



## CONTRACTOR SUPPORT OF U.S. OPERATIONS IN THE USCENTCOM AREA OF RESPONSIBILITY

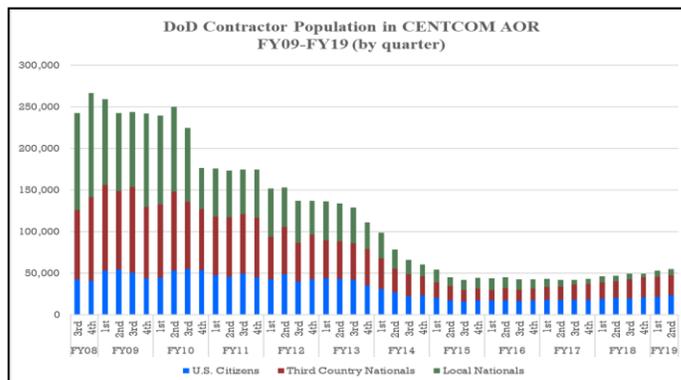
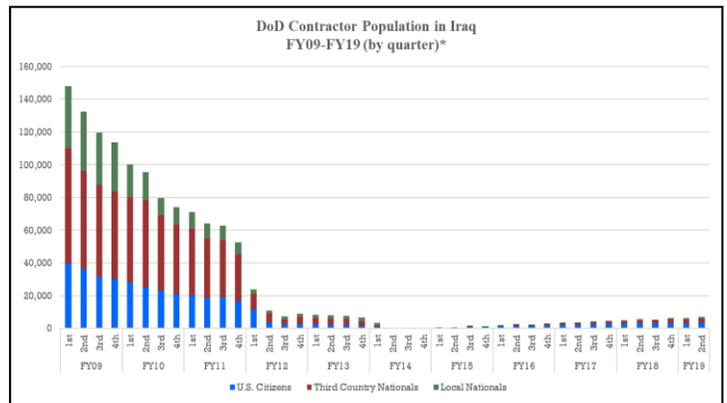
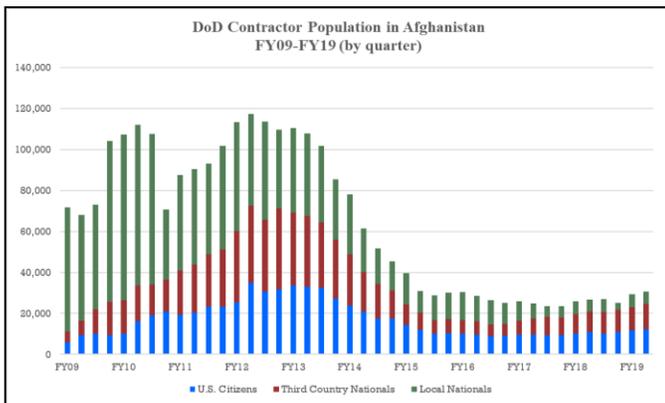
**BACKGROUND:** This report provides Department of Defense (DoD) contractor personnel numbers for 2<sup>nd</sup> quarter Fiscal Year 2019 (FY19) and current status of efforts underway to improve management of contractors accompanying United States (U.S.) Forces. It includes data on DoD contractor personnel deployed in Afghanistan, Operation Freedom’s Sentinel (OFS); Iraq and Syria, Operation Inherent Resolve (OIR); and the U.S. Central Command (USCENTCOM) area of responsibility (AOR).

**KEY POINTS:** During 2<sup>nd</sup> quarter FY19, USCENTCOM reported approximately 55,135 contractor personnel supporting DoD in the USCENTCOM AOR, an increase of approximately 2,073 from the previous quarter.

### DoD Contractor Personnel in the USCENTCOM AOR

	Total Contractors	U.S. Citizens	Third Country Nationals (TCN)	Local Nationals
<b>Afghanistan Only</b>	30,561	12,247	12,245	6,069
<b>Iraq and Syria</b>	6,929	3,362	2,538	1,029
<b>Other USCENTCOM Locations</b>	17,645	7,740	9,835	70
<b>USCENTCOM AOR</b>	55,135	23,349	24,618	7,168

### DoD Contractor Population Trends (FY09 – FY19)

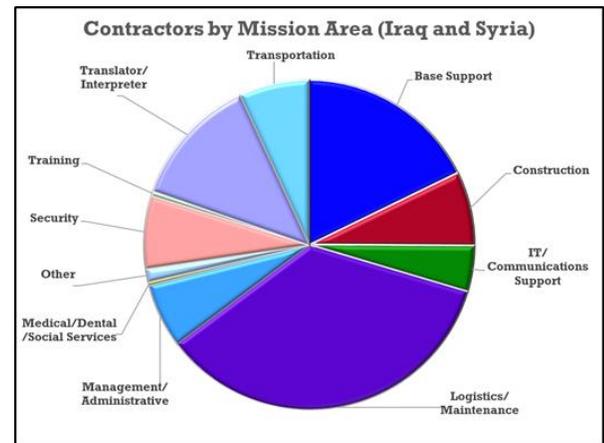


\*Information on the contractor population in Syria was incorporated starting 2<sup>nd</sup> quarter FY18

### OIR (Iraq and Syria) Summary

- The distribution of contractors in Iraq and Syria by mission category are:

Base Support	1,233	(17.8%)
Construction	506	(7.3%)
IT/Communications Support	311	(4.5%)
Logistics/Maintenance	2439	(35.2%)
Management/Administrative	437	(6.3%)
Medical/Dental/Social Services	21	(0.3%)
Other	90	(1.3%)
Security	492	(7.1%)
Training	35	(0.5%)
Translator/Interpreter	887	(12.8%)
<u>Transportation</u>	<u>478</u>	<u>(6.9%)</u>
<b>Total:</b>	<b>6,929</b>	

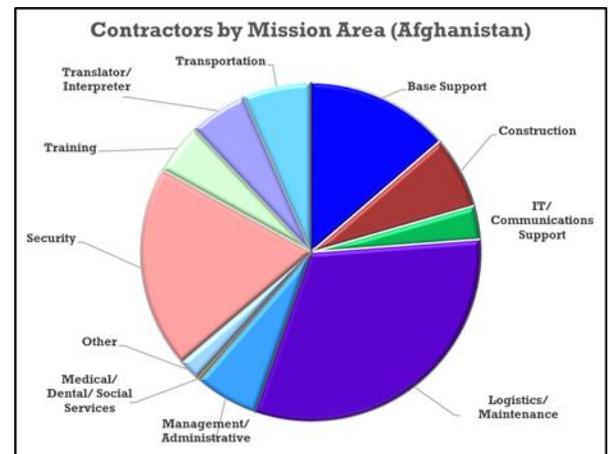


- Contractor Posture: Approximately 6,929 DoD contractors directly supported DoD-funded contracts in Iraq and Syria. This is an increase of approximately 10.2% from 1st quarter.

### OFS (Afghanistan) Summary\*

- The distribution of contractors in Afghanistan by mission category are:

Base Support	4,188	(13.7%)
Construction	2,112	(6.9%)
IT/Communications Support	973	(3.2%)
Logistics/Maintenance	9,645	(31.6%)
Management/Administrative	1,855	(6.1%)
Medical/Dental/Social Services	91	(0.3%)
Other	634	(2.1%)
Security	5,883*	(19.2%)
Training	1,501	(4.9%)
Translator/Interpreter	1,682	(5.5%)
<u>Transportation</u>	<u>1,997</u>	<u>(6.5%)</u>
<b>Total:</b>	<b>30,561</b>	



\*2,567 Armed Private Security Contractor Personnel

- Contractor Posture: Approximately 30,561 DoD contractors supported operations in Afghanistan during 2<sup>nd</sup> quarter FY19, an increase of 4% from 1<sup>st</sup> quarter FY19. Local Nationals comprise 19.8% of total contractor force; 24,492 US/TCN remain to redeploy.
- A total of 2,567 Private Security Contractors (PSCs) personnel were supporting USCENTCOM operations in Afghanistan as of 2<sup>nd</sup> quarter FY19. A detailed summary is provided on the next page.

### DoD PSC Personnel in Afghanistan

	Total Contractors	U.S. Citizens	TCN	Local Nationals
DoD PSC Personnel in Afghanistan*	2,567	612	1,712	243

*\*These numbers include most subcontractors and service contractors hired by prime contractors under DoD contracts.*

- **USCENTCOM Vendor Vetting.** In accordance with the FY15 National Defense Authorization Act, Section 841, Never Contract with the Enemy, General Votel, former Commander USCENTCOM, designated two companies, and associated entities, as supporting the insurgency. The designations ensure the companies will not be eligible for U.S. Government contracts in the future. During the 2<sup>nd</sup> quarter of FY19, the Vendor Vetting Decision Board considered 198 companies, resulting in 167 “Acceptable” rated companies (84.3%), and 31 were rated “Unacceptable without Mitigation” (15.7%).
- **USCENTCOM Operational Contract Support Integration Cell (OCSIC).** The OCSIC participated in the USCENTCOM J4 (CCJ4) Joint Strategic Support Board, injecting Operational Contract Support (OCS) scenarios to inform planning efforts. USCENTCOM continues to work with the Service components and Joint Task Forces to refine OCS processes and procedures to improve contract support integration and contractor management. USCENTCOM continues transitioning OCS capabilities from Al Udeid Air Base, Qatar to Headquarters USCENTCOM to improve OCS integration and synchronization across the staff. Estimated completion date of relocation, May 2019.
- **Combined Joint Task Force-OIR (CJTF-OIR).** The 408th Contracting Support Brigade (CSB) continues to provide contracting support for the Combined Joint Operations Area (CJOA) on behalf of U.S. Army Central Command (USARCENT). Last quarter, the CJTF-OIR published the Joint Requirements Review Board (JRRB) Standard Operating Procedure (SOP). CJTF-OIR and the 408th CSB continue to review and streamline processes to provide flexible and agile contracting solutions in support of the CJOA. Additionally, the CJTF-OIR OCSIC is working with requirement owners to identify services for de-scoping or elimination to achieve maximum cost savings.
- **U.S. Forces Afghanistan (USFOR-A) OCSIC.** USFOR-A and Combined Security Transition Command-Afghanistan (CSTC-A) continue to assess and right-size contracted support to provide executable options in pursuit of established strategic goals. The OCSIC implemented Contract Management Reviews to identify requirements for reduction, consolidation, elimination, or transition to the Government of the Islamic Republic of Afghanistan. Thus far in FY19, the USFOR-A JRRB has validated 251 requirements valued at approximately \$2.3B.

### IMPROVEMENTS TO MANAGEMENT AND OVERSIGHT OF DOD CONTRACTORS

- **Office of the Deputy Assistant Secretary of Defense (ODASD) Logistics.**

  - **2<sup>nd</sup> Quarter FY19 OCS Functional Capabilities Integration Board (FCIB).** The Department’s senior executive OCS governance forum held its 2<sup>nd</sup> quarterly meeting on

February 28, 2019 to review status of OCS integration initiatives and challenges. A key topic of discussion included revision of the board's 2014 charter to better align with National Defense Strategy objectives and emerging requirements. Board members and other senior leaders were asked to provide suggested changes for review at the next quarterly meeting. The first annual report to Congress on OCS capability of the Armed Forces is in final coordination and will be delivered to congress by May 30, 2019. This recurring annual reporting requirement will be compiled by ODASD(Logistics) in collaboration with the OCS FCIB and other stakeholders. The next quarterly FCIB principal's meeting will be held on May 28, 2019.

- **Implementation Update: OCS Joint Doctrine, Organization, Training, materiel, Leadership and Education, Personnel, and Facilities-Policy (DOTmLPP-P) Change Recommendation (DCR).** On January 24, 2019, ODASD(Logistics) presented the first semi-annual progress update to the Logistics Functional Capabilities Board (FCB). The presentation was well received and the FCB requested expansion of applicable DCR tasks to Headquarters Defense Logistics Agency and select Functional Combatant Commands. During February-March, a series of focus group meetings were held to review strategies for development of OCS planning factors, integration of OCS enabling capabilities in DoD Expeditionary Civilian program requirements, and integration of OCS in service force structure analyses. Currently, 32 of the 54 required draft implementation plans have been submitted and a few actions may be recommended for closure within the next 30-60 days. The Defense Civilian Personnel Advisory Service also initiated the first in a series of subject matter expert panels to develop an OCS competency model for DoD civilian personnel, as required by the OCS Joint DCR. This model will serve as a foundation for OCS human capital requirements and resourcing actions. The next DCR working group meeting will be held on April 19, 2019.
- **Defense Standards for Security Services.**
  - All DoD contracts for private security services require compliance with American National Standard Institute (ANSI) PSC.1-2012 (R2017), "Quality Management Standard for Private Security Company Operations" or ISO 18788-2015 "Management Systems for Private Security Operations." All private security companies at any tier are certified to one or both of these standards.
    - A total of 77 private security companies from 21 different countries have achieved independent third party certification to one or both of these standards. Another 28 private security companies from 17 countries are known to have begun the certification process. This is an increase of 12% since the last report.
- **Joint Contingency Acquisition Support Office (JCASO).** JCASO continues to provide Combatant Commands a joint enabling capability to integrate, coordinate, and synchronize OCS during peacetime, contingency operations, and post-conflict operations. JCASO provides full-time deliberate OCS planning support to the Geographic Combatant Commands (GCCs) via two embedded JCASO OCS Planners at each staff. Specific GCC support activities include:
  - USCENCOM Support:
    - **OCS Planning:** OCS planning support included development of the OCS Plans Dashboard, Annual Joint Assessment, and continued to support USCENCOM's OCSIC optimization and re-posturing from Al Udeid Air Base, Qatar to



- **Staff Joint Training.** Supported USEUCOM on the North Atlantic Treaty Organization (NATO) Table Top Exercise (TTX) OCS series of events. TTX #1, on February 14, 2019, familiarized both USEUCOM and NATO on their respective logistics and contracting equities in USEUCOM's plans. TTX #2, a U.S. event on February 20-21, 2019, advanced considering how USEUCOM and NATO nations might leverage the NATO Support Procurement Activity for mission-critical commercial support during combined operations.
- **U.S. Army Combined Arms Support Command (CASCOM).** CASCOM published a white paper in January 2019, examining the potential challenges and risk associated with the reliance on commercial support in a future large scale ground combat operation. Additionally, CASCOM launched an improved Common Access Card-enabled OCS information portal, providing deployed and deploying units with OCS policy, doctrine, videos, training resources, and links to other useful information.