



CONTRACTOR SUPPORT OF U.S. OPERATIONS IN THE USCENTCOM AREA OF RESPONSIBILITY

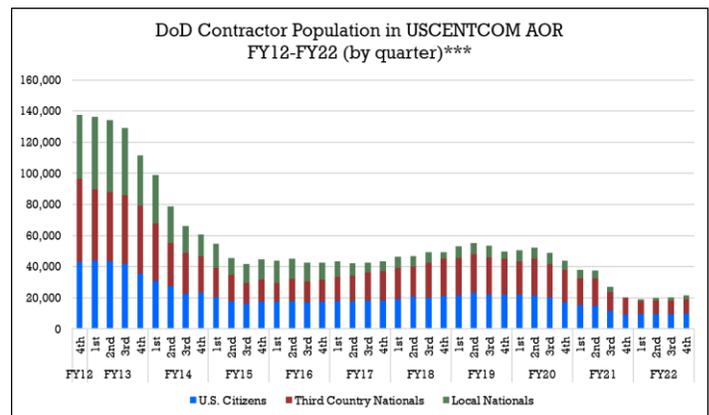
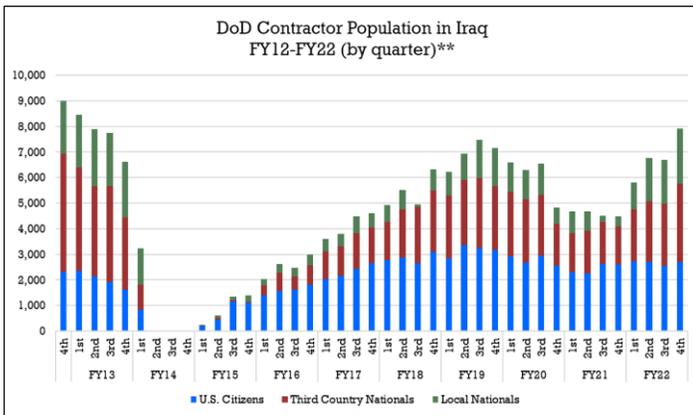
BACKGROUND: This report provides Department of Defense (DoD) contractor personnel numbers for 4th quarter Fiscal Year 2022 (FY22) and the current status of efforts underway to improve management of contractors accompanying United States (U.S.) Forces. It includes data on DoD contractor personnel deployed in Iraq and Syria, Operation Inherent Resolve (OIR), and the U.S. Central Command (USCENTCOM) area of responsibility (AOR).

KEY POINTS: During 4th quarter FY22, USCENTCOM reported approximately 21,530 contractor personnel supporting DoD in the USCENTCOM AOR, an increase of approximately 1,252 from the previous quarter.

DoD Contractor Personnel in the USCENTCOM AOR

	Total Contractors	U.S. Citizens	Third Country Nationals (TCN)	Local Nationals
Iraq and Syria	7,908	2,700	3,052	2,156
Other USCENTCOM Locations	13,622	7,032	6,412	178
USCENTCOM AOR	21,530	9,732	9,464	2,334

DoD Contractor Population Trends (FY12–FY22)*



* To maintain a 10-year quarterly view of contractor populations, the date range has been changed to reflect FY12-FY22 data.

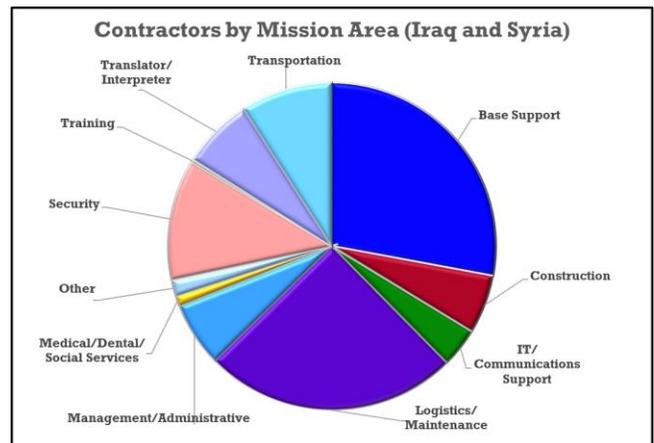
** Information on the contractor population in Syria was incorporated starting 2nd quarter FY18.

*** Information on the contractor population in Israel is included in the USCENTCOM AOR totals starting in 4th quarter FY21.

OIR (Iraq and Syria) Summary

- The distribution of contractors in Iraq and Syria by mission category are:

Base Support	2,206	(27.9%)
Construction	459	(5.8%)
IT/Communications Support	308	(3.9%)
Logistics/Maintenance	1,985	(25.1%)
Management/Administrative	506	(6.4%)
Medical/Dental/Social Services	79	(1.0%)
Other	127	(1.6%)
Security	941	(11.9%)
Training	24	(0.3%)
Translator/Interpreter	553	(7.0%)
<u>Transportation</u>	720	(9.1%)
Total:	7,908	



- Contractor Posture: Approximately 7,908 DoD contractors directly supported DoD-funded contracts in Iraq and Syria. This is an increase of 18.1% from 3rd quarter FY22.
- USCENTCOM Vendor Threat Mitigation Branch (VTMB):** During this quarter, the VTMB reviewed 122 vendors and determined 108 (87%) were an “Acceptable” force protection risk and 14 (13%) were identified as “Unacceptable without Mitigation” requiring completion of a Risk Mitigation Plan or Base Access Denial Letters. USCENTCOM VTMB notified the responsible heads of contracting activities regarding two individuals and one entity that were identified pursuant to Section 841 of the FY15 National Defense Authorization Act, as actively opposing U.S. or Coalition missions and providing U.S. Government funds, goods or services to the enemy.
- USCENTCOM J43 Operational Contract Support (OCS) Branch:** USCENTCOM OCS completed the OCS Execute Order update, which revised the USCENTCOM theater contracting construct to align with the ongoing theater reset initiatives and the USCENTCOM Commander’s strategic lines of effort. USCENTCOM J43 completed the commercial reliance assessment for the USCENTCOM AOR, which will enable Commanders and Staffs to make risk-informed decisions regarding the use of contracted support and determine the appropriate mitigation strategies. The USCENTCOM OCS Branch, with support from USCENTCOM data scientists, demonstrated the Advana OCS Common Operating Picture (COP) capabilities to the USCENTCOM J4 Director. This automated OCS COP will eventually provide Commanders daily information on approximately 20,000 contractors assigned to over 4,000 active contracts worth approximately \$10.5B within the USCENTCOM AOR. An additional benefit is the elimination of manual data manipulation which, reduces the potential for human error. USCENTCOM OCS is continuing to substantially rewrite the USCENTCOM Regulation for OCS by codifying enhanced coordination, synchronization, and integration between USCENTCOM headquarters staff and Subordinate Commands, succinctly outlining their OCS tasks pertaining to contractor management, planning, and reporting requirements. Lastly, USCENTCOM OCS supported the planning and coordination of the first-ever USCENTCOM-focused, joint senior contracting official planning event in October. As a result, USCENTCOM subordinate commands and contracting activities will collaborate on OCS academics and practical applications, focused on USCENTCOM’s top planning priority.

- **Combined Joint Task Force - Operation Inherent Resolve (CJTF-OIR) OCSIC:** During this quarter, CJTF-OIR OCSIC worked across the various staff functions to validate and fund all FY22 requirements, and emergent requirements for FY23. CJTF-OIR OCSIC continued to act as a force multiplier for customer education, contractor personnel accountability, and OCS planning. A Battlefield Circulation visit was conducted to meet face to face with requiring activities in the Eastern Syrian Security Area. CJTF-OIR received approval for 117 contractors to process through the Continental United States Replacement Center and facilitated resolution of Kuwait visa concerns, mitigating operational impacts while contractors complied with host-nation visa guidance from the Government of Kuwait. CJTF-OIR OCSIC has taken steps to better identify and leverage readily available organic sources of supply, streamline internal policies (i.e., Joint Requirements Review Board Standing Operating Procedures and Delegations of Authority), and implement strategic contract vehicles (e.g., Blanket Purchase Agreement, and Indefinite Delivery Indefinite Quantity contracts) across the combined joint operations areas (CJOA). CJTF-OIR processed 33 requirements totaling \$78.6M that provided the CJOA with material handling equipment, basic life support, operations and maintenance, internet, non-tactical vehicles, refrigeration, and generators.

IMPROVEMENTS TO MANAGEMENT AND OVERSIGHT OF DOD CONTRACTORS

- **Office of the Deputy Assistant Secretary of Defense for Logistics (ODASD(Log)):**
 - **Implementation Update. OCS Joint Doctrine, Organization, Training, materiel, Leadership and Education, Personnel, and Facilities-Policy (DOTmLPP-P) Change Recommendation (DCR) – Completion Update.** During this quarter, the Department initiated the closure of three remaining actions of the OCS Joint DCR. Sponsored by the Deputy Assistant Secretary of Defense for Logistics (DASD(Log)) and endorsed by the Joint Requirements Oversight Council (JROC) in 2018, the DCR advanced the integration of OCS capability across the enterprise. Over 50 organizations have collectively worked to strengthen DoD’s ability to execute OCS functions and ensure that it contributes to all phases and ranges of joint military operations. Over the next 30 days, DASD(Log) will publish a final report for DoD senior leaders and submit a request for DCR closure approval to the Logistics Functional Capabilities Board and the JROC. The OCS Joint DCR will serve as the foundation for the next phase of continuous process improvements under the oversight of the OCS Functional Capabilities Integration Board (FCIB).
 - **OCS Governance and Oversight.** On August 23, 2022, DASD(Log) and the Principal Deputy Director for Logistics, Joint Staff J4, co-chaired the 100th consecutive meeting of the OCS FCIB. Established in 2010, the FCIB continues to address OCS capability gaps and requirements in support of current and future contingency operations. This quarter the FCIB discussed status of current operations in support of Ukraine and endorsed a proposal to close remaining actions of the OCS Joint DCR. The Board also endorsed a proposal to implement a new global market research initiative to better synchronize requirements and improve contingency planning outcomes. The next edition of the annual DoD OCS Action Plan will be published in November 2022. The next quarterly OCS FCIB meeting will be held on November 15, 2022.
- **Defense Standards for Security Services:**
 - All DoD contracts for private security services require compliance with American National Standard Institute (ANSI) PSC.1-2012 (R2017), “Quality Management Standard for Private

Security Company Operations” or International Organization for Standardization (ISO) 18788-2015 “Management Systems for Private Security Operations.” All private security companies contracted by DoD at any tier are currently compliant with one or both of these standards and have achieved independent third-party certification.

- A total of 105 private security companies from 32 different countries have achieved independent third-party certification to one or both of these standards.
- **JS J4, Operational Contract Support Division (OCSD):**
 - **OCS in Joint and Strategic Planning.** J45 OCSD completed reviews of five operation plans, identifying areas for improvement in integrating commercial capabilities into planning. J45 OCSD conducted comprehensive mission analysis of the 2022 National Defense Strategy to inform Joint Strategic Planning System (JSPS) annual products, including the Joint Military Net Assessment, the Chairman’s Risk Assessment, and the Joint Force Readiness Review. J45 OCSD conducted an annual assessment that tracked progress on integration in JSPS processes, which will inform future portfolio changes and strategic communications. J45 OCSD provided OCS training and facilitation at a two-CCMD multi-echelon planning event for 50 joint and DoD agency personnel to support improved joint planning outcomes and inform refinement of OCS training for practical application.
 - **Individual Training.**
 - **Joint OCS Planning and Execution Course (JOPEC).** J45 OCSD trained 78 students during the 4th quarter FY22.
 - **Joint Knowledge Online (JKO).** During the 4th quarter FY22, 336 personnel completed the Joint OCS Essentials for Commanders and Staffs (JOECS) Phase 1 online course, and 116 personnel completed the JOECS Phase 2 online course.
 - **OCS in Joint Education.**
 - **Senior Joint Engineer Seminar.** J45 OCSD provided an OCS background briefing on August 26, 2022 to 35 senior joint engineers as part of their annual seminar. OCS considerations included construction standards for contracted projects, environmental planning, availability of materials and labor, oversight of construction projects, and security.
 - **Army Logistics University (ALU) Joint Logistics Course.** On July 29, 2022, J45 OCSD provided the 120-minute OCS instruction block to 93 ALU students. The OCS instruction block emphasizes how OCS, as a cross-cutting Joint Capability Area, enables Joint Force readiness and how DoD’s comparative advantage is inextricably linked with commercial industry.
 - **OCS in Joint Doctrine.** Efforts continue to propagate OCS across joint doctrine. Joint Publication 3-0, the foundational doctrine for joint campaigns and operations, was republished on June 18, 2022; and now includes additional guidance regarding considerations for the integration of commercial capabilities and OCS in joint operations.
 - **OCS Lessons Learned.** J45 OCSD completed the FY22 Joint OCS Lessons Learned data pull. Six organizations submitted input to the Joint Lessons Learned Information System,

resulting in six best practices and 15 observations collected. J45 OCSD, as the Enterprise Lesson Manager for OCS, briefed the results to the OCS FCIB during the 4th quarter FY22 meeting.