



CONTRACTOR SUPPORT OF U.S. OPERATIONS IN THE USCENTCOM AREA OF RESPONSIBILITY

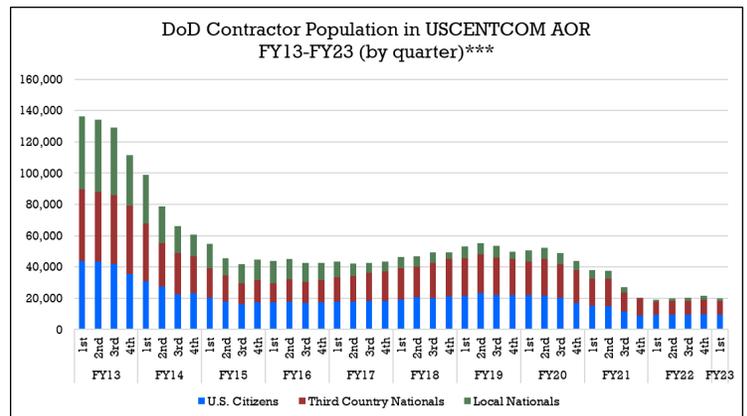
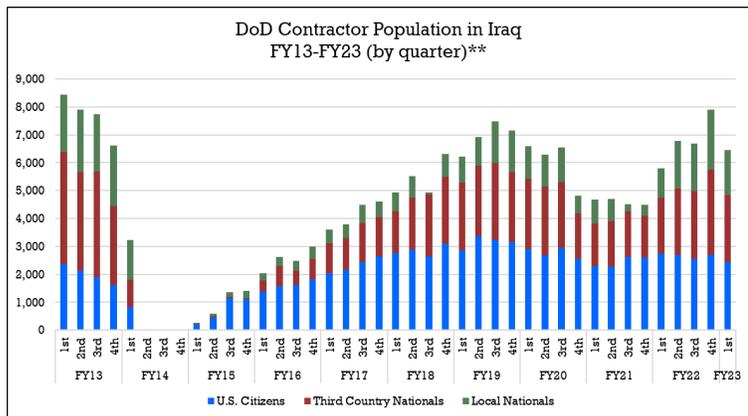
BACKGROUND: This report provides Department of Defense (DoD) contractor personnel numbers for 1st quarter Fiscal Year 2023 (FY23) and the current status of efforts underway to improve management of contractors accompanying United States (U.S.) Forces. It includes data on DoD contractor personnel deployed in Iraq and Syria, Operation Inherent Resolve (OIR), and the U.S. Central Command (USCENTCOM) area of responsibility (AOR).

KEY POINTS: During 1st quarter FY23, USCENTCOM reported approximately 19,874 contractor personnel supporting DoD in the USCENTCOM AOR, a decrease of approximately 1,656 from the previous quarter.

DoD Contractor Personnel in the USCENTCOM AOR

	Total Contractors	U.S. Citizens	Third Country Nationals (TCN)	Local Nationals
Iraq and Syria	6,449	2,425	2,408	1,616
Other USCENTCOM Locations	13,425	6,964	6,284	177
USCENTCOM AOR	19,874	9,389	8,692	1,793

DoD Contractor Population Trends (FY13–FY23)*



* To maintain a 10-year quarterly view of contractor populations, the date range has been changed to reflect FY13-FY23 data.

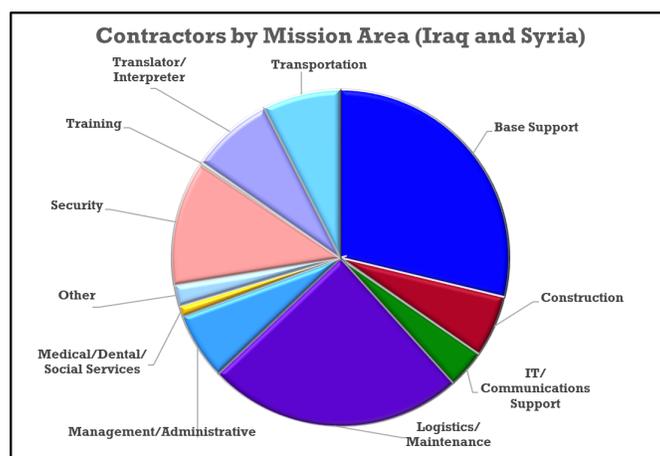
** Information on the contractor population in Syria was incorporated starting 2nd quarter FY18.

*** Information on the contractor population in Israel is included in the USCENTCOM AOR totals starting in 4th quarter FY21.

OIR (Iraq and Syria) Summary

- The distribution of contractors in Iraq and Syria by mission category are:

Base Support	1,853	(28.7%)
Construction	380	(5.9%)
IT/Communications Support	238	(3.7%)
Logistics/Maintenance	1,588	(24.6%)
Management/Administrative	415	(6.4%)
Medical/Dental/Social Services	66	(1.0%)
Other	131	(2.0%)
Security	772	(12.0%)
Training	17	(0.3%)
Translator/Interpreter	506	(7.9%)
<u>Transportation</u>	<u>483</u>	<u>(7.5%)</u>
Total:	6,449	



- Contractor Posture: Approximately 6,449 DoD contractors directly supported DoD-funded contracts in Iraq and Syria. This is a decrease of 18.4% from 4th quarter FY22.
- USCENTCOM Vendor Threat Mitigation Branch (VTMB):** During this quarter, the VTMB reviewed 58 vendors and determined 49 (84.5%) were rated an "Acceptable" force protection risk and 9 (15.5%) were identified as "Unacceptable without Mitigation" requiring completion of a Risk Mitigation Plan or Base Access Denial Letters. USCENTCOM VTMB notified the responsible heads of contracting activities regarding one individual and two entities that were identified pursuant to Section 841 of the FY15 National Defense Authorization Act, as actively opposing U.S. or Coalition missions and providing U.S. Government funds, goods or services to the enemy.
- USCENTCOM J43 Operational Contract Support (OCS) Branch:** The USCENTCOM J43 OCS Branch completed a substantive re-write of Central Command Regulation 715-1, "Operational Contract Support in the USCENTCOM AOR." This regulation establishes USCENTCOM policy, guidance, and responsibilities for OCS and formally codifies the establishment of the USCENTCOM Headquarters expanded OCS working group. This working group will coordinate, synchronize, and integrate OCS across the Command's joint directorates and special staff. Also during this period, the USCENTCOM J43 OCS Branch published a theater execution order updating the theater contracting construct that designated United States Army Central Command as the lead service for contracting coordination for Israel and Afghanistan.
- Combined Joint Task Force - Operation Inherent Resolve (CJTF-OIR) OCSIC:** During this quarter, CJTF-OIR OCSIC worked across the various staff functions to validate and fund FY23 requirements. CJTF-OIR OCSIC worked proactively with mission partners to identify critical requirements and prevent delays in procurement awards during continuing resolutions. The OCSIC enhanced the Joint Requirements Review Board's tracking tool providing real-time access to contract validation data. The CJTF-OIR OCSIC streamlined internal processes to ensure funding allocation for all mission support requirements, provided appropriate budget guidance to the resource management office, and significantly reduced contract award timelines. CJTF-OIR OCSIC processed 19 requirements totaling \$58.7M, providing the combined joint area of operations with material handling equipment, basic operations support,

operations and maintenance, internet, non-tactical vehicles, refrigeration, generators, and force protection.

IMPROVEMENTS TO MANAGEMENT AND OVERSIGHT OF DOD CONTRACTORS

- **Office of the Deputy Assistant Secretary of Defense for Logistics (ODASD(Log)):**
 - **OCS Joint Doctrine, Organization, Training, materiel, Leadership and Education, Personnel, and Facilities-Policy (DOTmLPF-P) Change Recommendation (DCR) – Completion and Closure Update.** On December 6, 2022, DASD(Log) submitted a signed memo to the Logistics Functional Capabilities Board confirming completion of the last three remaining actions, effectively closing the four-year OCS Joint DCR initiative. These actions provide the foundation for further OCS capability improvement and will be documented in the DoD OCS Action Plan for FY 23-27. To that end, the OCS Functional Capabilities Integration Board (FCIB) recently launched a Council of Colonels-led OCS Capability Improvement Working Group (CIWG) to oversee, support, monitor, and report on current and future OCS capability improvement initiatives. This group will also identify new actions required to mitigate capability gaps and contribute to the development of operational concepts that expand U.S. options across the competition continuum.
 - **OCS Governance and Oversight.** On November 15, 2022, the DASD(Log) and the Principal Deputy Director for Logistics, Joint Staff J4 (JS J4) co-chaired the 1st quarter FY23 OCS FCIB meeting. Representatives from the Office of the Secretary of Defense, JS J4, Defense Logistics Agency, Defense Contract Management Agency, Combatant Commands, and Services continue to address OCS capability integration and challenges impacting current and future operations. The U.S. European Command briefed outcomes from an OCS rehearsal of concept drill for noncombatant evacuation operations, which identified ways to better synchronize actions across multiple Combatant Commands. The Department remains on track to complete the first-ever enterprise-wide OCS Manpower Study by the end of calendar year 2023. This study will support efforts to resource long-standing OCS manpower shortfalls. The DoD OCS Action Plan for FY23-27 is in final staffing and will be published during the 2nd quarter of FY23. The next quarterly OCS FCIB meeting will be held on February 28, 2023.
 - **Defense Acquisition University (DAU) Update.** On December 12, 2022, DAU deployed a new online course, CON0830, “Private Security Contractors.” This course provides a broad introduction to DoD private security contractors (PSCs) and their functions, as well as the importance of accountability and visibility of PSC personnel. The course is appropriate for acquisition and non-acquisition professionals at any level and is the fourth of five OCS and related courses sponsored by ODASD(Log). In addition, DAU recently launched a weekly Contingency Contracting Officer Experience Office Hour forum to share lessons learned, best practices, and the latest on contingency contracting policy, guidance, training resources, and information. This cross-functional forum targets participation from DoD Contingency Contracting Officers, Contracting Officer Representatives, and Operational Contracting Support practitioners. For more information, visit: <https://www.dau.edu/cop/Contingency/Pages/Default.aspx>
- **Defense Standards for Security Services:**
 - All DoD contracts for private security services require compliance with American National Standard Institute (ANSI) PSC.1-2012 (R2017), “Quality Management Standard for Private

Security Company Operations” or International Organization for Standardization (ISO) 18788-2015 “Management Systems for Private Security Operations.” All private security companies contracted by DoD at any tier are currently compliant with one or both of the existing standards and have achieved independent third-party certification.

- A total of 114 private security companies from 34 different countries have achieved independent third-party certification to one or both of these standards.
- On December 1, 2022, ANSI approved the revised standard, ANSI/ASIS PSC.1. The revisions to this standard represent more than a year’s work by a cross-functional Technical Committee facilitated by ASIS and comprised of subject matter experts and stakeholders representing broad interests to include government, industry service providers and users, and academia. Efforts are now underway to publish the revised standard and make it available by the end of January 2023.
- **JS J45, Operational Contract Support Division (OCSD):**
 - **OCS in Joint and Strategic Planning.** J45 OCSD provided best military advice to the Chairman’s Risk Assessment, identifying missions and functions that are likely to require contractor or other external support, and assessed risk associated with contributions of external support.
 - **Individual Training.**
 - **Joint OCS Planning and Execution Course (JOPEC).** During the 1st quarter FY23, J45 OCSD trained 61 students, through both in-person and virtual JOPEC offerings.
 - **Joint Knowledge Online (JKO).** During the 1st quarter FY23, 649 personnel completed the Joint OCS Essentials for Commanders and Staff (JOECS) Phase 1 online course, and 105 personnel completed the JOECS Phase 2 online course.
 - J45 OCSD is continuing to develop a four-phase suite of training to replace the current two-phase JOECS suite. The new OCS Phase I course, *Leveraging Commercial Capabilities Across the Competition Continuum*, was launched on JKO on December 1, 2022, with 41 students completing the course to date. Work continues on OCS Phase II, *OCS Fundamentals*, with a planned launch in the 2nd quarter FY23. OCS Phase III, *Planning and Coordinating Responsibilities for Staffs*, and OCS Phase IV, *Planning and Executing Responsibilities for OCS Practitioners*, are anticipated to be released in late FY23.
 - **Joint Senior Contracting Official (J-SCO) Planning Event.** In October 2022, J45 OCSD provided OCS subject matter expertise to the J-SCO planning event at Shaw Air Force Base, South Carolina. The event focused on USCENTCOM’s priority plan and J45 OCSD provided in-depth instruction on OCS in the joint planning process (JPP) designed to promote integration of logistics and operations throughout the JPP.
 - **OCS in Joint Education.**
 - **Army Logistics University (ALU) Joint Logistics Course.** On November 3 and December 9, 2022, J45 OCSD provided an OCS instruction block to 38 and 49 students, respectively. The OCS instruction block emphasizes how OCS, as a cross-cutting Joint

Capability Area, enables Joint Force readiness and how DoD's comparative advantage is closely linked to commercial capabilities.

- **Air War College (AWC).** In November 2022, J45 OCSD delivered a lecture to 240 AWC students and faculty on Commercial Capabilities in Support of the National Defense Strategy. The lecture covered reliance on commercial capabilities in contested environments and potential risks using timely real-world examples including COVID-19 response, the withdrawal from Afghanistan, and support to Ukraine.
- **Society of American Military Engineers (SAME) Conference.** J45 OCSD delivered a presentation on Joint Logistics Strategies to the SAME Board of Directors conference in October 2022, to approximately 50 local industry members. The conference provided an opportunity for industry and government engagement and enabled industry to provide valuable feedback on JS initiatives, including OCS. SAME offered to host future discussions with JS staff to further engagement.
- **OCS in Exercises.** J45 OCSD integrated OCS considerations in the planning order for the Globally Integrated Exercise 23 (GIE-23) and provided language on OCS authorities as part of the Global Integration Military Advice Process.