



## CONTRACTOR SUPPORT OF U.S. OPERATIONS IN THE USCENTCOM AREA OF RESPONSIBILITY

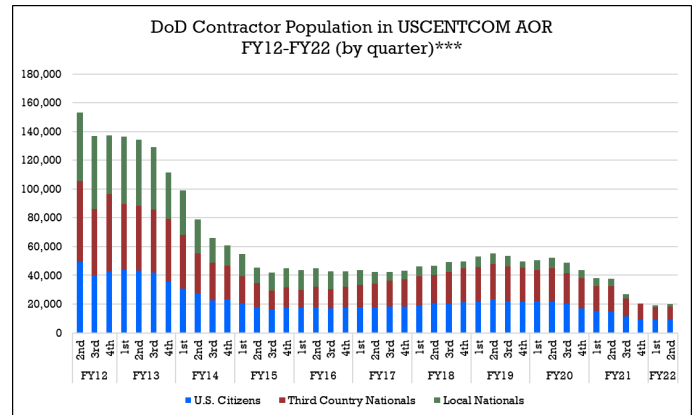
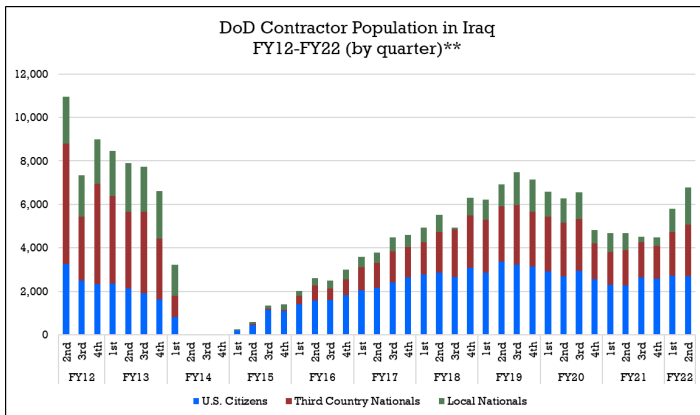
**BACKGROUND:** This report provides Department of Defense (DoD) contractor personnel numbers for 2<sup>nd</sup> quarter Fiscal Year 2022 (FY22) and the current status of efforts underway to improve management of contractors accompanying United States (U.S.) Forces. It includes data on DoD contractor personnel deployed in Iraq and Syria, Operation Inherent Resolve (OIR) and the U.S. Central Command (USCENTCOM) area of responsibility (AOR).

**KEY POINTS:** During 2<sup>nd</sup> quarter FY22, USCENTCOM reported approximately 19,989 contractor personnel supporting DoD in the USCENTCOM AOR, an increase of approximately 1,071 from the previous quarter.

### DoD Contractor Personnel in the USCENTCOM AOR

|                                  | Total Contractors | U.S. Citizens | Third Country Nationals (TCN) | Local Nationals |
|----------------------------------|-------------------|---------------|-------------------------------|-----------------|
| <b>Iraq and Syria</b>            | 6,770             | 2,684         | 2,393                         | 1,693           |
| <b>Other USCENTCOM Locations</b> | 13,219            | 6,704         | 6,334                         | 181             |
| <b>USCENTCOM AOR</b>             | 19,989            | 9,388         | 8,727                         | 1,874           |

### DoD Contractor Population Trends (FY12–FY22)\*



\* To maintain a 10-year quarterly view of contractor populations, the date range has been changed to reflect FY12-FY22 data.

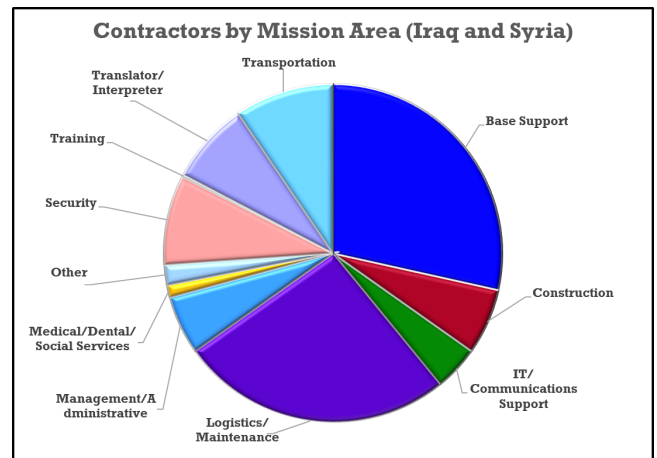
\*\* Information on the contractor population in Syria was incorporated starting 2<sup>nd</sup> quarter FY18.

\*\*\* Information on the contractor population in Israel is included in the USCENTCOM AOR totals starting in 4<sup>th</sup> quarter FY21.

## OIR (Iraq and Syria) Summary

- The distribution of contractors in Iraq and Syria by mission category are:

|                                |              |               |
|--------------------------------|--------------|---------------|
| Base Support                   | 1,929        | (28.5%)       |
| Construction                   | 427          | (6.3%)        |
| IT/Communications Support      | 291          | (4.3%)        |
| Logistics/Maintenance          | 1,767        | (26.1%)       |
| Management/Administrative      | 379          | (5.6%)        |
| Medical/Dental/Social Services | 81           | (1.2%)        |
| Other                          | 129          | (1.9%)        |
| Security                       | 582          | (8.6%)        |
| Training                       | 14           | (0.2%)        |
| Translator/Interpreter         | 528          | (7.8%)        |
| <u>Transportation</u>          | <u>643</u>   | <u>(9.5%)</u> |
| <b>Total:</b>                  | <b>6,770</b> |               |



- Contractor Posture: Approximately 6,770 DoD contractors directly supported DoD-funded contracts in Iraq and Syria. This is an increase of 16.68% from 1<sup>st</sup> quarter FY22. The increase is partially attributable to the Air Force updating the Synchronized Predeployment and Operational Tracker-Enterprise Suite to include Foreign Military Sales contractors in Iraq.
- USCENTCOM Vendor Threat Mitigation Branch (VTMB):** During this quarter, the VTMB reviewed 98 entities and determined 76 (78%) were an “Acceptable” force protection risk and 22 (22%) were identified as “Unacceptable without Mitigation” requiring completion of a Risk Mitigation Plan or Base Access Denial Letters. VTMB did not identify any as actively opposing U.S. or Coalition missions, or providing U.S. Government funds, goods, or services to the enemy, pursuant to Section 841 of the FY15 National Defense Authorization Act (NDAA).
- USCENTCOM Operational Contract Support Integration Cell (OCSIC):** The primary effort this quarter focused on supporting the March 1, 2022 dis-establishment of Defense Security Cooperation Management Office - Afghanistan (DSCMO-A) and transfer of their residual Requiring Activity (RA) workload to the appropriate Service Component Command for contract closeout. 234 contracts were transitioned to U.S. Army Central Command ahead of the dis-establishment. In a parallel effort, Army Contracting Command – Afghanistan (ACC-A), the legacy theater contracting support office in Afghanistan, transitioned the remainder of its contract portfolio to the 408<sup>th</sup> Contracting Support Brigade as part of the transition and disestablishment effort. Finally, the USCENTCOM OCSIC conducted its first expanded OCS Working Group (OCSWG) on February 16, 2022. The OCSWG brought together designated representatives from every joint directorate and special staff office within the USCENTCOM Headquarters to discuss current OCS issues and future initiatives across the command. Results of the working group included: developing a Program, Objectives, and Milestones to update the Annex W to include contractors authorized to accompany the force estimates and developing a contract statement of requirements for one of USCENTCOM’s highest priority operational plans. The OCSWG was also codified within USCENTCOM’s formal Boards, Bureaus, Centers, Cells, and Working Groups structure.
- Combined Joint Task Force - Operation Inherent Resolve (CJTF-OIR) OCSIC:** During this quarter, CJTF-OIR OCSIC worked across the various staff functions to validate and fund

all FY22 requirements. CJTF-OIR OCSIC continued to facilitate customer education, contractor personnel accountability, and OCS planning for contingency contracting. CJTF-OIR OCSIC received approval to process 224 contractors through the Continental United States Replacement Center and facilitated resolution of Kuwait visa concerns, mitigating operational impacts while ensuring contractors complied with prevailing visa guidance from the Government of Kuwait. CJTF-OIR OCSIC took steps to better identify and leverage readily available organic sources of supply, streamline internal policies (i.e., Joint Requirements Review Board Standing Operating Procedures and Delegations of Authority), and implement strategic contract vehicles (e.g., Blanket Purchase Agreements and Indefinite Delivery Indefinite Quantity contracts) across the combined joint operations area. CJTF-OIR OCSIC processed three requirements for non-tactical vehicles totaling \$786K, 31 service requirements for \$391.8M, and three supply requirements totaling \$5.1M.

## **IMPROVEMENTS TO MANAGEMENT AND OVERSIGHT OF DOD CONTRACTORS**

- **Office of the Deputy Assistant Secretary of Defense for Logistics (ODASD(Log)):**
  - **OCS Governance and Oversight.** On February 22, 2022, the Deputy Assistant Secretary of Defense for Logistics and the Joint Staff J4 (JS J4) co-chaired the 2<sup>nd</sup> quarter FY22 OCS Functional Capabilities Integration Board (FCIB) meeting. Representatives from the Office of the Secretary of Defense, JS J4, Defense Logistics Agency, Defense Contract Management Agency, Combatant Commands (CCMDs), and the Services continued to address OCS capability integration and challenges impacting current and future operations. The Board discussed the impacts of the FY22 NDAA on OCS and received updates on the Vendor Threat Mitigation program and the Special Emergency Procurement Authorities legislative proposal. The Combatant Commands also continue to share information and challenges regarding OCS integration in plans and operations. The OCS FCIB also published the FY22-FY26 DoD OCS Action Plan on March 16, 2022, capturing OCS accomplishments over the past year and areas for continued improvement. Key highlights from this iteration of the plan include emerging legislative changes, an appendix on actions taken since 2011 to close the Commission on Wartime Contracting Final Report Recommendations, and ongoing efforts to complete a DoD enterprise-wide OCS Manpower Study by the end of September 2022. The next quarterly OCS FCIB meeting will be held on May 24, 2022.
  - **Implementation Update. OCS Joint Doctrine, Organization, Training, materiel, Leadership and Education, Personnel, and Facilities-Policy (DOTmLPP-P) Change Recommendation (DCR).** The Department remains on track to complete the three remaining OCS Joint DCR actions by the end of FY22. These policy and training related actions will address evolving policy and guidance to ensure the integration of OCS capability for the future force. As the 2018 OCS Joint DCR concludes, the OCS FCIB will leverage the annual DoD OCS Action Plan to monitor and manage future OCS capability improvement efforts. The next monthly OCS Joint DCR Working Group will convene on April 21, 2022.
- **Defense Standards for Security Services:**
  - All DoD contracts for private security services require compliance with American National Standard Institute (ANSI) PSC.1-2012 (R2017), “Quality Management Standard for Private Security Company Operations” or International Organization for Standardization (ISO)

18788-2015 “Management Systems for Private Security Operations.” All private security companies contracted by DoD at any tier are currently compliant with one or both of these standards and have achieved independent third-party certification.

- A total of 102 private security companies from 30 different countries have achieved independent third-party certification to one or both of these standards.
- **JS J4, Operational Contract Support Division (OCSD):**
  - **Assessments and Reporting.** The FY21 Joint Assessment on Commercial Capabilities report was recently approved. The report is the product of the FY21 Commercial Assessment Program, which received input from 26 CCMD, Service, and Agency respondents to assess the strategic impact of commercial capabilities, quantify commercial reliance, and identify the potential risks from reliance on those capabilities. The FY22 Commercial Assessment Program is currently underway.
  - **Individual Training.**
    - **Joint OCS Planning and Execution Course (JOPEC).** JS J4 trained a total of 89 students during the 2<sup>nd</sup> quarter FY22. Since its inception in 2013, 2,220 students have completed the joint-certified JOPEC or JOPEC Lite virtual instruction course. JOPEC Lite completed its annual joint training review in January 2022 as required by the JS J7, Joint Force Development Directorate.
    - **Joint Knowledge Online (JKO).** During the 2<sup>nd</sup> quarter FY22, 510 personnel completed the Joint OCS Essentials for Commanders and Staffs (JOECS) Phase 1 online course and 170 personnel completed JOECS Phase 2 online course. As of March 16, 2022, 28,768 personnel have completed an OCS introductory online course. Both JOECS courses have completed their annual joint training reviews as required by the JS J7 in February 2022.
    - **Joint Enhanced Training (JET).** JS J4 led training on OCS at the JET weekend in February 2022, including sessions on commercial capability considerations in planning. This training served as preparation for the first cohort of the OCS Specialty Planner track within the Joint Planning Support Element (JPSE) at the Joint Enabling Capabilities Command (JECC).
    - **JECC.** In March 2022, JS J4 provided a two-hour block of OCS training on contractor management to 41 JPSE planners at the JECC, including the JPSE Commander and Sustainment Chief. Like the JET instruction in February, this training supports ongoing efforts to promote an OCS Specialty Planner track within the JPSE.
  - **OCS in Exercises.** JS J4 provided planning and facilitation support to the U.S. European Command (USEUCOM) and North Atlantic Treaty Organization (NATO) Table-Top Exercise Contractor Support to Operations, January 18-21, 2022, at the Warrior Preparation Center in Kaiserslautern, Germany. The purpose of this exercise was to identify contracting capabilities and process gaps among NATO, specific nations, and USEUCOM. 35 military members, civilians, and contractors from the United States, France, Germany, and the United Kingdom attended, representing 15 U.S. and NATO organizations.