



CONTRACTOR SUPPORT OF U.S. OPERATIONS IN THE USCENTCOM AREA OF RESPONSIBILITY

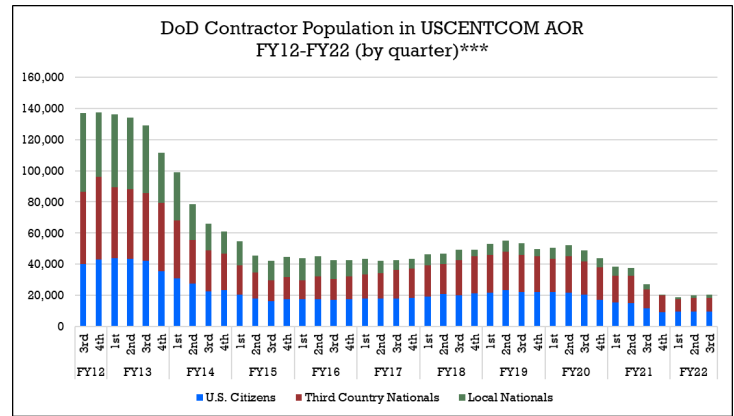
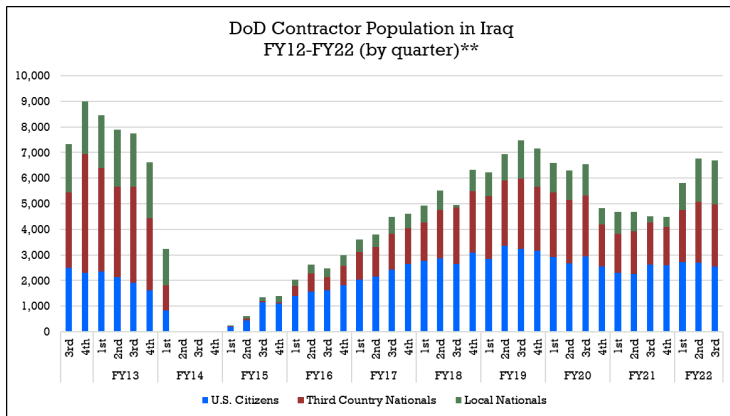
BACKGROUND: This report provides Department of Defense (DoD) contractor personnel numbers for 3rd quarter Fiscal Year 2022 (FY22) and the current status of efforts underway to improve management of contractors accompanying United States (U.S.) Forces. It includes data on DoD contractor personnel deployed in Iraq and Syria, Operation Inherent Resolve (OIR) and the U.S. Central Command (USCENTCOM) area of responsibility (AOR).

KEY POINTS: During 3rd quarter FY22, USCENTCOM reported approximately 20,278 contractor personnel supporting DoD in the USCENTCOM AOR, an increase of approximately 289 from the previous quarter.

DoD Contractor Personnel in the USCENTCOM AOR

	Total Contractors	U.S. Citizens	Third Country Nationals (TCN)	Local Nationals
Iraq and Syria	6,696	2,557	2,413	1,726
Other USCENTCOM Locations	13,582	6,952	6,441	189
USCENTCOM AOR	20,278	9,509	8,854	1,915

DoD Contractor Population Trends (FY12–FY22)*



* To maintain a 10-year quarterly view of contractor populations, the date range has been changed to reflect FY12-FY22 data.

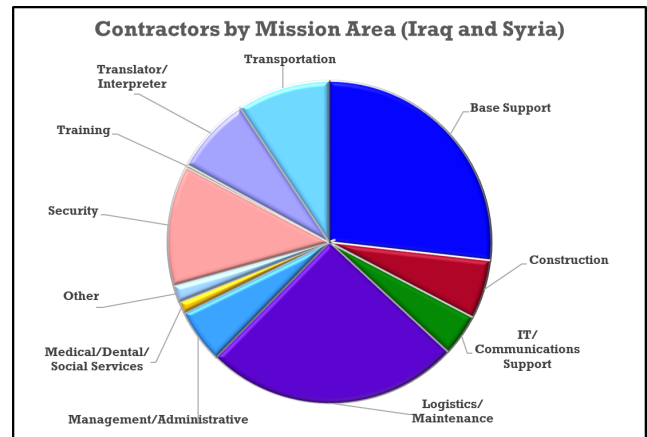
** Information on the contractor population in Syria was incorporated starting 2nd quarter FY18.

*** Information on the contractor population in Israel is included in the USCENTCOM AOR totals starting in 4th quarter FY21.

OIR (Iraq and Syria) Summary

- The distribution of contractors in Iraq and Syria by mission category are:

Base Support	1,794	(26.8%)
Construction	395	(5.9%)
IT/Communications Support	281	(4.2%)
Logistics/Maintenance	1,707	(25.5%)
Management/Administrative	362	(5.4%)
Medical/Dental/Social Services	80	(1.2%)
Other	114	(1.7%)
Security	804	(12.0%)
Training	20	(0.3%)
Translator/Interpreter	516	(7.7%)
<u>Transportation</u>	<u>623</u>	<u>(9.3%)</u>
Total:	6,696	



- Contractor Posture: Approximately 6,696 DoD contractors directly supported DoD-funded contracts in Iraq and Syria. This is a decrease of 1.09% from 2nd quarter FY22.
- USCENTCOM Vendor Threat Mitigation Branch (VTMB):** During this quarter, the VTMB reviewed 144 vendors and determined 130 (90%) were an “Acceptable” force protection risk and 14 (10%) were identified as “Unacceptable without Mitigation” requiring completion of a Risk Mitigation Plan or Base Access Denial Letters. USCENTCOM VTMB notified the responsible heads of contracting activities regarding ten individuals and three entities that were identified pursuant to Section 841 of the FY15 National Defense Authorization Act (NDAA), as actively opposing U.S. or Coalition missions and providing U.S. Government funds, goods or services to the enemy.
- USCENTCOM Operational Contract Support Integration Cell (OCSIC):** The USCENTCOM OCSIC conducted the second Expanded Operational Contract Support Working Group (OCSWG) with the USCENTCOM staff. This Expanded OCSWG focused on theater-strategic issues requiring cross-functional collaboration to resolve. Going forward, this forum will serve as the primary method to coordinate, synchronize, and integrate OCS within the headquarters. The USCENTCOM OCSIC responded to senior leader inquiries regarding the Command’s continued reliance on contracted support, especially mission critical Counter-Unmanned Aerial Systems and Integrated Air and Missile Defense systems, providing information on the number and type of Field Service Representative contractors supporting these critical systems within the USCENTCOM AOR. Finally, USCENTCOM and the OCSIC remain engaged with the Office of the Secretary of Defense (OSD), Joint Staff (JS), and the Defense Logistics Agency (DLA) to assess the operational impacts of, and tax collection implications imposed by the James Zadroga 9/11 Health and Compensation Act, and efforts to seek enterprise solutions to address future processes and procedures for tax collections.
- Combined Joint Task Force - Operation Inherent Resolve (CJTF-OIR) OCSIC:** During this quarter, CJTF-OIR OCSIC worked across the various staff functions to validate and fund all FY22 requirements. Additionally, CJTF-OIR OCSIC worked proactively engaged with mission partners to identify future requirements to help solidify the FY23 budget. CJTF-OIR OCSIC continued to act as a force multiplier for customer education, contractor personnel

accountability, and OCS planning. CJTF-OIR received approval for 172 contractors to process through the Continental United States Replacement Center and facilitated resolution of Kuwait visa concerns, mitigating operational impacts while contractors complied with host-nation visa guidance from the Government of Kuwait. CJTF-OIR OCSIC has taken steps to better identify and leverage readily available organic sources of supply, streamline internal policies (i.e., Joint Requirements Review Board Standing Operating Procedures and Delegations of Authority), and implement strategic contract vehicles (e.g., Blanket Purchase Agreement, and Indefinite Delivery, Indefinite Quantity) across the combined joint operations areas (CJOA). CJTF-OIR processed 22 requirements totaling \$175.5M that provided the CJOA with material handling equipment, basic life support, operations and maintenance, internet, non-tactical vehicles, refrigeration, and generators.

IMPROVEMENTS TO MANAGEMENT AND OVERSIGHT OF DOD CONTRACTORS

- **Office of the Deputy Assistant Secretary of Defense for Logistics (ODASD(Log)):**
 - **OCS Governance and Oversight.** On May 24, 2022, the Deputy Assistant Secretary of Defense for Logistics and the JS J4 (JS J4) co-chaired the 3rd quarter FY22 OCS Functional Capabilities Integration Board (FCIB) meeting. Representatives from OSD, JS J4, DLA, Defense Contract Management Agency, Combatant Commands (CCMDs), and Services continue to address OCS capability integration and challenges impacting current and future operations. The Board received updates and discussed U.S. European Command's support to Ukraine crisis response, the Vender Threat Mitigation program, OCS Data and Information Group, the U.S. Navy World Wide Expeditionary Multiple Award Contract, and the U.S. Air Force Business Intelligence application. Additionally, the CCMDs continue to provide classified status updates on the integration of OCS in contingency plans and operations. Semi-annual progress review of the FY22-26 DoD OCS Action Plan is currently underway. The next iteration of the plan for FY23-27 will be published by early October. The next OCS FCIB quarterly meeting will be held on August 23, 2022.
 - **Implementation Update. OCS Joint Doctrine, Organization, Training, materiel, Leadership and Education, Personnel, and Facilities-Policy (DOTmLPF-P) Change Recommendation (DCR).** The OCS Joint DCR remains on track for completion and closure by September 2022, as directed by Joint Requirement Oversight Council Memorandum #088-18. The JS, CCMDs and Services have made significant progress toward identifying OCS training requirements and developing/integrating OCS instruction into existing DoD curricula. In addition, ODASD(Log) is collaborating with the Office of the Under Secretary of Defense for Policy and the Office of Cost Assessment and Program Evaluation to better integrate OCS equities in DoD strategic guidance, planning guidance, and future force analytic products. As the DCR Executive Steering Committee, the OCS FCIB will continue to leverage the DoD OCS Action Plan to monitor and manage future OCS capability improvement initiatives. The next monthly OCS Joint DCR Working Group meeting will be held on July 18, 2022.
 - **OCS Training Update.** On June 21, 2022, ODASD(Log), in collaboration with the Defense Acquisition University (DAU), launched the third course in its virtual OCS training suite. This new course titled, CON0810: Contractor Personnel Accountability, provides acquisition and non-acquisition professionals across the enterprise with a broad understanding of contractor personnel accountability policy and processes in operational environments, as well as an introduction to the Synchronized Predeployment and

Operational Tracker – Enterprise Suite. Two additional OCS-related courses are already available for DoD personnel and support contractors through DAU’s Interactive Catalog (icatalog.dau.edu.). These two courses are CON0800: Planning for and Managing Contractors in Operations and CON0820: Critical Concepts in Operational Contract Support. The next course, CON0830 on Private Security Contractor policies and procedures, is currently under development and should be deployed by 1st quarter FY23.

- **Defense Standards for Security Services:**

- All DoD contracts for private security services require compliance with American National Standard Institute (ANSI) PSC.1-2012 (R2017), “Quality Management Standard for Private Security Company Operations” or International Organization for Standardization (ISO) 18788-2015 “Management Systems for Private Security Operations.” All private security companies contracted by DoD at any tier are currently compliant with one or both of these standards and have achieved independent third-party certification.
- A total of 101 private security companies from 30 different countries have achieved independent third-party certification to one or both of these standards.

- **JS J4, Operational Contract Support Division (OCSD):**

- **OCS Force Development and Capability Design.** JS J4 submitted a revision to the OCS Joint Capability Area (JCA) structure incorporating “Contracting Support” as an area for future capability development.
- **Assessments and Reporting.** JS incorporated content from the FY21 Joint Assessment on Commercial Capabilities into the semi-annual Joint Force Readiness Review to comply with Title 10 United States Code Section 482(d) regarding readiness reporting.
- **Individual Training.**
 - **Joint OCS Planning and Execution Course (JOPEC).** JS J4 trained a total of 89 students during the 3rd quarter FY22. Since its inception in 2013, 2,277 students have completed the joint-certified JOPEC or JOPEC Lite virtual instruction course.
 - **Joint Knowledge Online (JKO).** During the 3rd quarter FY22, 309 personnel completed the Joint OCS Essentials for Commanders and Staffs (JOECS) Phase 1 online course, and 131 personnel completed JOECS Phase 2 online course. As of June 21, 2022, 29,345 personnel have completed an OCS introductory online course.
 - **Joint Enhanced Training (JET).** In May 2022, JS J4 OCSD personnel participated in Joint Enabling Capabilities Command/Joint Planning Support Element (JPSE) training events in Norfolk, VA. Events included delivering training on commercial capability considerations to select joint planners, participating in operational planning teams on actions necessary to stand-up a JTF, and contributing to a moderated panel discussion on joint logistics and commercial support to operations. The engagement fosters ongoing collaboration to prepare deploying JPSE planners for their mission to stand up a JTF headquarters while addressing commercial capability planning considerations.
- **OCS in Joint Education.**
 - **Joint Logistics Faculty Development Workshop (JLFDW).** On June 14 and 15, 2022, JS J4 briefed commercial capability considerations, challenges, and recent operational

lessons from a joint logistics perspective to approximately 60 joint professional military education (JPME) logistics faculty at the JLFDW, hosted by the Center for Joint and Strategic Logistics. Throughout the event, JS J4 emphasized the implications and considerations driven by the significant quantities of logistics capability contracted for by DoD.

- **Joint Faculty Education Conference (JFEC).** On June 22, 2022, JS J4 briefed approximately 50 curriculum developers from all JPME programs during the JFEC at National Defense University. The briefing highlighted commercial capability lessons from the COVID-19 pandemic and from recent operations, efforts to establish OCS education and training standards, new JKO courses under development, and a planned update to the Joint OCS Curriculum Development Guide that will help JPME schools continue addressing Title 10 Section 2151 mandates on OCS in JPME.
- **OCS in Exercises.** JS J4 integrated a OCS narrative into a Senior Leader Seminar brief entitled “Decision Advantage for Operations” as part of the FY22 Global Integration Continuum of Learning, which will culminate in Globally Integrated Exercise (GIE-23).