



CONTRACTOR SUPPORT OF U.S. OPERATIONS IN THE USCENTCOM AREA OF RESPONSIBILITY

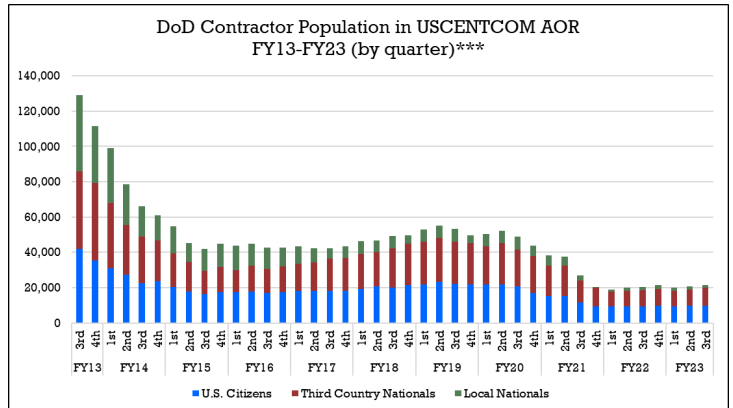
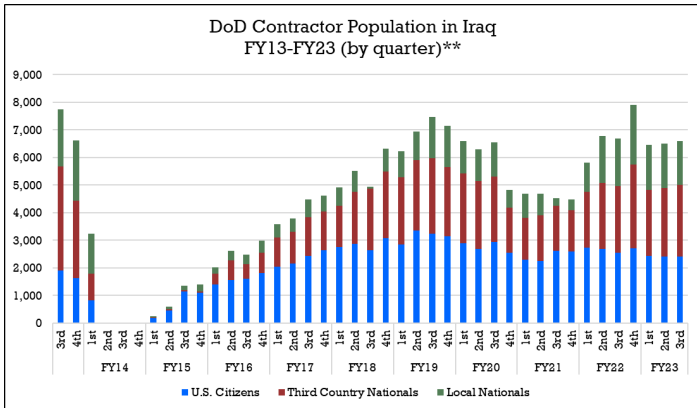
BACKGROUND: This report provides Department of Defense (DoD) contractor personnel numbers for 3rd quarter Fiscal Year 2023 (FY23) and the current status of efforts underway to improve management of contractors accompanying United States (U.S.) Forces. It includes data on DoD contractor personnel deployed in Iraq and Syria, Operation Inherent Resolve (OIR), and the U.S. Central Command (USCENTCOM) area of responsibility (AOR).

KEY POINTS: During 3rd quarter FY23, USCENTCOM reported approximately 21,546 contractor personnel supporting DoD in the USCENTCOM AOR, an increase of approximately 955 from the previous quarter.

DoD Contractor Personnel in the USCENTCOM AOR

	Total Contractors	U.S. Citizens	Third Country Nationals (TCN)	Local Nationals
Iraq and Syria	6,605	2,419	2,579	1,607
Other USCENTCOM Locations	14,941	7,402	7,371	168
USCENTCOM AOR	21,546	9,821	9,950	1,775

DoD Contractor Population Trends (FY13–FY23)*



* To maintain a 10-year quarterly view of contractor populations, the date range has been changed to reflect FY13-FY23 data.

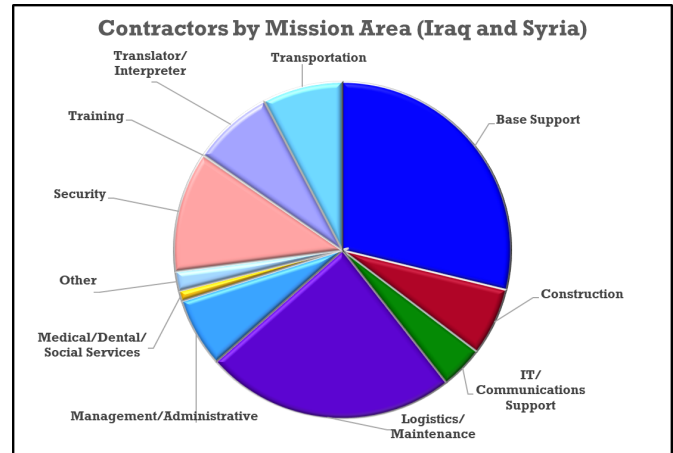
** Information on the contractor population in Syria was incorporated starting 2nd quarter FY18.

*** Information on the contractor population in Israel is included in the USCENTCOM AOR totals starting in 4th quarter FY21.

OIR (Iraq and Syria) Summary

- The distribution of contractors in Iraq and Syria by mission category are:

Base Support	1,902	(28.8%)
Construction	429	(6.5%)
IT/Communications Support	271	(4.2%)
Logistics/Maintenance	1,592	(24.1%)
Management/Administrative	436	(6.6%)
Medical/Dental/Social Services	66	(1.1%)
Other	125	(1.9%)
Security	759	(11.5%)
Training	7	(0.1%)
Translator/Interpreter	509	(7.5%)
<u>Transportation</u>	509	(7.7%)
Total:	6,605	



- Contractor Posture: Approximately 6,605 DoD contractors directly supported DoD-funded contracts in Iraq and Syria. This is an increase of 1.57% from 2nd quarter FY23.
- USCENTCOM Vendor Threat Mitigation Branch (VTMB):** During this quarter, the VTMB reviewed 72 vendors and determined 63 (87.5%) were rated an "Acceptable" force protection risk and 9 (12.5%) were identified as "Unacceptable without Mitigation" requiring completion of a Risk Mitigation Plan or Base Access Denial Letter. USCENTCOM VTMB notified the responsible head of contracting activity regarding one entity identified pursuant to Section 841 of the FY15 National Defense Authorization Act, as actively opposing U.S. or coalition missions and providing U.S. Government funds, goods, or services to the enemy.
- USCENTCOM J43 Operational Contract Support (OCS) Branch:** During this quarter, the USCENTCOM J43 OCS Branch began its consolidation of information for the 2023 USCENTCOM Commercial Reliance Assessment. Title 10, U.S. Code, Section 482 requires the Chairman of the Joint Chiefs of Staff (CJCS) to assess the level of risk incurred by dependence upon contract support. The assessment identifies the level of commercial reliance, military, and strategic risk per joint function, to emphasize risk to force, risk to mission, and feasible mitigation strategies if available.
- Combined Joint Task Force - Operation INHERENT RESOLVE (CJTF-OIR) Operational Contract Support Integration Cell (OCSIC):** During this quarter, CJTF-OIR continued the Combined Joint Operations Area's (CJOA's) force posture review. CJTF-OIR OCSIC rectified an imbalance in Base Life Support contracting requirements resulting from an increase of personnel supporting force protection assets at outstations across the Eastern Syria Security Area. The effort returned an estimated 50-75,000 man-hours to the warfighter over five years. Also this quarter, the OCSIC and 408th Contracting Support Brigade, in coordination with requiring activities (RAs), continue to refine and develop processes to right-size requirements that generate cost savings while meeting mission needs. Specifically, OCSIC planners forward deployed to Iraq to identify opportunities for strategic contract vehicles (two are now in development), as well as to improve contracts management processes and advise RAs on contracting related matters. Finally, the OCSIC expedited contracts for equipment required to repair the Rumalyn Landing Zone runway and to install additional T-Walls throughout the CJOA.

IMPROVEMENTS TO MANAGEMENT AND OVERSIGHT OF DOD CONTRACTORS

- **Office of the Deputy Assistant Secretary of Defense for Logistics (ODASD(Log)):**
 - **OCS Governance and Oversight.** Established in March 2010, the OCS Functional Capabilities Integration Board (FCIB) is the Department’s senior executive governance forum responsible for overseeing DoD-wide integration of OCS capability. The FCIB charter is under revision to incorporate the U.S. Space Command as a member and better align the Board’s strategic objectives with National Defense Strategy priorities. The Under Secretary of Defense for Acquisition and Sustainment (USD(A&S)) approved the last revision of the charter on March 2, 2020, which expanded the Board’s strategic objectives and membership to include the Defense Logistics Agency and Combatant Commands with geographic responsibilities. The target publication date for the latest revision is August 2023.
 - On May 23, 2023 DASD(Log) and the Acting Principal Deputy Director for Logistics, Joint Staff (JS) J4, co-chaired the 3rd quarter FY23 OCS FCIB principal-level meeting. Key topics of discussion included Office of the Secretary of Defense Policy changes in joint planning guidance, status of the U.S. Air Force Business Intelligence (BIZINT) market research program, and other OCS related capability improvement initiatives. The next quarterly OCS FCIB meeting will be held on August 22, 2023.
 - **OCS Joint Capability Improvement Working Group (CIWG) Update.** The identification and resourcing of OCS manpower requirements is one of the OCS community’s most critical capability improvement initiatives. ODASD(Log), in collaboration with Office of the USD(Personnel & Readiness), and Service manpower analysis agencies, completed the first-ever enterprise-wide OCS Manpower Requirements Study in February 2023. The Office of the USD(A&S) is currently leveraging the study results to advocate for 160 full time equivalent OCS positions during the 2025 Program Budget Review process. The Department also continues to address other OCS capability improvement initiatives under the direction of the OCS FCIB and documented in the annual DoD OCS Action Plan. The next OCS CIWG meeting will be held on July 20, 2023.
 - **OCS Rulemaking.** On May 1, 2023, final rule, Title 32, Code of Federal Regulation, Part 158 titled “Operational Contract Support Outside the United States,” was published in the Federal Register. The rule became effective on May 31, 2023. Changes to the rule include eliminating content internal to DoD, designating contractor personnel as part of the DoD total force, incorporating requirements for reporting, and clarifying responsibilities. With this publication of the final rule, the DoD can move forward with coordination of changes to the companion DoD Instruction 3020.41 of the same title.
- **Defense Standards for Security Services:**
 - All DoD contracts for private security services require compliance with American National Standard Institute (ANSI) PSC.1-2012 (R2017), “Quality Management Standard for Private Security Company Operations” or International Organization for Standardization (ISO) 18788-2015 “Management Systems for Private Security Operations.” All private security companies contracted by DoD at any tier are currently compliant with one or both of the existing standards and have achieved independent third-party certification.

- The DoD continues to review plans and timelines for companies to transition to the revised standard, ANSI/ASIS PSC.1-2022 “Management System for Private Security Company Operations—Requirements with Guidance.”
- A total of 105 private security companies from 35 different countries have achieved independent third-party certification to one or both standards.
- **JS J45, Operational Contract Support Division (OCSD):**
 - **Assessments and Reporting.** J45 OCSD conducted the Reporting Working Group (RWG) on May 9, 2023. Participants included more than 50 personnel from the Combatant Commands, Services, and Agencies. The RWG provides a forum for Services and Agencies to share best practices and describe how they are maturing their OCS reporting programs.
 - **Individual Training.**
 - **Joint OCS Planning and Execution Course (JOPEC).** During the 3rd quarter FY23, J45 OCSD trained 89 students, through both remote-learning and in-person JOPEC offerings hosted by the U.S. Africa Command. JOPEC instructors completed a three-day refresh of course material in preparation for FY24 JOPEC offerings.
 - **Joint Knowledge Online (JKO).** J45 OCSD continues to develop a four-phase suite of training to replace the current Joint OCS Essentials for Commanders and Staff suite. The first two phases achieved joint certification on June 7, 2023, and are now available to students on the JKO platform:
 - OCS I, *Leveraging Commercial Capabilities Across the Competition Continuum*, A total of 688 students have completed OCS I to date.
 - OCS II, *OCS Fundamentals*, A total of 215 students have completed OCS II to date.
 - **OCS in Joint Education.**
 - **Joint Logistics Faculty Development Workshop (JLFDW).** J45 OCSD and ODASD(Log) attended the JLFDW, hosted by the Center for Joint and Strategic Logistics at National Defense University, June 13–15, 2023. The workshop brought together logistics leaders and faculty from joint and Service professional military education and training organizations to improve instruction of joint logistics, with emphasis on data analytics, logistics planning, and included a presentation on how OCS supports integration of the commercial sector into planning.
 - **Europe and Africa Contracting Coordination Board (EACCB).** J45 OCSD delivered instruction on OCS and commercial capability considerations to 53 EACCB attendees on April 19, 2023, in Vicenza, Italy. This instruction served as an opportunity for J45 OCSD to strengthen its engagement with the contracting community of Europe and Africa and provided useful feedback for J45 OCSD to apply to training materials used for JOPEC and the JKO suite.
 - **Joint Logistics Course, Army Sustainment University.** J45 OCSD delivered OCS instruction on April 6 and June 9, 2023, to 43 and 28 students, respectively. The OCS

block of instruction emphasized how OCS enables joint force readiness and how DoD's comparative advantage is closely linked to commercial capabilities.

- **Joint Enabling Capabilities Command, Joint Planning Support Element (JPSE) Joint Enhanced Training (JET).** At the quarterly JET in May 2023, J45 OCSD provided an overview of OCS functions and guidance to 50 JPSE planners and mentors on OCS integration cell activities and responsibilities. In addition, J45 OCSD provided tailored advanced OCS training to five field-grade officers who are designated as OCS specialty track planners. J45 OCSD's participation at the quarterly JET fosters sustained collaboration with JPSE planners to promote the integration of commercial capabilities in military operations.
- **Joint Engineer Operations Course.** On May 17 and June 7, 2023, J45 OCSD delivered a presentation to 30 and 28 operational engineers, respectively, at the U.S. Army Engineer School. The sessions covered how to integrate OCS in planning across the staff and how consideration of commercial capabilities provides opportunities for satisfying engineering requirements in support of operations.