions in July 2025.

STEP 9: PROJECT INITIATION

JUNE - JULY 2025

Upon notification, the selected DoD Project Teams will be assigned a CWP Team member to provide oversight and support to the project. The DoD Project Teams will also be required to sign and return the **CWP Acceptance Form** as soon as possible, indicating their agreement to comply with CWP reporting and execution requirements.

The CWP Team will hold training sessions in July – August 2025 to walk U.S. DoD Project Teams—to include the technical, financial, and contracting leads—through the process of completing the required initial documentation, which is due in **July 2025**. The initial documentation consists of:

- **Updated Annex A (Quad Chart) incorporating updates to the project plan or contributions.** *All final Annex A quad charts must be cleared for release to the respective foreign partner(s) and appropriately marked by the submitting agencies foreign disclosure office.*
- **Initial Annex C (Task and Resources Spreadsheet)** These plans need to be completely vetted with the respective financial and contracting officers. The CWP team will coordinate with Project Teams to input Annex C data directly into the CWP Dashboard.
- **Initial Annex D (Quarterly Report)** Project Teams will provide any final Annex B updates into the CWP Dashboard, then the CWP Team will convert the form to the CWP Annex D (CWP Quarterly Report) which will be used for all subsequent reporting.

For FY2026 selections, DoD Project Teams will also be expected to work with their CWP Team POCs and Military Department IPO POCs to complete the Summary Statement of Intent (SSOI) document for their project no later than **60 days** after selection notification. This will help ensure an early and strong start to the international project agreement development process.

These documents are critical reporting elements for the CWP Team, which has reporting requirements within ASD(IBP) and to the OSD Comptroller.

STEP 10: PROJECT EXECUTION

JULY 2025 – PROJECT COMPLETION

CWP funding is dependent upon Congressional approval of the CWP budget and successful completion of the required steps to initiate the project. These steps include completing the necessary international agreements, putting in place required contracts, developing valid project plans, and securing partner nation and U.S. partner funding and resources. When the fiscal year's funds are available and the DoD Project Teams are ready to begin work, the CWP Team will initiate the transfer of funds in accordance with the project's funding plan.



During the execution phase of the project, DoD Project Teams must demonstrate sound financial management practices. This includes submitting required financial reporting documents on time, obligating funds as soon as possible, forwarding obligation documents to the CWP Team and CWP Finance POC, and executing funds per the defined spend plans and DoD Comptroller execution benchmarks. The CWP Team requires timely report submissions and certification in the CWP Dashboard to keep abreast of the project's status and to assist with solving problems, as required. The reporting requirements are as follows:

- **15th of each month – Annex C (Monthly Financial Report)**. Only due after receiving CWP initial funding. Provides the DoD Project Team's financial officer's obligation and expenditure information for the previous month. The project Team Lead or Financial POC will input updates directly into the CWP dashboard; and copies of obligation documents (contracts, MIPR acceptances, etc.) will be uploaded to the "Manage Attachments" page of the CWP Dashboard. The Project Team Lead or Financial POC will certify completion monthly.
- **15th of March and July (and other times, as needed) - Rebaselined Annex C (Monthly Financial Report)**. If necessary, the project's execution plan will be rebaselined to show the plan for executing the remaining CWP funds for the fiscal year. This supports the CWP Team's mid-year budget review and also planning for the next fiscal year. Project Teams should only change a project's execution plans after discussion with CWP Team.
- **15th of October, January, April and July – Updated Annex A (Quad Chart)**. Project Team Lead will upload updated Annex A Quad Chart if required and certify completion. ***All Annex A quad charts must be cleared for release to the respective foreign partner(s) and appropriately marked by the submitting agencies foreign disclosure office.***
- **15th of October, January, April and July – Annex D (Quarterly Report)**. Due regardless of status of project funding, this provides a status update for the project, describing progress toward goals, and identifying any issues impeding progress. Project Team Lead will input updates directly into the CWP Dashboard and certify completion quarterly.
- **Quarterly Program Management Reviews (PMR)**. The CWP team will hold quarterly PMRs to review project execution status/progress, funding obligations/spending rates, identify successes/setbacks, etc. Combatant Command advocates are also invited to all PMRs to monitor progress. At a minimum, the US team lead/co-lead and financial manager should attend (once the project starts receiving CWP funding).
- **Status Updates/Project Reports**. Project Teams are encouraged to invite the CWP Team to major project events and to upload relevant reports throughout the life of the project onto the CWP Dashboard site. DoD Project Teams should alert the CWP Team to any issues that arise (including changes to the obligation and expenditure plans). Occasional reports on the transition status of the effort after the CWP project has ended are also welcomed.

The CWP may use content from monthly and quarterly reports to produce informational products for foreign partners and DoD leadership; and will also post the reports on our U.S.-only CWP Dashboard SharePoint site for viewing by CWP stakeholders.

Quarterly reports are required from the time the project is selected until final report submission, regardless of the level of activity in any given month or quarter.

Monthly financial reports are required as soon as funds are provided to the project and until the balances on all the funding documents are zero.

STEP 11: PROJECT CLOSE-OUT

WITHIN 60 DAYS OF PROJECT COMPLETION

After completion of the CWP project, the CWP Team will work with the DoD Project Teams to reconcile/recover any outstanding funding. All funding documents must show a zero balance—i.e., funding must be fully expended or returned—before a project will be considered complete. In certain cases, this could be a lengthy process, as contracts are closed out and modified.

- **Final Report (Annex E).** *The DoD Project Teams should forward the Final Report within 60 days of the project's completion.* Annex E contains a final report outline, which includes a narrative describing how well the project met originally stated goals and objectives, reports from demonstrations and trials, a description of the project's challenges that may have impacted the final outcome, likely follow-up activities (i.e., further testing, acquisition, etc.), and a comprehensive picture of all spending (OSD, other DoD and foreign partner). Project teams must coordinate final reports through the lead organization's director (GO/FO-level). Copies of final reports are sent to the Defense Technical Information Center for posting in their database, so all final reports must contain an approved DoD distribution statements. Please follow all marking guidance on the final report template.

COLLABORATION INITIATIVES

Upon funds availability, the IC Director may identify and approve efforts meant to encourage current or future cooperative R&D efforts with foreign partners. The CWP Collaboration Initiative (CI) program fosters engagement led by a CCMD S&T office and supported by a government laboratories/program offices within the Military Departments and DoD Agencies. These efforts include discussions and pre-cursor activities with partners for future CWP submissions or additional cooperative RDT&E engagements with foreign partners. CWP CI efforts have small dollar limits (\$50,000 maximum) and are quick-executing initiatives (6-month execution schedule). Nominations must be vetted and submitted by CCMD requirements organizations with support from a service lab that will lead follow-on efforts. CI efforts must be covered under an existing agreement or legal mechanism such as a RDT&E MOU. A nomination package to include CWP Annex A (Quad Chart), CWP Annex G (CI Funding Request), and CWP Annex H (CI Financial Reporting) are required for consideration.

ACRONYMS

ASD(IBP)	Office of the Assistant Secretary of Defense for Industrial Base Policy
AUKUS	U.S. Security Partnership with Australia and the United Kingdom
CAC	Common Access Card
CCMD	Combatant Command
CI	Collaboration Initiative
CMI	Classified Military Information (Confidential/Secret/Top Secret)
CTTSO	Combating Terrorism Technical Support Office
CUI	Controlled Unclassified Information
CWP	Coalition Warfare Program
DAI	Defense Innovation Acceleration
DASA (DE&C)	Deputy Assistant Secretary of the Army for Defense Exports and Cooperation
DISA	Defense Information Systems Agency
DoD	Department of Defense
DTIC	Defense Technical Information Center
DTRA	Defense Threat Reduction Agency
FCT	Foreign Comparative Testing
IC	International Cooperation
ICR&D	International Cooperative Research and Development
IPO	International Program Office
IWTSD	Irregular Warfare Support Directorate
MDA	Missile Defense Agency
MIPR	Military Interdepartmental Purchase Request
MOU	Memorandum of Understanding
NATO	North Atlantic Treaty Organization
NDS	National Defense Strategy
NIPO	Navy International Programs Office
OSD	Office of the Secretary of Defense
PE	Program Element
POC	Point of Contact
PRC	People's Republic of China
R&D	Research and Development
RDT&E	Research, Development, Test, and Evaluation
R-EAC	RDER Experimentation and Assessment Campaign
S&T	Science and Technology
SAF/IAPC	Secretary of the Air Force for International Affairs Armaments Cooperation Division
SME	Subject Matter Expert
SSOI	Summary Statement of Intent
TRL	Technology Readiness Level

CONTACT INFORMATION & RESOURCES

Website: <http://www.acq.osd.mil/ic/cwp.html>

Email: osd.pentagon.ousd-atl.mbx.coalition-warfare@mail.mil

CWP Dashboard: <https://as.sp.pentagon.mil/coi/cwppa/resources/dashboard.aspx>

ANNEXES

A: Quad Chart

B: Nomination Form (Project nominations will be entered directly into the CWP Dashboard by project teams and “Submitted” by Service IPO representatives).

C: Resources and Schedule Spreadsheets (Excel version will be used for the nomination process. Projects selected for funding will upload Annex C data directly into the CWP Dashboard)

D: Quarterly Report (Projects selected for funding will input Annex D data directly into the CWP Dashboard)

E: Final Report

