



SUSTAINMENT

ASSISTANT SECRETARY OF DEFENSE

3500 DEFENSE PENTAGON  
WASHINGTON, DC 20301-3500

MAY 17 2019

MEMORANDUM FOR DEPUTY CHIEF OF STAFF FOR LOGISTICS, G4, U.S. ARMY  
DEPUTY CHIEF OF NAVAL OPERATIONS FOR FLEET  
READINESS AND LOGISTICS, N4, U.S. NAVY  
DEPUTY CHIEF OF STAFF FOR LOGISTICS, ENGINEERING  
AND FORCE PROTECTION, A4, U.S. AIR FORCE  
DEPUTY COMMANDANT FOR INSTALLATIONS AND  
LOGISTICS, U.S. MARINE CORPS  
ASSISTANT COMMANDANT FOR ENGINEERING AND  
LOGISTICS, U.S. COAST GUARD  
DIRECTOR, DEFENSE LOGISTICS AGENCY  
DIRECTOR FOR LOGISTICS, JOINT STAFF  
DIRECTOR, LOGISTICS AND ENGINEERING, NATIONAL  
GUARD BUREAU  
DEPUTY COMMANDING GENERAL, ARMY MATERIEL  
COMMAND, U.S. ARMY  
COMMANDER, NAVAL AIR SYSTEMS COMMAND, U.S. NAVY  
COMMANDER, NAVAL SEA SYSTEMS COMMAND, U.S. NAVY  
VICE COMMANDER, AIR FORCE MATERIEL COMMAND, U.S.  
AIR FORCE  
COMMANDING GENERAL, MARINE CORPS LOGISTICS  
COMMAND, U.S. MARINE CORPS

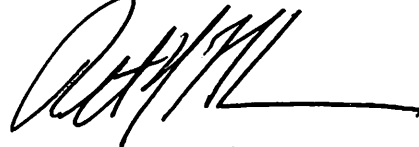
SUBJECT: Approval of the 2019 Department of Defense Maintenance Symposium

The Under Secretary of Defense for Acquisition and Sustainment has approved the 2019 Department of Defense (DoD) Maintenance Symposium, consistent with the Deputy Chief Management Officer's DoD Conference Guidance, Version 4.0, issued June 26, 2016. While the Military Services or Commands may choose to place additional controls on attending, this approval covers attendance for all DoD participants. The Symposium is a key enabler for our maintenance and broader sustainment communities, and I encourage your fullest support.

The DoD Maintenance Symposium is the preeminent conference focused on restoring materiel readiness. It is the only forum sponsored and conducted by the Office of the Secretary of Defense that addresses maintenance of weapon systems and equipment. Additionally, it is the platform by which we recognize excellence through presentation of the annual Secretary of Defense Maintenance Awards.

The theme of this year's Symposium is *Ready Systems @ the Speed of Relevance*. This year's Symposium will be held in Spokane, Washington, at the Spokane Convention Center, December 9-12, 2019. Our comprehensive agenda is structured to align with the National Defense Strategy and frame key policy, strategy, resourcing, process, and technology issues affecting our enterprise.

For additional details, please visit [www.sae.org/dod](http://www.sae.org/dod), or contact Mr. Michael P. Hynes, at [michael.p.hynes.civ@mail.mil](mailto:michael.p.hynes.civ@mail.mil), 703-697-1903/DSN 227-1903; or Mr. Chuck Field, at [charles.e.field4.ctr@mail.mil](mailto:charles.e.field4.ctr@mail.mil), 703-697-9067/DSN 227-9067.

A handwritten signature in black ink, appearing to read 'R. McMahon', with a long horizontal line extending to the right.

Robert H. McMahon