



## CONTRACTOR SUPPORT OF U.S. OPERATIONS IN THE USCENTCOM AREA OF RESPONSIBILITY

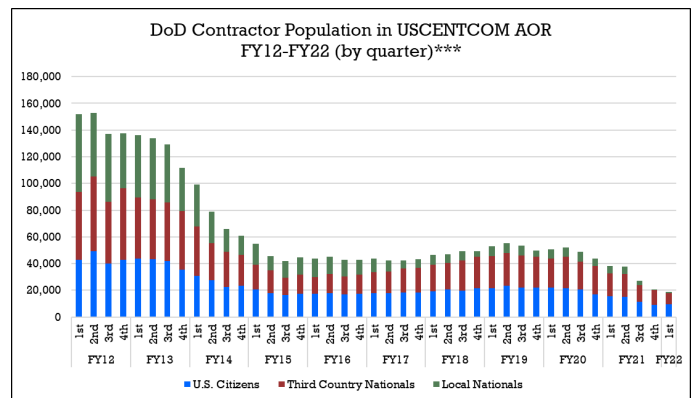
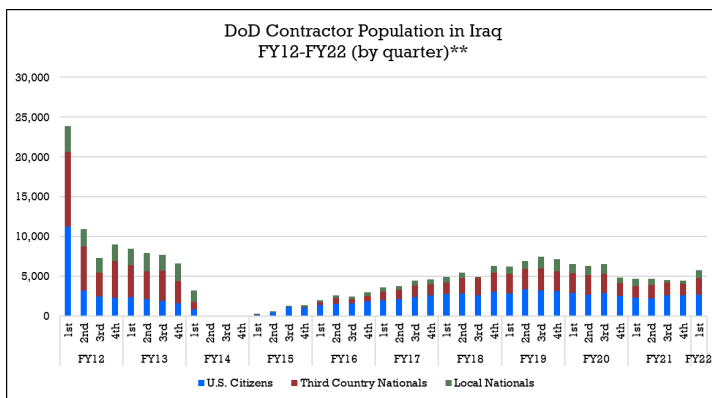
**BACKGROUND:** This report provides Department of Defense (DoD) contractor personnel numbers for 1<sup>st</sup> quarter Fiscal Year 2022 (FY22) and current status of efforts underway to improve management of contractors accompanying United States (U.S.) Forces. It includes data on DoD contractor personnel deployed in Iraq and Syria, Operation Inherent Resolve (OIR); and the U.S. Central Command (USCENTCOM) area of responsibility (AOR).

**KEY POINTS:** During 1<sup>st</sup> quarter FY22, USCENTCOM reported approximately 18,918 contractor personnel supporting DoD in the USCENTCOM AOR, a decrease of approximately 1,499 from the previous quarter. **As a reminder, USCENTCOM AOR totals include contractor personnel providing capabilities in Israel.**

### DoD Contractor Personnel in the USCENTCOM AOR

	Total Contractors	U.S. Citizens	Third Country Nationals (TCN)	Local Nationals
<b>Iraq and Syria</b>	5,802	2,727	2,022	1,053
<b>Other USCENTCOM Locations</b>	13,116	6,606	6,310	200
<b>USCENTCOM AOR</b>	18,918	9,333	8,332	1,253

### DoD Contractor Population Trends (FY12–FY22)\*



\* To maintain a 10-year quarterly view of contractor populations, the date range has been changed to reflect FY12-FY22 data.

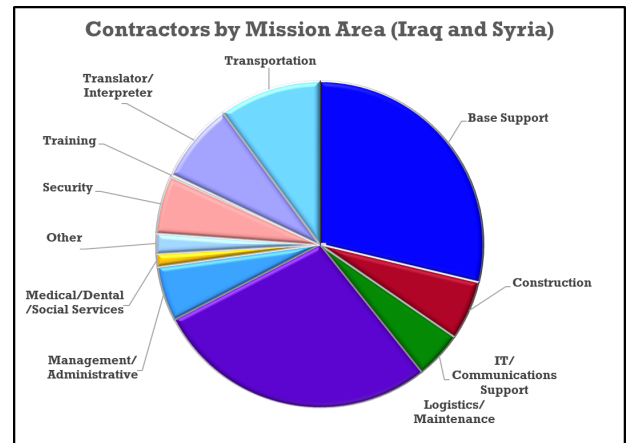
\*\* Information on the contractor population in Syria was incorporated starting 2<sup>nd</sup> quarter FY18.

\*\*\* Information on the contractor population in Israel is included in the USCENTCOM AOR totals starting in 4<sup>th</sup> quarter FY21.

## OIR (Iraq and Syria) Summary

- The distribution of contractors in Iraq and Syria by mission category are:

Base Support	1,666	(28.7%)
Construction	341	(5.9%)
IT/Communications Support	272	(4.7%)
Logistics/Maintenance	1,633	(28.1%)
Management/Administrative	313	(5.4%)
Medical/Dental/Social Services	75	(1.3%)
Other	117	(2.0%)
Security	329	(5.7%)
Training	16	(0.3%)
Translator/Interpreter	457	(7.9%)
<u>Transportation</u>	583	(10.0%)
<b>Total:</b>	<b>5,802</b>	



- Contractor Posture: Approximately 5,802 DoD contractors directly supported DoD-funded contracts in Iraq and Syria. This is an increase of 29.3% from 4<sup>th</sup> quarter FY21. The increase is partially attributable to the Air Force updating the Synchronized Predeployment and Operational Tracker-Enterprise Suite to include Foreign Military Sales contractors in Iraq.
- USCENTCOM Vendor Threat Mitigation Branch (VTMB):** The VTMB reviewed 100 entities and determined 74 (74%) were an “Acceptable” force protection risk and 26 (26%) were identified as “Unacceptable without Mitigation” requiring completion of a Risk Mitigation Plan or Base Access Denial Letters. USCENTCOM VTMB notified the responsible heads of contracting activities regarding one individual and two entities, identified pursuant to Section 841 of the FY15 National Defense Authorization Act (NDAA), as actively opposing U.S. or Coalition missions, and providing U.S. Government funds, goods or services to the enemy. Additionally, USCENTCOM VTMB continues its coordination with the Office of the Deputy Assistant Secretary of Defense for Logistics (ODASD(Log)) and Defense Pricing and Contracting, through the VTM 841 Sub-Working Group to unify the process of notifications in accordance with Defense-wide policy related to FY15 NDAA, Sections 841-843.
- USCENTCOM Operational Contract Support Integration Cell (OCSIC):** USCENTCOM and U.S. Army Central Command (USARCENT) OCSICs presented a joint, classified OCS-specific briefing to the Principal-level OCS Functional Capability Integration Board (FCIB) highlighting how contracted support will significantly enable a priority plan within the USCENTCOM AOR. The ensuing discussion reviewed commercial reliance and the necessity of synchronizing, coordinating, and integrating critical contracted support with priority plans within the AOR. USCENTCOM OCSIC will continue to coordinate with subordinate components to plan and de-conflict logistics and non-logistics contract requirements in support of this plan. Additionally, USCENTCOM OCSIC is monitoring and reporting on efforts directly supporting the planned workload transition and disestablishment of the Defense Security Cooperation Management Office - Afghanistan (DSCMO-A). The priority effort will evolve for the USCENTCOM OCSIC over the next two fiscal quarters.

- **Combined Joint Task Force - Operation Inherent Resolve (CJTF-OIR) OCSIC:** CJTF-OIR OCSIC worked across the various staff functions to validate and fund all FY22 requirements, and facilitate and enable customer education, contractor personnel accountability, and contingency OCS planning. CJTF-OIR OCSIC received approval to process over 400 contractors through the Continental U.S. Replacement Center, and mitigated operational impacts as contractors complied with prevailing visa guidance from the Government of Kuwait. CJTF-OIR OCSIC took measures to better identify and leverage readily available organic sources of supply, implement strategic contract vehicles, and streamline internal policies for requirements validation and delegation authorities. CJTF-OIR OCSIC helped commence operations to further refine the theater material services planning data to continue right-sizing CJTF-OIR bases throughout the Combined Joint Operational Area.
- **DSCMO-A OCSIC:** DSCMO-A OCSIC/Contracts Enabling Coordination Cell (CECC) has identified over 600 Afghanistan contracts in need of financial reconciliation as part of the overall DSCMO-A transition and disestablishment efforts. To date, 318 contracts have been financially reconciled by the DSCMO-A OCSIC/CECC in coordination with the DSCMO-A Resource Management team and the Services. DSCMO-A OCSIC/CECC is assisting Army Contracting Command – Afghanistan (ACC-A) as they work through closeout of over 700 contracts. To date, ACC-A has reduced their open contract portfolio to 168 contracts. This significant reduction was enabled by Office of the Assistant Secretary of Defense for Acquisition, Defense Pricing and Contracting’s efforts to address lingering Afghanistan pay policies. Once the policies were appropriately adjusted, the DSCMO-A/ACC-A teams were able to make significant gains in their transition efforts. This quarter’s significant progress will enable a seamless transition of remaining workload as DSCMO-A is disestablished.

### **IMPROVEMENTS TO MANAGEMENT AND OVERSIGHT OF DOD CONTRACTORS**

- **Office of the Deputy Assistant Secretary of Defense for Logistics (ODASD(Log)).**
  - **OCS Governance and Oversight.** The OCS FCIB convened its quarterly meeting on November 16, 2021 and a special session on November 19, 2021. The OCS FCIB co-chairs and senior leaders from the Office of the Secretary of Defense, Defense Logistics Agency, Defense Contract Management Agency, Joint Staff (JS) J4, Combatant Commands (CCMDs) and Military Services received classified updates from the U.S. Africa Command (USAFRICOM), U.S. Special Operations Command, USCENTCOM, USARCENT, U.S. Indo-Pacific Command, and U.S. Marine Corps Force Pacific on OCS planning challenges and initiatives. The Board also received post exercise updates on the DoD Business Intelligence (BIZINT) prototype application, and the U.S. Air Force Senior Contracting Official (SCO) Table-Top Exercise (TTX). In addition, the OCS FCIB endorsed an ODASD(Log) proposal to conduct the Department’s first-ever enterprise-wide OCS Manpower Validation Study to inform resource management and staffing decisions. This comprehensive study will be monitored by the OCS FCIB and completed by the end of September 2022. The next quarterly OCS FCIB meeting is scheduled for February 22, 2022.
  - **Implementation Update: OCS Joint Doctrine, Organization, Training, materiel, Leadership and Education, Personnel, and Facilities-Policy (DOTmLPF-P) Change Recommendation (DCR).** The Department continues to enhance OCS capability through implementation of the 2018 Joint DCR. The three remaining policy and training actions,

scheduled for completion by September 2022, will integrate OCS into strategic-level planning policy, identify OCS training requirements, and inform training curricula updates. As a follow-on effort to several completed DCR actions, the ODASD(Log) led OCS Manpower Validation Study, supported by the Military Services, will define and validate OCS manpower requirements for the Department. The study will kick-off in January 2022, with support from the Office of the Under Secretary of Defense for Personnel and Readiness, Joint Staff J-1, Service manpower analysis agencies and OCS/logistics subject matter experts. The next OCS Joint DCR Working Group will convene on January 20, 2022.

- **Defense Standards for Security Services:**

- All DoD contracts for private security services require compliance with American National Standard Institute (ANSI) PSC.1-2012 (R2017), “Quality Management Standard for Private Security Company Operations” or International Organization for Standardization (ISO) 18788-2015 “Management Systems for Private Security Operations.” All private security companies contracted by DoD at any tier are currently compliant with one or both of these standards and have achieved independent third-party certification.
- A total of 98 private security companies from 30 different countries have achieved independent third-party certification to one or both of these standards.

- **JS J4, Operational Contract Support Division (OCSD).**

- **OCS Force Development and Capability Design.** OCSD continued to perform analysis and contribute to future force development and capability design activities by completing input to the Joint Force Operating Scenario (JFOS) and participating in Contested Logistics meetings, events, and workshops. As part of the Joint Staff Analytic Research Program, OCSD developed a research partnership with the Naval Postgraduate School, briefed Professional Military Education students on study topics, and identified 40 new sub-topics to facilitate research on the subject of commercial reliance.
- **Education.** OCSD personnel provided a two-hour block of instruction on OCS to 19 students in November, and 43 students in December at the Army Logistics University’s Joint Logistics Course. The instruction emphasizes how OCS, as a cross-cutting Joint Capability Area, enables Joint Force readiness, and how DoD’s comparative advantage is inextricably linked with commercial industry.
- **Individual Training.**
  - **Joint OCS Planning and Execution Course (JOPEC).** OCSD delivered JOPEC Lite virtual instruction in October (hosted by USAFRICOM) and JOPEC mobile training team (MTT) instruction in December (hosted by USCENTCOM). During the 1<sup>st</sup> quarter FY22, a total of 52 students were trained in virtual and in-person environments. Since inception in 2013, 2,132 students have completed the joint-certified JOPEC MTT or JOPEC Lite course.
  - **Joint Knowledge Online (JKO).** During the 1<sup>st</sup> quarter FY22, 640 personnel completed the Joint OCS Essentials for Commanders and Staffs (JOECS) Phase 1 online course, and 115 personnel completed JOECS Phase 2 online course. As of December 20, 2021, 28,035 personnel have completed an OCS introductory online course.