



CONTRACTOR SUPPORT OF U.S. OPERATIONS IN THE USCENTCOM AREA OF RESPONSIBILITY

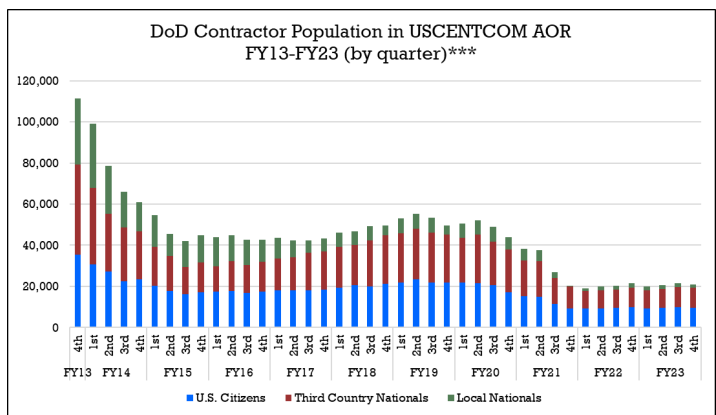
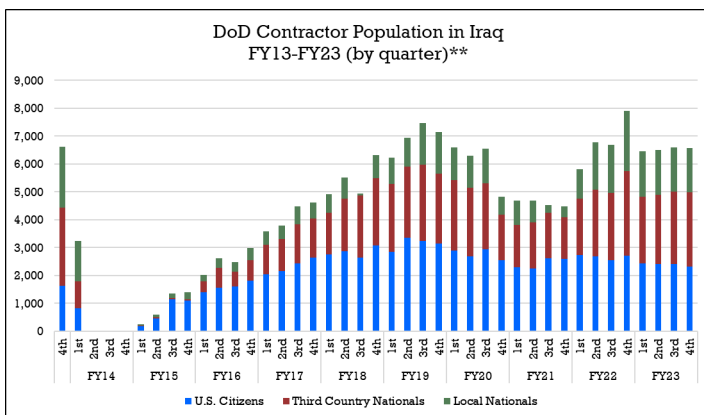
BACKGROUND: This report provides Department of Defense (DoD) contractor personnel numbers for 4th quarter Fiscal Year 2023 (FY23) and the current status of efforts underway to improve management of contractors accompanying United States (U.S.) Forces. It includes data on DoD contractor personnel deployed in Iraq and Syria, Operation Inherent Resolve (OIR), and the U.S. Central Command (USCENTCOM) area of responsibility (AOR).

KEY POINTS: During 4th quarter FY23, USCENTCOM reported approximately 21,006 contractor personnel supporting DoD in the USCENTCOM AOR, a decrease of approximately 540 from the previous quarter.

DoD Contractor Personnel in the USCENTCOM AOR

	Total Contractors	U.S. Citizens	Third Country Nationals (TCN)	Local Nationals
Iraq and Syria	6,565	2,330	2,648	1,587
Other USCENTCOM Locations	14,441	7,355	6,917	169
USCENTCOM AOR	21,006	9,685	9,565	1,756

DoD Contractor Population Trends (FY13–FY23)*



* To maintain a 10-year quarterly view of contractor populations, the date range has been changed to reflect FY13-FY23 data.

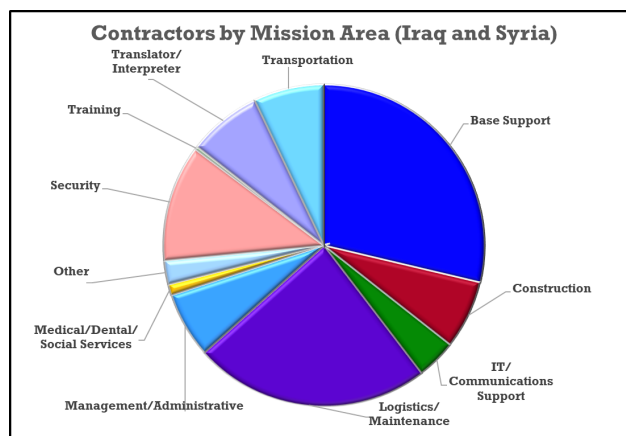
** Information on the contractor population in Syria was incorporated starting 2nd quarter FY18.

*** Information on the contractor population in Israel is included in the USCENTCOM AOR totals starting in 4th quarter FY21.

OIR (Iraq and Syria) Summary

- The distribution of contractors in Iraq and Syria by mission category are:

Base Support	1,884	(28.7%)
Construction	453	(6.9%)
IT/Communications Support	263	(4.2%)
Logistics/Maintenance	1,562	(23.8%)
Management/Administrative	433	(6.6%)
Medical/Dental/Social Services	72	(1.1%)
Other	158	(2.4%)
Security	768	(11.7%)
Training	20	(0.1%)
Translator/Interpreter	486	(7.5%)
<u>Transportation</u>	466	(7.0%)
Total:	6,565	



- Contractor Posture: Approximately 6,565 DoD contractors directly supported DoD-funded contracts in Iraq and Syria. This is a decrease of 0.60% from 3rd quarter FY23.
- USCENTCOM Vendor Threat Mitigation Branch (VTMB):** During this quarter, VTMB reviewed 46 vendors and determined 34 (74%) were rated an "Acceptable" force protection risk and 12 (26%) were identified as "Unacceptable without Mitigation" requiring completion of a Risk Mitigation Plan or Access Denial Letter. USCENTCOM VTM notified the responsible head of contracting activity regarding one entity identified pursuant to Section 841 of the FY15 National Defense Authorization Act, as actively opposing U.S. or coalition missions and providing U.S. Government funds, goods, or services to the enemy.
- USCENTCOM J43 Operational Contract Support (OCS) Branch:** During this quarter, the OCS Team completed and submitted the 2023 USCENTCOM Commercial Reliance Assessment. Title 10, U.S. Code, Section 482 requires the Chairman of the Joint Chiefs of Staff to assess the level of risk incurred by dependence upon contract support. Additionally, in response to a linguist strike in the USCENTCOM AOR, the OCS Team worked with U.S. Army Intelligence and Security Command to identify underlying issues with the new linguist contract that prompted the strike. Finally, the OCS Team provided Office of the Assistant Secretary of the Air Force for Acquisition, Technology and Logistics two points for consideration in their effort to expand the current warrant reciprocity agreement between the Air Force and the Army. First, expand reciprocity to include the Navy and Marine Corps and second, allow agreements to span all phases of operations.
- Combined Joint Task Force - Operation INHERENT RESOLVE (CJTF-OIR) Operational Contract Support Integration Cell (OCSIC):** During this quarter, the CJTF-OIR OCSIC validated OIR's single largest obligation, the \$123M annual requirement for International Cooperative Agreement for Support Services, which is reimbursable to the Department of State for a variety of services provided to DoD members in the greater Baghdad area. Also, this quarter, the OCSIC coordinated the effort to relocate 22 Counter-Rocket, Artillery, Mortar Intercept, Land-Based Phalanx Weapon Systems from Afghanistan to Iraq for repair and upgrade in advance of their placement at bases across Syria. Most notably, the OCSIC initiated an OIR-wide refresh of information technology equipment approaching end of life, an upgrade of Secure Video Teleconference equipment, and the equipping of new

technical control facilities that will replace the single, deteriorating facility at Erbil Air Base with two hubs for OIR's communications networks.

IMPROVEMENTS TO MANAGEMENT AND OVERSIGHT OF DOD CONTRACTORS

- **Office of the Deputy Assistant Secretary of Defense for Logistics (ODASD(Log)):**
 - **OCS Governance and Oversight.** The OCS Functional Capabilities Integration Board (FCIB) is a joint senior executive governance forum established to oversee the DoD-wide integration of OCS capability. On August 22, 2023, the Deputy Assistant Secretary of Defense for Logistics and the Vice Director for Logistics, Joint Staff J4 (JS J4) co-chaired the 4th quarter FY23 OCS FCIB meeting. Key topics discussed included the results of the Combat Support Agency Review Team assessment of the Defense Contract Management Agency, progress of the DoD Vendor Threat Mitigation and Private Security Contractor programs, and results of the 4th quarter FY23 OCS Lessons Learned data call. The Board also approved the closure of nine completed OCS related actions in support of current and future operations. The next quarterly meeting will be held on November 14, 2023.
 - **OCS Joint Capability Improvement Working Group (CIWG) Update.** The OCS CIWG is a joint action-officer level forum that convenes to improve collaboration, coordination, and management of OCS initiatives across the enterprise. On September 21, 2023, the CIWG reviewed progress of all open actions, including those contained in FY23-27 DoD OCS Action Plan and OCS FCIB-directed actions. Additionally, the OCS CIWG was provided an update on the timeline to publish the next iteration of the annual DoD OCS Action Plan. The next OCS CIWG meeting will be held on December 14, 2023.
 - **Defense Standards for Security Services:**
 - All DoD contracts for private security services require compliance with American National Standard Institute (ANSI) PSC.1-2012 (R2017), "Quality Management Standard for Private Security Company Operations" or International Organization for Standardization (ISO) 18788-2015 "Management Systems for Private Security Operations." All private security companies contracted by DoD at any tier are currently compliant with one or both of the existing standards and have achieved independent third-party certification.
 - The DoD continues to review plans and timelines for companies to transition to the revised standard, ANSI/ASIS PSC.1-2022 "Management System for Private Security Company Operations—Requirements with Guidance."
 - A total of 110 private security companies from 35 different countries have achieved independent third-party certification to one or both standards.
- **JS J45, Operational Contract Support Division (OCSD):**
 - **Assessments and Reporting.** Combatant Commands, Services, and Agencies completed annual assessments of reliance on commercial capabilities and risk of that reliance, approved through senior leaders, to ensure awareness and to improve mission accomplishment. These reports to the Joint Staff enabled strategic analysis and integration in joint strategic planning and assessments on risk and readiness, in compliance with law.

- **OCS in Doctrine.** The updated Joint Publication 4-0, Joint Logistics, was approved on July 20, 2023. It incorporates lessons learned, best practices, and vignettes related to OCS, with the goal of improving military operations.
- **Individual Training.**
 - **Joint OCS Planning and Execution Course (JOPEC).** During the 4th quarter FY23, J45 OCSD trained 76 students, through both remote-learning and in-person JOPEC offerings hosted by the U.S. Northern Command and the Army I Corps.
 - **Joint Knowledge Online (JKO).** J45 OCSD continues to develop a four-phase suite of training to replace the current Joint OCS Essentials for Commanders and Staff suite. The first two phases are available to students on the JKO platform:
 - OCS I, *Leveraging Commercial Capabilities Across the Competition Continuum*. A total of 1,080 students have completed OCS I to date.
 - OCS II, *OCS Fundamentals*. A total of 331 students have completed OCS II to date.
- **OCS in Joint Education.**
 - **Senior Joint Engineer Seminar (SJES).** J45 OCSD educated 30 senior service and joint engineers on commercial capability implications as they apply to operational engineers at this August 15, 2023, seminar.
 - **Joint Logistics Course (JLC), Army Sustainment University.** J45 OCSD delivered OCS instruction at three sessions of the JLC on July 21, August 11, and September 22, 2023. The OCS block of instruction emphasized how OCS enables joint force readiness and how DoD's comparative advantage is closely linked to commercial capabilities.
 - **Joint Engineer Operations Course.** On August 1, 2023, J45 OCSD delivered a presentation to 39 operational engineers at the U.S. Army Engineer School. The presentation successfully connected OCS and engineering considerations, including how to integrate OCS in planning across the staff and how consideration of commercial capabilities provides opportunities for satisfying engineering requirements in support of operations.
- **OCS in Exercises.** J45 OCSD delivered an operational- and strategic-level overview of OCS at the Defense Contract Management Agency (DCMA) Tabletop Exercise on July 20, 2023, including an assessment of the future of OCS, to an audience of 129 DCMA personnel.
- **OCS in Global Force Management.** J45 OCSD participated in the quarterly Joint Planning and Execution Community Action Group to work on integrating contracted support into Global Force Management. Contracted support is not reflected in Global Force Management, nor are these contracted capabilities reported in the Defense Readiness Reporting System. J45 OCSD is working to integrate contractors into the force management and readiness processes.