



CONTRACTOR SUPPORT OF U.S. OPERATIONS IN THE USCENTCOM AREA OF RESPONSIBILITY

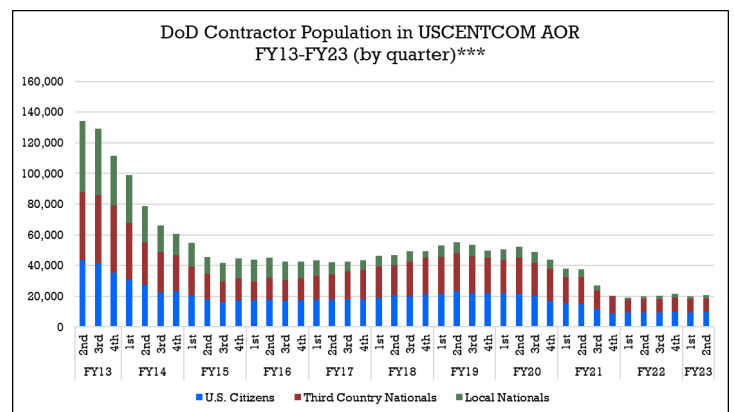
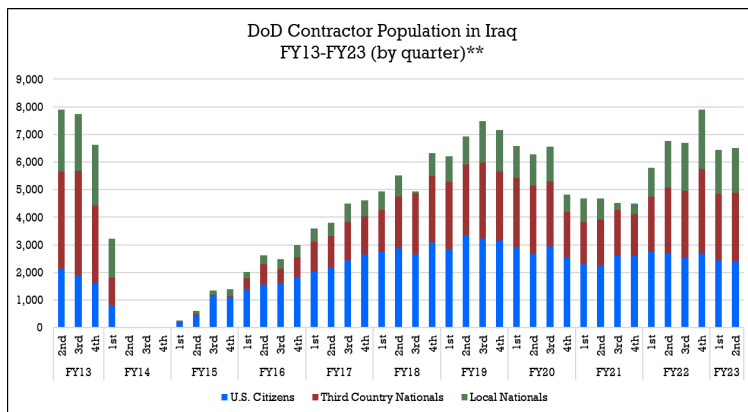
BACKGROUND: This report provides Department of Defense (DoD) contractor personnel numbers for 2nd quarter Fiscal Year 2023 (FY23) and the current status of efforts underway to improve management of contractors accompanying United States (U.S.) Forces. It includes data on DoD contractor personnel deployed in Iraq and Syria, Operation Inherent Resolve (OIR), and the U.S. Central Command (USCENTCOM) area of responsibility (AOR).

KEY POINTS: During 2nd quarter FY23, USCENTCOM reported approximately 20,591 contractor personnel supporting DoD in the USCENTCOM AOR, an increase of approximately 717 from the previous quarter.

DoD Contractor Personnel in the USCENTCOM AOR

	Total Contractors	U.S. Citizens	Third Country Nationals (TCN)	Local Nationals
Iraq and Syria	6,503	2,419	2,480	1,604
Other USCENTCOM Locations	14,088	7,246	6,690	152
USCENTCOM AOR	20,591	9,665	9,170	1,756

DoD Contractor Population Trends (FY13–FY23)*



* To maintain a 10-year quarterly view of contractor populations, the date range has been changed to reflect FY13-FY23 data.

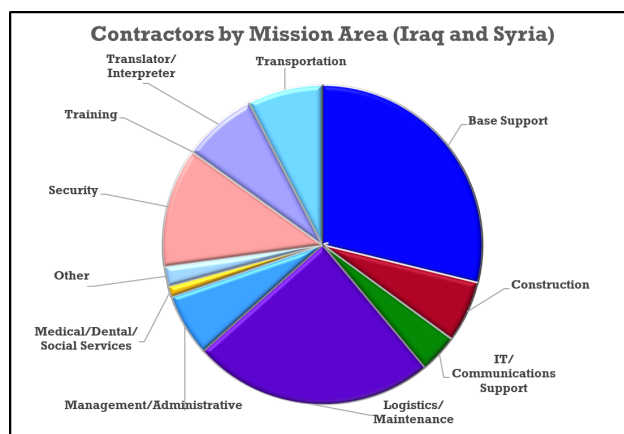
** Information on the contractor population in Syria was incorporated starting 2nd quarter FY18.

*** Information on the contractor population in Israel is included in the USCENTCOM AOR totals starting in 4th quarter FY21.

OIR (Iraq and Syria) Summary

- The distribution of contractors in Iraq and Syria by mission category are:

Base Support	1,873	(28.8%)
Construction	404	(6.2%)
IT/Communications Support	254	(3.9%)
Logistics/Maintenance	1,594	(24.5%)
Management/Administrative	410	(6.3%)
Medical/Dental/Social Services	72	(1.1%)
Other	131	(2.0%)
Security	780	(12.0%)
Training	3	(0.1%)
Translator/Interpreter	488	(7.5%)
<u>Transportation</u>	494	(7.6%)
Total:	6,503	



- Contractor Posture: Approximately 6,503 DoD contractors directly supported DoD-funded contracts in Iraq and Syria. This is an increase of 2.2% from 1st quarter FY23.
- USCENTCOM Vendor Threat Mitigation Branch (VTMB):** During this quarter, the VTMB reviewed 76 vendors and determined 71 (93.4%) were rated an "Acceptable" force protection risk and 5 (6.6%) were identified as "Unacceptable without Mitigation," requiring completion of a Risk Mitigation Plan or Base Access Denial Letters. USCENTCOM VTMB notified the responsible heads of contracting activities regarding two entities identified pursuant to Section 841 of the FY15 National Defense Authorization Act, as actively opposing U.S. or coalition missions and providing U.S. Government funds, goods, or services to the enemy.
- USCENTCOM J43 Operational Contract Support (OCS) Branch:** The USCENTCOM J43 OCS Branch completed its annual review and update to the USCENTCOM staff battle rhythm. The update was signed in January and codifies the formal establishment of the Expanded OCS Working Group into the USCENTCOM battle rhythm. This working group facilitates USCENTCOM Joint Directorate and Special Staff coordination, synchronization, and integration of significant OCS issues or topics requiring comprehensive staff collaboration. Additionally, the OCS Branch submitted three best practice observations in the Joint Lessons Learned Information System in response to the annual Joint Staff J4 (JS J4) data call for OCS lessons learned. These observations make note of best practices that continue to improve processes and procedures that enable efficient and effective OCS. Lastly, the OCS Branch completed its update to the OCS Appendix for the draft USCENTCOM Theater Distribution Plan. This effort was coordinated with USCENTCOM Components, their supporting contracting offices, and the Defense Logistics Agency, and addresses OCS specific aspects of distribution while reinforcing AOR-wide OCS policies and procedures.
- Combined Joint Task Force - Operation INHERENT RESOLVE (CJTF-OIR) Operational Contract Support Integration Cell (OCSIC):** During this quarter, CJTF-OIR continued the Combined Joint Operations Area's (CJOA's) force posture review. CJTF-OIR OCSIC identified an inconsistency in Base Life Support (BLS) contracting requirements due to the increase of personnel supporting force protection assets at outstations across the Eastern Syria Security Area (ESSA). CJTF-OIR OCSIC and 408th Contracting Support Brigade, in coordination with requiring activities (RAs), continue to refine and develop processes to right-

size requirements that generate cost savings while meeting mission needs. OCSIC planners forward deployed to the ESSA to assess the landscape for the Base Camp Working Group, improve contractor accountability, and advise RAs on contracting related matters. CJTF-OIR OCSIC received approval for 66 CJTF-OIR contractors to attend the Continental United States Replacement Center, improving the CJOA labor file percentage for mission critical contractors by 95%. The OCSIC enabled the smooth validation of the \$320M Logistics Civil Augmentation Program-V option year two requirement for BLS functions across the CJOA. Additionally, ongoing planning efforts are underway to validate the counter rocket, artillery, and mortar power generation maintenance requirement to align with the future needs of the OIR mission.

IMPROVEMENTS TO MANAGEMENT AND OVERSIGHT OF DOD CONTRACTORS

- **Office of the Deputy Assistant Secretary of Defense for Logistics (ODASD(Log)):**
 - **OCS Governance and Oversight.** On February 28, 2023, the DASD(Log) and Principal Deputy Director for Logistics, JS J4 co-chaired the 2nd quarter FY23 OCS Functional Capabilities Integration Board (FCIB) meeting. Representatives from the Office of the Secretary of Defense, JS J4, Defense Logistics Agency, Defense Contract Management Agency, Combatant Commands (CCMDs), and Services remain focused on OCS capability integration and challenges impacting current and future operations. Key updates included results of the U.S. Central Command Joint Senior Contracting Official Planning Event and U.S. Northern Command’s briefing on unique challenges operating in the Arctic. Other updates included results of the enterprise-wide OCS Manpower Study, FY23 OCS-related legislation and policy changes, the Vendor Threat Mitigation Program, and progress of the Global Market Research initiative. In February, the Board published the FY23-27 DoD OCS Action Plan, a strategic roadmap of ongoing and planned actions to advance OCS capability integration. A revised FCIB charter and framework to better support National Defense Strategy priorities is targeted for publication during the 3rd quarter. The next OCS FCIB meeting will be held on May 23, 2023.
 - **OCS Joint Capability Development and Improvement.** On January 19, 2023, the JS J8, in support of the Joint Requirements Oversight Council, approved closure of the 2018 DoD OCS Joint Doctrine, Organization, Training, materiel, Leadership and Education, Personnel, and Facilities-Policy Change Recommendation (DCR). The DCR initiative enabled the Department to institutionalize OCS capability in DoD/Service policy and Joint/Service doctrine and resulted in further integration of OCS into Service and Joint training, Service and CCMD force structure, and DoD/Joint processes. As previously reported, a new OCS FCIB Council of Colonels-led capability improvement working group is underway to address follow-on actions and new capability improvement initiatives to better enable OCS and commercial capabilities employment/integration.
- **Defense Standards for Security Services:**
 - All DoD contracts for private security services require compliance with American National Standard Institute (ANSI) PSC.1-2012 (R2017), “Quality Management Standard for Private Security Company Operations” or International Organization for Standardization (ISO) 18788-2015 “Management Systems for Private Security Operations.” All private security companies contracted by DoD at any tier are currently compliant with one or both of the existing standards and have achieved independent third-party certification.

- The DoD is reviewing plans and timelines for companies to transition to the revised standard, ANSI/ASIS PSC.1-2022 “Management System for Private Security Company Operations—Requirements with Guidance.”
- A total of 101 private security companies from 33 different countries have achieved independent third-party certification to one or both standards.”
- **JS J45, Operational Contract Support Division (OCSD):**
 - **Assessments and Reporting.** J45 OCSD published and distributed the recently approved FY22 Joint Assessment on Commercial Capabilities report. This annual report captures input from 26 CCMD, Service, and Agency respondents to assess the strategic impact of commercial capabilities, quantify reliance on and identify the potential risks from reliance on those capabilities, to inform 2022 National Defense Strategy objectives. The FY23 commercial assessment is currently underway.
 - **Individual Training.**
 - **Joint OCS Planning and Execution Course (JOPEC).** During the 2nd quarter FY23, J45 OCSD trained 58 students, through in-person JOPEC offerings hosted by USCENTCOM, U.S. Special Operations Command and U.S. Indo-Pacific Command.
 - **Joint Knowledge Online (JKO).** J45 OCSD continues to develop a four-phase suite of training to replace the current two-phase Joint OCS Essentials for Commanders and Staff (JOECS) online suite.
 - **OCS I, *Leveraging Commercial Capabilities Across the Competition Continuum.*** A total of 414 students have completed OCS I to date.
 - **OCS II, *OCS Fundamentals.*** Launched on January 9, 2023. A total of 98 students have completed OCS II to date.
 - **OCS in Joint Education.**
 - **Army Sustainment University (formerly Army Logistics University) Joint Logistics Course.** J45 OCSD delivered two blocks of OCS instruction on January 19 and March 3, 2023, to 46 and 63 students, respectively. This instruction emphasizes how OCS enables Joint Force readiness and how DoD’s comparative advantage is closely linked to commercial capabilities.
 - **Joint Enabling Capabilities Command, Joint Planning Support Element (JPSE) Joint Enhanced Training (JET).** At the quarterly JET in February 2023, J45 OCSD provided an overview of OCS functions and guidance to 115 OCS planners on OCS integration cell activities and responsibilities. J45 OCSD’s engagement at the quarterly JET fosters continued collaboration with JPSE planners to integrate commercial capabilities into military operations.
 - **Joint Engineer Operations Course (JEOC).** On February 8, 2023, J45 OCSD provided a presentation to 63 operational engineers at the U.S. Army Engineer School. The presentation covered how to introduce OCS in planning and integration across the

staff and how to approach engineering efforts from a commercial capabilities-to-operations perspective. A second presentation was provided on March 29, 2023.

- **OCS in Exercises.** In January 2023, J45 OCSD participated in the inaugural Partner and Interorganizational Integration Conference (PIIC). This forum brought together DoD and civilian partners including federal departments and agencies, international organizations, non-governmental organizations, and private industry, to discuss upcoming exercise and training events and how to improve collaboration. The PIIC created opportunities for J45 OCSD to further promulgate the concept of commercial capabilities and OCS with a whole-of-nation (including nongovernmental, academia, and industry) perspective. J45 OCSD also participated in a planning session on February 2, 2023, for the Determining Climate Challenges for Defense Logistics (DC2DL) tabletop exercise (TTX). The TTX is planned for June 2023.