



## CONTRACTOR SUPPORT OF U.S. OPERATIONS IN THE USCENTCOM AREA OF RESPONSIBILITY

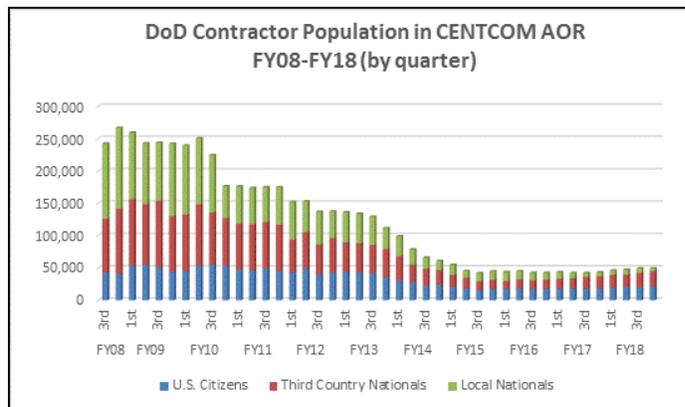
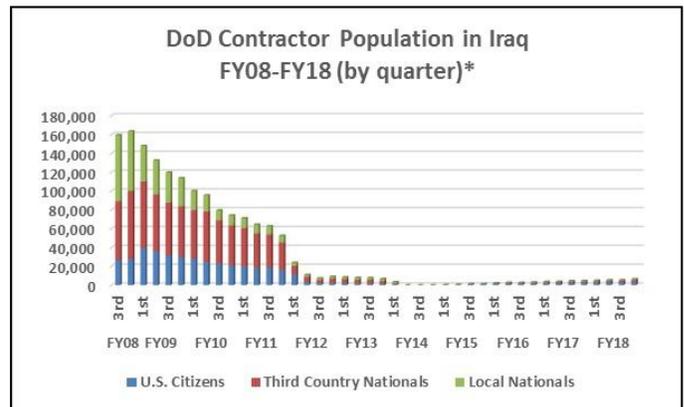
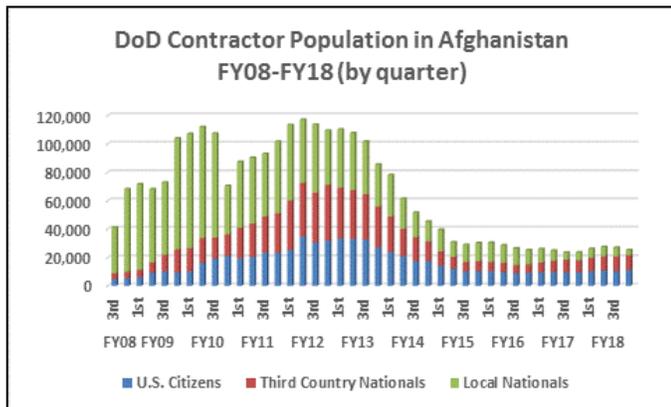
**BACKGROUND:** This report provides DoD contractor personnel numbers for 4<sup>th</sup> quarter Fiscal Year 2018 (FY18) and current status of efforts underway to improve management of contractors accompanying U.S. Forces. It includes data on DoD contractor personnel deployed in Afghanistan, Operation Freedom’s Sentinel (OFS); Iraq and Syria, Operation Inherent Resolve (OIR); and the U.S. Central Command (USCENTCOM) area of responsibility (AOR).

**KEY POINTS:** During 4<sup>th</sup> quarter FY18, USCENTCOM reported approximately 49,451 contractor personnel supporting DoD in the USCENTCOM AOR, an increase of approximately 206 from the previous quarter.

### DoD Contractor Personnel in the USCENTCOM AOR

	Total Contractors	U.S. Citizens	Third Country Nationals (TCN)	Local Nationals
<b>Afghanistan Only</b>	25,239	10,989	10,628	3,622
<b>Iraq and Syria</b>	6,318	3,086	2,405	827
<b>Other USCENTCOM Locations</b>	17,894	7,284	10,548	62
<b>USCENTCOM AOR</b>	49,451	21,359	23,581	4,511

### DoD Contractor Population Trends (FY08 – FY18)

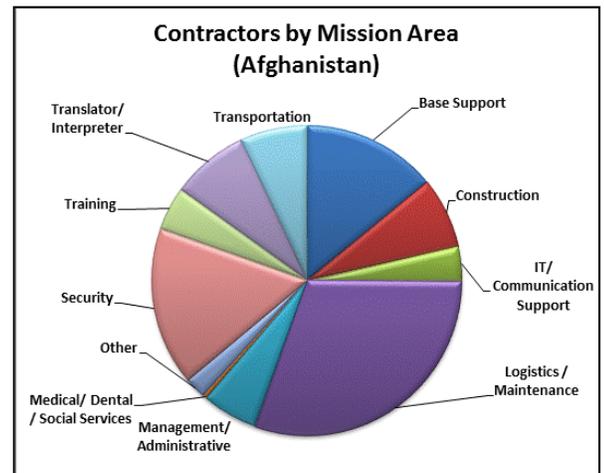


\*Information on the contractor population in Syria was incorporated starting 2<sup>nd</sup> quarter FY18

## OIR (Iraq and Syria) Summary

- The distribution of contractors in Iraq and Syria by mission category are:

Base Support	1,273	(20.1%)
Construction	475	(7.5%)
IT/Communications Support	287	(4.6%)
Logistics/Maintenance	2,123	(33.6%)
Management/Administrative	319	(5.0%)
Medical/Dental/Social Services	16	(0.3%)
Other	79	(1.3%)
Security	418	(6.6%)
Training	8	(0.1%)
Translator/Interpreter	852	(13.5%)
<u>Transportation</u>	<u>468</u>	<u>(7.4%)</u>
<b>Total:</b>	<b>6,318</b>	



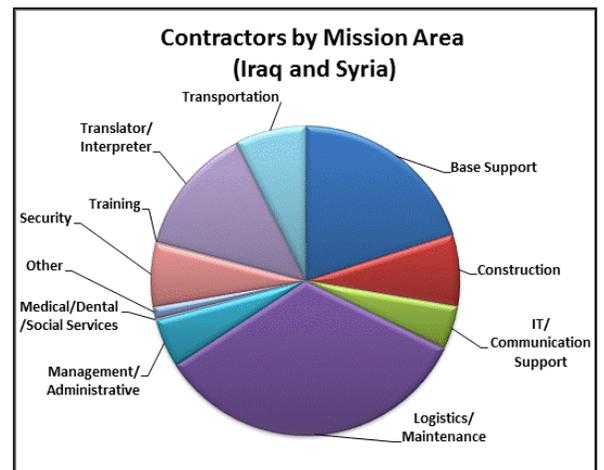
- Contractor Posture: Of the approximately 12,818 contractors supporting U.S. Government operations in Iraq and Syria, approximately 6,318 contractors are directly supporting DoD-funded contracts. This is an approximate 18.7% increase from last quarter, due to an increased demand for Logistics and Maintenance commercial support.

## OFS (Afghanistan) Summary\*

- The distribution of contractors in Afghanistan by mission category are:

Base Support	3,556	(14.1%)
Construction	1,877	(7.4%)
IT/Communications Support	915	(3.6%)
Logistics/Maintenance	7,657	(30.3%)
Management/Administrative	1,462	(5.8%)
Medical/Dental/Social Services	87	(0.4%)
Other	573	(2.3%)
Security	4,172*	(16.5%)
Training	1,135	(4.5%)
Translator/Interpreter	2,045	(8.1%)
<u>Transportation</u>	<u>1,760</u>	<u>(7.0%)</u>
<b>Total:</b>	<b>25,239</b>	

\*2,397 Armed Private Security Contractors



- Contractor Posture: Approximately 25,239 DoD contractors supported operations in Afghanistan during 4<sup>th</sup> quarter FY18, an decrease of 1% from 3<sup>rd</sup> quarter FY18. Local Nationals comprise 14.4% of total contractor force; 21,617 US/TCN remain to redeploy.
- A total of 2,397 Private Security Contractors (PSCs) were supporting USCENTCOM operations in Afghanistan as of 4<sup>th</sup> quarter FY18. See table below for a detailed summary:

### DoD PSC Personnel in Afghanistan

	Total Contractors	U.S. Citizens	TCN	Local Nationals
DoD PSC Personnel in Afghanistan*	2,397	364	1,807	226

*\*These numbers include most subcontractors and service contractors hired by prime contractors under DoD contracts.*

- **USCENTCOM Operational Contract Support Integration Cell (OCSIC) Forward (FWD).** During this quarter, the USCENTCOM J4 (CCJ4) approved the realignment and relocation of the USCENTCOM OCS capability (to include vendor vetting as a subcomponent of OCS) from Al Udeid Air Base, Qatar to Headquarters, USCENTCOM at MacDill Air Force Base in Tampa, Florida. The OCSIC FWD aligned its structure and core functions with doctrinal OCSIC tasks and will co-locate with the Headquarters staff and CCJ4 Divisions to enhance OCS planning, integration, and synchronization activities. The incremental relocation will begin in October 2018 and coincide with scheduled personnel rotations. Relocation completion is anticipated by May 2019.
- **USCENTCOM Vendor Vetting.** In accordance with the FY15 National Defense Authorization Act, Section 841, Never Contract with the Enemy, the Vendor Vetting Branch submitted to the Commander, USCENTCOM, four companies (and associated entities) for designation as supporting the insurgency. Once designated, these four companies, and associated entities, will be barred from contracting with the United States government due to their continued support and funding of coalition adversaries. During the last quarter, the Vendor Vetting Decision Board considered 208 companies, resulting in 191 “Acceptable” rated companies (91.8%), and 17 companies rated as “Unacceptable without Mitigation” (8.2%).
- **Combined Joint Task Force-OIR (CJTF-OIR).** The 408<sup>th</sup> Contracting Support Brigade (CSB) continues to provide the contracting support for this Combined Joint Operations Area (CJOA) on behalf of US Army Central Command (USARCENT). CJTF-OIR is working with USARCENT to improve the efficiency of the Joint Requirements Review Board, thus speeding contracted support to the warfighter.
- **OFS.** As the Lead Service for Contracting, Army Contracting Command-Afghanistan (ACC-A) is supporting US Forces-Afghanistan and the Combined Security Transition Command-Afghanistan by executing theater support contracts and contingency contracting administration services across the CJOA. Synergy between ACC-A and the USFOR-A OCSIC increased as collaboration during the 4ID pre-deployment site survey ensured the security force assistance brigade and combat enabler requirements were properly prepared, validated, awarded, and administered.

### **IMPROVEMENTS TO MANAGEMENT AND OVERSIGHT OF DOD CONTRACTORS**

- **OCS Joint Doctrine, Organization, Training, materiel, Leadership and Education, Personnel, and Facilities-Policy (DOTmLPF-P) Change Recommendation (DCR) Approved.** The OCS Joint DCR was approved by the Joint Requirements Oversight Committee (JROC) on August 20, 2018. The JROC, chaired by General Paul Selva, Vice Chairman of the Joint Chiefs of Staff, instructs the Office of the Secretary of Defense (OSD), the Joint Staff (JS), Combatant Commands, and the Services to implement the DCR's "15"

recommended solutions to institutionalize OCS across DoD to ensure OCS effectively and efficiently contributes to all phases and ranges of joint military operations. Implementation will begin in earnest as the Offices of Primary Responsibility within OSD, JS, Combatant Commands, and the Services identify action officers, plan, and organize to support DCR implementation within the specified time frame. The DCR sponsor, Office of the Deputy Assistant Secretary of Defense (Logistics) (ODASD(Logistics)), in collaboration with the OCS Functional Capabilities Integration Board (FCIB) will oversee DoD-wide implementation. The DCR Working Group, chaired by ODASD(Logistics) will convene monthly and as required to review/discuss plan execution and progress. Throughout the multi-year implementation process, the OCS FCIB, Logistics Functional Capabilities Board, DoD senior leadership and other functional communities will review implementation progress. The FY19-23 DoD OCS Action Plan, published on October 1, 2018, will serve as the Department's DCR progress reporting document. For additional information contact Ms. Anna Lee Carter, Director OCS Plans and Programs, ODASD(Logistics) at [anna.l.carter10.civ@mail.mil](mailto:anna.l.carter10.civ@mail.mil).

- **4Q FY18 OCS FCIB:** On August 28, Mr. Eric Chewning, Performing the Duties of ASD (Logistics & Materiel Readiness), hosted the 4<sup>th</sup> quarter FY18 OCS FCIB meeting with over 50 participants. Attendees included special guest RADM Paul J. Verrastro, U.S. European Command J4, senior logisticians, acquisition professionals and staff from OUSD (Personnel and Readiness), Defense Contract Management Agency, Defense Contract Audit Agency, Defense Logistics Agency, JS J4/J7 and Services. The Board continues to focus on emerging initiatives, such as establishment of the DoD Vendor Threat Mitigation Program, OCS Joint DCR/ Action Plan implementation, and doctrine/policy revisions to improve DoD-wide institutionalization of OCS capability. The 1<sup>st</sup> quarter FY19 OCS FCIB meeting will be held on November 27, 2018. For additional information, contact the OCS FCIB Executive Secretary, Ms. Anna Lee Carter at [anna.l.carter.civ@mail.mil](mailto:anna.l.carter.civ@mail.mil).
- **Defense Standards for Security Services.**
  - All DoD contracts for private security services require compliance with American National Standard Institute (ANSI) PSC.1-2012 (R2017), "Quality Management Standard for Private Security Company Operations" or ISO 18788-2015 "Management System for Private Security Operations." All PSCs at any tier are certified to one or both of these standards.
  - A total of 63 PSCs from 17 different countries have achieved independent third party certification to one or both of these standards. Another 20 PSCs from 15 countries are known to have begun the certification process.
- **Joint Contingency Acquisition Support Office (JCASO).** JCASO continues to provide Combatant Commands a joint enabling capability to integrate, coordinate, and synchronize OCS during peacetime, contingency operations, and post-conflict operations. Recent JCASO engagements include:
  - **USCENTCOM Internal Look 2019 (IL19) Master Scenario Event List Event 2 (MSEL 2):** The JS J7 and USCENTCOM J3 led the event with one JCASO participant working with the Sustainment Cell representatives. A MSEL inject was drafted and entered into Joint Training Information Management System to focus on the CCJ4 objective to increase USCENTCOM OCSIC participation in Boards, Bureaus, Centers, Cells, and Working Groups, which will impact other CCJ4 staff elements, as well.

- **Global Support to Combatant Commanders:** JCASO continues OCS planning efforts across the regions, domains, and functions to provide additional options for decision makers, including the most challenging scenarios identified in the current National Military Strategy. Simultaneously JCASO is responding to real-world operations (e.g., support to U.S. Army Europe for ATLANTIC RESOLVE in Poland, Hurricane relief support).
- **OCS Tutor Pilot Program:** OCS Tutors remain embedded with the Army, Navy, Air Force, Marine Corps and US Special Operations Command to assist in developing and implementing OCS programs, including training and product and tool development.
- **JS, J4, Operational Contract Support Division (OCSD):**
  - **OCS Reporting.** CCMDs, Services, and Agencies completed military OCS quarterly assessments, which consolidate reporting on readiness, risk, shortfalls and outcomes. JS J4 completed a strategic risk assessment on commercial support to operations. This assessment helps inform the Quarterly Readiness Report to Congress in addition to other readiness reports. In addition, JS J4 completed a strategic OCS assessment on readiness and shortfalls for inclusion in the November Joint Logistics Estimate.
  - **OCS Planning.** OCSD conducted an appraisal of a geographic problem set in support of Joint Staff global integration and planning. This was a focused effort on assessing and developing approaches to planning for commercial support to operations in combatant commands and identified areas for additional work including determining the level of reliance on commercial support at echelons above the Service components. OCSD also provided input to Defense Planning Scenario development to more robustly reflect commercial support considerations. The scenario will be used by the Services as a basis for the development of war games and analysis.
  - **OCS Doctrine Update.** Reviewed and adjudicated 1675 comments on the revised joint publication for *Operational Contract Support*, JP 4-10. This update will proliferate best practices on OCS from recent operations throughout the joint force.
  - **OCS Training.**
    - **Joint OCS Planning and Execution Course (JOPEC).** Delivered three (July, August, and September) JOPECs to 73 students. Since the course's founding in 2013, 1,274 students have been trained.
    - **Joint Knowledge On-line (JKO).** During the 4<sup>th</sup> quarter FY18, 483 personnel completed the Joint OCS Essentials for Commanders and Staff (JOECS) Phase 1 and 113 personnel completed the Phase 2 online course. As of September 19, 2018, 12,408 personnel have completed an OCS introductory online course.
    - **Staff Joint Training.** OCSD is working with the geographic combatant commands, defense agencies, and Services to determine OCS training needs and subordinate unit staff joint training requirements to inform future direction and priorities. In addition, OCSD conducted initial planning and site visits to support execution of a US European Command exercise with the North Atlantic Treaty Organization.